



Ref: STEX/SECT/2021

December 28, 2021

The Relationship Manager BSE Limited P. J. Towers Dalal Street, Fort Mumbai 400001  BSE Scrip Code: <b>500480</b>	National Stock Exchange of India Limited Exchange Plaza, 5 <sup>th</sup> Floor Plot No. C/1, G Block, Bandra – Kurla Complex Bandra (East) Mumbai 400051  NSE Symbol: <b>CUMMINSIND</b>
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Dear Sir/ Madam,

**Sub.: Intimation of Public Notice in lieu of loss of share certificates by shareholders**

Pursuant to Regulation 47 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 or any other regulation/ notification/ law etc., the Company hereby informs that a public notice in lieu of the loss of share certificate by the shareholder is published in the English Newspaper Business Standard (All Editions) and Marathi Newspaper Loksatta, on December 25, 2021. The copies of said publications are enclosed for your reference.

Kindly take this intimation on your record.

Thanking you,

Yours truly,

For Cummins India Limited

Vinaya A. Joshi  
Company Secretary & Compliance Officer

*(This letter is digitally signed)*

Encl: As above

# Shriram regroups for the future

The Chennai-based financial services giant has moved to create a succession plan and streamline its organisation to reap benefits of business integration

SHINE JACOB  
Chennai, 24 December

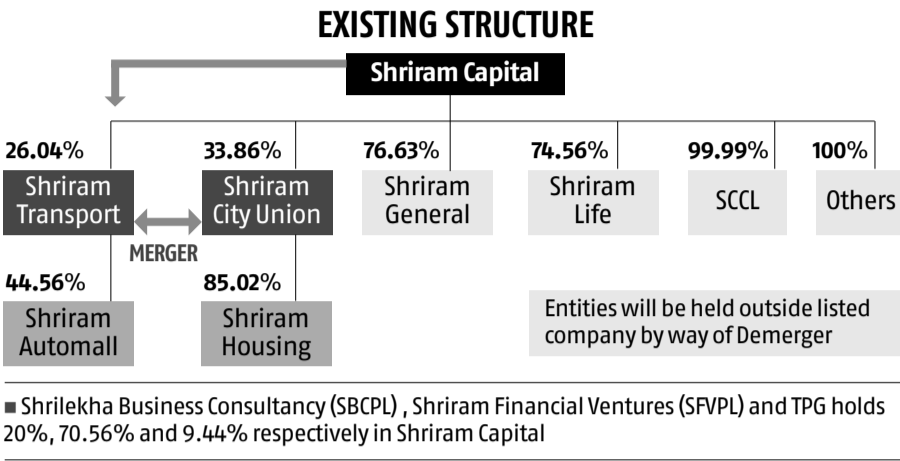
Recently, a member from the family of one of the founders of the Shriram Group posted the Chennai-based financial conglomerate's old vision: "Creating wealth, professionally managed."

This month, the management of the group with revenue of over ₹1 trillion stood by this vision by creating a durable succession management model and restructuring itself into a streamlined entity through the setting up of a new body via the merger and demerger of several businesses. Family members were always discouraged from joining the business. The downside of this, as critics have pointed out, is that there was no clear succession plan in place, a situation made worse by the complex cross-holding structure across the group.

These were the key problems that group founder R Thyagarajan sought to address by appointing a four-member board to the 15-year-old Shriram Ownership Trust (SOT), which owns close to 30 per cent in the group holding company Shriram Capital. The SOT will have as its board members D V Ravi, managing director (MD) of Shriram Capital; Umesh Revankar, MD of Shriram Transport Finance; Jasmit Gujral, MD of Shriram General Insurance; and R Duruvasan, former MD of Shriram City Union Finance.

Though this may represent a genuine professionalisation of the group's management, the bigger issue remains the opaque structure. Streamlining this was critical as the group also wanted to facilitate a smooth exit for existing investors and bring in new ones. In 2013, Piramal Enterprises, the diversified Mumbai-based conglomerate owned by Ajay Piramal, bought a 99 per cent stake in Shriram Transport Finance, one of the group's more profitable operations, as part of an initial step to take over the company. Later, Piramal took over as chairman of the group, and a top-level reshuffle in 2016 saw thousands of people leaving in a span of six months.

