

August 17, 2020.

To,

The Secretary,

National Stock Exchange of India Ltd.,

Exchange Plaza, C-1, Block G,

Bandra Kurla Complex, Bandera (E),

Mumbai - 400 051

Symbol: LUXIND

To,

The Secretary, BSE Limited,

P.J. Towers,

Dalal Street.

Mumbai- 400 001

Scrip Code: 539542

Dear Sir,

Sub: Investor Presentation.

Please find enclose herewith Investor Presentation of the Company. The Investor Presentation is also available on the website of the Company.

This is for your information and record.

Thanking You,

Yours faithfully,

For Lux Industries Limited

Smita Mishra

Smita Mishra

(Company Secretary & Compliance Officer)

M.No:26489

Encl: As above















Lux Industries Limited

Investor Presentation – August 2020



## Safe Harbor



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# Pioneering Commitment



**1**<sup>st</sup> Ranked innerwear company in Volume Terms

**~8%** of Annual revenue invested in Brand Promotion

1st Ranked innerwear Brand in Bengal

**14-15%** 

Market share in Organized Men's Innerwear Market

**1**st Ranked Indian exporter of Innerwear

**47** Number of countries products are exported to



**2,000** 

pieces sold every minute

**5,000+** SKU's

More than **100** products across

**15** Brands

Sale of

2,000 lac+

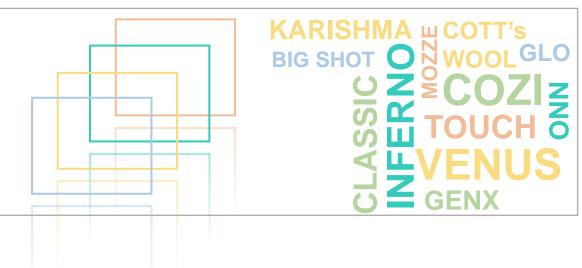
garments pieces a year

Enjoys a fill rate of **95%** against Industry Avg. of **80%** 

6 Manufacturing Facilities





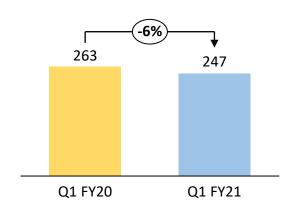




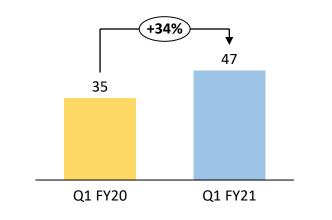
# Q1 FY21 Consolidated Financial Highlights\*



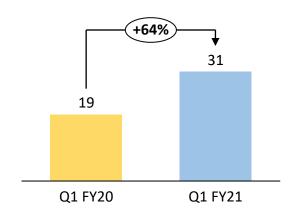




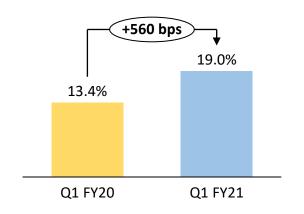
EBITDA (Rs. In Cr)



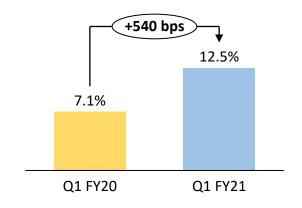
**Profit after Tax (Rs. In Cr)** 



**EBITDA Margins (%)** 



PAT Margins (%)





# Q1 FY21 Consolidated Profit & Loss Account\*



Deal's less (Deals C.)*	Consolidated					
Particulars (Rs. In Cr)*	Q1 FY21	Q1 FY20	Y-o-Y	FY20	FY19	Y-o-Y
Total Income from Operations	247.2	263.1	-6%	1,209.9	1,216.1	-1%
Raw Material Cost	129.4	99.6		526.8	575.3	
Employee Expenses	8.9	11.5		49.3	43.9	
Subcontracting / Jobbing expenses	41.9	68.3		276.0	240.7	
Other Expenses	20.0	48.5		167.8	169.2	
EBITDA	47.0	35.2	34%	190.0	187.0	2%
EBITDA Margin %	19.0%	13.4%		15.7%	15.4%	
Depreciation	3.6	2.8		12.7	11.2	
EBIT	43.5	32.4	34%	177.3	175.7	1%
EBIT Margin %	17.6%	12.3%		14.7%	14.4%	
Finance Cost	2.8	3.4		13.8	23.6	
Exceptional Items	0.0	0.0		0.0	0.0	
Profit before Tax	40.7	29.0		163.4	152.1	
Tax	9.9	10.2		41.0	53.3	
Profit After Tax	30.8	18.8	64%	122.5	98.8	24%
PAT Margin %	12.5%	7.1%		10.1%	8.1%	
EPS	12.35	7.44		48.66	39.12	

