

Greenlam/2018-19 February 14, 2019

The Manager,

BSE Limited

Department of Corporate Services
Floor 25, P.J. Towers, Dalal Street

Mumbai - 400 001

Fax No. 022-2272-3121/1278/1557/3354

Email: corp.relations@bseindia.com

BSE Scrip Code: 538979

The Manager,
National Stock Exchange of India Ltd.
Exchange Plaza, Bandra Kurla Complex,
Bandra (E)
Mumbai - 400 051
Fax No. 022-2659-8237/8238/8347/8348

Email: cmlist@nse.co.in

NSE Symbol: GREENLAM

SUB: Intimation of Schedule of Investor & Analyst Meet

Dear Sir/ Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, we would like to inform you that the officials of the Company will be attending the below mentioned Investor/Analyst Conference to discuss the Financial Results of the Company for the quarter and nine month ended December 31, 2018. The details of the Conference are given below:

Date	Organiser	Location
15 th February 2019	Edelweiss	Mumbai

This is to further inform that the latest Investor Presentation, to be used in the aforesaid conference, is attached and is being uploaded on the website of the Company www.greenlamindustries.com.

Kindly note that changes may happen due to exigencies on the part of Organizer/ Company.

The above is for your reference and record.

Thanking You, Yours faithfully,

For GREENLAM INDUSTRIES LIMITED

PRAKASH KUMAR BISWAL COMPANY SECRETARY & VICE PRESIDENT - LEGAL

Encl: As Above



Registered Office:

Makum Road, Tinsukia,



Investor Presentation

Q3 & 9M FY2019 February, 2019



Safe Harbour

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This presentation contains certain forward looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the company.

"SOME PEOPLE LOOK FOR BEAUTIFUL SPACE, OTHERS MAKE A PLACE BEAUTIFUL"

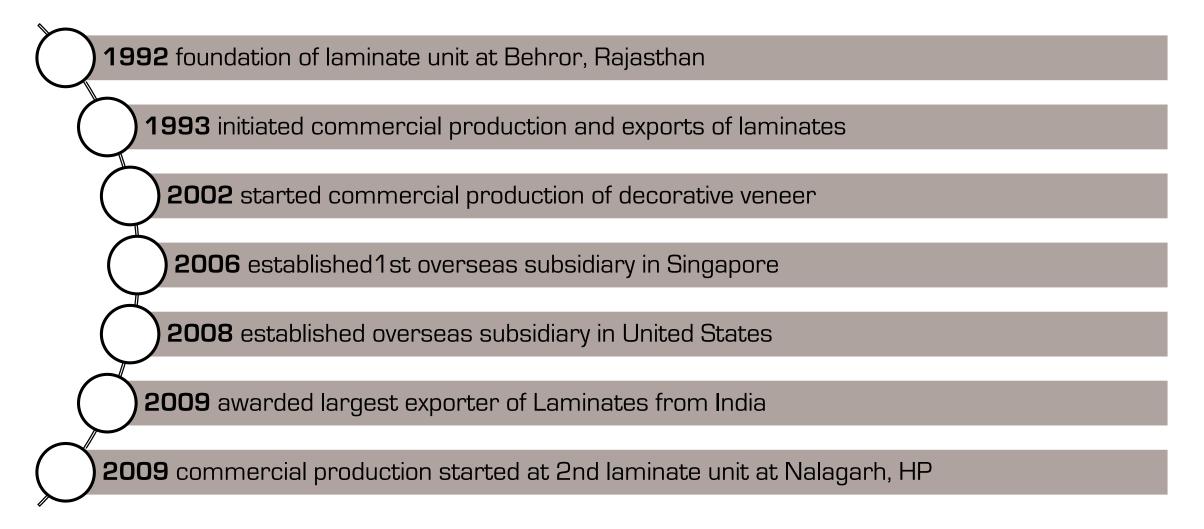
We at Greenlam, transform and beautify spaces with evolving technologies and creative design solutions.

A one stop solution for all surfacing needs.





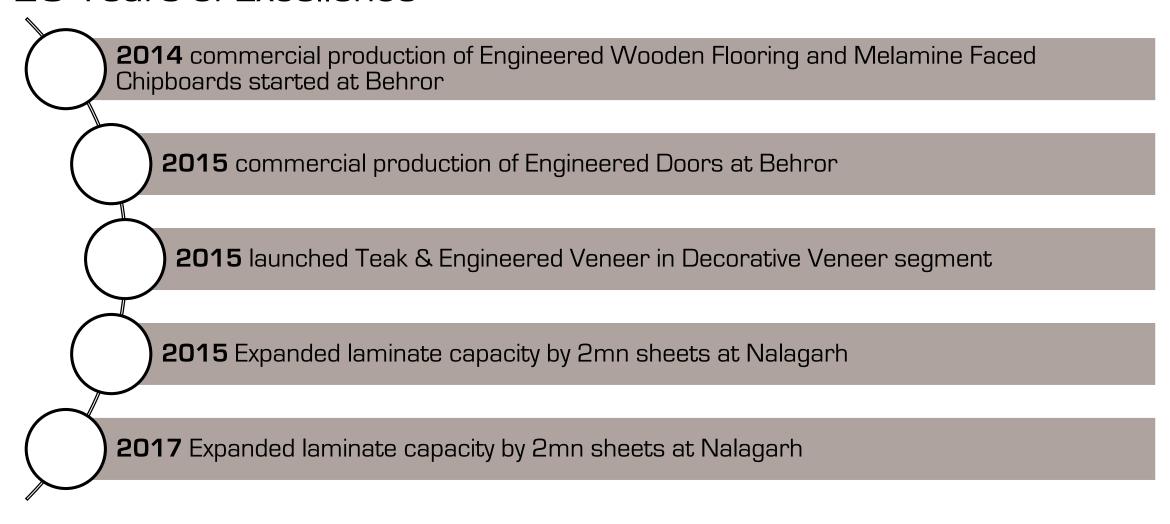
25 Years of Excellence



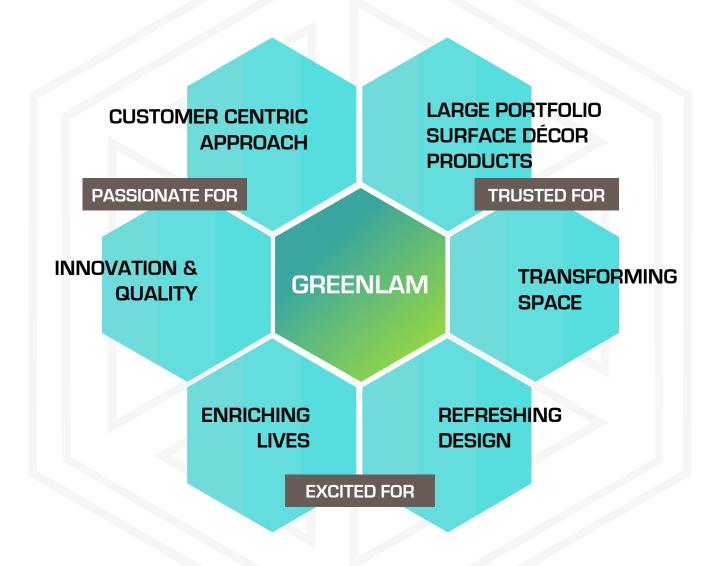
2014 Nov Demerged and became separate legal entity as Greenlam Industries



