

# Ajmera Realty & Infra India Limited

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CIN NO. L27104 MH 1985 PLC035659



Ref: SEC/ARIL/BSE-NSE/2021-22

Date: 14<sup>th</sup> October, 2021

The Bombay Stock Exchange Limited Phiroze Jeejeebhoy Towers Dalal Street Mumbai – 400 001  <b>Script Code : 513349</b>	National Stock Exchange of India Limited 5 <sup>th</sup> Floor, Exchange Plaza, Bandra Kurla Complex Bandra(East) Mumbai-400051  <b>Script Code : AJMERA</b>
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**Sub: Newspaper Publication - Notice of Meeting of Equity Shareholders pursuant to the directions of the Hon'ble National Company Law Tribunal, Mumbai Bench.**

Dear Sir,

In compliance with Regulation 47 of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 please find enclosed the newspaper advertisement clippings of Notice of Equity Shareholders Meeting held pursuant to Hon'ble NCLT, Mumbai Bench published in Business Standard (All India Edition) and Navshakti on 14<sup>th</sup> October, 2021

Kindly take the same in your records.

Thanking You.

Yours faithfully,

**For AJMERA REALTY & INFRA INDIA LIMITED**

**HARSHINI D. AJMERA**  
**COMPLIANCE OFFICER**  
**Encl: As above**

# Air India's next flight plan

A look at what it would take to get the ailing airline soaring again

SURAJEET DAS GUPTA  
New Delhi, 13 October



Nearly two decades after the Tata group made an aborted attempt to buy Air India with its partner Singapore Airlines, the Maharaja has made a grand re-entry into group headquarters, Bombay House, after 68 years. Now the question is: With the contentious and long-winding disinvestment process over, can the Tatas turn around an airline that is making losses of ₹30 crore-plus a day?

The Tatas are tight-lipped. The strategy is a work in progress, they say. But aviation experts, former Tata airlines executives, competitors and those closely involved in the disinvestment process offer a glimpse of what it would take for the Maharaja to regain leadership in a market that has changed radically in two decades.

The immediate plan is all about "getting the basics right", said Rohit Tomar, aviation consultant and managing director of Caladrius Aero Consulting. "They have to get the entire fleet flying, revamp the interiors where money has not been put in for years, impacting its quality of service parameters, improve aircraft utilisation and get synergies with the group's other airline assets, Vistara and AirAsia."

All these problems were the result of Air India lacking cash flows, he added. Air India cur-

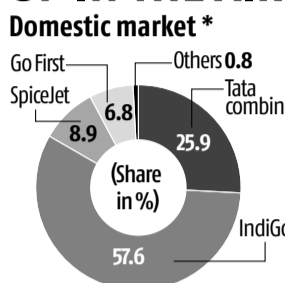
rently has only 83 per cent of its fleet of 141 aircraft up and running. The rest have been grounded owing to spare part shortages and related reasons.

But first the cabin interiors badly need a revamp—especially for international flights or longer duration domestic flights since that's been a key reason customers prefer to fly competing airlines. Despite discounted fares.

Aviation experts reckon this could entail a bill of around \$40 million for 100 aircraft. The average per-plane revamp is \$300,000 to \$400,000, wide-body refurbishing costs being three times more than those for narrow-bodied. Air India has around 43 wide-body aircraft, the rest being narrow-bodied.

Increasing flying time to boost revenue per seat is the next big job on hand. Compared to, say, IndiGo, the largest airline by market share with aircraft that fly 12-13 hours a day, Air

## UP IN THE AIR



\* July-August 2021 of key airlines. Source: DGCA



\*\* Older share taken to reflect pre-Covid times. Tata combine: Air India, Air India Express, Vistara & Air Asia India

India has a daily average utilisation of 10-11 hours—despite the fact that 24 per cent of its international fleet on medium-and long-haul is deployed on the US, the UK and European routes. IndiGo, in contrast, has no long-haul flights at all.