\* Ind-AS Financials



# FY20 Consolidated Balance Sheet\*



Particulars (Rs. Crores)*	Mar - 20	Mar-19	
Equity			
Equity Share capital	5.3	5.3	
Other Equity	490.2	406.1	
Non Controlling Interest	-2.8	0.1	
Total Equity	492.7	411.5	
Financial liabilities			
(i) Borrowings	6.9	5.3	
(ii) Other Financial liabilities	12.4	0.0	
Other non current Liability	-	-	
Deferred tax liabilities (Net)	5.4	7.6	
Provisions	3.9	2.9	
Total Non Current Liabilities	28.6	15.7	
Financial liabilities			
(i) Borrowings	135.5	172.4	
(ii) Trade Payables	148.1	163.3	
(iii) Other financial liabilities	29.5	23.7	
Provisions	0.7	0.6	
Other current liabilities	10.1	8.9	
Current tax liabilities (Net)	2.6	5.6	
Total Current Liabilities	326.5	374.4	
Total Equity and Liabilities	847.9	801.6	

Particulars (Rs. Crores)*	Mar -20	Mar-19
Non Current assets		
Property, Plant and Equipment	127.0	131.9
Capital work-in-progress	0.8	0.4
Intangible assets	0.2	0.4
Right to use assets	13.8	0.0
Financial Assets		
(i) Investments	4.4	4.5
(iii) Loans	-	-
(ii) Other financial assets	3.1	3.3
Deferred Tax Assets (net)	-	-
Other non-current assets	3.6	0.1
Total Non Current Assets	152.9	140.6
Current Assets		
Inventories	331.7	253.4
Financial Assets		
Investments	-	-
(i) Trade receivables	310.3	366.6
(ii) Cash and cash equivalents	1.3	1.9
(iii) Other bank balances	0.1	0.1
(iv) Loans	0.6	0.7
(v) Other financial assets	2.2	2.7
Current Tax Assets(Net)	-	-
Other current assets	48.8	35.6
Total Current Assets	695.0	661.0
Total Assets	847.9	801.6

Even after the Impact of CoVID, Lux has been able to **Reduce its Working Capital** by ~Rs. 80 crores from March 2020 to Rs. 413 crores



# FY20 Consolidated Cash Flow Statement\*





Particulars (Rs. Crores)*	Year ended 31 <sup>st</sup> Mar, 2020 (Apr'2019 – Mar'2020)	Year ended 31 <sup>st</sup> Mar, 2019 (Apr'2018 – Mar'2019)
Net Profit Before Tax	163.4	152.1
Adjustments for: Non-Cash Items / Other Investment or Financial Items	27.9	31.3
Operating profit before working capital changes	191.4	183.4
Changes in working capital	-49.2	53.3
Cash generated from Operations	142.2	236.8
Direct taxes paid (net of refund)	-46.1	-46.9
Net Cash from Operating Activities	96.1	189.9
Net Cash from Investing Activities	-5.4	-12.2
Net Cash from Financing Activities	-91.3	-177.9
Net Decrease in Cash and Cash equivalents	-0.6	-0.2
Add: Cash & Cash equivalents at the beginning of the period	1.9	2.1
Cash & Cash equivalents at the end of the period	1.3	1.9

\* - Ind-AS Financials



## Lean Balance Sheet & Sustained Returns

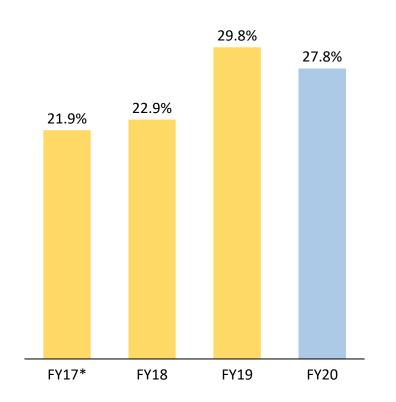


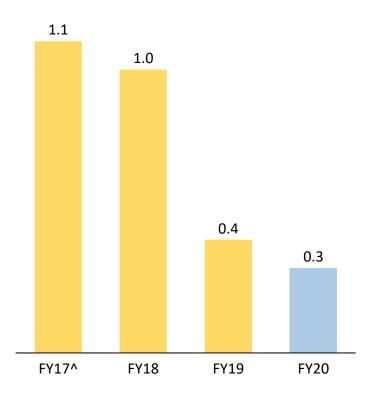
### Return on Equity (RoE)

