

MSIL: COS: NSE&BSE: 2021/11 7

11th November, 2021

Vice President

National Stock Exchange of India Limited

"Exchange Plaza", Bandra- Kurla Complex

Bandra (E)

Mumbai - 400 051

General Manager

Department of Corporate Services

BSE Limited

Phiroze Jeejeebhoy Towers

Dalal Street, Mumbai- 400 001

Sub: Press Release

Dear Sir,

Please find enclosed herewith a copy of the Press Release and reference to the Consolidated Financial Results issued by Suzuki Motor Corporation in Japan.

Kindly take the same on record.

Thanking you,

Yours truly,

For Maruti Suzuki India Limited

Sanjeev Grover Vice President & Company Secretary

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Suzuki Announces Financial Results for FY2021 Second Quarter (April to September 2021)

- Net sales and profit increased in April-September, decreased in July-September, mainly owing to production decrease due to parts shortage including semiconductors
- Downward revision in sales volume and net sales forecasts, operating profit forecast kept unchanged, mainly from depreciation of Yen and cost reduction efforts
- Interim dividend up by ¥8 to ¥45 per share year-on-year, annual dividend kept TBD, as outlook for sales volume remains unclear

1. Outline of Financial Results for FY2021 April-September period

In April-September period, net sales and profit increased year-on-year (YoY), mainly owing to a significant deterioration in business performance in the same period of the previous year due to the impact of the COVID-19. Net sales increased by ± 403.4 billion (31.8%) to $\pm 1,673.6$ billion YoY, operating profit increased by ± 24.2 billion (32.3%) to ± 99.1 billion YoY, ordinary profit increased by ± 52.0 billion (54.2%) to ± 148.2 billion YoY, and profit attributable to owners of parent increased by ± 46.2 billion (85.0%) to ± 100.5 billion YoY.

2. Outline of Financial Results for FY2021 July-September period

(1) Outline of Financial Results

In July-September period, net sales decreased by ¥16.7 billion (2.0%) to ¥828.2 billion YoY, mainly owing to production decrease due to parts shortage including semiconductors and the impact of the COVID-19. Operating profit decreased by ¥29.0 billion (39.3%) to ¥44.6 billion YoY, mainly owing to increase in raw material prices in addition to production decrease. Ordinary profit decreased by ¥44.3 billion (54.2%) to ¥37.4 billion, and profit attributable to owners of parent decreased by ¥36.8 billion (70.0%) to ¥15.7 billion, partly owing to impairment losses on domestic land of ¥9.5 billion.

(2) Operating Results by Segment

1) Automobile business

Net sales decreased by ± 26.6 billion (3.5%) to ± 739.8 billion YoY, and operating profit decreased by ± 33.2 billion (47.9%) to ± 36.0 billion YoY, mainly owing to production decrease and increase in raw material cost.

2) Motorcycle business

Net sales increased by ¥7.3 billion (13.6%) to ¥61.5 billion YoY, and operating profit became positive recording ¥2.5 billion, mainly owing to the impact of the new Hayabusa launch and continued improvement of motorcycle business structure.

3) Marine business

Net sales increased by ± 2.7 billion (12.6%) to ± 23.9 billion YoY, and operating profit increased by ± 1.2 billion (30.6%) to ± 5.4 billion YoY, owing to the continued strong sales of outboard motors in North America.

4) Operating results by geographic region

Operating profit decreased YoY in Japan, Europe and Asia, mainly owing to production decrease and increase in raw material cost.

3. Forecast of Full-Year Financial Results for FY2021

The Company is placing efforts to minimize effect on production output arising from parts shortage including semiconductors and to deliver as many products as possible to our customers. Meanwhile, effect on production output is still unclear. Therefore, with respect to full-year forecasts for FY2021, we revised downward the sales volume and net sales figures. However, despite expected decrease in production, operating profit is kept unchanged from the previous forecasts, taking into account the depreciation of Yen and cost reduction efforts.