Ironically, competitors expect the Tatas to focus on increasing yields rather than play the price-war game, which would

be good for the industry. As a senior executive of a low-cost airline pointed out, "To fill seats Air India has offered domestic fares 20-30 per cent lower, with no relation to cost. So others also have had cut fares to those levels. We expect the Tatas to rationalise fares since their objective is revival. So you might see less cut-throat competition."

Much will depend on a key decision that the Tatas have to take sometime next year, and that is how quickly they want to revamp the fleet. Domestic market leader IndiGo runs a fleet with an average age of four years with a higher number of aircraft (278). Some 70 per cent of IndiGo's fleet is based on new technology, increasing fuel efficiency and margins. For instance, the A320neo that it is replacing provides 15-16 per cent fuel savings.

In contrast, the average age of the Air India-Air India Express fleet is 10 years. The good news is that about a third of the planes are between three and seven years old, which includes the workhorses, Airbus A320neo and the Dreamliner (together, there are 54 of these).

This offers the Tatas some leeway to stagger the replacement of old aircraft but these aircraft don't come cheap. Even after volume discounts, the A320neo has a price tag of \$48-

million and a wide-bodied aircraft \$98-120 million. Sale and lease-back is one way of calibrating cash outgo, of course.

All told, it would be no understatement to say that industry expectations are sky-high. A revamped Air India could, said experts, easily dominate one of the three international hubs in Delhi, Mumbai and Bengaluru. "There is no reason, say, Delhi cannot be a hub for Air India/Vistara to bring in traffic from Southeast Asia and Australia to Europe and CIS countries, and, on the other side, to even Africa and West Asia. It will clearly impact the Gulf carriers," said Tomar.

There is another opportunity. The government has squeezed bilaterals for West Asian carriers, which used to leverage the liberal dispensation to take passengers onward to Europe and the US.

Air India has lost out in these markets to the Gulf airlines because it did not have enough frequencies on a particular route and direct flights to the cities in Europe and the US. For instance, while Air India flies to five cities in the US, Emirates flies to 15; Air India reaches eight cities in Europe, Emirates goes to 42. So the only way that Air India could compete was to offer deep discounted direct flights to Europe.

But Covid-19 has changed things dramatically, making passengers wary of connecting flights. This provides the Tatas an opportunity to leverage Air India with Vistara and grab the business lost to Gulf airlines on the route to Europe by offering

direct flights from India.

A similar strategy can be offered in the US with both airlines again offering much more frequencies, entering newer cities and offering passengers the choice of direct and indirect flights (from India), which West Asian carriers cannot.

In fact, Vistara's strategy already fits in well with Air India. The former has targeted 30 to 40 per cent of its available seat kilometres, a standard measure of aviation efficiency, to come from international flights by 2023 and it will have over 70 planes, which include the Dreamliner that can fly non-stop.

On the domestic front, Air India will also give the Tatas the pricing power on many key routes. Of course, IndiGo, its principal rival, is still far ahead of the Tata combine after Air India, with more than half the domestic market (see chart: "Up in the air").

But the Vistara-AirAsia-Air India combine will have more seats on offer on key routes such as Delhi-Mumbai, Mumbai-Delhi, Delhi-Bengaluru, Kolkata-Delhi, to name a few. In fact, the combine will be ahead of IndiGo in the top 10 domestic routes based on number of departures. With a mix of seats from economy to business and low cost, the combine could gain more pricing flexibility.

Finally, the Tatas also have to decide whether to merge all the airlines in its portfolio or just leverage their synergies for the time being, and wait and watch. With all the airlines making losses, that call may be some way off still.

## Scramble for diesel-rich crude

SERENE CHEONG  
13 October

The impact of the global gas and coal squeeze is rippling through the crude market, with the spot differential for Russia's diesel-rich Sokol grade soaring on expectations that there will be more demand for substitutes this winter.

