



ESTD - 1910

The Lakshmi Mills Company Limited

Regd. Office :
Post Box No. 6301,
686, Avanashi Road,
Pappanaickenpalayam,
Coimbatore - 641 037
INDIA

Telephone : 91 - 422 - 2245461 to 2245465,4333700
Telegram : "LAKSHMI"
Fax No. : 91 - 422 - 2246508
E-mail : contact@lakshnimills.com
Website : www.lakshnimills.com
CIN : L17111TZ1910PLC000093

SECY / BSE / 2022 /

16.08.2022

BSE Ltd
Listing Department
1st Floor, New Trading Ring,
Rotunda Building, P J Towers
Dalal Street, Fort,
Mumbai - 400 001

Scrip Code: 502958

Dear Sirs,

Sub: Furnishing of soft copy of Annual Report for the year 2021-22 -
Regulation 34 of the SEBI (LODR) Regulations, 2015- Reg.

As per Regulation 34 of the SEBI (LODR) Regulations 2015, we are enclosing herewith the soft copy of the Annual Report for the year ended 31.03.2022 for your records and reference.

The above may please be taken on record.

Thanking you,

Yours faithfully,
For The Lakshmi Mills Company Ltd,


N. SINGARAVEL
Company Secretary

*HUNDRED AND TWELFTH
ANNUAL REPORT
2022*

112



ESTD - 1910

THE LAKSHMI MILLS COMPANY LTD
COIMBATORE

THE LAKSHMI MILLS COMPANY LIMITED

Annual Report 2021 - 22

BOARD OF DIRECTORS

Sri R. SANTHARAM - Vice Chairman
Sri D. RAJENDRAN
Sri SATISH AJMERA
Sri SANJAY JAYAVARTHANAVELU
Smt SUGUNA RAVICHANDRAN
Sri ADITYA KRISHNA PATHY - Deputy Managing Director
Sri VIJAY VENKATASWAMY

CHAIRMAN AND MANAGING DIRECTOR

Sri S. PATHY

COMPANY SECRETARY

Sri N. SINGARAVEL

CHIEF FINANCIAL OFFICER

Sri A. DORAISWAMY

AUDITORS

M/s. M. S. JAGANNATHAN & VISVANATHAN
Chartered Accountants

BANKERS

Central Bank of India
Canara Bank
Indian Overseas Bank

REGISTERED OFFICE

686, Avanashi Road
Pappanaickenpalayam
Coimbatore - 641 037
Phone : 91 - 0422 - 2245461 to 2245465, 4333700
Fax : 91 - 0422 - 2246508
E-mail : contact@lakshimimills.com
Website : www.lakshimimills.com
CIN : L17111TZ1910PLC000093

Contents

Notice to Shareholders	2
Directors' Report	17
Management Discussion & Analysis Report	25
Report on Corporate Governance	38
Auditors' Report	55
Financial Statements	68
Cash Flow Statement	71
Notes to Financial Statements	75

THE LAKSHMI MILLS COMPANY LIMITED

686, Avanashi Road, Coimbatore - 641 037

Phone : 91- 0422 - 2245461 to 2245465, 4333700 Fax : 91- 0422 - 2246508

E-mail : contact@lakshnimills.com Website : www.lakshnimills.com

CIN: L17111TZ1910PLC000093

NOTICE TO SHAREHOLDERS

Notice is hereby given that the **HUNDRED AND TWELFTH ANNUAL GENERAL MEETING (AGM)** of the Members of the Company will be held on Friday, 9th September, 2022 at 10:20 A.M IST through Video Conferencing (“VC”) / Other Audio Visual Means (“OAVM”) **without the in-person presence of shareholders** to transact the following businesses. The venue of the meeting shall be deemed to be the Registered Office of the Company at 686, Avanashi Road, Pappanaickenpalayam, Coimbatore - 641 037.

ORDINARY BUSINESS

1. To receive, consider and adopt the Audited Financial Statements including Balance Sheet as at 31st March, 2022, the Statement of Profit and Loss (including other comprehensive income), the Statement of Cash Flow and Changes in Equity for the year ended on that date together with the Directors’ Report and the Auditors’ Report thereon.
2. To declare a dividend for the year ended 31st March 2022.
3. To appoint a Director in the place of Sri Aditya Krishna Pathy (DIN 00062224), who retires by rotation and being eligible, offers himself for reappointment.
4. **To appoint the Auditors of the Company and to fix their remuneration and in this regard to pass the following Resolution as an Ordinary Resolution:**

RESOLVED THAT pursuant to Sections 139, 142 and other applicable provisions, if any, of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014 and the applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, (including any statutory modification(s) or re-enactment(s) thereof for the time being in force and on the recommendation of the Audit Committee and the Board of Directors of the Company, M/s. Subbchar & Srinivasan (Firm Registration No. 004083S), Chartered Accountants,

Coimbatore, be and are hereby appointed as Statutory Auditors of the Company in place of the retiring auditors, M/s. M.S. Jagannathan & Visvanathan (Firm Registration. No. 001209S) Chartered Accountants, Coimbatore for a term of 5 years, to hold office from the conclusion of this Annual General Meeting till the conclusion of the 117th Annual General Meeting of the Company to be held in financial year 2027 at such remuneration, as may be mutually agreed between the Board of Directors of the Company and the Statutory Auditors.

SPECIAL BUSINESS

5. **To consider and if thought fit, to pass the following resolution as an Ordinary Resolution:**

“RESOLVED THAT pursuant to the provisions of section 148(3) and all other applicable provisions, if any, of the Companies Act, 2013 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), M/s. A. R. Ramasubramania Raja & Co., (Registration No. 000514), Cost Accountants, Coimbatore, who were appointed as Cost Auditors by the Board of Directors of the Company on the recommendation of the Audit Committee, to conduct the audit of the cost accounting records of the Company for the financial year 2022-23 on a remuneration of ₹ 1,00,000/- exclusive of applicable taxes and reimbursement of out of pocket expenses incurred in connection with the aforesaid audit, be and is hereby ratified and confirmed.”

6. **To consider and, if thought fit, to pass with or without modification, the following resolution as an Ordinary Resolution:**

“RESOLVED that in supersession of the earlier Resolutions passed under Section 293(1)(e) of the Companies Act, 1956, and pursuant to Section 181 and other applicable provisions, if any, of the



Companies Act, 2013, as amended from time to time, the consent of the Company be and is hereby accorded to the Board of Directors of the Company or any Committee of the Board (hereinafter referred to as the “Board”) for making contribution to Charitable and other purposes.

Resolved further that irrespective of the profits in any financial year, the Board of Directors of the Company be and are hereby authorized to contribute to Charitable and other purposes not directly relating to the business of the Company, funds not exceeding ₹ 75 Lakhs (Rupees Seventy Five Lakhs) notwithstanding the limits under section 181 of the Companies Act, 2013.”

Coimbatore
12.08.2022

By Order of the Board
N. SINGARAVEL
Company Secretary

NOTES:

1. The Ministry of Corporate Affairs (“MCA”) and the Securities and Exchange Board of India (“SEBI”) vide their circulars issued during the year 2020, 2021 and 2022 permitted the conduct of the Annual General Meeting (“AGM”) through Video Conferencing (“VC”)/Other Audio Visual Means (“OAVM”), without the physical presence of the Members at a common venue. The deemed venue for the AGM shall be the Registered Office of the Company. In compliance with the provisions of the Companies Act, 2013 (“Act”), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”) MCA Circulars and SEBI Circulars, the 112th AGM of the Company is being held through VC/OAVM. Members desirous of participating in the meeting through VC/OAVM, may refer to the procedures mentioned below.
2. Pursuant to the provisions of the Act, a Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Since this AGM is being held pursuant to the MCA Circulars through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies

by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.

3. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote at the AGM.
4. Institutional/Corporate Members (i.e., other than Individuals/HUF/NRI) etc are required to send the scanned copy of its Board or governing body Resolution/Authorization etc., authorizing their representatives to attend the AGM through VC/OAVM on their behalf and to vote through remote e-voting. The said Resolution/Authorisation shall be sent to the Scrutinizer by email through its registered email address to bk.scrutiniser@gmail.com with a copy marked to evoting@nsdl.co.in.
5. Members attending the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
6. The Register of Members and Share Transfer Books of the Company will remain closed from Saturday - 03.09.2022 to Friday - 09.09.2022 (both days inclusive), in compliance with Regulation 42 of the SEBI (LODR) Regulations 2015 and Section 91 of the Companies Act, 2013.
7. Dividend as recommended by the Board of Directors, if declared at the Annual General Meeting will be paid within 30 days from the date of declaration to those Members whose names appear on the Register of Members in respect of shares held in physical form as well as in respect of shares held in electronic form as per the details received from the depositories for this purpose as at the close of the business hours on Friday, 2nd September, 2022.
8. Compulsory transfer of Equity Shares to Investor Education and Protection Fund (IEPF) Authority:
Pursuant to the provisions of Section 124(6) of the Act and Rule 6 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, (“the IEPF Rules”) and amendments thereto, the Company has transferred the shares in respect of Members who have not claimed/encashed dividend for the last

THE LAKSHMI MILLS COMPANY LIMITED

seven consecutive years to the Demat Account of the IEPF Authority. Details of the Members whose shares have been transferred to the Demat account of the IEPF Authority are available at the Company's website at www.lakshimimills.com. Members who wish to claim dividends, which remain unclaimed, are requested to correspond with the Company/ Registrar & Share Transfer Agent of the Company. Members are requested to note that pursuant to Section 124 of the Companies Act, 2013 dividends not claimed within seven years from the date of transfer to the Company's Unpaid Dividend Account, will be transferred to the Investor Education and Protection Fund ("IEPF") established by the Central Government under Section 125 of the Companies Act, 2013. The details of unpaid / unclaimed dividend can be viewed on the Company's website www.lakshimimills.com. As per the provisions of Rule 6 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules 2016, the Company will be transferring the share(s) on which the beneficial owner has not encashed any dividend during the last seven years to the IEPF demat account of the IEPF Authority. Details of shareholders whose shares are liable to be transferred to IEPF are available at the Company website: www.lakshimimills.com. The shareholders whose unclaimed dividend / share has been transferred to the 'Investor Education and Protection Fund' may claim the same from IEPF authority by filing Form IEPF-5 along with requisite documents. Sri N. Singaravel, Company Secretary, is the Nodal Officer of the Company for the purpose of verification of such claims.

10. Members are requested to make all correspondence in connection with shares held by them by addressing letters directly to the Company Secretary of the Company or its RTA - M/s. S.K.D.C. Consultants Limited, "Surya", 35, May Flower Avenue, Behind Senthil Nagar, Sowripalayam Road, Coimbatore 641 028, by quoting their Folio Number or the Client ID No. with DP ID No.
11. It is reiterated that the request for Dematerialisation and Rematerialisation are to be made only to the Depository Participant (DP) with whom you have

opened an account and not to the Company or its Transfer Agent.

12. The International Securities Identification Number given to your company is INE938C01019.
13. Members who hold shares in physical form in multiple folios in identical names or joint holding in the same order of names are requested to send the share certificates to the Registrar and Share Transfer Agent, for consolidation into a single folio.
14.
 - A. Securities and Exchange Board of India ("SEBI") had earlier mandated that the transfer of securities held in physical form, except in case of transmission or transposition, shall not be processed by the listed entities / Registrar and Share Transfer Agents with effect from 1st April 2019.
 - B. Further, SEBI had mandated the listed entities to issue shares only in dematerialized mode, with effect from 25th January 2022 to Shareholder(s)/ claimant(s) holding shares in physical mode, as against their service requests including for transmission or transposition of shares.

As per the said circular, the Company has to open an Escrow Demat Account for the purpose of crediting the shares of the Shareholders who fail to submit the letter of confirmation with the respective Depository Participant within the prescribed timeline.
 - C. Further, SEBI vide its circular dated 3rd November 2021 has also mandated that the Shareholders holding shares in physical form are required to update their PAN, KYC details, bank details and nomination details with the RTA on or before 1st April 2023, failing which the securities held by such Shareholder will be frozen by the RTA. The securities once frozen will revert to normal status only upon receipt of requisite KYC documents or upon dematerialization of the said securities. Shareholders holding shares in physical form may also note that once the securities are frozen, the dividend payments will be



processed only upon receipt of requisite KYC details and credited to the bank account of the Shareholder electronically.

- D. Further, SEBI vide its circular dated 3rd November 2021 has also mandated that the Shareholders holding shares in physical form are required to compulsorily link their PAN and Aadhaar. Accordingly, the physical folios in which PAN and Aadhaar are not linked have been frozen by the RTA. The securities which have been frozen will revert to normal status only upon receipt of requisite KYC documents or upon dematerialization of the said securities.

Necessary prior intimation(s) in this regard was provided to the Shareholders on 21st January 2022. Therefore, Members holding share(s) in physical form are requested to immediately update their KYC details / dematerialize their shareholding in the Company. A copy of the said circular(s) is available on the Company's website www.lakshmimills.com.

15. As per the green initiative taken by the Ministry of Corporate Affairs, Members are advised to register their email address with the Registrar and Share Transfer Agents M/s. S.K.D.C. Consultants Limited, in respect of shares held in physical form and with the concerned depository participant in respect of shares held in demat form to enable the company to serve documents in electronic form.
16. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their depository participants with whom they are maintaining their demat account(s). Members holding shares in physical form can submit their PAN details to the company or to the Registrar and Share Transfer Agents - M/s. S.K.D.C. Consultants Limited.
17. Securities and Exchange Board of India (SEBI) and the Ministry of Corporate Affairs have made it mandatory for all the listed Companies to offer Electronic Clearing Service (ECS) facilities for payment of dividend, wherever applicable. In view

of this provision, Shareholders who are interested to avail the facility of Dividend payment by National Electronic Clearing Service (NECS) are requested to fill the NECS Mandate in the prescribed form and send it along with the original cancelled cheque leaf to the Company's Registrar and Share Transfer Agents M/s. S.K.D.C. Consultants Ltd, "Surya", 35, May Flower Avenue, Behind Senthil Nagar, Sowripalayam Road, Coimbatore 641 028.

- 18.
- a. Members are requested to notify immediately any change in their address:
- i. to their Depository Participant(s) ("DPs") in respect of the shares held in electronic form, and
- ii. to the Company or its RTA, in respect of the shares held in physical form together with a proof of address viz, Aadhar Card /Electricity Bill/ Telephone Bill/Ration Card/Voter ID Card/ Passport etc.
- b. In case the registered mailing address is without the Postal Identification Number Code ("PIN CODE"), Members are requested to kindly inform their PIN CODE immediately to the Company/ RTA/ DPs.
19. As per the provisions of Section 72 of the Act, facility for making nominations is now available to individuals holding shares in the Company. Members holding shares in physical form may obtain the Nomination Form from the RTA of the Company or can download the form from the Company's website namely www.lakshmimills.com. Members holding shares in electronic form must approach their Depository Participant(s) for completing the nomination formalities.
20. Brief resume, details of shareholding and Directors / KMP inter-se relationship of Director seeking election / re-election, as required under Reg. 36 of the Securities Exchange Board of India (LODR) Regulations, 2015 and Secretarial Standards 2 issued by the Institute of Company Secretaries of India are provided as Annexure to this Notice.
21. Soft copies of the Register of Directors and Key

THE LAKSHMI MILLS COMPANY LIMITED

Managerial Personnel and their shareholding, maintained under Section 170 of the Companies Act, 2013 and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Companies Act, 2013, Secretarial Auditor's Report and Annual Secretarial Compliance Report will be available for inspection by the Members who request for the same, during the AGM.

22. A Member who needs any clarification on accounts or operations of the Company shall send his/her queries addressed to the Company Secretary at csns@lakshmill.com, so as to reach him on or before Monday, 5th September, 2022. Such queries will be replied to by the Company suitably, during the AGM or through a separate e-mail.
 23. In compliance with the aforesaid MCA Circulars and SEBI Circulars, Notice of the AGM along with the Annual Report for the year 2021-22 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Members may note that the physical copy of the Annual Report will be sent to them on their request to the Company / RTA. Members may note that the Notice and Annual Report 2021-22 will also be available on the Company's website www.lakshmill.com and website of the Stock Exchange i.e., BSE Limited at www.bseindia.com and on the website of the NSDL at www.evoting.nsdl.com. Members can attend and participate in the Annual General Meeting through VC/OAVM facility only.
 24. The Company has entered into agreements with National Securities Depository Limited (NSDL) and Central Depository Service Limited (CDSL). The Depository System envisages the elimination of several problems involved in the script based system such as bad deliveries, fraudulent transfers, fake certificates, thefts in postal transit, delay in transfers, mutilation of share certificates, etc. Simultaneously, Depository System offers several advantages like exemption from stamp duty, elimination of concept of market lot, elimination of bad deliveries, reduction in transaction costs, improved liquidity, etc. Members, therefore, now have the option of holding and dealing in the shares of the Company in electronic form through NSDL or CDSL. Members are encouraged to convert their holdings to electronic mode.
 25. Since the AGM will be held through VC/OAVM, the Route Map is not annexed in this Notice.
 26. Members holding shares in electronic form may note that bank particulars registered against their respective depository accounts will be used by the Company for payment of Dividend. The Company or its Registrar and Share Transfer Agents, M/s. S.K.D.C. Consultants Limited cannot act on any request received directly from the members holding shares in electronic form for any change of bank particulars or bank mandates. Such changes are to be advised only to the Depository Participant by the Members. Members holding shares in physical form and desirous of either registering bank particulars or changing bank particulars already registered against their respective folios for payment of Dividend are requested to write to the Company or its Registrar and Share Transfer Agents.
 27. Non-Resident Indian ("NRI") Members are requested to inform the Company or its RTA or to the concerned Depository Participants, as the case may be, immediately:
 - a. the change in their residential status on return to India for permanent settlement or
 - b. the particulars of the NRE/NRO Account with a Bank in India, if not furnished earlier.
 28. Pursuant to Finance Act 2020, dividend income will be taxable in the hands of Shareholders with effect from 1st April, 2020 and the Company is required to deduct tax at source from dividend paid to Shareholders at the prescribed rates. For the prescribed rates for various categories, the Shareholders are requested to refer to the Finance Act, 2020 and amendments thereof.
- The Shareholders are requested to update their Residential Status, Category as per Income Tax Act, 1961 ("IT Act"), Permanent Account Number ("PAN") with the Company/Registrar and Share Transfer Agents (in case of shares held in physical mode) and depositories (in case of shares held in



demat mode) immediately. A resident individual Shareholder having PAN and entitled to receive dividend amount exceeding ₹ 5,000/- and who is not liable to pay income tax, can submit a yearly declaration in Form No. 15G/15H, to avail the benefit of non-deduction of tax at source by email to info@skdc-consultants.com on or before 9th September, 2022. Shareholders are requested to note that in case their PAN is not registered with the Depository Participant / Company, the tax will be deducted at a higher rate of 20%. Non-resident Shareholders can avail beneficial rates under the relevant tax treaty between India and their country of residence, subject to providing necessary documents such as No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 10F, any other document which may be required to avail the tax treaty benefits by sending an email to info@skdc-consultants.com. The aforesaid declarations and documents need to be submitted by the Shareholders on or before 9th September, 2022.

29. Members holding shares in electronic form may please note that as per the regulations of Securities and Exchange Board of India (SEBI), National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL), the Company is obliged to print the bank details on the Cheques/Pay Orders as furnished by these depositories to the Company and the Company cannot entertain any request for deletion/change of Bank details already printed on Cheques/Pay Orders as per the information received from the concerned depositories. In this regard, Members should contact their Depository Participants (DP) and furnish particulars of any changes desired by them.

30. Registration of email ID and Bank Account details:

In case the shareholder's email ID is already registered with the Company/its Registrar and Share Transfer Agents (RTA)/Depositories, log in details for e-voting are being sent on the registered email address.

In case the shareholders has not registered his/her/their email address with the Company/its RTA/

Depositories and or not updated the Bank Account mandate for receipt of dividend, the following instructions are to be followed:

- (i) In case of shares held in physical form, kindly provide the required details to M/s S.K.D.C Consultants Limited, "Surya", 35, Mayflower Avenue, Behind Senthil Nagar, Sowripalayam Road, Coimbatore - 641028 or to the Company at 686, Avanashi Road, Pappanaickenpalayam, Coimbatore - 641037.
- (ii) In the case of Shares held in Demat mode, the shareholder may please contact the Depository Participant ("DP") and register the email address and bank account details in the demat account as per the process followed and advised by the DP.

Voting through Electronic Means

- i. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, (as amended) (including any statutory modification(s), clarifications, exemptions or re-enactments thereof for the time being in force), Regulation 44 of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and Secretarial Standard on General Meetings (SS - 2), the Company is providing its Members the facility to cast their vote electronically from a place other than the venue of the Annual General Meeting ("remote e-voting") using an electronic voting system provided by National Securities Depository Limited ('NSDL'), for all Members of the Company to enable them to cast their votes electronically, on all the business items set forth in the Notice of Annual General Meeting and the business may be transacted through such remote e-voting. The instructions to e-voting, as given below, explain the process and manner for casting of vote(s) in a secure manner.

Any person, who acquires shares of the Company and becomes Member of the Company after dispatch of Annual General Meeting Notice and holding shares as on Tuesday, 16th August, 2022, may refer to this Notice of the Annual General

THE LAKSHMI MILLS COMPANY LIMITED

Meeting, posted on Company's website www.lakshmill.com for detailed procedure with regard to remote e-voting. Any person, who ceases to be the Member of the Company as on the cut-off date and is in receipt of this Notice, shall treat this Notice for information purpose only.

The Members who have cast their vote by remote e-voting prior to the AGM may also attend/participate in the AGM through VC/OAVM but shall not be entitled to cast their vote again. Once the vote on a Resolution is cast by the Member, the Member shall not be allowed to change it subsequently.

- ii. The remote e-voting period begins on Tuesday - the 6th September 2022 at 9:00 AM (IST) and ends on Thursday - the 8th September 2022 at 5:00 PM (IST). The e-voting module shall be disabled by NSDL for voting thereafter. During the remote e-voting period, Members of the Company holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of Friday, 2nd September 2022, may cast their vote electronically. The voting right of Members shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Friday, 2nd September 2022.

The instructions for Members for voting electronically are as under: -

Pursuant to SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode can vote through their demat account maintained with Depositories and Depository Participants.

Shareholders are advised to update their mobile number and email ID in their demat accounts to access e-Voting facility.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system:

A) Login method for e-Voting and joining virtual meeting for Individual Shareholders holding securities in demat mode:

Login method for Individual Shareholders holding securities in demat mode is given below:

Type of Shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. Existing IDeAS user can visit the e-Services website of NSDL viz., https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on Company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Type of Shareholders	Login Method
	<ol style="list-style-type: none"> <li data-bbox="708 349 1401 517">2. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or visit the URL https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp. <li data-bbox="708 528 1401 1077">3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on Company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. <li data-bbox="708 1088 1401 1182">4. Shareholders/Members can also download NSDL Mobile App “NSDL Speed-e” facility by scanning the QR code mentioned below for seamless voting experience.
Individual Shareholders holding securities in demat mode with CDSL	<ol style="list-style-type: none"> <li data-bbox="708 1196 1401 1413">1. Existing users who have opted for Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or www.cdslindia.com and click on New System Myeasi. <li data-bbox="708 1424 1401 1547">2. After successful login of Easi/Easiest the user will be also able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e. NSDL. Click on NSDL to cast your vote. <li data-bbox="708 1559 1401 1653">3. If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration. <li data-bbox="708 1664 1401 1910">4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. NSDL where the e-Voting is in progress.

THE LAKSHMI MILLS COMPANY LIMITED

Type of Shareholders	Login Method
Individual Shareholders (holding securities in demat mode) login through their depository participant(s)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on Company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forgot User ID and Forgot Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cDSLindia.com or contact at 022- 23058738 or 022-23058542-43

B) Login Method for e-Voting and joining virtual meeting for Shareholders other than Individual Shareholders holding securities in demat mode and Shareholders holding securities in physical mode

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholders’ section.
3. A new screen will open. You will have to enter your User ID, your Password and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e., IDEAS, you can log-in at <https://eservices.nsdl.com> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e., Cast your vote electronically.

4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the Company For example if folio number is 001*** and EVEN is 120723 then user ID is 120723001***

5. Your password details are given below:

- If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
- If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
- How to retrieve your 'initial password'?
 - If your email ID is registered in your demat account or with the Company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL

account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'

- If your email ID is not registered, please follow steps mentioned below for those shareholders whose email ids are not registered.

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:

- Click on "Forgot User Details/Password?" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
- "Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
- If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address.
- Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.

8. Now, you will have to click on "Login" button.

9. After you click on the "Login" button, Home page of e-Voting will open

Step 2

How to cast your vote electronically on NSDL e-Voting system?

- After successful login at Step 1, you will be able to see the Home page of e-Voting. Click on e-Voting. Then, click on Active Voting Cycles.
- After click on Active Voting Cycles, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle is in active status.

THE LAKSHMI MILLS COMPANY LIMITED

3. Select “EVEN” of company for which you wish to cast your vote.
4. Now you are ready for e-Voting as the Voting page opens.
5. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
6. Upon confirmation, the message “Vote cast successfully” will be displayed.
7. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
8. Once you confirm your vote on the resolution(s), you will not be allowed to modify your vote.

General Guidelines for shareholders:

Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/ JPG Format) of the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to bk.scrutiniser@gmail.com with a copy marked to evoting@nsdl.co.in. Institutional Shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on “Upload Board Resolution/ Authority Letter” displayed under “e-Voting” tab in their login.

It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on www.evoting.nsdl.com to reset the password.

In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Members and e-voting user manual for Members available at the download section of www.evoting.nsdl.com or call on toll free no.:1800 1020 990 and 1800 22 44 30 or send a request to evoting@nsdl.co.in.

Process for those shareholders whose email ids are not registered with the Depositories/Company for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of the shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to info@skdc-consultants.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account Statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to info@skdc-consultants.com. If you are an Individual Shareholder holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual Shareholders holding securities in demat mode.
3. Alternatively Shareholders/Members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.

Instructions for Members for e-voting on the day of the AGM are as under:

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote in the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for



e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

Instructions for Members for Attending the AGM through VC/OAVM are as under:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for access to NSDL e-Voting system. After successful login, you can see link of “VC/OAVM link” placed under “Join Meeting” menu against Company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/ Member’s login where the EVEN of Company will be displayed. Please note that the Members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the Notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at csns@lakshimills.com on or before 05.00 PM IST on Monday, 5th September, 2022. The same will be replied by the Company suitably.
6. Shareholders who would like to express their views/ask questions during the AGM may register themselves as a speaker by sending their request mentioning their name, demat account number/folio number, email id, mobile number to csns@lakshimills.com on or before 05.00 PM IST on Monday, 5th September, 2022.
7. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting (“AGM”).
8. Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1,000 Members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
9. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently. Further, the Members who have cast their vote by remote e-voting shall not vote by e-voting conducted during the Meeting.
10. The Company has appointed Sri B. Krishnamoorthi, Chartered Accountant (Membership No. 20439), as the Scrutinizer to scrutinize the voting and remote e-voting process in a fair and transparent manner.
11. The Chairman shall, at the Annual General Meeting, at the end of discussion on the resolutions on which voting is to be held, allow e-voting for all those Members who are present at the Annual General Meeting by electronic means but have not cast their votes by availing the remote e-voting facility.
12. The Scrutinizer shall after the conclusion of voting at the Annual General Meeting, will first count the votes casted during the AGM and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall make, not later than 48 hours of the conclusion of the AGM, a consolidated scrutinizer’s report of the total votes cast in favour or against, if any, to the Chairman

THE LAKSHMI MILLS COMPANY LIMITED

or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.

