

June 8, 2023

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai – 400 021

National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East)
Mumbai – 400 051

Scrip Code: 500271

Scrip Code: MFSL

Dear Sir/Madam,

Sub: **Newspaper advertisement regarding the dispatch of Notice of Postal Ballot**

Pursuant to Regulation 47 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed copies of newspaper advertisement published in English newspaper "Business Standard" and vernacular newspaper "Desh Sewak" on June 8, 2023 regarding the dispatch of the Notice of Postal Ballot and e-voting information.

You are requested to take the aforesaid on record.

Thanking you,

Yours faithfully

for **Max Financial Services Limited**

VENKATRAM Digitally signed by
VENKATRAMAN KRISHNAN
AN KRISHNAN Date: 2023.06.08 10:56:15
+05'30'

V. Krishnan
Company Secretary & Compliance Officer

Encl: As above

Semiconductor policy: Cup of a new look

MeitY eyes a more robust response to a reoriented incentive scheme based on stakeholder feedback

SURAJEET DAS GUPTA
New Delhi, 7 June

India's ambition to become a semiconductor giant is running into unanticipated problems. In March, Ministry of Electronics and Information Technology (MeitY) officials had raised expectations that a big announcement for a fab plant would be made in a few weeks. Last week, however, MeitY said it would start accepting fab applications with an extended deadline that ends in December 2024. MeitY added that existing applicants could also re-apply — and two consortiums, Singapore-based IGSS and Abu Dhabi-based Next Orbit Ventures, said they would do so.

Indeed, 17 months since India announced the \$10-billion semiconductor scheme even the publicised Vedanta-Foxconn joint venture, which was seen as a strong contender, has not received approval. This, despite signing, with much fanfare, an agreement for land with the Gujarat government. That's because it has not yet found a technology partner, a key prerequisite according to sources.

Sceptics argue that the poor response to the scheme the government initially announced in January last year is the result of global chip makers from Intel to TSMC or Samsung sinking billions in semiconductor plants in US and Europe. These majors are likely to take a risk in India, which has scant chip-making experience and a non-existent ecosystem.

Building a semiconductor ecosystem is not easy, especially from scratch, even with a generous capital subsidy that the government offered. That is why the government is recalibrating its strategy based on stakeholder feedback. In a recent meeting, officials admit that a 45-day window with details of agreements firmed up was unrealistic when it first invited applicants for a fab plant. "We realised that companies sometimes need 60 days to put together a proposal, with clearances from the board. So we

coincides with changing global geopolitical realities. Major countries are now keen to be self-sufficient in semiconductors for which large financial incentives are being extended for companies to invest in specific geographies. The pandemic exposed how chip shortage could impact broad swathes of industry.

So, companies such as Intel, TSMC, Global Foundries, Micron, Samsung and Texas Instruments are putting in over \$200 billion collectively to build fab plants in US, France, Germany and Japan, according to analysts Jefferey. They are unlikely to venture into uncharted territory in India.

The US alone accounts for over 80 per cent of the global investment in semiconductors. The subsidies, too, are enormous: The US administration is offering \$53 billion through the US Chips Act. Europe is offering \$45 billion and South Korea \$100 billion till 2030. Clearly India's share of subsidy looks pretty small. And these countries have robust ecosystems for chip making.

India has made some headway. For instance, Micron plans an assembly testing, marking and packaging (ATMP) project of \$1 billion, and talks are on to set up a memory chip plant for captive requirements. An announcement is expected soon, MeitY sources said.

India hopes to leverage the potential of a high-growth chip market that is estimated to hit \$64 billion by 2030, from \$25-27 billion currently, according to IESA.

But experts said local sourcing (purchase orders generated in India) accounts for just 10 per cent of the market. Most global consumers — mobile device makers and consumer electronics giants — tend to procure globally. Said Satya Gupta, former chairman of IESA, "At best, the government's effort local sourcing can be increased to 20 or 25 per cent. But for this we need home-grown product companies in mobiles, consumer electronics, automobiles and white goods, which will locally source chips."

