



January 7, 2019

Listing Department

BSE Limited

P J Towers, Dalal Street, Fort,

Mumbai-400001

Listing Department

Code: CADILAHC

Code: 532321

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (E),

Mumbai-400051

Re.:

Revised Investor Presentation

Ref.:

Intimation made by the Company on January 7, 2019

Dear Sir / Madam,

In continuation of the earlier communication made by the Company to the stock exchanges dated January 7, 2019, with regard to investor presentation, please find enclosed the revised investor presentation.

Please bring the above information to the knowledge of investors at large.

The said presentation is being uploaded on the website of the Company.

AHMEDABAI

Thanking you,

Yours faithfully,

For, CADILA HEALTHCARE LIMITED

UPEN H. SHAH

COMPANY SECRETARY

Encl.: As above



JP Morgan 37th Annual Healthcare Conference

January 8, 2019 | San Francisco, California



CORPORATE OVERVIEW

SPECIALTY PRODUCTS



- CORPORATE OVERVIEW
 - ZYDUS AT A GLANCE
 - ZYDUS NEXT WAVE OF GROWTH
 - ZYDUS ORGANIZATION

SPECIALTY PRODUCTS



- CORPORATE OVERVIEW
 - ZYDUS AT A GLANCE
 - **ZYDUS NEXT WAVE OF GROWTH**
 - ZYDUS ORGANIZATION
 - **SPECIALTY PRODUCTS**

Zydus – Business Overview

65+ years

Business Excellence

\$5.1 Bn¹

Market Cap

~\$120 Mn²

R&D Spend in FY18

35

Manufacturing Facilities

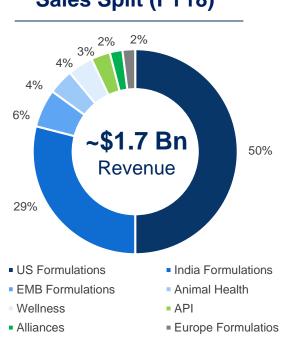
23500+

Employees

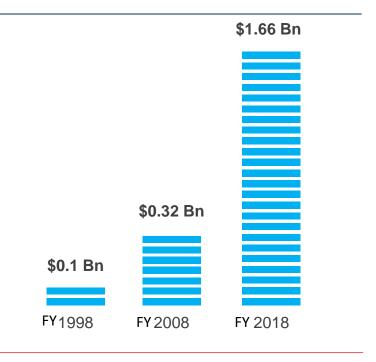
Global Footprint



Sales Split (FY18)²



20% CAGR in revenues in 2 decades²



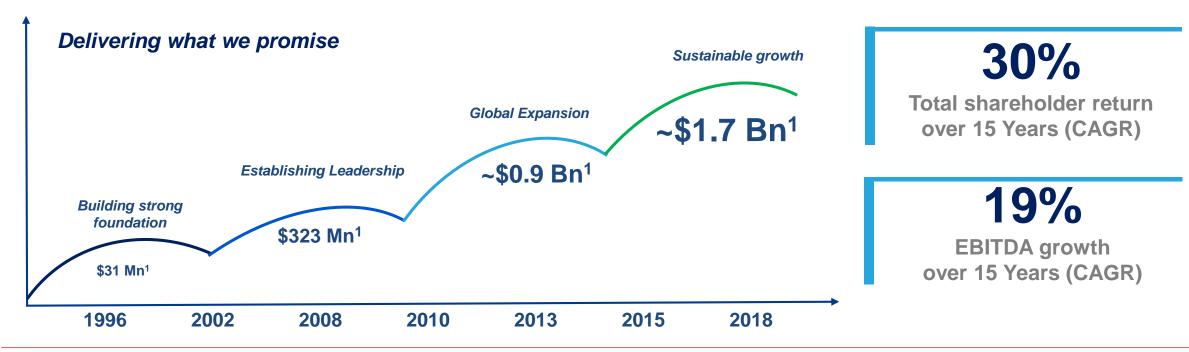
Zydus

¹ As on 1st Jan 2019, \$1 = USD 1 = INR 70

² All spends and revenue figures at \$1 = USD 1 = INR 72

Zydus - Financial Overview

	Year	Revenue ¹	EBITDA ¹	Profit ¹	EPS ¹	Market Cap
Unlocking the Potential	FY18	\$1658 Mn	\$395 Mn	\$247 Mn	\$0.24	\$5.1 Bn²
	FY03	\$144 Mn	\$30 Mn	\$13 Mn	\$0.21	\$0.1 Bn³





