

Ref No: SEC/SE/2023-24/04

Date: 30th August, 2023

The Manager-Listing

The National Stock Exchange of India Limited

"Exchange Plaza", Bandra - Kurla Complex, Bandra (EAST), Mumbai - 400051

NSE SYMBOL: SENCO

The Manager - Listing

BSE Limited

Corporate Relationship Department Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai -400001

BSE SCRIP CODE: 543936

Sub: Investor's Presentation - Q1 FY24

Pursuant to Provision of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith copy of Presentation on Company's Overview Q1FY24.

The aforesaid information is also given on the website of the company https://sencogoldanddiamonds.com/investor-relations

Kindly take the same on record and acknowledge receipt.

Yours sincerely,

For SENCO GOLD LIMITED

Digitally signed SURENDR by SURENDRA GUPTA A GUPTA Date: 2023.08.30 13:51:53 +05'30

Surendra Gupta

Company Secretary & Compliance Officer Membership No. A20666



Gold



CIN No.: U36911WB1994PLC064637

Registered & Corporate Office: "Diamond Prestige", 41A, A.J.C. Bose Road, 10th Floor, Kolkata-700 017, Phone: 033 4021 5000 / 5004, Fax No.: 033-4021 5025

Website: www.sencogoldanddiamonds.com Email: contactus@sencogold.co.in



SENCO GOLD LIMITED

India's 2nd Most Trusted Jewellery Brand*

Date:30 Aug 2023

BSE – 543936 NSE - SENCO Bloomberg – SENCO:IN

Private and Confidential

Investor Presentation – Q1 FY24

*As per TRA report 2023

Safe Harbour



Some of the statements in this communication may be forward looking statements within the meaning of applicable laws and regulations. Actual results might differ substantially from those expressed or implied. Important developments that could affect the Company's operations include changes in the industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation and labour relations.

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01

Company Overview

Senco Gold - A Snapshot



Established Asset Light Franchise model

62 Franchisee showrooms with 49 of them in Tier II Cities

Largest organized jewellery retail player in the eastern region of India

PAN India Presence with 142 showrooms

Among the most trusted brand

ET Trusted Brands 2021

2nd Most Trusted Jewellery Brand in India by TRA 2023

Rich heritage and legacy

of over Five decades



Bouquet of Brands

with sub-brands like **Everlite**, **Gossip** etc. targeting across segments

1,30,000+

Gold jewellery designs

72,000+

Diamond jewellery designs

Omni-channel experience

Showrooms Own websites & 'MySenco' app E-commerce tie-ups

In-house modern and tech enabled manufacturing

facility at Howrah

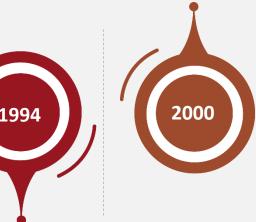
Meticulous craftsmanship of our 170+ Karigars

More than five decades of journey



FRANCHISEE MODEL

Opened first franchisee showroom in Durgapur, West Bengal.



ENTRY INTO ASSAM AND JHARKHAND

2010: Adopted franchisee route to expand outside West Bengal by opening first showroom in **Assam.**

2012: Opened first showroom in Jharkhand under franchisee model.



ENTRY INTO SOUTHERN REGION

2016: Entered southern region by opening a showroom in Bangalore.

Introduced Everlite brand.

2017: Total number of showrooms cross 80.

2018: Revenue crossed INR 20 bn.













SENCO GOLD PRIVATE LIMITED

Company Incorporated by merging existing proprietary and partnership.

LARGEST SHOWROOM

Largest showroom with an area of c. 8,000 sq. ft. launched in Kolkata (Moulali), West Bengal.

INVESTMENT FROM MARQUEE PE INVESTOR

2013: Entered northern region by opening Lajpat Nagar showroom in Delhi.

Revenue crossed INR 10 bn

Total number of showrooms cross 50.

Raises INR 800 Mn equity from SAIF Partners India IV limited. (now Elevation Capital) Entered Bihar, Maharashtra & Uttar Pradesh

2nd MOST TRUSTED BRAND

2019: Received the Best Promising Gems and Jewellery Brand award.