Gupta added that the growth of local sourcing from global IDM and fabless players like Qualcomm or MediaTek will incentivise them to manufacture their chips in Indian foundries or ATMP units provided they get good quality and better pricing. Until then, despite the promise of a big domestic market, the only viable option for fab companies would be to export.

Given these formidable challenges, the government's big bang announcement to announce India's entry in semiconductors, therefore, will be awed with anticipation.

REWIRING THE POLICY

- MeitY has opened the doors for fresh applicants to set up fab plants from June 1 after the three applicants through its initial window through its initial window were not cleared
- Two of the three applicants, IGSS and ISMC, have decided to re-apply
- The new scheme offers a longer deadline to make proposals till December 2024 — one of the demands from global chip companies looking at India
- IESA estimates peg India's chip market size at \$64 billion by 2030
- Government launched a big outreach exercise in the US to woo top chip makers to India

countries. One big step in that direction was Minister Ashwini Vaishnaw's outreach in San Francisco in April where he met senior executives of leading companies Micron, Intel, Western Digital, Applied Materials and AMD. The meet was followed by a three-day symposium of IT and electronic companies where 40 global companies were invited.

The upshot of this outreach, Vaishnaw said, is that India is being viewed by semiconductor majors as the next big investment destination. Analysts suggest the attraction lies in the fact that making chips in India is 70-80 per cent cheaper than competing destinations. The strategy on chip technology has also been readjusted. Recently, junior MeitY Minister Rajeev Chandrasekhar tweeted that the strategy now was to initially encourage more mature nodes of 40 nanometers (which is used in the automobile industry). Earlier, the focus was on 28 nm (which Vedanta was planning to manufacture) and then push them to move down for more advanced and lower nodes.

Closed-door discussions between experts and the government suggested getting some marquee names in the semiconductor space in India to kick-start the process. The problem is that India's trust with semiconduc-

decided to have a longer deadline when we invite new players again," a senior government official explained.

The government also realised that the scheme needed aggressive marketing to global semiconductor CEOs, who are being wooed by competing

Using symbols to build brands



ANSHU PARAMESWARAN

Semiotics: The roots of semiotics are said to date back to the Pre-Socratic era, when Hippocrates identified bodily symptoms or signs as conveyors of messages about the physical and mental state of a human being. However, it was not until the turn of the 20th century that semiotics achieved a level of identity and recognition, thanks to the work done by Swiss linguist Ferdinand de Saussure and the American philosopher Charles Sanders Peirce.

Semiotics is the study of how meanings are derived from various modes of communication, including words, images, sounds, smells, in fact, anything that can signify something to someone about something else. So when we say "cat" what are we communicating and what is the receiver decoding it as? Or when a red flag or a national flag is waved, what is the intended communication and what is derived interpretation from it?

Semiotics takes two forms: a general semiotics that seeks to answer "what is the nature of meaning" and a specific semiotics that asks "how do our words, gestures, myths, products, services and theories acquire meaning". To address these questions, semioticians investigate the sign systems or codes essential for all types of communication to derive latent rules that facilitate sign production and interpretative responses.

I was reminded of semiotics when I saw the public discourse around the Sengol when it was installed in the new parliament building. For some, it is just a special purple golden stick, but to many the Sengol signifies power, responsibility, rule of law and more. In a sense it is a symbol that can signify wise use of power (Sengol in Tamil literally means righteousness and power).

Brand marketers have been using the power of symbols for a long time. McDonald's used the Golden Arches as a sign that signalled to a vehicle miles away on a highway that there is a clean restaurant that they can stop for a quick snack or meal. The colour red was used by Coca-Cola to sell fizzy drinks in winter by making the ever-loved Santa Claus get a bright red coat. But it is only in recent times that the science of such antics has evolved into an important way of building and analysing brand success.

