

Ref: KRBL/SE/2023-24/38 10<sup>th</sup> August 2023

The General Manager
Department of Corporate Services
BSE Limited
Floor 25, Phiroze Jeejeebhoy Towers
Dalal Street, Mumbai – 400 001

National Stock Exchange of India Limited "Exchange Plaza", C-1, Block-G Bandra-Kurla Complex Bandra (E), Mumbai-400051

Symbol: KRBL Series: Eq.

Scrip Code: 530813

Sub: Investor Communication on Unaudited Financial Results of KRBL Limited for the First Quarter (Q1) ended 30<sup>th</sup> June, 2023

Dear Sir/Madam,

Pursuant to the provisions of Regulation 30 read with Para A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are pleased to enclose herewith the Investor Presentation on Unaudited Financial Results of KRBL Limited for the First Quarter (Q1) ended 30<sup>th</sup> June, 2023.

This is for your kind information and record.

Thanking you,

Yours Faithfully, For KRBL Limited

Jyoti Verma Company Secretary FCS-7210

Encl: As above



# KRBL Ltd.

Investor Presentation - Q1 FY2024

BASMATI RICE SE









# **Unmatched Strengths**

India's largest exporter of branded basmati rice with footprint in > 90 countries

#1

#1

KRBL has largest contact farming network coverage for rice



India Gate is recognized as the world's no. 1 basmati rice brand\*





Strong financial position; healthy internal accruals and liquidity with low reliance on debt





Integrated operations with world's largest rice milling capacity and the world's largest plant in Punjab, India



750 +

Dealer and Distributors across India





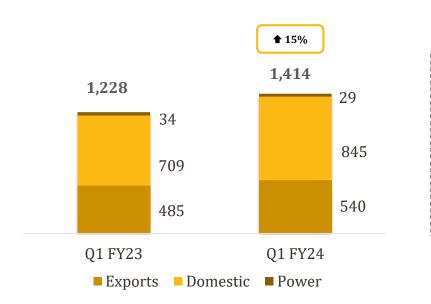


# **Q1 FY24 Consolidated Performance Highlights**

Total Income	Gross Profit	EBITDA	PAT
1,441	415	278	195
930	(930)	4,884	3,278
Cash & Bank balance*	Net Bank Borrowings	Net worth	<b>Total Inventory</b>



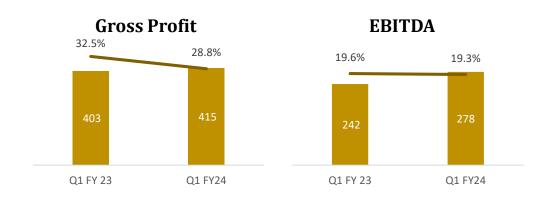
# **Continuing Momentum in Revenue**

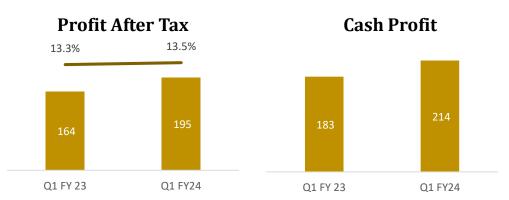


• Overall revenue increased by 15% over Q1 FY23. Domestic and export revenue increased 19% & 11% respectively.



# **Profitability Metrics for Q1 FY24**

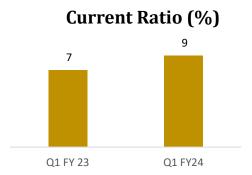




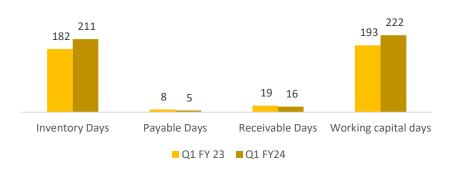
- In Q1 FY24, basmati realization increased by 2% compared to Q1 FY23.
- Basmati input costs increased by 16% in the same period. Average basmati input cost – though higher on y-o-y basis - is relatively stable vis-à-vis last two quarters.
- Gross Profit margin at 28.8% was lower owing to higher basmati input cost.
- EBITDA margin was at 19.3% and benefited from lower proportionate other expenses (freight and advertisement).
- PAT Margin was at 13.5% and improved due to lower finance cost and tax.