(Forecasts of full-year financial results for FY2021)

Net sales ¥3,200.0 billion (up 0.7% YoY,

down ¥200.0 billion from the previous forecast)

Operating profit ¥170.0 billion (down 12.6% YoY,

unchanged from the previous forecast)

Ordinary profit ¥220.0 billion (down 11.4% YoY,

unchanged from the previous forecast)

Profit attributable ¥150.0 billion (up 2.4% YoY,

to owners of parent unchanged from the previous forecast)

(Foreign Exchange Rate) ¥110/US\$, ¥130/Euro, ¥1.49/Indian Rupee

4. Dividend

The interim dividend was decided as ¥45 per share, an increase of ¥8 YoY. With regard to the annual dividend, we will maintain undecided, due to uncertainty of the impact of parts shortage including semiconductors.

^{*}Forecasts for the consolidated operating results are based on currently available information and assumptions, contain risks and uncertainty and do not constitute guarantees of future achievement. Please note that the actual results may greatly vary by the changes of various factors. Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rates (mainly U.S. dollar/Yen rate, Euro/Yen rate, Indian Rupee/Yen rate).

11 November 2021 SUZUKI MOTOR CORPORATION

										ns of yen)	
				2Q Results (July-S			1H Results (April-September)				
			2Q of	2Q o	f FY2021	21 1H of		1H (of FY2021		
			FY2020		Change	Ratio	FY2020		Change	Ratio	
Net Sale			844.9	828.2	-16.7	-2.0%	1,270.2	1,673.6	+403.4	+31.8%	
	Domestic S		314.4	247.4	-67.0	-21.3%	526.8		-6.5	-1.2%	
	Suzuki b		286.2	229.2	-57.0	-19.9%	486.5	482.3	-4.2	-0.9%	
	OEM sale	es	28.2	18.2	-10.0	-35.6%	40.3	38.0	-2.3	-5.6%	
	Overseas Sa	ales	530.5	580.9	+50.4	+9.5%	743.4	1,153.3	+409.9	+55.1%	
Operatir	ng Profit		73.6	44.6	-29.0	-39.3%	74.9	99.1	+24.2	+32.3%	
(Margin)			(8.7%)	(5.4%)			(5.9%)	(5.9%)			
Ordinary	/ Profit		81.7	37.4	-44.3	-54.2%	96.2	148.2	+52.0	+54.2%	
(Margin)			(9.7%)	(4.5%)			(7.6%)	(8.9%)			
Profit att	ributable to		52.5	15.7	-36.8	-70.0%	54.3	100.5	+46.2	+85.0%	
owners o	of parent			13.7	-30.6	-70.0%	34.3	100.5	+40.2	+63.0 %	
(Margin))		(6.2%)	(1.9%)			(4.3%)	(6.0%)			
General \	View			Decreased ne	t sales and	profit		Increased net sales and profit			
	Factors of I	ncrease		Effect of ForEX rates +8.				Change in sales, model mix			
	ractors or r	norcasc		Cost reduction	•	+4.9		Effect of ForEX rates		+101.9 +21.1	
nge Ofii								Cost reduction		+6.4	
lar Pro											
Factors of change in Operating Profit					Total	+13.5		_	Total	+129.4	
of Iti	Factors of [Decrease		Change in price of ra	aw materials	-27.5		Change in price of ra	aw materials	-47.5	
rs era	. 401010 01 2	00.000		Change in sales, mo		-6.3		Increase of various		-31.7	
to Ope				Increase of R&D exp	enses	-6.0		Increase of deprecia	•	-14.5	
