



Biocon Limited

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www.biocon.com

BIO/SECL/SP/2023-24/120

November 17, 2023

To, The Secretary BSE Limited Department of Corporate Services Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001 Scrip Code - 532523	To, The Secretary National Stock Exchange of India Limited Corporate Communication Department Exchange Plaza, Bandra Kurla Complex Mumbai – 400 050 Scrip Symbol- BIOCON
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Dear Sir/Madam,

Subject: Investor Presentation – Q2 FY24.

With reference to the captioned subject, please find enclosed the Investor Presentation under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”).

The above information will also be available on the website of the Company at www.biocon.com.

Kindly take the above said information on record.

Thanking You,

Yours faithfully,

For **Biocon Limited**

Mayank Verma
Company Secretary & Compliance Officer
Membership No.: ACS 18776

Encl.: Investor Presentation



Q2 FY24 Investor Presentation

November 2023

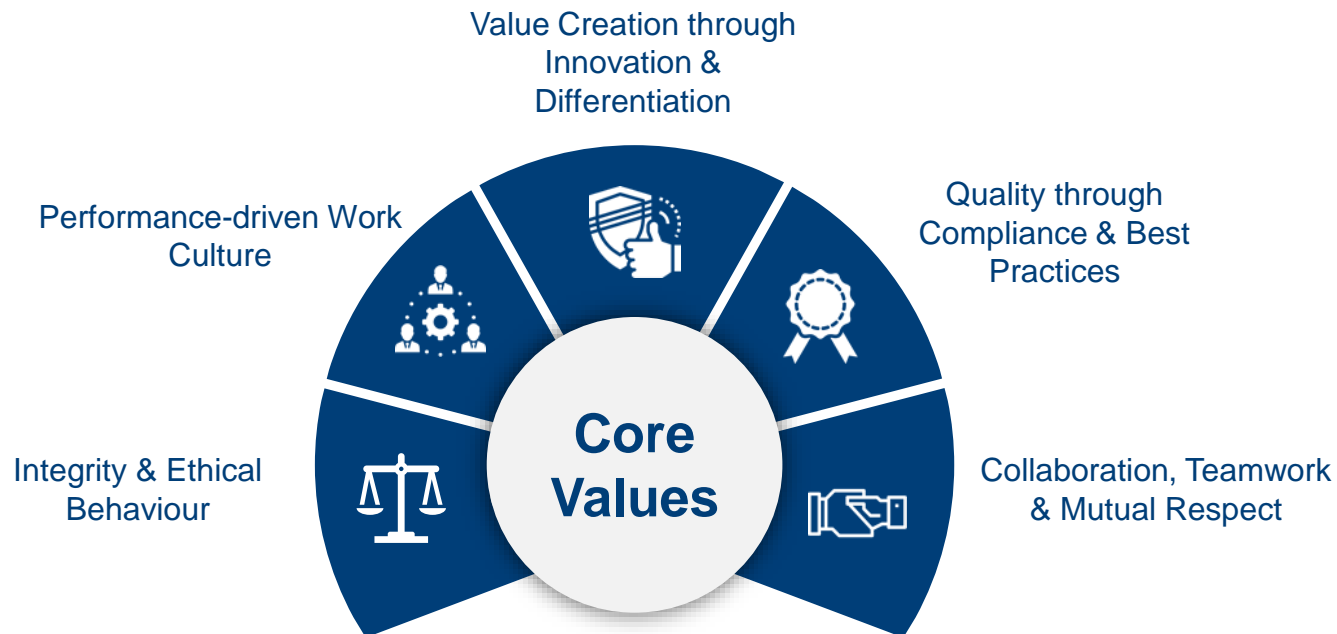


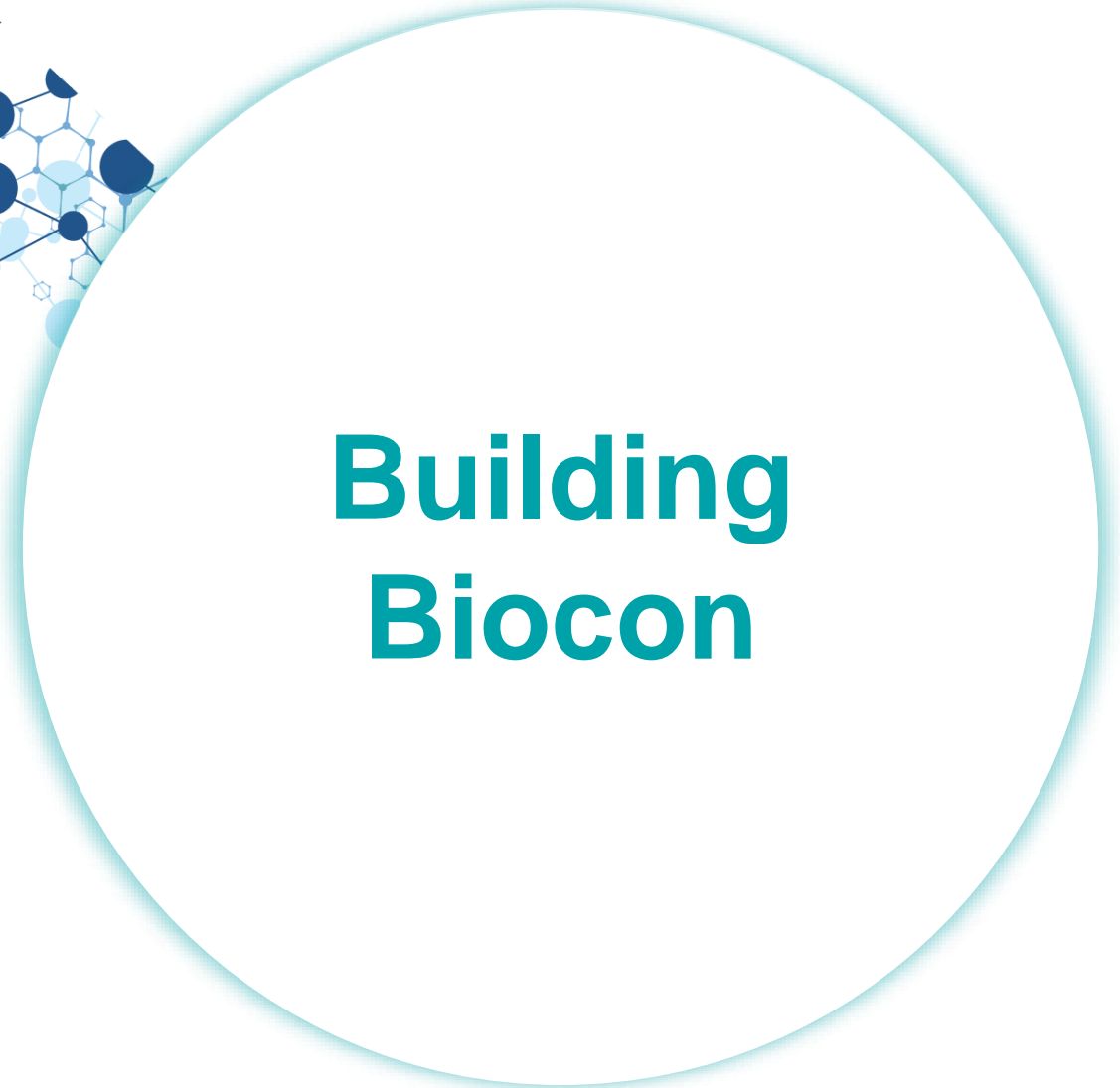
**Relentless Pursuit.
Differentiated Growth.**

