

ALKEM LABORATORIES LTD.

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CIN: L00305MH1973PLC174201

17th September, 2024

To,

The Corporate Relationship Department	National Stock Exchange of India Limited			
BSE Limited	Exchange Plaza,			
Phiroze Jeejeebhoy Towers,	Bandra Kurla Complex,			
Dalal Street,	Bandra East,			
Mumbai 400 001.	Mumbai 400 051.			
Scrip Code: 539523	Scrip Symbol: ALKEM			

Sub: Presentation w.r.t. Analyst / Investors meeting held today i.e. 17th September, 2024.

Dear Sir(s)/ Madam,

With reference to relevant provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and our earlier intimation dated 12th September, 2024, titled 'Intimation of Schedule of Analyst / Institutional Investor Meetings', we enclose herewith the presentation with respect to the said Investors Meeting being held today i.e. 17th September, 2024 in Gurgaon.

The same shall also be available on the website of the Company.

Kindly take the same on your records.

Sincerely,

For Alkem Laboratories Limited

Manish Narang President - Legal, Company Secretary & Compliance Officer

Encl.: a/a





This presentation contains forward-looking statements and information that involve risks, uncertainties and assumptions. Forward-looking statements are all statements that concern plans, objectives, goals, strategies, future events or performance and underlying assumptions and other statements that are other than statements of historical fact, including, but not limited to, those that are identified by the use of words such as "anticipates", "believes", "estimates", "expects", "intends", "predicts", "projects" and similar expressions. Risks and uncertainties that could affect us include, without limitation:

- General economic and business conditions in India and other key global markets in which we operate;
- The ability to successfully implement our strategy, our research and development efforts, growth & expansion plans and technological changes;
- Changes in the value of the Rupee and other currency changes;
- Changes in the Indian and international interest rates;
- Allocations of funds by the Governments in our key global markets;
- Changes in laws and regulations that apply to our customers, suppliers, and the pharmaceutical industry;
- Increasing competition in and the conditions of our customers, suppliers and the pharmaceutical industry; and
- Changes in political conditions in India and in our key global markets.

Should one or more of such risks and uncertainties materialize, or should any underlying assumption prove incorrect, actual outcomes may vary materially from those indicated in the applicable forward-looking statements. Any forward-looking statement or information contained in this presentation speaks only as of the date of the statement. We are not required to update any such statement or information to either reflect events or circumstances that occur after the date the statement or information is made or to account for unanticipated events, unless it is required by Law.









Company overview and journey so far



Our endowments and key value drivers



Market leadership in domestic market



Fast growing and established international operations



Outlook for growth



Alkem at a glance



Revenue from global operations in FY24

INR 730+ Bn market capitalization as of August 24



Years of strong growth in Pharma industry (Est. in 1973)



5th

Largest Pharma company in India in terms of market share

Predominantly India focus

~70% revenue contribution from India

Top 3 player in 3 out of top 5 largest TAs in IPM (30%+ contribution) consistently for the last decade



Technology platform

Investment in growing platforms like Biosimilars and new modalities (e.g., mRNA and viral vector)



Experienced leadership

Led by a team of professionals with strong track record of driving growth; cumulative 250+ years of relevant experience

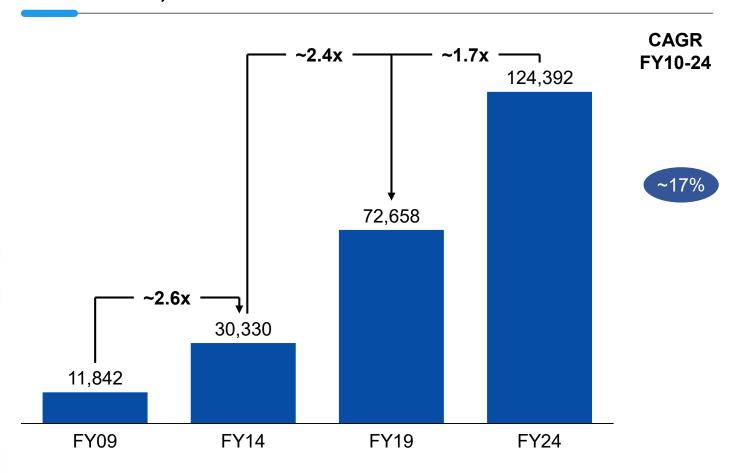




Alkem has demonstrated strong trajectory with ~17% growth CAGR b/w FY09-24; "Next Alkem" created every 5 years