Fac in (Increase of various of	expenses	-1.5		Increase of R&D exp	enses	-11.5	
<u> </u>				Increase of deprecia		-1.2		_			
					Total	-42.5			Total	-105.2	
Foreign	D-+	HCD	100/	110\/	17/	Effect	107)/	1101/	0.77	Effect	
	ge Rates	USD	106Yen	110Yen	+4Yen	+0.7	107Yen		+3Yen	+1.1	
and Effe		EUR	124Yen 1.44Yen	130Yen 1.49Yen	+6Yen +0.05Yen	+1.5	121Yen 1.43Yen	131Yen 1.49Yen	+10Yen +0.06Yen	+6.6 +1.8	
Operating Profit INR Capital Expenditures		50.7	45.5	-5.2	+1.0	85.0	83.2	-1.8	+1.0		
Denreci	ation Expen	ις <u>Δ</u> ς	30.4	31.6	+1.2		60.7	65.9	+5.2		
R&D Exp		1303	35.4	41.4	+6.0		65.6		+11.5		
	-Bearing De	ht balance		72.7	- 0.0		792.8		-33.4	※ 1	
	Operating Activities Investing Activities		239.4	63.4	-176.0		163.4	147.8	-15.6		
sh w			-100.6	-16.5	+84.1		-84.1	-45.2	+38.9		
Ca Flo			-46.5	-35.3	+11.2		356.6	-64.3	-420.9		
	<u>Cash Balan</u>	ce					860.2		+34.3		
	Sales Operating Profit (Margin)		766.4	739.8	-26.6	-3.5%	1,133.9		+364.7	+32.2%	
			69.2	36.0	-33.2	-47.9%	69.2		+8.8	+12.7%	
ts	(Waigill)		(9.0%)	(4.9%)	7.0	10.00	(6.1%)		22.2	00.00	
sul' nt	o Sales	⊄ Duotit	54.2	61.5	+7.3	+13.6%	89.1	119.0	+29.9	+33.6%	
re	Sales Operating Profit (Margin) Sales Operating Profit (Margin) (Margin)		-0.6	2.5 (4.0%)	+3.1	-	-3.6	6.9 (5.8%)	+10.5	_	
ting resul Segment			21.2	23.9	+2.7	+12.6%	41.4	(5.8%)	+8.5	+20.4%	
ati / S			4.2	5.4	+1.2	+30.6%	8.0		+4.2	+53.2%	
Operating results by Segment	© (Margin)	K FIVIIL	4.2 (19.5%)	(22.7%)	+1.2	. 30.0 /6	(19.2%)		T4.Z	1 33.2 /0	
ō			3.1	3.0	-0.1	-3.2%	5.8	6.1	+0.3	+4.9%	
	Sales Operatin (Margin)	g Profit	0.8	0.7	-0.1	-16.1%	1.3		+0.7	+50.4%	
	(Margin)	0 1 10111	(27.7%)	(24.0%)	0.1	20.270	(23.2%)		0.7	5 5.170	
			488.5	452.1	-36.4	-7.5%	819.5	928.7	+109.2	+13.3%	
⊑	© Operatin	g Profit	56.2	31.4	-24.8	-44.0%	57.2		+4.3	+7.6%	
sults Region	Sales Operatin (Margin)		(11.5%)	(7.0%)			(7.0%)	(6.6%)			
Operating results Geographic Regi	g Sales		127.2	118.0	-9.2	-7.2%	202.6	271.4	+68.8	+33.9%	
res c I	<u>ই</u> Operatin	g Profit	2.6	2.0	-0.6	-25.2%	2.1	9.2	+7.1	+332.8%	
ig Ohi	교 (Margin)		(2.0%)	(1.6%)			(1.0%)				
Operating re Geographic			372.6	411.8	+39.2	+10.5%	477.8		+306.8	+64.2%	
erc og	Operatin	g Profit	13.0	6.6	-6.4	-49.6%	6.3		+9.5	+149.8%	
ge.	ווועומועווו		(3.5%)	(1.6%)			(1.3%)				
C by (Sales	of Du − €!.	43.5	56.2	+12.7	+29.0%	77.6		+36.1	+46.5%	
ט	□ Uperatin	g Protit	2.2 (F.0%)	2.7	+0.5	+22.8%	3.3		+4.2	+128.6%	
No of Co	Sales Operatin (Margin)	Subcidiarias	(5.0%)	(4.8%)			(4.2%) 124	(6.6%)	. ^	.¥.1	
No of Ar	ntities accou	nted for						120	±0 ※1		
	using equity method						29	31	±0	※ 1	
	No. of Employees						69,785	70,008	+1,269	※ 1	
		and of EV2020					03,703	70,000	1,209	/N ±	

<Reference for FY2021 First Six Months> [Consolidated 2/2]

11 November 2021 SUZUKI MOTOR CORPORATION

(Billions of yen)