In July 2017, Piramal proposed a merger between Shriram Capital and IDFC Bank, a deal that was called off a year later because the Chennai-based non-banking finance company (NBFC) did not agree to the swap ratio. By June 2019, Piramal decided to exit the group. The restructuring was partly done to enable the exit of Piramal and TPG, which had invested in the group in the middle of the last decade. To this end, the group announced



(From left to right) JS Gujral, Umesh Revankar, R Duruvasan and D V Ravi, the newly appointed board members

the merger of Shriram Capital Ltd (SCL) and Shriram City Union Finance Ltd (SCUF) with Shriram Transport Finance Ltd (STFC), creating the largest retail NBFC in India named Shriram Finance Ltd (SFL). This merger will bring together all its lending products — commercial vehicles, two-wheeler loans, gold loans, personal loans, auto loans and small enterprise finance.

At the same time, all other businesses of the group — life insurance, general insurance and non-lending and non-insurance activities — would be demerged from Shriram Capital (see chart).

The merger process will take at least nine months and the new entity could have combined assets under management (AUM) of over ₹1.5 trillion, more than 20 million consumers and a distribution network of around 3,500. The one-time integration cost is pegged at around ₹200 crore.

The benefit of integrating businesses within specific structures is obvious. As Deven R Choksey, managing director, KR Choksey Investment Managers, pointed out, "This is a model successfully practised by Bajaj Finance, as they also started as an auto finance company and are now into all the verticals." More importantly, the move, Choksey added, will bring down the cost of funds

## PROPOSED STRUCTURE

Shriram Ownership Trust will hold 1.88%, SFVL 18.23% and other public shareholders around 79.89% in the new entity Shriram Finance



and increase the group's ability to lend to different verticals at an efficient level, bringing in cross-selling opportunities.

"They are making a new business model out of it. This merger will pave the path for giving an exit to the Piramals. Because of the new model (merged entity), any new investor will also be more comfortable investing into it," he added. Piramal, who was holding a 20 per cent stake in Shriram Capital and 9.96 per cent in SCUF, will hold 8.37 per cent in the merged entity, Shriram Finance.

On the other hand, Fitch Ratings has highlighted that the merger may heighten STFC's risk appetite and raise asset-quality risks. The agency pointed out that each business targets different market niches with differentiated lending products and requires tailored underwriting skills, which may lead to a higher level of execution risks. "STFC's used commercial vehicle (CV) underwriting requires vehicle-valuation expertise and a feel for freight market dynamics, whereas SCUF's varied products — small business, two-wheeler, rural housing, and gold loans — need altogether separate risk assessments. Furthermore, the management's plan to introduce more technology into its processes is untested, having depended until now on manual

procedures," it said in a report. There is also a viewpoint that SCUF's portfolio is likely to weaken the asset quality of the new entity as its unsecured personal, small business and two-wheeler loans carry a greater risk of credit fluctuations.

"They have managed their asset quality decently. The new entity will have a diversified portfolio. A lot will depend on how well sales or credit staff adjust to it and how the integration is managed. The broader level seems good from the transaction point of view," said Karthik Srinivasan, Senior Vice-President, Group Head, Financial Sector Ratings, ICRA. The gross non-performing loan ratio of STFC stands at 71 per cent, SCUF at 64 per cent and the merged entity will be around 6.9 per cent (based on March 2021 data).

Many highlight the planned super-app called Shriram One — where all lending, savings and insurance products will be available on a single platform — as a key towards the new integration. Insiders point out that the company always took the lead in terms of technology and was one of the first corporate websites to get registered in the country in the 1990s. Experts indicate that the succession plan allowing professionals to run the show will also help in this technology drive. As Choksey said, "They are creating a marriage of finance with technology. For that, they need a professional team."

# Corporate-promoted NBFCs can now have 15% stake in banks

Increase in cap of non-promoter stake gives banks greater access to capital

MANOJIT SAHA  
Mumbai, 24 December

Corporate houses, which are not allowed to own a bank, can now pick up 15 per cent stake in commercial banks through their non-banking financial companies (NBFCs).

This is because the Reserve Bank of India (RBI) has allowed non-promoters to hold up to 15 per cent in private sector banks, following the recommendation of an internal working group (IWG) that was set up to review the existing guidelines on ownership and corporate structure for these entities. Voting rights, however, are likely to be capped at 10 per cent as is the case with other investors.