13. The results declared along with the report of the Scrutinizer shall be placed on the website of the Company www.lakshmill.com and on the website of the NSDL immediately after the declaration of the result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to the Stock Exchange - BSE Limited, where the shares of the Company are listed.

ANNEXURE TO NOTICE

STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

Item No. 4

M/s. Subbuchar & Srinivasan (Firm Registration No. 004083S), Chartered Accountants, Coimbatore, be and are hereby appointed as Statutory Auditors of the Company in place of the retiring auditors, M/s. M.S. Jagannathan & Visvanathan (Firm Registration No. 001209S), Chartered Accountants, Coimbatore.

In compliance with the provisions of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, M/s. M.S. Jagannathan & Visvanathan (Firm Registration. No. 001209S) Chartered Accountants, Coimbatore had been appointed as the Statutory Auditors of the Company for a term of five years commencing from the financial year 2017-18 to 2021-22 and to hold office from the conclusion of the Annual General Meeting held on 2017 and until the conclusion of the Annual General Meeting to be held in the year 2022. Therefore, it has been proposed to appoint M/s. Subbuchar & Srinivasan (Firm Registration No. 004083S), Chartered Accountants, Coimbatore as Statutory Auditors for a term of 5 years from the financial year 2022-23 onwards in the place of the retiring auditors.

The Company has also received a certificate from the Statutory Auditors to the effect that their appointment, if made, would be within the limits prescribed under Section 139 of the Companies Act, 2013 and that they are eligible to be appointed as the Statutory Auditors of the Company.

Accordingly, based on the recommendation of the Audit Committee, the Board of Directors of the Company have recommended the appointment of M/s. Subbuchar & Srinivasan (Firm Registration No. 004083S), Chartered Accountants, Coimbatore as Statutory Auditors of the Company for a period of 5 consecutive years from the conclusion of the ensuing Annual General Meeting till the conclusion of Annual General Meeting which ought to be held in the year 2027.

The Board of Directors proposed to pay a fee of ₹ 5,00,000/- (Rupees Five Lakhs only), exclusive of taxes and other out of pocket expenses incurred in connection with the audit, for the financial year ended March 31, 2023 to the Statutory Auditors. The fees for the subsequent years will be decided by the Board of Directors from time to time based on the recommendations of the Audit Committee. The terms of appointment of the Statutory Auditors will be as specified by the Audit Committee and the Board of Directors of the Company in line with the Companies Act, 2013 and SEBI Listing Regulations.

The Audit Committee and the Board of Directors of the Company have considered the following credentials of M/s. Subbuchar & Srinivasan (Firm Registration No. 004083S), Chartered Accountants, Coimbatore while considering their appointment:

- Client base of the firm and availability of well trained and experienced professionals in the industry.
- Availability of expertise in Accounting procedures/ processes, Audit, Direct/Indirect Taxation and Corporate Laws.
- Professional integrity, ethics and independence.

By considering the above facts, the Board recommends the Ordinary Resolution set out in Item No. 4 of the Notice for the approval of the Shareholders.

None of the Directors and/or Key Managerial Personnel of the Company and/or their respective relatives is concerned or interested, financially or otherwise, in the Ordinary Resolution set out as Item No. 4 of the Notice.



Item No. 5

The Board of Directors of the Company, at their meeting held on 20th May 2022 on the recommendation of the Audit Committee, has approved the appointment of and remuneration payable to M/s. A. R. Ramasubramania Raja & Co., Cost Accountants for the audit of cost accounting records of the Company pursuant to the Companies (Cost Records and Audit) Rules, 2014, as amended, for the financial year 2022-23 at a remuneration of ₹ 1,00,000/- per annum excluding the applicable taxes and reimbursement of out of pocket expenses incurred by them in connection with the audit.

As per Section 148(3) of the Companies Act, 2013 read with Rule 14(a) of the Companies (Audit & Auditors) Rules, 2014, the remuneration payable to the Cost Auditor as determined by the Board is required to be ratified by the Members of the Company. Board recommends this Resolution for the approval of the Members.

None of the Directors, Key Managerial Personnel of the Company and/or their respective relatives is concerned or interested, financially or otherwise, in the Ordinary Resolution set out at Item No. 5.

Item No. 6

The Members of the Company at the Annual General Meeting held on 27.11.1991 have authorized the Board of Directors to contribute to Charitable and other funds a sum not exceeding ₹ 20 Lakhs per annum irrespective of the limits specified under Section 293(1)(e) of the Companies Act, 1956. In view of the enactment of the Companies Act, 2013 and pursuant to Section 181 and other applicable provisions, if any, of the Companies Act, 2013, as amended from time to time, and considering the social needs it is necessary to authorize the Board of Directors to contribute to Charitable and other purposes not relating to the business of the Company, funds not exceeding ₹ 75 Lakhs (Rupees Seventy Five Lakhs) irrespective of profits in any financial year.

The Directors recommend the Resolution at Item No. 6 of the accompanying Notice for the approval of the Members of the Company.

None of the Directors or Key Managerial Personnel of the Company or their relatives are concerned or interested in the Resolution set out at Item No. 6.

THE LAKSHMI MILLS COMPANY LIMITED

Details of Director seeking re-appointment at the Annual General Meeting in pursuance of Secretarial Standards (SS-2) and Regulation 36 of SEBI (LODR) Regulations, 2015.

Name	Sri Aditya Krishna Pathy
Director Identification Number	00062224
Date of Birth / Nationality	31.07.1986 / Indian
Date of Appointment on the Board	11.06.2009
Inter-se relationship with other Directors/ Key Managerial Personnel	Related to Sri S. Pathy, Managing Director of the Company
Qualification	Graduate in Business Management
Expertise in area/ Experience	14 Years
No of Shares held in the Company (including shareholding as a beneficial owner)	81,423 Equity Shares of ₹ 100 each. Further he does not hold beneficial interest in the equity shares of the Company other than the above.
Board Position held	Deputy Managing Director
No. of Board Meeting attended during the year	Information disclosed in the Corporate Governance Report annexed to the Annual Report
Terms and conditions of appointment	Retire by rotation and is eligible for reappointment
Remuneration last drawn	Information disclosed in the Corporate Governance Report annexed to the Annual Report
Remuneration proposed to be paid	He is entitled for payment of managerial remuneration as approved by the Members of the Company at their meeting held on 03.09.2020. Further, he is not entitled for payment of sitting fees for attending the meetings of the Board and its Committees.
List of Directorships held in other companies	
Listed	NIL
Others	Lakshmi Card Clothing Mfg. Co. Pvt Ltd The Coimbatore Lakshmi Cotton Press Pvt Ltd Sans Craintes Stud Farm Pvt Ltd Sans Craintes Livestock Pvt Ltd Sans Craintes Racing and Bloodstock Pvt. Ltd
Chairman / Membership in other committees of the Board	NIL
Names of the listed entities from which the person has resigned in the past 3 years	NIL



DIRECTORS' REPORT

Ladies and Gentlemen,

Your Directors have pleasure in presenting the Hundred and Twelfth Year Annual Report together with the audited accounts of the Company for the year ended 31st March 2022.

FINANCIAL SUMMARY / HIGHLIGHTS

	31.03.2022	31.03.2021
No. of days worked	304	304
	(₹ in Lakhs)	
Revenue from operations	34,671.96	18,390.28
Other income	259.37	196.09
GROSS REVENUE	34,931.33	18,586.37
Profit / (Loss) before Tax and Exceptional Items	3,356.84	716.93
Less : Exceptional items	(63.45)	(74.30)
Profit / (Loss) before Taxation	3,293.39	642.63
Tax Expense	887.02	275.67
Profit / (Loss) after Taxation	2,406.37	366.96

OPERATIONS

Overall, the Company's Revenue from Operations increased by 88.53% from ₹ 18,390.28 Lakhs in 2020-21 to ₹ 34,671.96 Lakhs in 2021-22 and the Net Profit after Tax for financial year 2021 - 22 was ₹ 2,406.37 Lakhs as against ₹ 366.96 Lakhs for the financial year 2020-21. The installed capacity remained at the same level of 1.33 lakh spindles throughout the year 2021-22. In the background of disruptions and uncertainty caused by the pandemic, the performance of the Company during the year improved substantially. This was possible due to change in the product mix and thrust to exports and increase in demand for yarn in both domestic markets and exports. The textile industry in general has achieved better financial results during the year under review.

The revenue segments of the Company is continued to be structured with two business segments as

(a) Textiles and (b) Rental Services.

CHANGE IN NATURE OF BUSINESS

There is no change in the nature of business operations of the Company during the year.

RENTAL SERVICES

The income generated from rental services during the year was ₹ 581.39 Lakhs (Previous year - ₹ 583.33 Lakhs).

TEXTILE BUSINESS

Your Company apart from manufacturing of Cotton and Synthetic yarn continued to outsource fabrics both for exports as well as for domestic market. Export of yarn and fabrics accounted for ₹ 6,487 Lakhs as against ₹ 2,321 Lakhs in the previous year, an increase of around 179.49% from the previous year's performance.

DIVIDEND

For the financial year 2021-22, the Board of Directors at their meeting held on 20th May, 2022, has recommended a dividend of ₹ 25/- per share (25%) on the paid-up share capital of 6,95,550 equity shares of ₹ 100/- each. Subject to the approval of shareholders, an amount of ₹ 173.89 Lakhs will be paid as dividend after deducting applicable taxes. (Previous Year - ₹ 104.33 Lakhs)

TRANSFER TO RESERVES

THE LAKSHMI MILLS COMPANY LIMITED

The Company has not transferred any amount to its Reserves during the year under review. However, an amount of ₹ 2,406.37 Lakhs of the current years profits has been carried forward under the head retained earnings.

TRANSFER OF UNCLAIMED DIVIDEND TO INVESTOR EDUCATION AND PROTECTION FUND

In terms of Sections 124 and 125 of the Companies Act, 2013, unclaimed or unpaid Dividend relating to the financial year 2014-15 is due for remittance to the Investor Education and Protection Fund established by the Central Government.

Further, pursuant to Section 124(6) of the Companies Act, 2013 read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, 1282 Equity Shares of ₹ 100/- each on which dividend had remained unclaimed for a period of 7 years have been transferred to the credit of Demat Account of the IEPF Authority during the year under review.

SHARE CAPITAL

The paid up Equity Share Capital as on 31st March 2022 was ₹ 6,95,55,000/- comprising 6,95,550 shares of ₹ 100/- each. During the year under review, the Company has not made any fresh issue of shares.

WEBLINK OF ANNUAL RETURN

The Annual Return of the Company for the financial year 2021-22 as required under Section 92(3) of the Companies Act, 2013 is available on the website of the Company at the link www.lakshmill.com.

BOARD MEETINGS AND ITS COMMITTEES CONDUCTED DURING THE PERIOD UNDER REVIEW

During the year under review, 5 Meetings of the Board of Directors, 5 Meetings of the Audit Committee, 3 Meetings of the Nomination and Remuneration Committee, 1 Meeting of the Corporate Social Responsibility Committee, 1 Meeting of the Stakeholders Relationship Committee and 2 Meetings of the Share Transfer Committee were held. Further details of the same have been enumerated in the Corporate Governance Report annexed herewith.

STATEMENT ON COMPLIANCE WITH SECRETARIAL STANDARDS

The Directors have devised proper systems to ensure compliance with the provisions of applicable Secretarial Standards and that such systems are adequate and operating effectively. The Company is in compliance with the applicable Secretarial Standards issued by the Institute of Company Secretaries of India.

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the requirements under Section 134(3)(c) of the Companies Act, 2013, with respect to the Directors' Responsibility Statement, it is hereby confirmed that-

- (i) In the preparation of the annual accounts for the year ended 31st March 2022, the applicable accounting standards have been followed and there are no material departures from those standards;
- (ii) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
- (iii) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- (iv) the Directors have prepared the annual accounts on a going concern basis;
- (v) the Directors have laid down internal financial controls to be followed by the Company and that such



internal financial controls are adequate and were operating effectively; and

- (vi) the Directors have devised proper systems to ensure compliance with the provisions of the applicable laws and such systems were adequate and operating effectively.

DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS UNDER SECTION 143(12) OF THE COMPANIES ACT, 2013 OTHER THAN THOSE WHICH ARE REPORTABLE TO THE CENTRAL GOVERNMENT

There was no instance of fraud identified or reported by the Statutory Auditors during the course of their audit to report to the Audit Committee and/or Board pursuant to Section 143(12) of the Companies Act, 2013 and rules framed thereunder.

DECLARATION OF INDEPENDENT DIRECTORS

The Company has received declarations from all the Independent Directors of the Company confirming that they meet the criteria of independence as stipulated in Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and that their name is included in the data bank as per Rule 6(3) of the Companies (Appointment and Qualification of Directors) Rules, 2014. During the year, the Independent Directors of the Company had no pecuniary relationship or transactions with the Company other than sitting fees and reimbursement of expenses incurred by them for the purpose of attending meetings of the Board of Directors and Committee(s). The details of remuneration and /or other benefits of the Independent Director are mentioned in the Corporate Governance Report. Further, they have also declared that they are not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgment and without any external influence. In the opinion of the Board, the Independent Directors, fulfil the conditions of independence as specified in Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Independent Directors have also confirmed that they have complied with the Company's Code of Business Conduct & Ethics.

Based on the confirmation/disclosures received from the Directors and on the evaluation of the relationships disclosed, the following Non-Executive Directors are Independent:

Sri D. Rajendran, Sri Satish Ajmera, Sri Vijay Venkataswamy and Smt Suguna Ravichandran

Pursuant to Companies (Appointment and Qualification of Directors) Rules, 2014 the Certificate of Registration as required from all the Independent Directors of the Company was taken on note by the Board of Directors of the Company.

STATEMENT REGARDING OPINION OF THE BOARD WITH REGARD TO INTEGRITY, EXPERTISE AND EXPERIENCE (INCLUDING THE PROFICIENCY) OF THE INDEPENDENT DIRECTORS APPOINTED DURING THE YEAR

The Board of Directors have evaluated the Independent Directors during the year 2021-22 and opined that the integrity, expertise and experience (including proficiency) of the Independent Directors is satisfactory.

FAMILIARIZATION PROGRAMMES

In compliance with the requirements of the Listing Regulations, the Company has put in place a familiarization programme for the Independent Directors to familiarize them with their roles, rights and responsibilities as Independent Directors, the working of the Company, nature of the industry in which the Company operates. The same is also available on the Company website at www.lakshimills.com.

COMPANY'S POLICY RELATING TO DIRECTORS APPOINTMENT, PAYMENT OF REMUNERATION AND OTHER

THE LAKSHMI MILLS COMPANY LIMITED

MATTERS PROVIDED UNDER SECTION 178(3) OF THE COMPANIES ACT, 2013

The composition and attendance of the Nomination and Remuneration Committee of Directors of the Company are reported elsewhere in the Annual Report.

The Board of Directors has framed a policy which lays down a framework in relation to nomination, appointment and remuneration of Directors, Key Managerial Personnel and Senior Management of the Company. The Policy broadly lays down the guiding principles, philosophy and the basis for payment of remuneration to the Executive Directors, Key Managerial Personnel and Senior Management. The policy also provides the criteria for determining qualifications, positive attributes and Independence of Directors and criteria for appointment of Key Managerial Personnel / Senior Management pursuant to the provisions of Section 178 of the Companies Act, 2013 and in terms of Regulation 19(4) of the SEBI Listing Regulations and their performance evaluation which are considered by the Nomination and Remuneration Committee and the Board of Directors while making selection of the appointees. The above policy has been posted on the website of the Company at - www.lakshmill.com.

AUDITORS' REPORT

There are no qualifications, reservations or adverse remarks or disclaimers made by M/s. M.S.Jagannathan & Visvanathan, Statutory Auditors and Sri M.D. Selvaraj, Proprietor of MDS & Associates, Secretarial Auditor, in their respective reports.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013

The Company has not given any loans or guarantees covered under the provisions of Section 186 of the Companies Act, 2013. However, the details in respect of investments made in the earlier years have been disclosed in the notes to the Financial Statements.

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

All transactions of the Company with the related parties were in the ordinary course of business and on an arm's length pricing basis and not material in nature and thus a disclosure in Form AOC-2 is not required. Further, there are no material related party transactions during the year under review with Promoters, Directors or Key Managerial Personnel.

The policy on Related Party Transactions as approved by the Board of Directors of the Company has been uploaded on the website of the Company and may be accessed through the link at www.lakshmill.com.

MATERIAL CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION OF THE COMPANY

There is no material change or commitment affecting the financial position of the Company after the closure of the financial year as on 31st March 2022 and till the date of this report.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information pertaining to Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo as required under section 134 (3) (m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 is attached herewith as Annexure - 1 forming part of this report.

STATEMENT CONCERNING DEVELOPMENT AND IMPLEMENTATION OF RISK MANAGEMENT POLICY OF THE COMPANY

The Company follows a comprehensive and integrated risk management process. The risk management process is designed to safeguard the organization from various risks through adequate and timely actions. It is designed to anticipate, evaluate and mitigate risks in order to minimize its impact on the business. The potential risks are reviewed and integrated with the management process such that they receive the necessary consideration during



decision making by the Board of Directors.

DETAILS OF POLICY DEVELOPED AND IMPLEMENTED BY THE COMPANY ON ITS CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

The Board had formed a Corporate Social Responsibility Committee comprising of the following Directors:

1. Sri S. Pathy
2. Sri Aditya Krishna Pathy and
3. Sri D. Rajendran

The company has adopted a Corporate Social Responsibility Policy defining therein the CSR activities to be undertaken by the Company in areas or subject specified in Schedule VII of the Companies Act, 2013. The Corporate Social Responsibility Committee of the Board is responsible for the implementation and effective monitoring of the CSR activities of the Company. The CSR policy may be accessed on the Company's website www.lakshminimills.com.

The Company's average net profits of the three immediately preceding financial years of the financial year 2021-22 is less than the prescribed limit as per Section 135 of the Companies Act, 2013 and hence no amount has been prescribed/allocated for the CSR expenditure. Thus, no amount has been spent on the CSR activities of the Company for the financial year 2021-22.

The Annual Report on Company's CSR activities of the Company is furnished in the prescribed format as Annexure - 2 to this report.

ANNUAL EVALUATION OF THE BOARD ON ITS OWN PERFORMANCE AND OF THE INDIVIDUAL DIRECTORS

Pursuant to the provisions of the Act and the Listing Regulations, the Board has carried out the annual evaluation of its own performance, the individual Directors (including the Chairman) as well as an evaluation of the working of all Board Committees. The performance evaluation was carried out on the basis of the criteria laid down by Nomination and Remuneration Committee and the inputs received from all the Directors/Members of the Committees, considering the various aspects of the Board's functioning, composition of the Board and its Committees, culture, execution and performance of specific duties, obligations and governance. The Independent Directors of the Company have also convened a separate meeting for reviewing the performance of the Non-Independent Directors and the Board as a whole and assessing the quality, quantity and timeliness of flow of information between the Company and the Board. The results of evaluation have been communicated to the Chairman of the Board of Directors.

DIRECTORS' & KEY MANAGERIAL PERSONNEL

In accordance with the provisions of Section 152 of the Act and the Articles of Association of the Company, Sri Aditya Krishna Pathy, (DIN 00062224) Director is liable to retire by rotation at the ensuing Annual General Meeting ("AGM") and being eligible offers himself for re-appointment. The Board recommends his reappointment for the consideration of the Members of the Company at the forthcoming Annual General Meeting. Brief profile of Sri Aditya Krishna Pathy will be given in the Notice convening the Annual General Meeting.

During the year under review, the Board of Directors at its meeting held on 28th June 2021 has re-appointed Sri. S. Pathy (DIN: 00013899) as Managing Director of the Company for a further period of 5 (Five) years with effect from 24th April, 2022. Subsequently, the members of the Company at their Annual General Meeting held on 24th September 2021 have approved the said appointment.

The Key Managerial Personnel of the Company pursuant to Section 2(51) and 203 of the Companies Act,

THE LAKSHMI MILLS COMPANY LIMITED

2013 are Sri S. Pathy - Chairman and Managing Director, Sri Aditya Krishna Pathy - Deputy Managing Director, Sri N. Singaravel - Company Secretary and Sri A. Doraiswamy - Chief Financial Officer.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

The Company does not have any joint venture, subsidiary or associate company.

FIXED DEPOSITS

Since the Company has not accepted any fixed deposit covered under Chapter V of the Companies Act, 2013, there are no deposits remaining unclaimed or unpaid as on 31st March, 2022 and accordingly, the question of default in repayment of deposits or payment of interest thereon during the year does not arise.

DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATION IN FUTURE

There are no significant material orders passed by the Regulators, Courts, Tribunals which would impact the going concern status of the Company and its future operations.

ADEQUACY OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE FINANCIAL STATEMENTS

Your Company has in place adequate internal financial controls commensurate with the size, scale and complexity of its operations. Such controls have been assessed during the year under review taking into consideration the essential components of internal controls stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. Based on the results of such assessments carried out by the management, no reportable or significant deficiencies and no material weakness in the design or operation of any control were observed. The Audit Committee of the Board periodically reviews the Internal Financial Control Systems and their adequacy and recommends corrective action as and when necessary to ensure that an effective internal control mechanism is in place.

The Directors and Management confirm that the internal financial controls with reference to the Financial Statements are commensurate with the size and nature of business of the Company. A report of Auditors pursuant to Section 143(3)(i) of the Companies Act, 2013 certifying the adequacy of Internal Financial Controls is annexed with the Auditors Report.

COMPOSITION OF AUDIT COMMITTEE AND VIGIL MECHANISM / WHISTLE BLOWER POLICY

The composition and attendance of the Audit Committee of the Board of Directors of the Company are disclosed elsewhere in the Annual Report. The Company has devised a vigil mechanism in the form of a Whistle Blower Policy to provide adequate safeguards to deal with instances of fraud and mismanagement and to report concerns about unethical behavior or any violation of the Company's Code of Conduct in pursuance of provisions of Section 177(10) of the Companies Act, 2013 as explained in the Corporate Governance Report and also posted on the website of company and can be accessed at the link <http://www.lakshimills.com>. During the year under review, there were no complaints received under this mechanism.

AUDITORS

STATUTORY AUDITORS

M/s. M.S.Jagannathan & Visvanathan (Firm Registration No.001209S) Chartered Accountants, Coimbatore were appointed as the Statutory Auditors of the Company for a period of five years at the 107th Annual General Meeting of the Company held on 26th July, 2017 upto the conclusion of the 112th Annual General Meeting. Hence M/s. M.S.Jagannathan & Visvanathan., Chartered Accountants, Coimbatore retire at the forthcoming Annual General Meeting. The Directors thank M/s. M.S.Jagannathan & Visvanathan, Chartered Accountants, for the



valuable services rendered by them during their tenure of audit. The appointment of Statutory Auditors in place of M/s. M.S.Jagannathan & Visvanathan, Chartered Accountants will be considered at the Meetings of Audit Committee and Board of Directors to be held in the month of August, 2022 and at the 112th Annual General Meeting.

Necessary resolution for the appointment of Statutory Auditors will be included in the Notice of the Annual General Meeting for the approval of the Members.

COST AUDITORS

Pursuant to Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Amendment Rules, 2014, as amended from time to time, the Board of Directors on the recommendation of the Audit Committee has reappointed M/s. A.R.Ramasubramania Raja & Co., (Firm Registration No. 000519) a firm of Cost Accountants, as the Cost Auditor to audit the cost records of the Company for the financial year 2022-23. M/s. A.R.Ramasubramania Raja & Co., have confirmed that their appointment is within the limits of section 141(3)(g) of the Companies Act, 2013 and have also certified that they are free from any disqualifications specified under section 141(3) and proviso to section 148(3) read with section 141(4) of the Companies Act, 2013.

The Audit Committee has also received a Certificate from the Cost Auditor certifying their independence and arm's length relationship with the Company.

As per the provisions of the Companies Act 2013 read with the Companies (Cost Records and Audit) Rules, 2014, a resolution seeking Members' approval for the remuneration payable to the Cost Auditors for the financial year 2022-23 forms part of the Notice convening the 112th Annual General Meeting of the Company for their ratification. Accordingly, the Board recommends for the resolution seeking Members' ratification for the remuneration payable to M/s. A.R.Ramasubramania Raja & Co., Cost Auditors.

MAINTENANCE OF COST RECORDS UNDER SUB-SECTION (1) OF SECTION 148 OF THE COMPANIES ACT, 2013

The Company has maintained the Cost Records as specified by the Central Government under sub-section (1) of Section 148 of the Companies Act, 2013.

SECRETARIAL AUDITORS

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed Sri M.D.Selvaraj, MDS & Associates, Company Secretary in Practice (C.P No. 411) as the Secretarial Auditors of the Company for the year 2022-23 to undertake the Secretarial Audit of the Company. The Secretarial Audit report for the financial year 2021-22 is annexed herewith as Annexure - 3 and forms an integral part of this Report.

CORPORATE GOVERNANCE

Pursuant to Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Management Discussion and Analysis Report, Report on Corporate Governance and Auditors Certificate regarding compliance of conditions of Corporate Governance provided elsewhere in this Report, forms part of the Directors' Report.

PARTICULARS OF EMPLOYEES

Disclosures with respect to the remuneration of Directors and employees as required under Section 197(12) of Companies Act, 2013 and Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is appended as Annexure - 4 to this Report.

THE LAKSHMI MILLS COMPANY LIMITED

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place a policy on Sexual Harassment of Women at Workplace in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. An Internal Complaint Committee has been set up to redress complaints received. All employees (permanent, contractual, temporary, trainees) are covered under this policy. There were no complaints received from any employee of the Company during the financial year 2021-22.

The following is the summary of sexual harassment complaints received and disposed of during the year 2021-22:

- i. Number of complaints received - Nil
- ii. Number of complaints disposed of - NA

CEO/CFO CERTIFICATION

As required under SEBI (Listing Obligations and Disclosure Requirements) Rules 2015, the Chairman and Managing Director (Chief Executive Officer) and the Chief Financial Officer have furnished necessary certificate to the Board on the financial statements presented.

DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 DURING THE YEAR

No applications have been made and no proceedings are pending against the Company under the Insolvency and Bankruptcy Code, 2016.

DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF.

The disclosure under this clause is not applicable as the Company has not undertaken any one-time settlement with the banks or financial institutions.

