

REF:NS:SEC:  
21<sup>st</sup> February, 2024

**National Stock Exchange of India Limited**  
"Exchange Plaza", 5<sup>th</sup> Floor,  
Plot No.C/1, G Block  
Bandra-Kurla Complex  
Bandra (East), Mumbai 400051.

**BSE Limited**  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001.

**Bourse de Luxembourg**  
Societe de la Bourse de Luxembourg  
Societe Anonyme/R.C.B. 6222,  
B.P. 165, L-2011 Luxembourg.

**London Stock Exchange Plc**  
10 Paternoster Square  
London EC4M 7LS.

**Sub: SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 - Presentation(s) made to the Analyst/Institutional Investor Meeting**

This is further to our letters bearing REF:NS:SEC dated 9<sup>th</sup> February, 2024 wherein we had given you an advance intimation of the Schedule of Analyst or Institutional Investor Meeting(s) with the Company in terms of Regulation 30(6) read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and bearing REF:NS:SEC dated 20<sup>th</sup> February, 2024 wherein we had submitted additional Presentations which would be made during the **Kotak Investor Conference - Keynote Session**.

We wish to inform you that the Company today physically participated in **Kotak Investor Conference - Keynote Session** in **Mumbai** with Several Funds/Investors and the Presentation(s) which were sent to the Stock Exchanges vide our letters bearing REF:NS:SEC dated 14<sup>th</sup> February, 2024 and REF:NS:SEC dated 20<sup>th</sup> February, 2024 were shared with them. The aforesaid Conference was concluded at 5.00 p.m. (IST).

The aforesaid Presentations are also available on the Website of the Company at the Weblink: <https://www.mahindra.com/sites/default/files/2024-02/MM-Q3F24-Analyst-Meet-%E2%80%93Presentations-deck-%E2%80%9314th-Feb-2024.pdf> ; <https://www.mahindra.com/sites/default/files/2024-02/Presentation-Kotak-Investor-Conference-EV.pdf> and <https://www.mahindra.com/sites/default/files/2024-02/Presentation-Kotak-Investor-Conference-Deliver-Scale.pdf>.

Please note that the Company has referred to publicly available documents for discussions at the aforesaid Conference.

Kindly take the same on record.

Yours faithfully,  
For **MAHINDRA & MAHINDRA LIMITED**

**NARAYAN SHANKAR**  
**COMPANY SECRETARY**