## Return on Capital Employed (RoCE)

Net Debt to Equity (x)







# Excl. Preference Share Capital of Rs. 56 crores

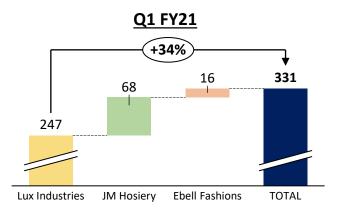
^ Preference Share Capital of Rs. 56 crores considered as Debt and is excl. from Shareholders' Fund



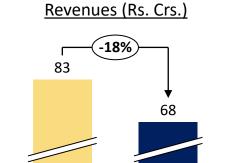
## Proforma Financials



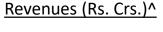
### Revenue (Rs. In Cr)

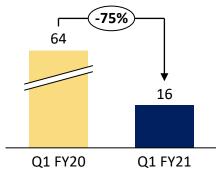


### J. M. Hosiery\*

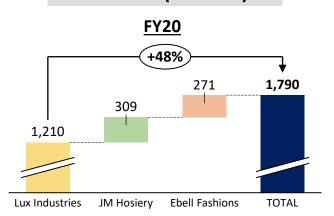


#### **Ebell Fashions\***





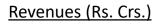
### Revenue (Rs. In Cr)

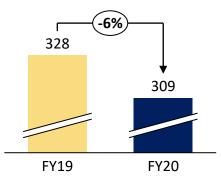


### J. M. Hosiery\*

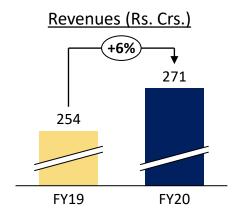
Q1 FY21

Q1 FY20





### **Ebell Fashions\***



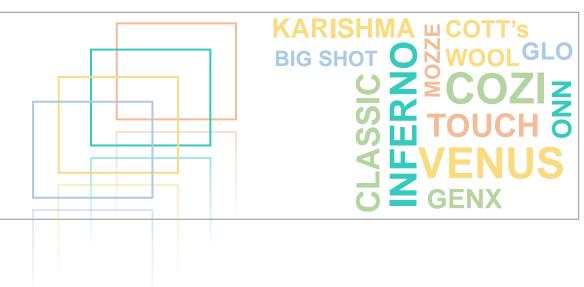
- The Board of Directors of Lux Industries Limited have approved the scheme of merger of J. M. Hosiery & Co. Limited and Ebell Fashions Private Limited with Lux Industries Limited
- The scheme is subject to requisite approvals of the regulatory authorities

<sup>\*</sup> The Q1 FY21 Revenues for JM Hosiery and Ebell Fashions are subject to audit and may change

<sup>^</sup> In Q1 FY21 Revenue for Ebell Fashions got impacted on account to subdued demand for Leggings due to COVID-19



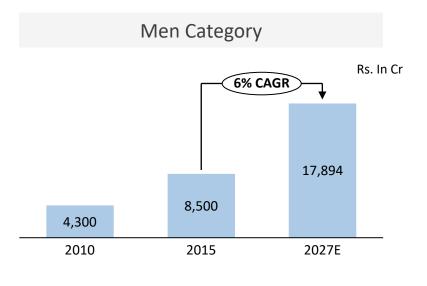


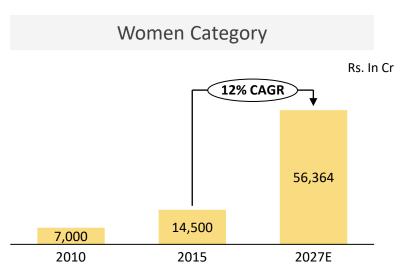


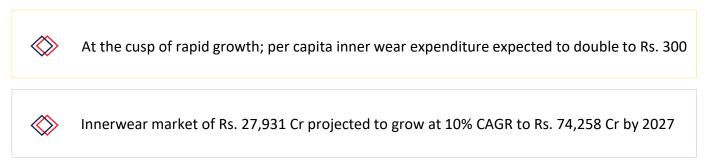


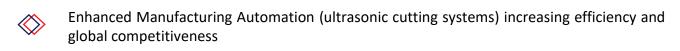
# Exponential Opportunities....

