

29th Milestone, Pune-Nashik Highway, Village Kuruli, Tal : Khed, Dist. Pune - 410 501 (India) Tel. :+ 91 - 2135 - 610768, 610769 Fax :+ 91 - 2135 - 610770, 610704 www.anandgroupindia.com

BSE Limited 25<sup>th</sup> Floor, P. J. Towers, Dalal Street, MUMBAI – 400 001 (Company Code: 505714) National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (E), MUMBAI – 400 051 (Company Code: GABRIEL)

Dear Sirs,

# Subject: Intimation of Schedule of Analyst / Institutional Investor meetings under the Regulation 30(2) of SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015

Pursuant to the relevant provisions of SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015, we would like to inform you that the officials of the Company will be attending the meeting with Investor and Analysts as under:

Date	Event	Place
Sept 28, 2018 Friday	Investor and Analysts Meeting	Chakan Plant (Pune)

Also, the Investor Presentation has already been uploaded on website of the Company www.gabrielindia.com and is also available on the Stock Exchanges for your information and also for the information of members and the public at large.

Kindly note that changes may happen due to exigencies on the part of the Investors /Company.

Thanking you,

Yours faithfully,

For Gabriel India Limited

Nilesh Jain Company Secretary



Registered Office : 29th Milestone, Pune-Nashik Highway, Village Kuruli, Taluka Khed, Dist. Pune - 410 501 (India) www.gabrielindia.com CIN - L34101PN1961PLC015735







# **Gabriel India Ltd.**

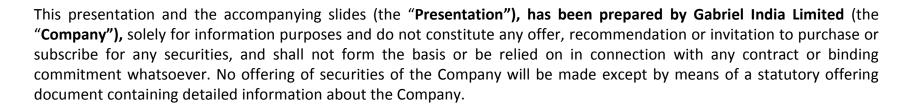
**Investor Presentation – July 2018** 



# Safe Harbour

GABRIEL





This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the auto ancilliary industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.





**GABRIEL** 

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ACYM ANSYSCO CHANNER PROPERTIES OF RECERPTING COME CABRIEL Halder (Henkel) OPOWER O LOYS	SON MRHLE CMando SNS Foundation SUJÁN Valeo

Introduction







more than 20% of sales

(Henkel)



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year 2012

Faurecia OFEDERAL-MOQUE GABRIEL

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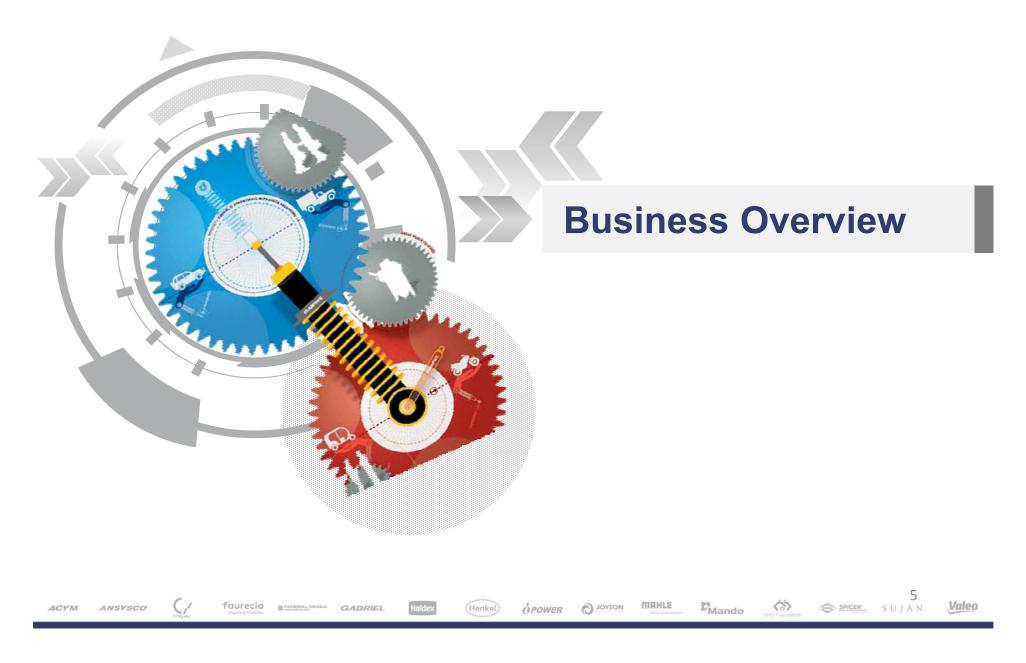
in Auto Component Industry for last four years consistently

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# We are a "GREAT PLACE TO WORK"

# GABRIEL

**Ranked** among Top 100 Companies to work for in India (4<sup>th</sup> time in row) & best companies to work for in Auto Component Industry

# 2017

2018

Ranked among Top 100 Companies to work for in India

2016 Gabriel India Ranked #3 in Auto Component Industry Rank #70 among Top 100 Companies to work for in India





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# 2015

Gabriel India Ranked #2 in Auto Component Industry Rank #43 among Top 50 Companies to work for in India



Gabriel India **Ranked #3** in Auto Component Industry Recognized among the Best Companies in its Industry

Faurecia



**JOYSON** 

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**OPOWER** 

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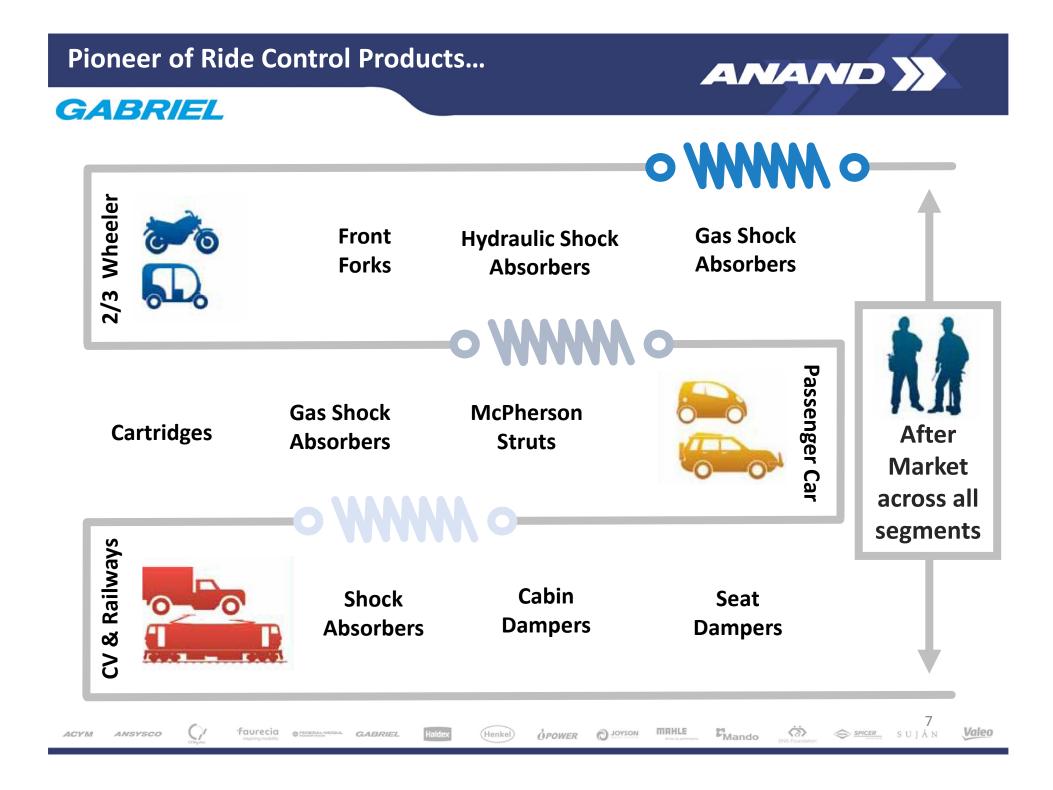
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# ...with Diversified Revenue

