

Date: 14th August, 2023

The Secretary
BSE Limited
Phiroze Jeejeebhoy Towers,
New Trading Wing,
Dalal Street, Mumbai- 400001.
Scrip Code: 533152

The Manager
National Stock Exchange of India Limited
Exchange Plaza, C-1, Block "G"
5th floor, Bandra Kurla Complex,
Bandra East, Mumbai- 400051.
Symbol: MBLINFRA

Sir,
Corporate Presentation

Please find enclosed Corporate Presentation of the Company.

Please treat this as compliance with Regulation 30 of SEBI (Listing Obligations and Disclosures Requirements) Regulations 2015.

Thanking you,
Yours faithfully,
For MBL Infrastructure Ltd.


(Anubhay Maheshwari)
Company Secretary



Encl: a/a



MBL INFRASTRUCTURE LTD.
CORPORATE PRESENTATION August 2023

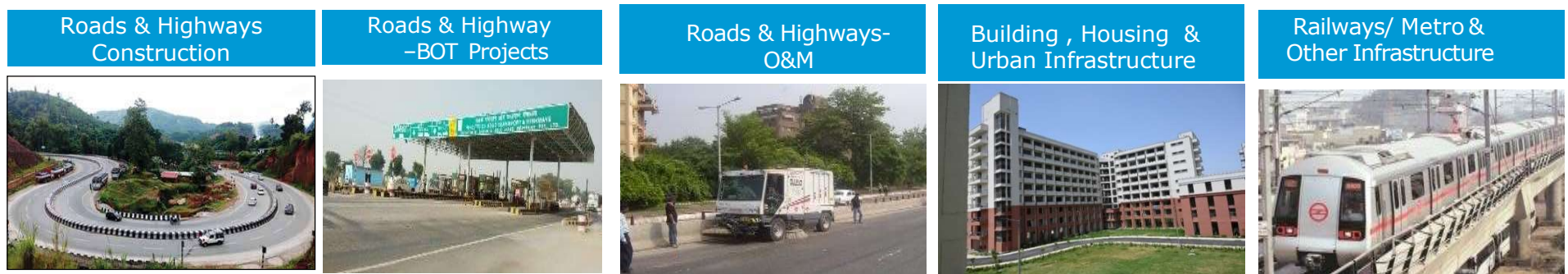


Company Overview

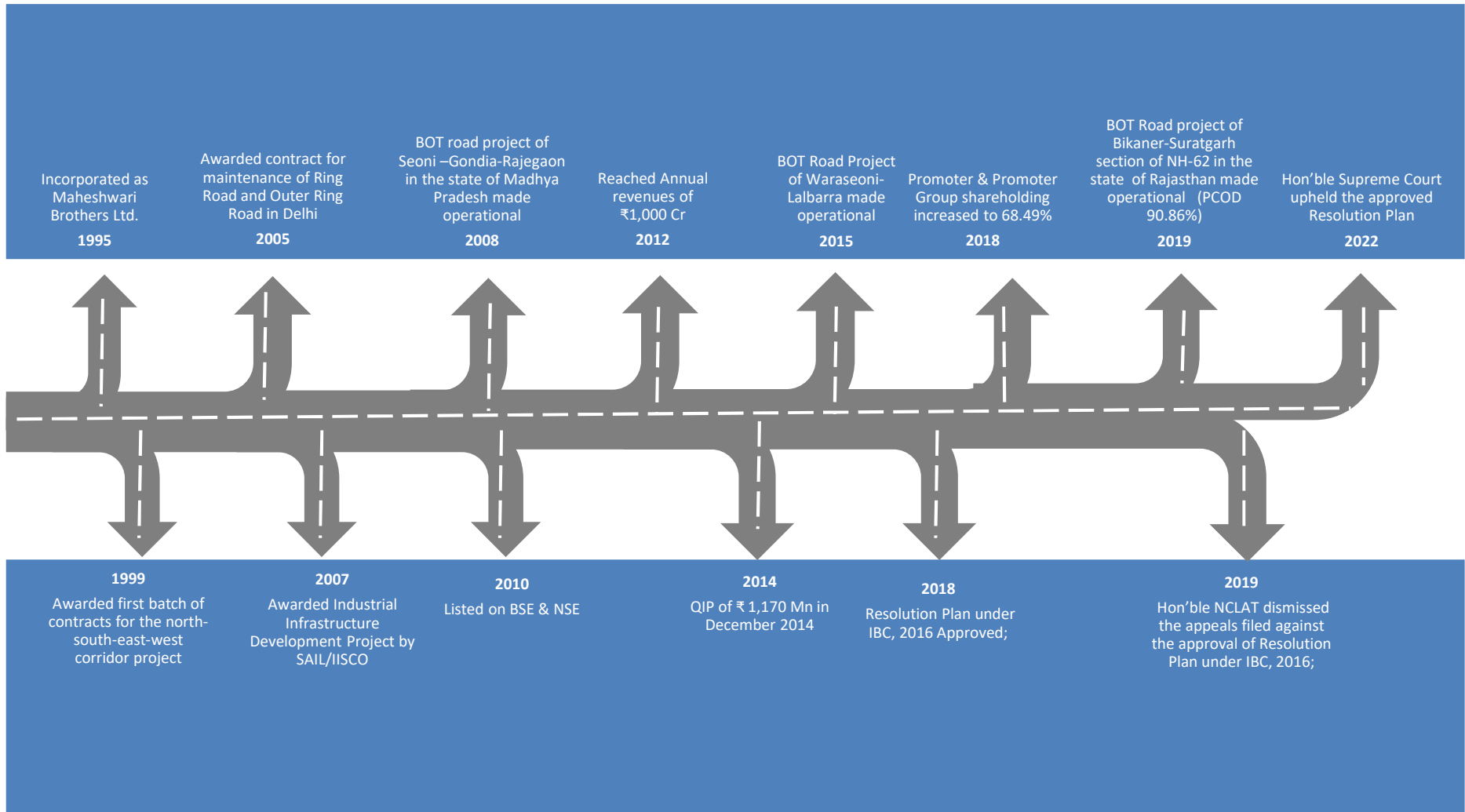


- MBL Infrastructure Ltd. (MBL) was incorporated in 1995. It is listed on BSE & NSE since 2010. The shareholding of the Promoter and Promoter Group is 68.27%.
- MBL Infrastructure Ltd. (MBL) is engaged in the execution of civil engineering infrastructure projects: **Roads & Highways** (Construction, BOT, O&M), **Building, Housing** & Urban Infrastructure, **Railways/Metro** and Other Infrastructure.
- MBL was among the first batch of contractors to be awarded the contracts of prestigious North South East West Corridor by NHAH and was the first to complete the project.
- MBL was amongst the early batch of contractors to be awarded contract for maintenance of National Highways by NHAH.
- MBL has witnessed a continuous growth in bid capacity and pre-qualification capability.
- The Company has a large fleet of sophisticated equipment, including hot mix plants, sensor pavers, tandem rollers, soil compactors, stone crushers, loaders, excavators, tippers, motor graders, concrete batching plants, transit mixers, concrete pumps, dozers, cranes etc.