2020: Crossed **100** showroom mark 2021: Revenue crossed INR 26 bn

Awarded Second most trusted jewellery brand by TRA and ET Trusted Brands

2022: Raises INR 750 Mn equity from OIJIF II

2023: Revenue crossed INR 40 bn

Awarded Second most trusted jewellery brand by TRA Listed on NSE & BSE

FY21

Revenue: INR 26,603.79 Mn **Company Owned Showrooms: 60** Franchisee Owned Showrooms: 52

FY22

Revenue: INR 35,346.41 Mn **Company Owned Showrooms: 70** Franchisee Owned Showrooms: 57

FY23

Revenue: INR 40,774.04 Mn **Company Owned Showrooms: 75** Franchisee Owned Showrooms: 61

Key Highlights







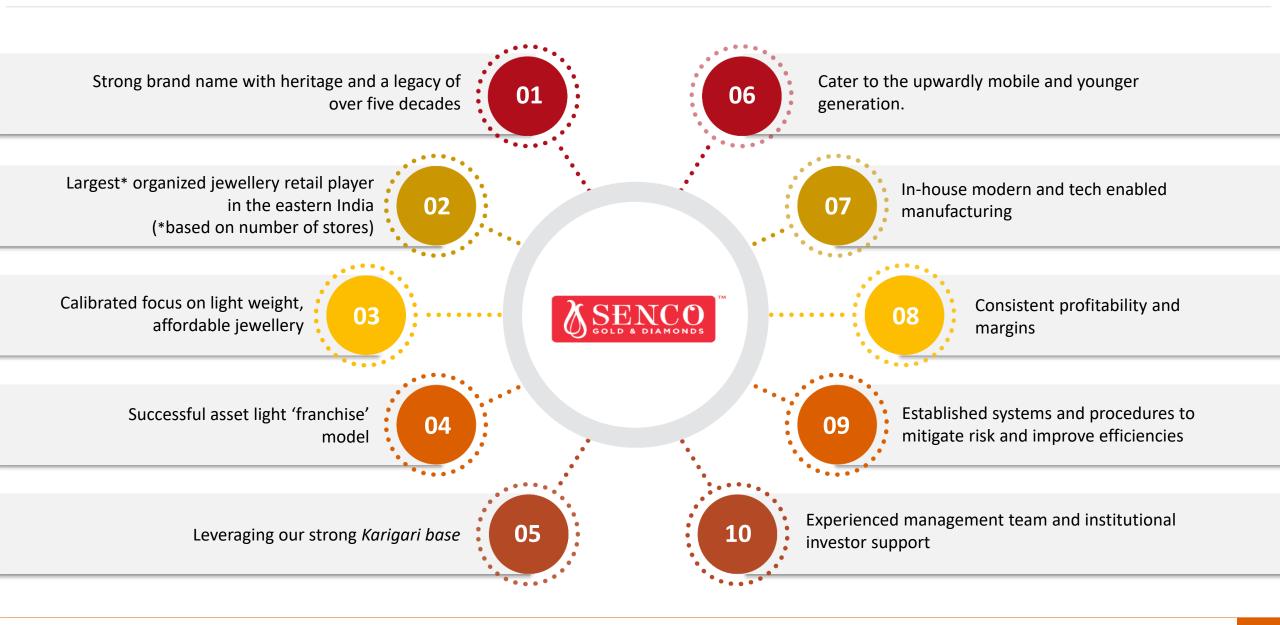


02

Investment Highlights

Senco Gold Limited - Competitive Strengths

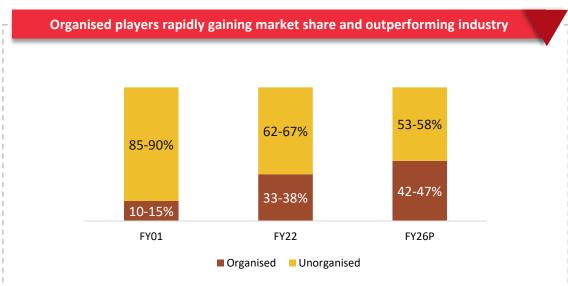




India's Gems and Jewellery market – TAM* of INR 4.7 Trillion







Organised players[^] grew at ~20% CAGR vs ~14% for the industry over FY17-23

Structural growth drivers to cause this gain in market share

Changing Consumer Preference

- Implementation of GST
- Compulsory hallmarking of gold jewellery

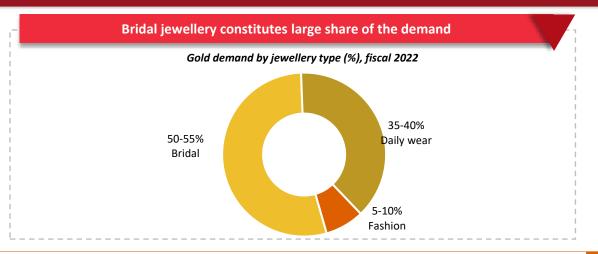
Superior Organisation Capabilities

- Widespread presence with own stores as well as franchisee stores
- Adopting online formats as a sales channel
- Focus on quality and trust
- Launch of new collections and brands
- Investments in brand building creating brand recall value

Regulatory Changes

- Increasing demand for diamond-studded and light weight jewellery
- Better customer service and policies

Daily wear light weight jewellery and fashion jewellery have 40% to 50% market share



Source: CRISIL, Note: *TAM = Total Addressable Market

Strong brand name with heritage



Quality Standards and Transparency

Design and Innovation

Consumer Trust

Run by 4th **generation professional entrepreneur** as Promoter with PE investment

from SAIF partners India IV Limited and Oman India Joint Investment Fund II

SENCO GOLD & DIAMONDS

Reputed brand ambassadors like Kiara Advani, Sourav Ganguly, Vidya Balan etc.