Team Analysis, Internal Data

¹ \$1 = USD 1 = INR 72

² As on 1st Jan 2019, \$1 = USD 1 = INR 70

³ As on 31st March 2003, \$1 = USD 1 = INR 70

Zydus is a diversified organization with a focused approach



Global Gx Business



In Sales growing at CAGR of ~21%1

8th Largest pharmaceutical company in US by total prescription²

Over **15** years of presence in the US



Strong presence in France & Spain with

focus on expanding market coverage

Global Branded Gx Business



4th largest pharmaceutical company in India³

Top 3

...in Oncology, Pain, Respiratory, Gynaecology⁴



Afri-ME LATAM

Creating a stronger presence across various markets

Specialty Products, Biosimilars & Vaccines

Multiple

specialty and complex generics products under development

1st global biosimilar of Adalimumab launched in India (Exemptia)*

Diverse portfolio of **20+** Biosimilar products*

2nd company in the world to develop Typhoid conjugate vaccine*

NCEs & NBEs

1st Indian NCE developed in-house: Lipaglyn®# (Saroglitazar)

Global Lipaglyn®# Program:

- Received marketing approval in Mexico
- Phase II trials going on in US for 3 indications*

10+ NCEs/NBEs in pipeline*

NBE: 1st (Polyclonal antibody) in collaboration with WHO under registration in India

Allied Businesses: Wellness & Animal Health

Dominant presence in niche segment of Health & Wellness

94% market share in sugar substitutes⁵

Further strengthened presence by acquiring Heinz India portfolio leading brands Glucon D. Complan & Nycil

#2 largest animal health company in India with a wide portfolio of Drugs, Vaccines and Feed Supplements*

Partnerships & **Alliances**

50:50 ioint partnerships





25:75 joint

25 ANDAs filed, 21 approved (for partners)*





CORPORATE OVERVIEW

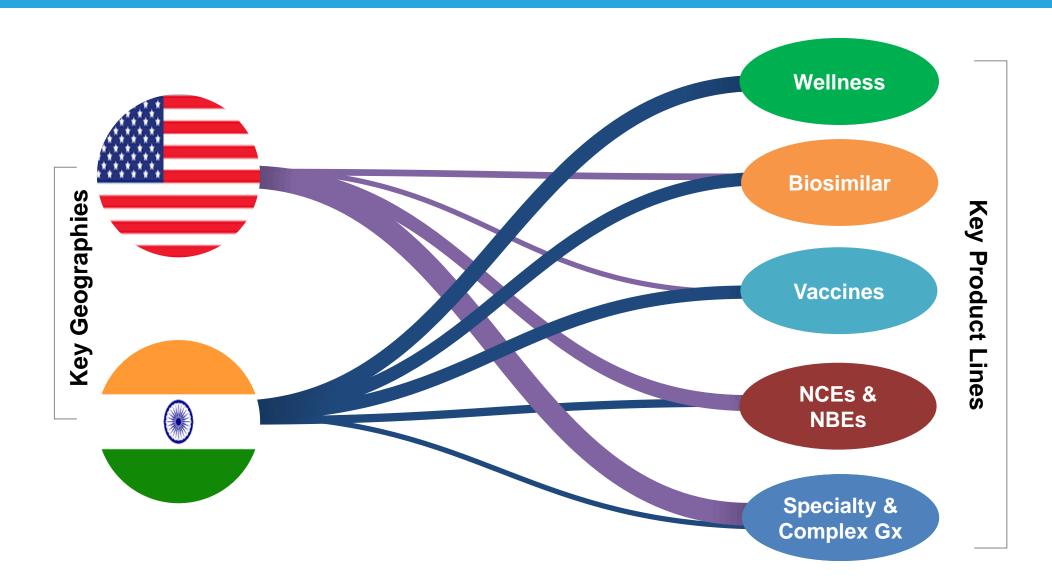
ZYDUS AT A GLANCE

ZYDUS NEXT WAVE OF GROWTH

ZYDUS ORGANIZATION

SPECIALTY PRODUCTS

Zydus – Major Growth Drivers for Future through Product Lines [1/2]





