

Ref No.: GIL/CFD/SEC/25/078/SE

#### BSE Limited Scrip Code: 500300 / 890190

National Stock Exchange of India Limited Symbol: GRASIM / GRASIMPP

29<sup>th</sup> May 2024

Dear Sirs/Madam,

#### Sub: Corporate Dossier of Grasim Industries Limited ("the Company")

Please find enclosed the Corporate Dossier of the Company

The same is also available on our website <u>www.grasim.com</u>.

The above is for your information and record.

Thanking you,

Yours sincerely, For Grasim Industries Limited

#### Sailesh Kumar Daga Company Secretary and Compliance Officer FCS - 4164

Encl.: as above

Cc:

Luxembourg Stock Exchange Market & Surveillance Dept., P.O. Box 165, L-2011 Luxembourg, Grand Duchy of Luxembourg

#### Citi Bank N.A.

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**Grasim Industries Limited** 

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## Investor Presentation May 2024

## **GRASIM : A PLAY ON INDIA GROWTH STORY**

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## **DRIVEN BY OUR PURPOSE. LED BY OUR VALUES**



## **ADITYA BIRLA GROUP IS...**

A US\$ 65 billion\* conglomerate Consolidated market cap of US\$ 100\* billion Across 6 continents and 40 countries 180+ state-of-the-art manufacturing units globally 187,000+ employees of over 100 nationalities 300M+ Loyal customer base





**RECYCLER OF ALUMINIUM** 

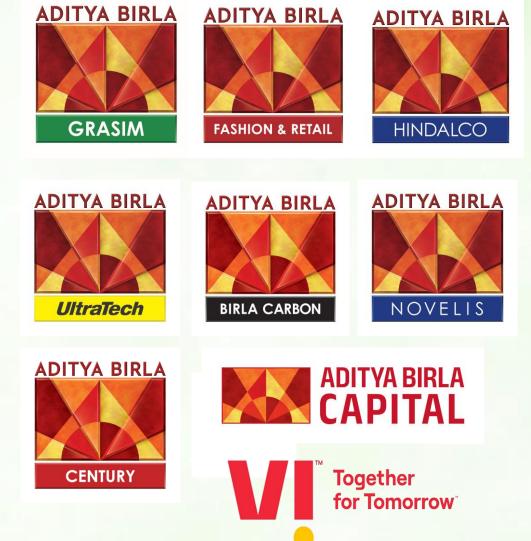
IN ALUMINIUM ROLLING

#### **GLOBAL RANKING ACROSS KEY CATEGORIES**









OUR KEY GROUP COMPANIES

## GRASIM's LEADERSHIP ACROSS KEY COMPONENTS OF GROWING ECONOMY



Note: Map not to scale; \*in capacity by FY25; 🍟 Market leader in India.

Grasim Industries Limited Investor Presentation 5

A Legacy of Values and Trust

Operating history of 75+ years 2

Track record of creating large growing Businesses and Brands

Revenue growth ~5 times over the past decade 3

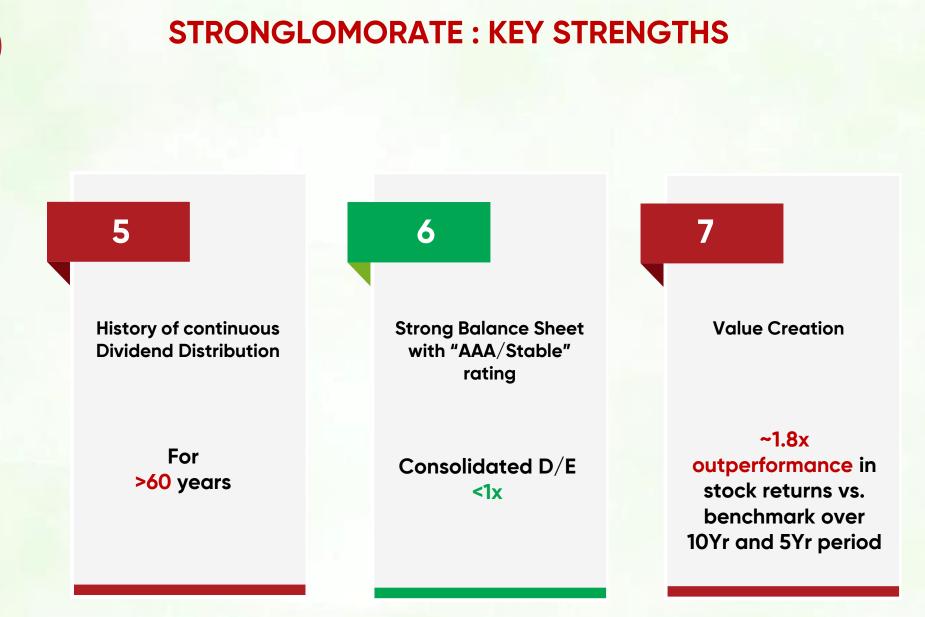
Diversified Businesses with Stable cashflow generation

Positive Free Cash flow\* in 7 out of last 10 years 4

Sustainable Manufacturing

Increasing share of Renewable power

Reduction in Freshwater consumption across businesses



# VALUE CREATION STRATEGY

## PILLARS OF OUR STRATEGY



### **KEY CONSOLIDATED FINANCIAL HIGHLIGHTS**

Highest-ever Revenue\* ₹**1,30,978 Cr**. Highest-ever EBITDA\*

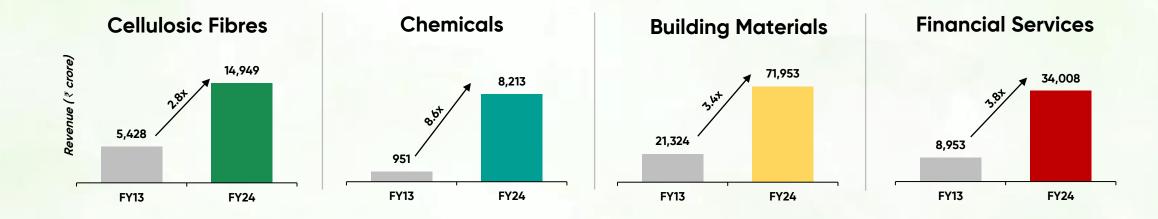
5-YR<sup>^</sup> Growth Capex

₹ 20,837 Cr. ~₹ 38,000 Cr.