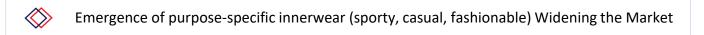


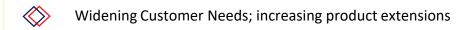


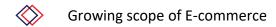












Growing traction from Africa, Arab countries and Middle East

Source: Wazir Advisors report

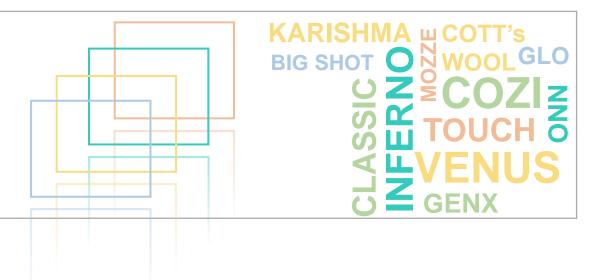
# ....poised to Grow













# We have created Brand Equity



Range of more than 100 products under 15 well-established brands for men, women and children, ensuring relevance across ages, genders, geographies and seasons.

































## Our Products are Bare Necessities

**Fresh Initiatives** 

✓ India's First Scented Vest;

of India

influences)

Landmark Product in the Men's Innerwear Category - Creating

value-based products keeping

in mind the essential necessity

and aspirational style quotient

✓ Invested in quality material and

contemporary designs

(European and American



### **Diverse Product Portfolio**

✓ Mass, Semi Premium & Premium

✓ Men's innerwear to Men's & Women's outerwear

✓ Complementary Products like socks & children's wear



02

#### **Premiumization**

✓ ONN Brand growing revenues at 20%

✓ Increase in Premium Brand Margins

20.9% 16.8% FY18 FY20



- contribution to revenue & Expanding

05

### **Widest Consumer** Range

✓ The Products range from Rs. 38 – Rs. 1,350

✓ Over 5,000 SKU's , among the largest innerwear ranges in the Industry, thus graduating into a onestop destination

#### Milestone Achieved

- ✓ Lux Cozi helped sectorial transformation from unorganized to brand driven
- ✓ Enjoys the recall of being a Pioneer in the launch & styling of premium products
- ✓ Largest in the space of Semi-premium Indian Brands which contributes 10% to revenue for FY17







# Our Products satisfy Customer needs



### **Presence across Categories\***

Revenue: 21% EBITDA Margin:

15-18%

Revenue: 33% EBITDA Margin: 8-10%

Premium

Med Premium

Economy

CAGR of 20% in the next 2-3 years

Revenue: 46%

Premium products to grow at a

EBITDA Margin :

13-15%

Lux Cozi is one of the strongest and fastest growing men's innerwear brands (economy and midsegment)

Lux Cozi GLO is a durable player in the economy to mid-brand segment

Lux Venus is one of the largest vest brands in the economy category

**Presence across various Price Points** 



... From Semi Premium to Premium

... From Men's innerwear to Men's and Women's outerwear

Lux Cozi Bigshot is a preferred consumer brand in the boxer/ briefs segment

**ONN** is emerging as one of the most promising mid-to-premium men's innerwear brands

\* As on 31st March 2020



# State of the Art Manufacturing Facilities



### "Manufactured 20 crore garment pieces a year which is one of the largest in the Indian innerwear sector"



#### **One of Lowest Manufacturing Cost**

- ☐ 100% of our products in-house with zero Outsourcing
- Invested extensively in manufacturing integration and scale with the objective to reduce costs

#### **Largest Employer in Sector**

Our pool of 1,496 employees (as on 31 March 2019) makes us one of the largest employers in the sector

#### **Critical Processes done in-house**

- Lux has concentrated on large, technology driven manufacturing
- Outsourcing processes such as stitching, we are able to keep our asset profile and employee base light

State-of-the-art Equipment in creating Topnotch Products for consumers

350

circular Knitting machines

Fully Automated inhouse Stitching units Ahead of the trends due to the expertise of its in-house design team



# We deliver Quality to generate Loyalty



Manufacture 100% of our products in-house with zero outsourcing



Company invested in cutting machine from Morgan Technica SPA, Italy, and knitting machine from Mayer & Cie, Germany, and United Texmac Pte Ltd Singapore

**Up-gradation and replacement of old machines** is done as and when required in order to **maintain high quality of output** 

To keep creating **new benchmarks for quality and comfort,** the two fundamentals that lay the foundation of our company and take it to the epitome of success.