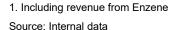
Alkem sales, INR Mn1





~2x growth in topline as well as market cap=> "next Alkem" created every five years

Three key pillars driving growth – Int'l business scaling to 40+ Bn, TGx scaling up to 17+ Bn business, and strong growth trajectory in Chronic portfolio





50 years of Alkem journey – a snapshot

Professionalization of the organization



Inception of Alkem Laboratories Limited

1978

Established the first plant at Taloja, Mumbai



1998

Established the Kachigam manufacturing facility



2003

First R&D facility established at Taloja



2006

Taxim became India's first anti-infective drug to surpass annual sales figure of ₹ 1 billion in the domestic market



2007

Filed the first ANDA in the US for the drug Amlodipine

2015

Successfully completed Initial Public Offering (IPO)

2014

Clavam surpassed ₹ 2 billion domestic sales milestone



2012

Acquired an API manufacturing facility in the US



2011

Acquired Enzene Biosciences, a Company engaged in the development of biosimilars in India



2010

Acquired Ascend Laboratories, a pharmaceutical Company in the US



2009

Received the first ANDA approval in the US for the drug Amlodipine.
Acquired Pharmacor Pty.
Ltd., a generic pharmaceutical Company in Australia



2018

Revenue from the US market crossed US\$ 200 million in annual sales

2019

Crossed the revenue milestone of US\$ 1 billion

2020

Started a new biologic/ biosimilar manufacturing facility in Pune

TGx business delivered 10+ billion topline

2021

5

First product launched from Enzene Biosciences in India

Company forayed in the respiratory segment in India with the launch of Pulmocare division

2022

Awarded as "Pharma Company of the Year" in ET India Pharma World Awards 2023

PAN franchise crossed ₹ 10 billion sales milestone

Clavam crossed ₹ 6 billion sales milestone







of

2023

50 years of Alkem



Induction of professsional leadership – CXO leadership with 15+ years of sector experience

Launched Eyecare, ophthalmology division





Distinctive capabilities and track record of delivery across manufacturing and R&D





Manufacturing Capabilities

10+

Technology platforms

Tablet



Capsules



Dry Syrup



Liquid



Injectables



Respules



Neutraceuticals



WFI



Ointment



APIs



💺 Biosimilar

Manufacturing accreditations

15+

Global regulatory accreditation



USFDA



BfArM



MHRA TGA



ISP



ANVISA



TPD - Health

















And other African, Asian and CIS Countries

1. Expected to operationalize in late FY25



Fortifying therapy leadership globally through investment in growing platforms (e.g., Biosimilars, injectables) and new modalities (e.g., mRNA and viral vector)





10+

technology platforms incl. fast growing dosage e.g., Biosimilars



3

new modality platforms being developed (e.g., mRNA, viral vector)



178

US ANDA's filed (including NDA); **148** approved¹



1,100+

Dossiers filed in Int'l markets (excluding US); **750+ approved**



40+

assets in pipeline; 5+ complex generics, 7 Biosimilars and peptides in pipeline



7

Biosimilar commercialized in India



#3

Player with new product launches; ~INR 3.1 Bn of NPL sales registered



60+

New drugs launched in 2 years backed by strong R&D capabilities



^{1.} Including 14 tentative approvals and 2 NDAs as of June 2024

Experienced leadership team with cumulative 250+ years of relevant experience





Dr. Vikas Gupta

Chief Executive Office

20+ years of experience in Pharmaceutical industry

Previous association with Cipla, Glenmark Pharmaceuticals and Ranbaxy Laboratories

Nitin Agarwal

Chief Financial Officer

18+ years of experience in healthcare industry

Previous association with Cipla, SMT and Godrej Consumer Product

Sunil Pathak

Head, India Rx (Semi-Chronic)

20+ years of experience in the healthcare industry

Previous association with Panacea Biotech, part of Alkem since 2001

Mukesh Tiwari

Head, India Trade Gx

20+ years of experience in healthcare industry

Amit Ghare

Head, International Business

20+ years of experience in healthcare industry

Previous association with Lupin

Ashish Sehgal

Head, R&D and Regulatory Affairs

25+ years of experience in the Pharmaceutical industry

Previous association with Intas Pharmaceuticals and Ranbaxy Laboratories

Dr. Akhilesh Sharma

Chief Medical Officer

30+ years of experience in Pharmaceutical industry

Previous association with Dr. Reddy's Laboratories and Glenmark Pharmaceuticals

Dr Adil Billimoria

Chief Quality Officer

25+ years of experience in Pharmaceutical industry

Previous association with USV, Wyeth

Rakesh Tripathi

Head, Mfg. Operations

20+ years of experience in Pharmaceutical industry

Previous association with Panacea, Mylan

Dr Rajorshi Ganguli

Chief Human Resource Officer

30+ years of experience in the Pharmaceutical segment

Previous association with Dr Reddy's Laboratories, Bharat Petroleum and Usha Martin