Zydus – Major Growth Drivers for Future through Geographies [2/2]

65%+ revenues coming from key geographies of **Emerging Markets**

Revenue

Consistent growth in revenues





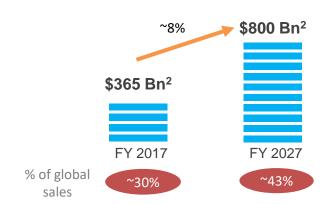


Indicative geographies

Poised to be the third pillar for Zydus' growth

Key Market Trends

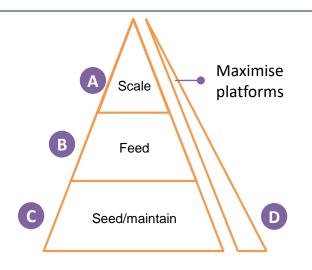
1. EM is expected to drive global rebalancing



- 2. Different players have had varied degrees of success in EM so far
- 3. Emerging helped Markets have global companies to offset uncertainties in the US market

Significant investment in key potential geographies

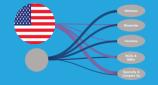
Zydus' Approach for Future



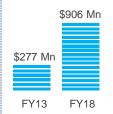
- A. Enhanced focus to build scale in 2-3 markets Concentrate resources & make large bets
- B. Feed regulatory clusters around scale markets
- C. Seed & maintain presence in other markets using a performance management framework for option value
- D. Build global platforms in differentiated assets



Zydus is one of the fastest growing pharmaceutical companies in the US with \$900 Mn+ revenues growing at CAGR of ~27% [1/2]



Over last 15 years Zydus has successfully commercialized 100+ products and gained leadership in the market



Strong Financials

- Proven commercial success in US market with \$900 Mn+ in revenues growing at CAGR of ~27%
- Future growth and revenue enabling product pipeline

TS.

Market Leadership

- 8th largest Generic Pharmaceutical company in US by Prescription Share 1
- Leadership/Top 3 position in 65% Products of our portfolio 1

Product Portfolio



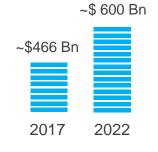
- Diligently built product portfolio of 500+ products at optimum Rol
- 130+ product launches
- 1st to launch high value generics



Quality Compliant Manufacturing and Commercial Infrastructure

- Capability to manufacture different dosage forms including complex products with highest quality standards
- Long-standing relationship with key GPO, distributor and wholesale decision makers
- Established Sales and Marketing Team

The US Medicine Spending was ~466 Bn\$+ in 2017 & is expected to reach ~600 Bn\$ by 2022 with a CAGR of 4-7% ²



Key Growth Drivers

- Novel Treatment Options
- Launch of high-value products
- Biologics
- Specialty Medicines

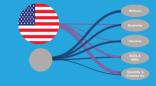
Zydus is well positioned for growth with a strong portfolio of products ranging from Vanilla Generics to NCES through in-house efforts as well as partnerships

- · Diverse product pipeline
- Focus on complex generics (dosage form and delivery platforms), specialty products and 505(b)(2)
- Supply-chain excellence and Cost competitive manufacturing
- Successful Partnerships to drive growth



¹ IQVIA SMART NPA Generic TRx MAT October 2018

US Generic market outlook & Zydus' growth strategy [2/2]



Trends in US Market



Pricing challenge

Zydus' approach to drive growth

Focus on base business, cost optimization and productivity



Customer consolidation & portfolio optimization by big players

Extensive product portfolio & pipeline



Supply Chain Disruption

Internal API for key products



Increased generic competition

Focus on new launches



Challenges in complex products (Drug-device/biosimilars)