ACKNOWLEDGEMENT

The Board acknowledges the continued assistance from the Bankers, Cotton, Yarn and Cloth Dealers of the Company and Shareholders and appreciates the valuable services rendered by the employees at all levels.

May the Goddess Lakshmi continue to shower her choicest Blessings for the prosperity of the Company in the years to come.

Coimbatore
20th May, 2022

By Order of the Board
For The Lakshmi Mills Co. Ltd.,
S. PATHY
Chairman and Managing Director
(DIN 00013899)



MANAGEMENT DISCUSSION AND ANALYSIS REPORT

I. INDUSTRY STRUCTURE AND DEVELOPMENTS

After Agriculture, the Textile and Clothing industry is the second largest industry providing employment opportunities to the people. However, the Development and growth of the textile industry like other industries - suffered severely during the year 2019-20 and for major part of 2020-21 due to Covid-19 Pandemic. The industry started improving from the beginning of 2021 and the spinning industry could make a turnaround by generating profits in the financial year 2021-22.

Availability of Raw Cotton from the beginning of 2021 and the rising yarn market both in the domestic and export front had resulted in the Textile mills in the country to earn sizeable profits.

The Cotton Textiles Export Promotion Council [TEXPROCIL] has surpassed the target of 13.6 billion exports for the year 2021-22 - by over 100%. Export performance has shown an all round growth and reached record levels not only in yarn but also in fabric and made ups.

In the Cotton front, prices in the latter part of the year have started to rise to the highest levels. The reason for the surge in Cotton prices is that the Cotton crop is smaller this year compared to last year. Further global Cotton production is lower due to smaller crop in USA/India. On the other hand demand for cotton from spinning mills is higher and this has pushed up prices.

The industry has to steer through in this environment in 2022-23.

II. OPPORTUNITIES AND THREATS

a) Opportunities

Both the Central and State Governments had announced series of measures to boost the textile production to generate employment and make it a big foreign exchange earner. It is gratifying to note that both Central and State Governments have now recognized the need to develop the Textile sector to improve the overall economy of the country.

b) Threats

Growing uncertainty over the ongoing conflict between Russia and Ukraine is a cause for concern.

III. SEGMENT WISE OR PRODUCT WISE PERFORMANCE

The Company is structured into two separate business segments - 'Textiles' and 'Rental Services'. Textile consists of manufacturing and sale of yarn and trading in cloth and garments including Bed Linen.

The performance of textiles during the year is good with a turnover of ₹ 34,272.38 lakhs against ₹ 17,935.19 lakhs in the previous year.

Rental services consist of letting out of properties.

The Rental services during the year have earned revenue of ₹ 581.39 lakhs against ₹ 583.33 lakhs in the previous year.

IV. OUTLOOK

It is gratifying to note that the Government has considered the immense potential of Textile sector for generating much needed employment and also to export substantial textile products to increase its share in the global market.

The launch of Production linked incentive scheme for Textiles by the Central Government at over ₹ 10,000 Crores (Rupees Ten Thousand Crores) outlay to increase the production of MMF and Technical Textiles is a scheme in the right direction. The Indian Textile industry is lagging behind in the production of Technical

THE LAKSHMI MILLS COMPANY LIMITED

Textile and MMF. Currently, the market share for the production and trading of Technical Textile and MMF held by India compared to Global Market is negligible.

The Technical Textile and MMF products have great potential for export. The implementation of scheme will increase the production of MMF and Technical Textiles. This segment is expected to generate direct employment to over 7.5 lakhs people and indirect employment to over millions of people.

V. RISKS AND CONCERNS

The nature and magnitude of risks associated with the Company are reviewed at the Board of Directors' Meetings and measures are taken as and when needed.

VI. INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has an adequate Internal Control System commensurate with its size and operations. Management has overall responsibility for the Company's Internal Control System to safeguard the assets and to ensure reliability of financial results.

VII. DISCUSSIONS ON FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

The Revenue from operations during the year was ₹ 34,671.96 lakhs and your Company has made a profit of ₹ 3,293.39 lakhs before tax.

The measures taken to modernize and upgrade the productivity levels in both the units, change in the Product Mix and thrust to increase exports are showing positive results.

VIII. MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS FRONT, INCLUDING NO. OF WORKERS

The relations with employees continue to be cordial. The Company had on its Roll 346 employees as on 31.3.2022 as against 383 employees as on 31.3.2021. Your Company emphasizes on the safety of people working in its premises. Structured safety meetings were held and safety programs were organized for them throughout the year.

IX. KEY FINANCIAL RATIOS

Sl. No	Description	2021 - 22	2020 - 21	% change	Explanation
1	Debtors Turnover	11.02	6.47	70.44	Higher turnover and improved collection of receivables
2	Inventory Turnover	8.30	5.76	41.63	Due to higher turnover
3	Interest Coverage Ratio	4.15	1.62	155.96	Improved internal accruals
4	Current Ratio	0.96	0.76	27.09	Increase in Current Assets
5	Debt Equity Ratio	0.13	0.17	(24.67)	Increase in Equity
6	Operating Profit Margin (%)	12.76	10.16	25.51	Higher turnover and increase in profit after COVID 19 disruptions
7	Net Profit Margin (%)	6.89	1.97	248.92	
8	Return on Net Worth (%)	24.66	49.01	(49.69)	Due to decrease in fair value of Equity Instruments

Coimbatore
20th May, 2022

By Order of the Board
For The Lakshmi Mills Co. Ltd.,
S. PATHY
Chairman and Managing Director
(DIN 00013899)



ANNEXURE - 1

Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo [Section 134(3)(m) of The Companies Act, 2013 read with Rule 8(3) of The Companies (Accounts) Rules, 2014]

A. Conservation of Energy

i. Steps taken for conservation of energy

In Palladam Mills, due to replacement of 1 No. 4 KW Blower with Compact 0.75 KW in place of Blow Room and Carding Rotary Drum Waste Compact 2 Nos. 3 KW Blower Fan and 5.5 KW MTF with FC70 Compact System in place of Carding Flats 5.5 KW MTF with Compact System in A Unit, 1,320 Units per month of energy saving achieved.

In Kovilpatti Mills, due to replacement of 225 Nos of LED Street Light fitting in place of 40W Street Light bulb, 1,890 Units per month of energy saving achieved.

ii. Steps taken by the Company for utilizing alternate sources of energy

No alternate source of energy initiation was taken by the Company during the year under review. However, the Company sourced alternative energy from 3rd Parties at concessional rates.

iii. Capital investment on energy conservation equipment - Nil

B. Technology Absorption

i. Efforts made towards technology absorption, adaptation and innovation:

The Company has not imported any Technology.

ii. Benefits derived as a result of the above efforts:

Not applicable

iii. Information of Imported Technology (imported during the last 5 years from the beginning of the Financial Year):

Not applicable

iv. Expenditure incurred on Research & Development:

No expenditure incurred for R & D during the year.

C. FOREIGN EXCHANGE EARNINGS AND OUTGO

	₹ in Lakhs
Foreign Exchange earnings	6,486.59
Foreign Exchange outgo	1,834.11

By Order of the Board
For **The Lakshmi Mills Co. Ltd.,**

S. PATHY

Chairman and Managing Director
(DIN 00013899)

Coimbatore
20th May, 2022

THE LAKSHMI MILLS COMPANY LIMITED

ANNEXURE - 2

Annual Report on Corporate Social Responsibility (CSR) Activities

1. Brief outline on CSR Policy of the Company

CSR is a sense of responsibility towards the community and environment in which we operate. It can be expressed through contribution / participation in educational and social programs, pollution control, Green Movement etc. Considering the vital role played by education in producing good citizens, who can nurture strong and healthy nation, we primarily concentrate on promotion of education besides other social objectives. The CSR activities under the Policy are those covered under the ambit of Schedule VII of the Companies Act 2013. CSR projects are subject to audit.

2. Composition of CSR Committee

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Sri S. Pathy	Managing Director (Chairman of the Committee)	1	1
2	Sri Aditya Krishna Pathy	Deputy Managing Director	1	1
3	Sri D. Rajendran	Non-Executive Independent Director (Member)	1	1

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company.

The disclosure on composition of the CSR committee and CSR Policy are available in the website of the Company at www.lakshmill.com. The Company has not carried out any CSR project during the year.

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable.

The Company has not carried out Impact assessment of CSR projects in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 as the same is not applicable to the Company.

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, and amount required for set off for the financial year, if any.

There is no amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and hence disclosure under this clause is not applicable to the Company.

6. Average net profit of the company as per section 135(5): The Company's average net profits of the three immediately preceding financial years of the financial year 2021-22 is less than the prescribed limit as per Section 135 of the Companies Act, 2013.

7. (a) Two percent of average net profit of the Company as per section 135(5): The Company was not required to spend on the Corporate Social Responsibility activities as the average net profits of the preceding three financial years of the Company is less than the prescribed limit.

(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: Nil

(c) Amount required to be set off for the financial year, if any: Nil

(d) Total CSR obligation for the financial year (7a+7b-7c): Nil

8. (a) CSR amount spent or unspent for the financial year

Total Amount Spent for the Financial Year (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
Nil	Nil	Not Applicable	Not Applicable	Nil	Not Applicable

(b) Details of CSR amount spent against ongoing projects for the financial year

The Company has not spent any amount against ongoing projects during the financial year under review.

(c) Details of CSR amount spent against other than ongoing projects for the financial year

Sl. No	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/No)	Location of the project		Amount spent for the project (₹ in millions)	Mode of implementation - Direct (Yes/No)	Mode of implementation - Through implementing agency	
				State	District			Name	CSR registration number
As the Company was not required to spend any amount on CSR expenses the disclosure with regard to the manner in which the amount was spent during the financial year does not arise									

(d) Amount spent in Administrative Overheads - Nil

(e) Amount spent on Impact Assessment, if applicable - Nil

(f) Total amount spent for the Financial Year (8b+8c+8d+8e): Nil

(g) Excess amount for set off, if any: Nil

Sl. No.	Particular	Amount (in ₹)
(i)	Two percent of average net profit of the Company as per section 135(5)	Nil
(ii)	Total amount spent for the Financial Year	
(iii)	Excess amount spent for the financial year [(ii)-(i)]	
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	

THE LAKSHMI MILLS COMPANY LIMITED

9. (a) Details of Unspent CSR amount for the preceding three financial years

The Company does not have any unspent CSR amount in any of the preceding three financial years and hence disclosure under this clause does not arise.

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s)

The Company does not have any ongoing projects in any of the preceding financial years and hence disclosure under this clause does not arise.

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spending in the financial year (asset-wise details)

The Company has not created or acquired any capital asset through CSR spending in the financial year and hence reporting under this clause does not arise.

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profits as per section 135(5)

The Company was not required to spend on the Corporate Social Responsibility activities as the average net profits of the preceding three financial years of the Company is less than the prescribed limit.

Coimbatore
12th August, 2022

Aditya Krishna Pathy
Member of CSR Committee &
Deputy Managing Director
DIN: 00062224

S. PATHY
Chairman of CSR Committee &
Chairman and Managing Director
(DIN 00013899)



FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2022

ANNEXURE - 3

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and pursuant to Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To

The Members
The Lakshmi Mills Company Limited
(CIN: L17111TZ1910PLC000093)
686, Avanashi Road
Pappanaickenpalayam
Coimbatore - 641 037.

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s. The Lakshmi Mills Company Limited (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of M/s. The Lakshmi Mills Company Limited's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2022, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2022 according to the provisions of:

- i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- iii) The Depositories Act, 1996 and the Regulations and bye-laws framed thereunder;
- iv) The following Regulations prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - a) The Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - b) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - c) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - d) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; and
 - e) The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018

THE LAKSHMI MILLS COMPANY LIMITED

I have also examined compliance with the applicable clauses of the following:

- a) Secretarial Standards with respect to Board Meetings (SS-1) and General Meetings (SS-2) issued by the Institute of Company Secretaries of India (ICSI);
- b) Listing Agreement entered into by the Company with the BSE Limited;

During the year under review the Company has complied with the provisions of the Act, Rules, Regulations and Standards etc., mentioned above.

I further report that, during the year under review, there were no actions/events in pursuant of the following Rules/Regulations requiring compliance thereof by the Company:

- a. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- b. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- c. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
- d. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
- e. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021;
- f. The Securities and Exchange Board of India (Buy back of Securities) Regulations, 2018; and
- g. The Securities and Exchange Board of India (Issue and Listing of Non - Convertible Securities) Regulations, 2021.

I further report that based on the information provided by the Company, its officers and authorized representatives, there are no laws specifically applicable to the Company.

I further report that having regard to the compliance system prevailing in the Company and on the review of quarterly compliance reports taken on record by the Board of Directors and on examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has complied with the labour and environmental laws as applicable.

I further report, that the compliance by the Company of applicable financial laws, like direct and indirect tax laws, has not been reviewed in this Audit since the same have been subject to review by statutory financial auditor and other designated professionals.

I further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Independent Directors and a Woman Director. There were no changes in the composition of the Board of Directors during the period under review.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committees of the Board, as the case may be.



I further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the period, there were no instances of:

- Public / Rights / Preferential issue of Shares / Debentures / Sweat Equity
- Redemption / buy-back of securities
- Major decision taken by the Members in pursuant to Section 180 of the Companies Act, 2013.
- Merger / Amalgamation / Reconstruction etc.
- Foreign technical collaborations.

Place: Coimbatore

Date : 20.05.2022

M D SELVARAJ
MDS & Associates
Company Secretaries
FCS No.: 960, C P No.: 411
PR 985/2020
UDIN: F000960D000329156

This report is to be read with my letter of even date which is annexed as Annexure A and forms an integral part of this report.

THE LAKSHMI MILLS COMPANY LIMITED

'Annexure A'

To

The Members
The Lakshmi Mills Company Limited
(CIN: L17111TZ1910PLC000093)
686, Avanashi Road
Pappanaickenpalayam
Coimbatore - 641 037.

My report of even date is to be read along with this letter.

1. Maintenance of Secretarial records is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, I have obtained the Management representation about the compliance of laws, rules, and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations and standards is the responsibility of management. My examination was limited to the verification of procedures on random test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Coimbatore
Date : 20.05.2022

M D SELVARAJ
MDS & Associates
Company Secretaries
FCS No.: 960, C P No.: 411
PR 985/2020
UDIN: F000960D000329156



ANNEXURE - 4

Statement of Disclosure of Remuneration under Section 197 of Companies Act, 2013 read with Rule 5(1) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

- i. Ratio of the remuneration of each director to the median remuneration of the Employees of the Company for the financial year 2021-22:

Sl. No	Name	Category	Ratio
1	Sri S. Pathy	Chairman & Managing Director	39.50 : 1
2	Sri Aditya Krishna Pathy	Deputy Managing Director	25.20 : 1

Note: For this purpose, sitting fees paid to the Directors have not been considered as remuneration

- ii. The percentage of increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year 2021-22:

Sl. No	Name	Category	%
1	Sri S. Pathy	Chairman & Managing Director	6.77
2	Sri Aditya Krishna Pathy	Deputy Managing Director	8.12
3	Sri N. Singaravel	Company Secretary	8.73
4	Sri A. Doraiswamy	Chief Financial Officer	9.01

- iii. The percentage increase in the median remuneration of employees in the financial year 2021-22:

-2.57% (Previous Year: 3.86%).

- iv. The number of permanent employees on the rolls of Company as on 31st March 2022:

346 (Previous Year: 383).

- v. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

The increase in remuneration for employees other than Managerial Personnel and KMP is -3.72% (Previous Year: 0.39%) and for Managerial Personnel and KMP is 7.53% (Previous Year: -2.70%).

- vi. Affirmation that the remuneration paid during the financial year 2021-22 is as per the Remuneration Policy of the Company.

It is affirmed that the remuneration paid during the financial year 2021-22 is as per the Remuneration Policy of the Company

THE LAKSHMI MILLS COMPANY LIMITED

Statement of Disclosure of Remuneration under Section 197 of Companies Act, 2013 read with Rule 5(2) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

(a). Statement showing the names of the top ten employees in terms of remuneration drawn during the financial year 2021-22

Name (Age in Years)	Designation	Gross Remuneration paid	Qualification	Date of Commencement of employment (Experience in Years)	Previous Employment
S. Pathy (72 Years)	Chairman and Managing Director	1,06,51,734	B.Com	24-04-1996 (48 Years)	South India Viscose Ltd
Aditya Krishna Pathy (35 Years)	Deputy Managing Director	67,95,564	Graduate in Business Mgmt	30-07-2010 (11 Years)	Nil
N. Jaychander (61 Years)	Chief Operating Officer	26,21,595	Post Grad. In Business Admin	27-01-1985 (37 Years)	South India Viscose Ltd
N. Varadarajan (61 Years)	Senior General Manager - Marketing	21,95,624	B.Com, FICWA, ACS	24-06-2004 (40 Years)	Sri Renga Textiles
K. Kumar (56 Years)	General Manager - Projects	21,37,188	M.Com, MBA	06-06-2019 (25 Years)	Dhanalakshmi Paper Mills Ltd
N. Ravi (69 Years)	Senior General Manager - Exports	21,29,724	MSc, MBA, FTC	20-01-1999 (43 Years)	Sundaram Textiles Ltd
G. Radhakrishnan (67 Years)	Senior General Manager - Kovilpatti	18,80,400	B.Tech	22-03-2019 (43 Years)	The Palaniandavar Mills Ltd
A. Doraiswamy (80 Years)	Chief Financial Officer	17,75,762	B.Com, MBA, ACA, ACS	18-03-2019 (56 Years)	Lakshmi Automatic Loom Works Limited
N. Singaravel (53 Years)	Company Secretary	16,27,575	B.Com, PG Dip. PM & LL, ACS	20-02-2013 (22 Years)	Pricol Properties Limited
V. Prabhakaran (64 Years)	General Manager - Finance & Accounts	14,42,269	M. Com, MBA	02.04.1979 (43 Years)	Nil



(b). Statement showing the name of every employee, who -

(i)	if employed throughout the financial year, was in receipt of remuneration for that year which, in the aggregate, was not less than one crore and two lakh rupees;	Sri S. Pathy Chairman and Managing Director
(ii)	if employed for a part of the financial year, was in receipt of remuneration for any part of that year, at a rate which, in the aggregate, was not less than eight lakh and fifty thousand rupees per month;	NONE
(iii)	if employed throughout the financial year or part thereof, was in receipt of remuneration in that year which, in the aggregate, or as the case may be, at a rate which, in the aggregate, is in excess of that drawn by the managing director or whole-time director or manager and holds by himself or along with his spouse and dependent children, not less than two percent of the equity shares of the company.	

Statement of Disclosure of Remuneration under Section 197 of Companies Act, 2013 read with Rule 5(3) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

NOT APPLICABLE

Coimbatore
20th May, 2022

By Order of the Board
For **The Lakshmi Mills Co. Ltd.,**
S. PATHY
Chairman and Managing Director
(DIN 00013899)

THE LAKSHMI MILLS COMPANY LIMITED

REPORT ON CORPORATE GOVERNANCE

The Directors present the Company's Report on Corporate Governance for the year ended March 31, 2022, in terms of Regulation 34(3) read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations").

A BRIEF STATEMENT ON COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

Lakshmi Mills is committed to the sound ethical practice of corporate functioning with maximum Customer satisfaction by offering the Quality Products at the right time at the reasonable price with the right service and comply with all regulations as applicable from time to time. At Lakshmi Mills the means of perfection is an on-going process enabling it to look back with immense satisfaction on its past achievements and look forward with confidence to a promising and challenging future. The strategy is always to maintain the position of leadership through a systematic initiative in the product development giving the customers a quality product and to ensure high ethical standard in all its business activities.

BOARD OF DIRECTORS

In order to enable the Board to discharge its responsibilities and to have the operations effectively all statutory, significant and material information are placed before the Board on a quarterly basis.

COMPOSITION

The composition of the Board ensures a judicious mix of Executive, Non-Executive and Independent Directors. The Board of Directors of the Company consists of Eight (8) Directors. Sri S. Pathy is the Managing Director, Sri Aditya Krishna Pathy is the Deputy Managing Director and all other Directors are Non-Executive Directors (out of which three (3) are Independent Directors, one (1) is a Woman Independent Director and two (2) are Non Executive Non- Independent Directors). The composition of the Company's Board is in conformity with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Board met 5 times during the Financial Year on 7th June 2021, 28th June 2021, 13th August 2021, 10th November 2021 and 14th February 2022. The details of composition of Board, no. of other directorships in other public companies, chairmanship and membership in Committees of other public companies as held by the directors of the Company, attendance of Directors at the Board Meetings and the Annual General Meeting held during the year is as under:-

Name of the Directors	Category	Attendance Particulars		No of Directorship in other Companies#	No. of Board Committee Memberships/ Chairmanships held\$	
		Board Meeting	Last AGM		Member	Chairman
Sri S. Pathy (DIN: 00013899)	Executive - Chairman & Managing Director	5	Yes	2	1	-
Sri R. Santharam (DIN: 000151333)	Non - Executive - Vice Chairman	5	Yes	2	2	2
Sri D. Rajendran (DIN: 00003848)	Non - Executive -Independent	4	Yes	-	1	-
Sri Satish Ajmera (DIN: 00208919)	Non - Executive - Independent	4	Yes	4	1	5
Sri Sanjay Jayavarthanavelu (DIN: 00004505)	Non - Executive - Non Independent	5	No	6	-	2
Sri Aditya Krishna Pathy (DIN: 00062224)	Executive - Deputy Managing Director	4	Yes	-	-	-

Name of the Directors	Category	Attendance Particulars		No of Directorship in other Companies#	No. of Board Committee Memberships/ Chairmanships held\$	
		Board Meeting	Last AGM		Member	Chairman
Smt Suguna Ravichandran (DIN: 00170190)	Non - Executive - Independent	4	Yes	2	2	2
Sri Vijay Venkataswamy (DIN:00002906)	Non - Executive - Independent	5	No	1	1	-

Excludes Alternate Directorships; Directorships in Foreign Companies, Section 8 Companies and Private Companies.

\$ Only Audit Committee and Stakeholders Relationship Committee are considered.

Sri Aditya Krishna Pathy, Deputy Managing Director is the son of Sri S. Pathy, Chairman and Managing Director of the Company. None of the other Directors of the Company are related to each other.

As per the disclosures received from the Directors, none of the Directors serve as member of more than 10 Committees nor are they the Chairman / Chairperson of more than 5 Committees, as per the requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

None of the Directors holds directorship in more than 20 Companies (including limit of maximum directorships in 10 public companies) pursuant to the provisions of the Companies Act, 2013. Further, none of the Directors including Independent Directors hold directorships in more than the maximum number of Directorships prescribed under Regulation 17A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Other Directorship

Directors	Details of other listed entities where the Directors hold directorship	
	Name of the listed entity	Designation
Sri S. Pathy	Lakshmi Automatic Loom Works Ltd	Promoter, Chairman, Non Executive - Non Independent Director
	Lakshmi Machine Works Ltd	Promoter, Non Executive - Non Independent Director
Sri R. Santharam	Lakshmi Automatic Loom Works Ltd	Promoter, Vice Chairman, Non Executive - Non Independent Director
Sri D. Rajendran	Nil	Nil
Sri Satish Ajmera	PCS Technology Ltd	Independent Director
	Wires & Fabriks (SA) Ltd	Independent Director
Sri Sanjay Jayavarthanavelu	Lakshmi Machine Works Ltd	Promoter, Executive Chairman and Managing Director
	Carborandum Universal Ltd	Independent Director
	Lakshmi Electrical Control Systems Ltd	Non Executive - Non Independent Director
	Super Sales India Ltd	Promoter, Chairman, Non Executive - Non Independent Director
Sri Vijay Venkataswamy	Nil	Nil
Sri Aditya Krishna Pathy	Nil	Nil
Smt Suguna Ravichandran	Super Spinning Mills Ltd	Women - Independent Director

THE LAKSHMI MILLS COMPANY LIMITED

Details of the Board meetings held during the financial year 2021-22

Five Board meetings were held during the year and the date on which the Board meetings were held are as follows:

S. No	Date of Board Meeting	No. of Directors Attended
1	07.06.2021	6
2	28.06.2021	7
3	13.08.2021	8
4	10.11.2021	7
5	14.02.2022	8

The information as required under Part A of Schedule II to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is made available to the Board. The Board also reviews the declarations made by the Managing Director and Chief Financial Officer regarding compliance with all applicable laws, on a quarterly basis.

Statement showing the number of Equity Shares held by the Non-Executive Directors as on 31st March, 2022

Name of the Directors	No. of Shares	Name of the Directors	No. of Shares
Sri R. Santharam	NIL	Sri Sanjay Jayavarthanavelu	13,213
Sri D. Rajendran	NIL	Smt Suguna Ravichandran	NIL
Sri Satish Ajmera	NIL	Sri Vijay Venkataswamy	7

There has been no materially significant transaction or relationship between the Company and its Non-Executive Directors during the year. The Company has not issued any type of convertible instruments to Non-Executive Directors. The Company has not issued ESOPs to any director.

INDEPENDENT DIRECTORS

Independent Directors are non-executive directors as defined under Regulation 16(1)(b) of the Listing Regulations read with Section 149(6) of the Act along with rules framed thereunder. In terms of Regulation 25(8) of the Listing Regulations, the Independent Directors of the Company have confirmed that they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties. Based on the declarations received from the Independent Directors, the Board of Directors has confirmed that they meet the criteria of independence as mentioned under Section 149 of the Companies Act, 2013 and Regulation 16(1)(b) of the Listing Regulations and that they are independent of the management. All Independent Directors of the Company have been appointed/re-appointed as per the provisions of the Companies Act, 2013. Formal letters of appointment have been issued to the Independent Directors. The terms and conditions of their appointment are disclosed on the Company's website.

INDEPENDENT DIRECTORS DATABANK REGISTRATION

Pursuant to a notification dated October 22, 2019 issued by the Ministry of Corporate Affairs amending the Rule 6 of Companies (Appointment and Qualification of Directors) Rules, 2019 all Independent Directors must have completed the registration with the Independent Directors Databank. The Company has received declarations from all the Independent Directors of the Company confirming that their name is included in the data bank as per Rule 6(3) of the Companies (Appointment and Qualification of Directors) Rules, 2014.

FAMILIARIZATION PROGRAM FOR INDEPENDENT DIRECTORS

The Chief Executive Officer and the Company Secretary are jointly responsible for ensuring that such induction and familiarization programmes are provided to the Independent Directors to familiarize them about their roles, rights, responsibilities in the Company, nature of the Industry in which the Company operates, business model



of the Company, strategy, operations and functions of the Company as and when required. The management provides information such as specific project, activity or process of the Company at the meeting of Board of Directors or otherwise.

The familiarization program for Independent Directors and the appointment letters of the Independent Directors have been posted in the website - www.lakshmill.com.

KEY BOARD QUALIFICATIONS, EXPERTISE AND ATTRIBUTES

The Board of Directors comprises of qualified members who bring in the required skills, competence and expertise that allow them to make effective decisions or contributions to the Board, its committees and the management.