5-YR<sup>^</sup> CAGR growth 15% 11% REVENUE **EBITDA** 



## **TRACK RECORD OF CREATING LARGE BUSINESSES & BRANDS**

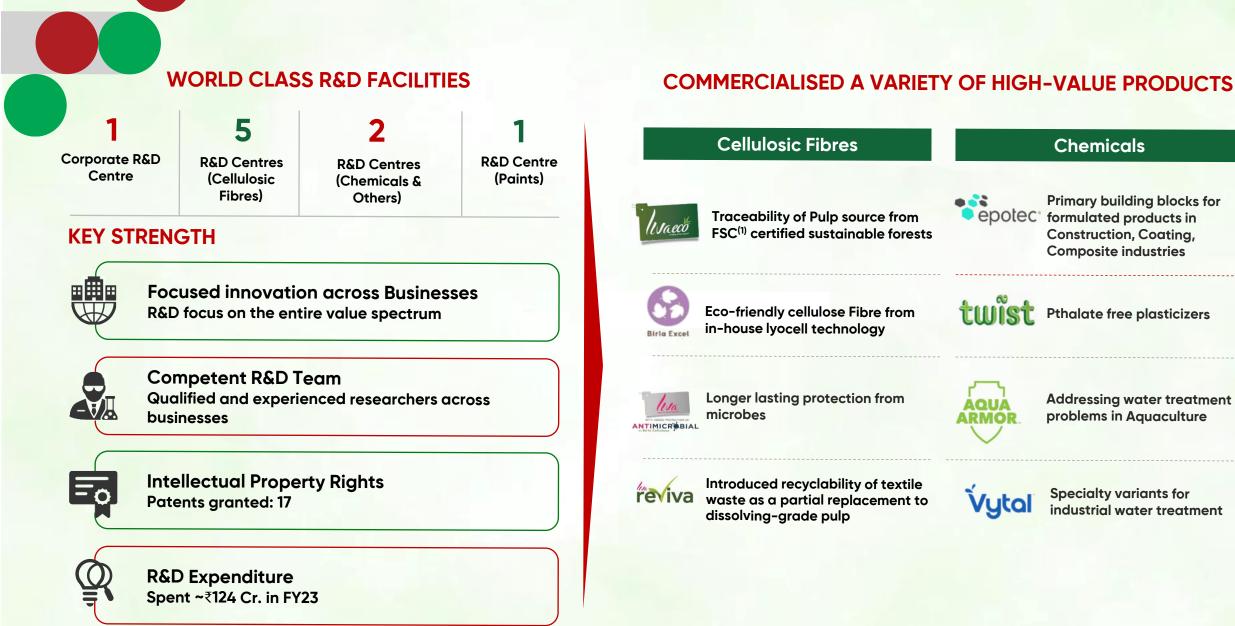


## **OUR LEADING BRANDS**



\*Financials considered post-merger of Aditya Birla Nuvo Limited with Grasim Industries Limited.

## **R&D AND INNOVATION**



## SUSTAINABLE BUSINESS PRACTICES AND INITIATIVES

#### Sustainable Products & Circular Economy

- Innovations LivaEco, Lyocell, Dope dyed, Liva Reviva
- Sustainable textiles: Linen, Wool & Premium cotton fabrics

#### **Responsible Manufacturing**

- Closed loop manufacturing process
- ZDHC<sup>(1)</sup> MMCF<sup>(2)</sup> Standards

#### **Responsible Sourcing**

- RM sourcing for pulp from sustainably managed forests
- Supplier code of conduct Ethics, Human Rights

#### Valuable Partnerships

- Value Chain LAPF <sup>(3)</sup>, Blockchain traceability (GreenTrack)
- Technology & Research Institutes, Licensers

SUSTAINABLE GROWTH

#### SUSTAINABILITY RATINGS

#### 68 DJSI<sup>(4)</sup> score

BBB MSCI ESG Ratings

### В

CDP Climate Change Assessment

#### Water Stewardship

- Grasim has implemented ZLD <sup>(5)</sup> plants at Nagda, Renukoot, Ganjam, Rehla, Rishra, Halol and BB Puram sites
- Lowest water consumption/ton of fibre in the world