The IWG had recommended that all types of non-promoters can have 15 per cent in private sector banks as compared to 10 per cent currently. The banking regulator slightly modified the proposal, saying that it will allow only financial entities, supra-national institutions and government undertakings to own 15 per cent stake in banks. All other types of non-promoters, including individuals, will continue to have a cap of 10 per cent.

According to experts, the decision to increase the cap to 15 per cent for financial institutions paved the way for NBFCs, including those promoted by industrial houses, to have an entry into the banking sector.

"So far as the issue of hiking non-promoter stake to 15 per cent is concerned, well government financial sector entities like NBFCs, including those promoted by corporate houses, can now have 15 per cent stake in private sector

banks," said N S Vishwanathan, former deputy governor, RBI.

The RBI has clarified that prior approval is required from the regulator for any entity to hold more than 5 per cent stake in a bank.

The IWG had recommended allowing corporate houses into banking, a proposal which was not accepted by the banking regulator.

A few corporate houses such as the Tatas and the Mahindras have evinced interest in obtaining a bank licence, but have backed out later. Most of the large business houses, like the Tata group, Birla group and L&T, have NBFCs.

The August 2016 guidelines on on-tap licensing of universal banks said business groups in the private sector are eligible only if their non-financial business does not account for 40 per cent or more in terms of total assets or gross income. This essentially ruled out the entry of corporate houses in banking.

The decision to allow non-promoters to have 15 per cent stake in private banks also opens the door for foreign banks — those that do not have a branch presence in India — to own 15 per cent in domestic banks.

Banking experts said the move to increase non-promoter shareholding would help lenders with greater access to capital.

"The regulator has been ensuring that no promoter (and/or) another banking company, other than overseas banking companies with no presence in India, would not acquire equity beyond a certain

limit. The same was true with any other financial investor as well. Of course, the question of fit and proper was still applicable for anybody acquiring more than a certain percentage," said Ashvin Parekh, Managing Partner, Ashvin Parekh Advisory Services LLP.

"Now these limits have been revised upward to encourage more capital from such shareholders, to enable the banking companies to have a larger capital base, and get the capital from a few investors as well," Parekh told *Business Standard*.

"The promoter can keep his equity up to 26 per cent after a certain number of years, in which case the promoter's involvement and control can continue. For instance, no two large investors can, by virtue of their holding, acquire controlling interest working together," he added.

Life Insurance Corporation, for example, can now increase its stake to 15 per cent in private sector banks. In two of the private banks, Kotak Mahindra and IndusInd, LIC's stake is now close to 10 per cent. LIC also has close to 10 per cent stake in Axis Bank — the third largest private sector bank — but the insurer is categorised as promoter, unlike IndusInd and Kotak Mahindra Bank.

Recently, IndusInd said RBI has allowed LIC to increase its stake from 5.4 per cent to 9.99 per cent at September-end. Last month, RBI allowed LIC to increase its stake in Kotak Mahindra Bank to 9.99 per cent, from 5 per cent at the end of September. Following the increase in cap for non-promoters' stake in private banks, LIC now has another 5 per cent headroom in these banks.

**The decision to allow non-promoters to have 15 per cent stake in private banks also opens the door for foreign banks — those that do not have a branch presence in India — to own 15 per cent in domestic banks**

**Bank of Maharashtra**  
Head Office: Lokmangal, 1501, Shivaji Nagar, Pune-411005

**REQUEST FOR PROPOSAL (RFP)**  
AX1/IT/RFP/112021-22/IT 24.12.2021

Bank of Maharashtra invites proposal from eligible bidders for Co-hosting of Primary Data Center and Relocating Near Site. The details would be available from 27<sup>th</sup> December 2021 on Bank's website <https://www.bankofmaharashtra.in> in the Tenders Section.

Bank reserves the right to cancel or reschedule the RFP process without assigning any reason.

Deputy General Manager, Information Technology

**GIL Gujarat Informatics Limited**  
Block No. 2, 2nd Floor, C & D Wing, Karmayogi Bhavan, Sector-10A, Gandhinagar, Phone: 079-23256022, Fax: 079-23238925 Website: <http://gil.gujarat.gov.in>

**NOTICE INVITING BIDS**

GIL invites bids through E-tendering for RFP for Empanelment of CERT-IT Empaneled Security Auditor for Security Audit of all GoG websites, Web Applications, Mobile Applications hosted in GSDC & NIC. (Tender No. SWT231221212). Interested parties may visit <http://www.gil.gujarat.gov.in> or <https://www.gil.nprocure.com> for eligibility criteria & more details about the bids.