The list of core skills / expertise / competency identified by the Board of Directors as required in the context of its business(es) and sector(s) for functioning effectively and those already available with the Board are as follows:

Leadership skills	Leadership skills in effective participation in decision making
Industrial Knowledge and Experience	Knowledge on Company's businesses, policies and culture (including the Mission, Vision and Values), major risks / threats and potential opportunities and knowledge of the industry in which the Company operates
Technical / Professional Skills	Technical / professional skills and specialist knowledge to assist with ongoing aspects of the board's role in relation to Company's business
Board services and Corporate Governance	Experience in Board services and Corporate Governance to protect the interest of the stakeholders, at large and various rules and regulations applicable to the Company
Business strategy	Experience in Business Strategy, Sales & Marketing, Corporate Governance, Forex Management, Administration and Decision Making
Financial and Management skills	Experience and ability to read and understand the financial statements, proficiency in financial function, reporting and processes
Human resources / Soft skills	Experience in people management, dispute resolution, inter personal relations and liaison with stakeholders

In the table below, the specific areas of focus or expertise of individual Board members have been highlighted:

Board Qualifications							
Name of the Director	Area of Expertise						
	Leadership Skills	Industrial Knowledge and Experience	Technical / Professional Skills	Board Services and Corporate Governance	Business Strategy	Financial and Management Skills	Human Resources and Soft Skills
Sri S. Pathy	✓	✓	✓	✓	✓	✓	✓
Sri R. Santharam	✓	✓	✓	✓	✓	✓	✓
Sri Satish Ajmera	✓	✓	✓	✓	✓	✓	✓
Sri D. Rajendran	✓	✓	✓	✓	✓	✓	✓
Sri Vijay Venkataswamy	✓	✓	✓	✓	✓	✓	✓
Sri Sanjay Jayavarthanelu	✓	✓	✓	✓	✓	✓	✓
Sri Aditya Krishna Pathy	✓	✓	✓	✓	✓	✓	✓
Smt Suguna Ravichandran	✓	✓	✓	✓	✓	✓	✓

THE LAKSHMI MILLS COMPANY LIMITED

CONFIRMATION ON THE FULFILLMENT OF THE CONDITIONS OF INDEPENDENCE

Based on the declarations received from the Independent Directors, the Board of Directors are of the opinion that the Independent Directors fulfill the conditions specified in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Companies Act, 2013 and are independent of the management.

INDEPENDENT DIRECTORS MEETING

During the year under review, the Independent Directors met on 14th February, 2022 pursuant to Schedule IV of the Companies Act, 2013 without the presence of Non-Independent Directors and Members of the Management, inter alia, to discuss:

1. Evaluation of the performance of Non Independent Directors and the Board of Directors as a Whole;
2. Evaluation of the performance of the Chairman of the Company, taking into account the views of the Executive and Non Executive Directors.
3. Evaluation of the quality, content and timelines of flow of information between the management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

All the independent Directors were present at the Meeting.

During the year under review, none of the Independent Director has resigned before the expiry of the tenure.

COMMITTEE OF DIRECTORS

The Board has constituted the following Committee of Directors to deal with matters referred to it for timely decisions:

- 1) Audit Committee, 2) Nomination and Remuneration Committee, 3) Stakeholders Relationship Committee, 4) Share Transfer Committee and 5) Corporate Social Responsibility Committee.

AUDIT COMMITTEE

The role, powers and functions of the Audit Committee are as per Section 177 of the Companies Act 2013, and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The terms of reference of this Committee are as required by SEBI - under Regulation 18 read with Part C of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Out of Four members of the Committee, three are Independent Directors including the Chairman of the Committee. They possess sound knowledge on accounts, audit, finance, taxation, internal controls etc. The Audit Committee reviews reports of the internal auditor, meets statutory auditors as and when required and discusses their findings, suggestions, observations and other related matters. It also reviews major accounting policies followed by the Company, compliance of adequate internal control system, Accounting Standards and financial disclosure and other issues conforming to the requirements specified by the Companies Act, 2013 and by the Stock Exchange in terms of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Committee met 5 times during the financial year - 7th June 2021, 28th June 2021, 13th August 2021, 10th November 2021 and 14th February 2022. The composition and the attendance of the Members at the Committee Meetings held during the year are as under:

Name of the Members	Category	No. of Meetings held during the year	No. of Meetings attended
Sri Satish Ajmera (Chairman)	Non-Executive - Independent	5	4
Sri D. Rajendran (Member)	Non-Executive - Independent	5	4
Sri R. Santharam (Member)	Non-Executive - Non - Independent	5	4
Smt Suguna Ravichandran (Member)	Non-Executive - Independent	5	4



The quarterly financial results were reviewed by the Committee before submission to the Board. On quarterly basis, the Committee continues to review whistle-blower complaints, litigations, related party transactions and policy violation instances, the corrective actions and mitigating controls put in place thereof.

Sri N. Singaravel, Company Secretary is the Secretary of the Audit Committee.

The Chief Financial Officer has also attended the Committee meetings. The Board has accepted the recommendations of the Committee and there were no incidences of deviation from such recommendations during the financial year under review.

The Chairman of the Audit Committee had attended the Annual General Meeting of the Company held on 24th September 2021.

NOMINATION AND REMUNERATION COMMITTEE

The Nomination and Remuneration Committee is constituted in compliance with the requirements of Regulation 19 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and section 178 of the Companies Act 2013.

The role, powers and functions of the Nomination and Remuneration Committee are as per Section 178 of the Companies Act 2013, and the guidelines set out in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The terms of reference of this Committee are as required by SEBI - under Regulation 19 read with Part D of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Committee was constituted for identifying the persons to be appointed as Directors and Senior Management personnel, recommend to the Board - the appointment and removal of Directors, carry out evaluation of Directors, formulate the criteria for determining qualifications, positive attributes and independence of Directors, and to recommend a policy relating to the remuneration of Directors.

The Committee met 3 times during the Financial Year on 28th June 2021, 10th November 2021 and 14th February 2022. The composition and attendance of the Members at the Committee Meetings held during the year are as under:

Name of the Members	Category	No. of Meetings held during the year	No. of Meetings attended
Sri D. Rajendran (Chairman)	Non-Executive - Independent	3	3
Sri Satish Ajmera (Member)	Non-Executive - Independent	3	3
Sri R. Santharam (Member)	Non-Executive - Non - Independent	3	2*
Sri Sanjay Jayavarthanelu (Member)	Non-Executive - Non - Independent	3	3

* Owing to reconstitution of the Committee on 10th November 2021, Sri R. Santharam was relieved from the Membership of the Committee.

The Committee had formulated performance evaluation criteria for the evaluation of the Chairman, the Board as a whole, Committees of the Board, Independent Directors and Non - Independent Directors. The evaluations were carried out as per the criteria determined by this Committee.

The remuneration policy of the Company can be accessed on the Company's website at www.lakshimills.com.

In compliance with the requirements of Regulation 19(1)(c) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, effective from 1st January 2022, the Committee was reconstituted on 10th November 2021 comprising the following members:

THE LAKSHMI MILLS COMPANY LIMITED

Sri D. Rajendran	-	Independent Director
Sri Satish Ajmera	-	Independent Director
Sri Sanjay Jayavarthanelu	-	Non Independent Director

Sri D. Rajendran, Chairman of the Nomination and Remuneration Committee, had attended the Annual General Meeting of the Company held on 24th September 2021.

PERFORMANCE EVALUATION OF NON-EXECUTIVE DIRECTORS AND INDEPENDENT DIRECTORS

The Securities and Exchange Board of India (SEBI) vide Circular No. SEBI/HO/CFD/CMD/ CIR/P/2017/004 dated January 5, 2017 had issued a guidance note on Board Evaluation specifying the criteria for evaluation of performance of (i) Board as a whole (ii) individual Directors (including Independent Directors & Chairperson) and (iii) various Committees of the Board. Based on the parameters suggested, the Nomination and Remuneration Committee has adopted suitable criteria to evaluate the performance of Non- Executive Directors and Independent Directors of the Company. Pursuant to the provisions of the Companies Act, 2013 and Regulation 26 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate exercise was carried out to evaluate the performance of individual Directors including the Chairman of the Board who were evaluated on parameters such as level of engagement and contribution and independence of judgment thereby safeguarding the interest of the Company. The performance evaluation of the Independent Directors was carried out by the entire Board. The performance evaluation of the Chairman and the Non Independent Directors were carried out by the Independent Directors. The Board also carried out annual performance evaluation of the working of its Audit, Nomination and Remuneration as well as Stakeholders Relationship Committees. The Directors have expressed their satisfaction with the evaluation process.

STAKEHOLDERS RELATIONSHIP COMMITTEE

The Stakeholders Relationship Committee was constituted in compliance with the provisions of Section 178 of the Companies Act, 2013 read with Regulation 20 and Part D of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Committee has been formed comprising of the following three Non-Executive Directors as its members to specifically serve the grievance of the shareholders / investors. The Committee is chaired by Sri R.Santharam, Non-Executive Non-Independent Director. The Committee reviews the services rendered namely - adherence of service standards adopted by the Company in respect of services rendered by the Registrar and Share Transfer Agents, measures taken for effective exercise of voting rights by shareholders, measures to reduce the quantum of unclaimed dividends, timely receipt of dividend warrants, annual reports, notices, etc., redressal of complaints of the shareholders like delay in transfer of shares, non receipt of Annual Report, non receipt of dividends, etc., and also the action taken by the Company on such matters. The Committee met on 14th February, 2022 during the financial year ended 31st March 2022.

Name of the Members	Category	No. of Meetings held during the year	No. of Meetings attended
Sri R. Santharam (Chairman)	Non-Executive - Non - Independent	1	1
Sri Satish Ajmera (Member)	Non-Executive - Independent	1	1
Sri Vijay Venkataswamy (Member)	Non-Executive - Independent	1	1

Sri N. Singaravel, Company Secretary is the Compliance Officer.

During the year, the Company had not received any complaint from the investor and there was no complaint / query remaining pending or not solved to the satisfaction of shareholders as on 31.03.2022.

The Chairman of the Stakeholders' Relationship Committee had attended the Annual General Meeting of the Company held on 24th September 2021.



SHARE TRANSFER COMMITTEE

The Share Transfer Committee has been formed by the members of the Board, representatives of the Registrar and Share Transfer Agents and the Company Secretary. During the year, the Committee met 2 times on 26th August 2021 and 19th March 2022 and approved the transmission of Shares and the issuance of Duplicate Share Certificates. There were no pending share transmissions as on 31.03.2022.

Pursuant to Regulation 40(9) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a certificate on half-yearly basis confirming due compliance of share transfer formalities by the Company from Practising Company Secretary has been submitted to the Stock Exchange within the stipulated time.

Dividend declared for the year 2013-14 and had remained unclaimed for a period of 7 years were transferred to IEPF Account and the shares thereon were also transferred to the credit of demat Account of the IEPF Authority during the year under review pursuant to Section 124(6) of the Companies Act, 2013 read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016.

UNCLAIMED SUSPENSE ACCOUNT

The Company is in the process of opening the demat account for the unclaimed shares in terms of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016.

CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE

In compliance with the provisions of Section 135 of the Companies Act, 2013 and the Companies (Corporate Social Responsibility Policy) Rules, 2014, the Company has constituted the Corporate Social Responsibility Committee. The terms of reference of this Committee, assigned by their Board encompasses:

- a. To formulate and recommend to the Board, a CSR policy which shall indicate the activities to be undertaken by the Company as specified in schedule VII of the Companies Act, 2013.
- b. To recommend the amount of expenditure to be incurred on the activities referred to in clause A.
- c. To monitor the CSR policy of the Company from time to time.

Any other matter that may be referred by the Board from time to time or as may be necessary for compliance with the Companies Act, 2013 or Rules made thereunder or any other statutory laws of India.

The Committee presently comprises of the following:

Name of the Members	Category	Designation
Sri S. Pathy	Executive - Chairman and Managing Director	Chairman
Sri Aditya Krishna Pathy	Executive - Deputy Managing Director	Member
Sri D. Rajendran	Non - Executive - Independent	Member

The Committee met 1 time on 28th June 2021 during the financial year ended 31st March 2022. All the members were present for the meeting.

The Company formulated CSR Policy, which is uploaded on the website of the Company viz. www.lakshmimills.com.

REMUNERATION OF DIRECTORS

The Directors' appointments are governed by the resolutions passed at the Annual General Meeting of the Company pursuant to the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

THE LAKSHMI MILLS COMPANY LIMITED

Remuneration paid or payable to Directors during the year 2021-22 are given below: (in ₹)

Name of the Directors	Sitting Fees	Salary	Perquisites	Contribution to PF & Superannuation	Total
Sri S. Pathy *	NA	84,00,000	3,60,000	18,91,734	1,06,51,734
Sri Aditya Krishna Pathy *	NA	49,94,516	2,04,000	15,97,048	67,95,564
Sri R. Santharam	1,55,000	NA	NA	NA	1,55,000
Sri D. Rajendran	1,35,000	NA	NA	NA	1,35,000
Sri Satish Ajmera	2,00,000	NA	NA	NA	2,00,000
Sri Sanjay Jayavarthanelu	1,25,000	NA	NA	NA	1,25,000
Sri Vijay Venkataswamy	95,000	NA	NA	NA	95,000
Smt Suguna Ravichandran	1,05,000	NA	NA	NA	1,05,000

* Remuneration was paid as approved by the Shareholders.

The Managing Directors are not paid any sitting fees for attending meetings of the Board and Committees. Non - Executive Directors are only paid sitting fees for Board / Committee Meetings attended by them.

No Stock options were granted/convertible instruments issued to Non-Executive Directors of the Company during the financial year ended 31st March 2022. No service contracts were entered into with Directors.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Management Discussion and Analysis Report covering matters in Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) for the year under review is given as separate annexure in this Annual Report.

GENERAL BODY MEETINGS

Location and time for the last three AGMs held and the special resolutions, if any, passed thereat, are as given below:

Financial Year ended	Date of Meeting	Time of Meeting	Venue of the Meeting	Special Resolutions Passed, if any
31 st March 2019	12.09.2019	4.30 P.M.	Nani Palkhivala Auditorium, Mani Hr. Sec. School, Pappanaickenpalayam, Coimbatore - 641037	1. Reappointment of Sri Satish Ajmera as Independent Director 2. Reappointment of Sri D. Rajendran as Independent Director 3. Reappointment of Sri Vijay Venkataswamy as Independent Director 4. Consent to the Board of Directors to develop, lease the surplus land and buildings of the Company
31 st March 2020	03.09.2020	11.30 A.M	Through Video conferencing (VC) /	Reappointment of Smt Suguna Ravichandran as Independent Director
31 st March 2021	24.09.2021	12.05 P.M	Other Audio Visual Means (OAVM) from the Registered Office of the Company	Reappointment of Sri S. Pathy as Managing Director

EGM AND POSTAL BALLOT

No EGM was held during the year under review.



No Special Resolution was required to be put through postal ballot during the year under review.

No Special Resolution on matters requiring Postal Balloting is placed for Shareholders approval at the ensuing Annual General Meeting.

MEANS OF COMMUNICATION

The quarterly and annual financial results are published in the Business Line (English) and Dinamani (Tamil) in accordance with the requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Company Profile, Corporate information, Shareholding Pattern, Financial Statements, Code of Conduct for Directors and Officers and Product range are displayed in the Company's website www.lakshimills.com.

Quarterly Financial Results and Quarterly Shareholding Pattern are intimated to the Stock Exchange periodically and also posted in the portal hosted by BSE - www.bseindia.com. Whenever there are any important developments, the Company makes news releases and the same will be displayed in the Company's website www.lakshimills.com and also forward a copy of the same to the Stock Exchange. The Company has not made any presentations to the institutional investors or to the analysts during the year under review.

SHAREHOLDERS INFORMATION ON 112th ANNUAL GENERAL MEETING

Day, Date & Time	: Friday, 9 th September, 2022 - 10.20 A.M
Venue	: Annual General Meeting (AGM) to be conducted through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), pursuant to MCA and SEBI circulars without physical presence of Members at a common venue. The deemed venue for the AGM shall be the Registered Office of the Company - 686, Avanashi Road, Pappanaickenpalayam, Coimbatore - 641 037.

FINANCIAL CALENDAR

Financial year	: 1 st April, 2021 to 31 st March, 2022
Announcement of Annual Results 2021-22	: 20.05.2022
Dividend Payment Date	Within 30 days from the date of AGM i.e., On or before Saturday - 8 th October, 2022
E-voting period	: Tuesday, 06.09.2022 - 9.00 A.M to Thursday, 08.09.2022 - 5.00 P.M
Date of Book Closure	: Saturday, 03.09.2022 to Friday, 09.09.2022 (both days inclusive)

LISTING ON STOCK EXCHANGES

The equity shares of the Company are listed at	: BSE Limited, Mumbai - 400 001.
BSE Limited, Stock Code	: 502958
ISIN No.	: INE938C01019

Listing fee for 2021-2022 has been paid in respect of BSE Ltd.

THE LAKSHMI MILLS COMPANY LIMITED

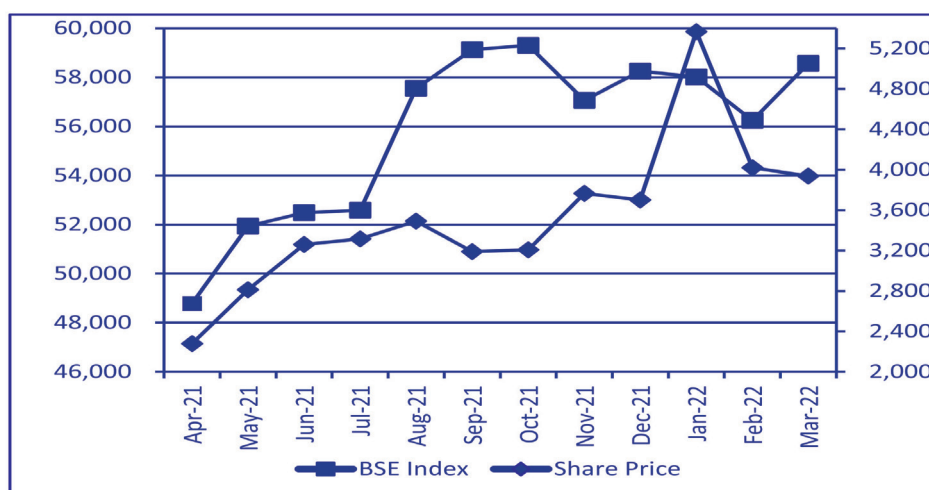
MARKET PRICE DATA

The Company's Shares were traded under permitted category in the National Stock Exchange under a tie - up arrangement made by the Madras Stock Exchange from November 2009. Since the Madras Stock Exchange was liquidated, no trading is undertaken in National Stock Exchange any further.

The High and Low prices during each month in the last financial year in BSE are given below:

Month	High Price	Low Price	Month	High Price	Low Price
April - 2021	2,445.00	2,130.00	October - 2021	3,329.95	2,952.50
May - 2021	2,939.00	2,261.00	November - 2021	4,387.00	3,266.20
June - 2021	3,350.00	2,610.10	December - 2021	4,000.00	3,515.00
July - 2021	3,538.95	3,110.00	January - 2022	5,420.00	3,680.00
August - 2021	3,785.95	3,292.05	February - 2022	5,480.00	3,500.00
September - 2021	3,548.00	3,070.05	March - 2022	4,480.00	3,700.00

SHARE PERFORMANCE IN COMPARISON WITH BSE INDEX



REGISTRAR & SHARE TRANSFER/DEMAT AGENTS

M/s. S.K.D.C. Consultants Ltd.,
 "Surya", 35, May Flower Avenue
 Behind Senthil Nagar, Sowripalayam Road,
 Coimbatore - 641 028
 Phone : 0422 4958995 / 2539835 - 36
 Email : info@skdc-consultants.com

DETAILS OF COMPLIANCE OFFICER

Sri N.Singaravel
 Company Secretary
 The Lakshmi Mills Company Limited
 686, Avanashi Road, Coimbatore - 641 037
 Phone: +91-422-2245461 - 65, 4333700, 4333914
 Fax: +91-422-2246508
 E-Mail: csns@lakshmill.com

In order to facilitate investor servicing, the Company has designated an e-mail-id: secretarial@lakshmill.com mainly for registering complaints by investors.

SHARE TRANSFER SYSTEM

The Company's shares being in compulsory dematerialised (demat) list are transferable through the depository system. Shares in physical form are processed by the Registrar and Share Transfer Agents, M/s. SKDC Consultants Limited, and approved by the Share Transfer Committee of the Company. The share transfers are processed

within a period of 15 days from the date of receipt of the transfer documents by M/s. SKDC Consultants Limited, if the documents are complete in all respects. All requests for dematerialization of shares are processed and confirmed to the depositories, NSDL and CDSL, within 15 days. The Share Transfer Committee generally meets whenever necessary for approving share transfers and other related activities.

SHAREHOLDING PATTERN (as on 31.03.2022)

Sl. No.	Category	No. of Share holders	No. of Shares held	% to paid-up capital
1	Promoters and Promoters group	26	4,43,550	63.77
2	Financial Institutions, Banks and Mutual Funds	10	275	0.04
3	Central / State Government(s)	1	5,107	0.74
4	Foreign Financial Institutions / Banks	1	20	0.00
5	Bodies Corporate	68	50,933	7.32
6	Individuals	5,140	1,42,585	20.50
7	Others	192	53,080	7.63
	Total	5,438	6,95,550	100.00

DISTRIBUTION OF SHARE HOLDING (as on 31.03.2022)

Range (No. of Shares)	No. of Shareholders	No. of Shares	% held
1 - 50	5,384	1,20,413	17.31
51 - 100	24	17,685	2.54
101 - 200	4	6,311	0.91
201 - 300	5	12,789	1.84
301 - 400	1	3,563	0.51
401 - 500	1	4,085	0.59
501 - 1000	6	48,078	6.91
1001 and Above	13	4,82,626	69.39
Total	5,438	6,95,550	100.00

DEMATERIALIZATION OF SHARES

As on 31st March 2022, 6,36,626 equity shares constituting 91.53% of the Paid up Equity Share Capital have been dematerialized. The Promoters of the Company have completely dematerialized their shareholdings.

GDRs/ADRs/Warrants or any Convertible Instruments and their likely impact on equity

There are no outstanding warrants or any convertible instruments. The Company has not issued any GDR, ADR or Convertible instruments of any kind.

NOMINATION FACILITY

The Companies Act, 2013 has provided the facility of nomination for the shares of the Company. The nomination form along with instructions is provided to the Members on request.

CREDIT RATING

The Company does not have any Debt instruments or fixed deposit programme or any scheme or proposal involving mobilization of funds either in India or abroad that requires Credit Rating.

PLANT LOCATIONS

The Company has 2 Plants situated at the following locations:

Unit I: Lakshmipuram P.O., Kovilpatti

Unit II: Kuppaswamynaidupuram, Palladam

THE LAKSHMI MILLS COMPANY LIMITED

ADDRESS FOR CORRESPONDENCE

All correspondence from shareholders should be addressed to the Company Secretary cum Compliance Officer.

Investors' grievances email id : secretarial@lakshmill.com

DISCLOSURES

a) Disclosures on materially significant related party transactions that may have potential conflict with the interest of the Company at large:

All the related party transactions were entered into on arm's length basis, in the ordinary course of business and are in compliance with the applicable provisions of the Companies Act, 2013 and the Listing Regulations. There were no materially significant related party transactions made by the Company with Promoters, Directors or Key Managerial Personnel etc. which may have potential conflict with the interest of the Company at large.

The details of the transactions with Related Party are provided in the Company's financial statements in accordance with the Accounting Standards. All Related Party Transactions are presented to the Audit Committee and the Board. Omnibus approval is obtained for the transactions which are foreseen and repetitive in nature.

A statement of all related party transactions is presented before the Audit Committee on a quarterly basis, specifying the nature, value and terms and conditions of the transactions.

Kindly refer to the notes forming part of accounts for the details of Related Party Transactions.

b) Details of non-compliance by the Company, penalties, and strictures imposed on the Company by the Stock Exchange or SEBI or any Statutory Authorities, on any matter relating to capital markets, during the last three years:

No penalty, strictures was imposed on the Company by the Stock Exchange or SEBI or any Statutory Authorities, on any matter relating to Capital Markets during the last three years.

c) Details of establishment of vigil mechanism / Whistle Blower policy and affirmation that no personnel have been denied access to the Audit Committee:

A Whistle Blower Policy is adopted by the Company to provide adequate safeguards to deal with instances of fraud and mismanagement and to report concerns about unethical behaviour or any violation of the Company's code of conduct. The Audit Committee has been authorized to review the cases received under the Whistle Blower Policy of the Company and address the grievances of all the personnel in the Company. The whistle blower mechanism is in operation and no personnel has been denied access to the Audit Committee.

The Whistle Blower policy can be accessed on the Company's website at www.lakshmill.com

d) Details of compliance with mandatory requirements and adoption of the non-mandatory requirements:

The Company has complied with all the mandatory requirements of Corporate Governance norms as enumerated in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Board has taken cognizance of the non-mandatory requirements and shall consider adopting the same as and when necessary.

e) Web link where policy for determining 'material' subsidiaries is disclosed:

The Company does not have a subsidiary Company and hence the requirement of disclosing the web link of policy for determining 'material' subsidiaries is not applicable.

f) Web link where policy on dealing with related party transactions is disclosed:

The Company has framed Related Party Transaction Policy and the same is placed on the Company's website and the web link for the same is <http://www.lakshimills.com>.

g) Disclosure of commodity price risks and commodity hedging activities:

The Company is not undertaking any commodity hedging activities; hence there is no risk of commodity hedging to the Company.

h) Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

- i. Number of complaints filed during the financial year - NIL
- ii. Number of complaints disposed of during the financial year - NIL
- iii. Number of complaints pending as on the end of the financial year - NIL

i) Disclosure by listed entity and its subsidiaries of 'Loans and advances in the nature of loans to firms/ companies in which directors are interested by name and amount: NIL

j) Details on the compliance of non-mandatory requirements:

The Company has adopted the non-mandatory requirement relating to Reporting of internal Auditors to Audit Committee as recommended in terms of Regulation 27(1) read with Part E of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015.

k) Disclosure on accounting treatment:

In the preparation of the financial statements, the Company has followed the accounting standards referred to in Section 133 of the Companies Act, 2013. The significant accounting policies which are consistently applied are set out in the Notes to the Financial Statements.

l) Disclosure on risk management:

Business risk evaluation and management is an ongoing process within the Company. The assessment is periodically examined by the Board.

All the requirements of Corporate Governance Report of sub - paragraphs (2) to (10) of Schedule V has been duly complied with.

None of the discretionary requirements as specified in Part E of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 has been adopted.