# **Superior Balance Sheet Matrix**

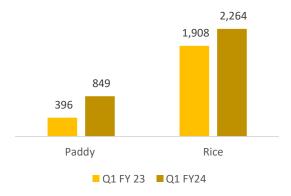


## **Working Capital Days**



- Total inventory as of 30<sup>th</sup> June, 2023, is at Rs 3,278 Cr, compared to Rs 2,461 Cr as of 30<sup>th</sup> June, 2022.
- · Overall liquidity position remains strong.

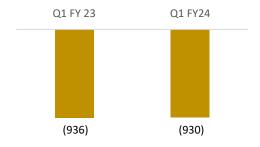
## **Inventory Position (Rs. Crore)**



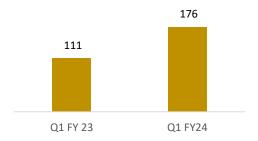


# **Superior Balance Sheet Matrix**

## **Net Bank Borrowing (Rs. Crore)**



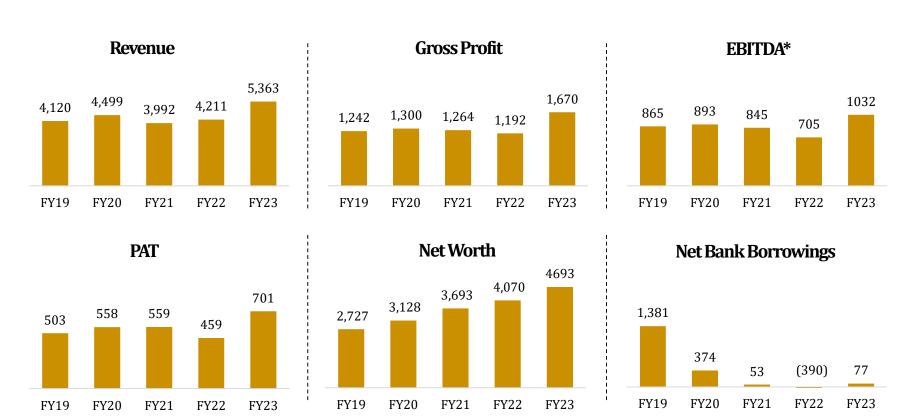
## **Interest Coverage Ratio**



- Financial strength reflected in Strong Credit Rating: Long Term Rating: [ICRA] AA(Stable), upgraded on Feb 28, 2023.
- Short Term Rating: [ICRA] A1+; CARE A1+
- Internal accruals further strengthened balance sheet position and debt protection metrics.

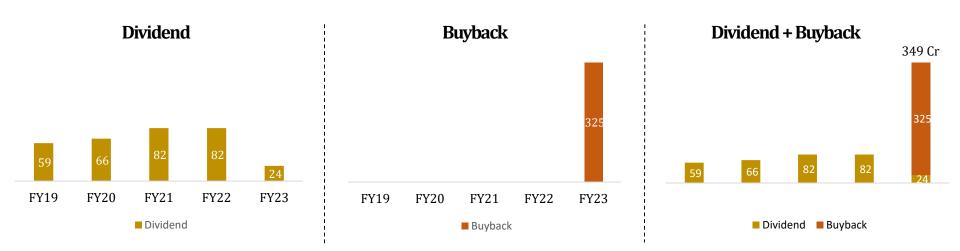


# Financial trends over the years





# **Shareholder Distribution**

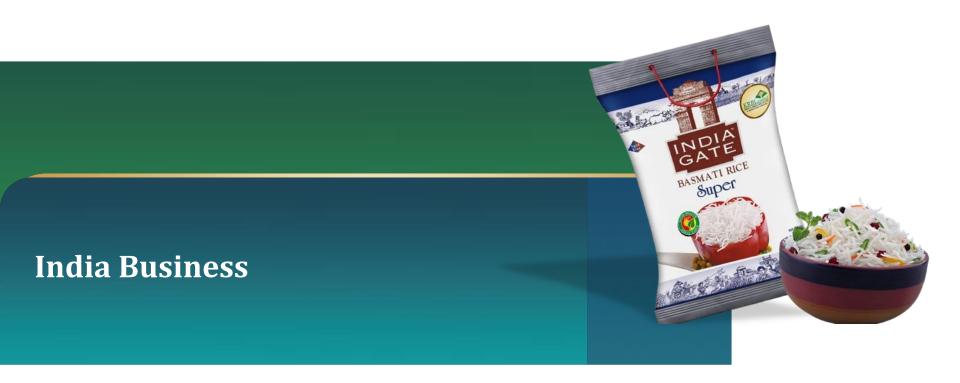


Total Dividend + Buyback in period FY19 to Q1 FY24 (including proposed dividend and announced buyback)