Diversifying portfolio for favorable risk reward ratio



Zydus is a dominant player across value chain of healthcare business in India



4th

... largest pharma player in India by size¹

4.1%

...value market share in India²

Top 3

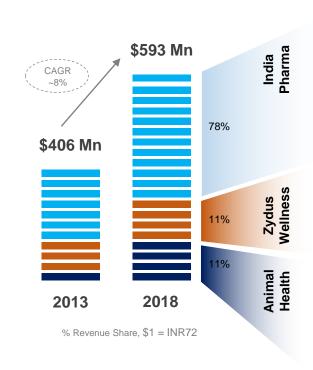
... in Oncology, Respiratory, Pain, Gynaecology TAs³

Diverse Portfolio

...with key presence in Pharma, Wellness and Animal Health 1st NCE

...launched in India (Lipaglyn®#)

Revenue



Portfolio & Key Strengths

- New products & Volumes are major growth drivers
- Diversifying business through building Specialty Portfolio & Biologics
- Dedicated field force segmented by mass and specialty; reaching to 300,000+ doctor and 500,000+ retail partners*
- Thriving in niche categories of health and wellness with Sugarfree, Nutralite and Everyuth
- Strengthening position in Wellness segment through acquisition of Heinz India products (Complan, Glucon-D, Nycil)
- Strong distribution network with significant presence at retailer chemists' accounts
- 2nd largest Animal Healthcare Company in India*
- Introduced one of the highest 'First-to-the-market' products
- Consolidated our presence through Acquisition of Zoetis

Capabilities



Present across value chain in Healthcare

Zydus



Innovation Rich product pipel

Rich product pipeline (Biologicals, Vaccine, Differentiated Gx).

Established Mfg. & Supply capacity

Capacity to cater to larger and diverse demand

Strong Network

strong Physician and retail connect with established relationships across Indian geography



Pioneer

Despite uncertainty, one of the early adopter in initiating biosimilar and vaccine program in India



Building mega brands, investing on building capabilities and leveraging in-organic opportunities will remain corner stone of our strategy



Consolidating

India Pharma

Business

Strengthening

Biologics & Vaccine

Franchise

Building

Mega Brands

Exploring

In-organic Opportunities

through M&A

Business Units

India **Pharma Business**

Market Trends

- India Pharma Market will continue to grow double digit¹ despite challenges: volumes & new products will be major growth drivers
- Anti-infective will show stagnancy while lifestyle disorders, CVD, Respiratory & Oncology will gain additional scale

Zydus' Approach

- Aspire to grow in line with the market by strengthening core portfolio and launch of differentiated/specialty BGx, Biosimilars & Vaccines
- Building 25 mega brands through driving double digit growth, by leveraging SFE capabilities, digital infrastructure



- FMCG market is shaping up and growing at rapid pace (13.5% YoY growth in 2018²) owing to rapidly changing consumer preferences and income upscaling & rapidly growing middle class
- Indian Animal Healthcare market is witnessing healthy growth (~9% YoY³) led by poultry & Biological portfolio
- New variations of animal diseases pose both challenges and opportunities for the market, leading to constant innovation*

- Expand our sugar substitute franchise by bringing innovative options to cater larger pool
- · Capitalize on our recent acquisition Heinz portfolio and drive profitable growth
- Fast scale up of farm-care business to improve the market share in nutrition-centric livestock market
- Faster development of superior new products to maintain leadership position in therapeutic and poultry businesses





¹ visiongain.com/report/indian-pharmaceutical-market-forecast-2018-2028, 2 https://economictimes.indiatimes.com/industry/cons-products/fmcg/indian-consumer-products-market-sees-13-5-growth-in-fy18/articleshow/63980595.cms

³ https://www.medgadget.com/2017/10/the-animal-healthcare-market-of-india-is-estimated-to-have-a-fastest-growth-at-around-10-cagr-by-2020.html

^{*} Team Analysis, Internal Data

Zydus Wellness: Poised for the next Big Leap [1/2]



26+ years

Operational excellence

Trusted

brands with a strong brand recall value

#1

in Sugar substitutes, Butter substitute and Skin Care¹

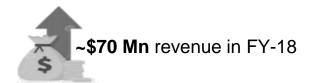
\$762 Mn²

Market Cap

Science and Innovation

led product portfolio

Financials



- Zydus Wellness has a track record of building new emerging categories with differentiated product propositions
- Unparalleled delivery of consumer value, translating into a 40% CAGR in shareholder value in the last 9 years to reach a market valuation of \$762 Mn*1