The Company is fully compliant with the Corporate Governance requirements as specified by Regulation 17 to 27 and clauses (b) to (i) of Sub - Regulation (2) of Regulation 46 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

OTHER DISCLOSURES

- a. The Company has not raised any funds through preferential allotment or qualified institutional placement as specified under Regulation 32 (7A) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- b. A certificate from a Company Secretary in whole time practice that none of the Directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as Directors of the Company by the Securities and Exchange Board of India / Ministry of Corporate Affairs or any such statutory authority has been obtained and is annexed to this report.

THE LAKSHMI MILLS COMPANY LIMITED

- c. During the year under review, the recommendations made by the different Committees have been accepted and there were no instances where the Board of Directors had not accepted any recommendation of the Committees.
- d. The Company has paid a sum of ₹ 5.00 Lakhs as fees on consolidated basis to the Statutory auditor and all entities in the network firm / entity of which the Statutory Auditor is a party for the services rendered by them.

CERTIFICATE FROM CEO / CFO

The CEO and CFO certification of the financial statements for the year has been submitted to the Board of directors, in its meeting held on 20th May, 2022 as required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE

As required by Regulation 34(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Compliance Certificate from the Auditors' regarding compliance of conditions of Corporate Governance forms part of this Report.

CODE FOR PREVENTION OF INSIDER TRADING

The Company has adopted a Code of Conduct for Prevention of Insider Trading with a view to regulate trading in securities by the Directors and designated employees of the Company.

The Company has also formulated "The Code of Fair Disclosure of Unpublished Price Sensitive Information (UPSI)" in compliance with SEBI (Prohibition of Insider Trading) Regulations, 2015.

CODE OF CONDUCT

The Code of Conduct for the Directors and Senior Management Personnel of the Company has been laid down and posted on the Website of the Company. The compliance of the said Code of Conduct by the Directors and Senior Management Personnel for the year 2021-22 has been affirmed by the Chairman and Managing Director (CEO).

DECLARATION FOR CODE OF CONDUCT

I hereby confirm that the Company has obtained from the members of the Board and Senior Management Personnel their affirmation on compliance of the Code of conduct laid down by the Company for the financial year 2021-2022.

Coimbatore
20th May, 2022

By Order of the Board
For The Lakshmi Mills Co. Ltd.,
S. PATHY
Chairman and Managing Director
(DIN 00013899)



CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To

The Members

M/s. The Lakshmi Mills Company Limited

CIN: L17111TZ1910PLC000093

686, Avanashi Road

Coimbatore - 641037

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **M/s. THE LAKSHMI MILLS COMPANY LIMITED** having CIN:L17111TZ1910PLC000093 and having registered office at 686, Avanashi Road, Coimbatore - 641037 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March 2022 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No	Name of Director	DIN	Date of appointment in Company
1	Mr. Sundaram Pathy (Chairman & Managing Director)	00013899	27/09/1995
2	Mr. Rangaswamy Santharam	00151333	27/03/2002
3	Mr. Damotharan Rajendran	00003848	14/12/2005
4	Mr. Satish Ajmera	00208919	26/05/2010
5	Mr. Sanjay Jayavarthanelu	00004505	30/07/2010
6	Mrs. Suguna Ravichandran	00170190	11/02/2015
7	Mr. Aditya Krishna Pathy (Deputy Managing Director)	00062224	11/06/2009
8	Mr. Vijay Venkataswamy	00002906	14/02/2018

Ensuring the eligibility for the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Coimbatore

Date : 20.05.2022

M D SELVARAJ

MDS & Associates

Company Secretaries

FCS No.: 960, C P No.: 411

PR 985/2020

UDIN: F000960D000329101

THE LAKSHMI MILLS COMPANY LIMITED

Independent Auditors' Certificate on Corporate Governance

To The Members of The Lakshmi Mills Company Limited, Coimbatore

We have examined the compliance of conditions of Corporate Governance by the Company, for the year ended on March 31, 2022 as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended ("SEBI Listing Regulations").

Managements' Responsibility

The compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in the SEBI Listing Regulations.

Auditors' Responsibility

Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

We have examined the books of account and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.

We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance (the "Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI") and the Standards on Auditing ("SA"s) specified under Section 143(10) of the Companies Act, 2013, in so far as applicable for the purpose of this certificate and as per the Guidance Note Reports or Certificates for Special Purposes (Revised 2016) issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.

We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

Opinion

Based on our examination of the relevant records and according to the information and explanations provided to us and the representation provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the SEBI Listing Regulations during the year ended March 31, 2022.

We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

Coimbatore
20th May, 2022

For M S Jagannathan and Visvanathan
Chartered Accountants
Firm Registration No 001209 S
M V Jeganathan
Membership No. 214178
UDIN:22214178AJHHKV1656

Independent Auditor's Report

To the Members of The Lakshmi Mills Company Limited

Report on the Audit of Standalone Financial Statements

Opinion

We have audited the standalone financial statements of The Lakshmi Mills Company Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2022, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Cash Flow Statement for the year then ended, and notes to the financial statements including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as standalone financial statements).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ["the Act"], in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules 2015, as amended and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2022, the Profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the

Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the Standalone IndAS financial statements section of our report, including in relation to these matters.

S. No.	Key Audit Matter	Auditor's Response
1	<p>Evaluation of write off of impairment of Investments</p> <p>The management assessed that there are impairment indicators in respect of its investment in Sai Regency Power Corporation Private Limited (SRPCPL) and accordingly provided for impairment of investments to the extent of Rs 52.50 Lakhs during year ended 31-03-2021.</p> <p>Sai Regency Power Corporation Private Limited (SRPCPL) has since been referred for liquidation.</p> <p>Accordingly, the management estimated that there is no recoverable value of its investment in SRPCPL and hence decided to write off the investments for the year ended 31-03-2022 against the impairment already provided in the books.</p>	<p>Principal Audit Procedures</p> <p>We evaluated the design and tested the effectiveness of internal controls related to write off of impairment of investment in SRPCPL.</p> <p>We evaluated the accuracy of the inputs used to determine the recoverable value. We assessed their reasonableness, tested the sensitivity of the recoverable value.</p> <p>We verified the appropriateness of the accounting policies & disclosure related to investments in Notes 2 (XV) in the standalone financial statements.</p>

THE LAKSHMI MILLS COMPANY LIMITED

S. No.	Key Audit Matter	Auditor's Response
2	<p>Evaluation of impairment assessment</p> <p>Provision for the expected credit losses against trade receivables to the tune of ₹ 119.14 lakhs for the year ended 31-03-2022 is made.</p> <p>The provision for the expected credit losses involves certain judgement with respect to assessment of the default probabilities and recovery amounts from the financial assets that fall within the scope of Ind AS 109.</p> <p>Considering the exercise of the significant judgements in this regard, this matter has been considered as a key audit matter.</p>	<p>Principal Audit Procedures</p> <p>The audit procedures included assessment of the appropriateness of the assumption applied in the ECL model and review of the methodology applied by the management.</p> <p>We tested the management assumptions, estimates and judgements, which could give rise to material misstatement. We discussed with management and scrutinised the appropriateness of those key assumptions applied in management's impairment assessment, and compared them with available external evidence where necessary.</p> <p>Performed procedures to obtain comfort on the accuracy of the impairment calculation process. Assessed accuracy and completeness of disclosures made as required by relevant accounting standards.</p>
3	<p>Evaluation of uncertain tax positions</p> <p>The Company has uncertain tax positions including matters under dispute which involves significant judgment to determine the possible outcome of these disputes (Refer Note No. 30 to standalone financial statements).</p>	<p>Principal Audit Procedures</p> <p>We obtained details of completed tax assessments and demands received upto the end of the financial year and till the date of finalisation of our report, from management. We analysed the management's underlying assumptions in estimating the tax provision and the possible outcome of the disputes. We considered legal precedence and other rulings in evaluating management's position on these uncertain tax positions. Additionally, we considered the effect of new information in respect of uncertain tax positions to evaluate whether any change was required to management's position on these uncertainties.</p>
4	<p>Recoverability of Income tax assets and Receivables from Government authorities</p> <p>As at March 31, 2022 non-current assets in respect of Income tax assets to the extent of ₹ 101.60 lakhs (Net of provisions) and Receivable from government authorities to the extent of ₹ 60.66 lakhs are outstanding. (Refer Note No. 8)</p>	<p>Principal Audit Procedures</p> <p>We analysed and reviewed the nature of the amounts recoverable, the sustainability and the likelihood of recoverability upon final resolution. The income tax assets represents tax deducted at sources; the amounts receivable from government authorities represent input tax credits eligible for set off and as such we considered and concluded that these receivables are sustainable upon final resolution.</p>

We have determined that there are no other key audit matters to communicate in our report.

Information other than the Standalone Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises of the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Corporate Governance and Shareholder's Information, but does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and those charged with governance for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134 (5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance (including other comprehensive income), cash flows and changes in equity of the Company in accordance with the Indian Accounting Standards (IND AS) prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, and other accounting principles generally accepted in India.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of

appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditors' Responsibility

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional

THE LAKSHMI MILLS COMPANY LIMITED

omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our Auditor's Report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143 (11) of the Act, we give in Annexure "A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143 (3) of the Act, based on our audit we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
 - c) The balance sheet, the statement of profit and loss (including other comprehensive income),

statement of changes in equity and the cash flow statement dealt with by this report are in agreement with the books of account;

- d) In our opinion, the aforesaid standalone financial statements comply with the Indian Accounting Standards prescribed under section 133 of the Act read with Rule 7 of the Companies (Accounts) Rules 2014;
- e) On the basis of the written representations received from the directors of the Company as on March 31, 2022 taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2022 from being appointed as a director in terms of Section 164 (2) of the Act;
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in Annexure “B” and
- g) With respect to the other matters to be included in the Auditor’s Report in accordance with the requirements of section 197(16) of the Act, as amended.

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Companies Act 2013. The remuneration paid to any director is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.

- h) With respect to the other matters to be included in the Auditors’ Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the impact of pending litigations on its financial position in

its standalone financial statements - Refer Note No. 30 to the standalone financial statements.

- ii. The Company does not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
- iii. There was no delay in transferring the amounts, required to be transferred, to the investor Education and Protection Fund by the Company for the financial year 2013-14.
- iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the

THE LAKSHMI MILLS COMPANY LIMITED

representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. As stated in Note No. 34.1 to the Standalone financial statement

a) The dividend proposed in the previous year, declared and paid by the company during the year is in accordance with Sec. 123 of the Act, as applicable.

b) The Board of Directors of the Company have proposed a dividend for the year which is subject to the approval of the Members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with section 123 of the Act, as applicable.

Coimbatore
20th May, 2022

For M S Jagannathan and Visvanathan
Chartered Accountants
Firm Registration No 001209 S
M V Jeganathan
Membership No. 214178
UDIN: 22214178AJHHUT1978

Annexure “A” to the Independent Auditor’s Report

(Referred to in paragraph 2 under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the Members of The Lakshmi Mills Company Limited of even date)

- 1 In respect of the Company’s Property, Plant and Equipment and Intangible Assets:
 - (a) A The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
 - B The Company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a program of physical verification of Property, Plant and Equipment so to cover all the assets once in every three years. Pursuant to the program, certain Property, Plant and Equipment were physically verified by the Management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (c) According to the information and explanations given to us and the records examined by us and based on the evidences received from Banks, Immovable properties whose title deeds have been pledged as security for Term Loans and cash credit facilities availed from Banks are held in the name of the Company. In respect of freehold properties these have been confirmed by the management.
 - (d) The Company has not revalued any of its Property, Plant and Equipment and intangible assets during the year.
 - (e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2022 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- 2 (a) As explained to us, inventories have been physically verified by the management at regular intervals during the year.
 - (b) In our opinion and according to the information and explanations given to us, the procedures of physical verification of inventories followed by the management are reasonable and adequate in relation to the size of the Company and the nature of its business.
 - (c) In our opinion and according to the information and explanations given to us, the Company has maintained proper records of its inventories and no material discrepancies were noticed on physical verification as compared to the book records.
 - (d) According to the information and explanations given to us, the Company has been sanctioned working capital limits in excess of ₹ 5 Crores, in aggregate, during the year from banks or financial institutions on the basis of security of current assets and the quarterly returns or statements filed by the Company with such banks or financial institutions are in agreement with the books of accounts of the Company.
- 3 The Company has not made any investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or other parties including promoters and related parties during the financial year and hence sub-clauses (a) to (f) of clause 3(iii) of the Order are not applicable to the Company.

THE LAKSHMI MILLS COMPANY LIMITED

4 During the year, Company has not made any loans or investments or given any guarantees and hence disclosure under this clause related to compliance with the provisions of section 185 and 186 of the Act does not arise.

5 The Company has not accepted any deposits from the public or amounts which are deemed to be deposits during the year to which directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 of the Act are applicable and as such clause 3(v) of the Order is not applicable.

6 We have broadly reviewed the cost records maintained by the Company specified by the Central Government under sub-section (1) of Section 148 of the Companies Act, 2013, as applicable to the Company, and are of the opinion that prima facie the specified cost records have been maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.

7 (a) According to the information and explanations given to us, the Company is regular in depositing undisputed statutory dues including Provident Fund, Employees' State Insurance, Income tax, GST, and any other statutory dues with the appropriate authorities during the year.

According to the information and explanations given to us, no undisputed amounts payable in respect of the aforesaid dues were outstanding as at 31st March 2022 for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us, the details of disputed statutory dues that have not been deposited on account of dispute is as under:

Nature of Statute	Nature of Dues	Amount	Amount paid / adjusted	Period to which the amount relates	Forum where dispute is pending
Central Excise / Service Tax	Rebate claim	48.63	4.86	April 2015 to March 2017	Commissioner of GST and Central Excise (Appeals)
Income tax	Income tax	34.54	14.57	A Y 2014-15	CIT (Appeals) - NFAC
		851.10	-	A Y 2013-14	CIT (Appeals) - NFAC
		97.51	-	A Y 2018-19	AO - Rectification petition

8 During the year there were no transactions not recorded in the books of account that have been surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 and hence reporting under this clause whether the previously unrecorded income has been properly recorded in the books of account during the year does not arise.

- 9 (a) In our opinion and according to the information and explanations given to us during the course of the audit, the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender including banks, financial institutions and government.
- (b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) In our opinion and according to the information and explanations given to us, the Company has utilized the money obtained by way of term loans during the year for the purposes for which they were obtained.
- (d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the financial statements of the Company, we report that no funds raised on short-term basis have been used for long-term purposes by the Company.
- (e) The Company does not have any subsidiaries, associates or joint ventures and hence reporting on the funds taken by the Company from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures does not arise.
- (f) The Company does not have any subsidiaries, associates or joint ventures and hence reporting on the loans raised by the Company during the year on the pledge of securities held in its subsidiaries, associates or joint ventures does not arise.
- 10 (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under this clause is not applicable.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under this clause is not applicable.
- 11 (a) To the best of our knowledge and belief and according to the information and explanations given to us, no fraud on or by the Company was noticed or reported during the year that causes the financial statements to be materially misstated.
- (b) To the best of our knowledge and belief and according to the information and explanations given to us during the course of the audit, no report under sub-section (12) of section 143 of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government during the year and upto the date of this report.
- (c) As represented to us by the management and on the basis of our audit procedures, there are no whistle blower complaints received by the Company during the year.
- 12 The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- 13 According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the financial statements as required by the applicable accounting standards.

THE LAKSHMI MILLS COMPANY LIMITED

- 14 (a) In our opinion and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered the internal audit reports for the year under audit, issued to the Company during the year and till date in determining the nature, timing and extent of our audit procedures.
- 15 According to the information and explanations given to us during the course of the audit and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with its directors and hence provisions of section 192 of the Companies Act 2013 are not applicable and accordingly clause 3(xv) of the Order is not applicable.
- 16 (a) According to the information and explanations given to us during the course of the audit and on the basis of our examination of the financial statements of the Company in our opinion the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934.
- (b) In our opinion on the basis of our examination of the financial statements and representations made by the Company it has not conducted any Non-Banking Financial or Housing Finance activities during the year.
- (c) According to the information and explanations given to us during the course of the audit and on the basis of our examination of the financial statements of the Company and representations made by the Company, in our opinion the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.
- (d) According to the information and explanations given to us during the course of the audit and as represented to us by the Company in our opinion, there is no Core Investment Company within Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under this clause is not applicable.
- 17 The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- 18 There has been no resignation of the statutory auditors during the year and accordingly this clause is not applicable.
- 19 On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.

We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.



- 20 As per information and explanations given to us during the course of the audit and based on our examination of the records of the Company, the Company is not liable under Sec. 135 of the Companies Act, 2013 to contribute any amount towards Corporate Social Responsibility (CSR) and hence reporting under Paragraph 3(xx)(a) and 3(xx)(b) of the Order regarding transfer of unspent amounts towards Corporate Social Responsibility (CSR) under the provisions of sub-section (5) of Section 135 or sub-section (6) of Section 135 of the Companies Act, 2013 is not applicable.
- 21 The Company does not have any subsidiary and hence inclusion of qualifications or adverse remark by the respective auditors in the Companies (Auditor's Report) Order (CARO) does not arise.

Coimbatore
20th May, 2022

For M S Jagannathan and Visvanathan
Chartered Accountants
Firm Registration No 001209 S
M V Jeganathan
Membership No. 214178
UDIN : 22214178AJHHUT1978

THE LAKSHMI MILLS COMPANY LIMITED

Annexure “B” to the Independent Auditor’s Report

(Referred to in Paragraph 2(f) under “Report on Other legal and regulatory requirements” section of our report to the Members of The Lakshmi Mills Company Limited of even date).

Report on the Internal Financial Controls over Financial reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of The Lakshmi Mills Company Limited as of 31st March 2022 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Board of Directors of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (‘ICAI’). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company’s internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the



company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2022, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For M S Jagannathan and Visvanathan
Chartered Accountants
Firm Registration No 001209 S
M V Jeganathan
Membership No. 214178
UDIN: 22214178AJHHUT1978

Coimbatore
20th May, 2022

THE LAKSHMI MILLS COMPANY LIMITED

Balance Sheet as at March 31, 2022

		(₹ in Lakhs)	
Particulars	Note No.	31.03.2022	31.03.2021
ASSETS			
1 Non-Current Assets			
(a) Property, Plant and Equipment	3	14,525.37	14,165.78
(b) Capital work-in-progress	3	525.67	87.72
(c) Investment Property	4	1,405.64	1,499.89
(d) Intangible Assets	3	2.86	3.85
(e) Financial Assets			
(i) Investments	5	50,380.16	35,513.64
(ii) Loans and Advances	6	39.97	47.81
(iii) Other Financial Assets	7	684.67	500.29
(f) Deferred Tax Assets (net)	26	-	1,086.26
(g) Other Non-Current Assets	8	785.66	239.29
Total Non - Current Assets		<u>68,350.00</u>	<u>53,144.53</u>
2 Current Assets			
(a) Inventories	9	5,556.25	2,799.44
(b) Financial Assets			
(i) Trade Receivables	10	3,241.08	3,050.38
(ii) Cash and cash equivalents	11	14.42	14.87
(iii) Bank balances other than (ii) above	11	176.83	178.51
(iv) Loans and Advances	6	-	-
(c) Other Current Assets	8	326.95	132.33
Total Current Assets		<u>9,315.53</u>	<u>6,175.53</u>
Total Assets		<u>77,665.53</u>	<u>59,320.06</u>
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	12	695.55	695.55
(b) Other Equity	13	62,438.38	46,974.21
Total Equity		<u>63,133.93</u>	<u>47,669.76</u>
LIABILITIES			
1 Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	14	1,942.22	2,224.69
(ii) Other Financial Liabilities	17	1,435.61	628.91
(b) Provisions	15	414.67	462.09
(c) Deferred Tax Liabilities (net)	26	861.17	-
(d) Other Non-Current Liabilities	18	203.68	183.94
Total Non - Current Liabilities		<u>4,857.35</u>	<u>3,499.63</u>



Balance Sheet as at March 31, 2022

Particulars	Note No.	(₹ in Lakhs)	
		31.03.2022	31.03.2021
2 Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	14	6,343.23	6,082.15
(ii) Trade Payables	16		
Total outstanding dues of micro enterprises and small enterprises		19.62	10.87
Total outstanding dues of creditors other than micro enterprises and small enterprises		1,966.52	1,122.43
(iii) Other Financial Liabilities	17	97.72	102.76
(b) Other Current Liabilities	18	758.16	591.91
(c) Provisions	15	104.97	140.83
(d) Current Tax Liabilities (net)		384.03	99.72
Total Current Liabilities		9,674.25	8,150.67
Total Liabilities		14,531.60	11,650.30
Total Equity and Liabilities		77,665.53	59,320.06

See accompanying notes to the financial statements 1-34

For and on behalf of the Board

S. Pathy
Chairman & Managing Director
DIN: 00013899

R. Santharam
Vice Chairman
DIN: 00151333

Place : Coimbatore
Date : 20th May 2022

N. Singaravel
Company Secretary

A. Doraiswamy
Chief Financial Officer

In terms of our report of even date
For **M.S. Jagannathan & Visvanathan**
Firm Registration No. 001209S
Chartered Accountants

M.V. Jeganathan

Partner

Membership No. 214178

THE LAKSHMI MILLS COMPANY LIMITED

Statement of Profit and Loss for the year ended March 31, 2022

		(₹ in Lakhs)		
	Particulars	Note No.	31.03.2022	31.03.2021
I	Revenue from Operations	19	34,671.96	18,390.28
II	Other Income	20	259.37	196.09
III	Total Income		34,931.33	18,586.37
IV	EXPENSES			
	Cost of materials consumed	21.a	15,898.85	6,568.70
	Purchases of Stock-in-trade	21.b	5,286.21	1,763.56
	Changes in stock of finished goods, work-in-progress and stock-in-trade	21.c	(2,125.65)	1,365.88
	Employee benefit expense	22	4,075.00	2,878.42
	Finance costs	23	1,064.69	1,151.69
	Depreciation and amortisation expense	3	717.25	611.41
	Power and Fuel charges		3,581.86	1,998.46
	Other expenses	24	3,076.28	1,531.32
	Total Expenses		31,574.49	17,869.44
	Profit before exceptional item and tax		3,356.84	716.93
	Exceptional items	25	(63.45)	(74.30)
V	Profit before tax after exceptional item		3,293.39	642.63
VI	Tax expense	26		
	Current tax		644.80	149.54
	Deferred tax		242.22	126.13
	Total tax		887.02	275.67
VII	Profit after tax for the year		2,406.37	366.96
VIII	Other Comprehensive Income			
	(i) Items that will not be reclassified to the statement of profit or loss			
	(a) Remeasurement of employee defined benefit plans		0.84	(73.40)
	(b) Income tax on (a) above		5.09	19.08
	(c) Changes in fair value of equity instruments at FVOCI		14,866.51	23,421.83
	(d) Income tax on (c) above		(1,710.31)	(370.20)
	Total Other Comprehensive Income		13,162.13	22,997.31
	Total Comprehensive Income for the year		15,568.50	23,364.27
IX	Earnings per Equity Share of ₹ 100/-			
	Basic (in ₹)	28	345.97	52.76
	Diluted (in ₹)	28	345.97	52.76

See accompanying notes to the financial statements 1-34

For and on behalf of the Board		In terms of our report of even date	
S. Pathy	R. Santharam	For M.S.Jagannathan & Visvanathan	
Chairman & Managing Director	Vice Chairman	Firm Registration No. 001209S	
DIN: 00013899	DIN: 00151333	Chartered Accountants	
		M.V.Jeganathan	
Place : Coimbatore	N. Singaravel	A.Doraiswamy	Partner
Date : 20 th May 2022	Company Secretary	Chief Financial Officer	Membership No. 214178



Statement of Cash Flow for the year ended March 31, 2022

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
A. CASH FLOW FROM OPERATING ACTIVITIES		
Profit before tax	3,293.39	642.63
Adjustments for:		
Depreciation and amortisation expense	717.25	611.41
Provision for impairment in the value of unquoted investments	-	52.50
Allowance for doubtful receivables	119.14	187.41
Net loss/(gain) on disposal of property, plant and equipment	(10.41)	(26.32)
Interest income	(25.56)	(15.85)
Dividend income	(52.00)	(52.00)
Net unrealised exchange loss/(gain)	(106.05)	(41.66)
Interest expense	1,064.69	1,151.69
Operating profit before working capital changes	5,000.45	2,509.81
Adjustments for (increase)/decrease in operating assets:		
Inventories	(2,756.81)	580.11
Trade receivables	(203.79)	(371.44)
Loans - Current	-	18.34
Other current assets	(194.62)	81.25
Loans - Non current	7.84	146.06
Other non-current assets	(706.29)	(509.81)
Adjustments for increase/(decrease) in operating liabilities:		
Other non-current financial liabilities	806.70	522.48
Other non-current liabilities	19.74	(24.87)
Trade payables	852.83	(524.38)
Provisions	(82.44)	21.98
Other financial liabilities	222.69	(1,606.66)
Other current liabilities	166.25	24.43
Cash used in / generated from operations	3,132.55	867.30
Net income tax (paid) / refunds	(348.11)	(55.75)
Net cash flow from operating activities (A)	2,784.44	811.55
B. CASH FLOW FROM INVESTING ACTIVITIES		
Capital expenditure on property, plant and equipment (including capital advances)	(1,429.45)	(533.62)
Proceeds from sale of property, plant and equipment	20.31	30.00
Bank balances not considered as cash and cash equivalents	(35.16)	3.30
Dividend income	52.00	52.00
Interest received	25.56	15.85
Net cash used in investing activities (B)	(1,366.74)	(432.47)

THE LAKSHMI MILLS COMPANY LIMITED

Statement of Cash Flow for the year ended March 31, 2022

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
C. CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from long term borrowings	708.00	1,380.00
Repayment of long term borrowings	(1,218.35)	(531.39)
Proceeds from short term borrowings (net)	261.08	(87.43)
Finance costs	(1,063.39)	(1,159.89)
Dividends paid	(101.65)	-
Transfer of unclaimed dividend to IEPF	(3.84)	-
Net cash flow used in financing activities (C)	(1,418.15)	(398.71)
Net increase in Cash and cash equivalents (A+B+C)	(0.45)	(19.63)
Cash and cash equivalents at the beginning of the year (refer note 11)	14.87	34.50
Cash and cash equivalents at the end of the year (refer note 11)	14.42	14.87

See accompanying notes to the financial statements 1-34

For and on behalf of the Board		In terms of our report of even date For M.S.Jagannathan & Visvanathan Firm Registration No. 0012095 Chartered Accountants M.V.Jeganathan Partner Membership No. 214178	
S. Pathy Chairman & Managing Director DIN: 00013899	R. Santharam Vice Chairman DIN: 00151333		
Place : Coimbatore Date : 20 th May 2022	N. Singaravel Company Secretary	A.Doraiswamy Chief Financial Officer	

Statement of Changes in Equity for the year ended March 31, 2022

A. Equity Share Capital

1) For the year ended 31 st March 2022					
	Balance as at 1 st April 2021	Changes in equity share capital due to prior period errors	Restated balance as at 1 st April 2021	Changes in equity share capital during the year	Balance as at 31 st March 2022
	695.55	-	695.55	-	695.55

2) For the year ended 31 st March 2021					
	Balance as at 1 st April 2020	Changes in equity share capital due to prior period errors	Restated balance as at 1 st April 2020	Changes in equity share capital during the year	Balance as at 31 st March 2021
	695.55	-	695.55	-	695.55

B. Other Equity - For the year ended 31st March, 2022

Particulars	Reserves and surplus					Other Comprehensive Income	Total Other Equity
	Capital Reserve	General Reserve	Securities Premium reserve	Retained earnings	Remeasurement of defined benefit obligations	FVOCI - Equity instruments	
Balance as at 1 st April 2021	9.00	1,391.57	101.89	10,785.75	(339.05)	35,025.05	46,974.21
Changes in accounting policy and prior period errors	-	-	-	-	-	-	-
Restated balance as at 1 st April 2021	9.00	1,391.57	101.89	10,785.75	(339.05)	35,025.05	46,974.21
Profit for the year	-	-	-	2,406.37	-	-	2,406.37
Other Comprehensive income	-	-	-	-	-	-	-
Remeasurement of post employment defined benefit obligations	-	-	-	-	5.93	-	5.93
Fair value changes of equity instruments [Net of Taxes]	-	-	-	-	-	13,156.20	13,156.20
Total Comprehensive Income	-	-	-	2,406.37	5.93	13,156.20	15,568.50
Dividends paid	-	-	-	(104.33)	-	-	(104.33)
Appropriations	-	-	-	-	-	-	-
Balance as at March 31, 2022	9.00	1,391.57	101.89	13,087.79	(333.12)	48,181.25	62,438.38

THE LAKSHMI MILLS COMPANY LIMITED

For the year ended 31st March, 2021

Particulars	Reserves and surplus					Other Comprehensive Income	Total Other Equity
	Capital Reserve	General Reserve	Securities Premium reserve	Retained earnings	Remeasurement of defined benefit obligations	FVOCI - Equity instruments	
Balance as at 1 st April 2020	9.00	1,391.57	101.89	10,418.79	(284.73)	11,973.42	23,609.94
Changes in accounting policy and prior period errors	-	-	-	-	-	-	-
Restated balance as at 1 st April 2020	9.00	1,391.57	101.89	10,418.79	(284.73)	11,973.42	23,609.94
Profit for the year	-	-	-	366.96	-	-	366.96
Other Comprehensive income	-	-	-	-	-	-	-
Remeasurement of post employment defined benefit obligations	-	-	-	-	(54.32)	-	(54.32)
Fair value changes of equity instruments [Net of Taxes]	-	-	-	-	-	23,051.63	23,051.63
Total Comprehensive Income	-	-	-	366.96	(54.32)	23,051.63	23,364.27
Dividends paid	-	-	-	-	-	-	-
Appropriations	-	-	-	-	-	-	-
Balance as at March 31, 2021	9.00	1,391.57	101.89	10,785.75	339.05	35,025.05	46,974.21

Note:

Securities Premium - Amounts received on issue of shares in excess of the par value has been classified as securities premium.