25 Years of Excellence







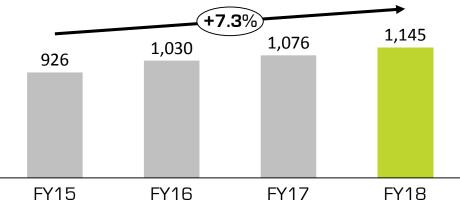
GREENLAM TODAY

- Among World's Top 3 Laminate producers
- Asia's Largest Laminate brand
- India's Largest Exporter of Laminates
- India's No. 1 Decorative Veneer brand
- India's Only Manufacturer of Engineered Wood Flooring
- India's 1st Organized Manufacturer of Engineered Door (Doors Sets & Frames)
- A one stop solution provider for All Surfacing
 Needs

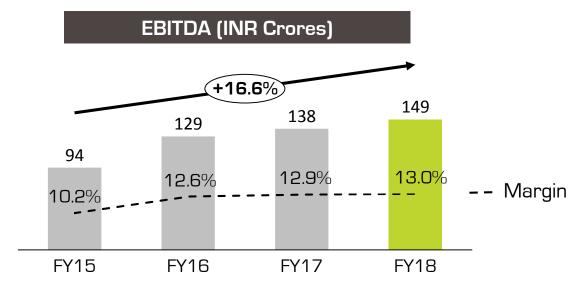


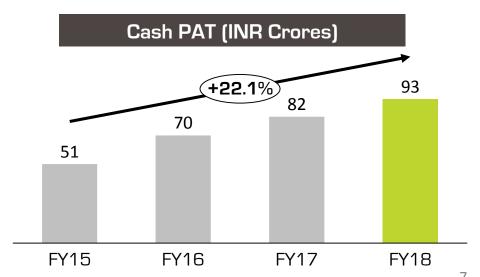
Performance Parameters

Net Revenue (INR Crores)



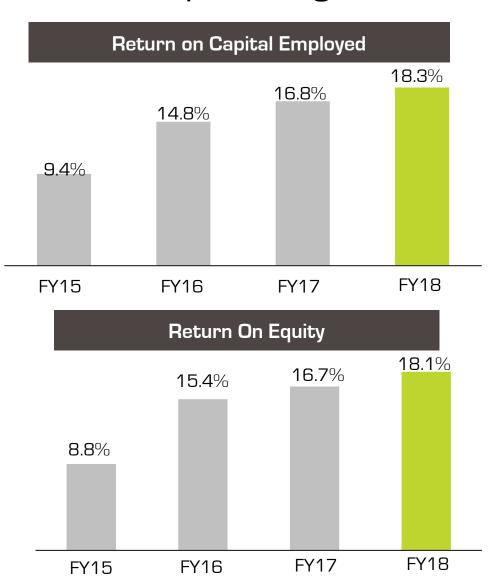
PAT (INR Crores) 65 19 FY15 FY16 FY17 FY18