#### **Energy Conservation & Renewable Energy**

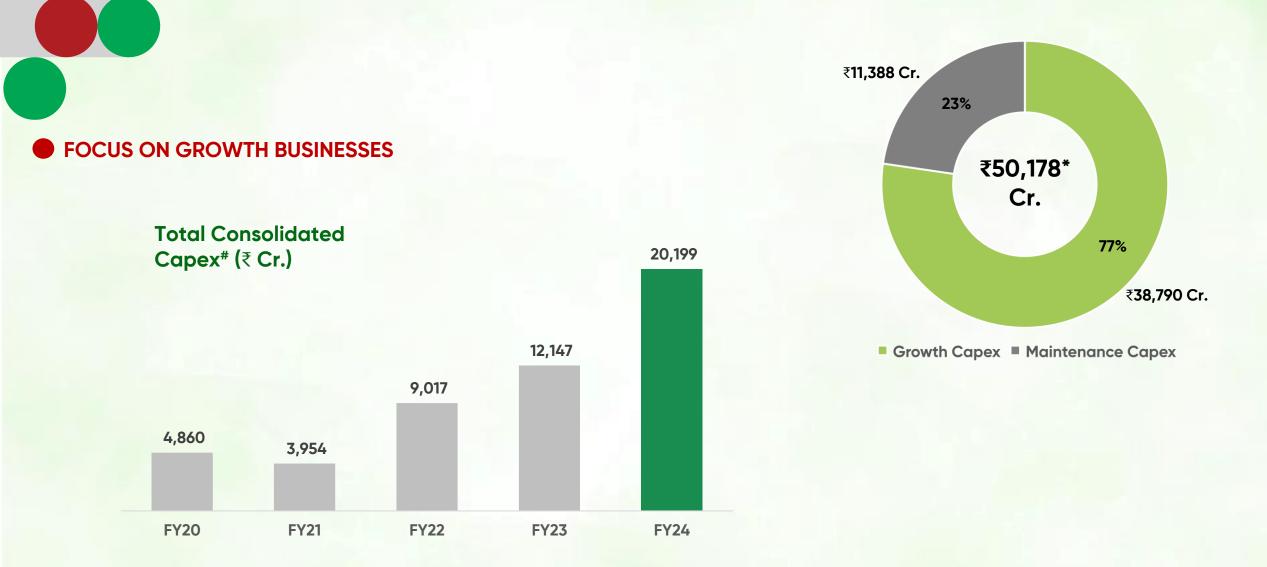
- Upgraded and optimised the generation of electrolysers
- Lower carbon emissions by higher use of renewable energy

#### **Reduction in Waste Generation**

- Installed sulphate removal system
- Optimised yarn spinning output by reducing soft waste

(1) ZDHC - Zero Discharge of Hazardous Chemicals; (2) MMCF - Man-made Cellulosic Fibre; (3) LAPF - Liva Accredited Partner Forum; (4) DJSI - Dow Jones Sustainability Indices ; (5) ZLD - Zero Liquid Discharge.

## **CAPITAL ALLOCATION**



\*Calculation based on the movement in gross block and CWIP. \* Capex over 5-YR (FY20 to FY24).

## **COST LEADERSHIP**



#### **CELLULOSIC FIBRES**

Strong Backward Integration Caustic, pulp, power and steam

Cost efficient production processes Best in Class Consumption Ratios

#### Innovations

Continuous improvements in yields through inhouse innovations



#### CHEMICALS

#### Power

Diversified sources (captive + grid) of power with improving renewable energy mix

#### **Chlorine Integration**

Cost reduction by increasing production of chlorine derivatives

#### Strategic Partnership

Building strategic relationships with key value chain partners



#### PAINTS

#### **Cost Efficient Manufacturing**

Right size plants with high level automation and lean systems

#### **Backward Integration**

Integrated manufacturing for key inputs: Emulsions & Resins

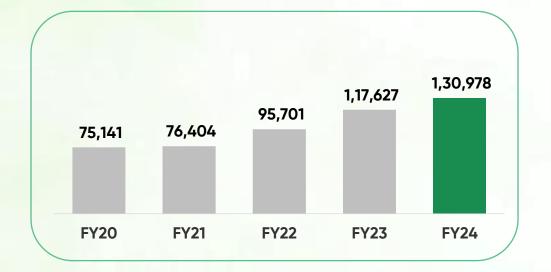
#### R&D

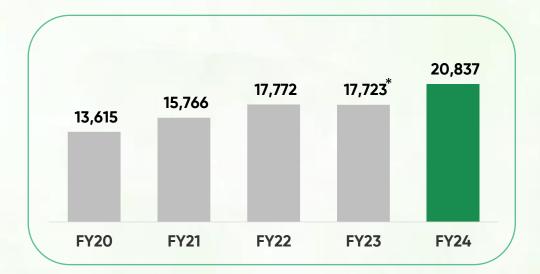
In-house R&D capability for original polymer chemistry & superior paint formulation

# **FINANCIAL HIGHLIGHTS**

## **TRACK RECORD OF CONSISTENT GROWTH**

**REVENUE (₹ Cr.)** 





EBITDA (₹ Cr.)

Robust performance of Cement and Financial Services business are main drivers of the growth Cellulosic Fibres and Chemicals businesses performance remains stable, despite global volatility

\*EBITDA excludes fair value gain accounted by Aditya Birla Capital Limited post acquisition of 9.99% stake by ADIA entities in Aditya Birla Health Insurance Limited.

## **CONSISTENT GROWTH LEADING TO STRONG FINANCIALS**

Particulars	As on 31 <sup>st</sup> Mar 2023	As on 31 <sup>st</sup> Dec 2023	As on 31 <sup>st</sup> Mar 2024
Debt - Equity Ratio	0.82x	0.93x	0.97x
Total debts to Total assets	0.30x	0.32x	0.33x
Net debt* (₹ Cr.)	6,978	16,397	15,436
Net worth (₹ Cr.)	78,742	87,141	88,652