Integrated Annual Report FY 2023



Biocon is a technology-enabled, future-ready, global biopharmaceuticals leader driven by an unwavering purpose to enhance healthcare worldwide through high-quality, affordable therapies that can lower costs, increase access and improve treatment outcomes.





Building Biocon



Biocon at a Glance



**₹11,550 Cr |
\$ ~1.4 bn**
Revenue*



~16,500+
Total Employees*



Rank #8
Among Top 10 Global
Biotech, Pharma &
Biopharma Sector**



1,500+
Patents*



100+
cGMP approvals from
International regulatory agencies



8
Manufacturing
units*



120+
Countries where our
products are
available*



15 of top 20
pharma companies
served by service
portfolio *

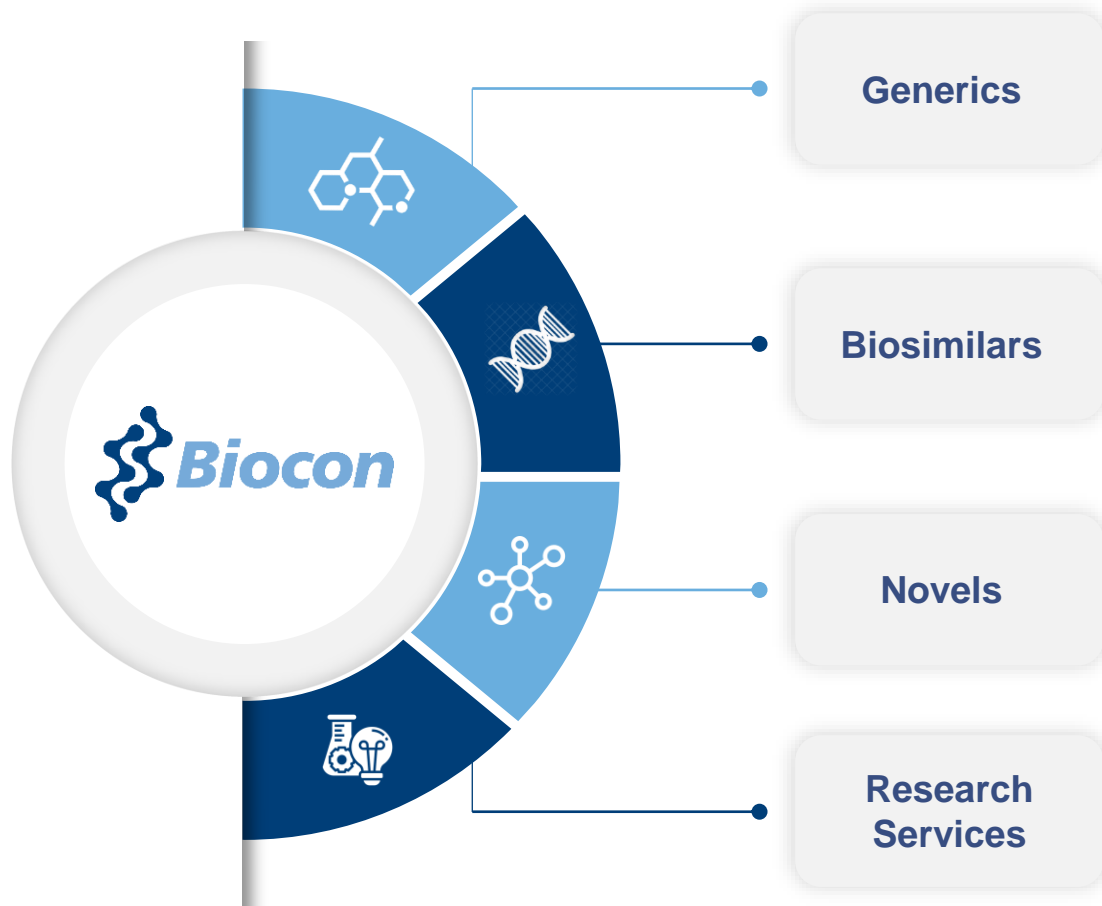


Top 28
Products within
portfolio***



Biocon: One Company, with multiple value propositions across its verticals

From pipeline to production, from drug discovery to drug delivery, we bring differentiated, high-quality & affordable healthcare products & services, globally



Generics

Ensuring access through quality, affordability, reliability

- Leadership in fermentation-based APIs – Immunosuppressants, statins, anti-infectives
- Serving 750+ API customers with 50+ APIs from our global scale API facilities
- Expanding portfolio in peptides, high potent and synthetic APIs
- Evolving as a vertically integrated player in complex generic formulations

Biosimilars

Leading vertically integrated global biosimilars company

- Invested >\$1B in the development and manufacturing of biosimilars ahead of its peers
- End-to-end capabilities spanning R&D, manufacturing and commercialization in Advanced & Emerging Markets
- Committed to enabling affordable access with global reach in 100+ countries
- Achieved several global “firsts”, setting new benchmarks for the industry
- Comprehensive industry leading portfolio of 20 biosimilars targeting an attractive ~\$80B opportunity by FY28