ONGC Videsh Ltd. sold a cargo for loading in early December at a premium of \$5.20 to \$5.30 a barrel over the grade's benchmark, according to traders who asked not to be identified. That's the widest spot differential since January 2020, data compiled by Bloomberg show.

Diesel and fuel oil are expected to be the main oil-product beneficiaries of the crunch that's roiling Asia and Europe. Generators in China and India are facing keen competition as they try to secure coal and natural gas in an already-tight market that's seen thermal coal soar and liquefied natural gas hit a record.

Grades such as Sokol and ESPO load out of Russian Far Eastern ports, making them highly sought after by buyers in China, South Korea and Japan due to their short sailing time. These low-sulfur, medium-density varieties also yield a high proportion of distillates such as diesel and jet-kerosene when refined.

BLOOMBERG

# River rejuvenation and other innovations

The fourth in a series of weekly articles on the new National Water Policy



MIHIR SHAH

From time immemorial, the people of India have had a profoundly reverential relationship with rivers, which form an integral part of our social and cultural life. Many regard the water of rivers as holy and imbued with healing powers. However, water policy since Independence has seen rivers primarily as a resource to be deployed to serve economic purposes. This overwhelmingly instrumentalist view of rivers has led to their terrible degradation, so much so that many rivers today have significantly reduced flows and at times have become cesspools of pollution.

The new National Water Policy (NWP) gives the greatest importance to rejuvenation of our river systems. While acknowledging the invaluable economic role rivers play, river protection and revitalisation are accorded prior and primary importance. For it is now abundantly clear that without policy urgently changing course, let alone serving an economic or any other useful purpose whatsoever, the glory of our rivers will soon become a thing of the past.

Rivers are more accurately denoted as riverscapes, as they are inter-connected hydrological and ecological systems, not limited only to the main stem of the river but also include all different orders of streams and their catchment areas. The NWP suggests that river basins need to be seen as a dynamic equilibrium of Water-Energy-Biodiversity-Sediments. Thus, maintaining the integrity of various basin elements—biodiversity, landforms, drainage lines, wetlands and aquifers—is crucial.

The policy recommends that the river basin, including associated aquifers, be the unit for planning, development and management of water. River Basin Organisations must be conceived as nested organisations built in a bottom-up manner, so that they function as democratic, inclusive, multi-stakeholder platforms. Urgent steps need to be taken to restore flows in rivers: re-vegetation of catchments, strict regulation of groundwater extraction and river-bed pumping, checking indiscriminate mining of sand and

boulders and release of environmental flows downstream of all structures on the main stem and tributaries. Environmental flow assessment must be done for all river basins in a time-bound manner to ensure that rivers have sufficient flows during all seasons of the year, so that they can carry out all their ecological functions, including recharge of groundwater as also nurturing unique, indigenous biota. The NWP clearly recognises that it is impossible to have *nirmal dhara* (unpolluted flow) without *aviral dhara* (uninterrupted flow) in our rivers. It also proposes extensive consultations among all stakeholders to draft a Rights of Rivers Act, so that there is comprehensive legal protection for rivers, including their right to flow, their right to meander and their right to meet the sea.

Flood policy since Independence has been focused on large dams and embankments. But the problem has only got worse over time, aggravated by breaches in embankments, poorly designed and maintained canals, as also because settlements have been encouraged on flood plains and drainage lines. Embankments have dramatically increased accumulated sediments in rivers of already high sediment load, whose roots lie in massive erosion of their upper catchments. The consequent super-elevated riverbed causes instability in the river and leads to breaches in embankments, further worsening the flood situation. What has aggravated the problem of floods is the destruction of natural pathways of water towards the river or the sea. Blocking these has resulted in flood water entering our homes and workplaces in both rural and urban areas.