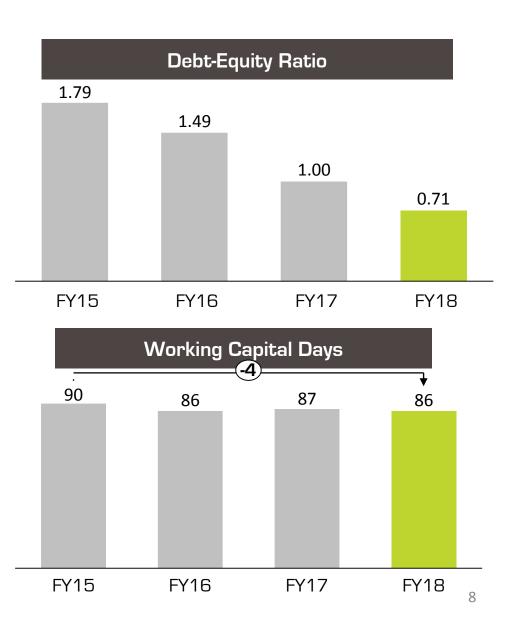






Debt & Operating Parameters





FY17 financial data has been reclassified as per IND-AS



Our Customers

Corporate

















Education & Health































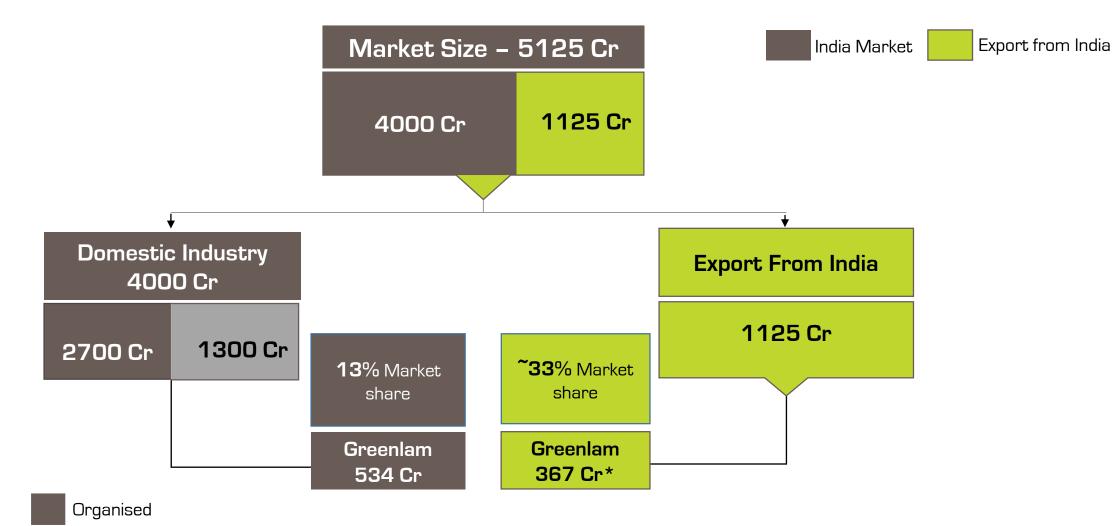








Laminates & Allied Products – India & Export From India



Unorganised

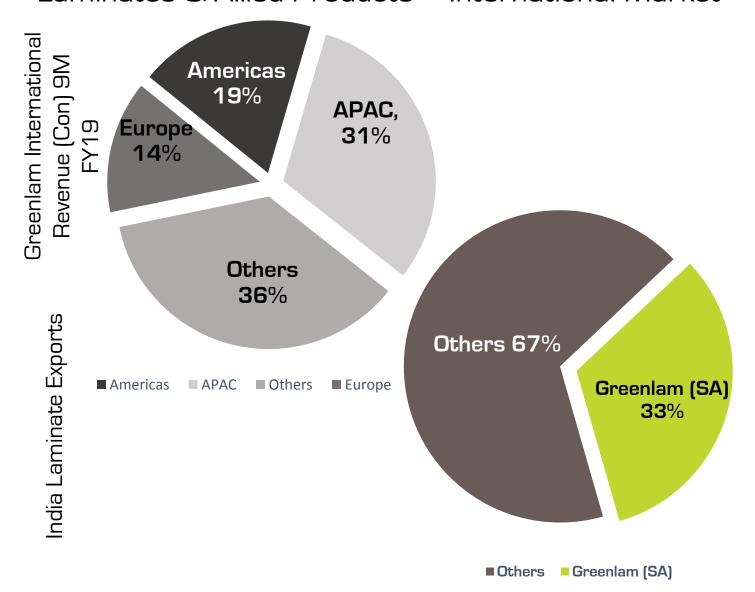


Laminates & Allied Products - India

- The laminate and allied business accounts for 86% of Greenlam's business
- The Indian laminate industry grew by 4-5%
- The organized sector controls around 68% of the laminate market, with the unorganized sector accounting for balance
- The growth has been primarily in the organized segment while unorganized segment remained flattish due to constrained economic and business scenario
- The imposition of GST at 18% narrowed the price gap between the organized and unorganized segment to an extent, though the real impact of compliance is yet to be seen
- Our domestic laminate business grew by 15% in FY18



Laminates & Allied Products – International Market



- Market Size USD 7.2 Billion
- Global Laminate market is growing by 2-3%
- Exports from India is USD 170 mn
- Greenlam presence in 100+ countries
- Exports grew at a CAGR of 8.7% over the past 5 years
- Greenlam continues to be the highest exporter of Laminates from India accounting for 33% of the total export market

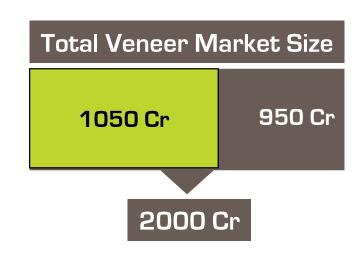


Industry Snapshot Decorative Veneer and Allied Products

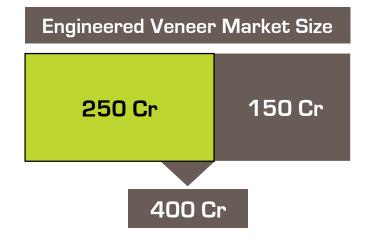
~11% Market share in organised market

Decowood
118 Cr











Industry Snapshot Engineered Wood Floorings - India & Global



- India Market is estimated at 2 msqm
- Category is witnessing a 7-8% growth
- Majority demand met through import
- India's only domestic manufacturer
- Manufacturing capacity 1 msqm at Behron
- Our capacity utilisation is ~14%
- Global engineered wood flooring market is estimated to be ~130 msqm with CAGR of 4-5%
- Greenlam is developing potential export opportunities in select markets



Industry Snapshot Engineered Door & Door Sets

- Door (including flush door) market is estimated at 24mn units annually
- Engineered Finished Door category is witnessing a 10-15% growth
- First organised players providing complete solution
- Specification led product category driven by Architects, ID's
- Demand is driven by new construction and development





Economic Outlook



Indian Economy

- The overall annual GDP growth stood at 6.7% for FY 2017-18, lower than 7.1% for FY 2016-17
- India at present is 6th largest economy in terms of GDP
- Consumer spending in India is expected to more than double by 2025
- Growth in India's consumer market would be primarily driven by a favourable population composition and increasing disposable incomes
- India remained amongst the most favoured investment destinations of the world
- Implementation of new tax regime
 - FY 2017-18 witnessed a disruptive year in the domestic economy with the implementation of new tax regime, Goods and Service Tax (GST), from July 2017
 - The implementation of GST, as anticipated, witnessed disruptions in supply chain, working capital constraints and greater compliance responsibility, especially for small and medium enterprises
 - Consumer sentiments were subdued & economy witnessed a revival in the second half of the year

Source : IMF



Domestic Growth Triggers

Government Policy Initiatives

- RERA, a much needed initiative to regulate real estate sector
- Swatch Bharat Abhiyan
- Smart Cities Mission, over 100 cities being developed under this initiative
- 1.4 mn houses sanctioned under Pradhan Mantri Avas Yojana (PMAY)

Per Capita Income on a Rise

- India's per capita income is estimated to cross Rs. 1.13 Lakh in FY18
- Higher disposable income

Consumer Market Growth

- Growing purchasing power and rising influence of social media is leading to higher aspirations for modern furniture, fixtures & home decor
- Indian consumption market is expected to grow at 7.1%

19



Domestic Growth Triggers

Indian Real Estate Sector

- Sector is expected to clock USD 180 Bn. by 2020
- Cross-border capital inflows to India's real estate sector have increased 600 per cent between 2012-17 to reach USD 2.6 billion
- India ranked 19th out of 73 countries in attracting cross-border capital to its property market

Commercial Spaces

- Office space growth has been driven mostly by ITeS/IT,BFSI, consulting and manufacturing
- Office space leasing increased by over 10 per cent to cross 20 million square feet in the first half of 2018
- Warehousing space is expected to reach 247 million square feet in 2020 and see investments of Rs 50,000 crore (USD 7.76 billion) between 2018-20

Luxury Market

- Rising HNI's
- Influx of global lifestyle trends and growing aspirations
- Rising Business confidence
- Propelling many middle-income group individuals