Novels

Pushing scientific boundaries to deliver impactful innovations

- Differentiated pipeline in immunology with expansions into new indications
- Bicara addressing unmet need in oncology through precision immunotherapy with BCA 101

Research Services

Syngene - partnering to deliver innovative scientific solutions

- A global CRO and CDMO offering integrated solutions across discovery research, development and manufacturing including commercial supplies for both small and large molecules
- Scientific services spanning multiple therapeutic areas, modalities and industry segments
- Working with 400+ clients and collaborated with 13 of the top 15 pharmaceutical companies
- Operating to global quality standards from 2 Mn sq. ft. R&D and manufacturing infrastructure in Bengaluru, Mangaluru, and Hyderabad



Generics Business at a Glance



Presence in
100+
countries including U.S.,
Europe & large EMs



7
State-of-the-art
manufacturing
sites



90+
cGMP approvals
received from international
regulatory agencies



R&D team of
500+
Scientists &
Postgraduates



750+
Global
customer reach



Portfolio comprises
50+ APIs
75+ Generic
formulations



100+
Generic
formulation
dossiers
submitted



500+
DMFs filed in various
jurisdictions



300+
patents obtained



Generics : API & Formulations - Growth Levers

Strengths built over the years

- Expertise in fermentation technology, large scale chromatography & synthetic chemistry
- Leveraging in-house API to forward integrate and move up the value chain
- Balanced portfolio across therapeutic segments

Product Portfolio Expansion

- API - Expanding portfolio beyond fermentation and synthetic molecules to peptides, high potent APIs
- Formulations – Complex injectables, device dependent products, potent oral solids, modified-release and extended-release oral solids
- Augmenting portfolio through in-licensing strategy

Capacities Additions & Expansion

- Immunosuppressants API (Visakhapatnam)
- Other Fermentation APIs (Bengaluru)
- Peptides (Bengaluru)
- Synthetic API (Hyderabad)
- Injectables (Bengaluru)
- Acquisition of oral solid manufacturing facility (US)

Business Development initiatives

- Strategic partnerships with key customers
- Local manufacturing mandate opportunities in global markets - Technology transfer/ API supply / finished dosage formulations
- API: Expansion of business in key markets
- Formulations: Expand commercial footprint beyond U.S, either directly or through partners

Other initiatives

- Continued focus on cost improvement and quality compliance
- De-risk critical intermediates sources
- Digital transformation to support key strategic priorities
- Focus on ESG initiatives like use of renewable energy, promoting gender diversity (incl. women on the shop-floor)



Generics : Our Key APIs and Formulations

APIs *

Therapeutic Area	Molecule	Therapeutic Area	Molecule
Cardiovascular	Apixaban	Immunosuppressants	Tacrolimus
	Atorvastatin		Mycophenolate Mofetil
	Dabigatran		Mycophenolate Sodium
	Fluvastatin		Everolimus
	Ivabradine		Sirolimus
	Pravastatin		Pimecrolimus
	Rivaroxaban		Dasatinib
	Rosuvastatin		Everolimus
	Simvastatin		Lenalidomide
	Lovastatin		Temsirolimus
Anti-Diabetics	Sacubitril	Oncology	Cabozantinib
	Liraglutide		Micafungin
	Dapagliflozin		Anidulafungin
	Empagliflozin		Posaconazole
	Linagliptin		Fingolimod
	Repaglinide		Teriflunomide
	Sitagliptin		Orlistat
	Vildagliptin		Deferasirox
	Pioglitazone		Brinzolamide
			Mirabegron
	Fidaxomicin		
		Others	

FORMULATIONS

Therapeutic Area	Molecule	US	Dev. Markets: ex-US	MoW ¹
Cardiovascular	Rosuvastatin Calcium	Launched	EU	Launched
	Simvastatin	Launched		
	Atorvastatin	Launched		
	Pravastatin	Launched		
	Labetalol HCl	Launched		
	Prazosin	Launched		
Oncology	Everolimus	Launched	EU [§]	Launched
	Pemetrexed	TA		
	Lenalidomide	TA	EU [§]	
Immunosuppressants	Tacrolimus	Launched		Launched
	Mycophenolic Sodium	Launched		Launched
Multiple Sclerosis	Fingolimod	Launched		
	Teriflunomide	Launched		
Others	Aminocaproic acid (Antifibrinolytic)	Launched		
	Dapagliflozin (Anti Diabetic)	TA		
	Esomeprazole DR (Gastrointestinal)	Launched		
	Dorzolamide (Ophthalmic)	Launched		
	Posaconazole (Anti-Fungal)	Launched	UK, EU [§]	Launched
	Famotidine (Gastrointestinal)	Launched		
	Vigabatrin Oral Solution (CNS)	Launched		
	Vigabatrin Tablets (CNS)	Launched		

Launched

Approved

* Filed DMFs | 1 MoW - Most of the World markets | [§]Select EU countries | TA – Tentative approval