The overall approach of flood management must, therefore, shift from "flood control" towards "building resilient life and livelihoods in the context of floods" or "flood-informed development". "Room-for-the-river" projects should be taken up in flood-prone river systems in a river-specific manner. River Regulation Zones, proposed under the Environment Protection Act, 1986, including prohibited, restricted and regulated activities zones, must be demarcated and notified to regulate development interventions on riverfronts and floodplains. Acknowledging the pivotal role of women in the steward-

ship of water and in leading the "spirit of service and ethic of care" advocated by the NWP, the policy features gender in every one of its sections, each imbued with a gender-sensitive perspective, with very specific provisions in that direction. It also has a full separate section on gender, equity and social inclusion to emphasise these much-neglected dimensions. Recognising multiple potential impacts of climate change on water resources following more intense and frequent extreme weather events, the policy proposes a comprehensive agenda of action to meet these challenges. A founding principle of the NWP is that it must reflect India's enormous diversity. Keeping this in mind, special attention is given to three regions—the Himalayas, rainfed areas and coastal regions—which have tended to suffer neglect in the past, by showing why and how water policy needs to reflect their *differentia specifica*. On navigation and transport on inland waters, the policy emphasises the need to bring in better regulation, improved systems and investment to ensure safety and more efficient operations. The policy argues that priority be given to passenger and goods transportation of local communities and small trade and manufacturers, which would also boost the local economy and generate employment.

Management of water is greatly enhanced when backed by credible data. Despite significant recent improvements, such as the India Water Resource Information System, serious gaps still exist in the scope and quality of data. The NWP makes a number of recommendations including comprehensive data gathering, with progression to real-time data avail-

ability, that seamlessly flows to different stakeholders, as a joint national effort of the central and state governments, research institutions and civil society, in a way that truly represents democratisation of data procurement, analyses and application. The NWP also outlines a large but focused agenda for water research and lays out the contours of how water education needs to form an integral element of curricula from primary schools right up to the university level.

The writer is Distinguished Professor, Shiv Nadar University. He chaired the Committee to draft the new National Water Policy set up by the Ministry of Jal Shakti in 2019

**AJMERA REALTY & INFRA INDIA LIMITED**  
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Tel: +91-22-6698 4000 Fax: + 91-22-2632 5902 Email: investors@ajmera.com Website: www.ajmera.com

**COMPANY SCHEME APPLICATION NO. 144 OF 2021**

In the matter of Scheme of Arrangement between Ajmera Realty and Infra India Limited and Radha Raman Dev Ventures Private Limited and their respective Shareholders

Ajmera Realty and Infra India Limited, a company incorporated under the Companies Act, 1956 and having its registered office at 2<sup>nd</sup> floor, Citi Mall, Link Road, Andheri (W), Mumbai - 400053, Maharashtra CIN: L27104MH1985PLC035659, .....Applicant Company/ Transferor Company

**Notice and advertisement of notice of the meeting of equity shareholders of the Applicant Company**

NOTICE is hereby given that by an Order dated 22<sup>nd</sup> September, 2021, in the above mentioned Company Scheme Application (the "Order"), the Hon'ble National Company Law Tribunal, Mumbai Bench ("NCLT" or "Tribunal") has directed a Meeting of the Equity Shareholders of the Applicant Company to be held for the purpose of considering, and if thought fit, approving with or without modification(s), the arrangement embodied in the Scheme of Arrangement between Ajmera Realty and Infra India Limited and Radha Raman Dev Ventures Private Limited and their respective Shareholders ("the Scheme") under Sections 230-232 and other applicable provisions of the Companies Act, 2013.

In pursuance of the Tribunal Order and as directed therein and in compliance with the applicable provisions of the Act and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), further notice is hereby given that the meetings of the equity shareholders of the Applicant Company will be held through video conferencing ("VC")/other audio-visual means ("OAVM") as under:

Sr. No.	Meeting of	Date of meetings	Time of meetings
1.	Equity Shareholders	15 <sup>th</sup> November 2021	04:00 p.m.