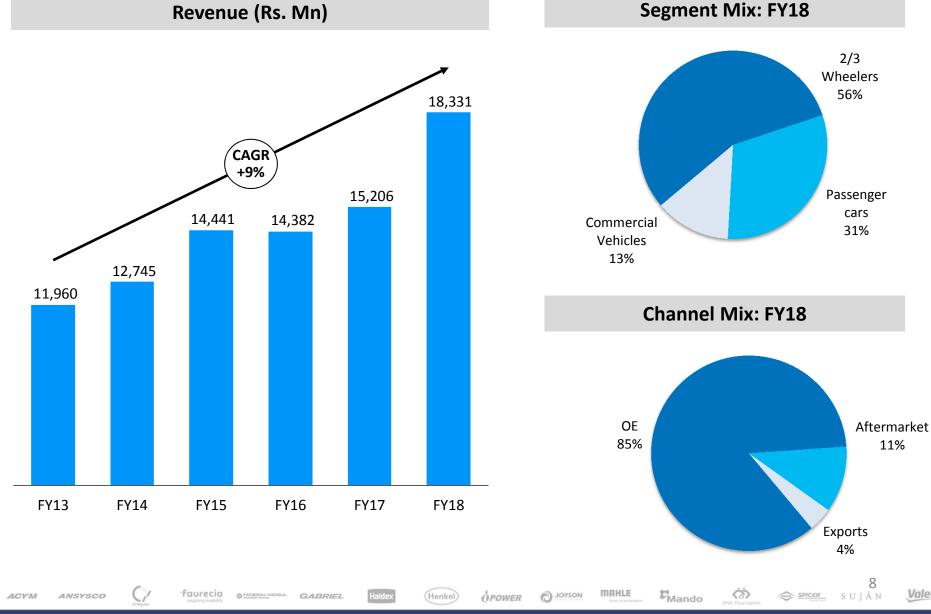
### **GABRIEL**

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11%

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Segment Mix: FY18



# ... & "No" OEM accounting for >20% of Sales

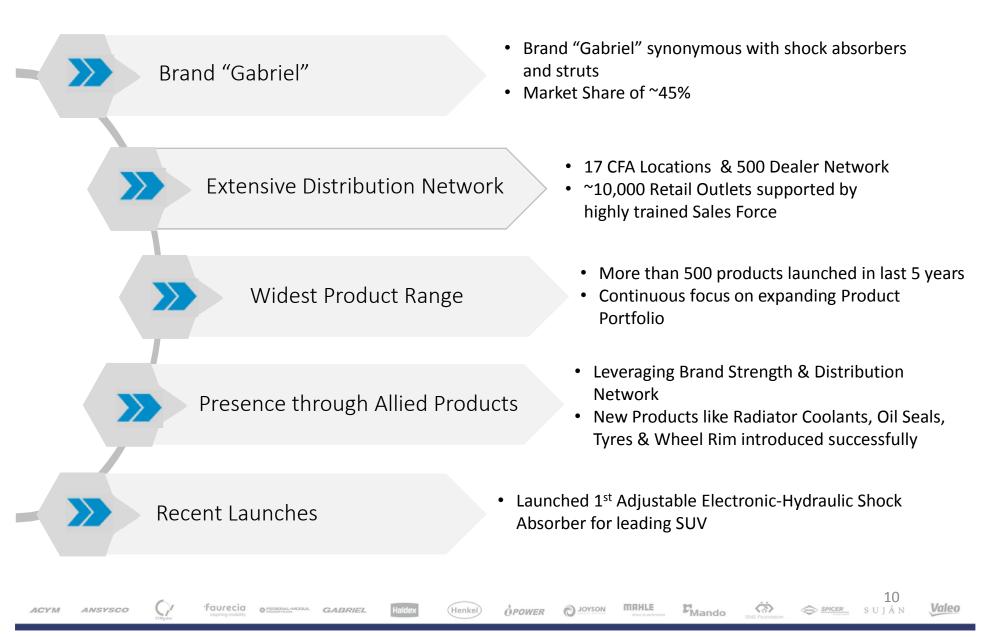


### GABRIEL



# ... Strongly supported by Aftermarket Presence

### GABRIEL



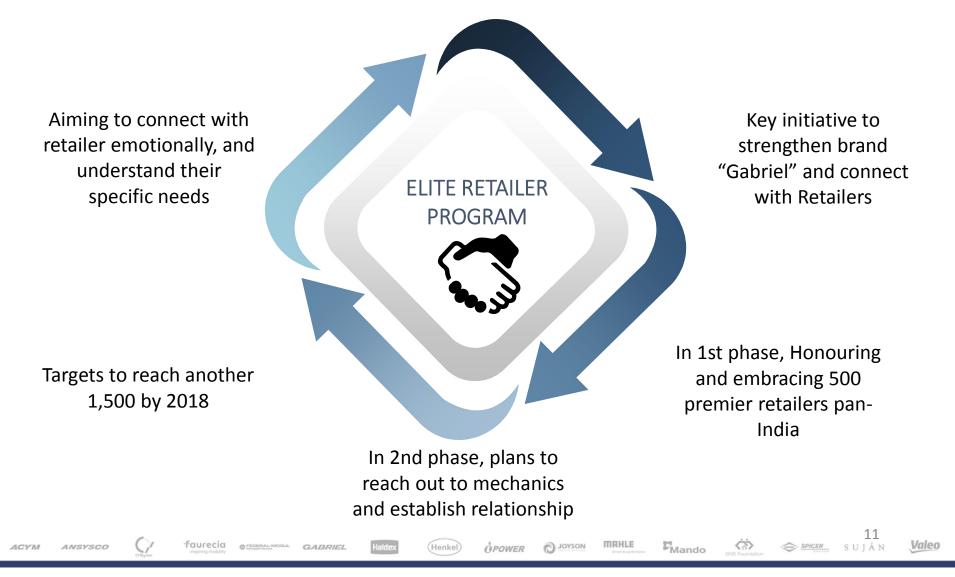
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### **Strengthening Retailer Connect...**





