

CIN: L51109GJ2007PLC050404

Date: 06.11.2019

To,
Corporate Relationship Department
BSE Limited
P J Towers,
Dalal Street
Mumbai – 400001

SCRIP CODE: 540404

Dear Sir/Madam,

#### Sub: Intimation of Investors / Analyst Meet

With Reference to the captioned subject and pursuant to Regulation 30(6) and 46(2) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements), Regulation, 2015, we wish to inform you that Senior Management of the Company is scheduled to meet Analysit/Investor on 9<sup>th</sup> November, 2019 at Mumbai, as organised by Alpha Ideas SME with Exchange Partner: National Stock Exchange.

We would like to inform further that the presentation to be made in the aforesaid meeting is attached herewith for your reference.

The same is also being uploaded on the Company website i.e. www.primecustomer.co.in

We request you to kindly take the same on record.

Thanking you,

Yours faithfully,

eloshi

For Prime Customer Services Limited

Riya Doshi

Company Secretary





PRIME CUSTOMER SERVICES LTD INVESTOR PRESENTATION
JULY 2019

### **DISCLAIMER**



This presentation may contain certain forward looking statements concerning the company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statement.

The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and the target countries for exports, ability to attract and retain highly skilled professionals, time and cost overruns on operations, our ability to manage our assets, government policies and actions with respect to the industry, fiscal deficits, regulations, etc., interest and other fiscal costs generally prevailing in the economy. Past performance may not be indicative of future performance.

The company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the company.

## **GLOSSARY**



**Term Description** 

3PL Third Party logistics

APEDA Agricultural and Processed Food Products Export Development Authority

APMC Agricultural Produce Marketing Committee

C&F Clearing and Forwarding
CH Cold Storage Hubs
CS Cold Storage Bulk

CWC Central Warehousing Corporation

DAC & FW Department of Agriculture, Cooperation & Farmers Welfare

DAC Department of Agriculture and Cooperation

FCI Food Corporation of India

FE Retail/ Front end

FMCG Fast Moving Consumer Goods

F&V Fruits and Vegetables

HMNEH Horticulture Mission for North East and Himalayan States

HoReCa Hotel, Restaurant, Café

MIDH Mission for Integrated Development of Horticulture

MoA&FW Ministry of Agriculture & Farmers Welfare
MoFPI Ministry of Food Processing Industries
NCCD National Centre for Cold-chain Development

NHB National Housing Bank
NHM National Health Mission

PACS Primary Agriculture Co-operative Society

PH Modern Pack House
QSR Quick Service Restaurant
RC Ripening Chamber
REEFER Refrigerated container
RTE Ready To Eat
RT Reefer Transport

SWC State Warehousing Corporations
TFCP Task Force on Cold-chain Projects

WDRA Warehousing Development and Regulatory Authority

# **INDEX**



About PCSL	5
Business model & strategies	12
Management profile	23
Financial statements	25
Annexure	29

# **About PCSL**



### **ABOUT PCSL**







#### Market

- Agro-products industry
- Focus on Fruits & Vegetables (F&V)



# Revenue streams (FY19)

- Supply of F&V Rs. 370.25mn (23% YoY)
- Related services Rs. 61.53mn (4% YoY)



## **Customers**

• 600-B2B and 40k customer in B2C



# 5 year CAGR

- Revenue 22%
- EBITDA 33%

# Vision



We envisage to become a leading fully integrated agree value chain institution in the domestic and international agro trade

## Mission



**Growth -** of our Clients, Shareholders and Employees

**Empowerment -** of our Farmers

**Commitment -** of providing hygienic and best quality Agro produce to domestic as well as International consumers.

## **COMPANY OVERVIEW**





Experience of 3 decades in Agriculture Supply Chain



Network of 25,000 + Farmers, 50 + Agriculture Markets & 300 + Traders & Consolidators across 39 districts



Meeting customer's requirements in F&V segment



Farming, sourcing, han dling, sorting, grading, warehousing, ripening, packing, branding & delivery - All under one house