Copy of the Scheme, statement under Sections 230 and 232 read with Section 102 and other applicable provisions of the Act read with Rule 6 of the Companies (Compromises, Arrangements and Amalgamations) Rules, 2016 ("CAA Rules") and accompanying documents can be accessed/downloaded from the website of the company at: [www.ajmera.com](http://www.ajmera.com) and on the website of the Stock Exchanges, i.e., BSE Limited and National Stock Exchange of India Limited at [www.bseindia.com](http://www.bseindia.com), and [www.nseindia.com](http://www.nseindia.com), respectively, and on the website of Company's Registrar and Transfer Agent at <https://linkintime.co.in/>. If so desired, person may obtain a printed copy of the Scheme, statement under Sections 230 and 232 read with Section 102 and other applicable provisions of the Act and Rule 6 of the CAA Rules, etc., free of charge. A written request in this regard, may be addressed to the Company Secretary of the Applicant Company at [investors@ajmera.com](mailto:investors@ajmera.com).

The Tribunal has appointed Mr. Rajnikant S. Ajmera, Chairman and Managing Director and falling him Mr. K. G. Krishnamurthy, Independent Director and falling him Mr. A. C. Patel, Independent Director as chairperson for the meeting of the equity shareholders of the Applicant Company. Mr. Hareesh Sanghvi (COP No.: 3675/ Membership No. FCS 2259) shall act as the scrutiner for the aforesaid meeting. The above mentioned Scheme, if approved by the equity shareholders at their meeting, will be subject to subsequent sanction of the Tribunal and such other approvals, permissions and sanctions of regulatory or other authorities, as may be necessary.

Persons entitled to attend and vote at the aforesaid meetings may vote through remote e-voting to cast their respective votes prior to the date of meeting or vote in person through e-voting at the meeting. Since the meeting of the equity shareholders are being held through VCO/AVM, physical attendance of equity shareholders has been dispensed with. Accordingly, the facility for appointment of proxies by the equity shareholders will not be available for the Meeting.

The cut-off date for the voting and time period for the remote E voting of the aforesaid meeting is as under:

Equity shareholders meeting	
Cut-off date for e-voting	Monday, 8 <sup>th</sup> November, 2021
Remote e-voting start date and time	Friday, 12 <sup>th</sup> November, 2021 at 09:00 a.m.
Remote e-voting end date and time	Sunday, 14 <sup>th</sup> November, 2021 at 05:00 p.m.

An equity shareholder, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositories as on the cut-off date, i.e., Monday, 8<sup>th</sup> November, 2021 only shall be entitled to exercise his/her/its voting rights on the resolution proposed in the notice and attend the meeting of the equity shareholders. Voting rights of an equity shareholder/beneficial owner (in case of electronic shareholding) shall be in proportion to his/her/its shareholding in the paid-up equity share capital of the Applicant Company as on the cut-off date, i.e., Monday, 8<sup>th</sup> November, 2021.

**Procedure for registering e-mail address is as follows:**

- The Members of the Company holding Equity Shares of the Company in physical Form and who have not registered their e-mail addresses may get their e-mail addresses registered with Link Intime India Pvt. Ltd on or before 7<sup>th</sup> November, 2021, by clicking the link: [https://linkintime.co.in/emailreg/email\\_register.html](https://linkintime.co.in/emailreg/email_register.html) and following the registration process as guided therein. The facility for registration of bank details for the members holding shares in physical form are also available at link: [https://linkintime.co.in/emailreg/email\\_register.html](https://linkintime.co.in/emailreg/email_register.html). The members are requested to provide the required details on or before 7<sup>th</sup> November, 2021.
- The Members of the Company holding Equity Shares of the Company in Demat Form and who have not registered their e-mail addresses may temporarily get their e-mail addresses registered with Link Intime India Pvt. Ltd on or before 7<sup>th</sup> November, 2021, by clicking the link: [https://linkintime.co.in/emailreg/email\\_register.html](https://linkintime.co.in/emailreg/email_register.html) and following the registration process as guided therein.