First-of-its-Kind Program to build loyalty among Retailers & Mechanics



# ... Reinforcing Brand "Gabriel"

# ANAND

### GABRIEL

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Pro Kabbadi - Puneri Paltan team



**Indian National Polo Team** 



Suzuki – Gixxer Cup

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**Pune International Supercross League** 



VW - Ameo Cup



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Highway Hoardings & Uni-poles

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## **Creating Global Presence through Exports**



### GABRIEL



### **Aftermarket & Exports – Improving Performance**



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733

612

CAGR +17% CAGR +25% 1,988 2,016 1,854 571 558 1,516 553 1,415 1,205 415 382 1,004 874 292 594 126 FY11 FY12 FY13 FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY10 FY14 FY15 FY16 FY17 FY18

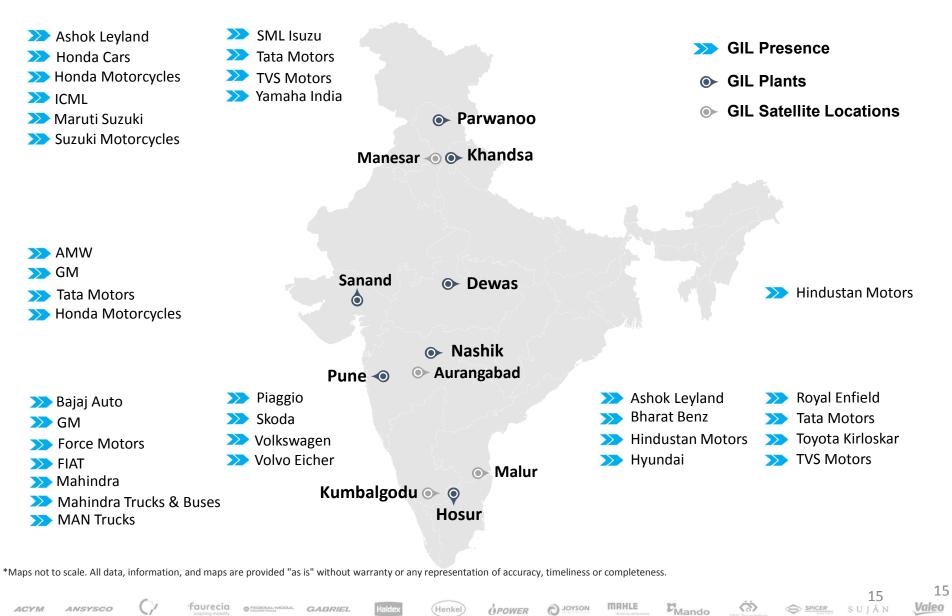
Aftermarket Sales (Rs Mn)

**Export Sales (Rs. Mn)** 

## **Strategic Manufacturing Footprint**

### GABRIEL

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## ... Manufacturing Facilities

### GABRIEL

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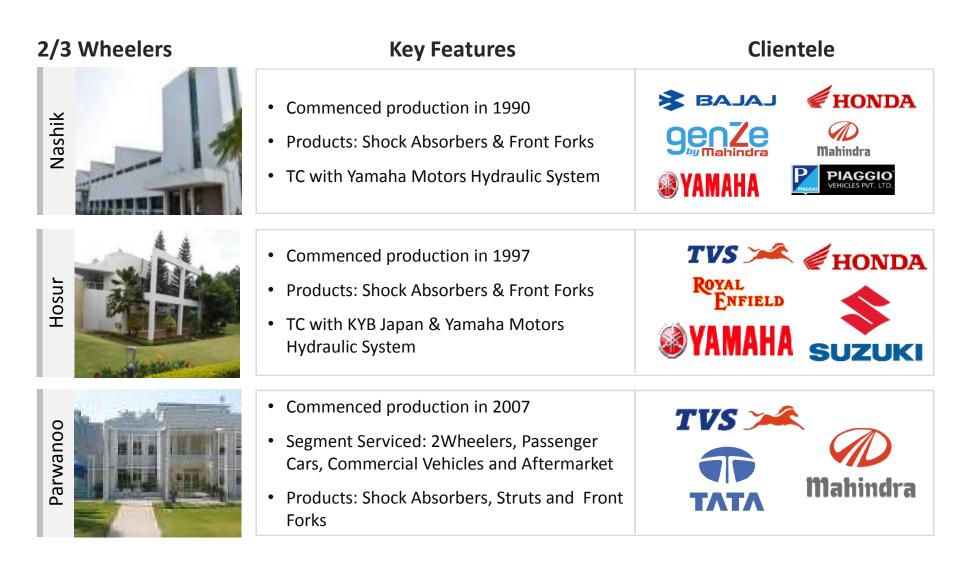


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# ... Manufacturing Facilities

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Passenger Cars	Key Features	Clientele
Chakan	<ul> <li>Commenced production in 1997</li> <li>Segment Serviced : Passenger Cars, Utility Vehicles and Railway</li> <li>Products: Shock Absorbers &amp; Struts</li> </ul>	EAJAJ FINCES PVT. LTD FREMARIE FR
Khandsa	<ul> <li>Commenced production in 2007</li> <li>Products: Shock Absorbers &amp; Struts</li> <li>TC with KYB Japan</li> </ul>	HONDA The Power of Dreams
Sanad	<ul> <li>Commenced production in 2010</li> <li>Segment Serviced : Passenger Car &amp; 2Wheelers</li> <li>Products: Shock Absorbers &amp; Struts (Final Assembly)</li> </ul>	HONDA

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# ... Manufacturing Facilities

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### **CV & Railways**



### **Key Features**

- Commenced production in 1992
- Segment Serviced : OE, Aftermarket and Exports

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• Products: Shox – Commercial Vehicles

### Clientele



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# Strong In-house R&D & Global Technology Partners