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Domestic Growth Triggers

Demand for Modern Homes

- 10 mn Urban Housing shortage
- Increased consciousness for stylish interiors and aesthetic indoors
- Change in people's perception leading to an increase in spending on Furniture, Fixtures & on Home Decor

Growing Middle Class Segment

- 52% nuclear families & 33.5% urbanized population in India
- Look out for Quality products at affordable propositions
- Rising incomes and improvement in infrastructure are enlarging consumer markets and accelerating the convergence of consumer tastes

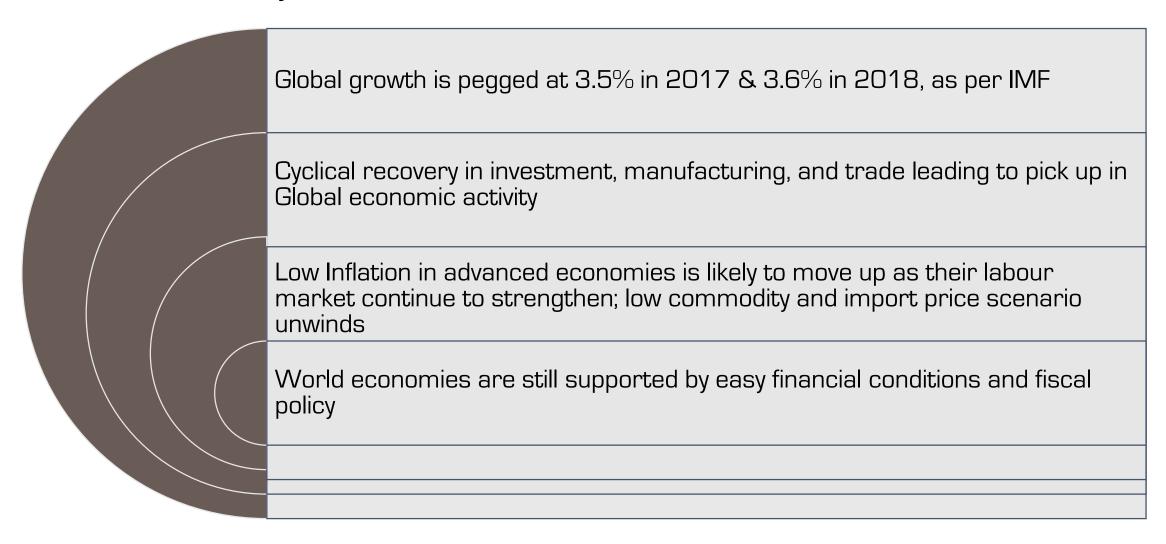
Working Women Spending Capacity

- Indian women are becoming more particular about the needs for their home luxury and its design
- They are spending a significant part of their income and savings on home decor

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Global Economy





Global Growth Triggers

- Developed economies are witnessing a growth cycle
- USA, worlds largest economy, entered in ninth straight year of growth in 2017
- Local manufacturing is increasingly becoming unviable in some countries due to higher manufacturing cost and tighter environmental regulations. In such scenario, it is expected that product sourcing will move to countries like India which has strong manufacturing base and cost advantage



Leveraging Growth Opportunities





Product Portfolio

Decorative Laminate & Allied products

Laminates

Commodity to Premium products

Compact Panel

Standard Compact
Panel
Lab Guardian
Restroom & Locker
solutions
Clads – exterior
façade panels

MFC

Melamine Faced Chip Board

Veneer & Allied

Decorative Veneer

Natural Veneer

Teak Veneer

Engineered Veneer

Mikasa Floor

Engineered Wood Floor

Mikasa Door

Engineered
Door sets
(Door +
Frames)

A large portfolio of surfacing product catering to various segments across price points

Laminate Category



- Laminate category has witnessed an immense change in terms of design evolution and product performance
- It graduated from a commodity product to be a lifestyle and low maintenance surfacing option
- Greenlam offers variety of laminates catering to various application needs, starting from liners to specialized material for segments like hospitality, health, education, retail, commercial and residential spaces
- It comes in varied dimensions and thickness
 - Dimensions offered: 3'X7', 4'x8', 4'x10', 4.25'x10', 5'x12'
 - Thickness: 0.5mm: 1.5mm
 - No. of SKU's 2500+



Laminate Applications











Compact Category

- Compact laminate panel is gaining momentum and acceptance in India
- With the growth of organized carpentry in the country, customers are seeking high performance and durable product solutions
- Compact panels are now used for furniture's & paneling purpose specially in health, education and commercial spaces
- Rest Room cubicles made of compact laminates are now replacing traditional methods of brick and mortar which saves water, labour, reduces the load on the building, hygienic, easy to maintain and economical
- The exterior grade compact panels are gaining popularity as a new age façade solution and comes with properties such as resistance to color fade, fire and anti-graffiti
 - Thickness: 3mm -25mm; Dimensions offered: 4'x8', 4.25'x10', 5'x12' & 6'X12'



Compact Applications















MFC Applications







Decorative Veneers

- Decorative Veneer segment has seen various changes with the implementation of GST which has resulted in narrowing the price gap
- Overall the industry is transforming towards more organized sector
- The specification industry leads the sales of this category
- Decowood has a wide and beautiful range of offering of decorative veneers and are sourced from across the globe with over 200 species with over 600 product offering





Decorative Veneer Applications









Engineered Wood Flooring Category

- Indian wooden flooring market is still at nascent stage
- Acceptability of wooden flooring is increasing in residential segment but due to lack of category awareness, the wooden flooring segment is dominated by laminate floors which occupies nearly 90% of the market at present
- Being the only manufacturer and the organized player in the category, access and demand of engineered wooden flooring is on upward trend
- Engineered wood flooring usage is on a rise in luxury residential, premium commercial & retail spaces
- Mikasa has been instrumental in meeting the demands of builders, large retail chains & the consumers with lower lead time, reduced import dependencies, customized products, meeting international specifications and also after sales service



Engineered Wood Flooring Applications









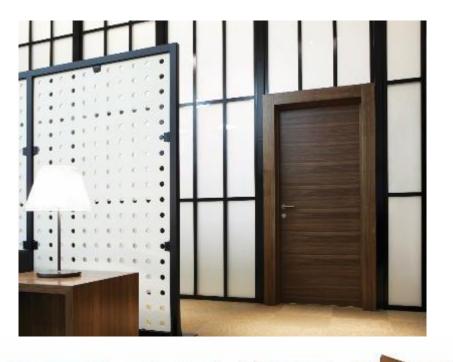
Engineered Door & Door sets

- An industry set for transformation from traditional carpentry to factory finished door solutions owing to super finish and product performance
- A great forward integration solution backed by the manufacturing capabilities of Laminates and Decorative Veneers has enabled us to provide wider choice to our customers at best price
- Mikasa offers wide variety of designs at various price points across segments
- The focus on developer segment is yielding results with product concept is gaining acceptance with the developers and specifiers for both residential and commercial segments
- Mikasa is not only offering superior finish products but also offers solution in line with regulations such as FD30, FD6, FD90 and FD120 mins doors which have been recognized for their performance by leading certification bodies such as Exova UK with the Q-Mark Certification