Capital reserve represents the realised capital profits of earlier years.

General reserve is created from time to time by transferring profits from retained earnings and can be utilised for purposes such as dividend payout, bonus issue, etc.

Retained earnings comprise of the Company's undistributed earnings after taxes.

Remeasurement of net defined benefit liability/asset represents the net effect of actuarial gain or loss in measurement of defined benefit obligations.

Other Comprehensive Income (OCI) represents fair value restatements of equity instruments designated as FVOCI.

See accompanying notes to the financial statements 1-34

For and on behalf of the Board

S. Pathy

Chairman & Managing Director
DIN: 00013899

R. Santharam

Vice Chairman
DIN: 00151333

In terms of our report of even date
For **M.S.Jagannathan & Visvanathan**
Firm Registration No. 001209S
Chartered Accountants

M.V.Jeganathan

Place : Coimbatore

Date : 20th May 2022

N. Singaravel

Company Secretary

A.Doraiswamy

Chief Financial Officer

Partner

Membership No. 214178



Notes to the financial statements for the year ended March 31, 2022

1 CORPORATE INFORMATION

The Lakshmi Mills Company Limited, “the Company”, is a public company domiciled in India and incorporated under the provisions of The Companies Act, 1882. Its shares are listed with BSE Limited, Mumbai. The Company is engaged in the manufacture of Yarn and trading in cloth and garments and rental services of renting out properties. The Company caters to both domestic and international markets.

2 SIGNIFICANT ACCOUNTING POLICIES

(i) Statement of compliance

The financial statements of the Company have been prepared in accordance with Indian Accounting Standard (“Ind AS”) notified under the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016 read with section 133 of the Companies Act, 2013.

(ii) Basis of preparation and presentation

The financial statements have been prepared on accrual basis under the historical cost convention except for certain financial instruments that are measured at fair values at the end of each reporting period, as below:

- a) financial assets and financial liabilities
- b) defined employee benefit plans - plan assets are measured at fair value

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

(iii) Use of estimates and judgement

In the application of the Company’s accounting policies, the Company is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that

are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The preparation of financial statements in conformity with Ind AS requires the management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amount of assets and liabilities, revenues and expenses and disclosure of contingent liabilities. Such estimates and assumptions are based on management’s evaluation of relevant facts and circumstances as on the date of financial statements. The actual outcome may diverge from these estimates.

(iv) Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates (i.e. the “functional currency”). The financial statements are presented in Indian Rupee, the national currency of India, which is the functional currency of the Company.

(v) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for rebates, and similar allowances.

- a) **Sale of goods and services:** Revenue from the sale of goods and services is recognised when the company transfers control of goods or services to its customer at the amount to which the company expects to be entitled.
- b) **Interest income:** Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset of that asset's net carrying amount on initial recognition.

(vi) Government Grants

“Government grants (including export incentives) are recognised only when there is reasonable assurance that the Company will comply with the conditions attaching to them and the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Company recognises as expenses the related costs for which the grants are intended to compensate.

The benefit of a government loan at a below market rate of interest is treated as a government grant, measured at the difference between proceeds received and the fair value of the loan based on prevailing market rates.

The Company has applied Ind AS 109 ‘Financial Instruments’ and Ind AS 20 ‘Accounting for Government Grants and Disclosure of Government Assistance’ prospectively to government loans existing at the date of transition and the Company has not recognised the corresponding benefit of the government loans at the below-market rate of interest as a government grant. Consequently, the Company has used the previous GAAP carrying amounts of the government loans at the date of transition as the carrying amount of these loans in the opening Ind AS Balance Sheet.”

(vii) Leases

Arrangements in the nature of lease

The Company enters into agreements, comprising a transaction or series of related transactions that does not take the legal form of a lease but conveys the right to use the asset in return for payment of rent or series of rent payments. In case of such arrangements, the Company applies the requirements of Ind AS 116

- Leases/Rent payments to the lease element of the arrangement. For the purpose of applying the requirements under Ind AS 116 - Leases, payments and other consideration required by the arrangement are separated at the inception of the arrangement into those for rent and those for other elements.

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Rental expense from operating leases is generally recognised on a straight-line basis over the term of the relevant lease. However, where the rentals are structured solely to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increases, such increases are recognised in the year in which such benefits accrue. Contingent rentals, if any, arising under operating leases are recognised as an expense in the period in which they are incurred.

(viii) Foreign currencies

In preparing the financial statements of the Company, transactions in currencies other than the entity's functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the date of the transaction. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in the statement of profit and loss in the period in which they arise except for exchange differences on transactions designated as fair value hedge.

(ix) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time



Notes to the financial statements for the year ended March 31, 2022

to get ready for their intended use or sale are added to the cost of those assets, until such time the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(x) Employee benefits

The Company participates in various employee benefit plans. Post-employment benefits are classified as either defined contribution plans or defined benefit plans. Under a defined contribution plan, the Company's only obligation is to pay a fixed amount with no obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits. The related actuarial and investment risks fall on the employee. The expenditure for defined contribution plans is recognized as expense during the period when the employee provides service. Under a defined benefit plan, it is the Company's obligation to provide agreed benefits to the employees. The related actuarial risks fall on the Company. The present value of the defined benefit obligations is calculated using the projected unit credit method.

Short-term employee benefits

All short-term employee benefits such as salaries, wages, bonus, and other benefits which fall within 12 months of the period in which the employee renders related services which entitles them to avail such benefits and non-accumulating compensated absences are recognised on an undiscounted basis and charged to the statement of profit and loss.

A liability is recognised for benefits accruing to employees in respect of wages and salaries in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Defined contribution plan

The Company's contribution to provident fund and employee state insurance scheme are considered as defined contribution plans and are charged as an expense based on the amount

of contribution required to be made and when services are rendered by the employees.

Defined benefit plan

In accordance with the Payment of Gratuity Act, 1972, the Company provides for a lump sum payment to eligible employees, at retirement or termination of employment based on the last drawn salary and years of employment with the Company. The gratuity fund is unfunded. The Company's obligation in respect of the gratuity plan, which is a defined benefit plan, is provided for based on actuarial valuation using the projected unit credit method. Actuarial gains or losses are recognized in other comprehensive income. Further, the profit or loss does not include an expected return on plan assets. Instead net interest recognized in profit or loss is calculated by applying the discount rate used to measure the defined benefit obligation to the net defined benefit liability or asset. The actual return on the plan assets above or below the discount rate is recognized as part of re-measurement of net defined liability or asset through other comprehensive income.

Remeasurement, comprising actuarial gains and losses is reflected immediately in the balance sheet with charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected in retained earnings and is not reclassified to the statement of profit and loss.

(xi) Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

- a) **Current tax:** Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the applicable tax rates and the provisions of the Income Tax Act, 1961 and other applicable tax laws.
- b) **Minimum Alternate Tax (MAT):** MAT paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

considered as an asset if there is convincing evidence that the Company will pay normal income tax. Accordingly, MAT is recognised as an asset in the Balance Sheet when it is highly probable that future economic benefit associated with it will flow to the Company.

- c) **Deferred tax:** Deferred tax is recognized using the balance sheet approach. Deferred tax assets and liabilities are recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences.

Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be utilised.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

(xii) **Property, plant and equipment**

Land and buildings held for use in the production or supply of goods or services, or for administrative purposes, are stated at cost less accumulated depreciation and accumulated impairment losses. Freehold land is not depreciated.

Property, plant and equipment are carried at cost less accumulated depreciation and impairment losses, if any. The cost of property, plant and equipment comprises its purchase price/ acquisition cost, net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, other incidental expenses and interest on borrowings attributable to acquisition of qualifying property, plant and equipment up to the date the asset is ready for its intended use. Machinery spares which can be used only in connection with an item of Property, plant and equipment and whose use is expected to be irregular are capitalised and depreciated over the useful life of the principal item of the relevant assets. Subsequent expenditure on property, plant and equipment after its purchase / completion is capitalised only if such expenditure results in an increase in the future benefits from such asset beyond its previously assessed standard of performance.

Depreciation on Property, plant and equipment (other than freehold land) has been provided on the straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013.

The estimated useful life of the tangible assets and the useful life are reviewed at the end of the each financial year and the depreciation period is revised to reflect the changed pattern, if any.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the statement of profit and loss.

For transition to Ind AS, the Company has elected to continue with the carrying value of all of its property, plant and equipment recognised as of April 1, 2016 (transition date) measured as per



Notes to the financial statements for the year ended March 31, 2022

the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(xiii) Intangible assets

Intangible assets include cost of software and designs. Intangible assets are initially measured at acquisition cost including any directly attributable costs of preparing the asset for its intended use.

Intangible assets with finite lives are amortized over their estimated useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. Intangible Assets with indefinite useful lives are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

(xiv) Investment property

Investment properties are properties held to earn rentals and/or for capital appreciation (including property under construction for such purposes). Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are measured in accordance with Ind AS 16's requirements for cost model.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

For transition to Ind AS, the Company has elected to continue with the carrying value of its investment property recognised as of April 1, 2016 (transition date) measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(xv) Impairment of tangible and intangible assets

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and

intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss. When an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

(xvi) Non-current assets held for sale

Non-current assets or disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the asset is available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset and its sale is highly probable.

Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell and disclosed separately in balance sheet. Liabilities associated with assets classified as held for sale are estimated and disclosed separately in the balance sheet.

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

(xvii) Inventories

Inventories are stated at the lower of cost and net realisable value after providing for obsolescence and other losses, where considered necessary. Cost is determined using weighted average basis.

Cost comprises all costs of purchase including duties and taxes (other than those subsequently recoverable by the Company), freight inwards and other expenditure directly attributable to acquisition. Work-in-progress and finished goods include appropriate proportion of overheads.

Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

(xviii) Provisions and contingencies

Provisions: A provision is recognised when the Company has a present obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount in the present value of those cash flows (when the effect of time value of money is material).

Contingent liabilities: Contingent liabilities are not recognised but are disclosed in notes to accounts.

(xix) Financial instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and liabilities are initially recognised at fair value. Transaction costs that are directly attributable to financial assets and liabilities [other than financial assets and liabilities measured at fair value through profit

and loss (FVTPL)] are added to or deducted from the fair value of the financial assets or liabilities, as appropriate on initial recognition. Transaction costs directly attributable to acquisition of financial assets or liabilities measured at FVTPL are recognised immediately in the statement of profit and loss.

a) Non-derivative Financial assets:

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Financial assets at amortised cost

A financial asset is measured at amortised cost if both of the following conditions are met:

- a) the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

Effective interest method:

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those

Notes to the financial statements for the year ended March 31, 2022

financial assets. Interest income is recognised in profit or loss and is included in the “Other income” line item.

b) Derecognition of financial assets:

A financial asset is derecognised only when the:

- Company has transferred the rights to receive cash flows from the financial asset; or
- retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients.

When the entity has transferred an asset, the Company evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, the financial asset is derecognised. Whether the entity has not transferred substantially all risks and rewards of ownership of the financial asset, the financial asset is not derecognised.

Where the entity has neither transferred a financial asset nor retains substantially all risks and rewards of ownership of the financial asset, the financial asset is derecognised if the Company has not retained control of the financial asset. When the Company retains control of the financial asset, the asset is continued to be recognised to the extent of continuing involvement in the financial asset.

c) Foreign exchange gains and losses:

The fair value of financial assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period.”

For foreign currency denominated financial assets measured at amortised cost and FVTPL, the exchange differences are recognised in statement of profit and loss.

d) Investments

The Company measures investments in quoted equity investments (other than the investment in subsidiaries, joint ventures and associates which are measured at cost) at fair value. Where the Company has elected to present fair value gains and losses on equity investments in Other Comprehensive Income (“FVOCI”), there is no subsequent reclassification of fair value gains and losses to profit or loss. Dividends from such investments are recognised in the Statement of Profit and Loss as other income when the Company’s right to receive payment is established.

At the date of transition to Ind AS, the Company has made an irrevocable election to present in Other Comprehensive Income subsequent changes in the fair value of equity investments that are not held for trading.

When the equity investment is derecognised, the cumulative gain or loss previously recognised in Other Comprehensive Income is reclassified from Other Comprehensive Income to the Retained Earnings directly.

Other Investments are carried at cost inclusive of all expenses incidental to acquisition. Provision for diminution in value of such investments is made only if such a decline is other than temporary in nature..

e) Financial liabilities:

All financial liabilities are subsequently measured at amortised cost using the effective interest method or at FVTPL.

However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, financial guarantee contracts issued by the Company, and commitments issued by the Company to provide a loan at below-market interest rate are measured in accordance with the specific accounting policies set out below.

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

Financial liabilities at FVTPL

Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in statement of profit and loss. The net gain or loss recognised in statement of profit and loss incorporates any interest paid on the financial liability and is included in the 'Other income/Other expenses' line item.

Financial liabilities subsequently measured at amortised cost

Financial liabilities that are not held-for-trading and are not designated as at FVTPL are measured at amortised cost at the end of subsequent accounting periods. The carrying amounts of financial liabilities that are subsequently measured at amortised cost are determined based on the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

Foreign exchange gains and losses

For financial liabilities that are denominated in a foreign currency and are measured at amortised cost at the end of each reporting period, the foreign exchange gains and losses are determined based on the amortised cost of the instruments and are recognised in the statement of profit and loss.

The fair value of financial liabilities denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of the reporting period. For financial liabilities that are measured as at FVTPL, the foreign exchange component forms part of the fair

value gains or losses and is recognised in the statement of profit and loss.

Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired.

An exchange between with a lender of debt instruments with substantially different terms is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

(xx) Segment reporting

Operating segments are reported in the manner consistent with the internal reporting to the Chief Operating Decision Maker (CODM) as per Ind AS 108. The Company is structured into two reportable business segments - "Textiles" and "Rental Services". Textiles consists of manufacturing and sale of yarn and trading in cloth and garments. Rental service consist of letting out of properties. The Company has restructured its verticals and accordingly, as required by accounting standards, comparatives have been restated and presented in line with the current segments. The reportable business segments are in line with the segment wise information which is being presented to the CODM. Geographic information is based on business sources from that geographic region. Accordingly the geographical segments are determined as Domestic ie., within India and External ie., Outside India.

(xxi) Cash and cash equivalents

Cash comprises cash on hand and demand deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition) and highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

Notes to the financial statements for the year ended March 31, 2022

For the purposes of the cash flow statement, cash and cash equivalents include cash on hand, in banks and demand deposits with banks.

(xxii) Operating Cycle

Based on the nature of products / activities of the Company and the normal time between acquisition of assets and their realisation in cash or cash equivalents, the Company has determined its operating cycle as 12 months for the purpose of classification of its assets and liabilities as current and non-current.

(xxiii) Recent accounting pronouncements

Ministry of Corporate Affairs (“MCA”) notifies new standards or amendments to the existing standards under the Companies (Indian Accounting Standards) Rules as issued from time to time. On March 23, 2022, Ministry of Corporate Affairs (MCA) amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, applicable from April 1st, 2022, as below:

Ind AS 16 - Property Plant and Equipment

The amendment clarifies that excess of net sale proceeds of items produced over the cost of testing, if any shall not be recognized in the profit and loss account but shall be deducted from the directly attributable costs considered part of cost of an item of property, plant & equipment. The effective date of this amendment is annual periods beginning on or after April 1, 2022. The Company has evaluated the amendment and does not expect it to have any significant impact in its financial statements.

Ind AS 37 - Provisions,Contingent Liabilities and Contingent Assets

The amendments specify that that the ‘cost of fulfilling’ a contract comprises the ‘costs that relate directly to the contract’. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts. The amendment is essentially a clarification and the Company does not expect the amendment to have any significant impact in its financial statements.

Ind AS 103 - Business Combination

The amendments specify that to qualify for recognition as part of applying the acquisition method, the identifiable assets acquired and liabilities assumed must meet the definitions of assets and liabilities in the Conceptual Framework for Financial Reporting under Indian Accounting Standards (Conceptual Framework) issued by the Institute of Chartered Accountants of India at the acquisition date. These changes do not significantly change the requirements of Ind AS 103. The Company does not expect the amendment to have any significant impact in its financial statements.

Ind AS 109 - Financial Instruments

The amendment clarifies which fees an entity includes when it applies the ‘10 percent’ test of Ind AS 109 in assessing whether to derecognise a financial liability. The Company does not expect the amendment to have any significant impact in its financial statements.

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

(₹ in Lakhs)

NOTE 3 - PROPERTY, PLANT AND EQUIPMENT

Description of Assets	Freehold Land	Buildings	Plant & Equipment	Electrical Plant & Equipment	Furniture and Fixtures	Vehicles	Office Equipment	Computers	Total Property, Plant and Equipment	Capital Work-in-progress	Intangible Assets (Software)
I. Gross Block (cost or deemed cost)											
Balance as at March 31, 2020	11,553.06	1,326.62	4,752.04	141.03	3.12	128.63	50.80	15.33	17,970.63	-	12.70
Additions	-	123.56	77.04	-	2.23	6.90	-	3.32	213.05	87.72	0.62
Disposals	0.02	0.36	50.52	26.68	-	3.31	-	-	80.89	-	-
Balance as at March 31, 2021	11,553.04	1,449.82	4,778.56	114.35	5.35	132.22	50.80	18.65	18,102.79	87.72	13.32
Additions	-	-	806.03	131.86	-	34.55	2.14	6.00	980.58	525.67	-
Disposals	-	-	1.60	11.55	-	35.18	29.00	2.42	79.75	87.72	-
Balance as at March 31, 2022	11,553.04	1,449.82	5,582.99	234.66	5.35	131.59	23.94	22.23	19,003.62	525.67	13.32
II. Accumulated Depreciation and Impairment											
Balance as at March 31, 2020	-	355.16	2,955.46	65.63	2.06	95.49	28.99	11.97	3,514.76	-	8.74
Charge for the year	-	77.66	396.89	8.27	1.80	10.02	3.46	1.36	499.46	-	0.73
Disposals	-	0.33	48.15	25.59	-	3.14	-	-	77.21	-	-
Balance as at March 31, 2021	-	432.49	3,304.20	48.31	3.86	102.37	32.45	13.33	3,937.01	-	9.47
Charge for the year	-	89.38	473.70	29.76	0.46	10.48	4.22	3.09	611.09	-	0.99
Disposals	-	-	1.60	11.21	-	26.78	27.95	2.31	69.85	-	-
Balance as at March 31, 2022	-	521.87	3,776.30	66.86	4.32	86.07	8.72	14.11	4,478.25	-	10.46
Net block (I-II)											
Balance as at March 31, 2022	11,553.04	927.95	1,806.69	167.80	1.03	45.52	15.22	8.12	14,525.37	525.67	2.86
Balance as at March 31, 2021	11,553.04	1,017.33	1,474.36	66.04	1.49	29.85	18.35	5.32	14,165.78	87.72	3.85

Capital work-in-progress (CWIP) ageing schedule as on 31st March 2022

Particulars	Amount in CWIP for a Period of			Total
	Less Than 1 Year	1-2 years	2-3 years	
Project in progress	525.67	-	-	525.67
Projects temporarily suspended	-	-	-	-

Capital work-in-progress (CWIP) ageing schedule as on 31st March 2021

Particulars	Amount in CWIP for a Period of			Total
	Less Than 1 Year	1-2 years	2-3 years	
Project in progress	87.72	-	-	87.72
Projects temporarily suspended	-	-	-	-

Note: There is no capital work-in-progress whose completion is overdue or has exceeded its cost compared to its original plan. There are no intangible assets under development.



Notes to the financial statements for the year ended March 31, 2022

	(₹ in Lakhs)	
Particulars	31.03.2022	31.03.2021
NOTE 4 - INVESTMENT PROPERTY		
Cost or deemed cost		
Balance at the beginning of the year	1,654.73	1,422.50
Additions/(Disposals)	10.92	232.23
Balance at the end of the year	1,665.65	1,654.73
Accumulated depreciation		
Balance at the beginning of the year	154.84	43.62
Additions/(Disposals)	105.17	111.22
Balance at the end of the year	260.01	154.84
Net Block	1,405.64	1,499.89
Information regarding income and expenditure of investment property		
Rental Income derived from investment properties	602.46	601.97
Direct operating expenses (including repairs and maintenance)	127.13	111.53
Profit arising from investment properties before depreciation	475.33	490.44
Depreciation	105.16	111.22
Profit arising from investment properties	370.16	379.22

The Company's investment properties consist of Freehold land and Buildings with other facilities.

The Company's investment properties consist of properties at Coimbatore in the nature of land and buildings, Electrical Plant & Equipment and Office Equipment in India. As at March 31, 2022 and March 31, 2021, the fair values of the properties are ₹ 192.68 crores and ₹ 100.68 crores respectively. These are based on valuations performed by registered valuer as defined under Rule 2 of Companies (Registered Valuers and Valuation) Rules 2017. The fair value hierarchy is at level 2, which is derived using the market comparable approach based on recent market prices without any significant adjustments being made to the market observable data. (refer note 33.2B for note on fair value hierarchy).

	(₹ in Lakhs)	
Particulars	31.03.2022	31.03.2021
NOTE 5 - INVESTMENTS		
Investment in equity instruments		
A. Non Trade, Quoted and fully paid up (at Fair value)		
Lakshmi Machine Works Limited	50,074.96	35,303.06
520,000 shares of ₹ 10/- each (520,000 shares of ₹ 10/- each)		
Lakshmi Automatic Loom Works Limited	217.82	158.07
33,000 shares of ₹ 100/- each (330,000 shares of ₹ 10/- each)		
Rajshree Sugars & Chemicals Limited	72.38	37.51
220,000 shares of ₹ 10/- each (220,000 shares of ₹ 10/- each)		
	50,365.16	35,498.64
B. Non Trade, Unquoted and fully paid up (at Cost)		
LCC Investments Private Limited	15.00	15.00
150,000 shares of ₹ 10/- each (150,000 shares of ₹ 10/- each)		
Sai Regency Power Corporation Private Limited	-	52.50
Nil (525,000 shares of ₹ 10/- each)		
	15.00	67.50
Less: Aggregate amount of provision for impairment in the value of investments	-	52.50
Total	50,380.16	35,513.64
Aggregate value of unquoted investments	15.00	15.00
Aggregate amount of impairment in value of investments	-	52.50

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

	(₹ in Lakhs)	
Particulars	31.03.2022	31.03.2021
NOTE 6 - LOANS AND ADVANCES *		
Non-current		
Measured at amortised cost		
Employee advances	21.23	28.97
Other Advances	18.74	18.84
Total	<u>39.97</u>	<u>47.81</u>
Current		
At Fair value		
Amount receivable - credit impaired	187.41	187.41
	<u>187.41</u>	<u>187.41</u>
Less:		
Expected credit impairment	187.41	187.41
Total	<u>-</u>	<u>-</u>
* There are no loans to promoters, directors, KMPs and related parties included in the above.		
NOTE 7 - OTHER FINANCIAL ASSETS		
(Unsecured and considered good)		
Non-current		
Security Deposits	609.14	461.60
Bank deposits with more than 12 months maturity	75.53	38.69
Total	<u>684.67</u>	<u>500.29</u>
NOTE 8 - OTHER ASSETS		
(Unsecured and considered good)		
Non-current		
Capital Advance	666.07	46.52
Deposits and other loans	17.99	78.79
Advance Income Tax (Net of provisions)	101.60	113.98
Total	<u>785.66</u>	<u>239.29</u>
Current		
Balances with revenue authorities	60.66	0.44
Prepaid expenses	50.10	8.64
Income receivable	216.19	123.25
Total	<u>326.95</u>	<u>132.33</u>
NOTE 9 - INVENTORIES		
(Lower of cost or net realisable value)		
Raw materials	2,001.76	1,320.55
Work-in-progress	459.92	387.48
Finished goods (other than those acquired for trading)		
Yarn	2,811.10	862.67
Waste	25.54	18.84
Stock-in-trade		
Cloth	165.16	67.08
Stores and spares	92.77	142.82
Total	<u>5,556.25</u>	<u>2,799.44</u>

Notes:

The mode of valuation of inventories has been stated in note 2(xvii) of Significant Accounting Policies.