BIS Hallmarking of Gold Jewellery since 2012

2 3 4 5 6 Over

SGL and GEMEX certifications, warranties and attractive replacement policies

Awards:

Best Brand in Jewellery Category by The Economic Times in 2021

2nd most trusted jewellery brand by TRA's Brand

Trust Report 2021-23

2nd **Most Desired Jewellery Brand in India** by TRA

Over 2 million customers

Meticulous craftsmanship of our 170+ Karigars

Leveraging Our Strong Karigari Base





Commit significant volumes of work to Karigar

Quality finished products at competitive prices

Maintain exclusivity of in-house designs

Our presence in West Bengal gives us to access quality craftsmen in carving and processing of jewellery

The manufacturing of our jewellery is carried out by over **170 skilled** *Karigars* in and around Kolkata, West Bengal

Bengal karigars are renowned for their exquisite and artistic work

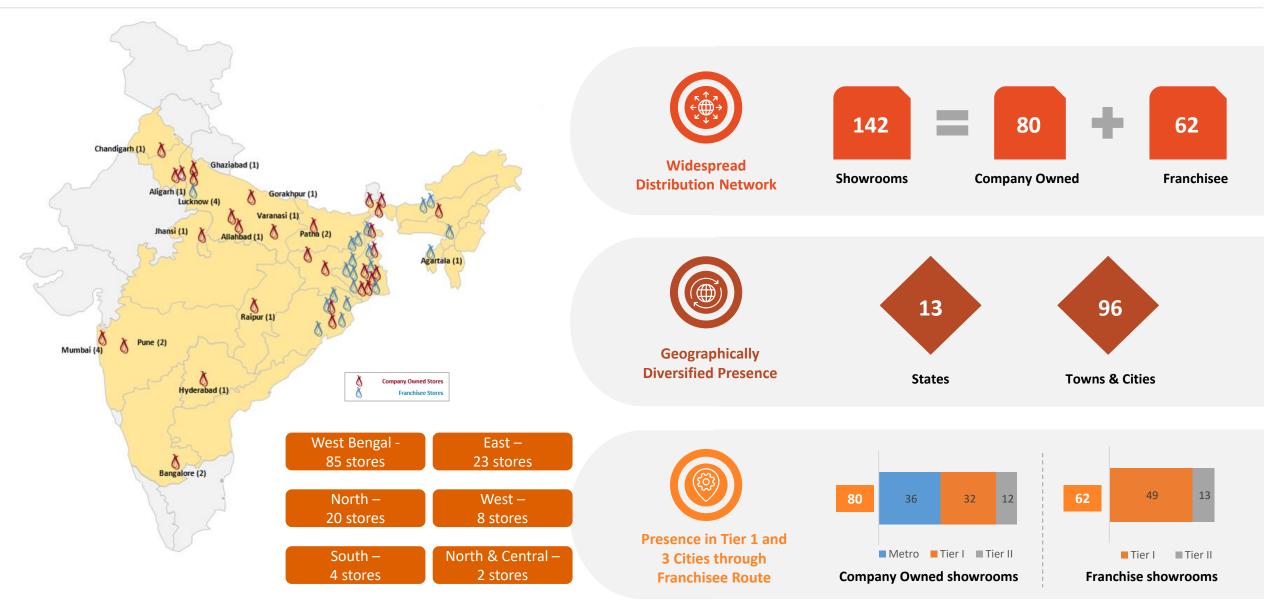
Stringent quality control procedures to ensure standardised quality and purity of the products

Senco is indemnified to the extent any loss incurred by Karigar

The workshops of *Karigars* associated with us are subject to **periodic audits** to ensure compliance with quality and security requirements

Pan-India presence; Largest Retail Player in Eastern Region





Reinforcing the Hyperlocal Touch, Jewellery Retail Pan-India Brand





KIARA ADVANI – Actress



SOURAV GANGULY – Ex-Captain Indian Cricket Team



VIDYA BALAN - *Actress*

Regional Brand Ambassadors in Eastern India Market







INR 810 Mn - spends on advertisement and sales promotion expenses with focus on Digital and TV (FY23)



DITIPRIYA Roy

Avg. 2.0% of Rev. is the Sales Prom. Exp. (FY23)