#### Key Principles of R&D

	Developing light weight products at	DSIR Approved R&D Centres					
	competitive costs	Well equipped state- of-the-art	Technical Collaboration	ns with Global Partners			
p la	products that will ast longer with	<ul><li>Chakan</li><li>Hosur</li></ul>	<ul> <li>KYB Japan –</li> <li>Passenger Cars</li> </ul>	Focus on Shortening lead time for testing			
	educed eplacement cycle	• Nashik	<ul> <li>KYBSE Spain –</li> <li>Passenger Cars &amp;</li> </ul>	<ul> <li>Invested in own Test Track at Hosur Plant</li> </ul>			
a e e	Manufacturing of affordable embedded electronics for key products	<ul> <li>Possess capabilities for end-to-end product development</li> <li>Conceptualizing</li> <li>Designing</li> <li>Prototyping</li> <li>Testing</li> <li>Validation</li> </ul>	<ul> <li>Commercial Vehicles</li> <li>Yamaha Motor Hydraulic System Company- 2 /3 Wheelers</li> <li>KONI – Luxury Commercial Vehicle &amp; Buses</li> </ul>	<ul> <li>In-house facility for customers for ride tuning of vehicles</li> </ul>			

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# **Achieving Engineering Excellence**

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First time in India - Shock Absorbers with Floating Piston	Designed & developed Remote Canister Shock Absorber	First to Develop Adjustable Electronic- Hydraulic Shock Absorber for a leading SUV vehicle in Aftermarket
First time in India - Shock Absorber with Hollow Piston Rod	Proven Engineering Capabilities – PRODUCT & PROCESS	First Indian Company to indigenously develop Shock Absorbers for High Speed Railway Trains
Zero <b>Discharge</b> Chrome Plating	India's 1st Robotic Assembly line	Laser Welding Technology, Friction Welding Technology, Water based Autophoretic paint system

Honored with "Golden Peacock Eco – Innovation Award for Hollow Piston Rod"

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## **Strategic Business Unit Approach...**

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### To Derive benefits in Customer & Product Focus, Export Push and After market expansion

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# ... To Drive Growth





#### **Sales Growth**

**Exports Focus** ٠

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- In Organic Growth ٠
- **Global Manufacturing Footprint** ٠

- **Efficiency Improvement**
- Debt Reduction ٠
- Break Even Point (BEP) ٠ Reduction
- Simplification of Parts ٠
- Automation ٠



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# Key Updates for 2018-19





# Capital Expenditure for FY 18-19 proposed Rs.1,560 Mn

- New 2-Wheeler Front Fork Plant at Sanand to cater to new HMSI Order, expected outlay Rs.460 Mn
- New 'Piston Rod' (Key Component for Shock Absorbers) manufacturing facility, expected outlay Rs. 400 Mn
- New R&D Technical Centre Building at Chakan premise Rs. 115 Mn to address new technology developments for Passenger Car & Commercial Vehicle Business
- Regular R&D/Quality/Line Balancing/Maintenance capex Rs. 585 Mn







# **Historical Profit & Loss Highlights**



### **GABRIEL**

Rs.Mn	FY18^	FY17^	FY16	FY15	FY14	FY13
Revenue	18,331	15,206	14,382	14,441	12,866	12,053
Raw Material	13,106	10,847	10,282	10,434	9,266	8,644
Employee Expenses	1,377	1,112	1,150	1,077	982	911
Other Expenses	2136	1785	1,674	1,762	1,714	1,672
EBITDA	1,713	1,461	1,276	1,168	904	826
%	9.3%	9.6%	9.0%	8.1%	7.0%	6.9%
Other Income	71	58	42	43	56	40
Interest & Finance Charges	29	39	25	55	90	123
Depreciation	383	353	332	311	271	273
PBT before Exceptional Item	1,372	1,128	961	841	600	471
%	7.5%	7.4%	6.7%	5.8%	4.7%	3.9%
Exceptional Item*	-	-	6	6	42	59
РВТ	1,372	1,128	955	835	558	412
Тах	429	301	203	235	132	30
PAT	942	827	752	600	426	381
%	5.1%	5.4%	5.2%	4.2%	3.3%	3.2%
Cash PAT**	1,325	1,180	1,084	912	697	654

^ As per IND-AS

\* Exceptional Item includes provision made on re-assessment of disputed liabilities towards rates & taxes

\*\* Cash PAT = PAT + Depreciation

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# **Profit & Loss Highlights**



### GABRIEL

Rs. Mn	Q4 FY18	% of Revenue	Q4 FY17	% of Revenue	ΥοΥ%	FY18	% of Revenue	FY17	% of Revenue	ΥοΥ%
Revenue (net of excise duty)	4,968	100.0%	3,882	100.0%	28.0%	18,331	100.0%	15,206	100.0%	20.6%
Raw Material	3,546	71.4%	2,762	71.1%		13,106	71.5%	10,847	71.3%	
Employee Expenses	361	7.3%	295	7.6%		1,377	7.5%	1,112	7.3%	
Other Expenses	596	12.0%	450	11.6%		2136	11.6%	1785	11.7%	
EBITDA	465	9.4%	375	9.7%	24.0%	1,713	9.3%	1,461	9.6%	17.2%
Adjusted EBITDA**	9.4%		9.7%			9.3%		9.6%		
Other Income	23	0.5%	20	0.5%		71	0.4%	58	0.4%	
Interest	7	0.1%	18	0.5%		29	0.2%	39	0.3%	
Depreciation	107	2.2%	90	2.3%		383	2.1%	353	2.3%	
РВТ	374	7.5%	287	7.4%	30.3%	1,372	7.5%	1,128	7.4%	21.7%
Тах	117	2.4%	61	1.6%		429	2.3%	301	2.0%	
PAT	257	5.2%	226	5.8%	13.7%	942	5.1%	827	5.4%	13.9%
Other Comprehensive Income	13		7			38		-30		
Total Comprehensive Income	270	5.4%	233	6.0%	15.9%	981	5.4%	796	5.2%	23.3%
Cash PAT	364	7.3%	316	8.1%	15.2%	1,325	7.2%	1,180	7.8%	12.3%

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\* Exceptional Item includes provision made on re-assessment of disputed liabilities towards rates & taxes