- Managing Director

**NMDC Limited**  
(A Government of India Enterprise)  
'Khanji Bhavan', 10-3-311/A, Castle Hills, Masab Tank, Hyderabad - 500 028  
CIN: L3100TG1958G0001674

**CONTRACTS DEPARTMENT**

Tender Enquiry No: HO (Contracts)/NIS/PC/L&D- SH/2021/130 Date: 25.12.2021  
MSTC Event No: NMDC/HO/77/21-22/ET/374

NMDC Limited, A "NAVARATNA" Public Sector Company under Ministry of Steel, Govt. of India, invites online bids from prospective domestic bidders for Construction Calcined Lime and Dolo Storage Shed (Package No. 08A2) for 3.0 MTPA Integrated Steel Plant at Nagarnar near Jagdalpur, Chhattisgarh State\* from experienced, reputed and competent Tenderers. MECON Limited is the consultant for this package. The detailed NIT and Bid documents can be viewed and/or downloaded from NMDC website <http://www.nmdc.co.in>, Central Public Procurement portal <http://www.eprocure.gov.in> and MSTC portal <http://www.mstcecommerce.co.in> from 25.12.2021 to 15.01.2022. The bidders are to submit their bids through online mode and details of submission of bid through online are given in NIT. The bidders on regular basis are required to visit the NMDC's website / CPP Portal/MSTC website for corrigendum, if any, at a future date. For further clarification, the following can be contacted:

- Chief General Manager (Contracts), NMDC Limited Hyderabad, Fax no. +91-040-23534746, Tel. No. +91-040-23532800, email: [steelcontracts@nmdc.co.in](mailto:steelcontracts@nmdc.co.in)
- Sr. General Manager (NMDC Project), MECON Limited, Ranchi, Fax No. +91-651-2482214, Tel.No.+91-06512483508, email: [projnmdc@meconlimited.co.in](mailto:projnmdc@meconlimited.co.in)

Chief General Manager (Contracts)  
Har Ek Kaam Desh Ke Naam / ISPATI IRADA

**BEFORE THE NATIONAL COMPANY LAW TRIBUNAL, CHENNAI BENCH,**  
C.A. [CAA] Nos. [CHE] 73, 74, 75, 76, 77, 78, 79, 80, 81 & 82 of 2021

**IN THE MATTER OF SECTION 230 TO 232 AND OTHER APPLICABLE NOTIFIED PROVISIONS OF THE COMPANIES ACT, 2013;**  
**AND**  
**In the matter of Sections 230 to 232 and other applicable notified provisions of the Companies Act, 2013**

**AND**  
**In the matter of Scheme of Amalgamation of Medall Scans and Labs Pvt Ltd**

(Transferor Company No.1), Medall Scans and Labs Kumbakonam Pvt Ltd (Transferor Company No.2), Medall Scans and Labs Mayiladuturai Pvt Ltd (Transferor Company No.3), Medall Scans and Labs Tiruvannamalai Pvt Ltd (Transferor Company No.4), Medall Scans and Labs Kallakurichi Pvt Ltd (Transferor Company No.5), Medall Scans and Labs Chengalpattu Pvt Ltd (Transferor Company No.6), Medall Scans and Labs Arupukottai Pvt Ltd (Transferor Company No.7), Medall Scans and Labs Aranthangi Pvt Ltd (Transferor Company No.8) and Medall Scans and Labs Kottayam Pvt Ltd (Transferor Company No.9) with Medall Healthcare Private Limited (Transferee Company)

**Medall Scans and Labs Private Limited** (CIN: U74990TN2010PTC078126)  
**Medall Scans and Labs Kumbakonam Private Limited** (CIN: U74990TN2010PTC078156)  
**Medall Scans and Labs Mayiladuturai Private Limited** (CIN: U74220TN2010PTC078159)  
**Medall Scans and Labs Tiruvannamalai Private Limited** (CIN: U74990TN2011PTC079015)  
**Medall Scans and Labs Kallakurichi Private Limited** (CIN: U74990TN2011PTC079021)  
**Medall Scans and Labs Chengalpattu Private Limited** (CIN: U74990TN2011PTC081054)  
**Medall Scans and Labs Arupukottai Private Limited** (CIN: U74990TN2011PTC081039)  
**Medall Scans and Labs Aranthangi Private Limited** (CIN: U74990TN2011PTC081056)  
**Medall Scans and Labs Kottayam Private Limited** (CIN: U74990TN2011PTC081047)