It is clarified that for permanent registration of e-mail address and bank details the members are requested to register the same with their respective Depository participant.

Equity shareholders of the applicant company seeking any information with regard to the scheme or the matter proposed to be considered at the aforesaid meeting are requested to write to the company at least seven days before their date of meeting through email on [investors@ajmera.com](mailto:investors@ajmera.com).

Dated: 14<sup>th</sup> November, 2021

Sd/-  
Mr. Rajnikant S. Ajmera  
Chairman appointed for the meeting of equity shareholders of the Company

**ADITYA BIRLA GRASIM**

**GRASIM INDUSTRIES LIMITED**  
CIN: L17124MP1947PLC000410  
Registered Office: P.O. Birlagram, Nagda - 456 331, Dist. Ujjain, Madhya Pradesh, India, Tel. No.: +91 7366-246766  
Corporate Office: Aditya Birla Centre, "A" Wing, 2<sup>nd</sup> Floor, S.K. Ahire Marg, Worli, Mumbai - 400 030, Maharashtra, India  
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E-mail: [grasim.secretarial@adityabirla.com](mailto:grasim.secretarial@adityabirla.com); Website: [www.grasim.com](http://www.grasim.com)

**NOTICE OF POSTAL BALLOT**

Notice is hereby given that pursuant to and in compliance with the provisions of sections 108, 110 and other applicable provisions, if any, of the Companies Act, 2013 (the "Act"), read with the Companies (Management and Administration) Rules, 2014 (the "Rules") and regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), Secretarial Standard-2 on General Meetings (the "SS-2"), read with the General Circular No. 14/2020 dated 8<sup>th</sup> April 2020, the General Circular No. 17/2020 dated 13<sup>th</sup> April 2020, General Circular No. 22/2020 dated 15<sup>th</sup> June 2020, General Circular No. 33/2020 dated 28<sup>th</sup> September 2020, General Circular No. 39/2020 dated 31<sup>st</sup> December 2020 and General Circular No. 10/2021 dated 23<sup>rd</sup> June 2021 issued by the Ministry of Corporate Affairs ("MCA Circulars") and other applicable laws and regulations, as amended from time to time (including any statutory modification(s) or re-enactment thereof for the time being in force), approval of the Members of Grasim Industries Limited (the "Company") is being sought for the following ordinary resolution(s) by way of Postal Ballot through remote e-voting process only ("remote e-voting").

Sr No.	Description of Ordinary Resolution(s)
1	Appointment of Mr. Harikrishna Agarwal (DIN: 09288720) as a Director of the Company
2	Appointment of Mr. Harikrishna Agarwal (DIN: 09288720) as the Managing Director of the Company

In compliance with the above mentioned provisions and MCA circulars, the electronic copies of Postal Ballot Notice ("Notice") along with the Explanatory Statement has been sent on Wednesday, 13<sup>th</sup> October 2021 to those Members whose names appeared in the Register of Members / List of Beneficial Owners maintained by the Company/ Depositories respectively as at close of business hours on Tuesday, 12<sup>th</sup> October 2021, (the "Cut-off date") and whose e-mail IDs are registered with the Company/Depositories. In accordance with the above mentioned Circulars, members can vote only through remote e-voting process. Further, pursuant to the aforesaid circulars the requirement of sending physical copies of the Notice, postal ballot forms and pre-paid business reply envelopes has been dispensed with.

Notice is available on the Company's website i.e. [www.grasim.com](http://www.grasim.com), website of Stock Exchanges i.e. BSE Limited and the National Stock Exchange of India Limited at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com) respectively and on the website of KFin Technologies Private Limited ("KFinTech") at <https://evoting.kfintech.com>.