#### State-of-the-art Machines from







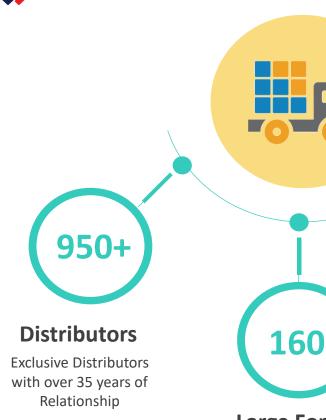


MORE THAN PRODUCTS; A QUALITY ASSURANCE OF THE BEST MANUFACTURING AND QUALITY STANDARDS



## We have right distribution setup to Support Growth





Large Format Stores

Enable to showcase entire product range and portfolio under a single roof

9

# **Exclusive Brand Outlets**

Amongst the few companies in Innerwear Sector to have presence through EBOs

### **Merchandise Strength**

☐ Core strength lies in the goodwill that we enjoy among distributors, dealers and retailers rather than machines and products

### **Capitalizing Opportunity**

☐ First Indian innerwear company to organize distributor and owner conferences within and outside India



"There is less than 1% attrition among distributors"

"Available from Distributors ,Retailers to small clusters in India"

LUX is available where customers are...



# We are led by Experienced Leadership





### Mr. Ashok Kumar Todi

Chairman

- His forte lies in Marketing of the products and formulating various policies for Growth & Expansion of the business on pan India basis
- He has rejuvenated with exploring schemes for distributors, retailers and even for consumers
- Has also been associated with various philanthropic organizations of the country



# Mr. Pradip Kumar Todi Managing Director

- Presently looking after the Product Development and Production
- ☐ Forte is in developing new patterns, yarn combinations, knitting technologies
- Helped the Company to introduce new products with new styles from time to time
- ☐ Immense acquaintance in technical know-how in hosiery industry
- Contribution in decreasing production costs helped the Company to enhance profits



**Mr. Saket Todi**President - Marketing

- Aged 30 years, has done his post graduation in Brand Management and has eminent knowledge in marketing
- His contribution towards strengthening the premiumisation of brand "Lux" is significant
- Has been associated with the Company since 2014 with his in-depth knowledge in marketing which has helped the Company to achieve greater success and increase profitability



**Mr. Udit Todi**President - Strategy

- Aged 30 years, he is Master of Science in Finance from The London School of Economics and Political Science (LSE)
- Has been associated with the Company since 2014 and has expertise in the field of finance and his proficiency in the management marketing area of the Company is remarkable



**Mr. Navin Todi**Director – J.M.Hosiery

- Aged 40 years, he is over 20 years of experience in the hosiery industry
- Under his leadership, Company successfully rose to the challenges by enhancing product offerings.
- ☐ He has worked across various areas, building a multi dimensional experience especially in marketing and operations.



# We are supported by Strong Management Team





#### Mr. Ajay Patodia - Chief Financial Officer

He is qualified as FCA, FICWA, DISA (ICAI), SAP (FI), and IFRS(C). He has expertise in the field of finance along with high command in the area of taxation. He is associated with the Company since 2005



#### Mr. Sanjay Mittal - Vice President (Sales)

He heads the Sales function and plays an important role in formulating the Sales Strategy. He is associated with the Company since 1996



#### Mr. Narendra Panjwani - Head Of Quality Control

He has many years of experience in hosiery industry, as he had worked with Maxwell Industries Limited for 21 years. He has done Bachelor of Science. He is associated with the Company since 2013



#### Mr. Bibekananda Maity - IT Head

He has done post graduation in MBA & MCA and has more than 22 years of experience in IT function of manufacturing sector. He is associated with the Company since 2015



### Mrs. Smita Mishra - Company Secretary & Compliance Officer

She is an Associate Member of The Institute of Company Secretaries of India (ICSI). She ensures efficient administration of the company with regard to compliance of statutory and regulatory requirements. She is associated with the Lux group since 2009



#### Mr. Manoj Ghiya - Production Manager

He formulates the Strategy to run the manufacturing processes reliably and efficiently. He is associated with the Company since 1989



#### Mr. Surendra Kumar Bajaj - Vice President (Marketing)

He has worked with Khaitan Group of Companies before joining Lux and has an extensive experience in marketing. He is associated with the Company since 2014