Rs. 638 Cr

- All figures in Rs. crore and are based on consolidated financials
- Buyback size excludes any expenses, fees or tax.
- Dividend amount excludes Dividend Distribution Tax..
  - FY23 dividend is subject to shareholder approval.











# **Continuing Market Leadership**

845

Revenue\* in Rs. Crore for Q1 FY24

**Trend in Domestic Business** 

19%

Revenue growth Y-o-Y

• Revenue driven by 14% growth in basmati volume and 5% growth in basmati realization over Q1 FY23.





# STRATEGIC PILLARS DOMESTIC









**DENSIFYING**DISTRIBUTION REACH





AUGMENTING
PORTFOLIO ACROSS SEGMENTS



# STRATEGIC PILLARS DOMESTIC







**DENSIFYING**DISTRIBUTION REACH





**AUGMENTING**PORTFOLIO ACROSS SEGMENTS





Huge headroom for increasing Branded Basmati's penetration

# India Gate penetration reaches new heights

On the back of impactful media campaigns and improved distribution

	PENETRATION (%)*	GROWTH	
	MAT MAR'23	`23 VS. `22	
UNBRANDED	29.2	-5.3%	
BRANDED	19.5	2.4%	
INDIA GATE	9.6	11.5%	KRBL consuming Households cross 1 Cr milestone!

ilestone **10,477,804 Households** (MAT MAR'23)\*\*

> \*\*Source: Kantar Household Panel (MAT Mar'23) - All India Urban





# 'Regionalization' in Focus

South Markets get activated with regional campaigns, with the objective of Category Expansion

## **SOUTH MARKETS - TN, KARNATAKA**

'Make Traditions Taste Great with India Gate Basmati Rice'

Film 1 - Good Choice!





**Coconut Rice** 





Mint Rice





# 'Regionalization' continues to build impact

Phase II of HSM, WB and Maharashtra regional campaigns continues to drive Business objectives

#### HINDI-SPEAKING MARKETS

'Basmati Rice Se No Compromise'

#### **MAIN FILMS**



Continued Journey on TV & Digital

Phase II started in Jun'23, till Aug '23, supported with POSM, Digital Promotion and on-ground activations

Sasumaa, Couple, Hostel

#### **SHORTIES**



**Dum Biryani** 



Khyali Pulav



Raima Chawal



Kadhi Chawal

Contextual Digital films targeted towards Basmati Consuming

audience

#### WEST BENGAL

Home Minister



Continued **Digital** Campaign driving consumer behavior changes

#### **MAHARASHTRA**

#### **Brand Power**

Preferred by 9 out of 10 women in Mah.



9 out of 10 women in Maharashtra recommend India Gate

#### Continued Journey on TV & Digital

Started from Jun'23, spread till end of Jul'23 on TV | Till Sep '23 on Digital





# **Impactful Media Collaborations & Brand Accolades**

#### BUILDING REGIONAL RELEVANCY

# BIG BOSS MALYALAM Kerala



**IGBR EID CELEBRATION** 



IGBR COOKING CHALLENGE

Product display | Active Integrations | Regular TVC spots | Relevant audience

#### INDIA GATE X 'TARLA'

Biopic of India's first home-chef, Tarla Dalal, starring **Huma Qureshi** 



Recipe Video in Tarla's style



Campaign Promotions on Digital platforms

#### NO. 1 TRUSTED BRAND OF INDIA

India Gate has been listed as 'No. 1 Trusted Brand of India' in the category of Packaged Rice,



\*As per the 'The Brand Trust Report, India Study 2023' published by a Research firm - TRA







# New FSSAI Basmati regulations to safeguard consumer interest



The new regulations are intended to protect the integrity of the Basmati grain, The Pride of India



Now any 'Basmati'
product cannot
have more than
15% non-basmati
blend



With ~65% of the category being sold 'loose', there remains the possibility of adulteration across the value chain



Hence, the consumer needs to be made aware of the new regulations to empower them to make the right choice!