... Applicant/Transferor Companies 1-9

**NOTICE**

Notice is hereby given that by common order dated 24.11.2021, the National Company Law Tribunal, Chennai Bench ("NCLT") in C.A. [CAA] Nos. [CHE] 73 - 82 of 2021, has dispensed with the meeting of the equity shareholders and unsecured creditors of the aforementioned 9 transferor companies.

Any persons desirous of supporting or opposing the Scheme can send their representation to the National Company Law Tribunal, Chennai Bench and simultaneously send a copy of the same to the registered office of the above companies at No. 67, Anna Salai, TNPL Building, II Floor, Guindy, Chennai - 600 032, Tamil Nadu, India before the disposal of the Petition.

Hema Srinivasan  
Counsel for the Applicant Company  
No. 05, Nehru Nagar, 2<sup>nd</sup> Main Road, Adyar, Chennai - 600 020.

Place: Chennai  
Date: 22/12/2021

# Omicron can evade protection offered by Covid vaccines: Study

PRESS TRUST OF INDIA  
Washington, 24 December

According to a peer-reviewed study published on Thursday, Omicron can evade the immune protection conferred by Covid-19 vaccines and natural infection.

The study, published in the journal *Nature*, also suggests that the new variant of coronavirus is completely resistant to antibody therapies in use today. It also highlights the need for new vaccines and treatments that anticipate how the virus may soon evolve.

The researchers from Columbia University, US and the University of Hong Kong noted that a striking feature of Omicron is the alarming number of changes in the variant's spike protein that could pose a threat to the effectiveness of current vaccines and therapeutic antibodies.

The study tested the ability of antibodies generated by vaccination to neutralise Omicron in laboratory tests that pitted antibodies against live viruses and against pseudoviruses constructed in the lab to mimic the variant.

Researchers found that the antibodies from people double-vaccinated with Moderna, Pfizer, AstraZeneca, and Johnson & Johnson Covid-19 vaccines were significantly less effective at neutralising Omicron compared to the original virus. Additionally, antibodies from previously infected individuals were even less likely to neutralise Omicron, they said.



**People who received a booster shot of either Pfizer or Moderna vaccines are likely to be better protected**

People who received a booster shot of either Pfizer or Moderna vaccines are likely to be better protected, although even their antibodies exhibited diminished neutralising activity against Omicron, the study shows. "The new results suggest that previously infected individuals and fully vaccinated individuals are at risk for infection with the Omicron variant," said David Ho, a professor at Columbia University Vagelos College of Physicians and Surgeons.

"Even a third booster shot may not adequately protect against Omicron infection, but of course it is advisable to get one, as you will still benefit from some immunity," Ho added. Researchers noted that the findings are consistent with other neutralisation studies, as well as early epidemiological

data from South Africa and the UK. The study also suggests that all of the monoclonal antibody therapies currently in use and most in development are much less effective against Omicron. In neutralisation studies with monoclonal antibodies, only one — Bvli198 approved in China — maintained notable activity against Omicron, according to the researchers. A minor form of Omicron is completely resistant to all antibodies in clinical use today, they said. The study authors note that Omicron is now the most complete "escapee" from neutralisation that scientists have seen. They also identified four new mutations in the spike protein of Omicron that help the virus evade antibodies. The researchers suggest that new vaccines and treatments need to be developed that can better anticipate how the virus is evolving.

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**Cummins India Limited**  
Regd. Office: Cummins India Office Campus, Tower A, 5th Floor, Survey No. 21, Balewadi, Pune 411 045, Maharashtra, India (CIN: L29112PN1962PLC012276)  
Tel.: (020) 67067000 Fax: (020) 67067015  
Website: [www.cumminsindia.com](http://www.cumminsindia.com)  
Email: [ciil.investors@cummins.com](mailto:ciil.investors@cummins.com)

**PUBLIC NOTICE TO WHOMSOEVER IT MAY CONCERN**

This is to inform the General Public that following share certificates of CUMMINS INDIA LIMITED having its Registered Office at Cummins India Office Campus, Tower A, 5<sup>th</sup> Floor, Survey No. 21, Balewadi, Pune 411045, and registered in the name of the following Shareholder/s have been lost by them.