Biosimilars Business at a Glance



Global reach in
100+
countries including U.S.,
Europe and EMs



Top 15
in global
biomanufacturing
capacity



85+
cGMP approvals
received from key regulatory
agencies



Diverse global
talent pool of
5,500+
people



390+
patents granted



Portfolio comprises
20 biosimilars



8
Commercial
Products in Global
Markets

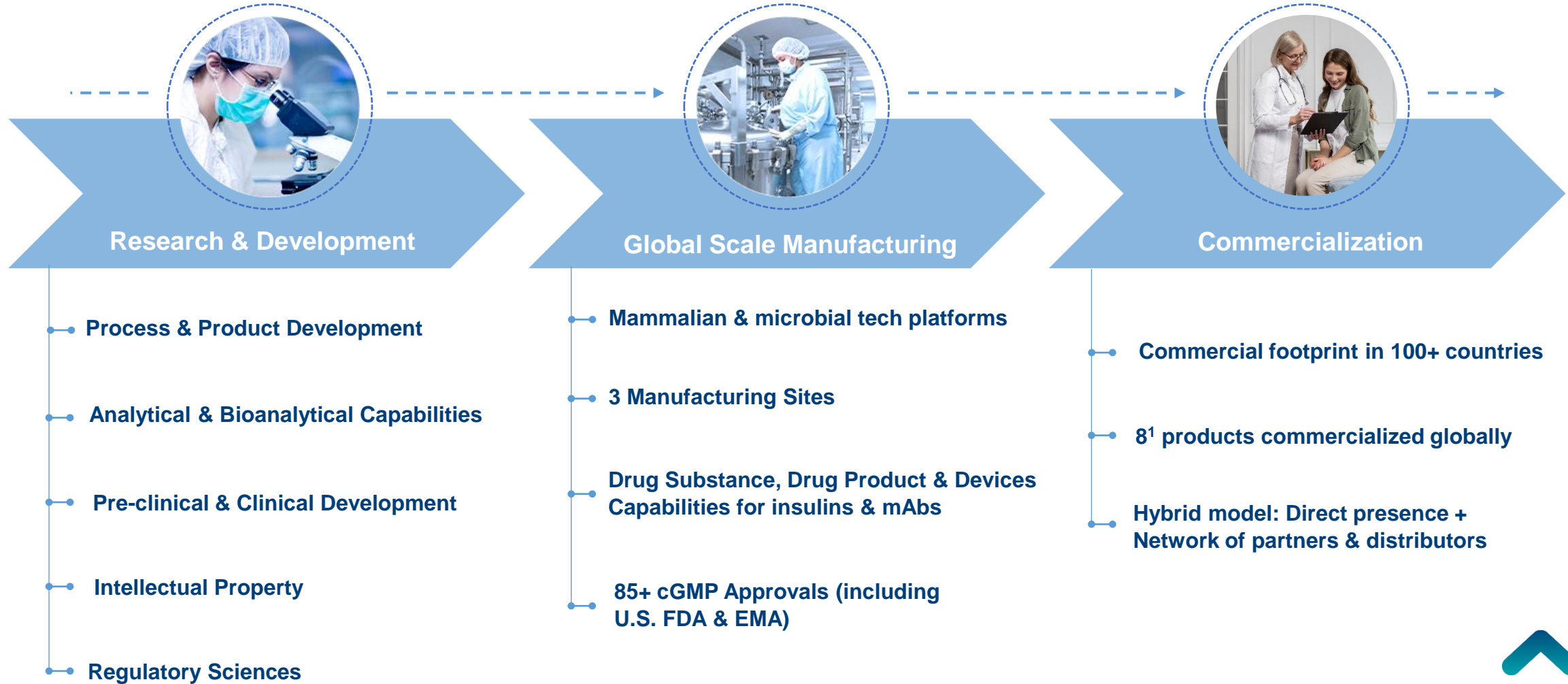


5.5M+
Patients served

Unique, fully integrated leading global biosimilars player



Biosimilars: Unique, fully integrated capabilities from lab to market



¹Two products are in-licensed i.e. Adalimumab & Etanercept



Biosimilars: Leading global player with a strong track record of success

Built on a 40+ year legacy of cutting-edge science

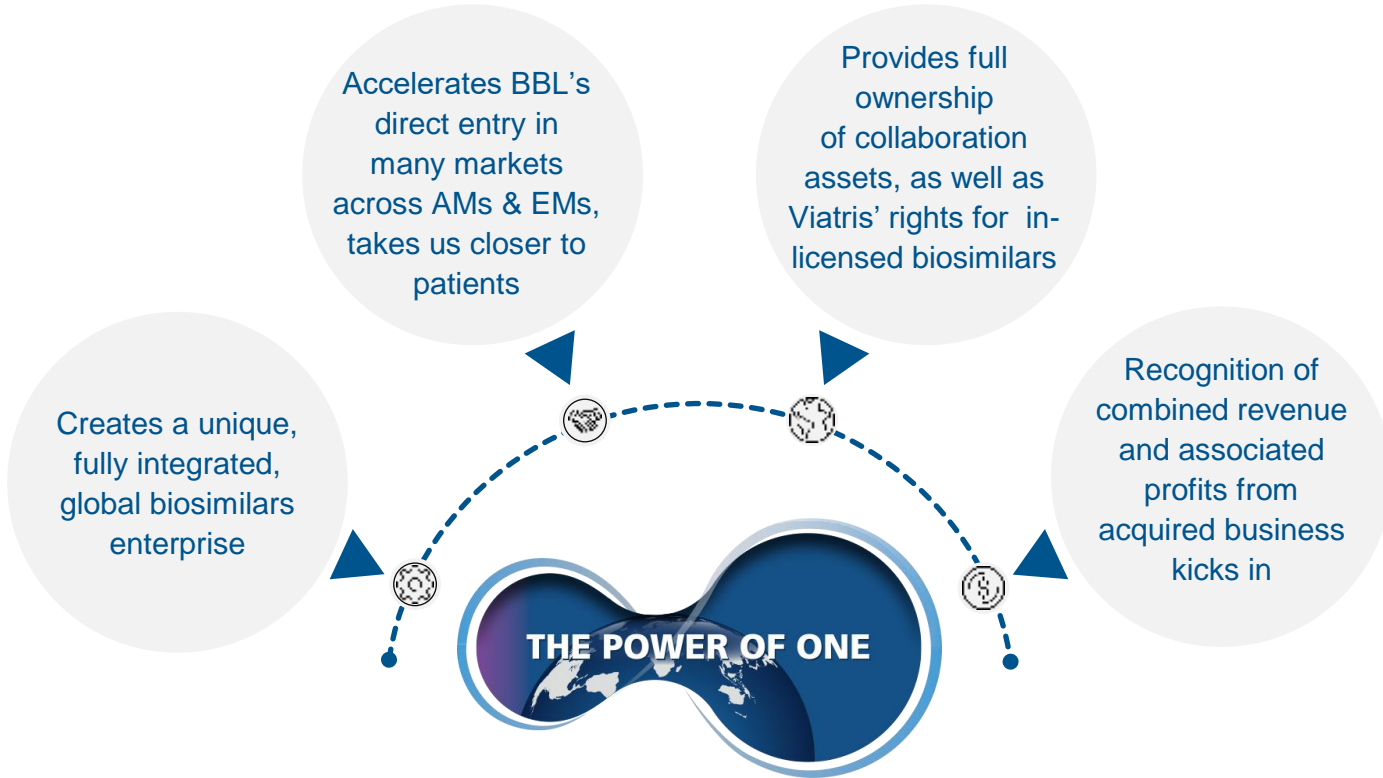
- **Invested >\$1B in biosimilars ahead of its peers** to build expertise across multiple platforms and a differentiated portfolio - including insulins, mAbs and fusion proteins
- **In-house R&D, clinical and regulatory capabilities** to develop high precision biosimilars for global markets
- **Expertise in large scale manufacturing**, across Drug Substance, Drug Product and Devices and among the **Top 15 globally** in biomanufacturing **capacity**
- **Commercial reach in 100+ markets** through a combination of direct presence¹, strategic partnerships and distributors