Core competency in Supplying Mango, Pomegranate, Banana, Grapes & Onion



Long standing relationship over 12 years supplying F&V to companies & retail giants

#### **VALUE PROPOSITION**



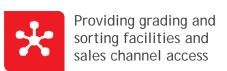
- Handpicked & export graded fresh fruits
- Pomegranate procurement from 37,500 + acres & Mango from 12,000 + acres
- Farmer Network of 7,500 + for Pomegranate and 4,000 + for Mango and 200+ Aggregators
- adheres to international standards with consistent quality
- Efficient use of technology in on-boarding the farmer & rating
- Own pomegranates & mangoes via JV/Lease and contract farming
- Built extremely satisfactory & performing relationships with 3PL & pack houses in Gujarat & Maharashtra
- Certificates APEDA, FSSAI, ISO 9000 & 22000, Dun & Bradstreet (D & B)

## **CSR INITIATIVES**

Hosting periodic camps to impart best in class information to farmers on

- Field cultivation practices
- Diseases and pest management
- Harvesting techniques & hygiene procedures







## **GEOGRAPHIC PRESENCE**





#### Rajasthan

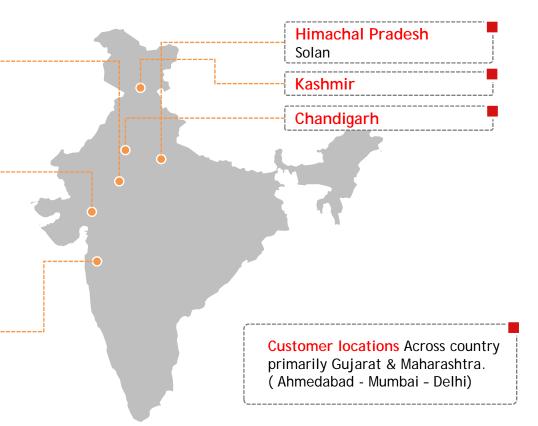
• Balotra • Barmer • Jaisalmer • Jodhpur • Mt. Abu • Padru • Phalodi • Sancho

#### Gujarat

Ahmedabad • Amalsad • Aslali • Banaskantha •
Bhilad • Changodhar • Dharampur • Gandevi •
Halvad • Himmatnagar • Jamalpur • Junagadh •
Kutch • Lakhni • Mehsana • Naroda • Navsari •
Surat • Tharad • Valsad • Vapi • Vyara

#### Maharashtra

Aatpadi • Ahmednagar • Amravati • Baramati • Devgad • Dhule • Indapur • Kolhapur • Lasolgoan
• Malegaon (Nasik) • Malegaon (Washim) • Mangrupir • Morshi • Nadurbar • Nagpur • Nashik
• Navi Mumbai • Niphad • Phaltan • Pimpalgaon • Pune • Rahate • Ratnagiri • Sangamner • Sanghola • Satana • Sinnar • Tasgaon



•

### PRIME CUSTOMER SERVICES BRANDS







Prime cares for its stakeholders and delivers end to end Agri Value chain solutions from sourcing, handling, sorting & grading, warehousing, ripening, storage, packing and delivery of Fruits and vegetables



We deliver Fresh is our tag line. We extensively work towards delivering high quality fresh produce to our customers.



We plan to have a retail model where we deliver the farm fresh produce (F&V) and value added products directly at the consumers doorstep (Fruits such as Mango, Pomegranate, apple, Banana).

# **CLIENTELE**



































Warehousing Solutions & Services



Dairy Frozen Re-pack & Packaging Facility

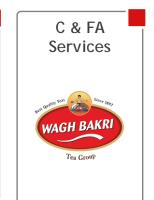












# Business model & strategies



# PCSL'S (F&V) VALUE CHAIN





Farming practices &

planning support through

agronomist

team, REGULAR FARM

Madhya Pradesh

West Bengal





Harvesting

planning, scheduling, kn

ow how sharing -Group

meetings













Post harvest practices including handling, sorting grading & packaging.