Sl. No.	Name of the Shareholder	Folio No.	Certificate No.	Distinctive No.		Shares	Face Value ₹
				From	To		
1	Navinchandra Narberham Parekh Mr Kirithkumar Narberham Parekh	N015102	8153	239780187	239780286	100	2

The Public is hereby cautioned/warned against purchasing or dealing in any way with the above referred share certificates.

Any person who has any claim in respect of the said share certificates should lodge such claim with the Company **CUMMINS INDIA LIMITED, Cummins India Office Campus, Tower A, 5th Floor, Survey No. 21, Balewadi, Pune 411045**, within 15 days of publication of this notice after which no claim will be entertained, and the Company shall proceed to issue Duplicate Share Certificates.

For Cummins India Limited  
Vinaya A. Joshi  
Company Secretary & Compliance Officer

Place: Pune  
Date: 23 December 2021

**SALE NOTICE CUM PUBLIC ANNOUNCEMENT FOR EXPRESSION OF INTEREST FOR SAI REGENCY POWER CORPORATION PRIVATE LIMITED (UNDER LIQUIDATION)**  
(Regulation 32, 32A and 33 of the Insolvency and Bankruptcy Board of India (Liquidation Process) Regulations, 2016) read with Schedule I to Regulations

Sl.No.	RELEVANT PARTICULARS	
	1.	Name of corporate debtor
2.	Date of incorporation of corporate debtor	28/02/2002
3.	Authority under which corporate debtor is incorporated / registered	Registrar of Companies - Chennai
4.	Corporate Identity No. / Limited Liability Identification No. Of corporate debtor	U40105TN2002PTC055046
5.	Address of the registered office and principal office (if any) of corporate debtor	II Floor, Crown Court No.28, Cathedral Road, Chennai, Tamil Nadu, India - 600 086
6.	Liquidation commencement date of corporate debtor	27/04/2021
7.	Name, registration number, address and email address of the Liquidator	Mr. G. Ramachandran Reg. No. - IBB/PA-002/IP-N00167/2017-18/10437 Address: F-10, Syndicate Residency, No. 3, Dr. Thomas First Street, Off South Boag Road, T. Nagar, Chennai - 600017 Email: <a href="mailto:ramgcs@gmail.com">ramgcs@gmail.com</a>
8.	Eligibility criteria and other details	The eligibility criteria is set out in the detailed invitation for expression of interest, which can be obtained from website of the Corporate Debtor ( <a href="http://www.ksk.co.in/srppcl/liquidation.html">http://www.ksk.co.in/srppcl/liquidation.html</a> )
9.	Further details are available at or with	Email request to be sent to: <a href="mailto:liquidator.regency@ibcpprofessionalsolutions.com">liquidator.regency@ibcpprofessionalsolutions.com</a>
10.	Date of publication of Public Announcement for EOI	25/12/2021
11.	Last Date for receipt of EOI Documents	03/01/2022 (subject to approval of going concern sale from Hon'ble NCLT)
12.	Tentative Auction Start Date	24/01/2022 (However, actual dates will be intimated to eligible bidders pursuant to approval of going concern sale from Hon'ble NCLT)
13.	Tentative Auction Close Date	25/01/2022 (However, actual dates will be intimated to eligible bidders pursuant to approval of going concern sale from Hon'ble NCLT)

**Note:** Nothing contained herein shall constitute a binding offer or a commitment to sell the Corporate Debtor as a going concern or any of its assets.  
The Liquidator reserves the right to amend and/or annul this invitation including any timelines (subject to approval of going concern sale from Hon'ble NCLT) or the process therein, without giving reasons, at any time without assigning any reason or assuming any liability or costs.  
Any such amendment in the invitation, including the aforementioned timelines, shall be notified on the website of the Corporate Debtor (<http://www.ksk.co.in/srppcl/liquidation.html>)

Sd/- Mr. G. Ramachandran,  
Liquidator of Sai ReGENCY Power Corporation Private Limited  
Reg. No. - IBB/PA-002/IP-N00167/2017-18/10437  
Date : 25/12/2021  
Place : Chennai