Engineered Door Applications













Manufacturing Capabilities

Behror, Rajasthan



Nalagarh, Himachal Pradesh



Products

_	Laminates and compact laminates	5.34 mn sheets
	Decorative veneers	4.20 mn sq. m
	Melamine-faced chipboard	2.00 mn sq. m
-	Engineered wood flooring	1.00 mn sq. m
	Engineered door sets	0.12 mn doors

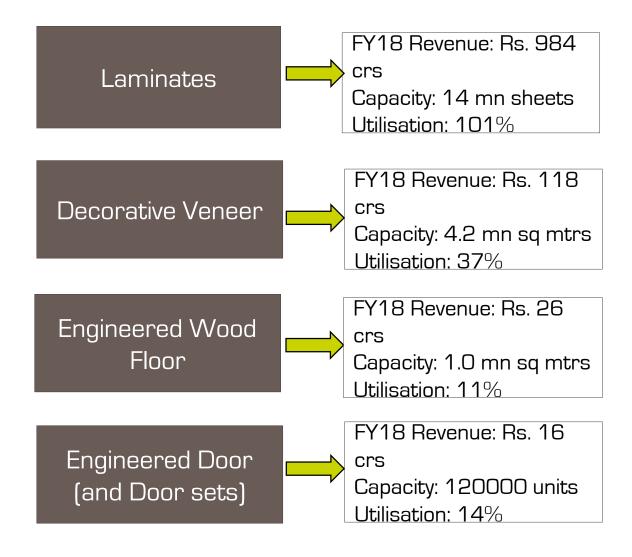
Products

Laminates and compact laminates

8.68 mn sheets



Sufficient leverage available without significant capex





Yet to Unlock our true potential





Domestic

2 State of the art Manufacturing Facilities

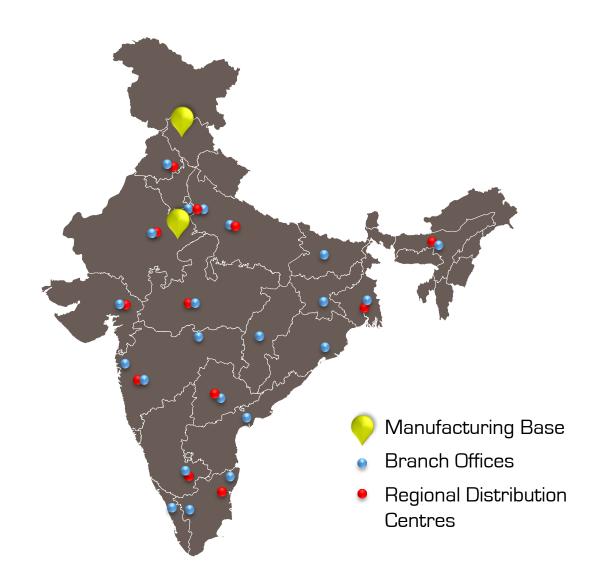
12 Company owned large Regional Distribution Centres

14,000+

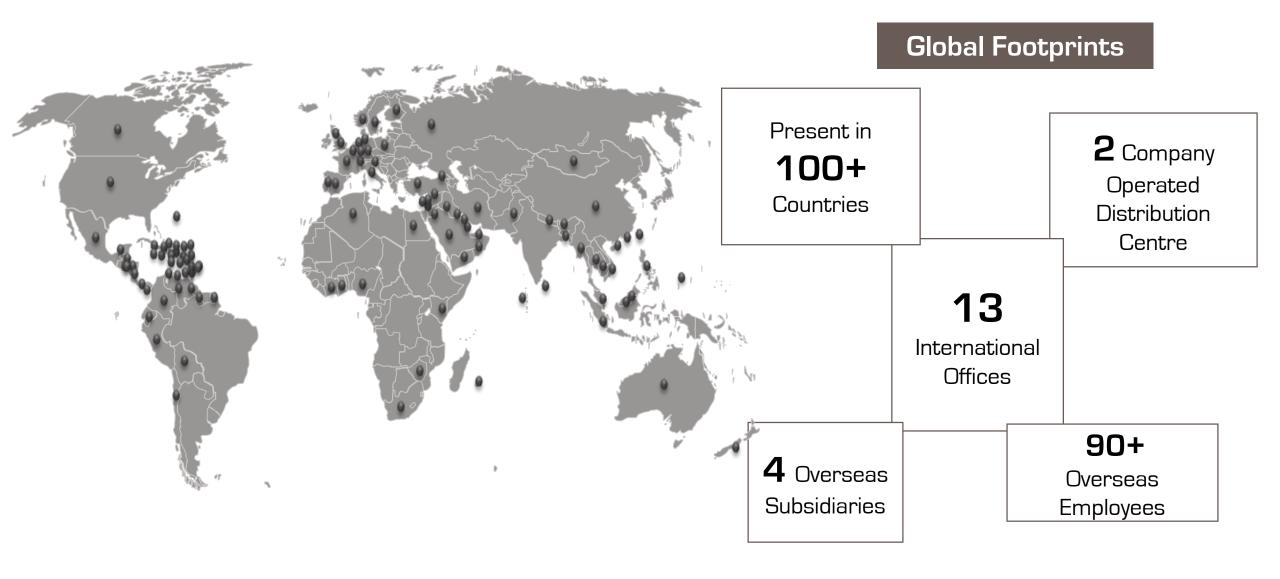
Distributors, Dealers & Retailers -

Over **500+**Sales
Professionals

22 Branch / Sales Offices











GREBNIAM























360 Degree Marketing



Target Audience

- Specifier
- Influencer
- Consumer Commercial,Residential



















Training Programs































Fans: 439,708

Followers: 2761

Followers: 1056

Digital



Fans: 109,151

Followers: 43

Followers: 201



Fans: 59053

Followers: 42





Followers: 4415







Current Programs at various location

BEHROR | NALAGARH | GHAZIABAD | PALI NAGAR

Initiatives

- Awareness on Reproductive, Maternal, New born, Child and Adolescent's Heath and creating linkages to public health services to community members
- **HealthCare Awareness** of community about critical issues of Health and Sanitation. Creating access channels to connect community to health service providers
- Education To fill learning gaps of students and establish a child-friendly learning environment in selected government schools
- Foster Care and holistic development for orphaned minor girls in Udayan Ghar which exclusively caters to these girls