8

Dr Himanshu Gadgil

CEO. Enzene

23+ years of experience in Pharmaceutical segment

Previous association with Intas, Amgen. Waters Corporation

Kaustav Banerjee

CEO, Alkem Medtech

25+ years of experience in the medical technology industry.

Previous association with Medtronic, St. Jude Medical, and Zimmer India.



Financial performance – Summary P&L statement



Revenue	FY'19	FY'20	FY'21	FY'22	FY'23	FY'24
Sale of Product	72,658	81,920	87,284	105,120	114,403	124,392
Other Operating						
Income	913	1,524	1,366	1,222	1,589	2,283
Revenue	73,570	83,440	88,650	106,340	115,992	126,676
Material Cost	29,450	33,449	34,985	41,803	49,068	49,376
Material Margin	44,122	49,994	53,665	64,539	66,924	77,300
% of revenue	60.0%	59.9%	60.5%	60.7%	57.7%	61.0%
Employee Benefit	13,625	15,055	16,210	19,627	21,314	22,010
% of revenue	18.5%	18.0%	18.3%	18.5%	18.4%	17.4%
Sales, marketing & distribution expense	6,693	7,906	6,297	9,802	12,474	12,007
% of revenue	9.1%	9.5%	7.1%	9.2%	10.8%	9.5%
Other Specified Expenses ¹	12,657	12,300	11,734	14,581	17,042	20,828
% of revenue	17.2%	14.7%	13.2%	13.7%	14.7%	16.4%
EBITDA	11,148	14,734	19,424	20,529	16,095	22,455
% of revenue	15.2%	17.7%	21.9%	19.3%	13.9%	17.7%

Domestic market growth of 11.4% CAGR; TGx contributes to 20%+ of domestic sales

Int'l market growth of 10.8% CAGR; US contributes to ~69% of Int'l sales

Primarily driven by budgetary support benefit under GST for North-East operations; partial offset by removal of MEIS scheme for export business

Increased prices for PENG related API; Price erosion in US market

Impact of price reductions under the NLEM offset by price increase across remaining portfolio

Expanded FF by 3,000+ MRs to fuel domestic growth

Partial offset by manpower optimization in Mfg. and R&D capabilities

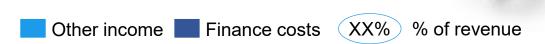
Marketing and promotional expenses reverting to pre-COVID level

While freight cost are stabilizing post COVID, they continue to remain higher than pre-COVID levels

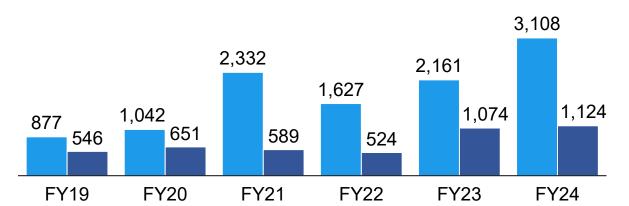


^{1.} Other specified expenses largely includes manufacturing, R&D, clinical and travel expenses (including TA of field)

Financial performance – Income statement highlights



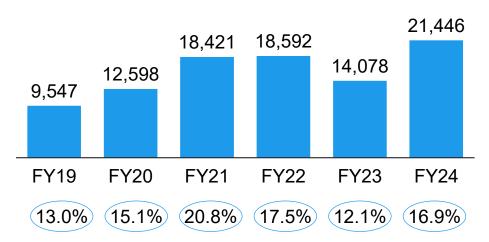
Other income and Finance costs (INR Mn)



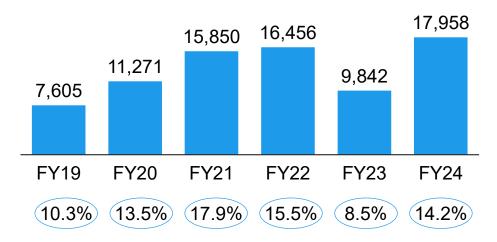
Other income comprises interest income from deposits, dividend income, income from a real estate fund, net gains on sales of investments, rental income and miscellaneous income