Our Leading Brands

- Undisputed market leader with category defining market share of ~94%³
- Significant growth potential: 60 mn+ diabetics in India with an increasingly health-conscious urban population
- Category leadership reinforced through innovative products like SugarFree Green and Sugarlite



- Demonstrated category and brand leadership through –
- Expansion into the \$100 Mn+ mayonnaise market growing at 20%+
- Innovative products like flavored fat spreads to extend the low calorie spread category
- Opportunity to extend other breakfast and snacking spaces



- Pioneer & market leaders of Scrubs (~33%) and Peel Offs (~85%)
- Strong brand growth exceeding category growth of 10%+
- Growth drivers include increasing penetration of Scrubs and Peel Off masks and premium skin care launches like tan removal packs



Zydus Wellness: Poised for the next Big Leap [2/2]

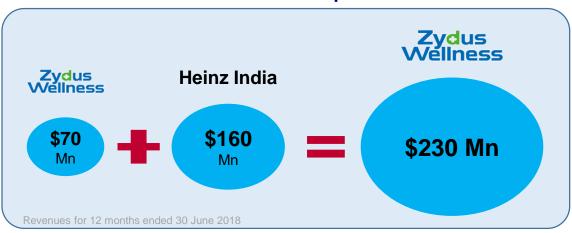


Zydus Wellness to acquire Heinz India Pvt. Ltd., catapulting it amongst the leading consumer wellness business in India

Significant synergy potential in the combined business

- Omni channel strategy
- Increase access to rural markets
- Double the direct reach
- Enhance engagement with key accounts
- Benefit from wider talent pool and capabilities
- Revenue synergies
- Cost savings

Value accretive acquisition



Instant boost in share of Wellness pie

Extensive pan India distribution network (Heinz) Distributors Retailers Warehouses Field force 800+ 1.7 mn 21 ~ 1,000







¹ Rank within scrubs and peel offs sub-category - 85% market share in the peel-offs sub-category and 34% market share in the scrubs sub-category Internal data, Team Analysis
All spends and revenue figures at \$1 = USD 1 = INR 72

Zydus: A Global Player in the evolving Biosimilars Space [1/2]



More than

18 years

of experience of biosimilars development

A key Growth Driver

for the India Business

A portfolio of

10+

commercial biosimilars on Indian Market

A team of

300+

scientists in R&D and Manufacturing

Robust Infrastructure



- One of the largest installed and running State-ofthe-art biologics manufacturing plant in Asia for monoclonal antibodies*
- 100+ scientists in R&D with capabilities across biosimilar development and focus on quality, efficiency and regulatory compliance*

Diverse Portfolio



20+ Biosimilar programs form our overall portfolio

S. No	Product	Indication	Cloning	Process Dev.	Pre-Clinical	Regulatory Permission	Clinical Dev.	Indian MA	India Launch
1	IFNα-2b	Hepatitis B & C				Launched			
2	PEG-IFN	Hepatitis B & C		Launched					
3	PTH	Osteoporosis				Launched			
4	G-CSF	Oncology				Launched			
5	PEGG-CSF	Oncology				Launched			
6	EPO	Onco / Nephro				Launched			
7	Adalimumab	Inflammation				Launched			
8	Trastuzumab	Oncology				Launched			
9	Bevacizumab	Oncology				Launched			
10	Peg Asparagase	Oncology				Launched			
11	r-FSH	Fertility				Launched			
12	ZRC-3160	Oncology							
13	ZRC-3268	Osteoporosis							
14	ZRC-3276	Oncology							
15	ZRC-3277	Oncology							
16	ZRC-3189	Myocardial							
17	ZRC-3287	Nephrology							
18	ZRC-3185	Ophthalmology							
19	ZRC-3286	Inflammation							
20	ZRC-3296	Oncology							
21	ZRC-3256	Oncology							

Leading Brands







- In the last few years, we have launched a number of leading biosimilar brands in the Indian market*
- These brands have catapulted us to leading position in therapy areas like oncology, rheumatology¹



Zydus: A Global Player in the evolving Biosimilars Space [2/2]



Current Trends in Biosimilars

India

- Ever Increasing penetration of biosimilars with more than 50 approved products on the market
- Cut-throat price points with similar efficacy to originator products*

Emerging Markets

- The potential for biosimilars in emerging markets remains attractive however players with most effective local presence have proven successful
- Local partnerships with market leaders seems the right option both in short term and long term for these markets

EU & US

<u>Europe</u>

- 45 approved Biosimilars, leading to -
- Huge discounting from both biosimilar manufacturers & innovators alike, raising a
- Question mark on sustainability of players?