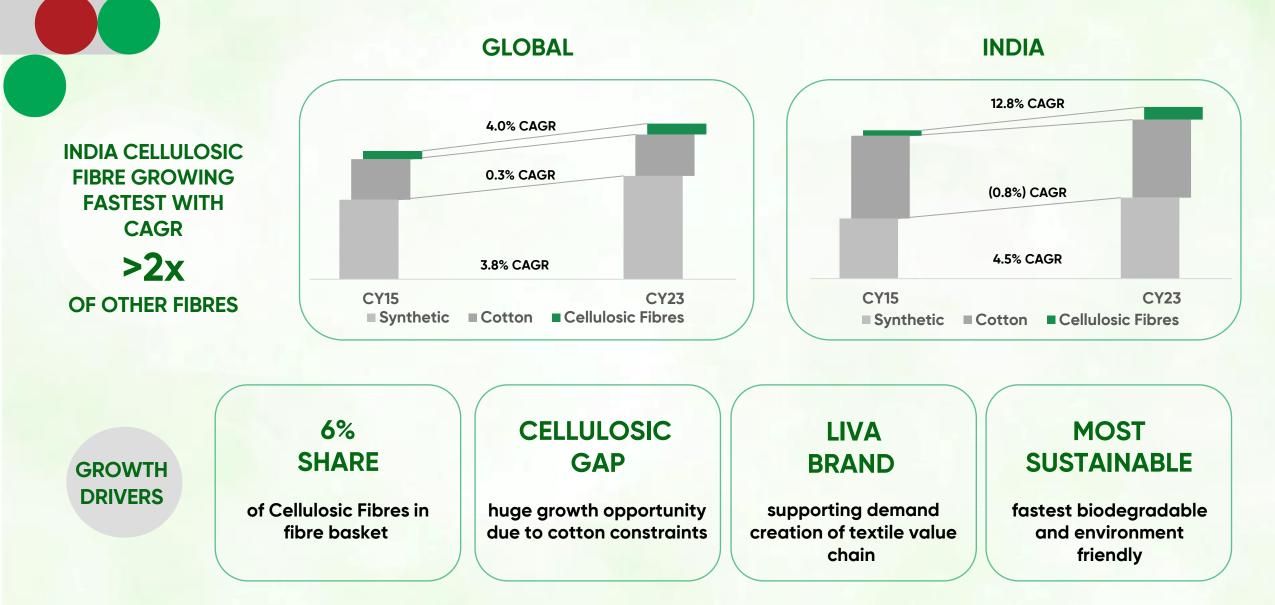
Grasim raised its first Sustainability Linked Non-Convertible Debentures (NCD) of ₹1,250 Cr. from the International Finance Corporation (IFC)

Consolidated growth capex stood at ₹16,817 Cr., ~83% of consolidated capex of ₹20,199 in FY24

CONSOLIDATED



## **CELLULOSIC FIBRES : FASTEST GROWING FIBRE**





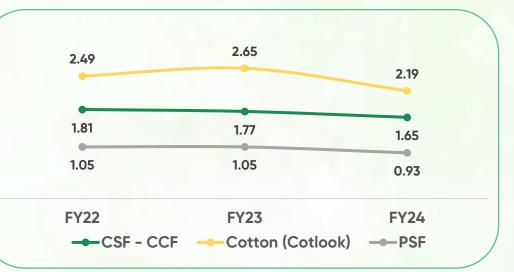
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## **CELLULOSIC FIBRES : KEY MACRO TRENDS**

#### CHINA OPERATING RATE AND INVENTORY DAYS



**GLOBAL PRICES TREND (\$/KG)** 



China Cellulosic Staple Fibre consumption on YTD basis has improved YoY

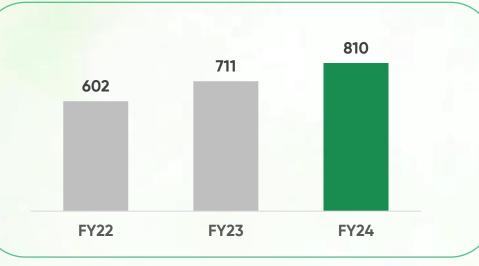
Average operating rate has increased from 69% to 85% Cellulosic Staple Fibre prices are lower largely driven by correction of input & cotton Prices



Source: CCFGroup; \*Polyester Staple Fibre.