Madhumita Sarcar

Successful asset-light 'franchise' model

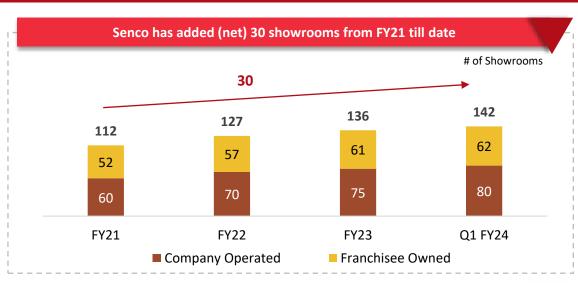


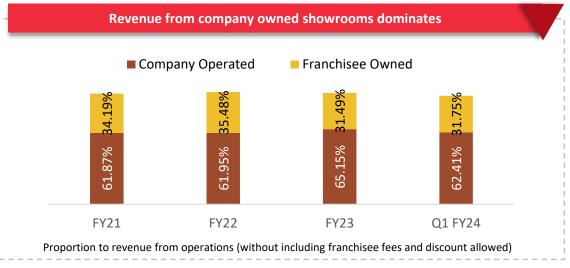
Strong distribution network leveraging asset light franchisee model – evaluating both 'franchisee owned, franchisee operated' models

Operational leverage of franchisee model

- Upfront sale of inventory to Franchisee, No capital Investment
- Marketing and ERP support
- Marginal Annual Fees for support services
- Startup Support
- Support in Availing Bank Finance
- Leverage Hub and spoke model to penetrate into tier-II and tier-III cities

Nil investment in capex and inventory ensures
Franchisee model continues to promote asset-light growth





Product Range Catering to Diverse Customer Group



Bouquet of Brands (highlighted key brands)



Lightweight **Jewellery**



Silver and Fashion **Jewellery**



Bridal Jewellery



Solitaire Diamonds



Men's **Jewellery** **Light Weight, Affordable Jewellery**



With active Catalogue (across brands) of

1,30,000+ designs

for gold jewellery

72,000+ designs

for diamond jewellery



Calibrated focus on light weight jewellery



Diverse jewellery collection with across various price points starting from INR 2,000 to maximise customer base

Active Catalogue

1,30,000+ designs for gold jewellery

Our strategy and experience in selling light weight jewellery has enabled us to reach out to wider customer base across age groups

Current portfolio of light weight, affordable jewellery brands







Target customers

Product offerings

showrooms

Starting from INR 2,000

Upwardly mobile (GenZ / Millennial)