...with a strong track record in an attractive market

- **Achieved many 'firsts' in the industry** - first to receive bTrastuzumab, bPegfilgrastim and interchangeable bGlargine approval in the US
- **Commercialized products in key Advanced Markets**, such as the US, EU, Japan and **several Emerging Markets** (e.g., India, Brazil, UAE, etc.)
- **Backed by marquee investors** including Tata Capital, True North, Goldman Sachs, ADQ, Viatris, Serum and Edelweiss
- Biosimilars are an **attractive market** with FY22 addressable of \$25B², growing to **~\$80B in FY28²**

Committed to enabling affordable access to high quality biosimilars globally

Biosimilars: Acquisition of Viatris' global biosimilars business



Leveraging **THE POWER OF ONE**
 Enabling Affordable Access to Life-saving
 Biosimilars, Worldwide







USD 3B+ Acquisition - Amongst Largest Deals in Indian Pharma Industry

- **Builds on a decade-long strategic partnership with Viatris**
- **Transforms Biocon Biologics into leading global player**

Transformational deal to create value for all stakeholders



Biosimilars: Comprehensive, industry leading portfolio of 20 biosimilars

Therapy Area	Oncology 	Immunology 	Ophthalmology 	Bone Health 	Diabetes 	Others 
Approved or Commercial	<ul style="list-style-type: none"> • Pegfilgrastim • Trastuzumab • Bevacizumab 	<ul style="list-style-type: none"> • Adalimumab • Etanercept 	<ul style="list-style-type: none"> • Aflibercept 		<ul style="list-style-type: none"> • RHI • Glargine U100 • Aspart 	
Late Stage¹	<ul style="list-style-type: none"> • Denosumab • Pertuzumab 	<ul style="list-style-type: none"> • Ustekinumab 		<ul style="list-style-type: none"> • Denosumab 		
Early Stage²	2 undisclosed assets	3 undisclosed assets			<ul style="list-style-type: none"> • Glargine U300 	2 undisclosed assets

New product launches planned almost every year through 2030



1. Clinical to BLA Review; 2. Pre-Clinical

Novel Molecules: Itolizumab



Pushing to deliver impactful innovations in collaboration with Equillium Inc.



Itolizumab

World's first novel humanized anti-CD6 monoclonal antibody that selectively targets the CD6-ALCAM pathway

Biocon's second global 'lab to market' novel biologic after Nimotuzumab

Launched in India in 2013 to treat chronic plaque psoriasis under the brand ALZUMAb™

Licensed out rights to develop & commercialize in the U.S., Canada, Australia and New Zealand to U.S.-based biotechnology company, Equillium Inc. in 2017

Option and Purchase Agreement entered between Equillium and Ono Pharmaceutical Co., Ltd, Japan, where Equillium has granted Ono the exclusive right to acquire its rights to itolizumab

Acute Graft-Versus-Host Disease (aGVHD)

- ✓ Pivotal Phase III Study initiated in Apr '22 for use in First-Line treatment of aGVHD; enrollment ongoing
- ✓ Received US FDA Fast Track & Orphan Drug Designations
- ✓ European Commission granted Orphan Drug Designation

Systemic Lupus Erythematosus/ Lupus Nephritis (SLE/LN)

- ✓ Received Fast Track designation from the US FDA
- ✓ Given positive trends in Part A, expanded Part B portion of Phase 1b EQUALISE study to clinical centers in India
- ✓ Patient enrolment complete for the LN study
- ✓ Topline data expected early in 2024

Cytokine Release Syndrome treatment in 'Moderate to Severe' Acute Respiratory Distress Syndrome

- ✓ Repurposed for prevention & treatment of COVID-19 complications in India in 2020
- ✓ Granted 'Restricted Emergency Use' approval in Sep '20

Ulcerative Colitis

- ✓ Initiated Phase 2 clinical study of Itolizumab in patients with Ulcerative Colitis in Dec '22

Novel Molecules: Bicara Therapeutics* - Dual Action | Dual Impact

The precision of targeted therapies | The power of tumor modulators



BCA101

(Formerly FmAb2)

Lead candidate

First-in-class EGFR / TGFβ-trap bifunctional antibody

BCA 101

- ✓ Lead product candidate, **BCA101** (EGFR / TGF-β-trap) demonstrates tumor target engagement and clinical activity
- ✓ BCA101 + pembrolizumab combination dose expansion study in **1L HNSCC demonstrates significant improvement over standard of care**
 - ✓ In Ph 1 HNSCC trials, BCA101 **demonstrated a strong clinical profile, including an ORR of 57%, CR rate of 18%, mPFS of at least 6.2mos**, and a well-tolerated safety profile
- ✓ Strong scientific rationale supports BCA101's applicability beyond HNSCC, including sqNSCLC, squamous esophageal, and others

Organization

- ✓ Highly experienced management team, board of directors and advisory board
 - ✓ Expanded Board with recent additions of Kate Haviland, CEO Blueprint Medicines and Scott Robertson, CFO Dice Therapeutics
- ✓ \$190M raised to date from syndicate of dedicated biotech investors. Biocon ownership at 38%, to reduce to ~23% in FY24.
- ✓ Leveraging the Biocon and Syngene infrastructure to offer agility and deep experience in CMC/drug development



Syngene's broad capabilities, spanning the value chain, facilitate integration to captures additional benefits for clients

Research business

Development and Manufacturing business

Discovery Services



Dedicated R&D Centers



Development Services



Manufacturing Services



Flexible Platform with capability across multiple modalities including small molecule, large molecule, peptides, oligonucleotides, antibody drug conjugates, PROTACs