Logistic & supply chain planning through multiple channels & segments

PAN India B2B and B2C reach across seasons

**AVAILABILITY CYCLE** PEAK SEASON THROUGHOUT YEAR LEAN SEASON **MANGO POMEGRANATE** Jan Feb | Mar | Apr | May | Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr Jun Jul Aug Sep Oct Nov Dec Andhra Pradesh Maharashtra Gujarat Karnataka Karnataka Gujarat Kerala Rajasthan Maharashtra **Uttar Pradesh BANANA GRAPES** Aug Mar Apr May Jun Sep Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Oct Tamil Nadu Maharashtra Maharashtra Karnataka Andhra Pradesh Andhra Pradesh Karnataka Tamil Nadu Bihar Punjab Assam Haryana Gujarat

## PCSL GROWTH STRATEGY - IN EXECUTION





# Three-pronged growth strategy for FY20E

# 1. Adding new raw material supply sources

(nos.)	FY17	FY18	FY19	FY20E
Farmer connects	8,000	15,000	25,000	33,000
APMC covered	22	38	39	52
Consolidators mapped	85	180	450	480
Collection centers	2	7	8	8

# 2. Adding new F&V segments

• Current: Mangoes, Pomegranate, Apple, Tomatoes, Onion, Imported Fruits and Mix Vegetables . Adding: Banana, Orange, Grapes

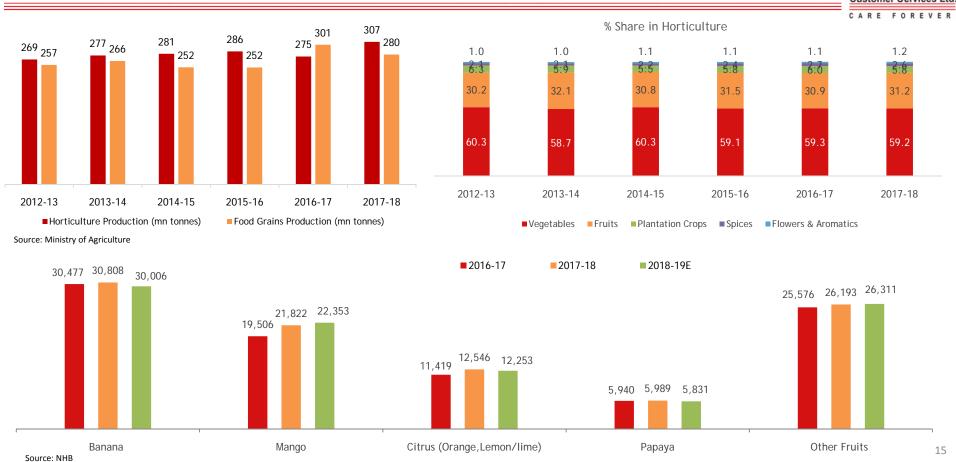
# 3. Adding new clients in new geographies

• North India, North East and South India

# HORTICULTURE PRODUCTION VOLUME AT A GLANCE







## HALF & YEARLY UPDATE





- In H2FY19, the company delivered a topline growth of 29.2% vs H1FY19, on the back of improved volumes of fruits and vegetables
  - Depreciation in the H2FY19 was higher by 44.6% vs H1FY19, as the company had to write off assets
  - In H2FY19 PAT saw a dip of 9.9% vs H1FY19 on the back of higher income taxes. However, PAT for H2 FY19 is up by 11.37% over H2 of FY18
  - FY19 saw a couple of non-recurring expenses in nature comprising of legal and one time asset write off, however Profit after taxes (PAT) was still higher by Rs 2.6 millin growing 26% YoY

### GROWTH CATALYST OVER THE NEXT 3 YEARS





PCSL currently operates in Western India and select North and North eastern region of the country for procurement of pomegranate, mangoes, onion and tomatoes and aspires to increase its footprints and F&V offerings

Increasing its footprints beyond the domestic boundaries tapping global markets, this entails building a right team in the value chain, thus capitalising on the opportunities present in F&V industry globally

Strengthening its Brand "PRIME FRESH" by increasing its touch points through expansion for its F&V acquisition

Leveraging technology through social media and online platforms to tap different pockets for sales

Catered to 40,000 Direct customer in Mumbai and Ahmedabad and aspire to address 1,00,000 customer by June 2020E

### GROWTH CATALYST OVER THE NEXT 3 YEARS





#### Geographic expansion advantages:

- Large chunk of revenues from APMC and General trade from North & north eastern region, adding newer states in North and North eastern part of India
- Limiting the dependence on buyer thus de-risking the business operations
- Grading, Sorting and Packaging will vary thus brining further improvement resulting in customer satisfaction, retention and repeat business from clienteles.