Martin Lindstrom's book *Brand Sense* analyses the many senses that brands can and should use to engage with consumers. While the simplest branding tools are the brand name, logo, packaging and symbol that all engage the

Sengol became one of the most recognised Tamil words in India last month. Marketers can still only dream of such ubiquity for the symbols they lovingly create

All said and done, marketers still have a lot to learn from the real masters of semiotics, global religions and nation states. Arguably the most recognised symbol in the world is the Holy Cross and the most recognised monument is probably the Statue of Liberty. And Sengol became one of the most recognised Tamil words in India last month. Marketers can still only dream of such ubiquity for the symbols they lovingly create.

Anshu Parameswaran is a best-selling author, an independent brand coach, and founder, Brand-Building.com. He can be reached at anshup@brand-building.com

MAX FINANCIAL SERVICES LIMITED
Registered Office: Bhat Motan Singh Nagar, Village Rattinra, Tehsil Balachaur, District Nawanshahr, Punjab - 144 533
Corporate Office: 120M12, Noida Tower No. - C-04/1A1, Sector - 16B, Noida - 201 301
Tel: +91-120-4868000
Website: www.maxfinancialexecutive.com
E-mail: investorrelation@maxindia.com

NOTICE OF POSTAL BALLOT AND REMOTE E-VOTING INFORMATION
Members are hereby informed that the Company has, on June 7, 2023, sent the notice of Postal Ballot through electronic mode in compliance with the provisions of section 110 of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014, including any statutory modification or re-enactment therefor for the time being in force read with the General Circular No. 11/2022 dated December 29, 2022 (in continuation to the to the to the report issued by the Ministry of Corporate Affairs (the "MCA Circulars"). Registration of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and pursuant to any other applicable laws, rules and regulations, to seek approval of members by way of special/ordinary resolutions for (i) for adoption of one of the Articles of Association of the Company (Special Resolution), (ii) appointment of S. Balakrishna, Co. LLP as the Statutory Auditor of the Company till the casual vacancy caused by resignation of Dabolia Harkara & Saks LLP, till the date of ensuing Annual General Meeting (Ordinary Resolution); and (iii) appointment of Mr. V. Krishna as Manager of the Company in terms of the provisions of Section 185, 191 and 203 read with Schedule V of Companies Act, 2013 (Special Resolution), in the manner as set out in the Notice of Postal Ballot by means of remote e-voting only.

The voting will commence on Friday, June 23, 2023 at 9:00 AM and will end at the close of working hours i.e. by 5:00 PM, on Friday, July 7, 2023, after which the voting mode shall be disabled by NSDL.
Due to ongoing impact of COVID-19 and in accordance with Section 110 of the Companies Act, 2013 and Rules 22 and 20 of the Companies (Management and Administration) Rules, 2014 read with the MCA Circulars, physical copies of the Notice will not be circulated to the members. However, it is clarified that the persons who are members of the Company as on June 2, 2023 ("Cut-off date") (including those members who may not have received this Notice due to non-registration of their email IDs with the Company or with the Depositories) shall be entitled to vote in relation to the resolutions specified in this Notice.
Details of the process and manner of remote e-voting along with the User ID and password are provided over email to all shareholders who have registered their email addresses.
Any member who does not receive the Postal Ballot Notice may obtain the same by sending an email to investor@maxgroup.com. The same can also be downloaded from the Company's website by clicking the link given below: <https://www.maxfinancialservices.com/shareholders/remoteportal/remotee-voting>
Please treat this Notice as our attempt to reach all our members who have missed or not received other communication on this subject matter and intend to participate in the proposed remote e-voting.
Process for those shareholders whose email IDs are not registered with the depositories and shareholders whose shares are in physical form for voting are as under:
(i) In case shares are held in physical form, please send scanned copy of certificate (front and back) by email to investor@maxgroup.com. Subject of email should be: Request for postal ballot of Max Financial Services Limited record date 02/06/2023. (In case of non-physical form shares, please send scanned copy of client master to investor@maxgroup.com. Subject of email should be: Password for postal ballot of Max Financial Services Limited record date 02/06/2023 DPID-CLID (mention 16 DIGIT DPID-CLID))
The Chairman or any other person authorized by the Chairman should declare the results of the postal ballot on Saturday, July 8, 2023. The results of the Postal Ballot along with the Scrutinizer's report will be hosted on the websites of the Company i.e. www.maxfinancialservices.com and also shall be communicated to BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE"), where the Company's Equity Shares are listed and be made available on their respective websites viz. www.bseindia.com and www.nseindia.com. The Company will also display the results at its registered and corporate offices.
In case of any grievances/queries relating to e-voting, members may refer FAQs and user manual for shareholders to cast their votes in Help section at www.evotingindia.com or contact at evoting@india.com. Further, in case of grievances relating to the remote e-voting system, members may contact Mr. Palvel Shrinis, Sr. Manager, NSDL, 4th Floor, A Wing, Trade World, Kankaria Mills Compound, Saraspali Bypass, Lower Panel, Mumbai - 400 015. evoting@india.com or telephoned on or contact 022-24947828 or toll free number 1800-222-990 or alternatively members may contact the Registrar and Transfer Agent of the Company, Mess. Services Limited, concerned official: Mr. Shivam Mittal, General Manager at 011-43303339.