#### Mr. R.K. Bhutoria - HR Manager

He plays a major role formulating Strategy for Employee Engagement and Empowerment. He is associated with the Company since 2004



# We are honoured by Awards & Recognitions





2012-13



Asia's Most Promising Brands

2013



The Master Brand

2014



The Master Brand

2014-15



The Admired Brand of India

2015



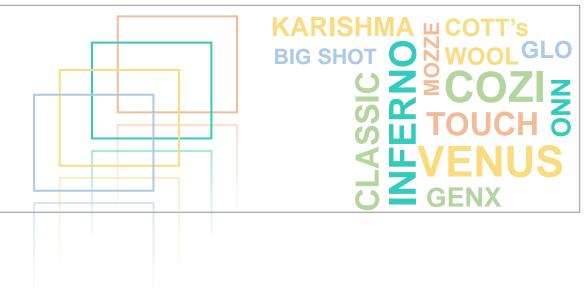








# Market Penetration Strategy





# Multi-Product & Multi-Brand Approach



	Quality at Low Costs	Premiumization
Product & Quality	<ul> <li>100 products under 12 brands for a growing family's needs</li> <li>5000 SKUs across all major brands</li> <li>Product offerings across ages, genders, geographies and seasons</li> <li>Extensive Vertical Integration with 100% manufacturing in-house</li> <li>Cost leadership through ability to manufacture the largest innerwear volumes at one of the lowest costs</li> </ul>	<ul> <li>Only 20% of the innerwear market accounted for by the premium and Semi-premium Segments, offering significant headroom for Premiumisation</li> <li>Lux's ONN is a premium brand growing at ~ 20% every year</li> <li>Lux GLO in the mid-premium segment introduced in January 2017</li> <li>Revenues from premium brands increased from 16.8% in FY13 to 20.9% in FY19</li> </ul>
Market Penetration	<ul> <li>□ First Indian innerwear brand to extend its product portfolio from innerwear vests to outerwear cum related products</li> <li>□ Product offerings across ages, genders, geographies and seasons</li> <li>□ Present in high-growth segments of active wear and sportswear</li> <li>□ Vests, briefs, trunks, boxers, thermal wear, Panties, camisoles, leggings, lounge wear, t-shirts and socks</li> </ul>	<ul> <li>Pan India Footprint – Strong Presence in Western &amp; Central India with highest absolute sales from Madhya Pradesh, U. P. and Uttarakhand</li> <li>Exports to 47 countries largely comprising the Middle East, Africa, Australia and Europe</li> <li>Sales focussed in tropical countries with demographics similar to India thereby offering a huge potential</li> </ul>
	Share of Wallet	Geographical Leadership



# Technologically Advanced Expansion



Integrated Unit across knitting, processing and cutting functions which will strengthening efficiency, productivity & profitability



New state-of-the-art 12 lakh sq. ft (approx) manufacturing facility in Dankuni, West Bengal

Rs.83 Cr investment across 11+ acres on the outskirts of Kolkata

400+ stitching / sewing machines from Singapore; 50+ high-speed knitting machines from Germany; 11 cutting machines from Italy

Has the capacity to produce 5 lakh units of finished products a day

Phase-II expansion to increase the production capacity over the next 3-4 years

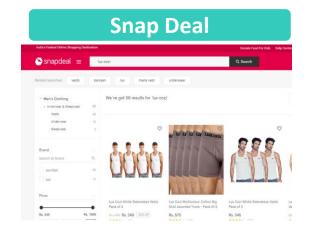


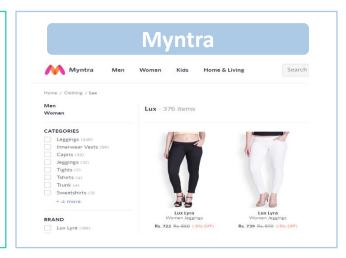
## The New Age Distribution: E - Commerce

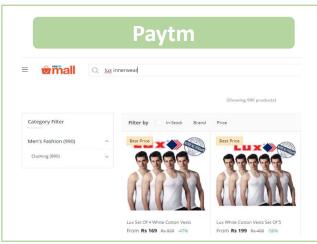


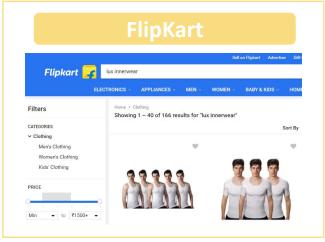
### Company is creating an online presence through e-commerce websites, enhancing access and image