Business Segments



Key Milestones



BOARD OF DIRECTORS



From Left (Standing) : Mr. Surender Aggarwal, Ms Sunita Palita and Mr. Ranjit Datta

From left (sitting) : Mr. Ram Dayal Modi, Mr. Anjaneer Kumar Lakhota and Mr. Ashwini Kumar Singh

Board of Directors



Mr. Anjaneer Kumar Lakhota (Chairman & Managing Director)

- Promoter of the Company
- Has over three decades of experience in the infrastructure industry.
- A commerce graduate from St. Xaviers College, Kolkata and is a fellow member of the Institute of Chartered Accountants of India.

Mr. Ashwini Kumar Singh (Independent Director)

- Has been associated with SAIL as Director (Commercial) & Managing Director of Rourkela Steel Plant & other capacities and with Essar Steel Ltd as resident Director of their Jharkhand Unit.
- Holds a degree in electrical engineering from Jadavpur University, Kolkata.
- Fellow member of the Institute of Engineers, Indian Council of Arbitration, All India Management Association and the National HRD Network.

Ms. Sunita Palita (Independent Director)

- A post graduate in Anthropology from Miranda House, Delhi University with a Post-graduate Diploma in Journalism from Indian Institute of Mass Communication, New Delhi.
- She is presently a life member of Indian Science Congress.

Mr. Ranjit Datta (Independent Director)

- Has over four decades of experience in various fields of banking and finance and had worked with State Bank Group before retiring.
- He is a Science Graduate and holds CAIIB conducted by Indian Institute of Bankers.
- He is on the panel of (i) Global Innovation & Technology Alliance (GITA), company promoted by Technology Development Board, Dept. of Science & Technology, GOI & CII and (ii) Technology Development Board (TDB), Dept. Of Science and Technology, GOI.

Board of Directors



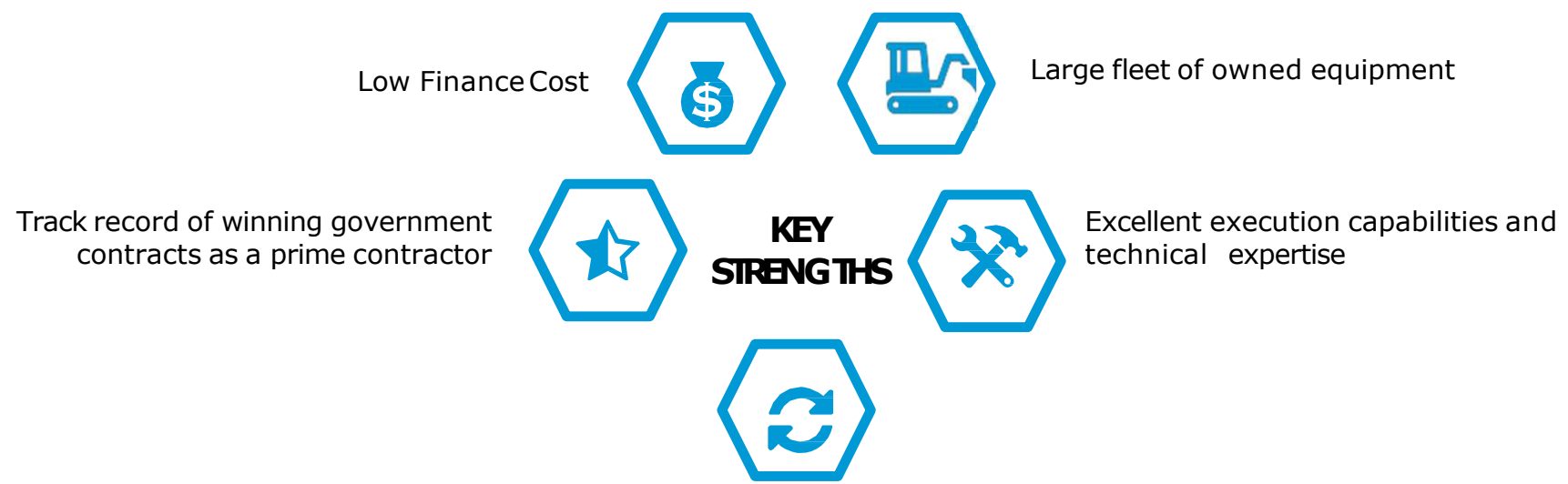
Mr. Ram Dayal Modi (Independent Director)

- Has over four decades of rich experience in Banking and Financial Services of SBI Group.
- He is gold medalist in MA (Political Science), University of Udaipur, Rajasthan and holds certified Associate of Indian Institute of Bankers (Part I)
- He has expertise/acumen in area of Credit, Forex, Project Appraisal & Funding, Business Planning, Branch Expansion, Training System, Operations & Branch Banking, Technical & Management Consultancy.

Mr. Surender Aggarwal (Executive Director)

- Has more than two and half decades of versatile experience in the field of civil engineering
- He is a Post Graduate with M.Tech (Structures) from IIT (Delhi) and MBA (Finance) with Specialization in Construction Management.
- He is a member of Indian Institute of Engineers (IIE), Indian Road Congress (IRC), Indian Institute of Bridge Engineers (IIBE) and International Association of Bridge and Structural Engineers (ING-IABSE).

Key Strengths



Low Finance Cost

Large fleet of owned equipment

Track record of winning government contracts as a prime contractor

Excellent execution capabilities and technical expertise

Integrated Business Model

- In House Design & Engineering
- In-House Construction
- In-House Quarrying, Bitumen & Concrete division

Business Segments



Roads & Highways Infrastructure-Construction

- In recent years, the company has executed and commenced a number of praiseworthy projects PAN India.
- Large opportunities are available to Company in its core competence area of Civil Engineering projects particularly in the roads and highways.



Road & Highways Infrastructure - BOT Projects

- MBL was an early entrant into the BOT space from 2002 onwards.
- MBL has an integrated business model to execute the BOT projects which includes Design and Engineering, In-house construction Equipment Bank, Toll Collection and O&M, Traffic Estimation



Roads & Highways Infrastructure – O&M

- MBL was awarded the first ever contract for comprehensive maintenance of Inner & Outer Ring Road of NCT, New Delhi in 2005.
- The Company's road maintenance attracted public appreciation.



Building, Housing & Urban Infrastructure-Construction

- MBL has executed projects of Industrial & Urban Infrastructure Development across the country.
- MBL has executed several Housing / Building Projects PAN India as an EPC contractor.
- With its credible track record, the Company addresses attractive opportunities in the sector.