The cost of inventories recognised as an expense amounted to ₹ 19,059.41 lakhs (Previous year ₹ 9,698.14 Lakhs).



Notes to the financial statements for the year ended March 31, 2022

(₹ in Lakhs)

Particulars	31.03.2022	31.03.2021
NOTE 10 - TRADE RECEIVABLES		
Trade receivables - considered good and secured	-	-
Trade receivables - considered good and unsecured		
Outstanding for a period exceeding six months from the due date	-	119.43
Others	3,241.08	2,930.95
Trade receivables which have significant increase in credit risk	-	-
Trade receivables - credit impaired		
Outstanding for a period exceeding six months from the due date	258.91	139.77
Less: Expected credit loss	(258.91)	(139.77)
Total *	3,241.08	3,050.38

* includes due from related parties - refer note 32

Trade receivables (Debtors) ageing Schedule as on 31st March 2022

Particulars	Outstanding for following periods from due date of payment					Total
	Less Than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 yrs.	
(i) Undisputed Trade receivables- considered good	3,241.08	-	-	-	-	3,241.08
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables- Credit Impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - Credit impaired is provided	-	-	119.14	-	139.77	258.91

Trade receivables (Debtors) ageing Schedule as on 31st March 2021

Particulars	Outstanding for following periods from due date of payment					Total
	Less Than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 yrs.	
(i) Undisputed Trade receivables- considered good	2,930.95	119.43	-	-	-	3,050.38
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables- Credit Impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - Credit impaired is provided	-	-	-	139.77	-	139.77

NOTE 11 - CASH AND BANK BALANCES

Cash and cash equivalents

Balances with banks		
Current accounts	8.69	9.38
Cash in hand	5.73	5.49
Total	14.42	14.87

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
Bank balances		
(i) Earmarked accounts - Unpaid Dividend Warrant Accounts	14.17	15.33
(ii) Fixed deposits held as margin money against borrowings and guarantees (maturity of less than 12 months)	162.66	163.18
Total	176.83	178.51

NOTE 12 - SHARE CAPITAL

Particulars	31.03.2022		31.03.2021	
	No. of shares	Amount ₹ in Lakhs	No. of shares	Amount ₹ in Lakhs
(a) Authorised				
Equity shares of ₹ 100 each with voting rights	10,00,000	1,000.00	10,00,000	1,000.00
(b) Issued, Subscribed and fully paid up				
Equity shares of ₹ 100 each with voting rights	6,95,550	695.55	6,95,550	695.55

(c) Rights, preferences and restrictions attached to shares

The Company has issued only one class of Equity Share having par value of ₹ 100 each. Each holder of Equity share is entitled to one vote per share. The Company declares dividends in Indian Rupees. The dividend proposed by the Board of directors is subject to the approval by the shareholders at the Annual General Meeting. Repayment of share capital on liquidation will be in proportion to the number of equity shares held.

(d) Reconciliation of the shares outstanding at the beginning and at the end of the year

Particulars	Opening Balance	Fresh Issue / Conversion / Redemption	Bonus Issue	Closing Balance
Equity shares with voting rights				
Year ended March 31, 2022				
- Number of shares	6,95,550	-	-	6,95,550
- Amount (in lakhs)	695.55	-	-	695.55
Year ended March 31, 2021				
- Number of shares	6,95,550	-	-	6,95,550
- Amount (in lakhs)	695.55	-	-	695.55



Notes to the financial statements for the year ended March 31, 2022

(e) Shareholders holding more than 5% shares in the Company

Class of shares / Name of shareholder	31.03.2022		31.03.2021	
	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
Equity shares with voting rights				
Lakshmi Card Clothing Mfg. Co.P Ltd	41,681	5.99%	41,681	5.99%
Coimbatore Lakshmi Cotton Press P.Ltd	77,248	11.11%	77,248	11.11%
S. Pathy	1,13,570	16.33%	1,13,570	16.33%
Aditya Krishna Pathy	81,423	11.71%	78,568	11.30%

(f) Aggregate number of equity shares allotted as fully paid up bonus shares during the period of 5 years immediately preceding the balance sheet date.

	2022	2021	2020	2019	2018
Equity shares with voting rights					
Fully paid up by way of bonus shares	-	-	-	-	-

g) Shares held by promoters as on 31st March 2022

Sl. No.	Promoter's Name	No. of shares	% of total shares	% Change during the year
1	Pathy S	1,13,570	16.33	-
2	Aditya Krishna Pathy	81,423	11.71	0.41
3	Aishwarya Pathy	30,698	4.41	-
4	Sanjay Jayavarthanavelu	13,213	1.90	-
5	Rajshree Pathy	9,877	1.42	-
6	K Arjun	9,318	1.34	-
7	K Nithin	9,145	1.31	-
8	S Sunitha	3,563	0.51	-
9	Nethra J S Kumar	1,744	0.25	-
10	J Rajyalakshmi	1,392	0.20	-
11	Revanth Laxman Vaidya	1,000	0.14	-
12	Skanda Laxman Vaidya	1,000	0.14	-
13	Uttara R	486	0.07	-
14	Abhinav Narayana B	382	0.05	-
15	Anirudh B	382	0.05	-
16	Shivali Jayavarthanavelu	90	0.01	-
17	D Suguna	7	0.00	-
18	The Coimbatore Lakshmi Cotton Press Pvt Ltd	77,248	11.11	-
19	Lakshmi Card Clothing Manufacturing Company Pvt Ltd	41,681	5.99	-
20	Sans Craintes Stud Farm P Ltd	19,415	2.79	-
21	Lcc Investments Pvt Ltd	16,145	2.32	-
22	Infocus Marketing And Services Pvt Ltd	7,130	1.03	-
23	R Santharam Marketing And Services P Ltd	4,085	0.59	-
24	Sans Craintes Livestock Pvt Ltd	556	0.08	-
	TOTAL	4,43,550	63.77	

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

h) Shares held by promoters as on 31st March 2021

Sl. No.	Promoter's Name	No. of shares	% of total shares	% Change during the year
1	Pathy S	1,13,570	16.33	-
2	Aditya Krishna Pathy	78,568	11.30	0.04
3	Aishwarya Pathy	30,698	4.41	-
4	Sanjay Jayavarthanavelu	13,213	1.90	-
5	Rajshree Pathy	9,877	1.42	-
6	K Arjun	9,318	1.34	-
7	K Nithin	9,145	1.31	-
8	S Sunitha	3,563	0.51	-
9	Nethra J S Kumar	1,744	0.25	-
10	J Rajyalakshmi	1,392	0.20	-
11	Revanth Laxman Vaidya	1,000	0.14	0.14
12	Skanda Laxman Vaidya	1,000	0.14	0.14
13	Uttara R	486	0.07	-
14	Abhinav Narayana B	382	0.05	-
15	Anirudh B	382	0.05	-
16	Shivali Jayavarthanavelu	90	0.01	-
17	D Suguna	7	0.00	-
18	The Coimbatore Lakshmi Cotton Press Pvt Ltd	77,248	11.11	-
19	Lakshmi Card Clothing Manufacturing Company Pvt Ltd	41,681	5.99	-
20	Sans Craintes Stud Farm P Ltd	19,415	2.79	-
21	Lcc Investments Pvt Ltd	16,145	2.32	-
22	Infocus Marketing And Services Pvt Ltd	7,130	1.03	-
23	R Santharam Marketing And Services P Ltd	4,085	0.59	-
24	Sans Craintes Livestock Pvt Ltd	556	0.08	-
	TOTAL	4,40,695	63.36	

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
NOTE 13 - OTHER EQUITY		
Reserves and Surplus		
Capital reserve	9.00	9.00
General reserve	1,391.57	1,391.57
Securities premium	101.89	101.89
Retained earnings	13,087.79	10,785.75
Remeasurement of net defined benefit liability/asset	(333.12)	(339.05)
Other comprehensive income		
Equity instruments through OCI (net of tax)	<u>48,181.25</u>	<u>35,025.05</u>
	62,438.38	46,974.21
13.a Capital reserve		
Balance at the beginning of the year	9.00	9.00
Movement during the year	-	-
Balance at the end of the year	<u>9.00</u>	<u>9.00</u>



Notes to the financial statements for the year ended March 31, 2022

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
13.b General reserve		
Balance at the beginning of the year	1,391.57	1,391.57
Transfer from retained earnings	-	-
Balance at the end of the year	<u>1,391.57</u>	<u>1,391.57</u>
13.c Securities premium		
Balance at the beginning of the year	101.89	101.89
Movement during the year	-	-
Balance at the end of the year	<u>101.89</u>	<u>101.89</u>
13.d Retained earnings		
Balance at the beginning of the year	10,785.75	10,418.79
Profit attributable to owners of the Company	2,406.37	366.96
Dividend paid	(104.33)	-
Balance at the end of the year	<u>13,087.79</u>	<u>10,785.75</u>
13.e Remeasurement of net defined benefit liabilities		
Balance at the beginning of the year	(339.05)	(284.73)
Movement during the year	5.93	(54.32)
Balance at the end of the year	<u>(333.12)</u>	<u>(339.05)</u>
13.f Other comprehensive income		
Balance at the beginning of the year	35,025.05	11,973.42
Equity instruments through OCI (net of tax)	13,156.20	23,051.63
Balance at the end of the year	<u>48,181.25</u>	<u>35,025.05</u>

NOTE 14 - BORROWINGS

Non-current

Secured - at amortised cost

Terms loans from banks (refer note below)	2,792.94	3,303.28
Less: Current maturities of long-term debt (refer note 17)	(850.72)	(1,078.59)
Total	<u>1,942.22</u>	<u>2,224.69</u>

(i) Details of terms of repayment of long-term borrowings and interest thereon are as follows:

Particulars	Terms of repayment	(₹ in Lakhs)	
		31.03.2022	31.03.2021
Canara Bank (TUF loan)	The loan is repayable in 10 quarterly instalments upto 2021-22. The loans carries an interest rate of 9.90% per annum	-	220.12
Canara Bank - Rental loan	The loan is repayable in 180 monthly instalments upto 2034-35. The loans carries an interest rate of 9.30% per annum	296.98	335.36
Indian Overseas Bank	The loan is repayable in 51 monthly instalments upto 2024-25. The loans carries an interest rate of 11.55% per annum	130.99	323.63
Central Bank of India	The loan is repayable in 60 monthly instalments upto 2024-25. The loans carries an interest rate of 10.10% per annum	146.53	203.62

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

(₹ in Lakhs)

Particulars	Terms of repayment	31.03.2022	31.03.2021
Central Bank of India - Other term loans	The loan is repayable in 24 quarterly instalments upto 2024-25. The loans carries an interest rate of 10.10% per annum	233.88	358.62
Central Bank of India- COVID Loan	The loan is repayable in 18 monthly instalments upto 2022-23. The loans carries an interest rate of 7.10% per annum	-	133.00
Central Bank of India- ECLG Scheme Loan	The loan is repayable in 48 monthly instalments upto 2025-26. The loans carries an interest rate of 9.25% per annum	363.29	189.47
Canara Bank- COVID Loan	The loan is repayable in 18 monthly instalments upto 2022-23. The loans carries an interest rate of 7.95% per annum	77.98	245.48
Canara Bank- GECL 2 Loan	The loan is repayable in 48 monthly instalments upto 2025-26. The loans carries an interest rate of 7.95% per annum	524.00	524.00
Canara Bank- GECL 2 Loan extension	The loan is repayable in 48 monthly instalments upto 2025-26. The loans carries an interest rate of 7.95% per annum	520.00	-
Canara Bank - Term loan	The loan is repayable in 60 monthly instalments upto 2024-25. The loans carries an interest rate of 10.50% per annum	299.22	419.86
Indian Overseas Bank - Term loan	The loan is repayable in 33 monthly instalments upto 2023-24. The loans carries an interest rate of 11.55% per annum	200.07	350.12
	Total	2,792.94	3,303.28

(₹ in Lakhs)

Particulars	31.03.2022	31.03.2021
Current		
Secured - at amortised cost		
Working capital loans from banks (refer note below)	5,492.51	5,003.56
Current maturities of long-term borrowings	850.72	1078.59
Total	6,343.23	6,082.15
(i) Details of short-term borrowings:		
Loans repayable on demand from banks		
Central Bank of India	1,250.82	1,270.46
Canara Bank	2,694.38	2,116.91
Indian Overseas Bank	471.48	450.28
Canara Bank - Inland LC	558.05	486.66
Central Bank of India - Inland LC	517.78	679.25
Total	5,492.51	5,003.56

Notes to the financial statements for the year ended March 31, 2022

Details of securities for borrowings

Term loans from Central Bank of India, Canara Bank and Indian Overseas Bank are secured by first charge on relevant assets of Kovilpatti and Palladam units purchased under project loan.

Working Capital and Term Loans from Indian Overseas Bank and Canara Bank are secured by pari passu first charge on the fixed assets at Coimbatore. Working Capital and Term Loans from Central Bank of India are secured by first charge on fixed assets at Palladam and Kovilpatti units. The term loans from Central Bank of India are secured by pari passu second charge on the fixed assets of Coimbatore and the term loans from Canara bank and Indian Overseas bank are secured by pari passu second charge on the fixed assets of Kovilpatti and Palladam Units.

Working capital from banks are further secured by first charge on book debts and hypothecation of inventories.

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
NOTE 15 - PROVISIONS		
Non-current		
Provision for employee benefits	414.67	462.09
Total	414.67	462.09
Current		
Provision for employee benefits	104.97	140.83
Total	104.97	140.83
NOTE 16 - TRADE PAYABLES		
Payable to micro enterprises and small enterprises (refer note 34.3)	19.62	10.87
Others	1,966.52	1,122.43
Total	1,986.14	1,133.30

Trade Payables ageing schedule as on 31st March 2022

Particulars	Outstanding for following periods from due date of payment				Total
	Less Than 1 Year	1-2 years	2-3 years	More than 3 yrs.	
MSME	19.62	-	-	-	19.62
Others	1,966.52	-	-	-	1,966.52
Disputed dues- MSME	-	-	-	-	-
Disputed dues- Others	-	-	-	-	-

Trade Payables ageing schedule as on 31st March 2021

Particulars	Outstanding for following periods from due date of payment				Total
	Less Than 1 Year	1-2 years	2-3 years	More than 3 yrs.	
MSME	10.87	-	-	-	10.87
Others	1,122.43	-	-	-	1,122.43
Disputed dues- MSME	-	-	-	-	-
Disputed dues- Others	-	-	-	-	-

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

	(₹ in Lakhs)	
Particulars	31.03.2022	31.03.2021
NOTE 17 - OTHER FINANCIAL LIABILITIES		
Non-current		
Rent advance	952.76	146.06
Amount refundable towards land sale	482.85	482.85
Total	1,435.61	628.91
Current		
Interest accrued	1.30	-
Unclaimed dividends	14.17	15.33
Rent advance	71.98	75.41
Security deposits from customers	10.27	12.02
Total	97.72	102.76
NOTE 18 - OTHER LIABILITIES		
Non-current		
Deferred Income	97.24	74.07
Deferred Rent advance	106.44	109.87
Total	203.68	183.94
Current		
Liabilities for expenses	517.71	458.69
Other Liabilities	240.45	133.22
Total	758.16	591.91
NOTE 19 - REVENUE FROM OPERATIONS		
Revenue from sale of goods		
Manufactured - Cotton and Synthetic Yarn	26656.78	14,890.29
- Cloth	622.99	528.00
Trading - Cotton and Synthetic Yarn	471.67	13.97
- Cloth	5480.16	1,995.83
- Garments	3.45	4.62
Waste	484.00	266.78
Raw Materials	8.76	18.12
	33,727.81	17,717.61
Other operating revenue (refer note (i) below)	944.15	672.67
Total	34,671.96	18,390.28
Note (i)		
Other operating revenue comprises:		
Sale of scrap	73.28	16.31
Rental Income	581.39	583.33
Deferred Rental Income	21.07	18.64
Export incentives	268.41	54.39
Total	944.15	672.67



Notes to the financial statements for the year ended March 31, 2022

(₹ in Lakhs)

Particulars	31.03.2022	31.03.2021
NOTE 20 - OTHER INCOME		
Interest Income earned on financial assets that are not designated at fair value through profit or loss:		
(i) Bank deposits	6.55	6.95
(ii) Other financial assets	19.01	8.90
Dividend Income	52.00	52.00
Miscellaneous income	34.49	25.86
Net gain on foreign currency transactions and translation	106.05	41.66
Deferred Income	30.86	34.40
Gain on disposal of property, plant and equipment	10.41	26.32
Total	<u>259.37</u>	<u>196.09</u>
NOTE 21.A - COST OF MATERIALS CONSUMED		
Opening stock	1,320.55	518.26
Add: Purchases	16,580.06	7,370.99
	17,900.61	7,889.25
Less: Closing stock	2,001.76	1,320.55
Total	<u>15,898.85</u>	<u>6,568.70</u>
NOTE 21.B - PURCHASES OF STOCK-IN-TRADE		
Purchase for resale		
Yarn	457.53	13.10
Cloth	4,825.43	1,746.60
Garments	3.25	3.86
Total	<u>5,286.21</u>	<u>1,763.56</u>
NOTE 21.C - CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK-IN-TRADE		
Inventories at the end of the year:		
Yarn	2,811.10	862.67
Cloth	165.16	67.08
Garments	-	-
Waste	25.54	18.84
Work-in-progress	459.92	387.48
	<u>3,461.72</u>	<u>1,336.07</u>
Inventories at the beginning of the year:		
Yarn	862.67	2,191.09
Cloth	67.08	104.57
Garments	-	-
Waste	18.84	48.82
Work-in-progress	387.48	357.47
	<u>1,336.07</u>	<u>2,701.95</u>
Net increase	<u>(2,125.65)</u>	<u>1,365.88</u>

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

	(₹ in Lakhs)	
Particulars	31.03.2022	31.03.2021
NOTE 22 - EMPLOYEE BENEFITS EXPENSE		
Salaries and wages	3,499.44	2,447.00
Managing Directors' Remuneration (Minimum)	174.48	172.73
Contribution to PF and other funds	135.28	118.08
Gratuity	54.96	53.25
Welfare expenses	210.84	87.36
Total	4,075.00	2,878.42
NOTE 23 - FINANCE COST		
Interest Expenses	1,041.93	1,133.04
Other borrowing cost	22.76	18.65
Total	1,064.69	1,151.69
NOTE 24 - OTHER EXPENSES		
Consumption of stores and spare parts	245.79	48.20
Consumption of Packing materials	366.71	200.95
Rent	23.22	24.88
Repairs to Buildings	404.02	128.79
Repairs to Machinery	504.52	151.65
Insurance	38.70	27.19
Rates and Taxes, excluding taxes on income	71.14	85.82
Other Manufacturing Expenses	172.69	193.34
Sales Commission	248.94	131.67
Sales Expenses, Advertisement, Export Expenses & Freight	178.22	137.69
Provision for impairment of Trade receivables	119.13	-
Office Maintenance & Administration Expenses	349.02	162.01
Directors' Sitting Fees	8.15	8.80
Auditor's Remuneration		
Audit fees	5.00	3.50
Taxation matters	-	-
Certification	0.08	0.08
Reimbursement of expenses	0.20	0.20
Bank charges	99.32	88.56
Miscellaneous Expenses	241.43	137.99
Total	3,076.28	1,531.32
NOTE 25 - EXCEPTIONAL ITEMS		
Compensation from National Highways	-	84.62
Allowance for doubtful receivables	-	(187.41)
Impaired unquoted investements written off	52.50	-
Less: Reversal of provision for impairment of unquoted investments	(52.50)	-
Provision for impairment in the value of unquoted investments	-	(52.50)
Gain on sale of Land	-	80.99
VRS Payments	63.45	-
Total	63.45	(74.30)



Notes to the financial statements for the year ended March 31, 2022

(₹ in Lakhs)

Particulars	31.03.2022	31.03.2021
NOTE 26 - TAX EXPENSE		
Current tax		
In respect of the current year	644.80	149.54
Deferred tax	242.22	126.13
Total income tax expense recognised in the current year	887.02	275.67
The reconciliation between the provision of income tax of the Company and amounts computed by applying the Indian statutory income tax rate to profit before taxes is as follows:		
Current Tax:		
Profit before tax	3,293.39	642.63
Enacted income tax rate	26%	26%
Computed expected tax expense	856.28	167.08
Effect of:		
Depreciation	(5.93)	(24.11)
43B Disallowances - Gratuity & Bonus	(17.28)	(5.94)
Unabsorbed depreciation and carry forward losses	(618.34)	(241.07)
Voluntary Retirement Scheme	1.15	(21.23)
Allowance for doubtful debts and advances (net)	39.10	48.73
Impact due to MAT & other adjustments	441.82	278.08
Exempt income - Dividend	(52.00)	(52.00)
Income tax expense recognised in the profit or loss	644.80	149.54
Deferred Tax:		
Relating to the origination and reversal of temporary differences (see below)	242.22	126.13
Tax expense reported in the Statement of Profit and Loss	887.02	275.67
Deferred tax		
Opening balance	(1,086.26)	(1,563.51)
Recognised in Profit or loss		
MAT Credit Entitlement	(359.09)	(117.49)
Property, plant and equipment	5.93	24.11
43B Disallowances - Gratuity & Bonus	17.28	5.94
Unabsorbed depreciation and carry forward losses	618.34	241.07
Voluntary Retirement Scheme	(1.15)	21.23
Allowance for doubtful debts and advances (net)	(39.10)	(48.73)
	242.21	126.13
Recognised in Other Comprehensive Income		
Defined benefit obligation	(5.09)	(19.08)
Fair value of equity investments	1,710.31	370.20
Closing balance	861.17	(1,086.26)

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

NOTE 27 - SEGMENT INFORMATION

The Chairman & Managing Director of the Company has been identified as the Chief Operating Decision Maker (CODM) as defined by Ind AS 108 Operating Segments. The CODM evaluates the Company's performance and allocates resources based on an analysis of various performance indicators by industry classes. Accordingly, segment information has been presented.

The Company is structured into two reportable business segments - "Textiles" and "Rental Services". Textiles consists of manufacturing and sale of yarn and trading in cloth and garments. Rental services consist of letting out of properties. The reportable business segments are in line with the segment wise information which is being presented to the CODM.

Each segment item reported is measured at the measure used to report to the Chief Operating Decision Maker for the purposes of making decisions about allocating resources to the segment and assessing its performance

Geographic information is based on business sources from that geographic region. Accordingly the geographical segments are determined as Domestic ie., within India and External ie., Outside India.

Income and direct expenses in relation to segments are categorized based on items that are individually identifiable to that segment, while the remainder of costs are apportioned on an appropriate basis. Certain expenses are not specifically allocable to individual segments as the underlying services are used interchangeably. The management therefore believes that it is not practicable to provide segment disclosures relating to such expenses and accordingly such expenses are separately disclosed as "unallocated" and directly charged against total income.

	(₹ in Lakhs)	
Particulars	31.03.2022	31.03.2021
Business Segment		
Segment Revenue		
Net Sales/Income		
a. Textiles	34,272.38	17,935.19
b. Rental services	581.39	583.33
c. Unallocated revenue	77.56	67.85
Net Sales/Income	<u>34,931.33</u>	<u>18,586.37</u>
Segment Results		
Profit / (Loss)		
a. Textiles	4,119.91	1,537.01
b. Rental services	370.16	379.22
Total	<u>4,490.07</u>	<u>1,916.23</u>
Less: Finance costs	1,064.69	1,151.69
Add /(Less): Other unallocable Income net of unallocable expenses	(131.99)	(121.91)
Total Profit/Loss before Tax	<u>3,293.39</u>	<u>642.63</u>
Segment Assets		
a. Textiles	25,539.94	20,904.42
b. Rental services	1,405.64	1,499.89
c. Unallocated	50,719.95	36,915.75
Total	<u>77,665.53</u>	<u>59,320.06</u>



Notes to the financial statements for the year ended March 31, 2022

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
Segment Liabilities		
a. Textiles	11,658.17	10,533.76
b. Rental services	1,628.23	1,016.82
c. Unallocated	1,245.20	99.72
Total	14,531.60	11,650.30
Geographical Segment Revenues		
a. Domestic	28,514.35	16,257.39
b. External	6,416.98	2,328.98
Net Sales/ Income from operations	34,931.33	18,586.37

Note:

There are 3 customers during 2021-22 and 1 customer during 2020-21 who have contributed 10% or more to the Company's revenue.

NOTE 28 - EARNINGS PER SHARE (EPS)

Profit attributable to ordinary shareholders - for Basic and Diluted EPS	2,406.37	366.96
Weighted Average number of Equity Shares used as denominator for calculating Basic EPS	6,95,550	6,95,550
Weighted average number of equity shares used in the calculation of diluted earnings per share	6,95,550	6,95,550
Earnings per share (Face value ₹ 100/- per share)		
- Basic (in ₹)	345.97	52.76
- Diluted (in ₹)	345.97	52.76

NOTE 29 - OPERATING LEASES

29.1 The Assets on operating leases includes following assets given on operating lease :

Particulars	(₹ in Lakhs)				
	Land	Buildings	Electrical Plant & Equipment	Office Equipment	Total
As at 31 March 2022					
Gross Block	3.89	1,452.22	192.56	16.98	1,665.65
Accumulated Depreciation	-	162.79	90.67	6.55	260.01
Net Block	3.89	1,289.43	101.89	10.43	1,405.64
Depreciation for the year	-	65.93	35.59	3.65	105.17
As at 31 March 2021					
Gross Block	3.89	1,441.30	192.56	16.98	1,654.73
Accumulated Depreciation	-	96.86	55.08	2.90	154.84
Net Block	3.89	1,344.44	137.48	14.08	1,499.89
Depreciation for the year	-	65.82	42.79	2.61	111.22

29.2 The Company has entered into operating leases of its buildings with other facilities. These leases have terms of between 11 months and 15 years. All leases include a clause to enable upward revision of the rental charge on an annual basis according to prevailing market conditions. Future minimum rentals receivable under non-cancellable operating leases as at the end of the year are as follows:

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
Within one year	585.19	561.53
After one year but not more than five years	2,134.94	2,287.86
More than five years	2,536.07	2,847.25

NOTE 30 - CONTINGENT LIABILITIES

(a) Other monies for which the Company is contingently liable:

Letter of credit	1,075.83	1,297.83
Bills discounted with Banks	564.89	625.11
Income tax liability	983.16	128.08
Central Excise / Service Tax disputed demand	48.63	48.63
Deemed demand charges by TANGEDCO	132.07	132.07
Sub Total	2,804.58	2,231.72

(b) Commitments

Estimated amount of contracts remaining to be executed on capital account	2,450.95	235.62
Sub Total	2,450.95	235.62

Total

5,255.53	2,467.34
-----------------	-----------------

Future cash flows in respect of certain matters are determinable only on receipt of judgements/decisions pending at various forums/authorities. Management is hopeful of successful outcome in the appellate proceedings.