Touching Lives of

40+ Teachers

280+ Students

85+ Villages

2500+ Parents, adolescent boys and girls



Glimpses from Initiatives at - Nalagarh





Inauguration of CRC and BaLA in Sobhan Majjra



Students participating in poster making contest



Remedial Classes



Celebration of Independence Day



Sports Meet in Panjhera



Glimpses from Initiatives at - Behror













Mothers Group formation at Gandala Village

Community Meeting at Sherpur Village



Glimpses from Initiatives at - Pali / Nagaur



Adolescents meetings









EDP training follow up



NGO Meeting Event



Glimpses from Initiatives at - Ghaziabad







Birthday Celebration in Ghar

Group Counselling for the children



Volunteer Visit in Ghar



Dance Performance by children of Ghar



Exposure visit to slums



Outlook



Laminate & Allied

- Capitalize on the shrinking market share of the unorganized sector for profitable growth
- Further consolidate Branches and Regional Distribution Centers to create an efficient distribution chain
- Sustain growth in interior and exterior clads on account of the renewed housing & commercial segment
- Focus on achieving higher sales volumes for the restroom cubicle, locker & compact laminate products
- Continue engaging dealers with higher focus on ROI and debtor cycle
- Focus to consolidate and improve the depth in existing international markets, both in terms of volume and value



Decorative Veneer

- Focus on increasing dealer network to achieve higher penetration
- Promote mid-range products as viable alternatives
- Focus on gaining market share from the local unorganized players
- Continue offering customized solutions for large orders to achieve better cost competitiveness



Engineered Wood Flooring

- Continue expansion of our dealer network
- Engage with various designers and architects to promote Mikasa flooring
- Expand product portfolio with mid and high range products
- Greenlam shaping up as the first exporter of engineered wood flooring from India



Engineered Door Segment

- Looking at export opportunities in Middle East & Europe
- Investments planned to deploy automation at the plant
- Automation focus will improve specifications and cost competitiveness
- Targeting a robust revenue growth from this segment in the coming year



Unaudited Consolidated Financials



- Consolidated Net Revenue stood at INR 314 Crores as compared to INR 280 Crores, growth of 12%,
 - Laminate revenue grew 11.5% from INR 235.3 crores in Q3FY18 to INR 262.4 crores in Q3FY19
 - Domestic laminate revenue grew by 8.5%, however volumes grew by 1.9%
 - Laminate exports grew by 15.2% in INR value but remained flat in US Dollar terms. Volume de-grew by 0.7% for the quarter
 - ➤ Revenues of decorative veneer business grew by 2% from INR 34.7 crores in Q3FY18 to INR 35.4 crores in Q3FY19 with volume growth of 1.9%
 - > Revenues of engineered wood flooring business stood at INR 9.1 crores in Q3FY19 as against INR 6.3 crores in Q3FY18, growth of 43.9%
 - > Revenues of engineered door business stood at INR 7.0 crores in Q3FY19 as against INR 3.9 crores in Q3FY18, growth at 80.0%
- Gross Margin improved marginally by 20 bps to 48.3% in Q3FY19 from 48.1% in Q3FY18
- EBIDTA margin de-grew by 80 bps to 13.1% in Q3FY19 from 13.9% in Q3FY18
- \bullet EBIDTA grew by 5.1% to INR 41.1 crores in Q3FY19 as comparison to INR 39.1 crores in the Q3FY18
- PAT for the quarter grew by 14.2% at INR 19.8 crores, as against INR 17.4 Crores in corresponding quarter last year
- Working capital cycle increased by 3 day to 90 days, mainly on account of higher inventory



- Consolidated Net Revenue stood at INR 920 Crores as compared to INR 834 Crores, growth of 10.4%,
 - Laminate revenue grew by 8.8% from INR 718.5 crores in 9MFY18 to INR 782.1 crores in 9MFY19
 - Domestic laminate revenue grew by 1.6% in value, however volume de-grew by 7.1%
 - Laminate exports grew by 17.6% in INR and 6.3% in US Dollar terms with volumes remaining flat for the period
 - ➤ Revenues of decorative veneer business grew by 8.5% from INR 87.0 crores in 9MFY18 to INR 94.4 crores in 9MFY19 and volume growth of 8.1%
 - > Revenues of engineered wood flooring business stood at INR 30.0 crores in 9MFY19 as against INR 17.9 crores in 9MFY18, growth of 67.6%
 - > Revenues of engineered door business stood at INR 14.0 crores in 9MFY19 as compared to INR 10.2 crores in 9MFY18, growth of 38.3%
- Gross Margin declined to 47.3% in 9MFY19 from 48.3% in 9MFY18, decline of 100 bps, , mainly due to pressure on raw material cost and rupee depreciation in the first half of the financial year
- EBIDTA margin de-grew by 80 bps to 12.4% in 9MFY19 from 13.2% in 9MFY18
- EBIDTA grew by 3.7% to INR 114.1 crores in 9MFY19 as comparison to INR 110.0 crores in the 9MFY18
- PAT for the quarter grew by 14.1% to INR 53.4 crores in 9MFY19, as against INR 46.7 Crores in corresponding period last year
- Working capital cycle increased by 3 day to 92 days, mainly on account of higher inventory



Profit and Loss Statement

INR Crores	Q3FY19	Q3FY18	YoY%	9MFY19	9MFY18	YoY%
Net Revenue	314.0	280.3	12.0%	920.5	833.6	10.4%
Raw Material	162.2	145.4		484.9	431.2	
Gross Profit	151.8	134.9	12.5%	435.6	402.4	8.3%
Gross Margin %	<i>48.3</i> %	<i>48.1</i> %	20 bps	<i>47.3</i> %	48.3 %	-100 bps
Employee Cost	48.5	42.9		143.8	128.4	
Other Expenses	62.2	52.9		177.7	164.0	
EBIDTA	41.1	39.1	5.1 %	114.1	110.0	3.7%
EBIDTA Margin %	<i>13.1%</i>	<i>13.9</i> %	-80 bps	<i>12.4%</i>	<i>13.2%</i>	-80 bps
Other (Income)/Cost	(0.7)	(0.6)		[1.1]	(1.3)	
Interest	4.4	4.4		13.6	13.7	
Depreciation	9.3	9.1		27.6	26.8	
PBT	28.0	26.1	7.5 %	74.0	70.9	4.5%
PBT Margin %	<i>8.9</i> %	<i>9.3</i> %	-40 bps	<i>8.0</i> %	<i>8.5</i> %	-50 bps
Tax	8.2	8.7		20.7	24.1	
PAT	19.8	17.4	14.2%	53.4	46.7	14.1%
PAT Margin %	<i>6.3</i> %	<i>6.2</i> %	10 bps	<i>5.8%</i>	<i>5.6</i> %	20 bps 68