By Order of the Board
For Max Financial Services Limited
SD/-
V. Krishnan
Place: Noida, U.P.
Date: June 7, 2023
Company Secretary & Compliance Officer
Membership No. PCS 8577

TATA TATA POWER
(Corporate Contracts Department)
Sahar Receiving Station, Near Hotel Leela, Anahit (E),
Mumbai - 400 033, Maharashtra, India
(Board Line: 022-67173158) Email: L28920MH191SP.L000567

NOTICE INVITING EXPRESSION OF INTEREST
The Tata Power Company Limited on behalf of M/s Industrial Energy Limited hereby invites Expression of Interest for the following package of 1 X 120 MW Ph # 7 Unit of Captive Power Plant at Solapur, Maharashtra:
1. Supply of 132 KV Cables, Joints, Terminations and Link boxes as specified with all accessories for efficient and trouble-free operation of 1X120MW captive power plant (REF:CC23PPO25)
2. Supply of 6.6KV (UE) cables, 1.1KV grade Power & Control cables and Instrumentation cables complete with all accessories for efficient and trouble-free operation of 1X120MW captive power plant (CC23PPO26)
For details of requirement, please visit Tender section of our website (URL: <https://www.tatapower.com/procurement/industrial-energy>). Eligible vendors willing to participate may submit their expression of interest till by 17th June 2023.

BS COMMERCIAL FEATURE

MAXIMUS GROUP: CHARTING A PATH TOWARDS INR 250 CRORE REVENUE BY 2025

MAXIMUS
Vadodra, Gujarat, India
Vadodra-based Maximus International Limited has achieved remarkable success in the financial year ending on March 31, 2023. With an astounding 44% growth compared to the previous fiscal year, the company's total income has soared to an impressive INR 101.28 crore.
Maximus has demonstrated exceptional resilience, maintaining its EBITDA margins for FY 23 and showcasing consistent and steady growth in its top line. Notably, the company achieved a significant leap of 49% in EBITDA, amounting to an inspiring INR 10.82 crore, which clearly highlights its unravelling progress.
This remarkable growth in revenue and EBITDA has directly resulted in a surge of over 55% in the company's PAT, reaching an impressive INR 7.28 crore for FY 23, surpassing the objective of INR 7.22. Furthermore, Maximus has witnessed an outstanding increase in EPS, with a notable climb from INR 6.14 to INR 55 per share. This exceptional growth of 60% considering the corresponding previous financial year reflects the company's dedication and strategic decision-making.
By surpassing the INR 100 crore milestone in top-line revenue, Maximus has not only met but exceeded its targets for FY 23, paving the way for an exciting future.
Maximus has consistently maintained a stable growth rate throughout its quarters of FY 23, showcasing its ability to overcome challenges while remaining profitable since its inception. As a leading manufacturer and distributor of specialty lubricants, with a strong presence in the African and Middle-Eastern markets, the company is well-positioned to seize new opportunities and achieve even greater heights.
Looking ahead, Maximus is poised to accelerate its growth, expand its margins, and enhance profitability through a strategic focus on product diversification and exploring unapped markets. With a solid foundation and a forward-thinking approach, Maximus is set for continued success and a future brimming with exciting possibilities.