<u>USA</u>

- Limited progress on biosimilar approvals leading to lower penetration
- Challenges on multiple fronts include regulatory clarity, patent & litigation challenges, weak market incentives*
- Interchangeability is under consideration.

Zydus' Approach: Geographic Expansion



improvements

EU & US

Selected Play With A Limited Portfolio Based On The Competition Scenario

Seek partnerships on product to product basis

Zydus Vaccines: An emerging player in Vaccine Space [1/2]



20+ years

... of experience, started journey in 1998*

Growth Driver

...major growth driver in 2018 for India geography*

Manufacturing (3) and R&D (2) Facilities*

300+

...dedicated scientists and Workforce*

Current Strengths & Capabilities

R&D Unit, Catania, Italy Global HQ, Ahmedabad, India R&D Unit, Ahmedabad, India Manufacturing Unit, Ahmedabad, India

- R&D: Robust Product Pipeline coming out of dedicated R&D facilities in India & Europe. 2nd company in the world to develop Typhoid conjugate vaccines*
- Capabilities to conduct research from "Concept to First-inman trials" under one roof across vaccines types

Inactivated

Inactivate Toxins



Live Attenuated



Sub-unit



Others



Vaccine Technology Centre (VTC) Ahmedabad, Guiarat, India



Etna Biotech Catania, Italy

Mfg. & Supply:

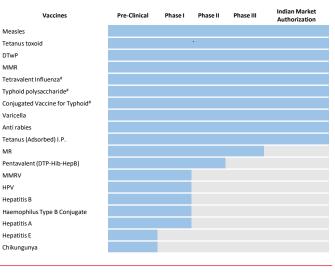
- · Dedicated manufacturing capabilities catering to differentiated portfolio*
- Vaccine innovation comes from two R&D centers focused on developing newer vaccines*
- · Capacity to produce 19 Million doses. Aiming to build lean and agile supply chain

Portfolio: Focus on innovative and differentiated vaccines catering to unmet needs

Portfolio



Zydus Vaccine Pipeline: Commercialized / Market Authorization Received*





Chikungunya

Zydus Vaccines: An emerging player in Vaccine Space [2/2]



Major revenue

Growth Driver
...in next 5-7 years

Global

...presence in key geography (Public and Private market)

Diversified

...portfolio with innovative, differentiated vaccines

R&D

...significant investment in Building capabilities

Manufacturing

...Infrastructure of global standard

Market Trends

- Global Vaccines Market is expected to reach \$65 Bn by 2023 at CAGR of 10.9% during 2017-231
- Market has always been facing supply constraints*
- Newer generation and combination vaccines will drive growth in high income countries¹
- Cost effective differentiated vaccines at large scale will help in representing at global public markets*

Leveraging Capabilities

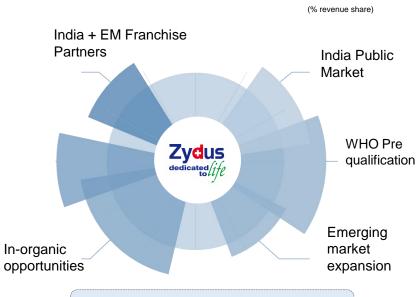
R&D –

- Develop innovative and differentiated vaccines
- Develop vaccines of global standard
- Advanced research & analytics

Robust manufacturing / supply -

- WHO Pre-Qualification
- · Capacity Scale-up for PQ requirement
- · Global footprints with robust portfolio

Growth Theme



We will use partnerships as a major lever to build global market presence.



