Uno Minda Limited (Formerly known as Minda Industries Ltd.)



Ref. No. Z-IV/R-39/D-2/NSE/207 & 174

Date: 23/05/2024

National Stock Exchange of India Ltd.	BSE Ltd.
Listing Deptt., Exchange Plaza,	Regd. Office: Floor - 25,
Bandra Kurla Complex, Bandra (E),	Phiroze Jeejeebhoy Towers,
Mumbai - 400 051	Dalal Street, Mumbai-400 001.
NSE Scrip: UNOMINDA	BSE Scrip: UNOMINDA, 532539

Sub: - Investor Presentation

Dear Sirs,

Enclosed please find the Investor Presentation Q4 FY 2024.

The copy of the aforesaid Investor Presentation is also available on the website of the Company www.unominda.com

This is for your information and record please.

Thanking you,

Yours faithfully, For Uno Minda Limited

Tarun Kumar Srivastava Company Secretary & Compliance Officer

Encl: As above.



SAFE HARBOR



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INDUSTRY HIGHLIGHTS FOR Q4FY24





The EMPS 2024, a limited fund scheme of INR 500 crore for four months, aims to boost the adoption of e2W and e3W from April 1 to July 31, 2024 FAME-2 Scheme ends on 31 March 2024

Red Sea Shipping Crisis

Red Sea shipping crisis caused rerouting ships to lengthy detours resulting in higher shipping freights and delay in suppliers

Auto Industry growth momentum continues

PV segment registering 10% YoY growth during the quarter with SUV saw a strong demand
Recovery in 2W market with improved rural sentiment registering 26% YoY growth



KEY OPERATIONAL HIGHLIGHTS FOR Q4FY24





Builds up e4W specific portfolio with TLA with StarCharge for EVSE

Entered into Technical License Agreement with Starcharge Energy to manufacture and sale of electric vehicle supply equipment's (EVSE).

Comprises of wall-mounted AC chargers designed for convenient home charging.

Increased stake in Minda Westport to 76%. To be consolidated from Q1 FY25.

Increase stake in its Joint venture with Westport to 76% to accelerate growth in growing CNG and other alternate fuel market

Secured large parcel of land at upcoming auto hub IMT Kharkhoda

secured a land parcel of 94.32 acre at IMT Kharkhoda, Haryana HSIIDC, to fuel its ongoing and future expansions.

Expansion of AW2W by 2 Mn with an investment of Rs 300 Crore.

Increase capacity from ~ 6 Mn to 8 Mn per annum



KEY FINANCIAL HIGHLIGHTS FOR THE QUARTER



Group Revenues (Including JVs and Associates) (Unaudited) higher by 27%

Y-o-Y

Rs 4,568 Cr

for the quarter

EBITDA higher by 48% Y-o-Y to

Rs 474 Cr

for the quarter

PAT (UML share excluding exceptional Income) increased by 47% on Y-o-Y to

Rs 269 Cr

for the quarter

Consolidated Revenues increased by 31% Y-o-Y to

Rs 3,794 Cr

for the quarter

EBITDA margin at

at 12.5%

for the quarter

Recommended Final Dividend increased by 35% on Y-o-Y to

Rs 1.35 per share



KEY FINANCIAL HIGHLIGHTS FOR THE YEAR



Group Revenues (Including JVs and Associates) (Unaudited) higher by 23% Y-o-Y

Rs 16,926 Cr

for the quarter

EBITDA higher by 28% Y-o-Y to

Rs 1,585 Cr

for the quarter

PAT (UML share excluding exception income) increased by 32% on Y-o-Y to

Rs 860 Cr

for the quarter

Consolidated Revenues increased by 25% Y-o-Y to

Rs 14,031 Cr

for the quarter

EBITDA margin at

at 11.3%

for the quarter

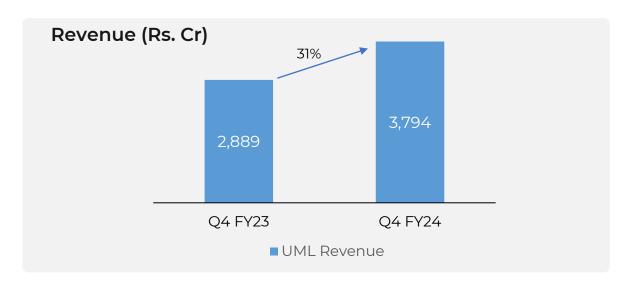
Recommended Final Dividend increased by 35% on Y-o-Y to