\*\* Cash PAT = PAT + Depreciation

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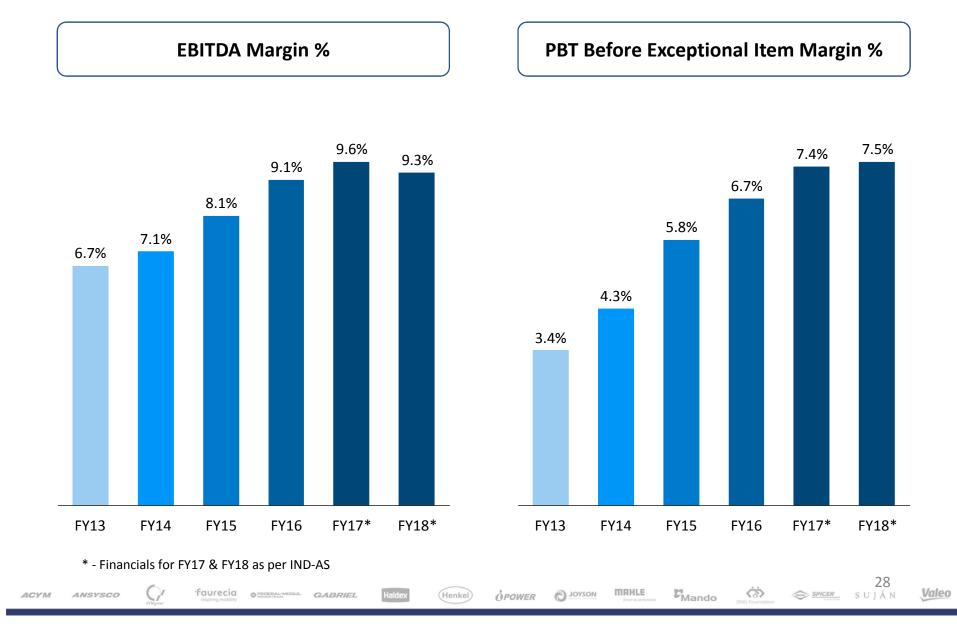
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# Margin Expansion Continues- Yearly



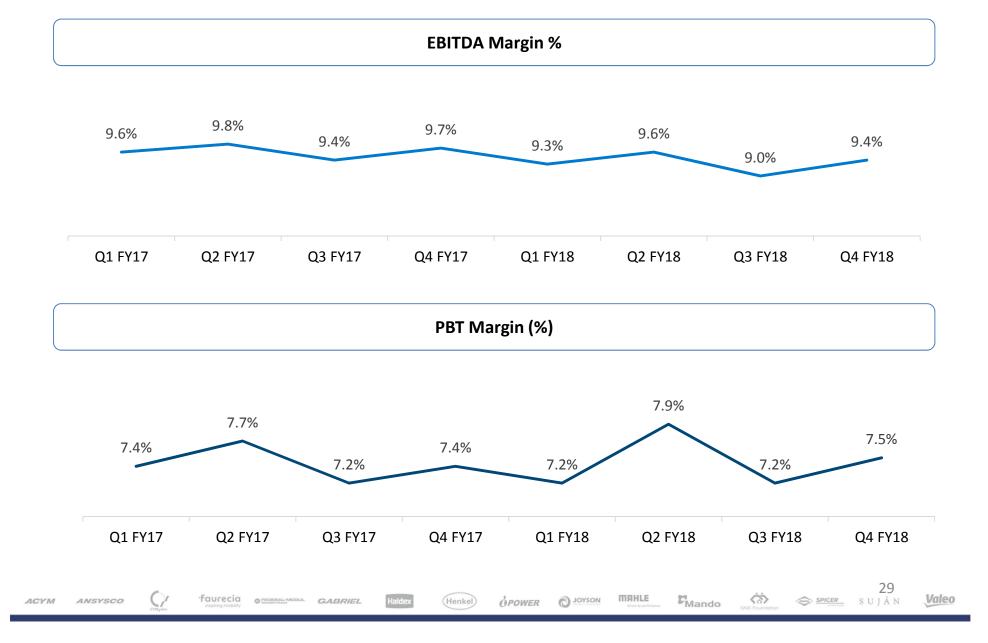
### **GABRIEL**



# **Quarterly Performance Trend**



### **GABRIEL**



# **Balance Sheet**



### GABRIEL

ASSETS (Rs. Crs.)	Mar-18	Mar-17
Non-current assets	3,417	3,601
Property, Plant and Equipment	2,926	2,829
Capital work-in-progress	78	18
Investment Property	23	4
Intangible Assets	38	53
Financial Assets		
Investments	0	0
Loans	15	15
Others	163	568
Non-Current Tax Assets (net)	120	71
Other non-current assets	53	44
Current assets	5,592	4,087
Inventories	1,491	1,312
Financial Assets		
Investments	623	283
Trade receivables	2,792	2,118
Cash and cash equivalents	180	40
Other bank balances	220	13
Loans	4	0
Others	83	46
Other Current Assets	199	275
TOTAL ASSETS	9,008	7,688

EQUITY AND LIABILITIES (Rs. Crs.)	Mar-18	Mar-17
EQUITY	5,249	4,502
Equity Share Capital	144	144
Other Equity	5,105	4,358
Non-Current Liabilities	388	316
Financial Liabilities		
Borrowings	72	77
Provisions	117	97
Deferred tax liabilities (net)	198	141
Current liabilities	3,372	2,871
Financial Liabilities		
Trade Payables	2,650	2,147
Other Financial Liabilities	460	409
Other current liabilities	100	145
Provisions	161	171
TOTAL EQUITY AND LIABILITIES	9,008	7,688