#BSMorningShow
Infocus
What do high dealer inventories tell us about the car market?

India Institute of Technology
Today's Special
How does IIT Madras continue to beat the rest?

Market Insight
After a year of underperformance, can RIL reverse the trend?

Reliance Industries Limited
Get the answers in today's episode
Visit mybs.in/MorningShow or scan this code to watch.
Mon - Fri 8am
business.standard | bsindia | business-standard.com

ਸੇਵਾ ਕੇਂਦਰ ਘਰਿਆਲਾ 'ਚ ਕਿਰਤੀਆਂ ਦੀ ਹੁੰਦੀ 44 ਕਿਸੇ 'ਵਿਜ਼ਾ ਵਾਤਾਵਰਨ ਦਿਸਾ' ਮੌਕੇ ਬੁਟੇ ਲਗਾਏ

ਦੇ ਦਾ ਪ੍ਰਬੰਧ ਲੱਗਦਾ ਹੈ। ਕਾਰਜਕਰਮ ਸਮੇਂ ਸਿੱਧ ਹੋ ਰਿਹਾ ਹੈ। ਕਿਰਤੀਆਂ ਦੀ ਹੁੰਦੀ 44 ਕਿਸੇ 'ਵਿਜ਼ਾ ਵਾਤਾਵਰਨ ਦਿਸਾ' ਮੌਕੇ ਬੁਟੇ ਲਗਾਏ।

ਕਿਰਤੀਆਂ ਦੀ ਹੁੰਦੀ 44 ਕਿਸੇ 'ਵਿਜ਼ਾ ਵਾਤਾਵਰਨ ਦਿਸਾ' ਮੌਕੇ ਬੁਟੇ ਲਗਾਏ। ਸੇਵਾ ਕੇਂਦਰ ਘਰਿਆਲਾ 'ਚ ਕਿਰਤੀਆਂ ਦੀ ਹੁੰਦੀ 44 ਕਿਸੇ 'ਵਿਜ਼ਾ ਵਾਤਾਵਰਨ ਦਿਸਾ' ਮੌਕੇ ਬੁਟੇ ਲਗਾਏ।

300 ਨਜ਼ੀਲੀ ਗਲੀਆਂ ਸਮੇਤ ਕਾਬੂ

ਸੇਵਾ ਕੇਂਦਰ ਘਰਿਆਲਾ 'ਚ ਕਿਰਤੀਆਂ ਦੀ ਹੁੰਦੀ 44 ਕਿਸੇ 'ਵਿਜ਼ਾ ਵਾਤਾਵਰਨ ਦਿਸਾ' ਮੌਕੇ ਬੁਟੇ ਲਗਾਏ। ਸੇਵਾ ਕੇਂਦਰ ਘਰਿਆਲਾ 'ਚ ਕਿਰਤੀਆਂ ਦੀ ਹੁੰਦੀ 44 ਕਿਸੇ 'ਵਿਜ਼ਾ ਵਾਤਾਵਰਨ ਦਿਸਾ' ਮੌਕੇ ਬੁਟੇ ਲਗਾਏ।

MAX FINANCIAL SERVICES LIMITED. Registered Office: Bha Mohan Singh Nagar, Village Rajpura, Tehsil Bahadurgarh, District Narnaul, Punjab - 144 533. Corporate Office: LDMZC-11, (Max Tower), Sector - 68, Gurgaon - 122 002.

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ਬਦਲਦੀ ਨੌਟਿਸ ਨਾਮ ਬਦਲੀ

ਬਦਲਦੀ ਨੌਟਿਸ ਨਾਮ ਬਦਲੀ। ਨਾਮ ਬਦਲੀ ਦੀ ਪ੍ਰਕਿਰਿਆ ਸਮਝਾਈ ਗਈ। ਨਾਮ ਬਦਲੀ ਦੀ ਪ੍ਰਕਿਰਿਆ ਸਮਝਾਈ ਗਈ।

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