Gold and diamond jewellery

Standard

Stores templates includes
D'Signia, Everlite and

Silver and costume jewellery

Exclusive Gossip and Everlite counters

72,000+ designs for diamond jewellery

Initiatives that has enabled us to have strong foothold

Online presence via own websites, mobile app and ecommerce tie ups

Offering jewellery purchase schemes with monthly installments

Key drivers for light weight, affordable jewellery

Increasing number of working women

Jewellery preferred as adornment rather than investments

Exposure to global designs

Preferences shifting from bulky jewellery to light weight contemporary designs

Rising number of younger generation

Suitable for daily use

Omni-channel Retail Network



Phy-gital Model

142

Showrooms¹

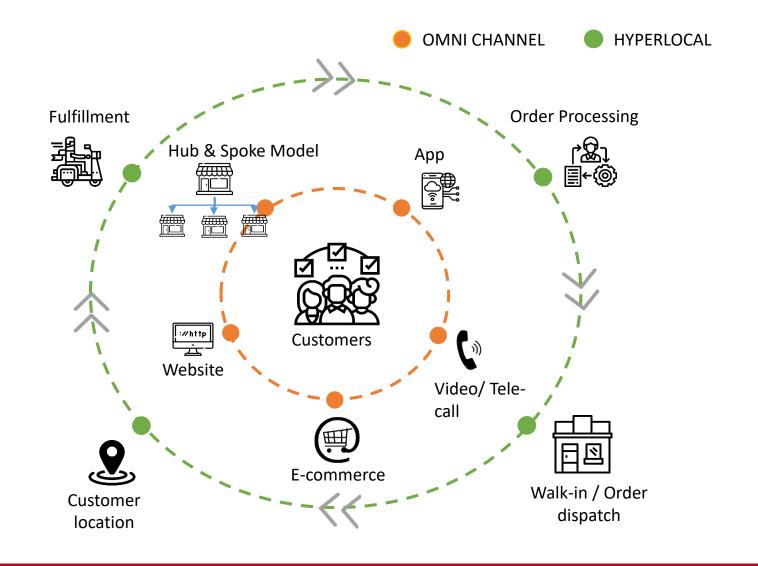
with customized showroom format

'MySenco' app with over 2,78,979+ downloads

Own Websites

www.sencogoldanddiamonds.com www.mydigigold.com www.mygossip.in www.everlite.in

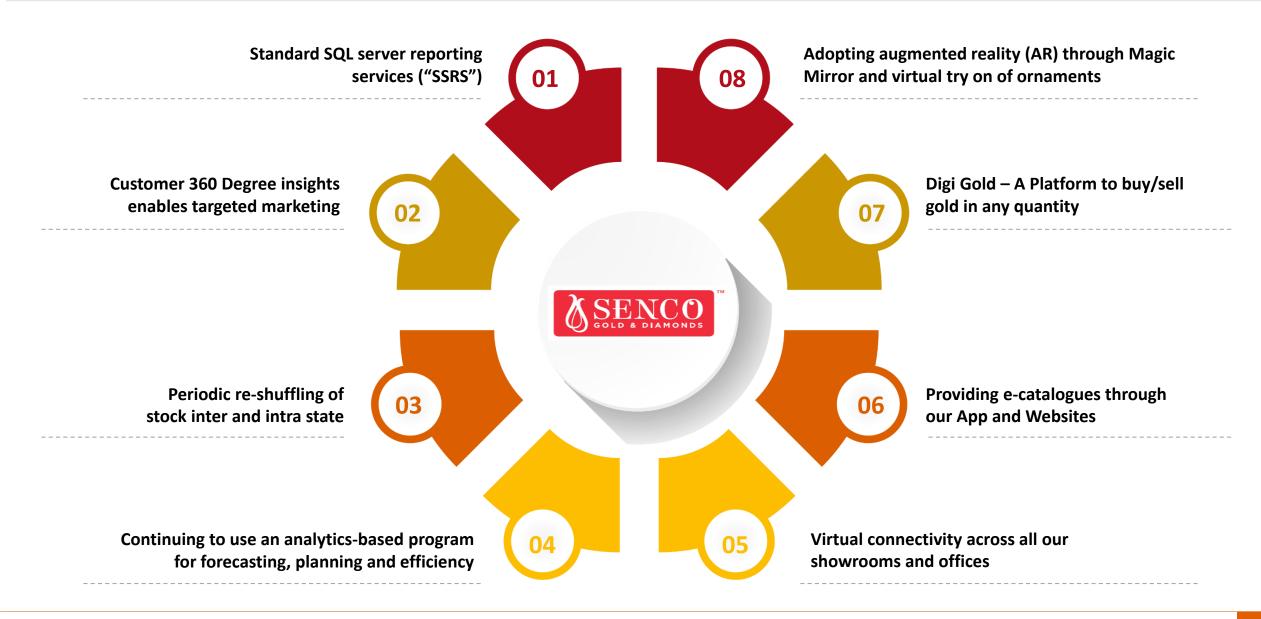
E-commerce Aggregators



Omni-Channel Retail Strategy Allows our Customers to Interact with us – Whenever & However they Find Most Convenient

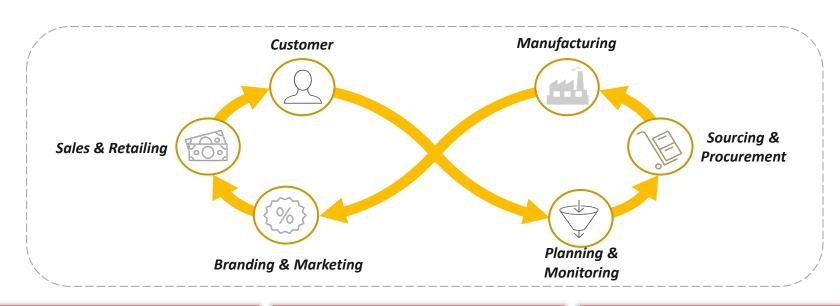
Digital Focus and Integrated Systems





Robust systems and procedures help seamless collaboration and growth





Strong technology focus to maintain greater control over business operations

- Integrated Systems
- Data Analysis & Forecasting
- Institutionalized Process

Procurement Advantage

- De-risking the business from gold price fluctuations
- Most of the gold sourced by way of gold metal loan facilities offered by bullion banks
- Procure old gold from our customers
- Strong pipeline of trusted Diamond jewellery vendors for several decads
- Asset light model of manufacturing through karigar with strategic locational advantages

Manufacturing

- The manufacturing of jewellery is carried out either by the skilled Karigars in West Bengal for hand made products or by organised manufacturers in Mumbai, Maharashtra or Kerala or Rajkot, Gujarat or Coimbatore, Tamil Nadu or in-house at our manufacturing facility at Ankurhati, Howrah
- Workshops of Karigars are subject to periodic audits
- Use of modern technologies such as 3D printing, CAD driven designing and laser cutting

Efficient Inventory Management

- Controlled and monitored through ERP
- Strong control and monitoring of inventory by series of audits, physical verification and CCTV monitoring
- Jewelleries shuffling among showrooms to increase inventory turnover
- Minimal accumulation of slow moving stock driven by data analysis and report
- Future inventory forecasts