			Full-ye (April202	Change from Previous		
			Change Ratio			Forecast
Net Sal			3,200.0	+21.8	+0.7%	-200.0
	Domestic S		1,020.0	-154.0	-13.1%	-30.0
		Suzuki brand	940.0	-143.9	-13.3%	-30.0
		OEM sales	80.0	-10.1	-11.2%	
	Overseas S	Sales	2,180.0	+175.8	+8.8%	-170.0
	ng Profit		170.0	-24.4	-12.6%	
(Margin			(5.3%)		44.484	
	y Profit		220.0	-28.3	-11.4%	
(Margin)		(6.9%)			
	tributable to		150.0	+3.6	+2.4%	
	of parent			0.0	2	
(Margin)		(4.7%)			
	1. 1. 7		Increased			
Genera	i view		decreased			
	Factors of	Increace	Change in sales, mo	-15.0		
	raciois oi	iliciease	Effect of ForEX rate	+64.4 +33.0	+8.0	
ge ofit			Cost reduction	+30.0	+2.0	
an Prc			0001104404.0		. 00.0	2.0
ch Ig			-	Total	+127.4	-5.0
of Itin	Factors of	Decrease	Change in price of r	-85.0	+5.0	
rs era	1 401013 01	Decircuse	Increase of R&D ex	-43.8	3.0	
to De(Increase of depreci			
Factors of change in Operating Profit						
L .=						
Foreign		ı	Total	-151.8	+5.0	
Foreign LICD		1107		Effect	, 01/2:-	
	Exchange Rates USD		110Yen	+4Yen	+3.1	+2Yen
	and Effect on EUR		130Yen	+6Yen	+8.5	+1Yen
Operating Profit INR			1.49Yen	+0.05Yen	+4.6	+0.02Yen
Capital Expenditures			230.0	+59.1		
	iation Expe	nses	150.0	+13.5		
R&D Ex	penses		190.0	+43.8		

11 November 2021 SUZUKI MOTOR CORPORATION

(Thousand units)