## **CELLULOSIC FIBRES : KEY OPERATIONAL METRICS**

#### **CELLULOSIC STAPLE FIBRE (CSF) SALES (KT)**



#### **CELLULOSIC FASHION YARN (CFY) SALES (KT)**

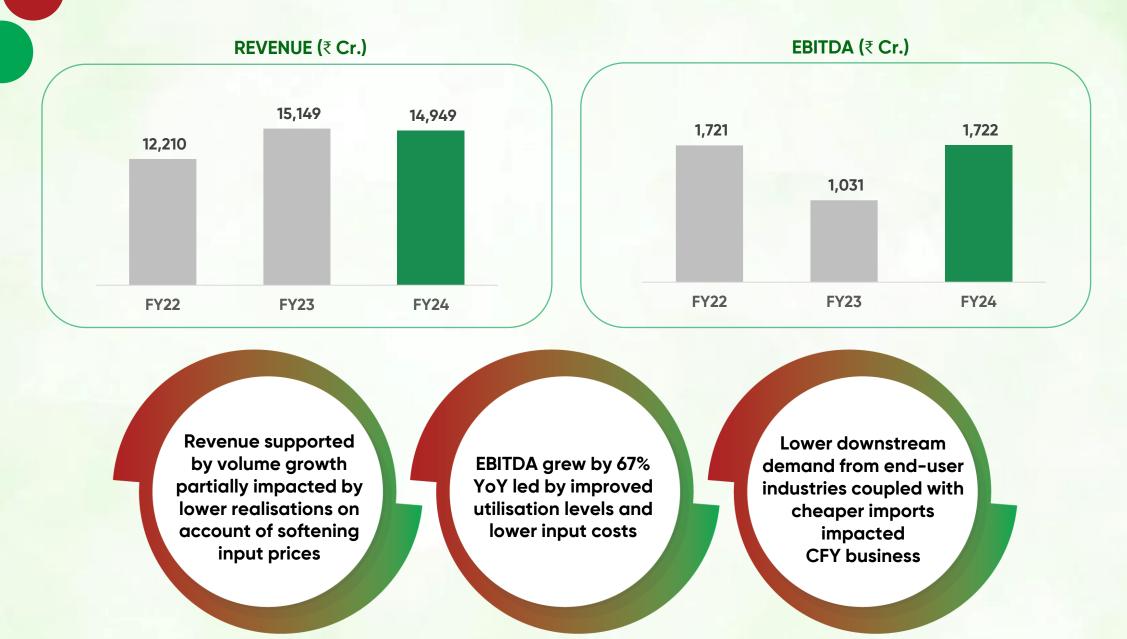




CSF sales volumes for FY24 stood at highest levels of 810 KT CSF capacity utilisation >95% led by stable domestic demand CFY business remains impacted by cheap imports in an already weak demand market