Quality Control

- Hallmarking gold jewellery from 2012
- SGL and GEMEX certifications for diamond jewellery
- Stringent two quality control checkpoints for inventory produced by Karigars
- Usage of XRF machines at showrooms for quality check at point of sales
- Internal quality control team comprises 33 experts and trained staff (June 30, 2023)

Experienced Board and management team backed by institutional investor support





RANJANA SEN

Chairperson and Whole Time Director

- Over 29 years of experience in the jewellery industry
- Associated with our Company since the incorporation of the Company
- Holds a bachelors degree in arts from the University of Calcutta



BHASKAR SEN

Independent Director

- Experience of more than four decades in the banking sector
- Previously associated with Bandhan Bank Limited as an independent director, United Bank of India as the Chairman and Managing Director, and at Dena Bank as an executive director



SUVANKAR SEN

Managing Director and CEO

- 17+ years of experience in the jewellery industry
- Awarded CEO of the year for Phygital Technology Impact at the Retail Jewellery MD & CEO Awards, 2022
- Holds PGDM degree from Institute of Management Technology, Ghaziabad



SHANKAR PRASAD HALDER

Independent Director

- Over 30 years of experience in both wire line as well as wireless mobile and telecommunication service providers
- Presently the founder and CEO of Pinnacle Digital Analytics Private Limited
- Previously worked with Escotel Mobile and Bharti Airtel



JOITA SEN

Whole Time Director

- Over 10 years of experience in the designing and marketing
- Associated with the Company since 2009
- Holds degree in master's in arts from Presidency College, University of Calcutta



KUMAR SHANKAR DATTA

Independent Director

- Over 30 years of experience in finance, functional and project management in different corporate organisations
- Chartered Accountant and Cost and Works Accountant



VIVEK KUMAR MATHUR

Non-Executive Nominee Director

- Nominee of SAIF Partners
- Previously served as the executive director for customer service at Dell International Services Private Limited and is currently a partner at Light Ray Advisors LLP
- Holds master's degree in business administration from the Graduate College of the University of Iowa



SUMAN VARMA

Independent Director

- An advertising and marketing professional
- Earlier associated with J Walter Thompson (India), Rediffusion Y & R (India) and Hamdard Laboratories (India)
- Holds a master's degree in comparative literature from the Jadavpur University





Equity infusion from





03

Business Strategies

Our Strategies to drive Future Growth









Financial Information

Management Comment





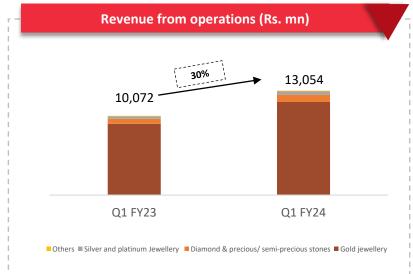
"The recently concluded quarter has been yet another positive one for us at Senco Gold & Diamonds achieving highest ever Q1 revenue of Rs. 1,305 Cr. We have witnessed continued robust momentum in both footfalls at showrooms and revenue across all markets. We are seeing a higher traction in Northern part of India, along with our Eastern India strength. The team has worked hard to achieve sales growth of over 29% YOY. The diamond jewellery sales growth in terms of value has been 50% and in terms of volume has been 34% during the period under review (YOY). The stud ratio has improved on YOY basis from 9.3% to 11% and in certain markets it has the reached the range of 15-20%.

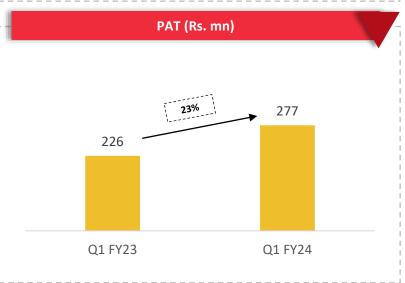
In Q1FY 24, we rolled out 6 new showrooms (5 owned & 1 franchise) to reach the nationwide showroom count of 142 amongst which 80 are Company owned showrooms and 62 are Franchisee owned. The six new showrooms have come up in Delhi (1), Madhya Pradesh (2), Sikkim (1), Telangana (1), Bihar (1)."

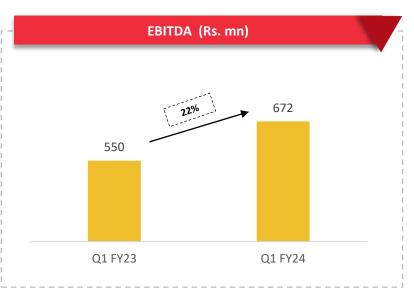
Mr. Suvankar Sen, MD & CEO

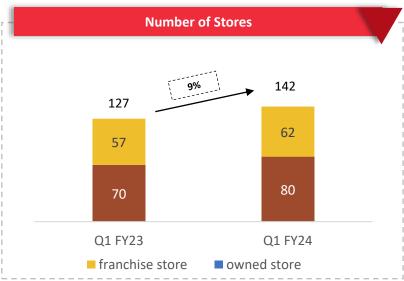
Q1FY24 Performance Summary











- YOY Revenue growth of 30% mainly on account of new store addition during the quarter, higher footfall, increased volume of Gold (8%) & Diamond (34%)
- Improvement in stud ratio from 9% to 11% (YOY)
- EBITDA margin stands at 5.1% for Q1FY24 from 5.5% in Q1FY23
- Profit before exceptional items grew to Rs. 27.67 crore in Q1FY24, recording growth of 22.7% compared to Q1FY23. The PAT margin marginally reduced from 2.2% to 2.1%.