_								1H Results					
	2Q Results					1H Results				Full-year forecast			
	L	(July-September)				(April-September)			(April2021-March2022)			from	
		2Q of FY2021		1H of	1H of FY2021		Previous						
		FY2020		Change Ratio	FY2020		Change	Ratio		Change	Ratio	Forecast	
	Mini vehicles	152	103	-50 -32.7%	244	220	-24	-9.9%	447	-92	-17.1%	-8	
	Sub-compact &	28	17	-11 -40.7%	46	37	-9	-19.2%	85	-16	-15.8%	-6	
	standard-sized vehicles												
	Export	53	46	-6 -12.2%	81	91	+11	+13.1%	217	+13	+6.5%	-3	
	OEM	28	17	-11 -39.2%	38	36	-2	-4.9%	75	-11	-12.9%	-2	
	Domestic production	261	183	-79 -30.1%	408	384	-24	-5.9%	824	-106	-11.4%	-19	
	(CBU only)	259	162	-97 -37.4%	402	350	-53		731	-166	-18.5%	-26	
	Europe	31	23	-9 -27.6%	45	52	+7	+16.5%	118	+8	+6.8%	-25	
	India	396	366	-30 -7.6%	451	732	+282	+62.5%					
	Pakistan	13	20	+7 +56.4%		36		+153.8%					
	Indonesia	20	32	+12 +59.0%	27	61		+124.0%					
	Thailand	4	5	+1 +23.2%	6	9	+3						
,	Other	6	0	-6 -100.0%	13	0		-100.0%	1.000	0.0	1.00/	055	
<u>ie</u>	Asia	439	423	-16 -3.7%	510	838	+328	+64.2%	1,636	+26	+1.6%	-255	
qo	Other	(70	0	-0 -17.3%	0	1	+0	+31.5%	1 755	+0	+10.1%	200	
	Overseas production	470 732	446	-25 -5.3% -104 -14.1%	555	891 1,275	+335		1,755	+34 -72	+2.0%	-280	
<automobiles></automobiles>	Production Total Mini vehicles		628		964		+311		2,579			-299	
V V	Sub-compact &	146	106		234	225	-10	-4.1%	448	-91	-16.9%	-18	
	standard-sized vehicles	29	18	-11 -37.3%	47	42	-5	-10.8%	89	-19	-17.5%	-9	
	Domestic sales	176	125	-51 -29.1%	282	267	-15	-5.2%	537	-110	-17.0%	-27	
	Europe	59	63	+4 +6.2%	95	132	+37	+38.8%	234		+13.8%	+2	
	India	365	309	-57 -15.5%	432	606	+174					_	
	Pakistan	18	38	+21 +119.2%	25	60				ar sales i	n		
	Indonesia	16	23	+6 +39.5%	26	44	+19		-				
	Thailand	6	4	-2 -35.6%	11	10	-1		to decr				
	Other	21	10	-10 -50.4%	35	24	-11	-30.3%	by 6% \				
	Asia	426	384	-42 -9.9%	528	745	+217	+41.0%	1,525	-35	-2.2%	-207	
	Other	40	59	+19 +46.4%	61	112	+51		190	+31	+19.6%	+7	
	Overseas sales	526	507	-20 -3.7%	684	988	+304		1,949	+25	+1.3%	-198	
	Sales Total	702	631	-71 -10.1%	966	1,255	+290	+30.0%	2,486	-85	-3.3%	-225	
OEM	A Sales (Not included in figures above)	36	40	+4 +12.5%	47	77	+30	+62.5%			'	•	
	Domestic	1.	Е	+1 +21.0%	10	10	-0	-0.4%	21	. E	. 20 EV		
		4									+28.5%	7	
	Export Domestic production	9 14	18 23	+9 +90.4% +9 +68.8%		36 46		+102.0%	83 104		+56.0%	- <i>7</i> - 7	
	(ATVs only)	14	3	+2 +126.1%		6		+88.9%	13		+86.8%	+1	
	North America	1	1	-0 -11.9%		1		+65.4%	3		+18.4%	-1	
	India	171	213	+42 +24.5%	190			+85.6%	J	. 0	10.4 //	-1	
	China	135	145	+10 +7.4%	255	286		+12.2%					
	Philippines	33	31	-2 -6.0%	39	66		+69.7%					
	Indonesia	14	9	-5 -34.2%	22	22		+1.4%					
	Other	27	29	+2 +7.0%	43	54		+25.1%					
۸	Asia	379	426	+47 +12.4%	548	780		+42.2%	1,520	+1/,9	+10.9%	+2	
and ATVs>	Other	18	16	-2 -11.7%	23	30		+31.3%	51		-10.6%	-3	
 	Overseas production	398	442	+45 +11.2%	572	812		+41.8%	1,574	+144		-2	
Juc I	(ATVs only)	2	2	+1 +50.2%	3	3	+1		7		+32.7%		
	Production Total	411	466	+54 +13.2%		858		+42.9%	1,678	+181	+12.1%	-9	
J S	(ATVs only)	3	5	+3 +86.0%		10		+61.6%	20		+63.5%	+1	
5	Domestic sales	14	14	-0 -3.2%		30		+11.7%	50	-1	-2.1%	-2	
< Motorcycles	Europe	13	7	-6 -43.8%		18		-24.1%	31		-20.0%		
Ĭ	North America	12	7	-5 -43.1%		17	-14		33		-28.2%	+5	
'	India	135	163	+28 +20.9%		258		+36.4%	- 00	10	20.270	Ü	
	China	103	108	+5 +5.2%		223		+12.9%					
	Philippines	36	35	-1 -2.9%	57	72		+27.8%					
	Indonesia	8		-5 -55.4%			-4						
	Other	33	26	-6 -19.5%		55	-3	-4.9%					
	Asia	314	336	+22 +6.9%	514	617		+20.1%	1,336	+111	+9.1%	-18	
	Other	48	55	+8 +16.0%	81	100		+23.3%	183	+9	+5.2%	+12	
	Overseas sales	387	405	+19 +4.8%	649			+15.8%	1,583	+99	+6.7%	-1	
	Sales Total	401	419	+18 +4.5%	675			+15.6%	1,633	+98	+6.4%	-3	
	(ATVs only)	5	419	-2 -30.3%		8		-41.9%	1,033		-20.1%	+4	
\square	(ATV3 UTILY)	J	4	Z -30.3 /b	13	Ö	-0	+1.3/0	10	-5	ZU.1/0	74	