Finance costs comprise interest expenses and other borrowing costs

Profit before tax and exceptional items (INR Mn)¹



Profit attributed to shareholders (INR Mn)¹





^{1.} Margins as a percentage of revenue





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Outlook for growth









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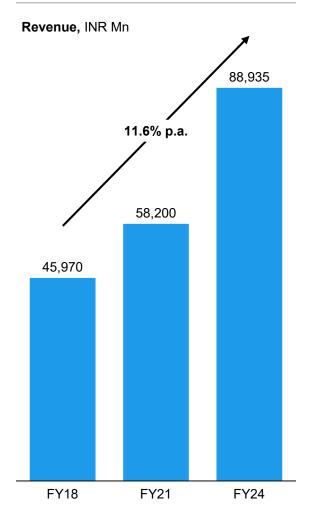
Outlook for growth



Alkem is the 5th largest player in domestic formulations market, growing faster than IPM as well as the top 3 players

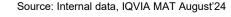


Alkem's domestic business witnessed ~12% growth CAGR b/w FY18-24 (basis internal sales)



Alkem is ranked 3rd in IPM wrt Rx volumes and 5th wrt to sales (basis IQVIA MAT Aug'24)

Company	Revenue, INR Mn ³	Market share, %	CAGR 20-24 % ³	IPM Rank – Value³	IPM Rank – Rx Vol³
IPM	2,242,	845	10.8%		
SUN PHARMA	174,756	7.8%	11.3%	1	2 😝
Abbott	139, 010	6.2%	10.5%	2	7
Cipla	122,309	5.5%	9.1%	3	4
Mankind Serving Life	99,972	4.5%	11.5%	4	1
ALKEM	88,727	4.0%	13.0%	5	3
(INTAS)	80,805	3.6%	14.3%	6 😝	15 🔷
LUPIN	76,919	3.4%	9.0%	7 🔷	17 -1
Torrent PHARMA	76,555	3.4%	11.0%	8	10
MACLEODS		3.3%	13.0%	9	9 -1
ARISTO	64,911	2.9%	12.4%	10	8 +1



Key highlights of Alkem's domestic business



Detailed ahead

Investment in core value drivers...



6

Brands within top-100 IPM brands; 16 brands within top 300 IPM brands













1+ Bn brands; 3 mega (5+ Bn) brands









85%

Coverage across prescriber base



In new products launch; 60+ New drugs launched in 2 years backed by strong R&D capabilities



12,500+

Field force – 2nd largest FF in India



... resulting in market leadership



Top 3

Player across 3 out of top 5 largest TAs in IPM (30%+ contribution) consistently for the last decade



2nd

Largest player in nutritional segment



Player in Trade Generics segment



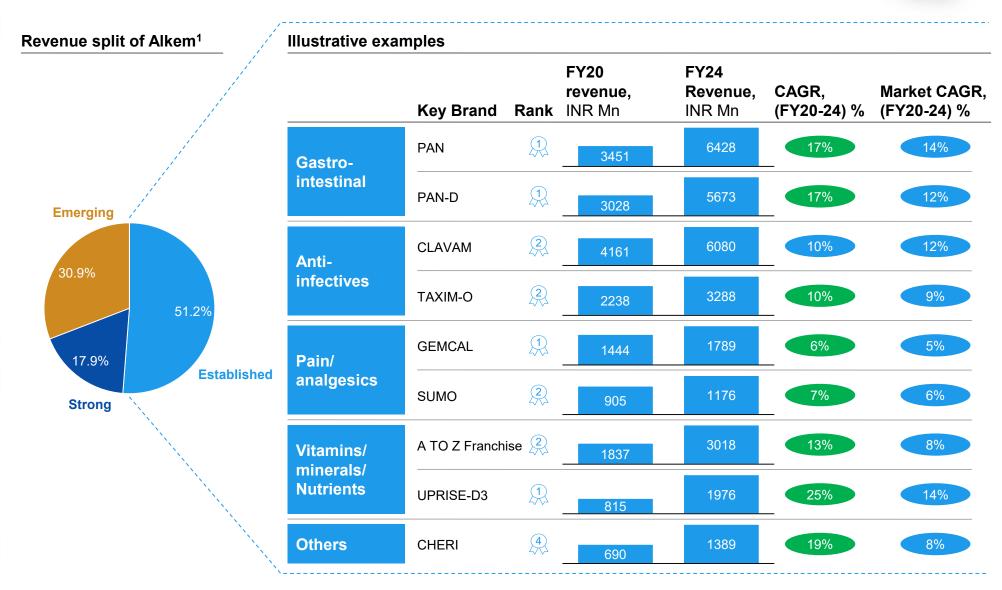
3rd

Overall rank for Alkem in IPM by prescription count



Big brands (contributing to 50%+ of total sales) are present in attractive segments and have continued higher-than-market growth