SynVent - our proprietary platform for Integrated Drug Discovery

SARchitect- our proprietary platform for data visualization and analysis, including features specifically designed to foster collaboration between scientific experts across geographies

Ring-fenced infrastructure for exclusive operations for an individual client

Dedicated, multi-disciplinary team of scientists

Access to entire Syngene ecosystem for specialist research and development operations

Pre-clinical to clinical trials

Drug substance and drug product development

Associated services to demonstrate the safety, tolerability and efficacy of the selected drug candidate

cGMP-compliant manufacturing of clinical supplies, and registration batches for small molecules

Manufacturing of small and large molecules for commercial supplies

cGMP-compliant facilities

State-of-the art API manufacturing and Biologics manufacturing facilities



Syngene: Strategic Priorities



Research: Discovery Services

Provide end-to-end therapeutic discovery capabilities including differentiating research technologies and platforms, across many disciplines, disease areas and therapeutic modalities



Research: Dedicated Centers

Continue to strengthen our existing partnerships with Amgen, Bristol Myers Squibb (BMS) and Baxter through the dedicated centers which provide: a strong foundation for future planning; revenue visibility over the medium to long term; and predictable cash flows



Operational Excellence

Focus on customer delivery through operational excellence



Development and Manufacturing Services – Small Molecules

Leverage existing capabilities to offer integrated Chemistry, Manufacturing, and Controls (CMC) solutions

Secure U.S. FDA and other major global regulatory approvals for the small molecule commercial scale manufacturing facility as a platform to attract a broader scope of projects



Development and Manufacturing Services – Large Molecules

Drive an integrated approach for biologics development and manufacturing to provide a one-stop-shop capability from drug discovery to commercial manufacturing for biologics

Accelerate capacity build-up



People

Develop strong leaders and managers while offering all employees career- long learning opportunities



Environmental, Social and Governance (ESG)

Committed to operating in a responsible and sustainable manner.



Q2 FY24 Highlights

Financial Highlights: Q2 FY24

Consolidated (in ₹ Cr.)	Q2 FY24	Q2 FY23	YoY %	
Total Revenue	3,620	2,384	52	Biosimilars +97% Research +18% Generics +4%
Core EBITDA¹	1,100	815	35	Growth across Generics, Biosimilars & Research Services
<i>% Margin</i>	32%	35%		
EBITDA	900	535	68	Net R&D spend at ₹264 Cr, up ₹22 Cr vs Q2 FY23, representing 10% of revenues ex-Syngene
<i>% Margin</i>	25%	22%		
Profit Before Tax <i>(Before exceptional charge)</i>	238	246	(3)	Increase in depreciation, amortization and interest expense by ₹376 Cr , primarily related to acquisition of Viatris' biosimilar business
<i>% Margin</i>	7%	10%		
Net Profit <i>(Before exceptional charge)</i>	142	168	(16)	Increase in minority interest due to dilution of shareholding in Syngene and Biocon Biologics on account of the Viatris deal
Net Profit Margin %	4%	7%		



¹ Core EBITDA defined as EBITDA before forex, dilution gain in Bicara, R&D, licensing income and mark to market movement on investments.

Financial Highlights: Q2 FY24

Consolidated (in ₹ Cr.)	Q2 FY24	Q2 FY23	YoY %	
Net Profit <i>(before exceptional charge)</i>	142	168	(16)	Exceptional items: <ul style="list-style-type: none"> Q2 FY24 <ul style="list-style-type: none"> PLI accrual reversal for last year Stelis acquisition related expenses Q2 FY23 <ul style="list-style-type: none"> Deal related expenses of the Viatris transaction MAT credit balance charge on adoption of new tax regime of 25%
Exceptional Items <i>(net of tax and minority interest)</i>	(16)	(122)		
Net Profit <i>(Reported)</i>	126	47	168	



Biocon Generics: Q2 FY24 Highlights

- Performance driven by continued traction in our US generic formulations business and expansion in MoW markets. API business performance muted.
- Announced a partnership agreement with Juno Pharmaceuticals for the commercialization of Liraglutide in Canada
- Acquired U.S. FDA approved oral solid dosage facility of Eywa Pharma Inc.
- Received seven generic formulations approvals across markets. Two API approvals each, received in the U.S. and EU
- Process validation at the Company's greenfield immunosuppressant API facility in Visakhapatnam successfully completed
- Expect sustained performance from the generic formulations and some recovery in API business performance

In ₹ Cr	Q2 FY24	Q2 FY23	YoY %
Segment Revenue	676	652	4
PBT	66	54	22
% of revenue	10	8	



Biocon Biologics: Biosimilars – Q2 FY24 Business Update

Integrated North America business – seamless commercial operations from 1st September; remain on track to transition Europe, JANZ and the remaining Emerging Markets later during the year

Good momentum across oncology and insulins; Addition of new customers enables volume growth, accommodating for price erosion

bAdalimumab (US): adoption of biosimilars slower than anticipated across the market

Potential to improve EU performance with the completion of transition

Divesting non-core Dermatology and Nephrology business in India, sharpening focus and aligning it with our global portfolio and strategy

Key Products' Market Share¹

United States

	Sep-23	Jun-23	Sep-22
Fulphila (bPegfilgrastim)	19%	16%	11%
Ogivri (bTrastuzumab)	12%	11%	10%
Semglee (bGlargine)²	11%	12%	9%

Europe

	Jul-23	May-23	Jul-22
Fulphila (bPegfilgrastim)	8%	7%	5%
Ogivri (bTrastuzumab)	4%	5%	5%
Abvemy (bBevacizumab)	7%	5%	1%
Semglee (bGlargine)	2%	2%	1%
Hulio (bAdalimumab)	6%	6%	6%
Nepexto (bEtanercept)	2%	1%	1%

1. Market shares based on IQVIA volumes, Eq.SU | 2. Includes both Semglee and unbranded Glargine

Biocon Biologics: Biosimilars – Q2 FY24 Financial Update

➤ Revenues marginally down despite significantly lower licensing revenues versus last quarter

➤ Excluding licensing revenues, sequential growth at 6%, reflecting underlying positive performance of commercial products