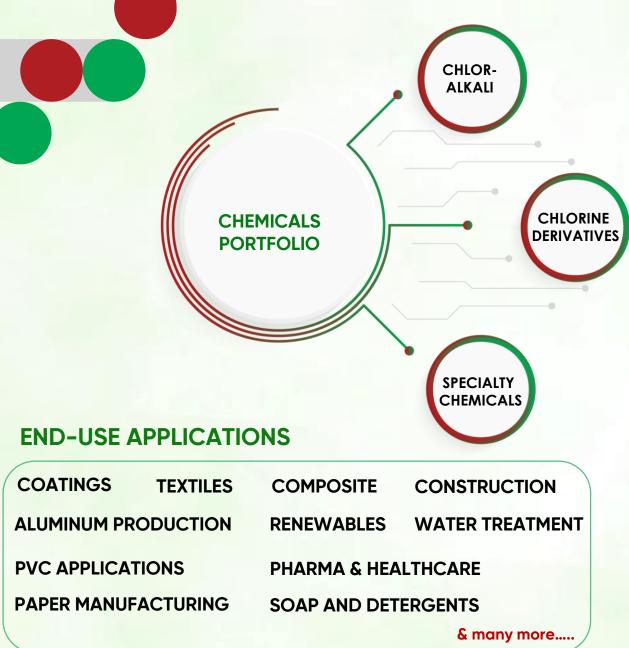
### **CELLULOSIC FIBRES : FINANCIAL PERFORMANCE**

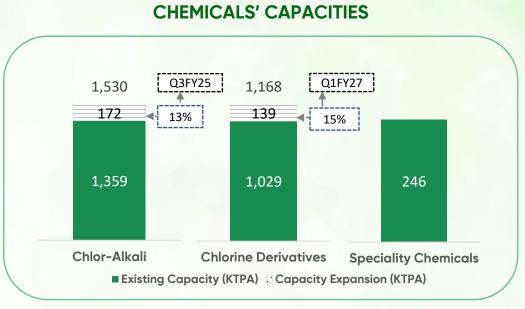




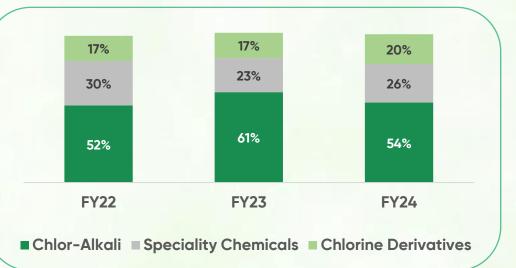
## CHEMICALS BUSINESS

## **DIVERSIFIED CHEMICALS PORTFOLIO**



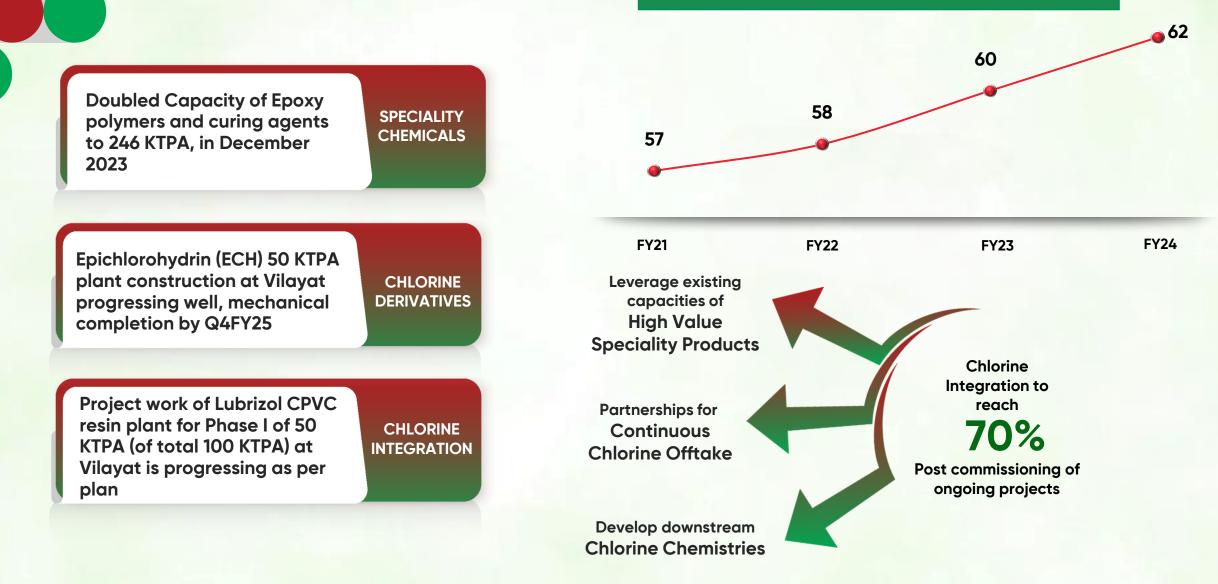


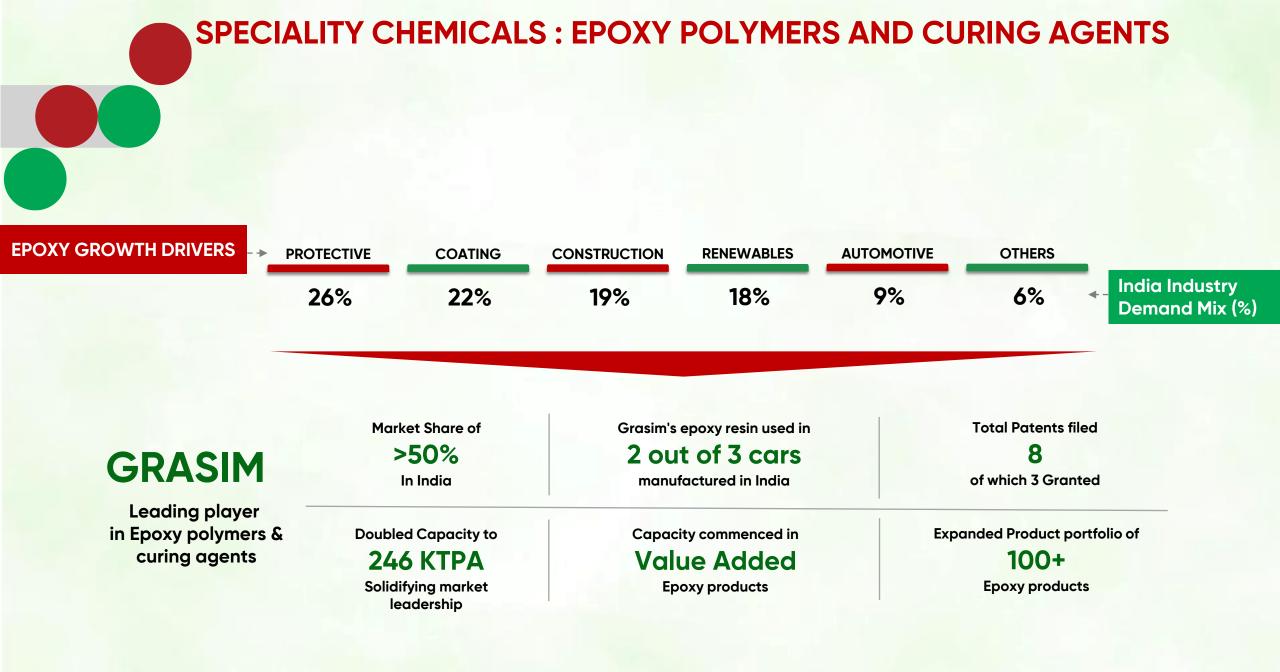
#### **REVENUE BREAK-UP (%)**



## **CHEMICALS : FOCUS AREAS**

#### **CHLORINE INTEGRATION LEVELS (%)**



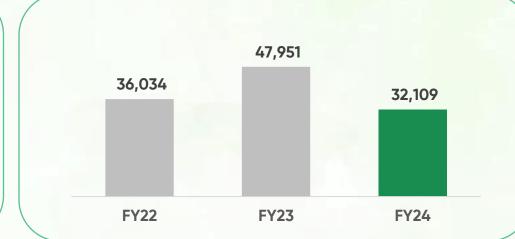


## **CHLOR-ALKALI: KEY OPERATIONAL METRICS**

CAUSTIC SODA SALES (KT)

GRASIM – ECU (₹/TON)



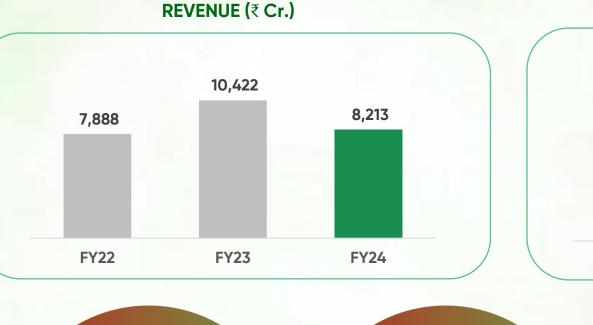


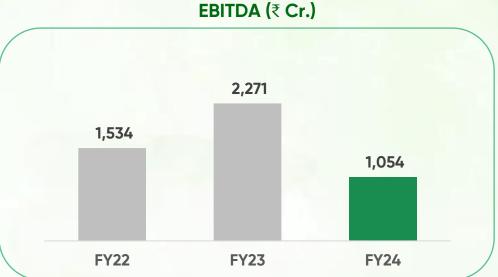


Highest ever sales volume of caustic soda led by Pan India presence International Caustic Soda (CFR-SEA) average spot prices appears bottomed with improvement from their lows

ECU impacted by oversupply in domestic Chlor-Alkali market and slowdown in chlorine consuming industries

## **CHEMICALS : FINANCIAL PERFORMANCE**





Revenue declined on account of lower realisations in line with the global prices partially offset by volume growth