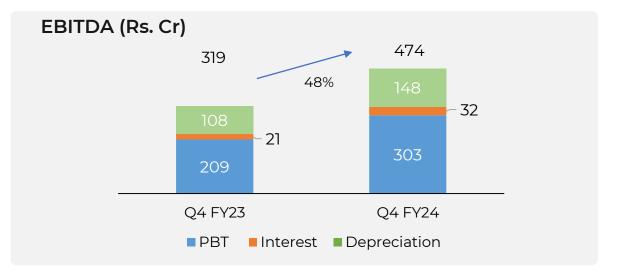
Rs 1.35 per share

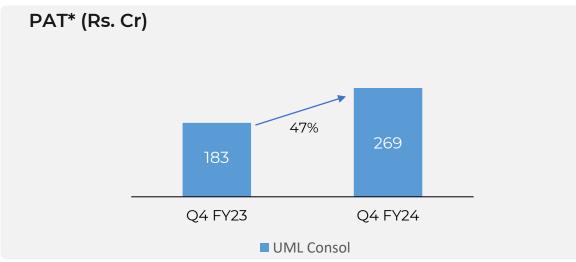


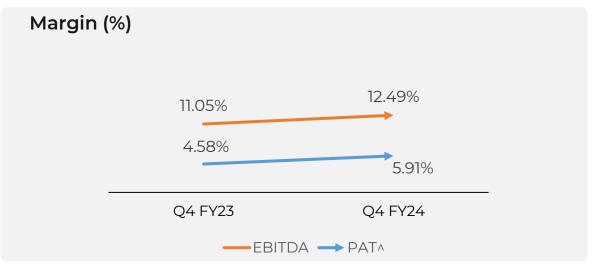
CONSOLIDATED FINANCIAL HIGHLIGHTS – Q4 FY24







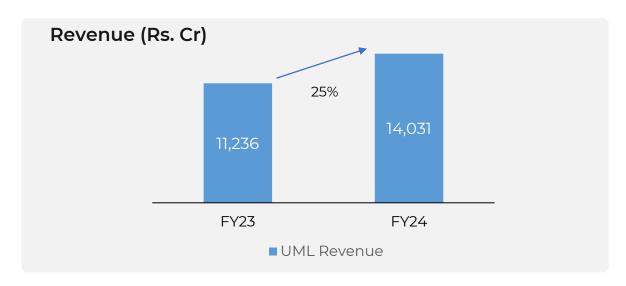


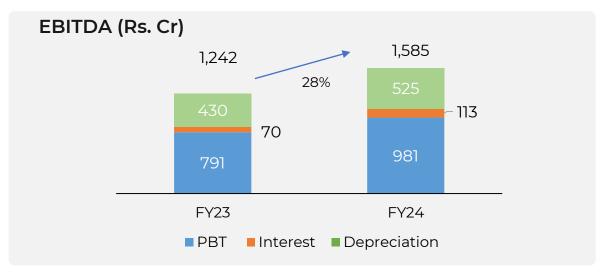


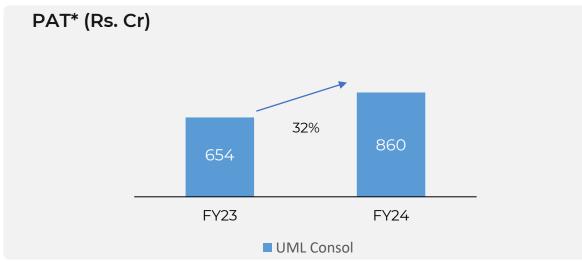
^{*}PAT UML Share (Excluding Exceptional Income)