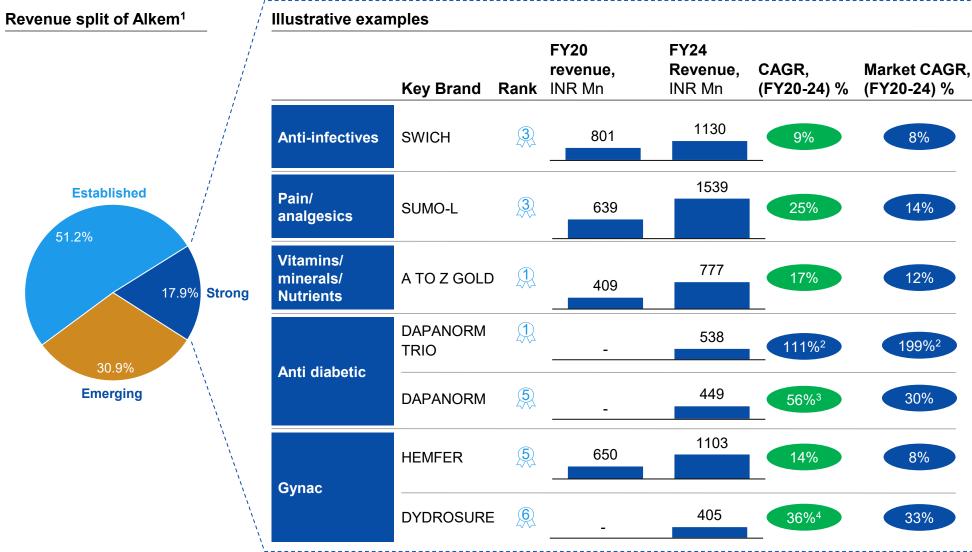


^{1.} Established brands – Brands with 1+ Bn topline; Strong brands – Brands with 0.25-1 Bn topline; Emerging brands – Brands with <0.25 Bn topline Source: Internal data, IQVIA MAT August'24



through new launches and accelerating growth of existing high





^{1.} Established brands - Brands with 1+ Bn topline; Strong brands - Brands with 0.25-1 Bn topline; Emerging brands - Brands with <0.25 Bn topline; 2. CAGR for MAT'23-24;

3. CAGR for MAT'21-24; 4. CAGR for MAT'22-24



Alkem's extensive sales, marketing and distribution network has led to strong prescriber base coverage (85%+), ensuring sustainable growth



Pan-India distribution network with deep presence in both urban and rural segment



Established relationship with prescribers











12,500+

Central

75+

8,400+

Field Force in India - 2nd largest

in India

Warehouses Sales

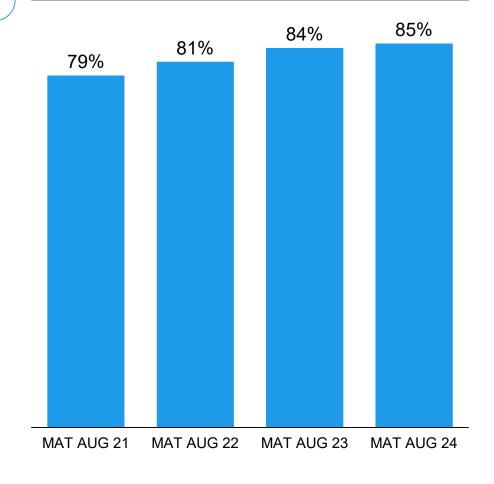
Stockists

Depots



Streamlined IT infrastructure

- Digitally enabled sales force excellence 100% FF has tablet access
- **Integrated IT systems** with sales and distribution infrastructure
- SAP and barcode technology at warehouses and depots for real time transparency
- Sales force automation tools to increase productivity