Balance Sheet

INR Crores	Sept-18	Mar-18
Shareholder's Fund	386.5	356.1
Share capital	12.1	12.1
Reserves & Surplus	374.4	344.1
Borrowings	263.7	251.7
Long Term Borrowings**	99.0	122.1
Short Term Borrowings	164.7	129.6
Liabilities	239.3	215.5
Trade Payables	194.7	157.6
Other Liabilities	44.6	57.9
Total Liabilities	889.5	823.3

INR Crores	Sept-18	Mar-18
Non-Current Assets	361.1	352.9
Fixed assets	336.1	329.8
Goodwill	1.3	1.8
Other Non-Current Assets	23.7	21.4
Current Assets	528.4	470.4
Inventories	311.5	256.3
Trade receivables	159.0	170.5
Cash and Bank Balances	8.9	10.4
Other current assets	49.0	33.2
Total Assets	889.5	823.3

^{* *}Include Current Maturity of Long Term Borrowings

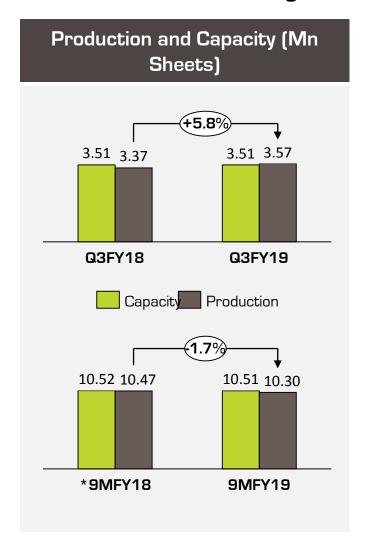


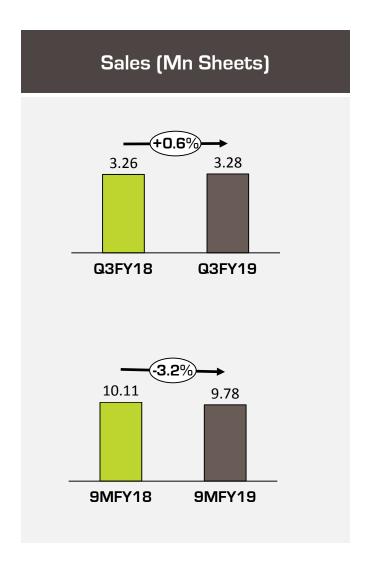
Laminates & Allied Segment

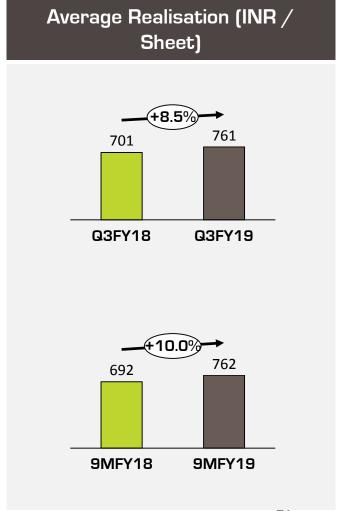
INR Crores	Q3FY19	Q3FY18	YoY%	9MFY19	9MFY18	YoY%
Net Revenue	262.4	235.3	11.5%	782.1	718.5	8.8%
Gross Profit	128.3	111.7	14.9%	371.5	341.9	8.7%
Gross Margin %	48.9 %	<i>47.5</i> %	140 bps	<i>47.5</i> %	<i>47.6</i> %	-10 bps
EBIDTA	35.3	33.1	6.7%	104.8	98.5	6.4%
EBIDTA Margin %	<i>13.5%</i>	14.1%	-60 bps	<i>13.4</i> %	<i>13.7</i> %	-30 bps
Capital Employed	434.6	421.4		434.6	421.4	



Laminates & Allied Segment







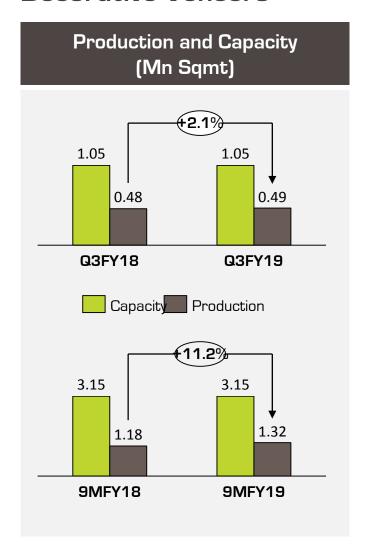


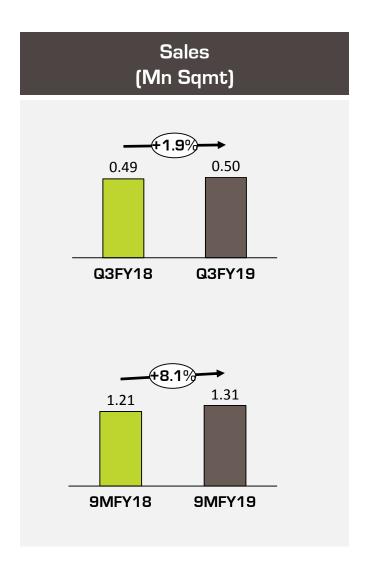
Veneers & Allied Segment

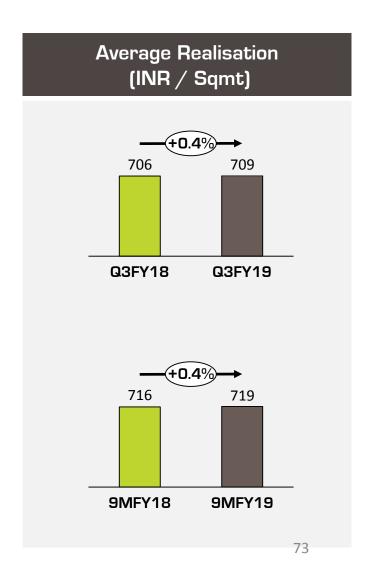
INR Crores	Q3FY19	Q3FY18	YoY%	9MFY19	9MFY18	YoY%
Net Revenue	51.5	45.0	14.6%	138.4	115.1	20.3%
Gross Profit	23.4	23.2	0.9%	64.1	60.5	5.9%
Gross Margin %	<i>45.5%</i>	<i>51.7</i> %	-620 bps	<i>46.3</i> %	<i>52.6</i> %	-630 bps
EBIDTA	5.7	6.0	-4.1%	9.3	11.5	-19.1%
EBIDTA Margin %	<i>11.2%</i>	<i>13.3</i> %	-210 bps	<i>6.7</i> %	<i>10.0</i> %	-330 bps
Capital Employed	216.1	184.7		216.1	184.7	