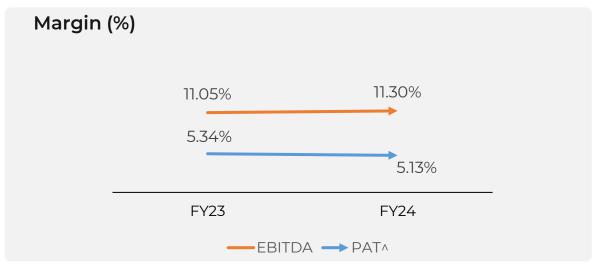
CONSOLIDATED FINANCIAL HIGHLIGHTS – FY24









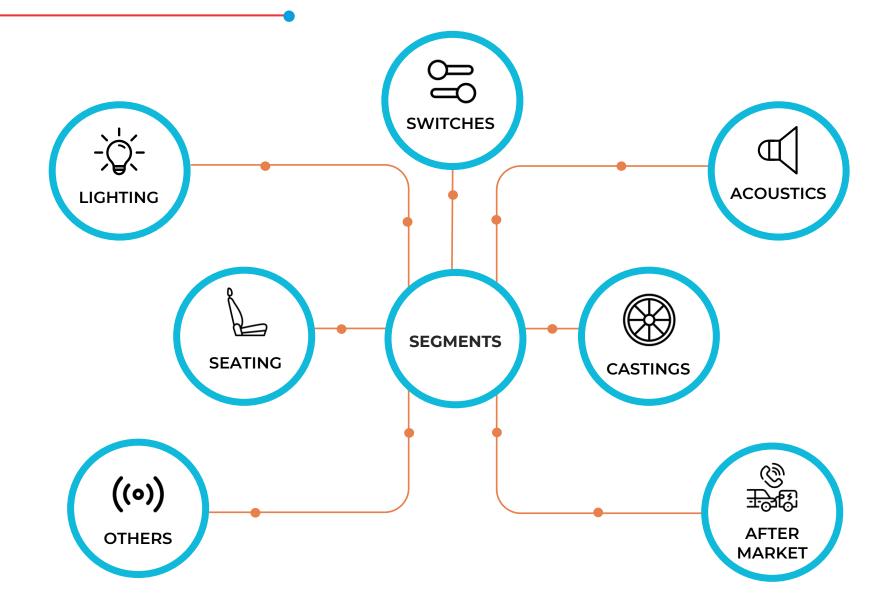


^PAT before profit share of JVs/ & Associates ,exceptional income

^{*}PAT UML Share Excluding exception income

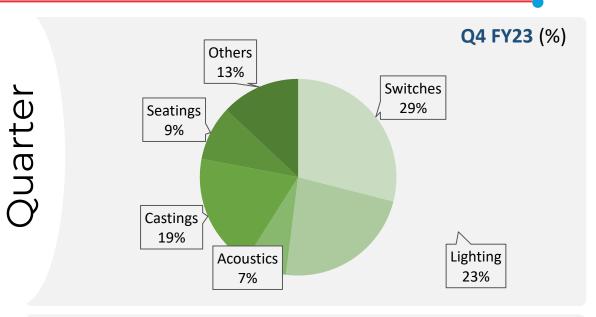
BUSINESS REVIEW

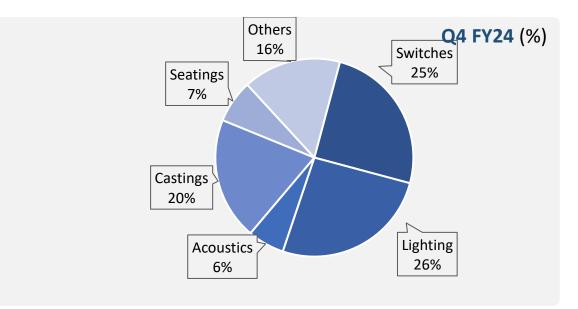


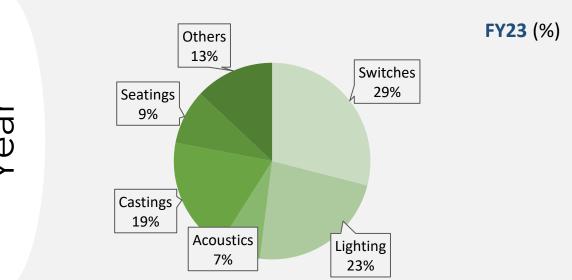


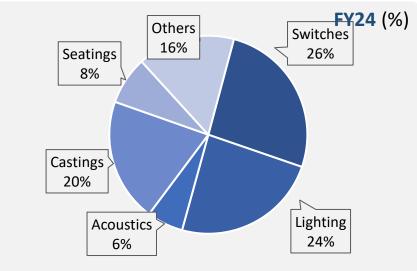
DIVISION-WISE REVENUE MIX





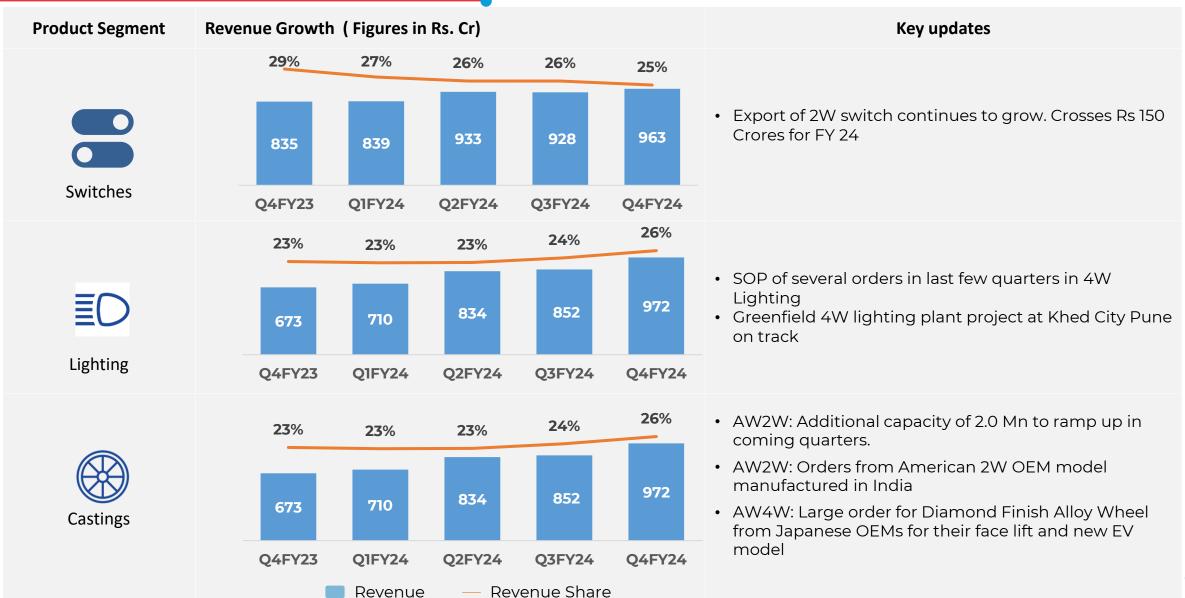






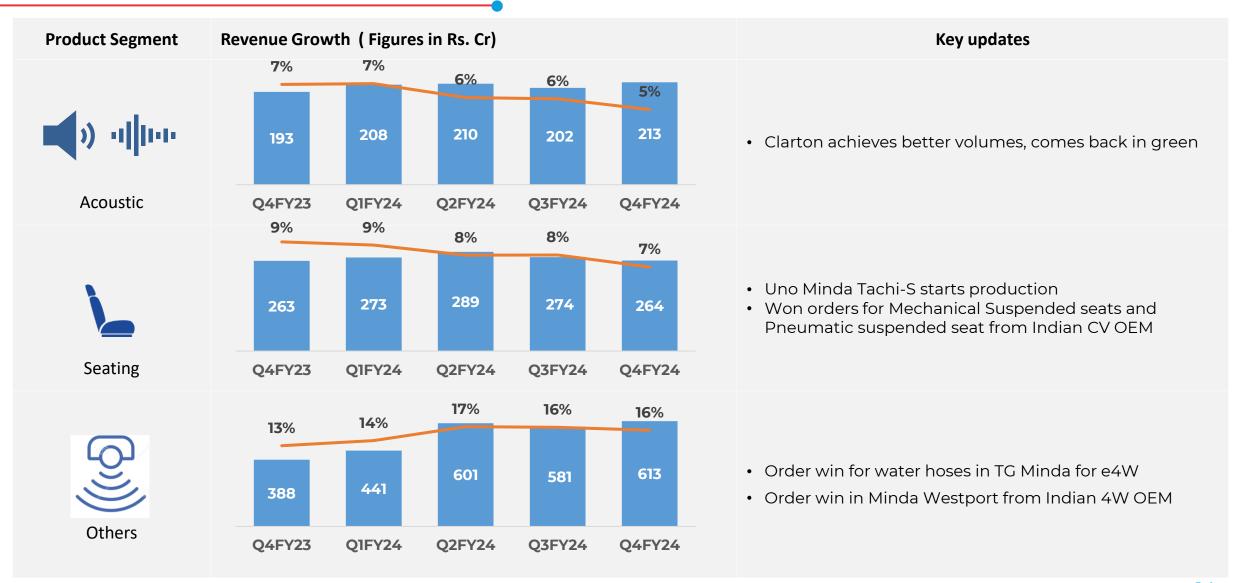
BUSINESS REVIEW





BUSINESS REVIEW

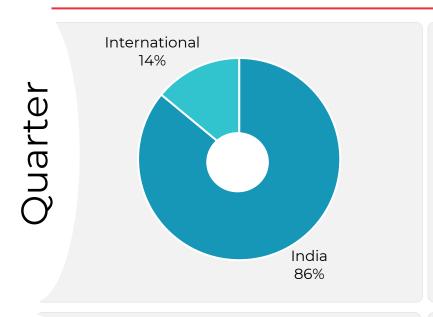


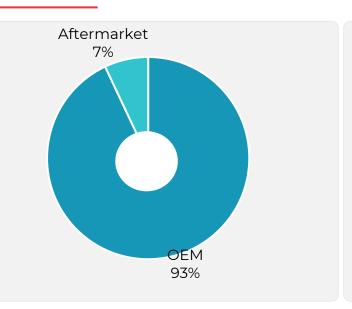


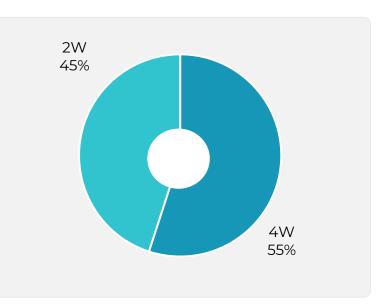
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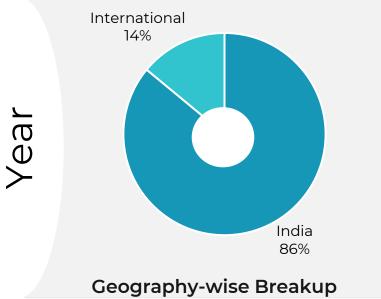
REVENUE BREAKUPS

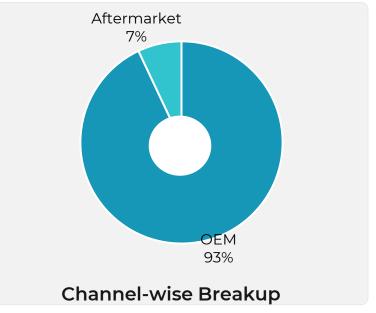


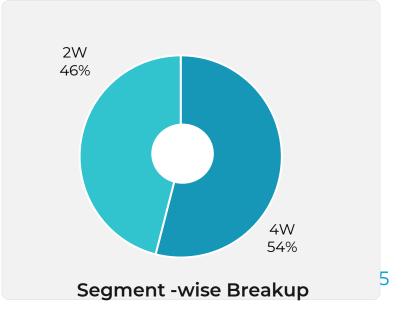












AFTERMARKET- EXPANDING B2C BUSINESS



Key Highlights

- Revenue of Rs. 256 Cr during the quarter
- Leadership position in major products categories
- Strong brand recall with loyal customer base
- Continuous expansion of existing Product portfolio & addition of new product lines- Alloys, Infotainment, Seating, Air Braking etc.