Company overview and journey so far



Our endowments and key value drivers



Market leadership in domestic market



Fast growing and established international operations



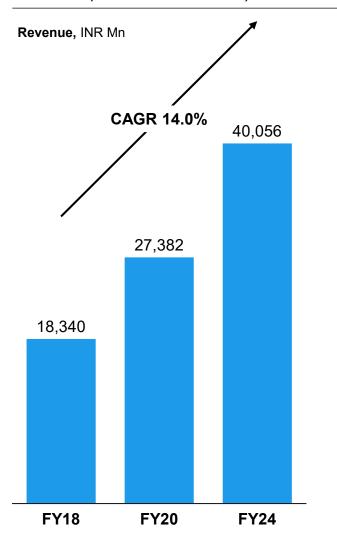
Outlook for growth



Building a strong footprint in the International market with 30%+ revenue contribution to overall sales



Alkem's performance in Int'l markets (basis internal data)



Key details

Generics



30%+

Revenue contribution from Int'l – 22% from US and ~10% from RoW



~14%

Growth CAGR b/w FY18-24 for US markets



40+

Countries; meaningful presence across 10+ countries

Biosimilars



10+

Biosimilars out-licensing agreements globally (e.g., UK, Switzerland, Brazil) for 7 biosimilars

BioCDMO



40+

Bio CDMO projects delivered globally (incl. US, EU)



US mfg. facility

Expected to go live by late FY25



First mover globally

to develop end-to-end continuous manufacturing system, Enzene X







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Outlook for growth



6 key trends in the Indian healthcare landscape and...

- 1 Healthcare in India is at a tipping point: Healthcare expenditure is expected to triple to \$450+ Bn (~6% of GDP) by 2030, from ~\$150 160 Bn today (~4% of GDP today) on back of rising income levels, consciousness towards health, and enhanced government outlay
- @ Growth will be broad-based, with several sub-segments beyond pharma emerging as attractive opportunities (e.g., medical device, diagnostic); Multiple pharma cos looking to invest to emerge as integrated healthcare leaders in India
- 3 While pharma will still be <20% of the overall healthcare spend, it will grow to be as large as US Gx market (in net value) over the next 5-7 years and continue to drive higher value creation given strong valuation multiples
- Within pharma, while some of the traditional growth drivers will continue to be bed-rock of the market (e.g. Chronic therapies, large brands), players will need to evolve operating model to sustain out-performance in the market
 - More and more therapies will get "massified" Winning the battle of initiation at GPs critical in chronic battlegrounds
 - B "India for India R&D", "Licensing from the East" and "Innovation beyond molecule" will become the norm as players look to differentiate
- 5 In addition, new sub-segments of growth will see higher growth and enhanced focus e.g. Trade Gx which is already a \$2.5-3 Bn market, consumer health growing at 10-12% CAGR
- Integrated ecosystems will emerge across key disease areas as patient involvement and empowerment continues to rise, and they look for holistic improvement in outcomes
- 6 Channel power will continue to rise (aggregated distributors will have 15-20% share by 2030 and Organized pharma retail will become 15-25% of the total market in 5-6 years) and combined with potential regulatory changes will create risk for dilution in pharma value pool

Source: Team analysis 21



Alkem is well poised to ride the India wave by capturing this opportunity and become a leading healthcare player



Alkem is well positioned to capture the growing opportunity and become a leading healthcare player

Traditional pharma



Chronic portfolio

- Presence in 4 key chronic TAs; market-beating growth in key focus segments, e.g., the Anti-diabetic segment grew by 23% growth CAGR b/w FY20-24 (vs 7% for the market)
- Several emerging brands and new launches scaling up to meaningful presence (e.g., Glucoryl 1+ Bn brand) and new launches (e.g., Dapanorm and Dapanorm Trio scaling to 450+ Mn topline within four years of launch)
- Aspiration to increase Chronic contribution to 20% of revenue share from 17% in FY24.