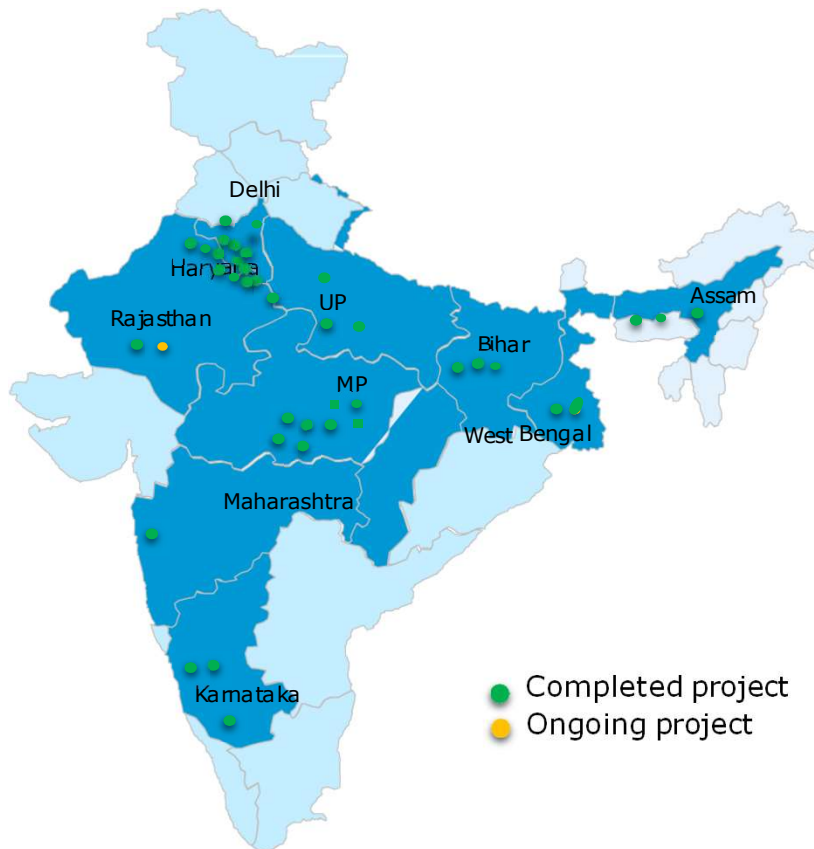
Railways/Metro & Other Infrastructure-Construction

- MBL has completed two RUBs at Narela & Badli and three ROB's at Sonapat & one at Faridabad.
- The Company has executed Metro Depot cum workshop at Kalindi Kunj, Delhi

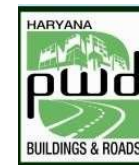
Geographical Presence & Clients



PAN INDIA PRESENCE



Clients



Current Projects



Roads & Highways Infrastructure - Construction Projects :-

S.No.	Project Name	Client	Amount (₹Lakhs)
1.	Development & Operation of Bikaner - Suratgarh Section of NH-62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62 (earlier NH-15) in the State of Rajasthan on DBFOT basis	Ministry of Road Transports & Highways	6,4835 (Original Scope of Work completed. Change in Scope of work of Rs 2348 in progress)
	Total		6,4835

Roads & Highways Infrastructure - Maintenance Projects :-

S.No.	Project Name	Client	Amount (₹ Lakhs)
1.	Maintenance of Bikaner - Suratgarh Section of NH-62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62) in the State of Rajasthan	Ministry of Road Transports & Highways	2,1378
2.	Maintenance of Waraseoni-Lalbarra Road in the state of Madhya Pradesh	M.P.Road Development Corporation Ltd	1,023
	Total		2,2401

Current BOT Project



		(₹ in Lakhs)
Particulars	Waraseoni- Lalbarra Road	Bikaner-Suratgarh
Type	Toll & Annuity	Toll
Project Cost	7,660	81,487
Economic Interest	1	1
Concession Period (years)	15	16
Toll Start Date	3rd August 2015	17th February 2019
Concession end date-Original	June, 2027	September, 2029
State	Madhya Pradesh	Rajasthan
Awarding Authority	MPRDC	MoRTH
		(Through PWD Rajasthan)

Project Gallery - Roads & Highways Infrastructure-Construction Projects



Development & Operation of Bikaner-Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



Strengthening, Widening, Maintaining and Operating 18.303 kms Waraseoni-Lalbarra Road in the state of Madhya Pradesh



Construction of 2 lane flyover on Guwahati Bypass of NH-115 (earlier NH-37) in the state of Assam



Development & Operation of Bikaner- Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



4 lane of km 41-51 of Agra Dholpur of NH-46 (earlier NH 3), in the state of Rajasthan



4 laning at Agra- Gwalior section, NH-2, in the State of Madhya Pradesh



Development & Operation of Bikaner- Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



Upgradation of roads and bridges of Shivganj-Rafiganj-Goh-Uphara-Devkund-Baidrabad Road (SH-68, in the state of Bihar)



Widening & Strengthening of existing National Highway from 2 lane to 4 lane of Sonapur to Guwahati section of NH-115 (earlier NH 37)

Project Gallery - Building, Housing & Urban Infrastructure Projects



National Law University, Rai in Sonapat, for PWD (B & R), Haryana.



Residential accommodation for NHA staff at Sector 17, Dwarka, New Delhi



Construction of Director, QIP Centre & Accom. for School of Planning & Architecture at Bhopal



Police Station & Police Colony, Delhi Cantt. for MHA, Delhi Police through RITES Ltd



Construction of Police station & Residential Quarters, Hari Nagar, Delhi for MHA, Delhi Police through RITES Ltd.



Police Station & Residential Quarters at Kondli, New Delhi for MHA, Delhi Police through RITES Ltd.



Construction of 222 Flats at Keelandev Tower, Bhopal for MP Housing & Infrastructure Development Board



Construction of 92 flats at Mahadev Towers, Bhopal for MP Housing & Infrastructure Development Board



Construction of 96 flats at Tulsi Tower, Bhopal for MP Housing & Infrastructure Development Board

Project Gallery



Roads & Highways Infrastructure – Maintenance Projects



Maintenance of NH-19, (earlier NH-2) Barwa Adda – Panagarh Section (KM 398.75 –KM 512.00) in the state of Jharkhand & WestBengal



Toll Plaza construction at Delhi –Agra, NH-44 (earlier NH-2)