# KRBL partners with FSSAI's 'Eat Right India' initiative

Educating and Creating Awareness amongst consumers to make the right choice

# BASMATI RICE



A PUBLIC INTEREST INITIATIVE







CONCLAVES & SEMINARS

CONSUMER AWARENESS
CAMPAIGNS

TRADE EDUCATION PROGRAMMES



# STRATEGIC PILLARS DOMESTIC









**DENSIFYING**DISTRIBUTION REACH





AUGMENTING
PORTFOLIO ACROSS SEGMENTS





# **Densifying distribution reach**

Increasing Penetration through improved availability



#### **MARKET REPRESENTATION**

**28%** *increase* in number of distributors

Having market representation in ALL 50k+ Pop. Towns in North & West & ALL 1 Lac+ Pop Towns in East & South



#### MARKET COVERAGE

**45%+ increase** in Feet On Street with focus on direct retailing and improved assortment availability



#### **SECONDARY COVERAGE**

Increase by 650 bps to 40%

**RETAIL OUTLET PRESENCE** 

**3,38,035 +6,515** *Outlets* (All channels)

**NUMERIC DISTRIBUTION (%)\*** 

TT Q1 FY24

KRBL 48.0%

**+230 bps**VS. Q4 FY23

V 3. Q4 1 1 2.

\*Numeric Distribution = (No. of outlets in which KRBL packaged Basmati Rice is available) / (No of outlets in which Packaged Basmati) is available).

Source: As per Nielsen's Q1 FY24 RMS data

# STRATEGIC PILLARS DOMESTIC









**DENSIFYING**DISTRIBUTION REACH





**AUGMENTING**PORTFOLIO ACROSS SEGMENTS





# Well on track to achieve 5% of Domestic Revenue through Regional Rice

## **REGIONAL RICE**

Positive response to Aged Regional Rice offerings from the house of India Gate – SURTI KOLAM, JEERA RICE & SONA MASOORI







Launch of WADA KOLAM



Q1 FY24 at 3.6% of Domestic Revenue\*

GT

Focus on Portfolio in South India & Scaling up of Distribution

MT+ E-com

**Strengthening** Portfolio listings on







# TEGIC PILLAR 3

# **Digital-First Campaign for India Gate Sugar Watchers**

Awareness campaign targeted to Diabetics, Pre-Diabetics and Health Conscious individuals

## **HEALTH PORTFOLIO**

Successful launch for INDIA GATE SUGAR WATCHERS Low GI Rice,

further strengthening KRBL's health portfolio



#### **DIGITAL - FIRST CAMPAIGN**

#### **Top Metros**



**Main Film** Film 1

#### 'Give it a Go, its GI is low'



Office Film 2



Son-in-Law Film 3 Focused Communication crafted as per different consumer Cohorts

#### LIFESTYLE VIDEOS





**Stay Fit** 



**Stay Active** 



Eat across meals

# Positive Response from the consumers & Trade for 'India Gate Sugar Watchers'

## **MODERN TRADE**







## **E-COMMERCE**







#### **GENERAL TRADE**

TN & Karnataka











# **Maintaining leadership stance**

ALL INDIA	<b>VOLUME SHARE</b> (Q1 FY24)*		
	Q1 FY24	Q1 FY23	
Traditional Trade	32.4%	+90 bps	
Modern Trade	41.9%	+510 bps	





\*As per Mordor Intelligence Report on packaged basmati rice, MAT Jun'23



# **India Brand Portfolio**













# **Leadership beyond India**

**540** 

Revenue in Rs. Crore for Q1 FY2 4

**Trend in Export Business** 

11%

Revenue growth Y-o-Y

• 11% y-o-y revenue growth in Q1 FY24, driven by basmati volume gains.