NOTE 31 - EMPLOYEE BENEFIT PLANS

(a) Defined Contribution Plan

The Company makes Provident Fund, Superannuation Fund and Employee State Insurance Scheme contributions which are defined contribution plans, for qualifying employees. Under the Schemes, the Company is required to contribute a specified percentage of the payroll costs to fund the benefits. The Company has recognised ₹ 98.59 Lakhs (Previous year: ₹ 84.42 Lakhs) as contribution to Provident Fund, ₹ 1.36 lakhs (Previous year ₹ 1.08 lakhs) as contribution to Superannuation Fund and ₹ 35.33 Lakhs (Previous year: ₹ 32.58 Lakhs) as contribution to Employee State Insurance (ESI) in the Statement of Profit and Loss. These contributions have been made at the rates specified in the rules of the respective schemes and has been recognised in the Statement of Profit and Loss under the head Employee Benefits Expense.

(b) Defined Benefit Plans:

Gratuity

The Company has funded its gratuity obligations. The following table sets out the status of the defined benefit schemes and the amount recognised in the financial statements as per the Actuarial Valuation done by an Independent Actuary.

Reconciliation of opening and closing balances of Defined Benefit Obligation

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
Reconciliation of opening and closing balances of Defined Benefit Obligation		
Defined Benefit Obligation at the beginning of the the year	672.21	573.53
Current service cost	27.89	30.41
Interest cost	41.84	37.32
Actuarial (Gain) / Loss	(3.80)	75.33
Benefits paid	(108.34)	(44.38)
Defined Benefit Obligation at the year end	629.80	672.21



Notes to the financial statements for the year ended March 31, 2022

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
Reconciliation of opening and closing balances of fair value of Plan Assets		
Fair value of Plan Assets at the beginning of the year	69.30	66.01
Employer contributions	146.20	44.37
Expected Return on Plan Assets	5.97	4.47
Actuarial Gain / (Loss)	(2.97)	(1.17)
Benefits paid	<u>(108.34)</u>	<u>(44.38)</u>
Fair value of Plan Assets at the year end	<u>110.16</u>	<u>69.30</u>
Expenses recognised during the year		
In Income Statement		
Current service cost	27.89	30.41
Interest on net defined benefit liability/ (asset)	41.84	37.32
Expected Return on Plan Assets	<u>(5.97)</u>	<u>(4.47)</u>
Net Cost	<u>63.76</u>	<u>63.26</u>
In Other Comprehensive Income		
Actuarial (Gain) / Loss	<u>(0.84)</u>	76.50
Net (Income)/ Expense for the period recognised in OCI	<u>(0.84)</u>	<u>76.50</u>

The current service cost and the net interest expense for the year are included in the 'Employee benefit expense' line item in the statement of profit and loss.

The remeasurement of the net defined liability is included in other comprehensive income.

Actuarial assumptions

Discount Rate (per annum)	7.07%	6.77%
Expected rate of return on plan assets	6.77%	6.77%
Rate of escalation in Salary (per annum)	5.00%	5.00%
Attrition rate (per annum)	3.00%	3.00%

The retirement age of employees of the Company is 58 years.

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary. The mortality rates considered are as per the published rates in the Indian Assured Lives Mortality (2006-08) Ult table.

Sensitivity analysis

The key actuarial assumptions to which the defined benefit plans are particularly sensitive to are discount rate and full salary escalation rate. The sensitivity analysis below, have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period, while holding all other assumptions constant. The result of Sensitivity analysis is given below:

Particulars	Discount rate	Salary escalation rate
As at March 31, 2022		
Defined benefit obligation on plus 100 basis points	600.84	661.17
Defined benefit obligation on minus 100 basis points	661.80	600.90
As at March 31, 2021		
Defined benefit obligation on plus 100 basis points	637.60	709.90
Defined benefit obligation on minus 100 basis points	710.66	637.67

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Maturity profile of defined benefit obligation

Particulars	₹ in Lakhs)	
	31.03.2022	31.03.2021
Expected total benefit payments		
Within 1 year	69.47	63.33
1 year to 2 years	40.93	53.85
2 years to 3 years	36.88	51.35
3 years to 4 years	43.05	36.78
4 years to 5 years	46.47	43.80
5 years to 10 years	289.95	423.10

These plan's typically expose the Company to actuarial risks such as: longevity risk and salary risk.

Longevity Risk: The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary risk: The present value of the defined plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan's participants will increase the plan's liability.

NOTE 32 - RELATED PARTY DISCLOSURES

List of related parties where control exists and also related parties with whom transactions have taken place and relationships

- (a) **Key Management Personnel (KMP)**
- Sri S. Pathy - Chairman and Managing Director
 - Sri Aditya Krishna Pathy - Deputy Managing Director
 - Sri N. Singaravel - Company Secretary
 - Sri A. Doraiswamy - Chief Financial Officer
- Non Executive - Non Independent Directors**
- Sri R. Santharam
 - Sri Sanjay Jayavarthanavelu
- Non Executive - Independent Directors**
- Sri Satish Ajmera
 - Sri D. Rajendran
 - Sri Vijay Venkataswamy
 - Smt Suguna Ravichandran
- (b) **Post retirement employee benefit plans**
- The Lakshmi Mills Co Ltd. Employees Gratuity Fund
 - The Lakshmi Mills Superannuation Fund



Notes to the financial statements for the year ended March 31, 2022

(c) Enterprises over which Key Managerial Personnel are able to exercise significant influence	Lakshmi Card Clothing Manufacturing Company Private Limited Lakshmi Automatic Loom Works Limited Balakumar Shipping & Clearing Agency Private Limited Aloha Tours & Travels (India) Private Limited Sans Craintes Knitters Major Corporate Services (India) LLP Chakradhara Aerospace and Cargo P.Ltd Lavik Estates Ltd Petal Home LLP
--	--

Transactions with related parties during the year are set out in the table below

(Previous year figures are in brackets)

(₹ in Lakhs)

Nature of transaction	(a) Key Management Personnel (KMP)	(b) Post retirement employee benefit plans	(c) Enterprises over which Key Managerial Personnel are able to exercise significant influence	Total
Transactions during the year				
Purchase of Goods / Assets	-	-	67.65	67.65
	-	-	(4.34)	(4.34)
Sale of Goods / Assets	-	-	4.70	4.70
	-	-	(0.45)	(0.45)
Receiving of Services	8.15	-	109.70	117.85
	(8.80)	-	(38.30)	(47.10)
Rendering of Services	-	-	48.13	48.13
	-	-	(45.92)	(45.92)
Remuneration	178.98	-	-	178.98
	(169.18)	-	-	(169.18)
Contribution to funds	-	29.53	-	29.53
	-	(29.94)	-	(29.94)
Balance as on balance sheet date				
Receivables/Outstanding(Net) from Related Parties	-	-	4.46	4.46
	-	-	(10.22)	(10.22)
Payables (Net) to Related Parties	-	519.64	17.69	537.33
	(12.86)	(602.92)	(88.32)	(704.10)

Disclosure in respect of Related Party Transactions during the year:

- Purchase of goods/assets includes Lakshmi Card Clothing Manufacturing Company P Ltd ₹ 67.42 Lakhs; (Previous year ₹ 4.34 Lakhs).Petal Home LLP ₹ 0.23 Lakhs.(Previous year ₹ Nil).
- Sale of Goods / assets include Lakshmi Card Clothing Manufacturing Company P Ltd ₹ 0.84 Lakhs. (Previous year ₹ 0.45 Lakhs); Petal Home LLP ₹ 3.86 Lakhs.(Previous year ₹ Nil).
- Receiving of Services include Balakumar Shipping & Clearing Agency P.Ltd ₹ 59.05 Lakhs (Previous year ₹ 13.83 Lakhs); Aloha Tours & Travels (India) Private Ltd ₹ 9.63 Lakhs (Previous year ₹ 4.69 Lakhs); Lakshmi Card Clothing Manufacturing Company P Ltd ₹ 10.75 Lakhs (Previous year ₹ 4.29 Lakhs); Lavik Estates Ltd ₹ 0.51 Lakhs (Previous year ₹ Nil); Chakradhara Aerospace & Cargo P.Ltd ₹ 15.49 Lakhs

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

(Previous year ₹ 0.43 Lakhs). Lakshmi Automatic Loom Works Ltd ₹ 10.47 Lakhs (Previous year ₹ 4.75 Lakhs). Major Corporate Services (India) LLP ₹ 3.80 lakhs (Previous year ₹ 10.31 Lakhs) and Sitting Fees paid to the Directors - Sri R. Santharam ₹ 1.55 Lakhs (Previous Year ₹ 1.70 Lakhs); Sri D. Rajendran ₹ 1.35 Lakhs (Previous year ₹ 1.85 Lakhs); Sri Satish Ajmera ₹ 2.00 Lakhs (Previous year ₹ 1.65 Lakhs); Sri Sanjay Jayavarthanavelu ₹ 1.25 Lakhs (Previous year ₹ 1.25 Lakhs); Sri Vijay Venkataswamy ₹ 0.95 Lakhs (Previous year ₹ 0.95 Lakhs); Smt Suguna Ravichandran ₹ 1.05 Lakhs (Previous year ₹ 1.40 Lakhs).

4. Rendering of Services include Lakshmi Card Clothing Manufacturing Company P. Ltd ₹ 15.57 Lakhs (Previous year ₹ 14.83 Lakhs); Lakshmi Automatic Loom Works Ltd ₹ 28.47 Lakhs (Previous year ₹ 27.12 Lakhs) and Sans Craintes Knitters ₹ 4.09 Lakhs (Previous year ₹ 3.97 Lakhs).
5. Remuneration to Key Managerial Personnel includes Sri S. Pathy ₹ 87.60 Lakhs (Previous year ₹ 87.22 Lakhs); Sri Aditya Krishna Pathy ₹ 57.98 Lakhs (Previous year ₹ 55.64 Lakhs); Sri N.Singaravel ₹ 15.64 Lakhs (Previous year ₹ 12.73 Lakhs); Sri A.Doraismwamy ₹ 17.76 Lakhs (Previous year ₹ 13.59 Lakhs).
6. Contribution to Gratuity Fund includes Sri.S.Pathy ₹ 6.32 Lakhs (Previous year ₹ 9.21 Lakhs); Sri.Aditya Krishna Pathy ₹ 2.48 lakhs (Previous Year ₹ 0.91 lakhs; Sri.N.Singarvel ₹ 0.64 Lakhs (Previous year ₹ 0.08 lakhs).
7. Contribution to Superannuation Fund includes Sri.S.Pathy ₹ 12.60 Lakhs (Previous year ₹ 12.54 Lakhs); Sri.Aditya Krishna Pathy ₹ 7.49 lakhs (Previous Year ₹ 7.20 lakhs).
8. Amount Receivable from other related parties includes Lakshmi Automatic Loom Works Ltd ₹ Nil (Previous year ₹ 1.19 Lakhs); Balakumar Shipping & Clearing Agency P Ltd ₹ Nil (Previous year ₹ 6.53 Lakhs) and Sans Craintes Knitters ₹ 0.44 Lakhs (Previous year ₹ 0.83 Lakhs) and Lakshmi Card Clothing Manufacturing Company P Ltd ₹ 0.16 Lakhs (Previous year ₹ 1.67 Lakhs) and Petal Homes LLP ₹ 3.86 lakhs (Previous year ₹ Nil).
9. Amount payable for Post retirement employee benefit plan includes The Lakshmi Mills Co. Ltd. Employees Gratuity Fund ₹ 519.64 Lakhs (Previous year ₹ 602.92 Lakhs). Amount payable to Sri.S.Pathy ₹ Nil (Previous year ₹ 8.49 lakhs and Sri Aditya Krishna Pathy ₹ Nil (Previous year ₹ 4.37 lakhs).
10. Amount payable to other related parties include Lakshmi Card Clothing Manufacturing Company Pvt Ltd ₹ Nil (Previous year ₹ 83.11 Lakhs); Aloha Tours & Travels (India) Private Ltd ₹ 2.53 Lakhs (Previous year ₹ 0.79 Lakhs); Lavik Estates Ltd ₹ Nil (Previous year ₹ 3.68 Lakhs); Major Corporate Services (India) LLP ₹ 0.60 lakhs (Previous year ₹ 0.59 Lakhs); Chakradhara Aerospace & Cargo P.Ltd ₹ 2.08 Lakhs (Previous year ₹ 0.15 Lakhs); Lakshmi Automatic Loom Works Ltd ₹ 2.09 lakhs (Previous year ₹ Nil); Balakumar Shipping & Clearing Agency P.Ltd ₹ 10.39 Lakhs (Previous year ₹ Nil).

The remuneration of directors and other members of key managerial personnel during the year was as follows:

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
Short-term employee benefits	178.98	169.18
Post-employment benefits	29.53	29.94

NOTE 33 - FINANCIAL INSTRUMENTS

33.1 Capital management

The Company's capital management objectives are:

- to ensure the Company's ability to continue as a going concern
- to create value for shareholders by facilitating the meeting of long term and short term goals of the Company.

The Company determines the amount of capital required on the basis of annual business plan coupled with long term and short term strategic expansion plans. The funding needs are met through equity, cash generated from operations, long term and short term bank borrowings.

Notes to the financial statements for the year ended March 31, 2022

The Company monitors the capital structure on the basis of net debt to equity ratio and maturity profile of the overall debt portfolio of the Company. Net debt includes interest bearing borrowings less cash and cash equivalents and other bank balances (including non-current earmarked balances)

The table below summarises the capital, net debt and net debt to equity ratio (Gearing ratio) of the Company:

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
Net Debts	8,094.20	8,113.46
Total Equity	63,133.93	47,669.76
Gearing ratio	0.13	0.17

33.2 Categories of Financial Instruments

This section gives an overview of the significance of financial instruments for the Company and provides additional information on balance sheet items that contain financial instruments. The details of significant accounting policies, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised in respect of each class of financial asset, and financial liability are disclosed in Note 2(xix)

A. Financial assets and liabilities

The accounting classification of each category of financial assets and liabilities, and their carrying amounts, are set out below:

Particulars	31.03.2022		31.03.2021	
	Carrying value	Fair value	Carrying value	Fair value
Financial assets				
Measured at amortised cost				
Investments	50,380.16	50,380.16	35,513.64	35,513.64
Loans - non current	39.97	39.97	47.81	47.81
Other Financial Assets - Non current	684.67	684.67	500.29	500.29
Trade receivables	3,241.08	3,241.08	3,050.38	3,050.38
Cash and cash equivalents	14.42	14.42	14.87	14.87
Bank balances	176.83	176.83	178.51	178.51
Loans - current	-	-	-	-
Total financial assets	54,537.13	54,537.13	39,305.50	39,305.50
Financial liabilities				
Measured at amortised cost				
Borrowings	8,285.45	8,285.45	8,306.84	8,306.84
Others financial liabilities - Non Current	1,435.61	1,435.61	628.91	628.91
Trade payables	1,986.14	1,986.14	1,133.30	1,133.30
Others financial liabilities	97.72	97.72	102.76	102.76
Total financial liabilities	11,804.92	11,804.92	10,171.81	10,171.81

The management assessed that fair values of cash and bank balances, trade receivables, loans, other financial assets, trade payables and other financial liabilities recorded at amortised cost is considered to be a reasonable approximation of fair value largely due to the short-term maturities of these assets and liabilities.

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

B. Fair value hierarchy

The Company uses the following hierarchy for determining and/or disclosing the fair value of financial instruments by valuation techniques. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

33.3 Financial risk management objective

The Company's activities expose it to certain financial risks. The Company's primary focus is to foresee the unpredictability of such risks and seek to minimize potential adverse effects on its financial performance.

The Company has a risk management process and framework in place. This process is coordinated by the Board, which meets regularly to review risks as well as the progress against the planned actions. The Board seeks to identify, evaluate business risks and challenges across the Company through such framework. These risks include market risks, credit risk and liquidity risk.

The risk management process aims to:

- improve financial risk awareness and risk transparency
- identify, control and monitor key risks
- identify risk accumulations
- provide management with reliable information on the Company's risk situation
- improve financial returns

This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements:

Risk	Exposure arising from	Risk management
Market risk - foreign exchange	Recognised financial assets and liabilities not denominated in Indian rupee (₹)	Periodic review by management
Market risk - interest rate	Borrowings at variable rates	Borrowings taken at prevailing rates
Credit risk	Cash and cash equivalents, trade receivables and other financial assets	Bank deposits, diversification of asset base, credit limits and collateral.
Liquidity risk	Borrowings and other liabilities	Availability of committed borrowing facilities

Market risk - Foreign exchange

The Company undertakes transactions denominated in foreign currencies and thus it is exposed to exchange rate fluctuations. The Company actively manages its currency rate exposures, arising from transactions entered and denominated in foreign currencies, through its finance division and uses derivative instruments such as foreign currency forward contracts to mitigate the risks from such exposures. The use of derivative instruments is subject to limits and regular monitoring by Management.

The Company, as its policy, does not undertake any trading in derivatives financial instruments for speculation purpose.

Notes to the financial statements for the year ended March 31, 2022

The details of foreign currency exposures that are hedged by any derivative instrument or otherwise are:

Particulars	Foreign Currency (FC)	Amount in FC		Equivalent ₹ in Lakhs	
		31-03-2022	31-03-2021	31-03-2022	31-03-2021
Trade Receivables	USD	5,83,883	-	443.32	-
Trade Receivables	GBP	4,30,990	1,47,500	430.16	146.54

Market risk - Interest rate

(i) Liabilities:

The Company's borrowings are carried at amortised cost and are at fixed rate only. They are, therefore, not subject to interest rate risk since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

(ii) Assets:

The Company's financial assets are carried at amortised cost and are at fixed rate only. They are, therefore, not subject to interest rate risk since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

Credit Risk

Credit risk is the risk that a customer or counterparty to a financial liability will fail to perform or pay amounts due to the Company causing financial loss. It arises from cash and cash equivalents, deposits with banks, security deposits, loans and principally from credit exposures to customers relating to outstanding receivables. The Company's maximum exposure to credit risk is limited to the carrying amount of financial assets recognised at reporting date.

In respect of trade and other receivables, the Company is not exposed to any significant credit risk exposure to any single counterparty or any company of counterparties having similar characteristics. The Company has very limited history of customer default, and considers the credit quality of trade receivables that are not past due or impaired to be good.

Therefore, the Company does not expect any material risk on account of non performance by any of the Company's counterparties. The credit risk for cash and cash equivalents, bank deposits and security deposits is considered negligible, since the counterparties are reputable organisations with high quality credit ratings.

Liquidity risk

The Company requires funds both for short-term operational needs as well as for long-term expansion programmes. The Company remains committed to maintaining a healthy liquidity ratio, deleveraging and strengthening the balance sheet. The Company manages liquidity risk by continuously monitoring forecast and actual cash flows and by matching the maturity profiles of financial assets and liabilities.

The Company's finance department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by senior management.

The Company's financial liability is represented significantly by long term and short term borrowings from banks and trade payables. The maturity profile of the Company's short term and long term borrowings and trade payables based on the remaining period from the date of balance sheet to the contractual maturity date is given in the table below. The figures reflect the contractual undiscounted cash obligation of the Company.

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

(₹ in Lakhs)

	Less than 1 year	1 - 3 year	More than 3 year	Total
March 31, 2022				
Borrowings	6,343.23	1,483.19	459.03	8,285.45
Other financial liabilities - Non Current	-	-	1,435.61	1,435.61
Trade payable	1,986.14	-	-	1,986.14
Other financial liabilities	97.72	-	-	97.72
Total	8,427.09	1,483.19	1,894.64	11,804.92
March 31, 2021				
Borrowings	6,080.68	1,954.89	271.27	8,306.84
Other financial liabilities - Non Current	482.85	66.84	79.22	628.91
Trade payable	1,133.30	-	-	1,133.30
Other financial liabilities	102.76	-	-	102.76
Total	7,799.59	2,021.73	350.49	10,171.81

NOTE - 34: ADDITIONAL INFORMATION TO THE FINANCIAL STATEMENTS

34.1 Dividend:

In respect of the current year, the directors propose that a dividend of ₹ 25/- per Equity Share of ₹ 100/- each (25%) be paid on or before 8th October, 2022, subject to deduction of applicable tax at source. This equity dividend is subject to approval by shareholders at the ensuing Annual General Meeting and has not been included as a liability in these financial statements. The proposed equity dividend is payable to all the shareholders appearing on the Register of Members on 2nd September, 2022. The total estimated equity dividend to be paid is ₹ 173.89 Lakhs.

Notes to the financial statements for the year ended March 31, 2022

34.2 Disclosure of ratios as per Schedule III of the Companies Act, 2013

Ratio	Numerator	Denominator	FY 2021-22		FY 2020-21		% of variance	Reasons for variance	
			Numerator	Denominator	Ratio	Denominator			Ratio
(a) Current Ratio	Current Assets	Current Liabilities	9,315.53	9,674.25	0.96	6,175.53	8,150.67	0.76	Increase in Net Current Assets
(b) Debt-Equity Ratio	Total Debt (Including lease liabilities)	Shareholders Equity	8,094.20	63,133.93	0.13	8,113.46	47,669.76	0.17	Increase in equity
(c) Debt Service Coverage Ratio	Earnings available for debt service	Debt Service	4,219.47	2,283.04	1.85	2,035.89	1,683.08	1.21	Higher turnover and improved internal accruals
(d) Return on Equity Ratio	Net Profit after taxes - Preference dividend	Average Shareholder's equity	2,406.37	55,401.84	4.34	366.96	35,987.63	1.02	Higher turnover and improved internal accruals
(e) Inventory turnover ratio	Sales of goods	Average Inventory	34,671.96	4,177.85	8.30	17,788.31	3,089.50	5.76	Higher turnover
(f) Trade Receivables turnover ratio	Credit Sales	Average Trade Receivables	34,671.96	3,145.73	11.02	18,390.28	2,843.83	6.47	Higher turnover and improved collections of receivables
(g) Trade payables turnover ratio	Credit Purchases	Average Trade Payables	21,866.27	1,559.72	14.02	9,134.55	1,395.49	6.55	Higher purchases and early settlement of payables
(h) Net capital turnover ratio	Net Sales	Working Capital	34,671.96	(358.72)	(96.65)	18,390.28	(1,975.14)	(9.31)	Higher turnover
(i) Net profit ratio	Net Profit after taxes	Net Sales	2,406.37	34,671.96	6.94	366.96	18,390.28	2.00	Higher turnover and increase in Profit
(j) Return on Capital employed	Earnings before Interest & Tax	Capital Employed	4,358.08	71,416.52	6.10	1,794.32	55,972.75	3.21	Increase in earnings
(k) Return on investment.	Income generated from investments	Time Weighted average investments	52.00	42,946.90	0.12	52.00	23,828.98	0.22	Increase in value of investments

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

34.3 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
(i) Principal amount remaining unpaid to MSME suppliers as at the end of each accounting year	19.62	10.87
(ii) Interest due on unpaid principal amount to MSME suppliers as at the end of each accounting year	-	-
(iii) The amount of interest paid along with the amounts of the payment made to the MSME suppliers beyond the appointed day	-	-
(iv) The amount of interest due and payable for the year (without adding the interest under MSME Development Act)	-	-
(v) The amount of interest accrued and remaining unpaid as at the end of the year	-	-
(vi) The amount of interest due and payable to be disallowed under Income Tax Act, 1961	-	-

Dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information collected by the Management. This has been relied upon by the auditors.

34.4 Disclosure as per Clause 32 of the Listing Agreements with the Stock Exchange

The Company has not given any loans and advances in the nature of loans given to associates, firms / companies in which directors are interested.

34.5 The Company entered into an agreement with Sai Regency Power Corporation Private Limited (SRPCL) for supply of gas power at concessional rate. Due to SRPCL having been referred to the National Company Law Tribunal by its creditors and its inability in renewing the gas supply agreement resulting in stoppage of gas and consequent stoppage of generation of gas power, the Company was forced to avail the entire power from the TNEB at higher rate during the period from 1st May 2019 to December 2019. As per the agreement, the Company has claimed ₹ 350.10 Lakhs as compensation for non supply of power by SRPCL by filing an application before the Hon'ble National Company Law Tribunal, Chennai which is pending for decision and the net amount due from SRPCL as on 31st March 2021 is ₹ 187.41 lakhs which is under claim for recovery before the NCLT is considered as doubtful of recovery and is provided for fully.

Particulars	(₹ in Lakhs)	
	31.03.2022	31.03.2021
34.6 Value of imports calculated on CIF basis:		
Raw materials	1,696.13	376.96
Components & Spares	32.31	-
34.7 Expenditure in foreign currency on account of:		
Travel	13.48	-
Sales commission on exports	88.65	59.95
Subscription	3.54	3.20



Notes to the financial statements for the year ended March 31, 2022

34.8 Value of Raw materials, Stores and Components consumed

Particulars	31.03.2022		31.03.2021	
	₹ in Lakhs	%	₹ in Lakhs	%
Imported				
Cotton, Fibre and Yarn	1,015.89	6.39%	342.26	5.21%
Stores, spare parts and packing material consumed	32.31	5.28%	-	-
Indigenous				
Cotton, Fibre and Yarn	14,882.96	93.61%	6,226.44	94.79%
Stores, spare parts and packing material consumed	580.19	94.72%	249.15	100.00%

(₹ in Lakhs)

Particulars	31.03.2022	31.03.2021
-------------	------------	------------

34.9 Earnings in foreign exchange-Export of goods on FOB value

Cloth	5,596.04	2,033.75
Yarn	890.55	287.24

34.10 Details of Miscellaneous expenses

Cost audit fees	1.00	1.00
Loss on sale of assets	8.15	-
Repairs to others	25.71	17.06
Printing, Stationery & Subscription	27.96	16.74
Travel, Postage, Telex, Telephone & Transport charges	157.69	99.46
Legal and Consultancy expenses	20.92	3.73
	<u>241.43</u>	<u>137.99</u>

34.11 OTHER STATUTORY INFORMATION

- The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- The Company has not traded or invested in Crypto currency or virtual currency during the financial year.
- The Company has not advanced or loaned or invested funds to any persons or entities, including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- The Company has not received any fund from any persons or entities, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

THE LAKSHMI MILLS COMPANY LIMITED

Notes to the financial statements for the year ended March 31, 2022

6. The Company does not have any charges or satisfaction which is yet to be registered with Registrar of Companies (ROC) beyond statutory period.
7. The Company does not have any transactions with companies struck off under Section 248 of the Companies Act, 2013 or Section 560 of Companies Act, 1956 during the financial year.
8. The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.

34.12 The financial statements of Lakshmi Mills Company Limited were approved by the Board of Directors and authorised for issue on 20th May 2022.

For and on behalf of the Board		In terms of our report of even date	
S. Pathy	R. Santharam	For M.S.Jagannathan & Visvanathan	
Chairman & Managing Director	Vice Chairman	Firm Registration No. 001209S	
DIN: 00013899	DIN: 00151333	Chartered Accountants	
		M.V.Jeganathan	
Place : Coimbatore	N. Singaravel	A.Doraiswamy	Partner
Date : 20 th May 2022	Company Secretary	Chief Financial Officer	Membership No. 214178