Emerging segments

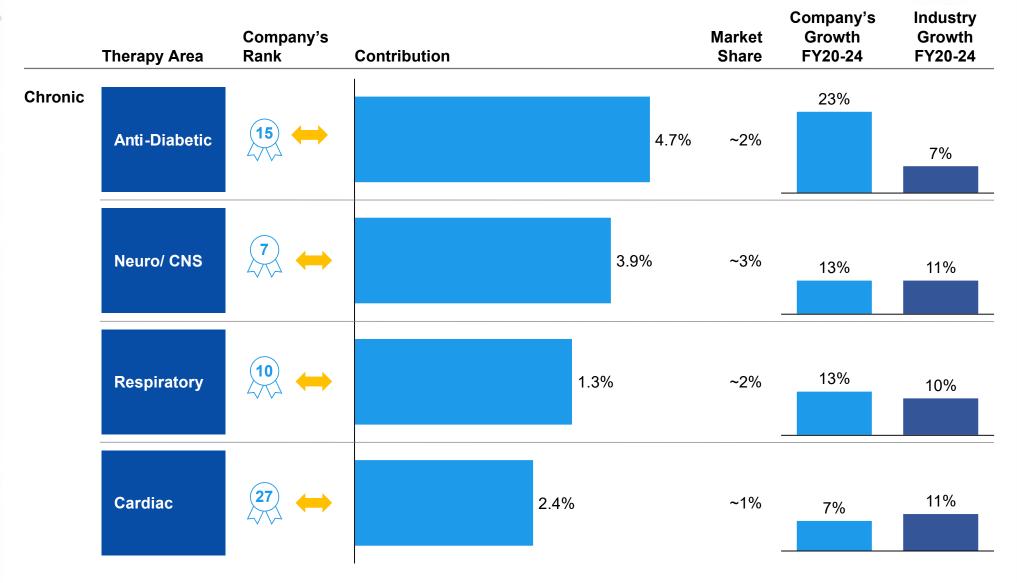


Trade Gx

- Largest player in the Trade Gx space
- Strong portfolio of 4 scaled brands¹ driven by strong coverage of 3000+ authorized stockists through dedicated team of 650+FF, expansion plan to 950+FF
- Expected to deliver a CAGR of early double-digit growth in the next five years
- Consumer portfolio
- Strong coverage in 3 OTC amenable TAs e.g., 2nd largest player in nutritional segment, 3rd largest player in Gastro and emerging presence in Derma segment
- Increasing investment in building core capabilities e.g., marketing, channel activation



A. Alkem is delivering market beating growth in chronic segment





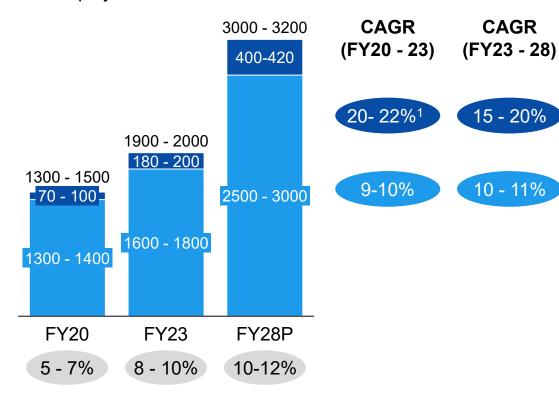
B. India TGx market is expected to continue to grow at 15 - 18% over the next 5 years; Alkem is the leading player in this segment



TGx Rest Pharma mkt

IPM Sales, INR Bn

India TGx is currently estimated to be a market of INR 180-200 Bn, expected to grow at 15 - 18% over the coming years due to increased adoption & awareness post-Covid and continued entry of new players.



Why TGx is a critical segment to build

- **Build direct connect** with retailers as a defensive moat against disruptions in channel and eventual shift towards **INN** prescription
- Strengthen Rx and consumer businesses by **preventing** substitution and enhancing SoW
- 3 Access to granular tertiary sales data to support the Rx business

Alkem's performance

#1

Player in Trade Gx segment

20%+

Contribution to India revenue



^{1.} Higher growth in last 3 years post COVID. Last 5-year CAGR has been around 15-18% Source: Expert calls, IMS data and team analysis

C. Alkem has seeded growth opportunity in the 3 largest OTC segments (~INR 300 Bn market) with OTC contributing

to >70% of existing product sales **Multiple PharmaCos** Alkem has multiple brands attaining salience with strong consumer pull 2019-23 CAGR¹, % **Alkem Presence** Category 2023 market size, INR Bn Market share 70%+ 8-12 **VMS** ~140 12+% OTC contribution 85%+ 9-11 **Analgesics** 55-60 15+% SUMO Gel° OTC contribution 3 Weight Management 8-12 50-55 10+% and Wellbeing **Dermatological** 40-45 8-12 12+% Ketokem-CT OLES OFT 5.5 5 CCF 35-40 7-8 7+% 10-12 OMEE-G **Digestive Remedies** ~30 50+% **Sports nutrition** 10-12 22-24 <2% 8 Maternal/ Paediatric 10-12 15-17 **Consumer Health NRT Smoking** 16-20 2.2-2.4 80+% **Cessation Aids** 10-12 **Total** 390-410

Price growth

Source: Euromonitor and expert interviews



Volume growth+ New launches

^{1.} Higher growth in last 3 years post COVID. Last 5-year CAGR has been around 15-18% $\,$