¹ Market Trends - Vaccines Market- Global Opportunity Analysis and Industry Forecast, 2017-2023, Applied Market Research

^{*} Internal Data, Team Analysis

NCEs & NBEs: Highlights and Focus Therapy Areas



~275

Dedicated Scientists

5

NCEs in clinical development

10+

NCEs/NBEs in Pipeline

Focus Therapy Areas

Pain

Cancer

Inflammation

Infection

Cardio-metabolic

Capabilities to do research from "Concept to First-inman trials" under one roof

NCEs Pipeline

Project	Target	Indication	Drug Discovery	Lead Optimization	Preclinical Dev.	IND	Phase I	Phase II	Phase III	ND A	Markete d
ZYH7	PPAR α	Dyslipidemia									
Desidustat	HIF-PH inhibitor	Anemia									
ZYKR1	Kappa opioid agonist	Pain									
ZRC-3278 / MMV 253	V-type H+ ATPase	Malaria (MMV Collaboration)									

NBEs Pipeline

Product	Indication	Cloning	Process Dev.	Pre-Clinical	Regulatory Permission	Clinical Dev.	Market Auth.
EX-WHO-BT-006	Infect. Disease						
ZRC-NB-3224	AMD						
Mab 9	Infect. Disease						
Mab 10	Infect. Disease						
ADC 2	Oncology						
ADC 3	Oncology						



Driving value of Saroglitazar franchise by strategic progression of clinical development (indication-wise)



Saroglitazar PPAR- α:γ















Saroglitazar Mg is an investigational new drug in the United States and is currently being evaluated in Phase II clinical trials for the treatment of Severe Hypertriglyceridemia (TG > 500) and Non-Alcoholic SteatoHepatitis (NASH)



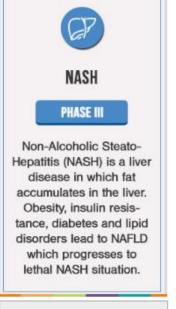
triglyceride levels are

elevated.

Phase-II











PHASE III

Lipodystrophy is a problem with the way the body produces, uses, and stores fat. Patients with lipodystrophy suffer from metabolic disorders including lipid disorder and insulin resistance that leads to diabetes.

Phase-II (PBC)



TYPE 2 DIABETES

PHASE III

Type 2 diabetes is a progressive condition in which the body becomes insulin resistant and blood glucose (sugar) levels rise higher than normal.







CORPORATE OVERVIEW

ZYDUS AT A GLANCE

ZYDUS NEXT WAVE OF GROWTH

ZYDUS ORGANIZATION

SPECIALTY PRODUCTS

A highly experienced leadership team supported by next generation of leaders





An empowered structure, led by stalwarts and enabled by Zydus' Core behaviours





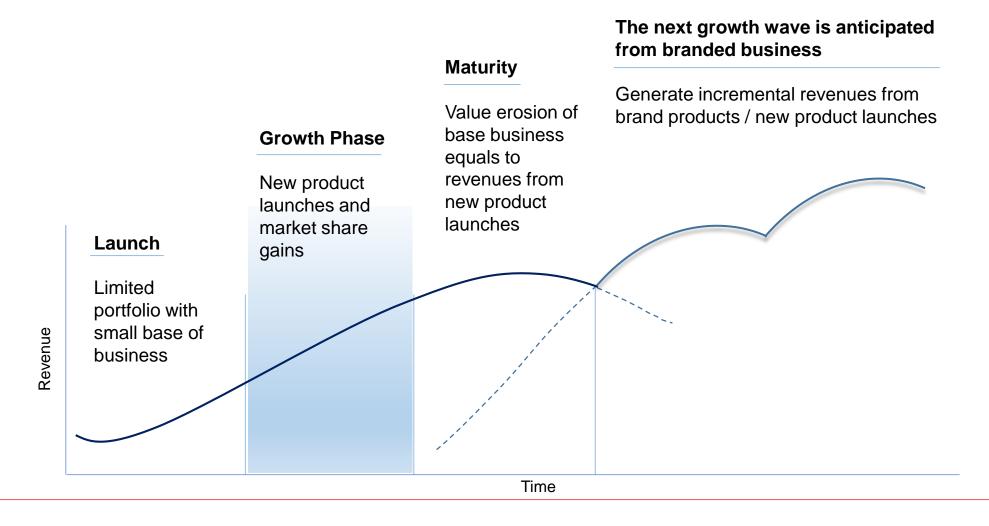
CORPORATE OVERVIEW



SPECIALTY PRODUCTS

Zydus has committed significant resources to build 'Brand Business' to ensure continued growth trajectory