#### Increasing the F&V categories advantages:

- Company is going to add more F&V categories like Grapes, Banana, Orange and few other vegetables thus engaging with new clients both in the domestic and international markets
- Amassing further experience in the F&V segment and sourcing more F&V through its farmer network and strengthen its position in across 40 Districts in Maharashtra ,Gujarat & Rajasthan.
- The above strategy will ensure better sales growth and increase in profitability over a period of time

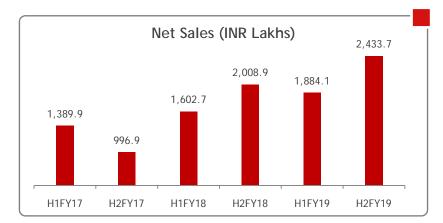
#### Seasoned player in the F&V segment:

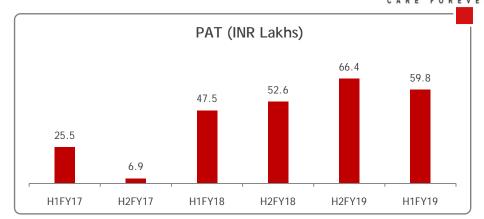
- More than a decade of experience PCSL has developed its competencies around building, owning, operating and transferring F&V DCs and CCs
- Developing and Maintaining deeper relations with farmer community and its customers which creates a barrier for new incumbents to the business
- The experience has enabled PCSL to setup 6 collection centres, 3 DCs and 2 integrated pack houses in next 18 months

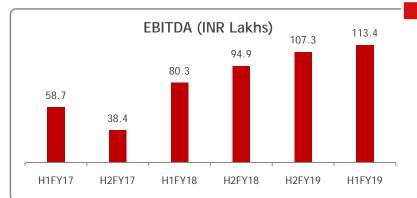
# SOUND FINANCIAL PERFORMANCE - HALF YEARLY

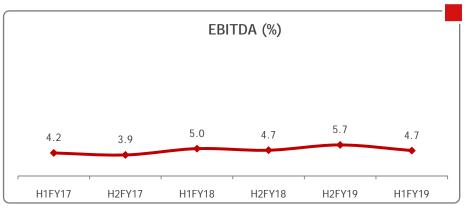








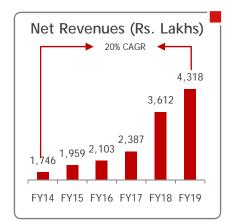


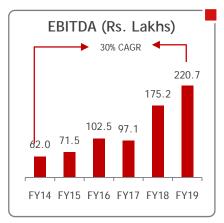


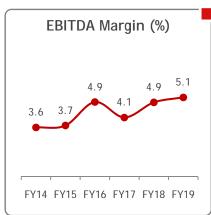
## SOUND FINANCIAL PERFORMANCE

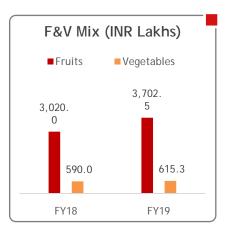










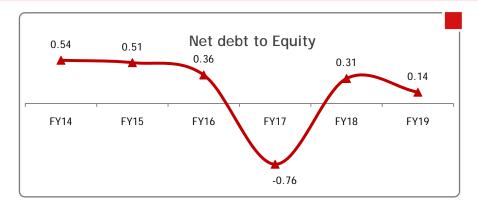


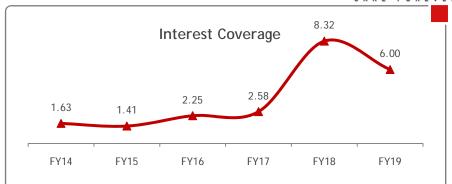
PCSL's robust business model, growth strategy under execution, financial strength and growing market demand are catalyst for growth