Decorative Veneers

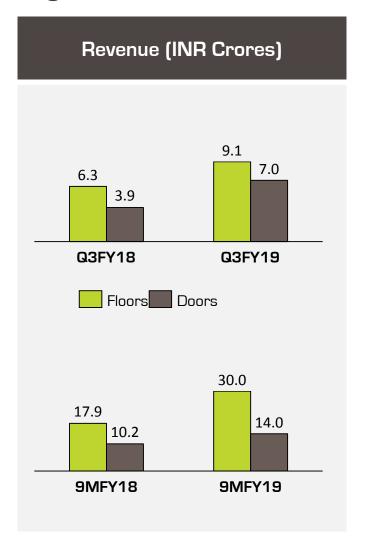


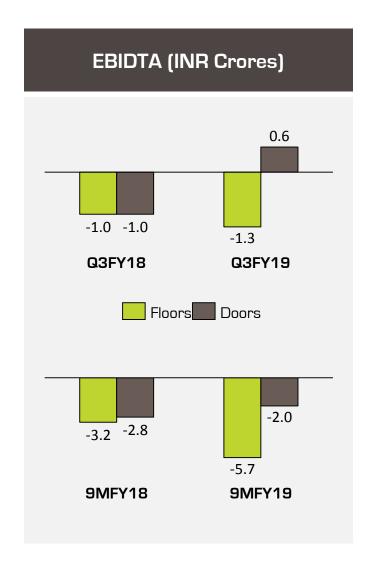


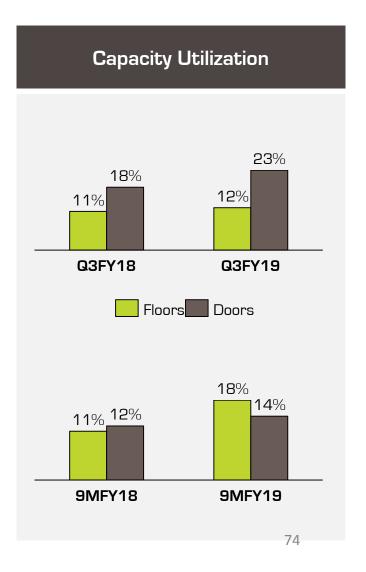




Engineered Doors and Floors



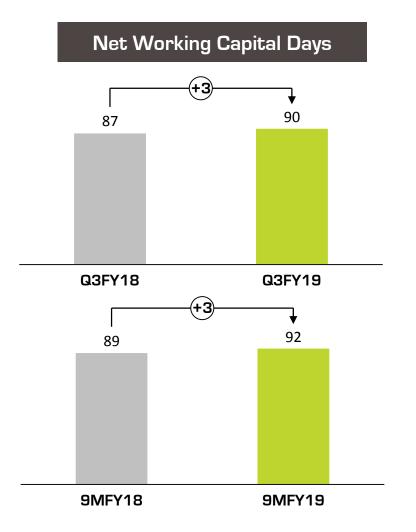






Operating Parameters- Net Working Capital (Days)

In Days	Q3FY18	Q3FY19	9MFY18	9MFY19
Inventory	88	97	90	100
Debtors	52	47	53	48
Creditors	53	54	54	55
Net Working Capital	87	90	89	92





Return Ratios - ROCE & ROE

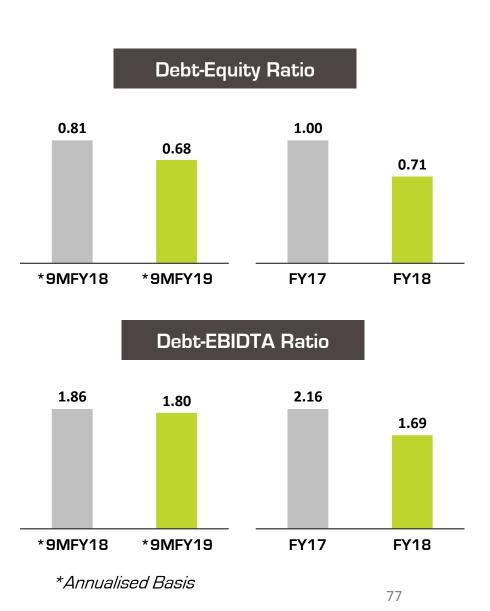
INR Crores	9MFY18	9MFY19	FY17	FY18
EBIT	84.6	87.6	104.2	114.6
PAT	46.7	53.4	49.7	64.6
Capital Employed	629.6	696.9	618.5	627.4
Net Worth	338.1	404.6	298.1	356.1
ROCE	17.8%	16.7%	16.8%	18.3%
ROE	18.4%	17.5%	16.7%	18.1%





Debt Position

INR Crores	9MFY18	9MFY19	FY17	FY18
Long Term Debt (Including current portion)	131.3	89.9	137.5	122.1
Short Term Debt	141.9	183.6	161.0	129.6
Total Debt	273.2	273.5	298.5	251.7
Net Worth	338.1	404.7	298.1	356.1
EBIDTA	110.1	114.1	138.3	148.9
Debt – Equity Ratio	0.81	0.68	1.00	0.71
Debt - EBIDTA Ratio	1.86	1.80	2.16	1.69





For further information, please contact:

Company :	Investor Relations Advisors :
Greenlam Industries Ltd.	Strategic Growth Advisors Pvt. Ltd.
CIN: L21016AS2013PLC011624	CIN: U74140MH2010PTC204285
Mr. Ashok Sharma - CFO	Mr. Shogun Jain / Mr. Shrikant Sangani
Email: ashok.sharma@greenlam.com	shogun.jain@sgapl.net / shrikant.sangani@sgapl.net
<u>-</u>	+91 77383 77756 / +91 96195 95686
www.greenlamindustries.com	www.sgapl.net