Zydus is all programmed for growth through its investments in generics portfolio, specialty generics, and brand business. The next wave of growth will come from 'Brand Business' from focused Therapy Areas (TA)





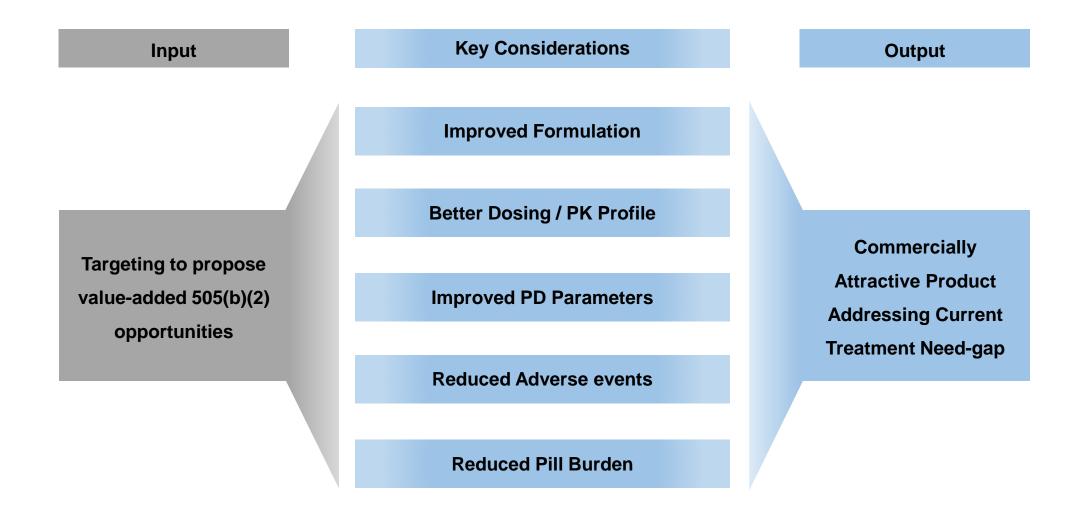
TA Focus: Zydus is targeting to invest in niche therapies and disruptive solutions to support branded business growth objectives



Current Pipeline



Develop innovative products / 505(b)(2) addressing current treatment needgap and offering advantages over the existing products through in-house R&D efforts





Zydus is strengthening 'Brand Business' franchise through unified product development for geographies of strategic interest and future expansion plans

			Other Developed Markets	India & Emerging Markets	
Pain Care	NCE505(b)(2)BD&L / M&A				
Dermatology	• 505(b)(2) • BD&L/M&A	√	√	√	☐ Prioritize
Specialty Oncology	• 505(b)(2) • BD&L/M&A	√	√	√	areas where
Rare Diseases	• BD&L	√	√	√	and Zydus ha
Specialty Neurology	• 505(b)(2) • BD&L	√		√	position of
Gastroenterology	• 505(b)(2)* • BD&L			√	strength
Liver Diseases	NCE505(b)(2)BD&L	√	√	√	

Zydus

Zydus Brand Business growth strategy is focused on niche therapies, improving patient quality of life with value added products:

Established Infrastructure & Scalable Commercial Platform



Through Healthcare Professional



Through Healthcare Providers (e.g. Hospitals, Clinics, etc.)



Through Consumer / Patient Communication



Through Commercial Payers



Through Specialty Pharmacies



Through Government Payers

Product Portfolio Expansion Through Organic & In-organic Opportunities



Specialty / Niche Therapy Area Focus



Robust Search & Evaluation Process and Commercial Screening Process



In-house NCE and 505(b)(2) Projects Focused To Address Unmet Medical Needs / Treatment Needgap



Patent Protected Technology Platform Product Development Through Inhouse efforts and/or Partnerships



Portfolio Expansion Through Strategic Collaboration and/or In-licensing and/or Acquisition

Zydus is well positioned to grow specialty / brand business





Thank You

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