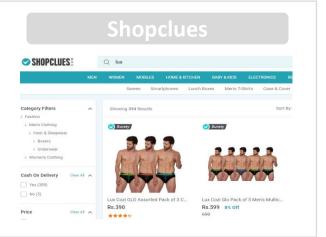












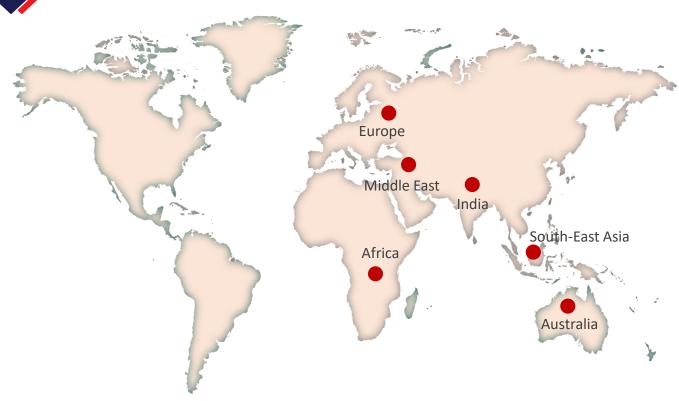
#### **Other Presence:**

- Keep It On
- Jabong
- Lime Road
- Tata Cliq



# Focus on Demographics with Huge Potential





- ✓ During the first two months of Q1FY21, Exports were restricted globally due to CoVID-19 pandemic. Exports have begun since June 2020 and we expect the sales to normalise in a few months
- ✓ Despite losing on Export sales, overall we had an increase in volumes year on year due to increased domestic sales

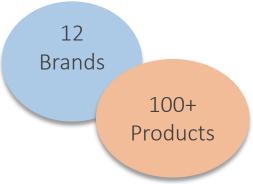
- First Indian innerwear brand to extend its product portfolio from innerwear vests to outerwear cum related products
- ✓ Product offerings include Vests, briefs, trunks, boxers, thermal wear, Panties, camisoles, leggings, lounge wear, t-shirts and socks across ages, genders and seasons
- ✓ Present in high-growth segments of active wear and sportswear
- ✓ Pan India Footprint Strong Presence in Western & Central India with highest absolute sales from Madhya Pradesh, U. P. and Uttarakhand
- ✓ Sales focussed in tropical countries with demographics similar to India thereby offering a huge potential
- ✓ Increase in the number of countries exported to from 22 to 47 over the past 5 years

Exports of Rs. 133 crores in FY20; Export Contribution 10.4%



## Sustained Brand Investments







Lux sponsored the KKR team in the IPL, now an international cricket event, enhancing visibility and respect



Lux also sponsored the Bollywood Awards Ceremony TOIFA in Vancouver in 2016, strengthening its pan-India visibility



Ye Andar Ki Baat Hai the first television advertisement featuring Sunny Deol was launched.



Face of Lux Sunny Deol was signed as Lux Cozi's brand ambassador



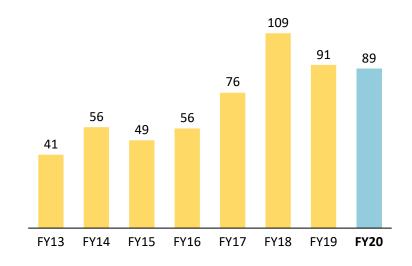
New look - Indian film icon Shah Rukh Khan was engaged as brand ambassador for ONN



Varun Dhawan was signed as Lux Cozi brand ambassador; Lux Glo, a sub brand of Lux Cozi was launched the capability to conceive, invest and mature brands

Amitabh Bachchan was signed August 2017

### Marketing Spend (Rs. In Cr)



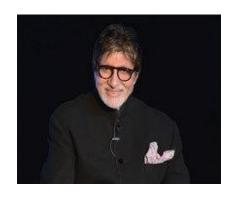
- ✓ Invested Rs. 566 Cr in our brands across the 8 years ending FY20
- ✓ Sustained brand investments at 8% of turnover
- ✓ Lux's profit from every rupee invested in brand spending increased from **5.74% in FY13** to **7.39% in FY20**



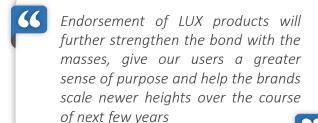
# Capturing Market Share of the Unorganised Space