6,500+ SKUs

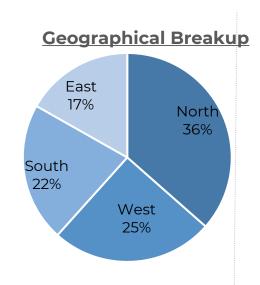
Switches, Horns, Lightings, Batteries, Filter, Indicator, Bulbs, RVMs, Braking, Shocks & struts and Accessories

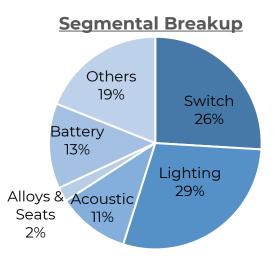
150.000+

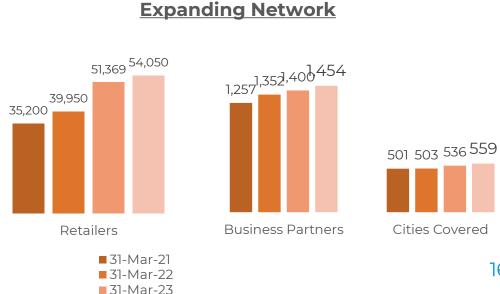
Workshops

6 Export Regions

Exporting to SAARC, ASEAN, EU. LATAM. MENA & Africa



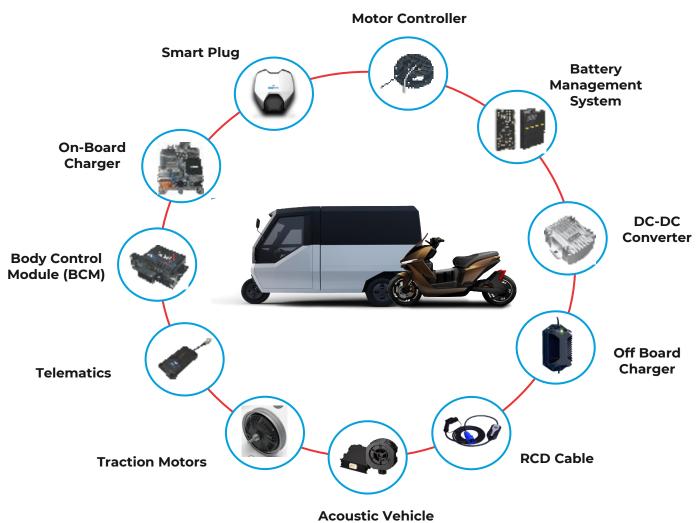




UNO MINDA's EV PRODUCT PORTFOLIO (2W & 3W)



Low Voltage EV Products (48V to 96V)



Products under Production and supply

Battery Management System (BMS)
On Board Charger
Off Board Charger
RCD Cable
Body Control Module
Smart Plug
Telematics
Acoustic Vehicle Alert System (AVAS)

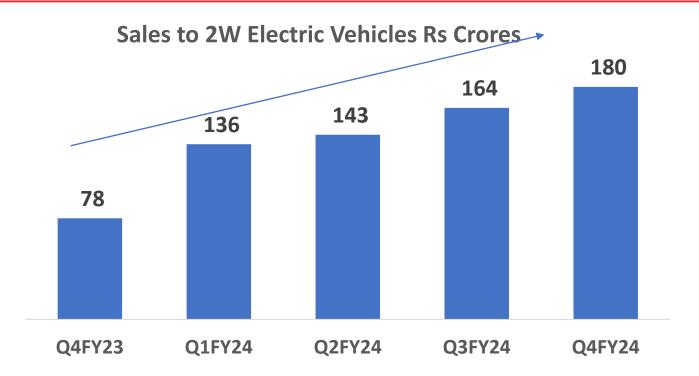
Orders received, SOP in H1FY25

Motor Controllers
DC-DC Converter
Traction Motors

Alert System

EV Sales, Order and Potential Kit Value



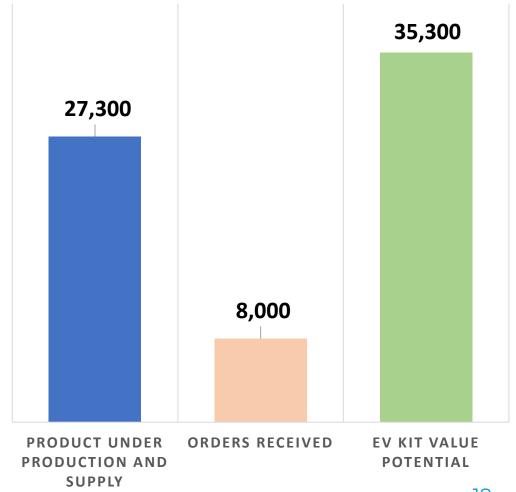


Peak Annual Order Value from EV OEM in Rs Crores*

Particulars	2W/3W	PV/CV	Total
EV Specific Components	1,655	263	1,918
Engine Agnostic Components	855	982	1,837
Total	2,510	1,024	3,755

^{*}Note: Order values are basis customer guided volumes

Potential Kit Value (in INR)



Building e4W Specific Portfolio: TLA with StarCharge for EVSE





Wall Box / Pedestal 11kW / 22kW

- Single Phase
- 150VAC ~270VAC,
 50Hz/60Hz
- 32A



Wall Box / Pedestal 7.2kW EVSE

- Single Phase
- 150VAC ~270VAC,50Hz/60Hz
- 32A

- Wall Mounted AC Chargers primarily for home charging for 4W EV
- Product Range
 - 7.2 Kw EVSE- StarCharge
 - 11 Kw EVSE StarCharge
- Target market OEMs who will sell this to customer along with vehicle as an accessories.
- Potential Kit value ~Rs 15,000
- Multiple RFQs from OEMs in hand for above products