\* - Financials for FY17 & FY18 as per INDAS  $\bigcirc$ 

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# **Strong Balance Sheet**

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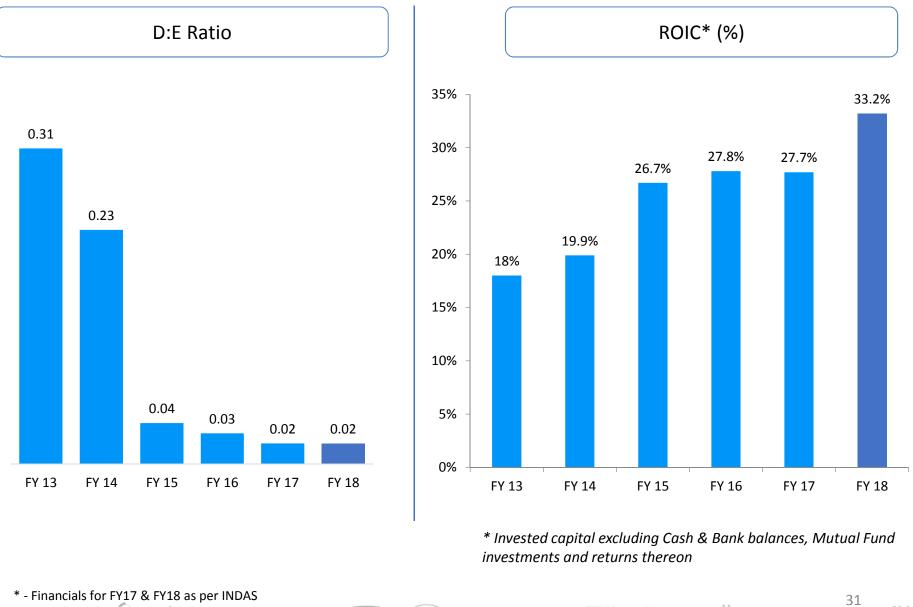
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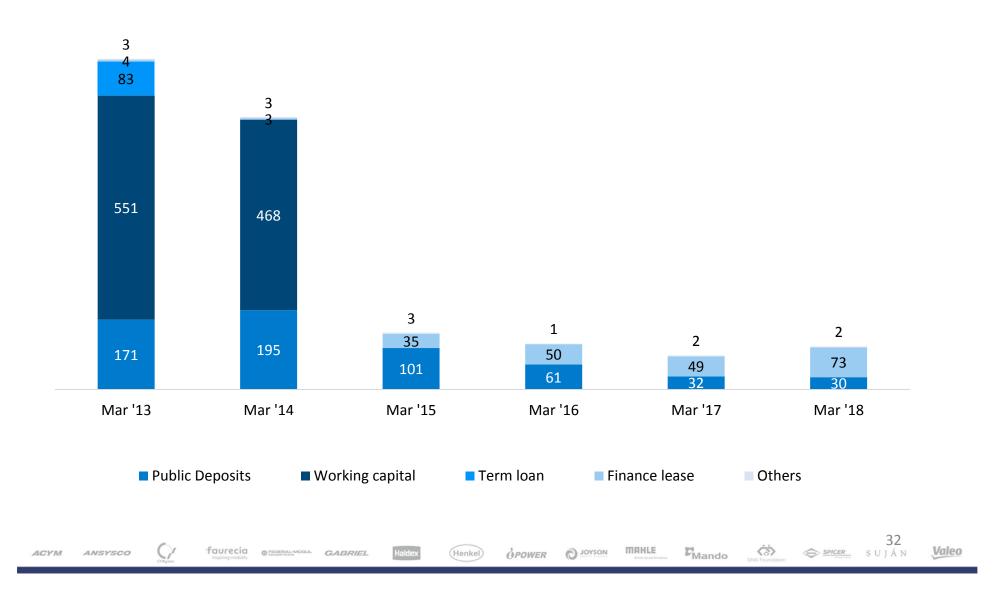
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# **Reduction in borrowings**





(Rs.Mn)

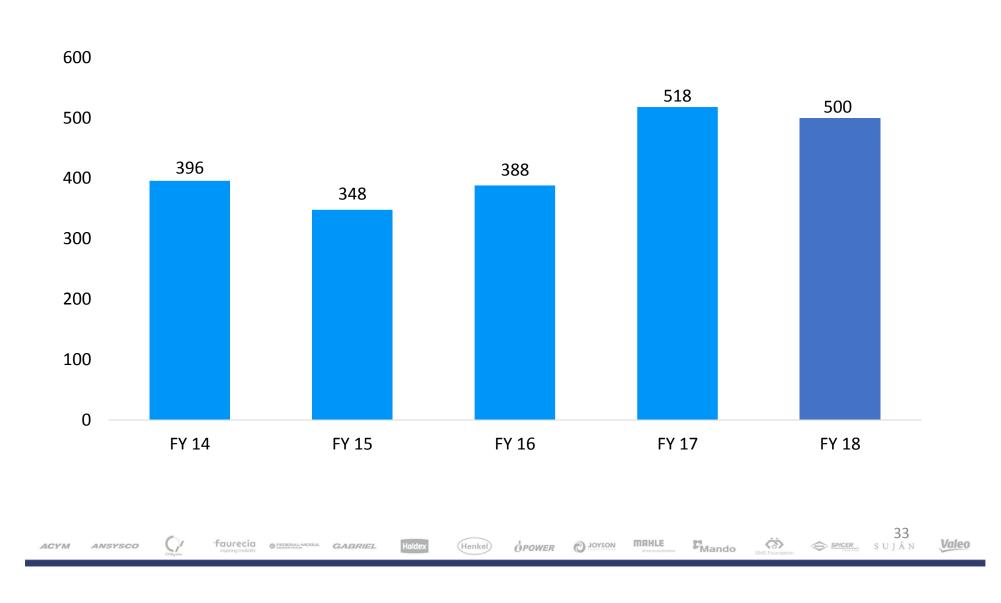


# **Capital expenditure trend**





(Rs. Mil)



# Working Capital improvement

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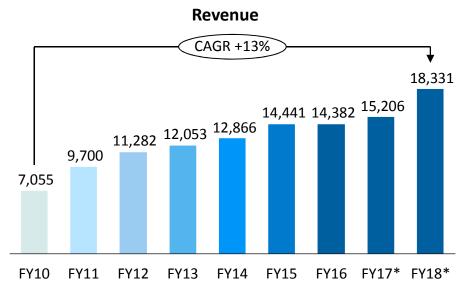


# Adjusted for vendor bills discounted and non-inclusion of final dividend as proposed dividend in comparison to earlier years. The adjusted net working capital days for FY17 & FY18 will be 22 days & 23 days.

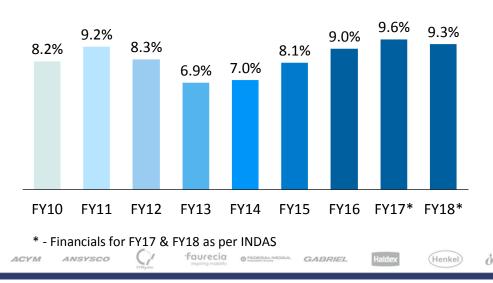
### **Annual Performance Trend**

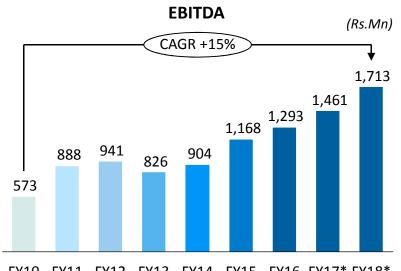


### GABRIEL

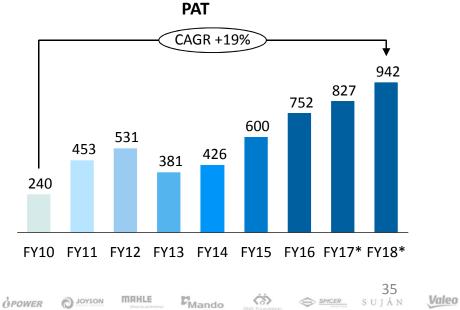


EBITDA Margin%





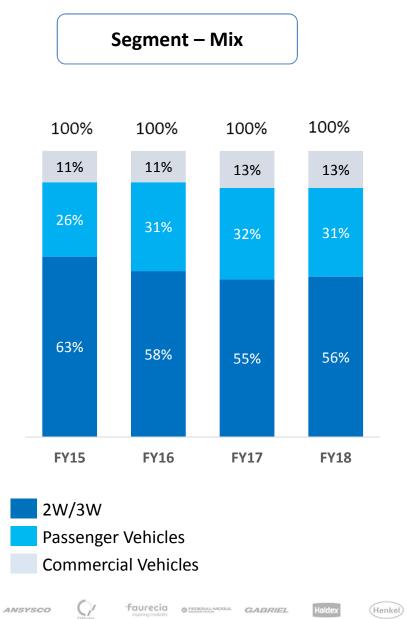
FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17\* FY18\*