Q1FY24: Profit & Loss Statement (Consolidated)

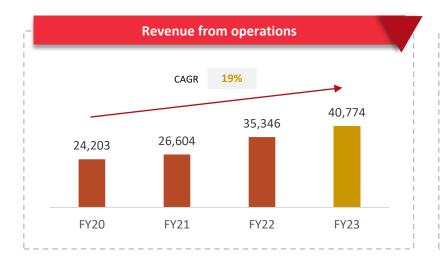


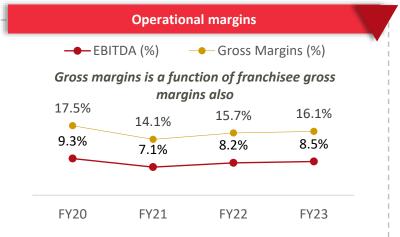
Particulars (INR Mn)	Q1 FY24	Q1 FY23	Y-o-Y(%)	Q4 FY23	Q-o-Q(%)
Total Income from Operations	13,054.00	10,072.42	29.60%	8,139.34	60.38%
Cost of Goods Sold	11,421.68	8,714.95		6,604.88	
Employee Cost	253.9	209.6		279.7	
Other Expenses	706.4	597.7		587.6	
EBITDA	671.98	550.23	22.13%	667.23	0.71%
EBITDA Margin (%)	5.1%	5.5%		8.2%	
Other Income	94.5	50.9		73.8	
Depreciation	125.5	98.9		140.4	
Interest	266.4	192.2		245.2	
Profit before tax	374.56	310.11	20.78%	355.42	
Total Tax Expenses	97.9	84.6		95.2	
Profit/(Loss) for the Period	276.68	225.53	22.68%	260.27	6.30%
PAT Margins (%)	2.12%	2.24%		3.20%	

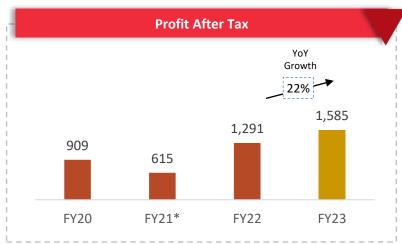
Consistent Revenue Growth, Profitability and Return on Equity

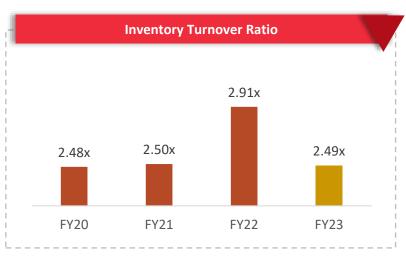


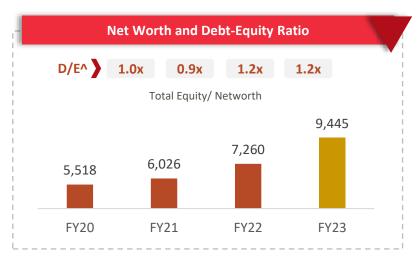
INR Mn unless stated otherwise

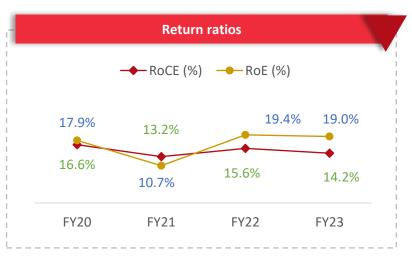












Notes:

- . Gross margins = Gross profit divided by revenue from operations for the period; Gross profit is difference between summation of cost of materials consumer, purchase of stock-in-trade and Changes in inventories of finished goods and stock-in-trade and revenue from operations for the period
- EBITDA Margin = Earnings before interest, tax, depreciation and amortisation divided by total income
- iii. Inventory turnover ratio = Sales divided by Average Inventory; Average Inventory is calculated as the average of opening balance and closing balance for the period / year
- iv. Return on Capital Employed = Earnings before interest and Gold Metal Loan) as at the end of the period/year divided by capital employed, where capital employed is computed as sum of total equity and borrowings (including accrued interest and Gold Metal Loan) as at the end of the period/year.
- v. Return on Equity=Profit after tax for the period / year divided by average total equity. Average total equity is calculated as average of opening and closing balance of total equity for the period / year.