Star Charge

- Global leader in electric vehicle charging infrastructure and microgrid solutions
- Operates in 67 countries & regions with manufacturing facilities in USA, Vietnam, and China
- Strategic partner of 60+ well-known
 OEMs
- Around 1 million of electric vehicle charging terminals installed worldwide





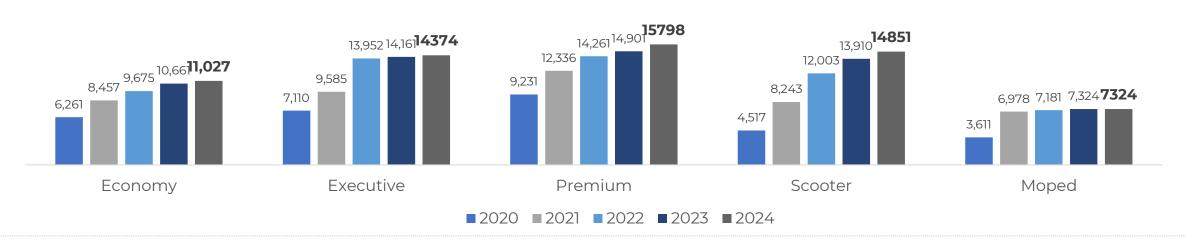
Sr	Product Line	Entity	Total Cost (In Crs)	Location	Capacity	Expected SOP	l Update
1	4W Alloy Wheels	Uno Minda Ltd	542	Kharkhoda	120k Wheel p.m.	Q2 FY26 Phase 1	Project announced To be spend over 5 years
2	4W Alloy Wheels	Minda Kosei Aluminum (MKA)	190	Bawal	60k Wheels p.m.	Q2 FY25	Land Acquisition Delays 30K Accomodated
3	2W Alloy Wheels	Uno Minda Ltd	190	Pune	2 MN Wheels p.a.	Q3 FY24	All lines Commissioned
4	2W Alloy Wheels	Uno Minda Ltd	300	Supa	2 Mn wheel pa	Q1 FY26	Project announced
5	4W Lighting	Uno Minda Ltd	400 (Phase I – 230 Cr)	Pune	New Lighting Facility	Q2 FY25	Land Acquisition completed. Construction started To be spend over 5 years
6	4W Switches	Uno Mindarika	110	Gurugram	New Switch Facility	Q1 FY25	Land Acquisition completed. Construction on track
7	EV Specific	Uno Minda Buehler Motor	110	Bawal	Traction Motor Production Facility	Q4 FY 24	Phase 1 Commenced To be spend over 5 years
8	EV Specific	UnoMinda EV Systems	390	Gurugram	New facility for EV specific products	Q2 FY24 Phase I	Phase 1 Commenced To be spend over 6 years
9	Airbags	TG Minda (JV)	175	Neemrana Rajasthan	1.2 Mn unit p.a.	Q3 FY25	Construction under progress
10	Seat Belts & Smart Systems	Tokai Rika Minda (JV)	200	Neemrana Rajasthan	New facility	Q2 FY26	Construction under progress

Classification: Internal

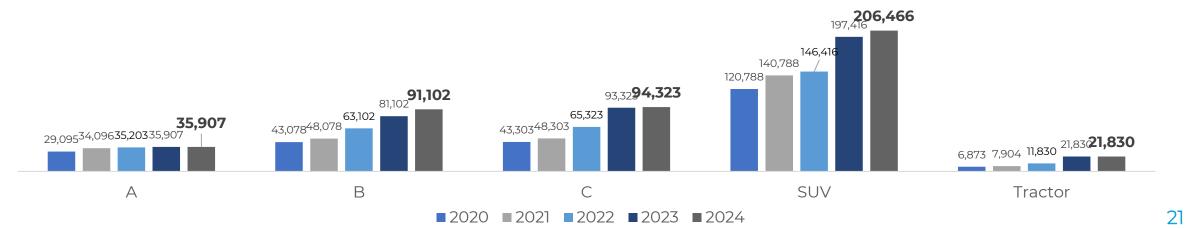
POTENTIAL KIT VALUE – UNO MINDA



Kit Value - 2 Wheelers



Kit Value - 4 Wheelers





CONSOLIDATED PROFIT & LOSS STATEMENT



Particulars (Rs. Cr)	Q4 FY24	Q3 FY24	QoQ%	Q4 FY23	YoY%	FY24	FY23	YoY%
Revenue from Operations	3,794	3,523	8%	2,889	31%	14,031	11,236	25%
Raw Material	2,410	2,291		1,860		9,064	7,224	
Employee Cost	452	454		383		1,779	1,460	
Other Expenses	459	398		327		1,603	1,310	
EBITDA	474	380	25%	319	48%	1,585	1,242	28%
EBITDA Margin	12.5%	10.8%	172 bps	11.1%	144 bps	11.3%	11.1%	25 bps
Other Income	9	8		19		34	49	
Depreciation	149	133		108		526	430	
EBIT	334	255	31%	230	45%	1,093	861	27%
EBIT Margin	8.8%	7.2%	156 bps	8.0%	83 bps	7.8%	7.7%	13 bps
Finance Cost	32	29		21		113	70	
PBT before Share of Profit of associates/ JVs	302	226	33%	209	44%	980	791	24%
PBT Margin %	8.0%	6.4%	153 bps	7.2%	72 bps	7.0%	7.0%	-6 bps
Tax	85	65		40		267	191	
PAT before Share of Profit of associates/ JVs	217	161	34%	170	28%	713	600	19%
PAT Margin %	5.7%	4.6%	114 bps	5.9%	-16 bps	5.1%	5.3%	-26 bps
Share of Profit of associates/ JVs	58	44		24		185	100	
PAT after share of Profit of associates/ JVs	275	205	34%	194	42%	898	700	28%
PAT attributable to:								
- Owners of UML	289	193	49%	183	58%	880	654	35%
- Non Controlling Interests	-14	12		11		18	47	
PAT (UML share excluding exceptional income)	269	193	39%	183	47%	860	654	32%
EPS (Diluted)	5.03	3.37		3.18		15.34	11.37	