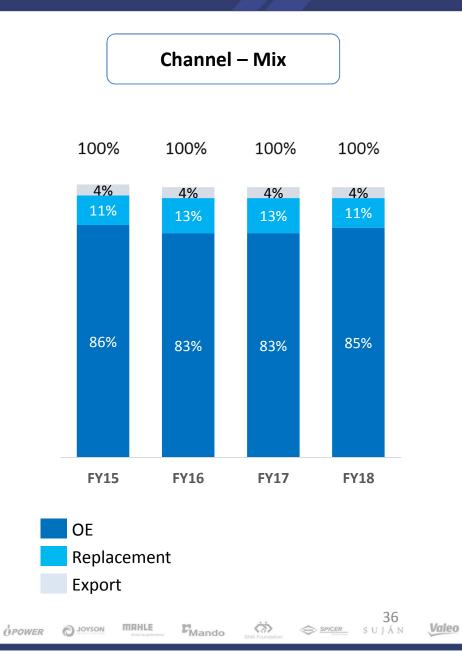


# **Revenue Mix**

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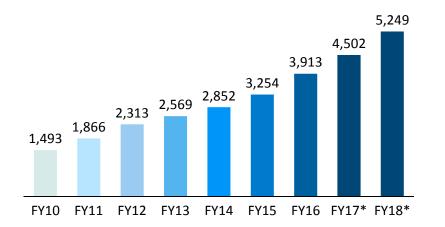




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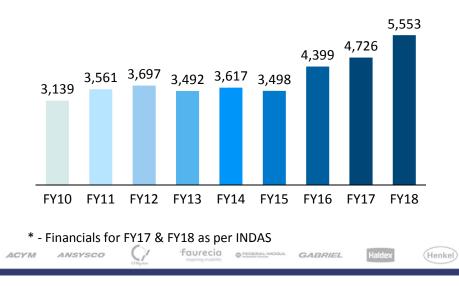
### **Annual Performance Trend**



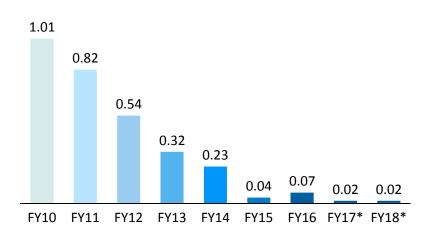


Networth

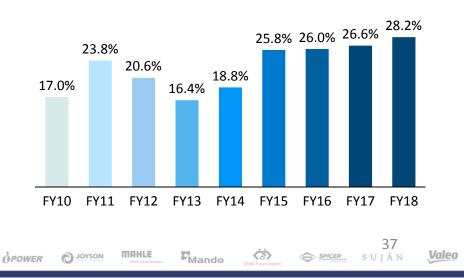
**Funds Employed** 



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ROCE



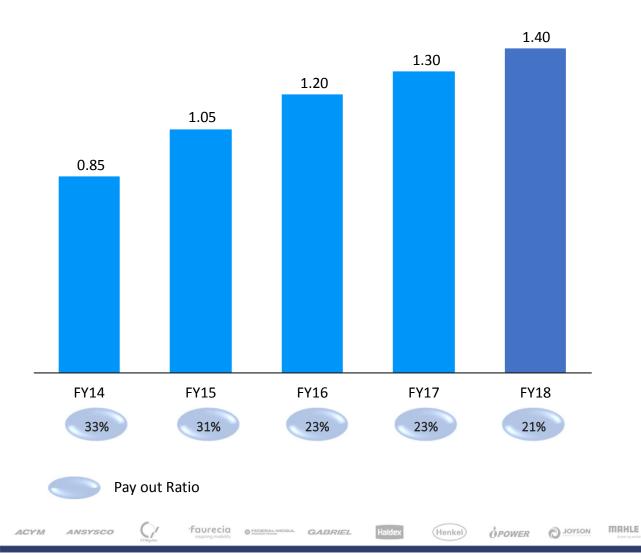
Debt:Equity

(Rs.Mn)

# Improving Dividend Profile

### **GABRIEL**

Dividend Per Share (Rs.)



Continuous Dividend
 since inception

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- Stable Pay out Ratio
- Declared Final Dividend of Rs. 0.90 per share, amounting to 90% of Face Value
- Total Dividend of Rs. 1.40 per share of Re. 1 each

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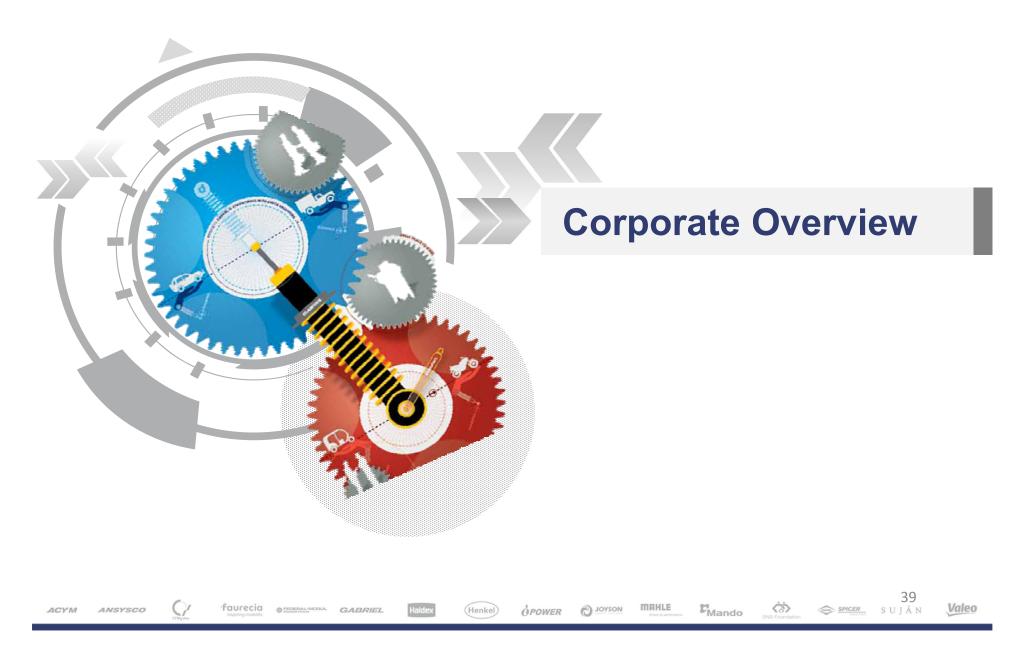
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### **Evolution**