➤ Core EBITDA¹ margin in line with guidance of mid-30s; R&D at 11% of revenue

➤ Sequential increase of ₹35 Cr in D&A and interest expense

In ₹ Cr	Q2 FY24	Q1 FY24	QoQ %
Revenue	1,969	2,015	(2)
Core EBITDA¹	660	513	29
% of revenue	34	28	
EBITDA	453	457	(1)
% of Revenue	23	23	
PBT	(15)	24	(164)
% of Revenue	(1)	1	

1. EBITDA before R&D, licensing income, forex and mark-to-market movement on investments



Biocon Biologics: Biosimilars – Q2 FY24 Other Business Updates

➤ European Commission granted MA for Yesafili (bAflibercept): EU brand sales of ~\$1.8 billion annually

➤ US FDA has issued a CRL for the BLA of our Insulin Aspart

Key Catalysts

➤ Activation of near-term catalysts: bAdalimumab, bAspart and bBevacizumab

➤ Future growth catalysts: bAflibercept, bUstekinumab, bDenosumab (total originator sales of \$25 billion)



Novels : Q2 FY24 Update

Itolizumab *(partnered with Equillium)*

- Patient enrolment ramped up in the pivotal Phase III clinical study of itolizumab in patients with aGVHD* (EQUATOR study)
- Pivotal Phase 1b clinical study of Itolizumab for Lupus Nephritis (EQUALISE study) fully enrolled. Topline data expected early in 2024.

*Acute Graft-Versus-Host Disease

BCA101 *(Bicara^{\$})*

- Bicara recently presented updated, positive interim data from its ongoing, open-label Phase 1/1b dose expansion study of BCA101 in European Society for Medical Oncology (ESMO) Congress; strong investigator interest to enroll patients in future studies
- \$108 million Series B Financing from dedicated biotech investors is being realized in a staggered manner; Biocon recorded a step-up gain of ₹75 crores in the consolidated P&L statement during the quarter



Syngene: Q2 FY24 Update

➤ Strong performance led by Development and Manufacturing Services; supported by sustained momentum in Dedicated Centers

➤ In Manufacturing Services, Syngene continued to make good progress on the long-term biologics manufacturing partnership with Zoetis

In ₹ Cr	Q2 FY24	Q2 FY23	YoY %
Revenue	910	768	18
EBITDA	276	232	19
% of Revenue	30	30	
PBT	158	130	22
% of revenue	17%	17%	





**Environment,
Social,
Governance**

ESG: A Culture of Purpose, Ethics & Equity

Going beyond financials to have a positive impact

Our ESG Strategy Pillars

 Improve access to high quality therapeutics to drive 'Patient Equity'

 Build an empowering and inclusive workplace creating 'People Equity'

 Adapting to a sustainable business operations for 'Environment Equity'

 Operate with integrity, transparency and accountability ensuring 'Stakeholder Equity'

 Enable underserved communities 'Social Equity'

Monitor Performance → Improve Through Initiatives → Report Outcomes

Disclosures and Recognitions



Published 1st GRI aligned
Integrated Report & 2nd
BRSR Report for FY23



Improved ESG score of
52, part of Emerging
Markets Index & 2023
Sustainability Yearbook



Maintained score of 'B'
in 2022 for Water Security



Secured 'Silver' place and
improved score to 66 in
2022.



Ranked #8 by Science
Magazine – Top Global Pharma
& Biotech Employers in 2023



Top 10 - India's Best
Workplaces in Diversity,
Equity and Inclusion, 2021



Won ET Edge Employee
Excellence Award , 2023



Progressed to Integrated Reporting

Continuously improving disclosures towards better transparency

1st GRI aligned Integrated Report for FY23 with many maiden disclosures

Outcome of Gender Pay Gap Analysis

Alignment with TCFD

Outcome of Water Risk Assessment

Outcome of Biodiversity Impact Assessment

Third Party Assurance of EHS data

Alignment with UNGC Principles

BRSR (voluntarily adopted in FY22)