BALANCE SHEET



Particulars	FY24	FY23
Particulars	(Unaudited)	(Audited)
ASSETS		
I. Non-current assets		
Property, plant and equipment	2,964	2,473.42
Capital work-in-progress	214	291.08
Investment properties	-	11.73
Goodwill	338	310.28
Other Intangible assets	247	268.49
Right-of-use assets	382	252.19
Intangible assets under development	1	2
ventures	807	682.07
Financial Assets		
(i) Investments	130	181
(iii) Other bank balances	6	6
(ii) Other financial assets	33	30
Deferred tax assets (net)	46	42
Other non-current assets	198	177
Non-current tax assets (net)	27	15
Total- Non current asset	5,393	4,741
II. Current Assets		
Inventories	1,638	1,331
<u>Financial Assets</u>		
(i) Investments	15	6
(ii) Trade receivables	2,065	1,723
(iii) Cash and cash equivalents	241	121
(iv) Bank balance other than (iii) above	14	52
(v) Other financial assets	191	70
Other current assets	341	262
Total- Current asset	4,505	3,566
III. Assets classified as held for sale	6	2
TOTAL ASSETS	9,903	8,309

Partial and	FY24	FY23
Particulars	(Unaudited)	(Audited)
EQUITY AND LIABILITIES		
I. Equity		
Equity share capital	115	115
Share application money pending allotment	-	-
Other equity	4,828	4,041
Equity attributable to equity holders of the parent	4,943	4,156
Non-controlling interest	322	278
Total Equity	5,265	4,434
II. Non-current liabilities		
<u>Financial Liabilities</u>		
(i) Borrowings	696	581
(ii) Lease liabilities	106	121
(iii) Other financial liabilities	20	54
Provisions	108	92
Deferred tax liabilities (net)	19	49
Other non current liabilities	15	26
Total- Non current liabilities	965	922
III. Current Liabilities		
Contract liabilities	159	79
<u>Financial Liabilities</u>		
(i) Borrowings	877	670
(ii) Lease liabilities	28	23
(iii) Trade payables		
(a) Total outstanding dues of micro & small	367	312
(b) Total outstanding dues of creditors other than	1,625	1,389
micro & small enterprises		
(iv) Other financial liabilities	284	219
Provisions	99	79
Other current liabilities	184	159
Current tax liabilities (net)	51	22
Total Current liabilities	3,673	2,952
TOTAL Equity and Liabilities	9,903	8,309

CONSOLIDATED ANNUAL KEY FINANCIAL NUMBERS & RATIOS



Particulars	Unit	FY24	FY23	FY22	FY21	FY20
Consolidated Revenue	INR Cr	14,031	11,236	8,313	6,374	6,222
EBITDA	INR Cr	1,585	1,242	885	725	672
EBITDA Margin	%	11.3	11.1	10.6	11.4	10.8
PAT (UML Share)	INR Cr	880	654	356	207	155
Net UML profit margin	%	6.3	5.8	4.3	3.2	2.5
Net Worth	INR Cr	5,265	4,434	3,765	2,563	2,144
EPS	INR	15.3	11.4	6.3	3.7	2.8
Dividend Payout ratio	%	13.0	13.1	12.0	11.2	8.1
ROCE	%	19.8	19.2	15.8	13.1	13.1
ROE	%	19.4	17.2	12.5	10.1	8.6
Net Debt to Equity	Х	0.25	0.24	0.15	0.31	0.40
Current Ratio	Х	1.2	1.2	1.3	1.0	0.9
Debt Service Coverage Ratio	Х	4.30	3.97	2.22	2.35	3.01
Fixed Assets Turnover Ratio	х	4.3	4.1	3.3	2.6	3.0





ABOUT UNO MINDA



UNO MINDA

A Leading Auto Components and Systems Player Since 1958

₹ 169B (\$ 2.03 B)* *Group Turnover (FY23-24)		TOP 200 BSE/NSE listed companies		72 Plants Globally	
19	32,7	88	26	6	
JV / TLA/ SBA	Employees	5	Product Lines	Acquisitions	

VISION

Partners

To be a **Sustainable Global** organization that **enhances** value for all its **Stakeholders**, attains **Technology Leadership** and cares for its people like a **Family**.

VALUES

Ė	Customer is Supreme	Live Quality
N	Respect for Individual	Respect for Work-place Ethics



Encourage Creativity and Innovation to drive people, process & products



Uno Minda Limited is one of the leading manufacturers of auto components and systems with leadership across key product segments.



The company has a well diversified product portfolio with marquee clientele, both globally and domestically



Diversified across product divisions (Acoustics, Switches, Castings, Lighting and others), segments (4Ws & 2Ws) and geographies (International & Domestic) and channels (replacement & OEM)



Product portfolio is well insulated from any foreseeable market disruptions, with an ICE-EV agnostic product portfolio and constantly increasing kit value, leading to higher wallet share with OEMs



The company has been steadily growing its global presence through sustained capacity additions and channel expansions



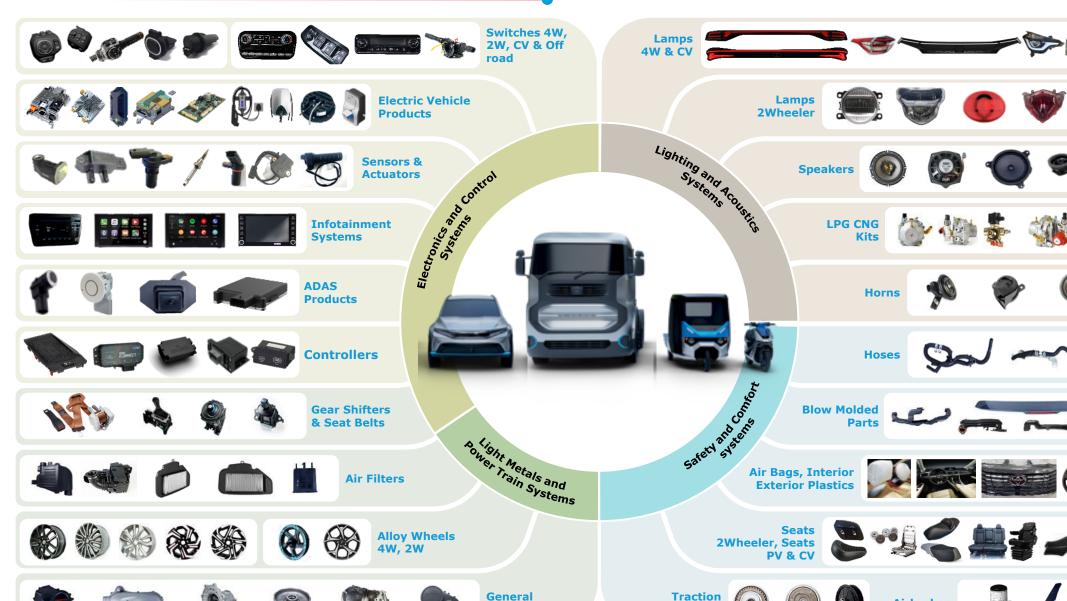
Strong R&D focus and infrastructure helps in in-house product development and localization of products