## GST to aid faster customer transition from the Unorganised Space to the Organised one...



- ✓ Have signed Mr. Amitabh Bachchan as the Brand Ambassador for our brand 'Venus'. It is one of the largest innerwear brands in India. We have also signed him for our winter wear brand 'Inferno'
- ✓ Launched Mr. Bachchan as its ambassador through an extensive campaign from January 2018 across a mix of media like Television, Online, Print and Out-of-Home media
- ✓ Mr. Bachchan's iconic legacy as an actor, the brand appeal synergizes with his personality which is liked by people of all demographics



- Amitabh Bachchan



- ✓ Have signed Mr. Varun Dhawan as the new brand ambassador for LUX Cozi. By signing Dhawan, LUX Cozi is repositioning itself within the young audience
- ✓ LUX Cozi is one of the most popular and the largest market share holder in the economy to the mid-segment of men's innerwear.
- ✓ The style and fashion sense makes him endearing to all sections of the audience cutting across age groups, especially the youth

I am delighted to be the brand ambassador for LUX Cozi; their innerwear products stand for comfort and quality and I really liked the vibe of the ad campaign when I met with the creative team.

- Varun Dhawan



## Product Innovation – India's First Scented Vest



## INDIA looks good, feels good and smells good!!

Landmark Product in the Men's Innerwear Category

Creating value-based products keeping in mind the essential necessity and aspirational style quotient of India

Unique feature of these vests is the fact that they retain their fragrance even after continued washes

Lux Cozi has been synonymous with quality, comfort and durability. I am very excited to be a part of the launch of their next big product - India's first scented vests. With the onset of summer, this innovative product will revolutionise the vest game

- Varun Dhawan





## Continuous Strategic Innovation



Artimas Fashions
Private Limited
(Wholly Owned
Subsidiary of Lux
Industries)



CSE Consulting
LLP
(License Owner of
One8) – Brand of Virat
Kohli

LUX Industries will be manufacturing and marketing a unique collection of socks, innerwear and sleepwear for One8, globally



### Synergies

- ✓ Aim at providing superior product quality coupled with comfortable feel that will grab instant attention of the youth
- ✓ Fill the need-based vacuum that is created in the premium innerwear
- ✓ Provide knowledge and expertise in manufacturing, designing, marketing and retail for the brand



With One8, we aim to disrupt the premium innerwear segment through innovative product offerings. We feel extremely confident that the about our distribution and resource strength, coupled with the youth appeal of Virat Kohli will make One8 the most preferred brand in the premium category







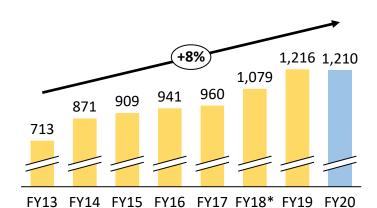




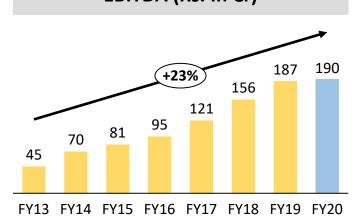
## Operating Performance



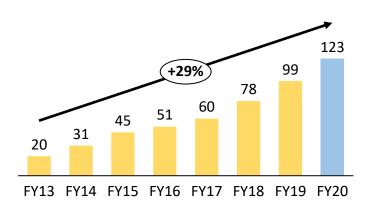
### Revenue (Rs. In Cr)



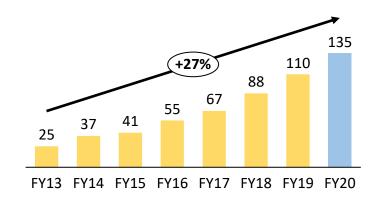
### EBITDA (Rs. In Cr)



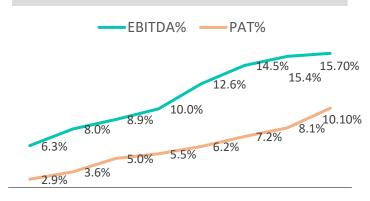
### PAT (Rs. In Cr)



### Cash PAT (Rs. In Cr)

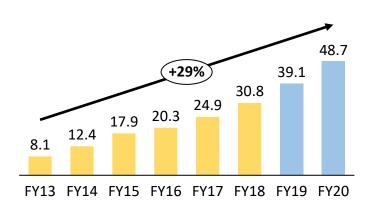


### **EBITDA & PAT Margins (%)**



FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20

### **EPS**





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