Comprehensive maintenance of Ring Road, Delhi

Rail/ Metro & Other Infrastructure- Construction Projects



Construction of Metro Rail Depot, Kalindi Kunj, New Delhi



Construction of RUB at Badli, New Delhi



Approach Road 2 lane from GT Road at Neamatpur to Burnpur, West Bengal

Some Completed Roads & Highways Infrastructure Construction Projects



S.No.	Project Name	Client	Amount (₹ in lakhs)
1	Development & Operation of Bikaner - Suratgarh Section of NH-62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62) in the State of Rajasthan on DBFOT basis for Ministry of Road Transport & Highways through PWD, Rajasthan	Ministry of Road Transports & Highways	64,835
2	Widening & Strengthening of existing National Highway from 2 Lane to 4 Lane from Km 183.000 to 163.895 of Sonapur to Guwahati Section of NH-115 (earlier NH-37 in the State of Assam on EW-II under program of NHDP Package AS-03	National Highways Authority of India	21,459
3	Improvement / Upgradation of roads and bridges of Shivganj - Rafiganj - Goh-Uphara-Devkund-Baidrabad Road (SH-68), Package-1	Bihar State Road Development Corporation Ltd.	19,281
4	Rehabilitation and up gradation of Pundibari to Baxirhat section of NH-10 (earlier NH-31) from Km 770.00 to 816.00 of NH-31 in the State of West Bengal to two lanes with paved shoulders under NHDP-IV on EPC basis (JV with ABCI Ltd, MBL was Lead Partner)	Ministry of Road Transports & Highways	17,580
5	Development of State Highways (Districts Bhagalpur -Banka) under Rashtriya Sam Vikas Yojna, Package No 9A. (JV with CISC, MBL was Lead Partner)	CPWD - Rashtriya Sam Vikas Yojna-Bihar	13,087
6	Faridabad Bypass -Construction of additional 10.50 mtr lane & widening & strengthening of existing lane to 10.50 mtr for Haryana Urban Development Authority (HUDA)	Haryana Urban Development Authority (HUDA)	12,544
7	Contract with NHAI-Rehabilitation and Up gradation of Chitradurga section (JV with Supreme Infrastructure (India) Limited, MBL was Lead Partner)	NHAI - National Highway Authority Of	10,848
8	Strengthening, Widening, Upgradation, Operation and Maintenance of 114 km long Seoni-Balaghat Road	Madhya Pradesh Road Dev. Corp. Limited.	10,820
9	Contract with MPRDC funded by Asian Development Bank - Nagod - Jasso - Saleha - Pawai - Mohindra - Semaria Amanganj Road (Package no. 9)	Madhya Pradesh Road Dev. Corp. Limited.	8,569

Some Completed Roads & Highways Infrastructure Construction Projects



S.No.	Project Name	Client	Amount (₹ in lakhs)
10	Development and Operation / Maintenance of the Two Laning with paved shoulder of Waraseoni - Lalbarra Road on BOT (Toll+ Annuity) basis in the State of Madhya Pradesh	Madhya Pradesh Road Dev. Corp. Limited.	7,398
11	Contract with MPRDC funded by Asian Development Bank - Amanganj Malhera (SH-10) (Package no. 10)	Madhya Pradesh Road Dev. Corp. Limited.	6,085
12	Construction of additional service road and side drains from 146-156km marks, including 2-lane flyover on Guwahati Bypass section of NH-115 (earlier NH-37) on East West Corridor programme of NHDP	National Highways Authority of India	3,629
13	4 Laning of 41 km mark to 51 km mark of Agra-Dholpur section of NH-46 (earlier NH-3) in Rajasthan	National Highways Authority of India	2,052
14	Maintenance of Outer & Inner Ring Road	PWD National Capital Territory Delhi	3,924

Some Completed Roads & Highways Infrastructure Maintenance Projects



S.No.	Project Name	Client	Amount (₹ in Lakhs)
1	Maintenance of Outer & Inner Ring Road of Delhi	PWD National Capital Territory Delhi	3,924
2	Maintenance of main carriageway, service road and side drains and median maintenance including periodical renewal from Km 146.000 to Km 163.895 on Guwahati Bypass of NH-115 (earlier NH-37) in Assam (Contract Package No. CP-01/2009)	National Highways Authority of India	3,139
3	Improvement and Routine Maintenance of Barwa Adda Panagarh section of NH-19 (earlier NH-2) (398.8 to 512 km marks) in the state of Jharkhand & West Bengal	National Highways Authority of India	1,227
4	Maintenance and Rehabilitation of 75 to 282 km marks of Tumkur Harihar section of NH-4 in Karnataka	National Highways Authority of India	1,160
5	Improvement and Routine Maintenance of the Bangalore-Neelmangla section of NH-4 (10 - 29.5 km marks) & Bangalore-Hosur section of NH-7 (8 - 33 km marks) in Karnataka	National Highways Authority of India	897

Some Completed Building, Housing & Urban Infrastructure- Construction Projects



S.No.	Project Name	Client	Amount (₹ in lakhs)
1.	Construction of various buildings i/c residences of National Law University in Rajiv Gandhi Education City at Rai in Sonapat Distt	PWD (B & R), Haryana	9,779
2.	Civil works for construction of Depot cum workshop at Kalindi Kunj on Line-8 for Delhi MTRS Project Phase-III	Delhi Metro Rail Corporation Limited	7,843
3.	Construction of 4 Lanes ROB on Rai Nahra Bahadurgarh Road level crossing No. 21 on Delhi – Ambala Railway Line in Sonapat District	Public Works Department, B&R, Haryana	4,385
4.	Construction of approaches of two lane ROB at Sonapat on Sonapat-Purkhas Moi Raod at level crossing No. 29 on Delhi- Ambla Railway Line	Haryana State Roads and Bridges Devt Corporation Ltd	3,170
5.	Contract with SAIL- Construction of Approach road (2 lane with provision of 4 lane) from GT road at Neamatpur to Burnpur	Steel Authority of India Limited	2,550
6.	Construction of Road under bridge on Auchandi road, connecting to G. T. road to Badli Industrial area (on Delhi – Ambala Line) for Municipal Corporation of Delhi	Municipal Corporation of Delhi	2,449
7.	Construction of road under bridge on existing railway line level crossing on Narela lampur road at Narela	Municipal Corporation of Delhi	2,370
8.	Construction of 2 Lanes ROB at Sonapat at Level X ing B-27 at Km, 42/17-19 on Delhi Ambala Railway Section, Sonapat Gohana Road at RD 77 in Sonapat Distt.	Haryana State Roads and Bridges Development Corporation Ltd	1,997
9.	Construction of ROB (Railways Over Bridge) at Badkhal Chowk, Faridabad and all other works contingent thereto.	Haryana Urban Development Authority	1912