Statement of Profit and Loss (Ind-AS) (Consolidated)



Particulars (INR Mn)	FY21	FY22	FY23
Total Income from Operations	26,603.79	35,346.41	40,774.04
Cost of Goods Sold	22,853.94	29,805.40	34,219.34
Employee Cost	521.81	747.67	933.8
Other Expenses	1,474.80	2,021.50	2,454.68
EBITDA	1753.24	2771.84	3166.22
EBITDA Margin (%)	6.6%	7.8%	7.8%
Other Income	145.45	127.69	311.36
Depreciation	395.71	421.15	455.53
Interest	666.37	708.79	860.53
Profit before tax	836.61	1769.59	2161.52
Total Tax Expenses	221.79	478.57	576.73
Profit/(Loss) for the Period	614.82	1291.02	1584.79
PAT Margins (%)	2.31%	3.65%	3.89%

Balance Sheet (Ind-AS)

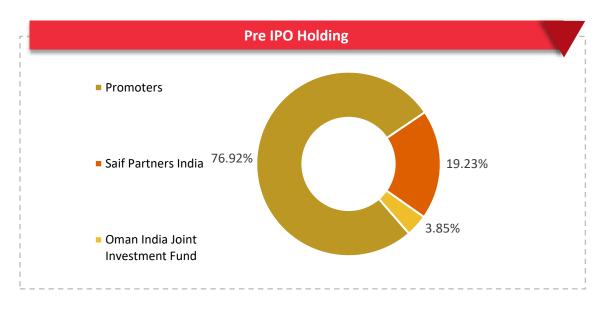


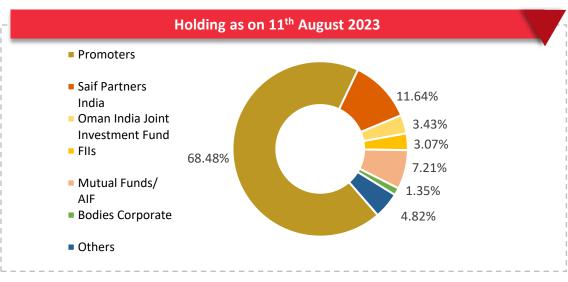
Doution love (INID Adv.)	FY21	FY22	FY23
Particulars (INR Mn)	(Consolidated)	(Consolidated)	(Consolidated)
EQUITY AND LIABILITIES			
Equity			
Total Equity	6,026.20	7,259.67	9,455.20
Non-current Liabilities			
Borrowings	4.06	3.95	14.26
Lease Liabilities	1,327.63	1,451.03	1,884.02
Provisions	8.26	0.73	6.32
Other non-current liabilities	8.24	8.50	251.38
Total non-current liabilities	1,348.19	1,464.21	2,155.98
Current liabilities			
Borrowings	5,320.38	8,625.72	11,757.48
Lease Liabilities	146.03	178.61	213.51
Trade Payables	609.35	1,174.23	1,444.59
Other Financial Liabilities	256.63	335.69	702.31
Current tax liabilities (net)	31.15	138.51	155.05
Other Current Liabilities	1,855.04	1,825.21	3,169.07
Total Current Liabilities	8,218.58	12,277.97	17,442.01
Total Equity and Liabilities	15,592.97	21,001.85	29,053.19

FY21	FY22	FY23
(Consolidated)	(Consolidated)	(Consolidated)
673.84	691.00	847.02
24.38	65.14	130.64
1,417.26	1,516.20	1,926.70
27.35	24.59	22.95
268.57	166.78	560.69
500.29	524.42	555.17
2,911.69	2,988.13	4,043.17
10,394.73	13,912.45	18,854.57
275.59	393.98	454.22
85.13	95.44	94.83
1,196.03	2,692.69	4,280.90
729.80	919.16	1,325.50
12,681.28	18,013.72	25,010.02
15,592.97	21,001.85	29,053.19
	(Consolidated) 673.84 24.38 1,417.26 27.35 268.57 500.29 2,911.69 10,394.73 275.59 85.13 1,196.03 729.80 12,681.28	(Consolidated)(Consolidated)673.84691.0024.3865.141,417.261,516.2027.3524.59268.57166.78500.29524.422,911.692,988.1310,394.7313,912.45275.59393.9885.1395.441,196.032,692.69729.80919.1612,681.2818,013.72

Shareholding Pattern







Top 10 Institutional Shareholders

Saif Partners India IV ltd.

Oman India Joint Investment Fund

BNP Paribas Arbitrage

Jupiter India Fund

Nippon India MF

White Oak Capital

Bandhan Mutual Fund

Bank Of India MF

3P India Equity Fund

Carnelian Capital