<Reference for FY2021 First Six months> [Breakdown of Consolidated Net Sales]

11 November 2021 SUZUKI MOTOR CORPORATION

(Unit: Thousand, Amount: Billions of yen)

				FY2020		FY2021	Change				
		April-September 2020		-			nit	Amo			
Llanan		Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio		
35		apan	312	508.8		500.9		-5.2%	-7.9	-1.5%	
nes)verseas	673	625.1	1,026	997.7	+353	+52.4%	+372.6	+59.6%	
nsi		Europe	84	154.1	105	204.0	+22	+25.8%	+49.9	+32.4%	
le b		North America		0.5		0.2			-0.3	-64.8%	
obil		Asia	528	399.9	775	632.7	+247	+46.8%	+232.8	+58.2%	
) W((Of which India)	(438)	(293.2)	(680)	(476.7)	(+242)	(+55.4%)	(+183.5)	(+62.6%)	
Automobile business		Other	62	70.6	146	160.8	+84	+136.0%	+90.2	+127.8%	
		Total	985	1,133.9	1,321	1,498.6	+336	+34.2%	+364.7	+32.2%	
SS	J	apan	26	10.2	28	11.6	+1	+5.3%	+1.4	+13.7%	
Motorcycle business	()verseas	387	78.9	589	107.4	+202	+52.1%	+28.5	+36.1%	
anq		Europe	16	15.2	14	16.0	-2	-14.4%	+0.8	+4.7%	
Sle		North America	12	13.3	12	12.8	+1	+6.2%	-0.5	-3.6%	
)C		Asia	285	36.9	441	56.9	+156	+54.9%	+20.0	+54.4%	
tor		Other	75	13.5	122	21.7	+47	+62.5%	+8.2	+60.9%	
M		Total	414	89.1	617	119.0	+203	+49.1%	+29.9	+33.6%	
	J	apan		2.0		1.7			-0.3	-15.9%	
ess	(Overseas		39.4		48.2			+8.8	+22.3%	
sin		Europe		8.5		11.9			+3.4	+40.3%	
nq		North America		21.7		24.2			+2.5	+11.5%	
Marine business		Asia	-	5.9		6.0			+0.1	+1.0%	
Mar		Other	-	3.3		6.1			+2.8	+84.5%	
		Total		41.4		49.9			+8.5	+20.4%	
Oth	ıeı	business (Domestic)		5.8		6.1			+0.3	+4.9%	
	J	apan		526.8		520.3			-6.5	-1.2%	
	()verseas		743.4		1,153.3			+409.9	+55.1%	
_		Europe		177.8		231.9			+54.1	+30.4%	
Total		North America	=	35.5		37.2			+1.7	+4.8%	
		Asia		442.7		695.6			+252.9	+57.1%	
		Other		87.4		188.6			+101.2	+115.8%	
		Total		1,270.2		1,673.6			+403.4	+31.8%	

- *1. [Consolidated], [Units (Production & Sales)], [Breakdown of Consolidated Net Sales]
 - "Change" and "Ratio" are the amounts compared to the same period of the previous fiscal year.
- *2. [Units (Production & Sales)]
 - Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories(excluding CKD from Japan).
 - "Sales" means retail sales of SUZUKI brand vehicles (some are wholesale sales), including license-built vehicles in part.
 - OEM Sales means sales of OEM in Japan and India.
 - FY2021 is included preliminary figures.
- *3. [Breakdown of Consolidated Net Sales]
 - Units are wholesale sales based on consolidated net sales.
 - Classification is based on the location of external customers.
 North America...United States and Canada, Automobile in North America...Sales of parts and accessories, etc.
- *4. [Consolidated], [Units (Production & Sales)]
 - The forecasts are based on currently available information and assumptions, contain risks and uncertainty, which do not constitute guarantees of future achievement.
 - Please note that the future results may greatly vary by the changes of various factors.
 - Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rate (mainly US dollar/Yen rate, Euro/Yen rate and Indian Rupee/Yen rate).