Some Completed Building, Housing & Urban Infrastructure-Construction Projects



S. No.	Project Name	Client	Amount (₹ in Lakhs)
10.	Construction of 222 flats {Basement + Ground + 10 storey) at Keelandev i/c Internal Water Supply, S & F Internal Electrification works & Development work	Madhya Pradesh Housing & Infrastructure Development Board	5,744
11.	Re-Development of Police Colony Delhi Cantt, Delhi	Ministry of Home Affairs, Delhi Police through RITES Ltd.	5,145
12.	Construction of Residential Accommodation for NHAI staff at Pocket B-5, Sector-17, Dwarka, New Delhi including all civil works, sanitary /plumbing and electrical works etc.	National Highways Authority of India	4,907
13.	Civil works in the campus of Rajiv Gandhi Thermal Power Project with TCIL, a profitable central govt organization at Hisar Dist.	Haryana State Road & Bridge Development Corporation Limited.	4,600
14.	Construction of Police Line & Residential Quarters at Kondli Check Post, Delhi	Ministry of Home Affairs, Delhi Police through RITES Ltd	4,670
15.	Construction of Group Housing Residential Apartments namely "NBCC Town" on Delhi Saharanpur Highway, Village Khekra, Distt. Baghpat, UP	NBCC	4,246
16.	Construction of 96 flats {Basement + Ground + 12 storey) Tulsi Tower I/C Internal W/S, S/F, Internal Electrification works, & Development work at Tulsi Nagar Bhopal	Madhya Pradesh Housing & Infrastructure Development Board	4,414
17.	Street scaping & Beautification of MCD Roads around Dr. Karni Singh Shooting Range and JLN Sports complex	Municipal Corporation of Delhi	2955
18.	Street Scaping & Beautification of Various roads around IGI Stadium under PWD	PWD National Capital Territory, New Delhi	1994
19.	Construction of 92 FLATS at Mahdev Parisar Opposite Board Office Bhopal including internal water supply and sanitary fittings, internal electrification, community & commercial and Development works	Madhya Pradesh Housing & Infrastructure Development Board	2,387
20.	Construction of Police Station and Residences at Hari Nagar, New Delhi	Ministry of Home Affairs, Delhi Police through RITES Ltd	2,103

Resolution Plan under IBC, 2016



Plan

Resolution plan dated 22.11.2017 submitted by Mr. A K Lakhota was approved by Hon'ble NCLT by order dated 18.04.2018. Appeals against the same were dismissed by Hon'ble NCLAT by order dated 16.08.2019 finding them without any merit. Civil appeal no. 8411 of 2019 against order of NCLAT had been disposed of by Hon'ble Supreme Court by order dated 18.01.2022. The Resolution Plan has accordingly attained finality. Hon'ble NCLT by order dated 11.03.22, inter-alia, excluded the period from 18.04.2018 till the order & judgement of Hon'ble Supreme Court from the calculation of period of implementation of Plan. Hon'ble NCLAT vide order & judgement dated 23.05.2023 has disposed of the appeal filed by one of the banks against NCLT order dated 11.03.2022 and has directed all stakeholders to carry out their obligations for implementation of the resolution plan. Hon'ble Supreme Court has vide order dated 04.08.2023 dismissed the civil appeal no. 4636 of 2023 filed against NCLAT order dated 23.05.2023.

Terms of Plan

- Payment of CIRP cost and workmen dues already paid.
- Operational creditors to be paid in three years from implementation of the plan
- Statutory dues to be paid in 3 years commencing from 3 years from implementation of plan.
- Banks :
 - Cash credit facility @ one year MCLR of SBI plus spread of 0.70% p.a aggregating to ₹ 37.38 crores
 - Working Capital Term Loan @ one year MCLR of SBI plus spread of 0.70% p.a. aggregating to ₹ 37.38 crores
 - Issuance of 0.10% Secured Non-convertible debentures (NCDs) aggregating to ₹ 880.85 crores redeemable in 39 unequated instalments (at a premium of 10% at the time of final redemption).
 - External Commercial Borrowings be restructured to be paid in 39 unequated instalments @ one year MCLR of SBI plus spread of 0.70% p.a. in Indian rupees.
 - Term Loans from NBFC Lenders to be restructured to be paid in 39 unequated instalments @ one year MCLR of SBI plus spread of 0.70% p.a.
 - Payment of liquidation value to the dissenting financial creditors on priority (provision made).

Issue of NCDs

NCDs aggregating to ₹ 880.85 crores issued to assenting Banks repayable in 39 unequated quarterly installments with coupon rate of 0.10% p.a. and to be redeemed at premium of 10% of the face value at the end of the tenure. NCDs to be reissued after reconciliation in demat form on execution of working capital documents by Banks.

Equity Infusion

- In terms of the Resolution Plan contribution from the Promoters and Promoters Group will be ₹ 128.19 Cr over a period of three years. The Promoters have already infused ₹ 63.30 Cr. (₹ 40.10 crores fresh induction and ₹ 23.19 crores out of existing dues)
- Equity holding of the Promoter and Promoter group has increased to 68.27%.

Opportunities

The Indian Government intends to accelerate road construction in FY 2024 by 16-21% to 12,000-12,500kms.

Infrastructure Sector is the focus of the government. Special impetus has been given to Roads, Highways & Railways

PM Gati Shakti- US\$ 1.3 trillion National Master Plan to catalyse the Infrastructure sector.

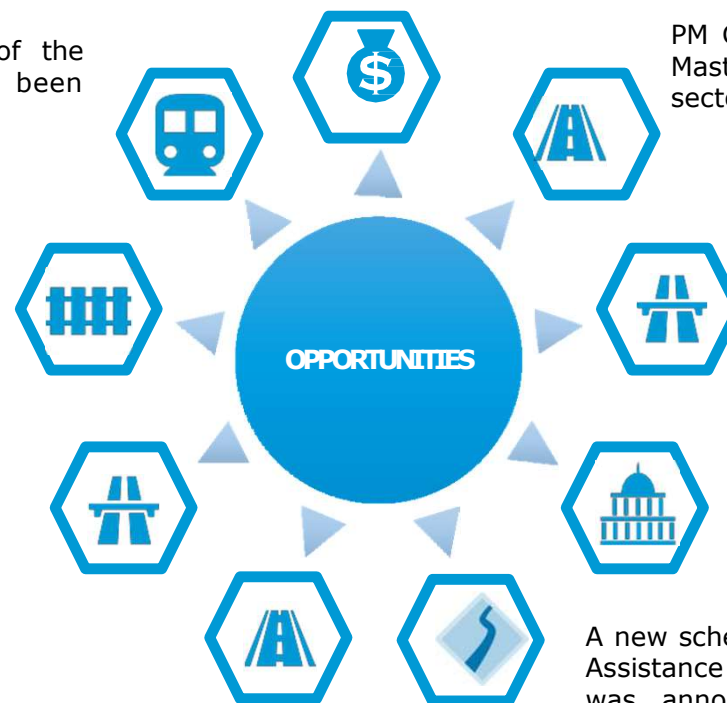
In the Budget FY 2023-24 the government has given a massive push to the infrastructure sector by allocating ₹ 10 lakh crores (US\$130.57 billion) to enhance the Infrastructure

National Infrastructure Pipeline (NIP) unveils the infrastructure projects across various states which will receive the expected funding of US\$1.4 tn over the next 5 years of which US\$26.90 billion is for road sector

The Government allocated ₹ 134,015 crores (US\$17.24 billion) to National Highways Authority of India (NHAI)

The Government has announced an outlay of ₹ 60,000 crores (US\$7.72 billion) for Ministry of Road Transport & Highways

A new scheme, called the Scheme for Special Assistance to States for capital expenditure was announced for special assistance to States in form of a 50 year interest free loan for capital investment projects.