### GABRIEL



2001 - 2010

- Exports to Yamaha (Japan)
   Commenced
- Sets up the Parwanoo facility, manufactures shock absorbers
   for Commercial Vehicles and
   2-Wheelers, struts for
   Passenger Cars and front forks
   for motorcycles
- Entry into Suzuki Motorcycles
- Business awarded for Yamaha
   'New Gen' motorcycles

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### 1961-1990

- Incorporated Gabriel
   India in 1961
- Serviced Commercial Vehicles segment from plant in Mulund
- In House design centre followed by in house
   SPM design center

### 1991 - 2000

- Single Unit Manufacturing to Multi Location segment wise manufacturing : Passenger cars segment with plant at Chakan & launch of McPherson Struts & Gas shock Absorbers, 2W segment with Plant in Nashik & Hosur, CV segment with plant at Dewas
- OE Model First time in Auto
  Industry

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# **Evolution**

### GABRIEL



### 2015 - 2017

- Received an approval to • manufacture Linke- Hofmann-Busch (LHB) Dampers from Indian Railways for high-speed Trains
- Aftermarket business achieves a record sales of INR 200 Cr
- Great Place to Work<sup>®</sup> ٠ recognizes Gabriel among Top 100 best places to work (4<sup>th</sup> time in row)

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2013 - 2014

- With key focus on R&D, launches a full-fledged new 2-Wheeler R&D centre in Hosur
- Expanded presence in China with inauguration of China office
- To enhance product and ٠ customer focus, Strategic Business Units (SBUs) based on product sectors were formed each headed by a COO

2011-2012

- 2011 R&D Facility at ٠ Hosur & Nashik recognized by DSIR
- Supply commenced to Volkswagen India
- Strengthens Aftermarket through highly successful loyalty programme

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# Led by Experienced Professionals



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### GABRIEL

### Mr. Deepak Chopra – Group CEO, Anand Group



- Chartered Accountant & Company Secretary, more than 40 years of experience across Industries
- Associated with Anand Group since 1976
- Rich experience in Finance, Tax, Operations, Secretarial, and Project Management

Mr. Manoj Kolhatkar – MD, Gabriel India



- B.E. Mechanical & DBM, with more than 25 years of experience in Automotive industry
- Associated with Gabriel India since 2011
  - Prior to this, served in TATA Group in senior roles for 22 years

Mr. Rajendran Arunachalam – CFO, Gabriel India



• Qualified CPA (USA) and Degree in Management from BITS Pilani

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- Associated with Gabriel India since Nov' 2013
- More than 20 years of experience in areas Finance, Treasury across various industries



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# Led by Experienced Professionals

### **GABRIEL**

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Mr. Rajendra Abhange, CTO



# ANAND

### Mr. Atul Jaggi , COO, TWBU



### Mr. Amitabh Srivastava, COO, AMBU



Mr. Sarabjit Singh, COO, PCBU



Mr. Umesh Shah , COO, CVRBU



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# **Board of Directors**





Mrs. Anjali Singh – Executive Chairperson, Gabriel India

- Joined Anand Group in 2005
- Studied Business Management at University of Westminster, UK, and Fine Arts at Central Martin's School of Arts and Design, UK
- Also serves as Chairperson, Supervisory Board, Anand Group since 2011

### Mr. Jagdish Kumar – Group President & Group CFO, Anand Group

- Joined Anand Group in September 2015
- Over 29 years of cross cultural experience of running business at Asia Pacific level as well leading Strategic Planning efforts for Asia-Pacific at Global Companies like Du Pont, BILT, TCS

### Mr. Pradipta Sen – Non Executive Independent Director

- Till 2016, was the President for India, Middle East and Africa region of Emerson, a Fortune 500 conglomerate
- Prior to joining Emerson, spent 16 years with General Electric, USA in leadership roles

# **Board of Directors**



### Mr. Aditya Vij – Non Executive Independent Director

• Over 3 decades of experience in the corporate world with a proven track record of developing and turning around businesses in various leadership positions.

ANAND

- Served as the Chief Executive Officer at Fortis Healthcare Limited from July, 2011 to November, 2014. He joined Fortis Healthcare from Punj Lloyd where he held the position of Group President Defence
- Prior to Punj Lloyd, Mr. Aditya Vij had a distinguished innings of 18 years with General Motors, across five countries in Europe and Asia. He served as an Executive Director of Sales, Marketing and After-Sales at General Motors Europe AG

Mr. Pradeep Banerjee - Non Executive Independent Director

- Vice President, Supply Chain, South Asia at Hindustan Unilever Limited (HUL).Director on the Board of HUL. Associated with HUL since 1980 in various senior roles
- Chairman of Confederation of Indian Industry (CII) National Committee on intellectual Property and committee member on Environment, Convenor of CII National Working Group on Plastic Waste Management

# Sustainability Award – Mahindra

faurecia OFEDERAL-MOQUE GABRIEL



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ACYM

ANSYSCO



Gabriel India awarded with "Sustainability Award – Automotive and Farm Division" from Mahindra for our outstanding efforts in FY18

OPOWER

(Henkel)

NOSKOF Q

MAHLE

### Awards



### GABRIEL



**Price Competitiveness Award – Suzuki Motorcycles** 



Supplier Excellence Award – SML ISUZU



**Certificate of appreciation** – **FICCI Quality Systems Excellence Awards 2018** 



**ACMA Gold Award in Health & Safety** 

ACYM	ANSYSCO
ACYM	ANSYSCL



(Henkel)

OPOWER

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# Industry Accolades



### GABRIEL

- Gold Award in the International Convention on Quality Control Circles held in the Philippines
- Khandsa plant was felicitated by the Hon'ble Chief Minister of Uttar Pradesh Shri Yogi Adityanath for Encouraging Women's Participation in the Workforce
- Dewas plant received 'Certificate of Appreciation' from Powerdown Inc., Australia for commitment and consistency in manufacturing and supplying shock absorbers
- Recognition of supply chain partnership from Royal Enfield
- Recognition of support and valuable contribution by Honda Motorcycle & Scooter
- Dewas plant won regional winner award in 'Supplier Samrat' competition organised by Ashok Leyland

faurecia OFEDERAL-MOQUE GABRIEL

- Gabriel Khandsa recognized by FICCI for Good Practices in Safety Systems
- Several Quality circle awards

ACVM

ANSYSCO



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### **GABRIEL**

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