Speciality Chemicals sales volumes stood at highest levels

EBITDA impacted by lower ECU and Chlorine Derivates profitability



# BUILDING MATERIALS

## BUSINESS

BIRLA BIRLA PIVOT

And the second s



# EMENT BUSINESS

## INDIA CEMENT INDUSTRY GROWTH DRIVERS

## India is the second largest cement producer in the world,

### but remains a highly underpenetrated market



## **CEMENT : OUR STRENGTHS**

## **ULTRATECH : INDIA'S LARGEST SELLING CEMENT BRAND**



## **CEMENT: PERFORMANCE UPDATE**

During the year, UltraTech added 13.8 mtpa grey cement capacity across locations, taking India grey cement capacity to 140.8 mtpa. Targeted India cement capacity by FY25 is 157 mpta

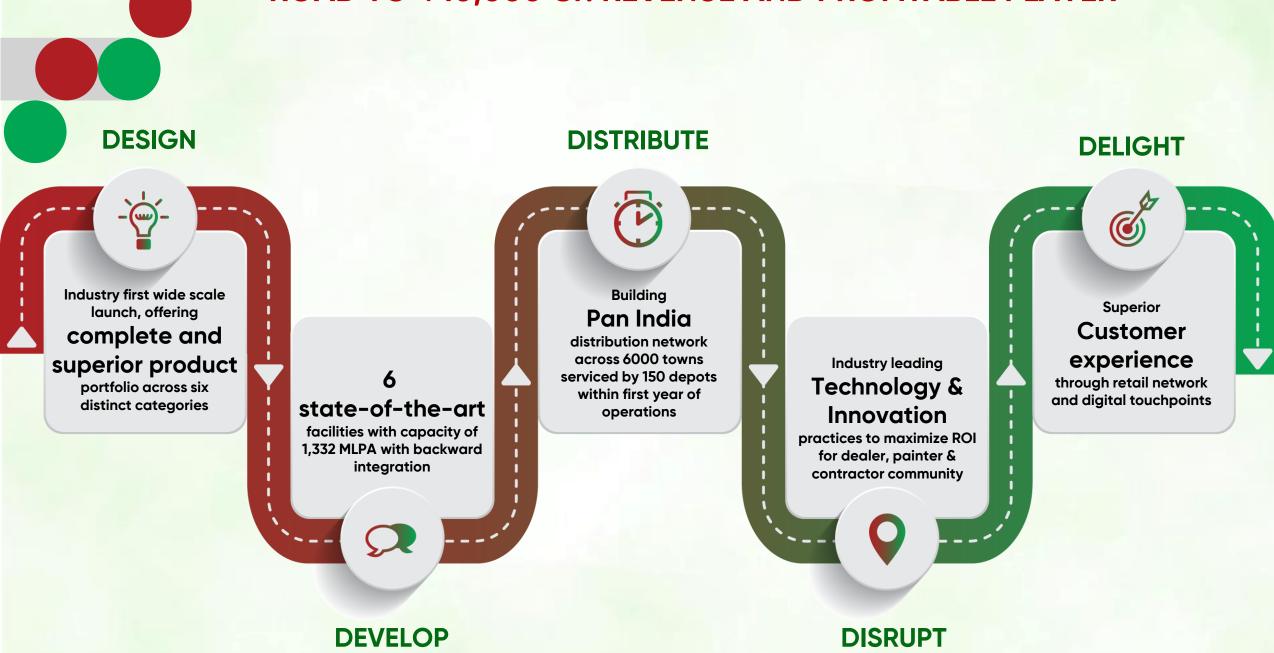
Green Power Mix currently at 25.7%, includes WHRS power mix of 17.7% and RE Power Mix of 8.0% UltraTech Building Solutions (UBS) outlets increased by 500+ stores YoY to 3,952 stores Continuous increase in green power mix, lower fuel costs and operating leverage led improvement in domestic EBITDA/Mt by ₹125 on YoY basis to ₹1,185 EBITA/Mt



# DECORATIVE PAINTS BUSINESS



### **ROAD TO ₹ 10,000 Cr. REVENUE AND PROFITABLE PLAYER**



### BIRLA OPUS : SET TO BECOME 2<sup>nd</sup> LARGEST PAINTS BRAND

**Biggest Launch in the Indian Decorative Paints Market** 

MANUFACTURING PROWESS

DISTRIBUTION & REACH

WIDE & SUPERIOR PRODUCT RANGE

MARKET DIFFERENTIATORS Fully backward integrated plants with Pan India presence equipped with 4.0 manufacturing technology

6000

Towns within first year of operations

1,332 MLPA

Greater than combined current capacity of existing 2<sup>nd</sup>, 3<sup>rd</sup> and 4<sup>th</sup> largest players

150

Depots planned with latest

warehousing systems to service

within four hours

scientists at state-of-the-art R&D center

Option of adding at lower capital cost

**500 MLPA** 

3,00,000+

Painters and contractors' direct registration in just 6 months

**2800** 

Talent across verticals and markets with average age of 31 years

2,300+/216 Tintable color choices / Iconic Indian

Colours

**Digital** And seamless customer experience at the core of our strategy

145+ Products with simplified Brand

Architecture

40%

Reduced footprint of tinting machine, smallest, digitally connected machine in the market 1,200+ SKU's across water based, enamel,

wood finishes, waterproofing and wallpapers

11/300

Major cities with Company operated Paint Studios / Towns with franchisee operated Paint Galleries **98%** 

of our products scored better vs. competition in the field validation exercise across 11 cities

year additional product warranty on most products

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NEW GROWTH BUSINESS

BIRLA OPUS PROGRESS

**UPDATE** 

Commercial production commenced at three plants in Apr-24, construction of the other three plants is progressing as per schedule

BIRLA Opus

Advertisement and Brand promotion activities progressing as per plan

Total Capex spent

stood at ₹7,063 Cr.