Track record of robust financial performance and delivering strong shareholder returns, supported by reputed promoters with rich experience and backed by professional management team

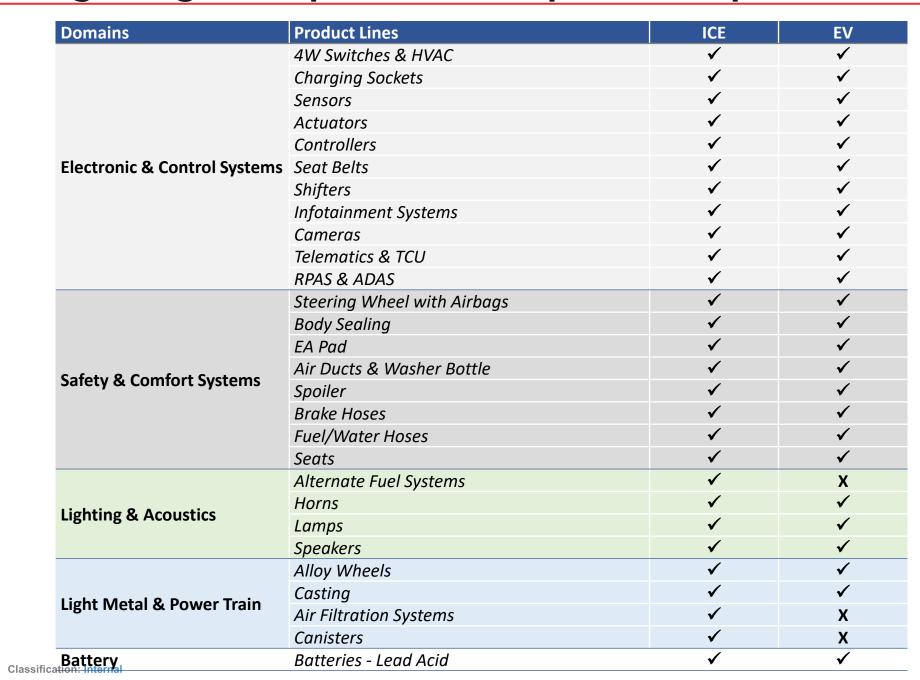
Domains & Product Groups





Castings

Engine agnostic portfolio with potential upside from EV transition

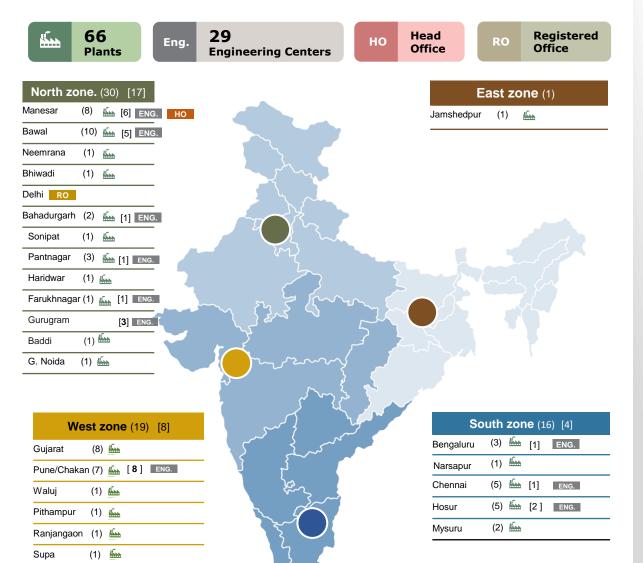




GLOBAL PRESENCE



Strategic Manufacturing Location



Growing International Presence







8 Engineering Centers



North & South America (2)

Mexico (Queretaro) (1) Colombia (Manizales) (1)

Europe (2) [7]					
France (Epernon)) 4				
Spain (La Carolina)	(1) ὧ (1) 🕍				
Germany (Munich, Reutlingen) (1) (6)					

Asia (w/o	Ind	lia)	(2) [1]	
Indonesia (Karawang)	(1)	<u> </u>	4		
Taiwan (Tainan).			1	(1)	£
Thailand (Bangkok)			4		
Vietnam (Vin Phuc)	(1)	<u>~~</u>	4		
Japan (Nagoya)			4		
South Korea (Pyeongta	aek)		4		

TOP MANAGEMENT TEAM





Mr. Nirmal K Minda
Chairman & Managing Director



Mr. Ravi Mehra
Deputy Managing Director
& Head Group Corporate



Mr. Amit Jain Group Chief Technical Officer



Mr. A.G. Giridharan CEO- Safety & Comfort Systems Domain



Mr. Kundan K Jha CEO, Light Metal & Powertrain Systems Domain



Mr. Naveesh Garg
CEO- Electronics and
Control Systems Domain



Mr. Rajeev Gandotra
CEO – Light & Acoustic
Systems Domain-2



Mr. Rakesh Kher
CEO – Aftermarket
Domain



Mr. Rakesh Mehta Group CHRO



Mr. Sunil Bohra
Group CFO, CSO &
Corporate Affairs



Mr. Vivek Jindal CEO – Light & Acoustic Systems Domain-1



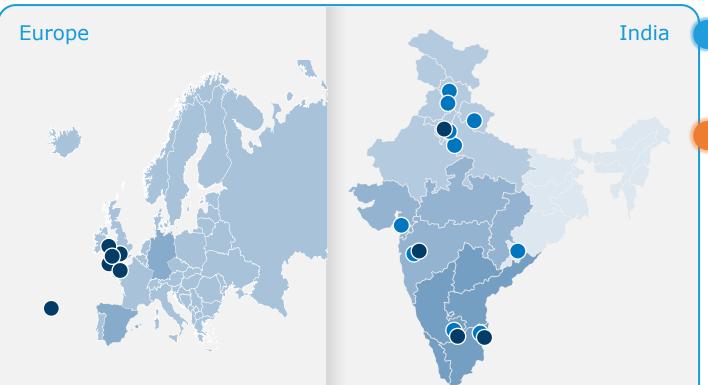
Mr. Ashok Taneja Advisor



Mr. Navin Paul Advisor

In-house R&D helps drive Innovation...