Standalone Income Statement



				(₹ in Lakhs)			
Particulars	FY21	FY22	FY23	Particulars	FY21	FY22	FY23
EQUITIES & LIABILITIES				ASSETS			
Shareholder Funds				Non-current Assets			
Share Capital – Equity	10,475	10,475	10,475	Property, plant & equipment	6,367	5,282	4,641
Other Equity	1,06,324	1,12,684	1,13,272	Financial assets			
LIABILITIES				Investments	30,307	30,300	30,299
Non-Current Liabilities				Trade receivables	1,34,528	1,49,480	1,53,133
Financial Liabilities				Loans	-	-	
Borrowings	70,430	69,094	69,481	Others	435	659	718
Trade Payables	4347	3530	3,800	Non-current Tax Asset (Net)	99	234	347
Other Financial Liability	341	0	0	Deferred tax assets (net)	9,466	15,119	15,145
Provisions	689	948	460	Other non current assets	36,861	13,446	12,077
Other non current liabilities	38,513	38,513	38,514	Current Assets			
Current Liabilities				Inventories	390	353	307
Financial Liabilities				Financial assets			
Borrowings	8,704	9,434	9,048	Trade receivables	5,785	6,330	14,323
Trade Payables	5186	4335	735	Cash and cash equivalents	643	748	268
Other Financial Liability	1727	1391	190	Other Bank Balance	242	19	19
Other current liabilities	942	177	2,345	Current Tax Asset (Net)	9,182	9,182	9,182
Provisions	3	5	3,422	Others	1,159	1,544	1,307
TOTAL	2,47,681	2,50,586	2,51,742	Other Current Assets	12,217	17,890	9,976
				TOTAL	2,47,681	2,50,586	2,51,742

*Includes other income.

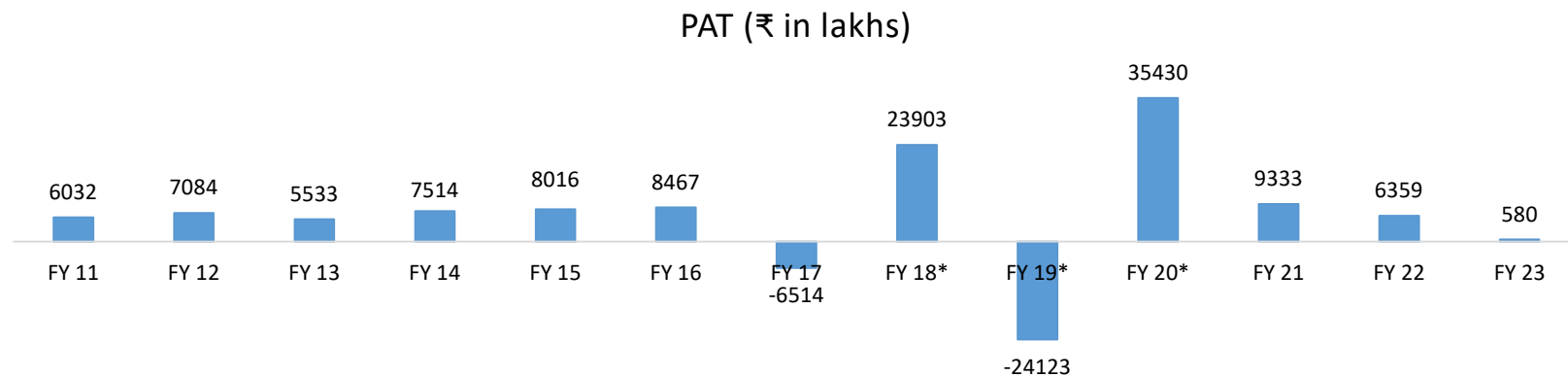
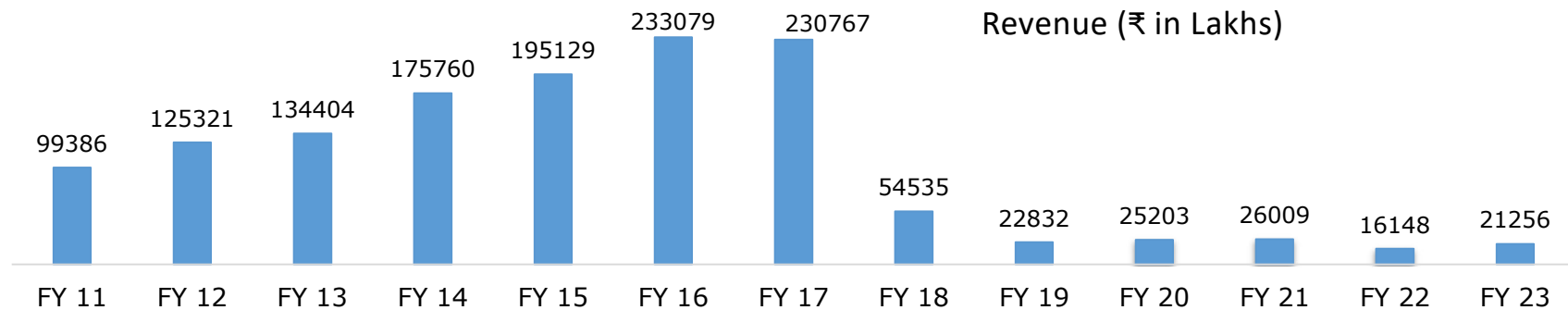
The figures are not comparable as the operations of the Company are not normal due to non-implementation of the resolution plan by working capital banks post CIRP under IBC, 2016.