# Positive trends for Rice export from India

#### Global markets offer exciting opportunities for KRBL to drive growth



## Production

- High yielding varieties of rice have led to surplus production in the country
- Adoption of technology in farming have helped spur growth in produce
- Focus on quality has led to increased demand for Basmati globally



#### Export Leader

- India is the #1 exporter of rice and has a 65% share of the global basmati market
- Globally, India accounts for ~85% of basmati exports which is expected to rise



#### Indian Presence Globally

- Increasing demand for the PUSA basmati variety in the US which was commercialized by KRBL
- Large Indian diaspora aboard to drive rice as both a staple and a restaurant grade item



#### Demand from Middle East

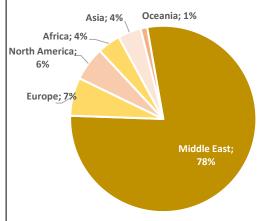
- Excellent quality standards have spurred increase in the demand for Indian basmati rice amongst locals
- Supported by consistent supply, 52% of total rice consumption is Basmati Rice (As per AC Nielsen)



#### Shift to Healthier Option

- ~\$10 million of rice exported out of India under private label is Brown Rice
- UK accounts majorly for the import of brown rice with shift to healthier alternatives

# Basmati rice exports from India for FY23 - Volume - (%)



Source: APEDA



# Overall international market position

Middle East

- •KRBL has leadership position in terms of market share in most GCC countries.
- •India Gate is #1 Indian Basmati rice brand in Qatar, UAE & Kuwait.
- •India Gate is the only premium Indian Rice brand in GCC.
- •Nur Jahan is the 2<sup>nd</sup> most popular brand in the region and preferred brand among price conscious consumers.

Europe

- •Europe is a growing market for KRBL.
- •KRBL's growing portfolio of the health food segment to propel growth in the region.
- Development of new crop will help in complying pesticide norms and will grow KRBL's presence in the region.

Americas

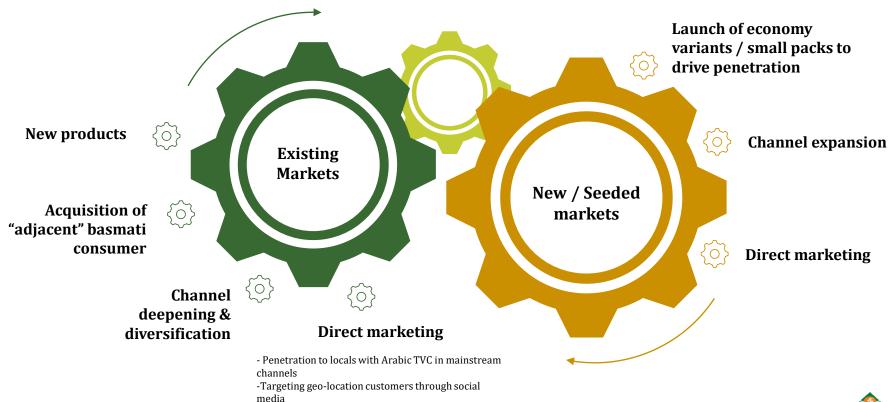
- •KRBL consistently earns substantial premium on realizations. (~45% higher realization among other Indian exporters).
- •India Gate is #1 Indian Basmati rice brand in Canada both in Ethnic and Modern Trade.
- Present in the dominant channels of trade.
- •Popular brand among diaspora, rising local popularity.

RoW

- •KRBL has leadership position in Australasia for last 15 years.
- •India Gate is #1 Indian Basmati rice brand in Australia, New Zealand and Fiji with KRBL having 18% market share among Indian exporters.
- •Nur Jahan is #1 Indian Basmati rice brand in South Africa with KRBL having 39% market share among Indian exporters.
- •India Gate is the most preferred brand in Northern African market with KRBL having 16% market share among Indian exporters.



# **Export Strategy**



-Increasing focus on India Gate HORECA line up to

target HORECA customers

# **Exports Brand Portfolio**





# **Expansion Update**

# Rice to rice plant. Commercial production commenced on June 12, 2023. Total rice processing capacity- 30 MT per Hour. Plant aimed at both export and domestic consumers. Located near Kandla Port- enables quicker farm to port time for exports. Enables efficient procurement of rice grown in western states.

#### Karnataka Plant

Paddy to rice and rice to rice plant.

**Status:** Civil work started in June 2023.

#### **Madhya Pradesh Plant**

Paddy to rice and rice to rice plant.

**Status:** Land registered in August '2023.



## **Contact Us**

#### Safe Harbor

This presentation contains statements that contain "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to KRBL Limited and its affiliated companies ("KRBL") future business developments and economic performance.

While these forward-looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

KRBL undertakes no obligation to periodically revise any forward-looking statements to reflect future/ likely events or circumstances.



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