Targeted investment in select high growth segments to build next set of growth pillars for Int'l business



Key trends

- String of pearls approach in RoW market
- US continues to remain a treadmill growth trajectories are slowing down with severe price erosion
- Emerging markets exhibiting several pockets of growth with converging quality/ regulatory standards
- International/RoW markets (non US, non EU) continues to represent a large opportunity of \$650 Bn (~45% of global market), with highest growth potential (~8% p. a.) among Int'l geographies

Focus for Alkem

- Aspiration to strengthen presence in emerging market business leveraging strong portfolio of 170+ dossiers
- Re-define supply chain to cater to the increasing demand

- 2 Become a partner of choice for global Bio innovators
- Global BioCDMO market is around \$16 Bn, growing at 11% p.a. – Preclinical and clinical segments are going to grow faster than commercial over the next 5 years
- Increasing propensity of outsourcing due to lack of in-house capabilities and start outsourcing earlier in the value chain
- Enzene's differentiated technology (first mover globally to set up end-toend continuous manufacturing) expected to drive growth in developed markets
- Strong track record of delivering 40+ projects globally across pre-clinical to commercialization
- US facility expected to go live in late FY25 – co-location with innovators to cater to US and developed market requirements

4. Bio CDMO business: Strong track record of delivering distinctive value for the customers given differentiated value proposition

Strong track record of delivering value for the customers



First mover

Globally to set up an endto-end continuous manufacturing system



Global footprint

US facility expected to go live in late FY25 - colocation with innovators



40+ projects

across geographies (incl. US & EU); 10+ in late stage & commercialization

Key clients

























~10x

higher productivity & improved quality (complex proteins)



~12 months

Gene-to-Phase 1 for complex proteins e.g., FP (industry top quartile)



Up to 50%

lower carbon footprint



Key Highlights of Q1FY25

- Total Revenue from Operations was ₹ 30,318 million, with YoY growth of 2.2%.
 - o India sales were ₹ 20,223 million, YoY growth of 6.4%. The contribution of domestic sales to total sales in Q1FY25 was 67.6% vs. 65.2% in Q1FY24.
 - o International sales were ₹ 9,677 million, with YoY de-growth of 4.6%.
- Earnings before Interest, Tax, Depreciation, and Amortization (EBITDA) were ₹ 6,086 million, resulting in an EBITDA margin of 20.1% vs. 13.1% in Q1FY24. EBITDA increased by 56.4% YoY.
- R&D expenses for the quarter were ₹ 1,257 million, or 4.1% of total revenue from operations, compared to ₹ 1,202 million in Q1FY24 at 4.1% of total revenue from operations.
- Profit before tax (PBT) before exceptional item was ₹ 6,194 million, a growth of 75.5% compared to ₹ 3,529 million in Q1FY24.
- Net Profit (after Minority Interest) was ₹ 5,452 million, YoY growth of 90.1%.
- As per IQVIA (SSA) data, for Q1FY25, the company registered a growth of 8.4% YoY vs. the Indian Pharmaceutical Market (IPM), which grew by 8.7%
- We outperformed the IPM in anti-diabetic, gastrointestinal, neuro/CNS, dermatology, and VMN therapies.
- During the quarter, the Company launched one product in the US and received three approvals from the USFDA, including one tentative approval.
- Healthy balance sheet with net cash of ₹38.45 billion as of June 30, 2024.

SSA - Stockist Sales Audit



Key Financial Highlights – Q1FY25 (Consolidated)

All figures in ₹ Mn

Particulars	Q1FY25	Q1FY24	YoY growth	Q4FY24	QoQ growth
Revenue from Operations	30,318	29,677	2.2%	29,358	3.3%
Gross Profit	19,559	17,692	10.6%	18,284	7.0%
Gross Profit Margin	64.5%	59.6%		62.3%	
EBITDA	6,086	3,892	56.4%	4,020	51.4%
EBITDA Margin	20.1%	13.1%		13.7%	
PBT (before exceptional item)	6,194	3,529	75.5%	3,799	63.0%
Exceptional item	-	-		-125	
PBT (after exceptional item)	6,194	3,529	75.5%	3,673	68.6%
PBT Margin	20.4%	11.9%		12.5%	
PAT (after Minority interest)	5,452	2,867	90.1%	2,936	85.7%
PAT Margin	18.0%	9.7%		10.0%	
EPS (₹ / share)	45.60	23.98	90.1%	24.56	85.7%





Thank you