Standalone Balance Sheet



	(₹ in lakhs)				
Particulars	FY19	FY20	FY21	FY22	FY23
Income*	22,832	25,203	26,009	16,148	21,256
Operating Expenses	20,593	21,368	19,533	14,311	19,796
EBITDA	2,239	3,835	6,476	1,837	1,460
EBITDA Margin (%)	9.81%	15.22%	24.90%	11.38%	6.87%
Finance Cost	640	769	723	32	271
Depreciation	1450	1430	5257	1099	638
Profit Before Exceptional Item & Tax	149	1,636	496	706	551
Exceptional Item (Income)	(28371)	28,466	-	-	-
Profit Before Tax	(28222)	30102	496	706	551
Current Tax	-	-	-	-	-
Deferred Tax	-4099	-5328	2972	-5653	-29
Income Tax for earlier years			11809		
Profit After Tax	-24,123	35,430	9,333	6,359	580
PAT Margin (%)	NA	140.58%	35.88%	39.38%	2.73%
Total Comprehensive Income	8	4	11.86	2	8
Net Profit/(Loss) after taxes	-24,115	35,434	9,345	6,361	588
Diluted EPS (INR) (After Exceptional Items)	-27.6	33.83	8.92	6.07	0.55
* includes other income					

Standalone Financial Snapshot



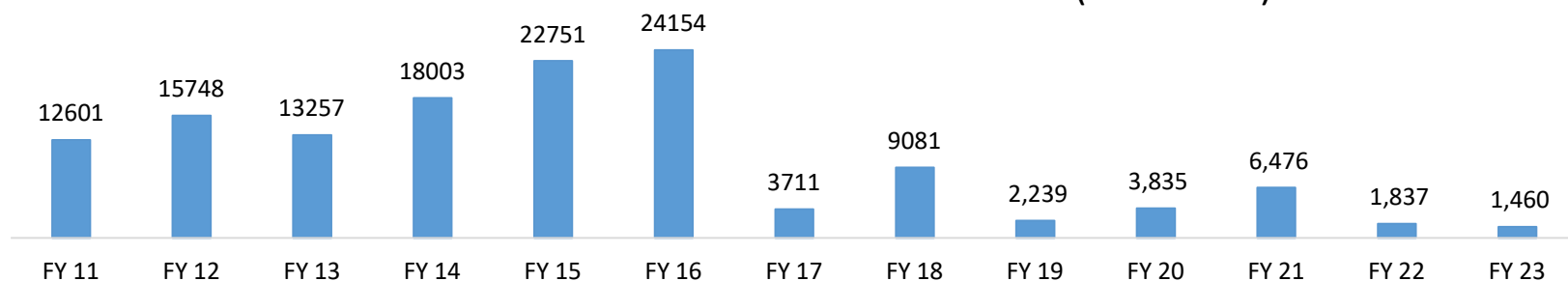
*Includes exceptional item

The figures are not comparable as the operations of the Company are not normal from 30.03.2017 due to CIRP under IBC, 2016 and non-implementation of the resolution plan by working capital banks.

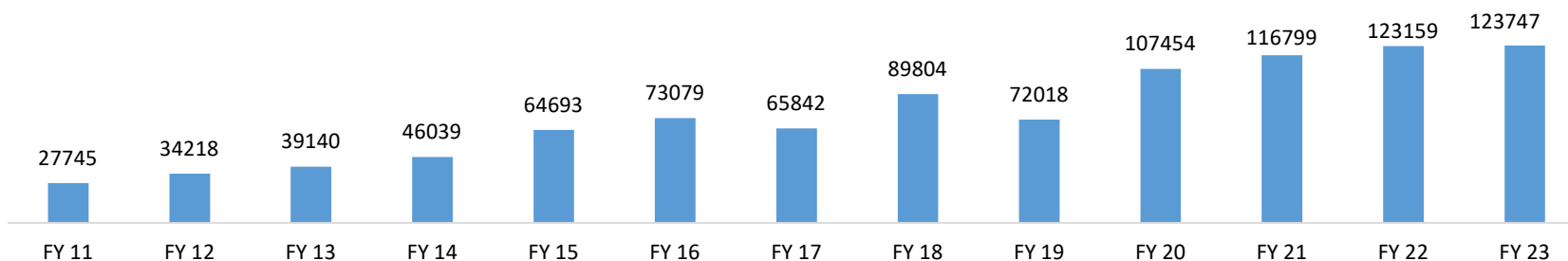
Standalone Financial Snapshot



EBITDA (₹ in Lakhs)



Net Worth (₹ in lakhs)



The figures are not comparable as the operations of the Company are not normal from 30.03.2017 due to CIRP under IBC, 2016 and non-implementation of the resolution plan by working capital banks.

Consolidated Income Statement



Particulars	(₹ in Lakhs)				
	FY19	FY20	FY21	FY22	FY23
Income*	24,098	31,557	32,234	26,047	30,095
Operating Expenses	22,503	26,741	21,851	21,266	24,632
EBITDA	1595	4816	10383	4781	5463
EBITDA Margin (%)	6.62%	15.26%	32.21%	18.36%	18.15%
Finance Cost	1798	6614	4,223	3,568	3,322
Depreciation	1980	5461	9569	6712	7215
Profit Before Exceptional Item & Tax	-2,183	-7,259	-3,409	-5,499	-5,074
Exceptional Item (Income)	-28,371	28,466	945	-	-
Profit Before Tax	-30,554	21,207	-2,464	-5,499	-5,074
Current Tax	-	-	-	-	-
Deferred Tax	-4,168	-5,314	3007	-5513	-23
Income Tax for earlier years			-11,809	-	-
Profit After Tax	-26,386	26,521	6,338	14	-5,051
PAT Margin (%)	NA	84.04%	19.66%	0.05%	-
Total Other Comprehensive Income	9	3	11.86	1.00	-
Net Profit/ (Loss) after taxes and Non-controlling interest	-26,377	26,524	6,350	15	-5,051
Diluted EPS (₹) (After Exceptional Items)	NA	25.32	6.05	0.01	-4.82

*Includes other income.