Two-tier Engineering Organization THE NEW

Central R&D Centre With A Focus On Advanced & Future Technology

Pune, Gurugram, Chennai, Hosur & Bangalore	India
Regensburg, Munich, Ingolstadt-1, Wolfsburg -2, Osnabruck-1	Germany
Bilbao	Spain

Product-focused Business Engineering Teams

2W Switch, Mindarika, 4W Lighting, Minda Westport, Acoustic, Minda Nabtesco	Manesar
Minda Kosei, Minda Kyoraku, Toyoda Gosei Minda, Minda Onkyo, Uno Minda Buehler Motors	Bawal
2W Lighting	Bahadurgarh
Sensor, Controller, 2W Switch, 4W Lighting, ADAS, Mindarika	Pune
Uno Minda EV Systems	Farukhnagar
Seating	Hosur
Minda Storage Batteries	Pantnagar
2W Alloy Wheels	Supa, Ahmednagar
Densoten Minda	Gurugram
4W lighting	Japan
4W lighting	South Korea
4W lighting	Taiwan
Clartorn horn	Spain
Munich-1, Reutlingen-1, Regensburg-1	Germany

State Of Art Validation & Test Facilities





>1000 NPD Engineers



252Patents
Granted



R&D and Engineering Centers



444Patent Filed



463Design Application Filed

UNO MINDA - Central R&D and Design Studio





Uno Minda's first flagship centre for research engineering and advance technologies.

MISSION: Attain Technology Leadership with Ingenious CREATors to Innovate for the future of mobility focusing on Value Creation, Quality, and Process.

400+ Engineers



75+ R&D Projects

















Pune, India

Gurgaon, India



Locations



India



Regensburg, Germany

Key functional Competencies

Product Planning

Technical Sales

Simulation based Engineering

Prototyping

System Req & Architecture

Functional / Sys Validation

Mechanical

Hardware & Layout

Software

Functional Safety

New Product Control

Engineering Quality

Product Costing

Manufacturing Engineering

Focus



PERSONALIZED

Wireless Chargers | USB & Data Port Chargers | Smart Switches | Seats with Mechanisms | Interior & Exterior Lighting | E Horns



CONNECTED

Telematics Control Unit | IoT Platform



ELECTRIFIED

AUTONOMOUS

AC Chargers | AC – DC Chargers | DC DC Converter | AVAS

Automotive Cameras | Ultrasonic

Sensors | Driver Monitoring

System | ADAS Controllers



An independent creative design studio that offers best-in-class creative services for mobility products and systems.



TRANSPORTATION DESIGN

- Vehicle Design
- Component Design
- Accessory Design



DIGITAL SCULPTING

- CAS Modeling
- Class A Surfacing
- Parametric ModelingDigital Visualization



UI/UX DESIGN

- UX Strategy
- UX ResearchHMI Design
- Digital Eco System Design



DESIGN STRATEGY

- User research & analysis
- Product strategy
- Experience & strategy workshops



PROTOTYPING

- Soft Modeling
- Hard Modeling (scaled, 1:1)
- Digital Prototyping



Nurturing Partnerships and Affiliations











Awards & Recognitions







Mr. Nirmal K Minda, CMD, Uno Minda Limited, has been awarded the prestigious **HURUN Selfmade Entrepreneur** Award, 2023!



Uno Minda is proud to secure the **Great Place To Work® (GPTW)** Certification for the third consecutive year!



Dr. Suman Minda, Chairperson of Uno Minda's CSR Wing, has been honoured with the prestigious **Golden Peacock Award** for Social Leadership for her impactful work in social welfare and community development.



Uno Minda has been honoured with the prestigious **Intellectual Property Award** for 2023 in the 'Top Indian Company for Design' category.



Uno Minda has secured its place among India's top 50 innovative companies in manufacturing, receiving recognition from CII for our pioneering work in automotive technologies for the second consecutive year.



The CSR wing of Uno Minda Group received "CSR Excellence in Women Empowerment" for its Project "Samarth-Jyoti" during the India CSR & Sustainability Conclave 2023 for excellent accomplishments of work for women.

Certifications



















Environmental, Social & Governance (ESG)





Environmental

More than 90% of plants ISO 14001 & ISO 45001 certified

(Environmental & OHS Management System)

Energy and Emissions

Water Management

Waste Management



Social

Vision to enable Employee and **Community Well-Being with** following organizational goals:

Community Well Being (CSR)

Employee Well Being



Corporate Governance

Policies governing our business

Ethics and compliances

Economic Value Creation



Our **Journey**



Centre

Seva Kendra, Bagla, Hisar Haryana, Skills



Sr. Sec. School



MDMMS, Bagla Haryana



Samarth - Jyoti Project



SLMCH, Bagla Haryana Charitable Hospital



Thematic Areas

TSNMS, Kadi Gujarat Sr. Sec. School



TSNMS, Poonapalli, Hosur Sr. Sec. School

Suman Nirmal Minda Foundation operates in Education, Vocational Training, Healthcare, and Community Development. Projects include Community Schools, Remedial classes, IT skill programs, and vocational training for children, girls, boys, and women in need. There are 17 CSR Centres in 7 states, along with three Sr. Secondary Schools and a Hospital providing quality education and healthcare support to communities.



Skill **Development**



Education



Community Wellbeing



Preventive & Curative Health Care

Group Strengths





Long Standing Relationships with OEMs

6 Decades of Preferred Supplier status with Major OEMs across all segments



Located close to each customer

Located in all Automotive hubs in India, Growing Global Presence



Strategic & Technology Driven Alliances

With Global Technology Leaders supporting various Product Lines



Robust Systems and Governance mechanism

Strong System, Processes with experienced board to drive Governance and Ethical Practices



Human Resources

Great place to work certified. Focus on promoting In-house Talent & Succession Management



Trustworthy and Capable Supplier Base

More than 1500 Suppliers spread across Geographies



Strong R&D Capabilities

37 R&D and Engineering Centers Globally



Extensive Aftermarket Distribution Network

1500 Business Partners, 35000 Retailers & 75000 Service Points



Cyber risk Management

Strong & robust Security
Management & Cyber risk
Management framework to
safeguard company from cyber
threats





THANK YOU.

Corporate Office

Uno Minda Ltd (Formerly known as Minda Industries Ltd)

Village Nawada Fatehpur, P.O. Sikanderpur Badda, Manesar, Gurgaon – 122004, India. For further information, please contact

Company

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