**Relentless Pursuit.
Differentiated Growth.**
Integrated Annual Report 2023



Integrated Annual Report 2023 | 1

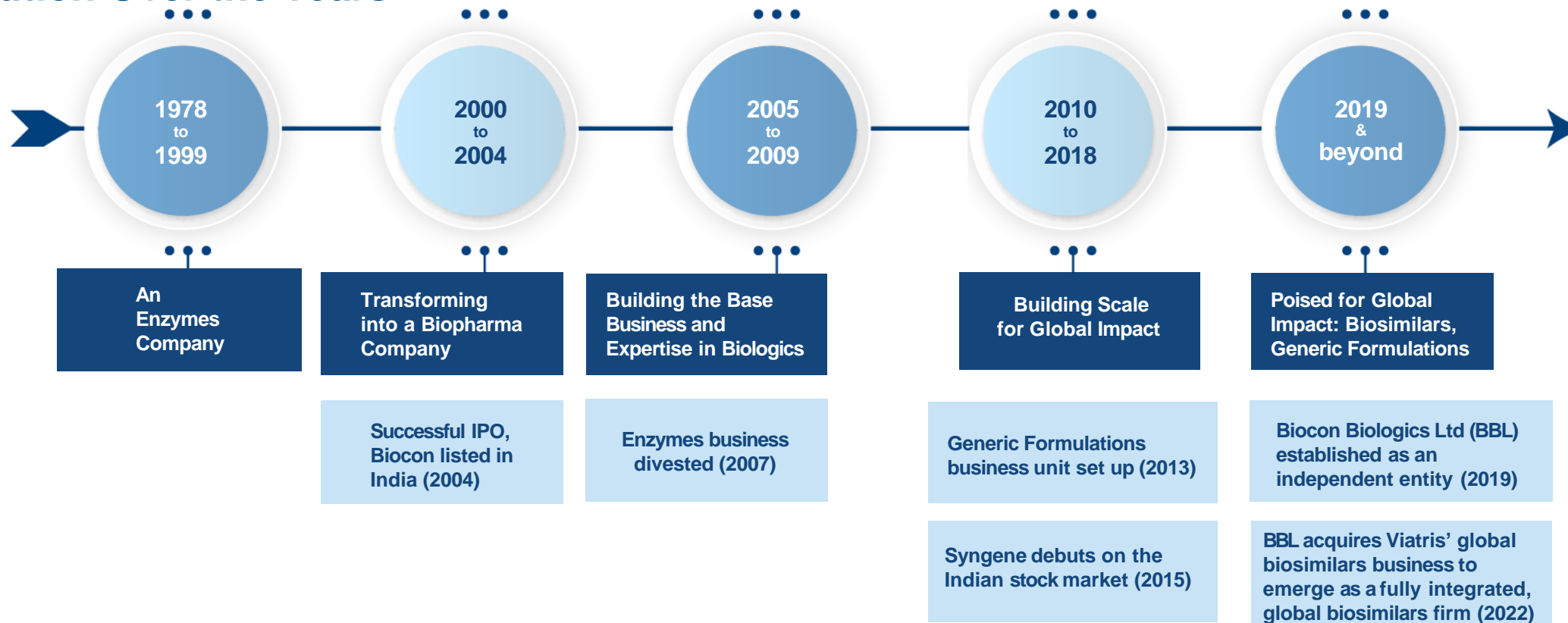




Annexures



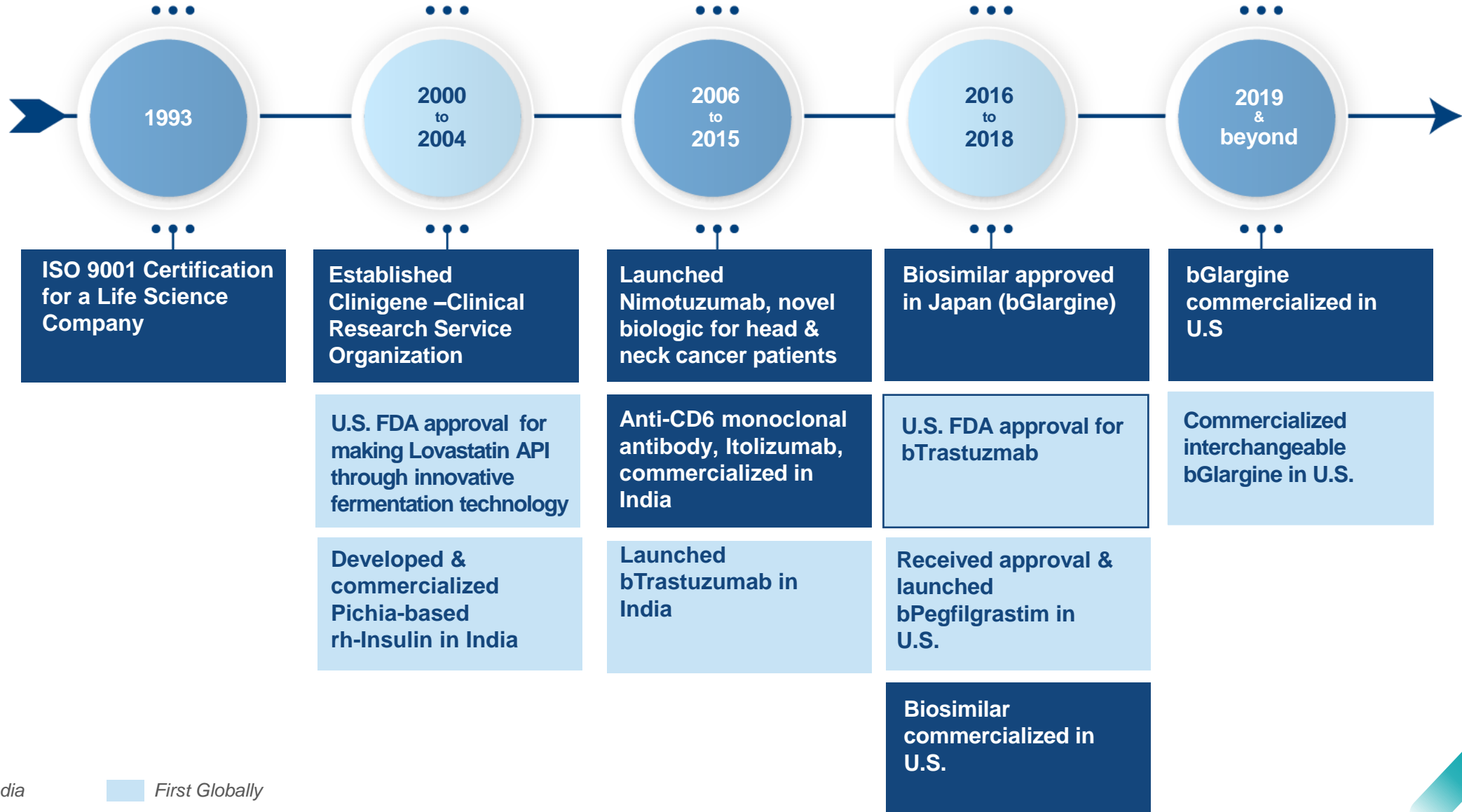
Our Evolution Over the Years



	FY1999	FY2004	FY2009	FY2015	FY2018	FY2022	FY2023
PEOPLE	250+	700+	3,500+	7,500+	10,000+	15,000+	16,500+
REVENUE	\$5 Mn	\$85 Mn	\$184 Mn	\$484 Mn	\$667 Mn	\$1.1 Bn	\$1.4 Bn

1 USD = ₹82.21 for FY23

With many firsts, Biocon is ahead of the curve



Safe Harbor Statement

This release may include statements of future expectations and other forward-looking statements based on management's current expectations and beliefs concerning future developments and their potential effects upon Biocon and its subsidiaries/ associates. These forward-looking statements involve known or unknown risks and uncertainties that could cause actual results, performance, or events to differ materially from those expressed or implied in such statements. Important factors that could cause actual results to differ materially from our expectations include, amongst other: general economic and business conditions in India and overseas, our ability to successfully implement our strategy, our research and development efforts, our growth and expansion plans and technological changes, changes in the value of the Rupee and other currency changes, changes in the Indian and international interest rates, change in laws and regulations that apply to the Indian and global biotechnology and pharmaceuticals industries, increasing competition in and the conditions of the Indian and global biotechnology and pharmaceuticals industries, changes in political conditions in India and changes in the foreign exchange control regulations in India. Neither Biocon, nor our directors, or any of our subsidiaries/associates assume any obligation to update any particular forward-looking statement contained in this release.



Thank You



**Relentless Pursuit.
Differentiated Growth.**

Integrated Annual Report 2023