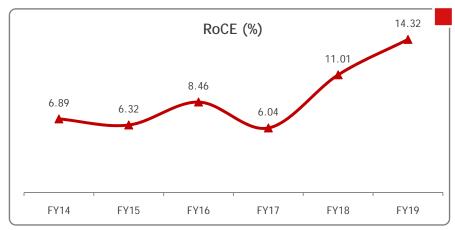
# IMPROVING RETURN PROFILE WITH LOWER DEBT

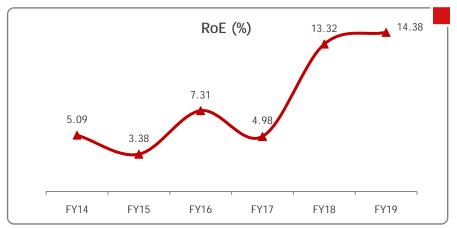








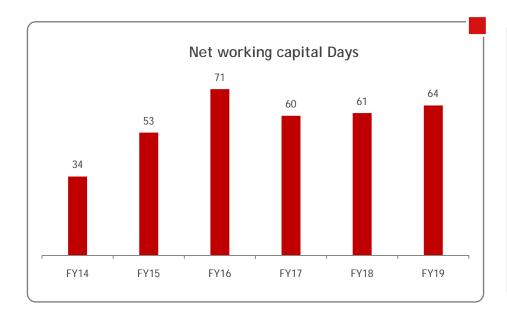


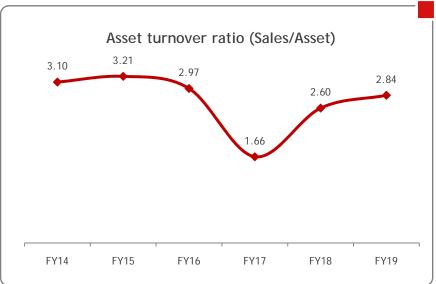


# SOUND FINANCIAL PERFORMANCE









# Management profile



#### **EXECUTIVE MANAGEMENT**







#### Jinen Ghelani (Chairman)

- 23 years experience in Retail, FMCG and horticulture in India.
- His role is pivotal for the company in identifying, negotiating and implementing new business opportunities. His rich experience includes
- procurement, operations and sales aiding the companies operation in tough business conditions.
- Through his involvement in the business, he is focussed on increasing the scale of operations and building a stronger network of farmers



#### Hiren Ghelani (Director)

- A business enthusiast with passion for research has leveraged this competence in the field of F&V sector's growth strategy.
- A Veteran of the capital markets with a plethora of experience of 21 years in networking, resource allocation, team building and identifying new business opportunities
- Being a key member and a wheel of growth for the companies operations, he is involved in constructing and implementing strategies that add value to the business and enhance the overall shareholders value



#### Umesh Patel (Independent Director)

- 31 years of deep & solid experience of Food processing sector and APMCs trade in Fruits and Vegetables sector
- Expertise in food processing & procurement bandwidth for Mangoes and Tomatoes aids in making further in-roads deeper in to Gujarat and Maharashtra
- As a part of the PCSL family, his assistance towards improving efficiency and increasing productivity are of prime importance



#### Brijesh K Misra (Independent Director)

- 30 years of experience and a strong understanding of the industry with a degree in B.Sc. (Agri.) and M.S. (Agri.) in Horticulture
- He is proficient in agro-product marketing in generating, monitoring and managing sales of the products, licensing of central & state agriculture and quality control department, product trials & demonstrations and farmers meetings.
- His vast experience and wide network relationships are source for expansion in various F&V producing regions.