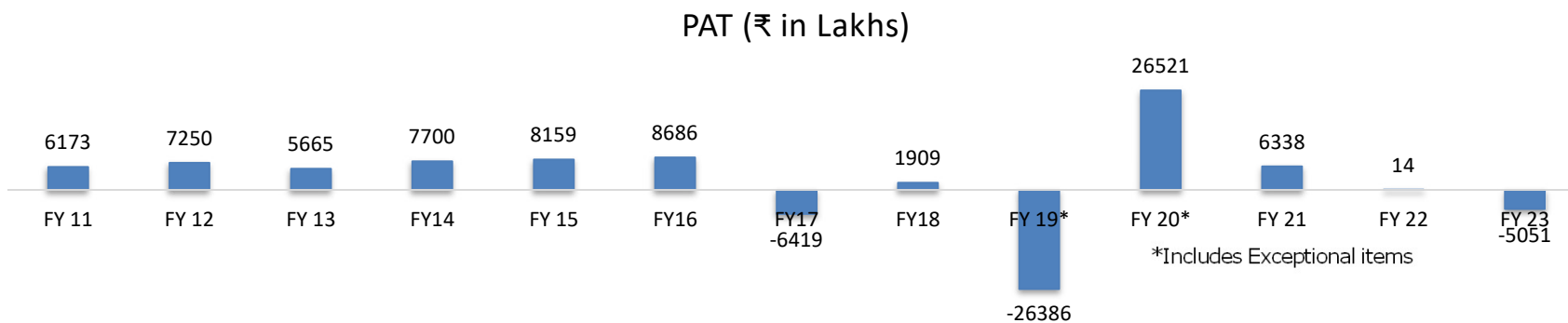
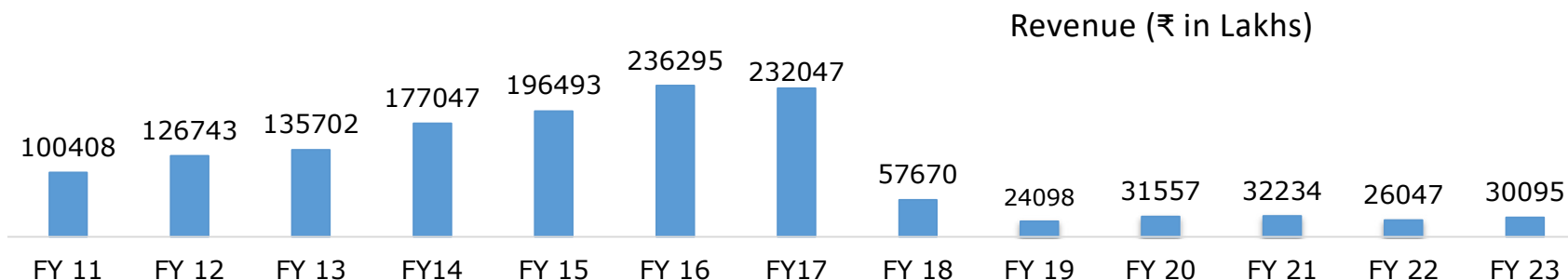
The figures are not comparable as the operations of the Company are not normal due to non-implementation of the resolution plan by working capital banks post CIRP under IBC, 2016.

Consolidated Balance Sheet



Particulars	FY21	FY22	FY23	Particulars	(₹ in Lakhs)		
					FY21	FY22	FY23
EQUITIES & LIABILITIES				ASSETS			
Shareholder Funds				Non-current Assets			
Share Capital – Equity	10,475	10,475	10,475	Property, plant & equipment	6,373	5,285	4,642
Other Equity	71,534	73,169	68,126	Goodwill	1,500	1,500	1,500
				Intangible Assets under development	1,687	3,371	4,715
				Other Intangible Assets	75,832	79,222	63,647
LIABILITIES				Financial assets			
Non-Current Liabilities				Investments	1	1	-
Financial Liabilities				Trade receivables	1,38,045	1,52,636	1,55,896
Borrowings	1,06,145	97,654	96,119	Loans	-	-	-
Trade Payables	4,348	3,529	3,800	Others	437	660	720
Other Financial Liability	341	-	-	Non-current Tax Asset (Net)	103	274	443
Provisions	688	947	460	Deferred tax assets (net)	9,487	15,000	15,021
Other non current liabilities	38,513	38,513	38,513	Other non current assets	36,861	13,448	12,077
Current Liabilities				Current Assets			
Financial Liabilities				Inventories	390	353	307
Borrowings	18,617	22,796	17,754	Financial assets			
Trade Payables	5,292	4,433	822	Trade receivables	5,074	5,584	12,521
Other Financial Liability	43,474	47,945	51,652	Cash and cash equivalents	2,029	4,052	3,240
Other current liabilities	1,269	2,028	4,448	Other Bank Balance	247	23	29
Provisions	1,597	81	3,432	Loans	857	335	168
				Current Tax Asset (Net)	9,182	9,182	9,182
				Others	1,905	1,654	1,403
				Other Current Assets	12,283	17,990	10,090
TOTAL	3,02,293	3,01,570	2,95,601	TOTAL	3,02,293	3,10,570	2,95,601

Consolidated Financial Snapshot

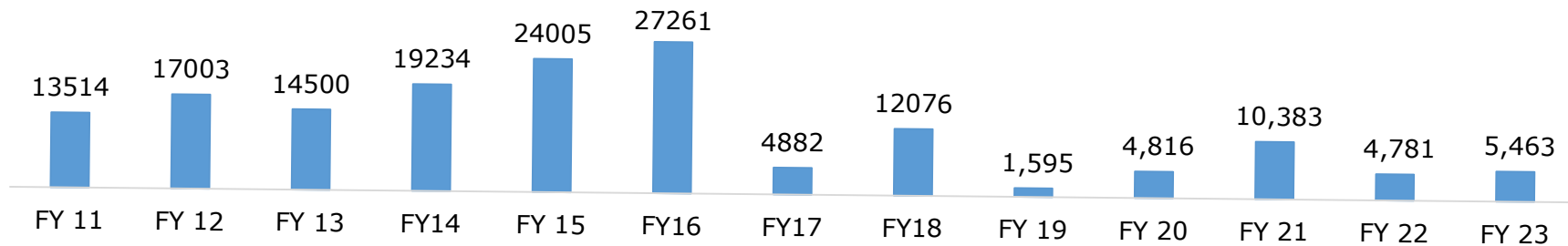


The figures are not comparable as the operations of the Company are not normal from 30.03.2017 due to CIRP under IBC, 2016 and non-implementation of the resolution plan by working capital banks.

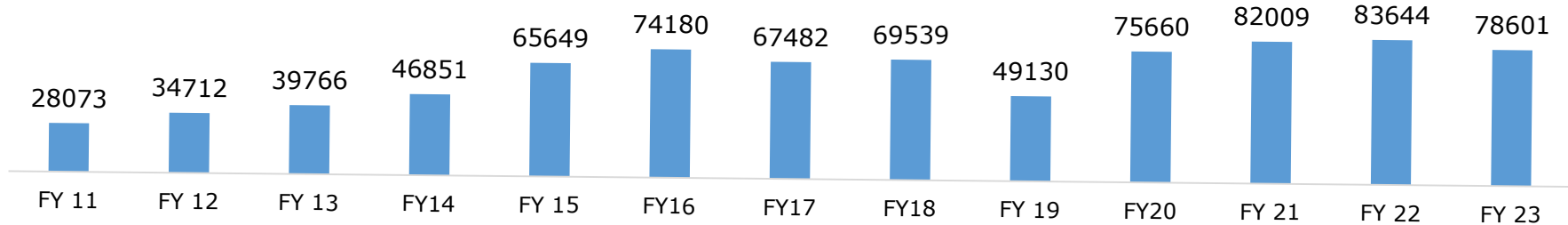
Consolidated Financial Snapshot



EBITDA (₹ in lakhs)



Net Worth (₹ in Lakhs)



The figures are not comparable as the operations of the Company are not normal from 30.03.2017 due to CIRP under IBC, 2016 and non-implementation of the resolution plan by working capital banks.

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THANK YOU