**Instructions for remote e-voting**

In compliance with the provisions of sections 108, 110 of the Act read with the Companies (Management and Administration) Rules, 2014, as amended and regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Company has provided the facility to the Members to exercise their votes electronically through remote e-voting only on the e-voting platform provided by KFinTech. The login credentials for casting votes through remote e-voting have been sent to the members along with the Notice. The detailed procedure for casting of votes through remote e-voting has been provided in the Notice.

Members whose names appeared in the Register of Members/ List of Beneficial Owners as on the cut-off date i.e. Tuesday, 12<sup>th</sup> October 2021, are eligible to vote on the resolutions set out in the Notice through remote e-voting only. The voting rights shall be reckoned on the paid-up equity shares registered in the name of the Members as on that date. Members are requested to provide their assent or dissent through remote e-voting only. A person who is not a member as on the cut-off date should treat the Notice for information purpose only.

The remote e-voting period shall commence on Monday, 18<sup>th</sup> October 2021 (9.00 a.m. IST) and end on Tuesday, 16<sup>th</sup> November 2021 (5.00 p.m. IST). Members may cast their vote electronically during the aforesaid period. The remote e-voting module shall be disabled at 5.00 p.m. IST on Tuesday, 16<sup>th</sup> November 2021 and remote e-voting shall not be allowed beyond the same. During this period, Members of the Company holding shares either in physical form or in dematerialised form, may cast their vote by remote e-voting.

Once the vote is cast on the resolution, the Member will not be allowed to change it subsequently or cast the vote again.

Members who have not registered their email ID are requested to register the same in the following manner:

- Members holding shares in physical mode and who have not registered/updated their email ID with the Company are requested to register/update their email ID with KFinTech by sending duly signed request letter at [evoting@kfintech.com](mailto:evoting@kfintech.com) with details of folio number and attaching a self-attested copy of PAN card.
- Members holding shares in dematerialised mode are requested to register/update their email ID with the relevant Depository Participants with whom they maintain their demat account(s).

The Company has additionally enabled a process for temporary registration of email ID. Members may temporarily get their email ID and mobile number registered, by accessing the link: <https://ris.kfintech.com/client-services/postalballot/registration.aspx>.

Mr. Ashish Garg, Practising Company Secretary (FCS 5181 & C.P. No. 4423) and falling him Mr. Avinash Bagul (FCS 5578 & C.P. No. 19862) Partner, BNP & Associates, Company Secretaries have been appointed as the Scrutinizer for conducting the Postal Ballot through remote e-voting process only in a fair and transparent manner.

The result of voting will be announced on or before Thursday, 18<sup>th</sup> November 2021. These results will also be displayed along with the Scrutinizer's Report on the notice board of the Company at its Registered Office and its Corporate Office. The results will also be posted on the website of the Company [www.grasim.com](http://www.grasim.com), website of Stock Exchanges i.e. BSE Limited and the National Stock Exchange of India Limited at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com) respectively and on the website of KFinTech at <https://evoting.kfintech.com>.

In case of any queries relating to e-voting, Members may refer 'Help and Frequently Asked Questions' ("FAQs") section available on KFinTech's website <https://evoting.kfintech.com>. For any grievances related to remote e-voting, please contact Mr. Ganesh Patro, Senior Manager, KFin Technologies Private Limited, Selenium Tower B, Plot Nos. 31 & 32, Financial District, Nanakramguda, Serilingampally Mandal, Hyderabad - 500 032 at email: [evoting@kfintech.com](mailto:evoting@kfintech.com), Toll Free No. 1800 309 4001.

Members are requested to carefully read all the notes set out in the Notice and in particular manner of casting vote through remote e-voting.

For Grasim Industries Limited

sd/-  
Sailesh Daga  
Company Secretary  
FCS- 4164

Place : Mumbai  
Date : 13<sup>th</sup> October 2021