# Financial statements



# FINANCIAL STATEMENTS





# **Profit & Loss statement - Half Yearly**

Doubless (Do. L. L.L.)	1145/47	11051/47	LIATVAO	11057/40	11157/40	1105/40
Particulars (Rs. Lakhs)	H1FY17	H2FY17	H1FY18	H2FY18	H1FY19	H2FY19
Total revenue from operations	1,391.8	997.6	1,603.4	2,009.0	1,884.1	2,434.1
Total expenses	1,333.0	959.2	1,523.1	1,914.1	1,776.8	2,320.7
EBITDA	58.7	38.4	80.3	94.9	107.3	113.4
EBITDA margin (%)	4.2%	3.8%	5.0%	4.7%	5.7%	4.7%
Depreciation and Amortization Expenses	9.7	10.2	8.1	8.3	5.4	7.8
EBIT	49.0	28.2	72.2	86.6	101.9	105.6
Other income	1.8	0.7	0.8	0.1	0.0	0.5
Interest	13.6	16.3	7.9	11.1	14.1	20.5
EBT	35.4	11.9	64.2	75.5	87.8	85.1
Tax expense	10.0	5.0	16.8	22.8	21.4	25.3
Profit after tax	25.5	6.9	47.5	52.6	66.4	59.8

# FINANCIAL STATEMENTS





# **Profit & Loss statement - Annually**

Particulars (Rs. Lakhs)	FY15	FY16	FY17	FY18	FY19
Total revenue from operations	1,959.5	2,103.5	2,386.8	3,611.7	4,317.8
Total expenses	1,890.3	2,002.1	2,292.3	3,437.3	4,097.5
EBITDA	69.1	101.4	94.6	174.4	220.2
EBITDA margin (%)	3.65%	4.87%	4.07%	4.85%	5.11%
Depreciation and Amortization Expenses	29.7	31.8	19.9	16.4	13.2
EBIT	41.8	70.7	77.3	158.8	207.5
Other income	2.4	1.2	2.6	0.8	0.5
Interest	29.6	31.4	29.9	19.1	34.6
EBT	12.2	39.3	47.4	139.7	172.9
Tax expense	3.9	12.2	14.9	39.6	46.7
Profit after tax	8.3	27.1	32.4	100.1	126.2

# FINANCIAL STATEMENTS





# **Balance Sheet**

Particulars (Rs. Lakhs)	FY15	FY16	FY17	FY18	FY19
Share capital	91.6	152.2	349.3	349.3	349.3
Reserves and Surplus	155.2	218.5	302.2	402.2	528.4
Non-current liabilities	205.7	53.1	5.1	282.1	179.9
Current liabilities	158.5	283.6	779.7	357.2	461.0
Total Equity and Liabilities	611.0	707.4	1,436.3	1,390.8	1,518.6
Non-current assets	149.4	123.9	127.9	112.1	98.6
Current assets	461.6	583.4	1,308.3	1,278.7	1,420.0
Total Assets	611.0	707.4	1,436.3	1,390.8	1,518.6

# **Annexure**



# FARM VISIT AND INTERACTION













# FARM VISIT AND INTERACTION











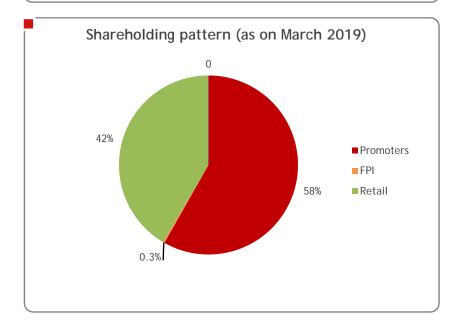


## STOCK INFORMATION





- Market cap (INR) 3,771 lakhs
- Shares outstanding March 2019 34.9 lakhs



- Exchange code: 540404 (BSE)
- Bloomberg code: PRIME:IN



As on 4th July 2019

# **CONTACTS**





## Media contact

Name: Ameesha Karia

Email id: info@primecustomer.co.in Phone number: +91-98339 38270

Name: Riya Doshi

Email id: cs@primecustomer.co.in Phone number: +91- 9924031475

# **Investor Relations contact**

Name: Vivek Jain

Email id: vivek.jain@karvy.com

Phone: 022-6149 1638