(~70% of planned

capital outlay) as on

**FY24** 

Product range building up; Product quality is well accepted and being appreciated in the market

#### Grasim Industries Limited Investor Presentation 40

**Multiple Dealer Meets** 

and Expos being held for

**Pan-India products** 

launch - getting good

presence and feedback

in these events

## BIRLA PITOT

NALL'S N N N N N Base Billion ..... ---

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B2B E-C	OMMERCE FOR	CONSTRU OPPORTU		ALS
Market Opportunity Market Size of Construction Mater Industry	Digital	>10% 3-YR CAGR across building material categories	<b>MSME</b> enabling efficient procurement and wide reach	Demand Drivers
VALUE PROPOSITION			PRODUCT CAT	TEGORIES
COMPETITIVE PRICING	BIRLA		CEMENT STEEL S	SANITARYWARE
ASSURED QUALITY			IPES & FITTINGS PA	AINTS TILES
DIGITAL PLATFORM				
GUARANTEED DELIVERY	One-stop Digita	l solution	DOORS PLYWOOI	D METALS
FINANCING SOLUTIONS	18000+	150+	CHEMICALS & POLYME	RS WINDOWS
SEAMLESS EXPERIENCE	SKUs	Brands		

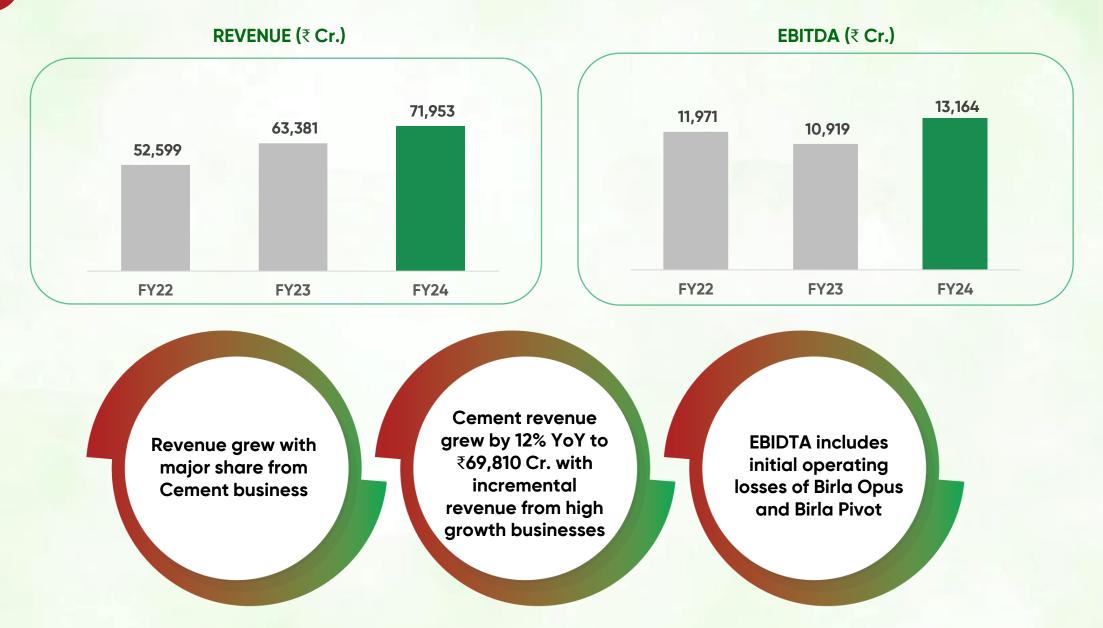
**BIRLA PIVOT: STRATEGY FOR SCALE UP ASPIRATION OF \$1 BILLION REVENUE IN NEXT 3-4 YRS. BUILD** FRONTLINE **PRIVATE FINANCIAL UNASSISTED SUPPLY SALES** LABELS CREDIT JOURNEYS Deep expertise Focus on good Scale up "Birla Pivot" Scale up Financial Increase ease of and partnerships, customer experience brand across multiple Credit program access and digital leveraging the and building strong product categories across Retail and adoption existing ecosystem **relationships** and all channels project-based for growth buyers

### **BIRLA PIVOT : PERFORMANCE UPDATE**

Crossed milestone of ₹1,000 Cr. revenue in first year of operations; crossed monthly revenue of ₹200 Cr. during the quarter Expanded offerings across 35 product categories comprising 18,000+ SKUs sourced from 150+ Indian and International brands "Birla Pivot Tiles and Plywood" garnering good feedback; increasing its brand visibility by accelerating distributor onboarding and in-store branding

Technology platform enabling end to end visibility of orders (real time order tracking and on-time deliveries)

### **BUILDING MATERIALS : FINANCIAL PERFORMANCE**





## FINANCIAL SERVICES BUSINESS

### **FINANCIAL SERVICES : OUR STRENGTHS**

### **ADITYA BIRLA CAPITAL : DIVERSIFIED FINANCIAL SERVICES PLATFORM**

**NBFC** Housing ₹ 1,24,059 Cr. Total Lending Portfolio<sup>1</sup> ₹ 70,547 Cr. Retail SME & HNI Loans (67% of NBFC AUM) 6.9% NBFC NIM<sup>5</sup>

Asset Management

₹ **4,36,442** Cr.

Total AUM<sup>2</sup>

₹ **3,12,764 Cr.** 

₹ **28,902** Cr.

Life Insurance Health Insurance

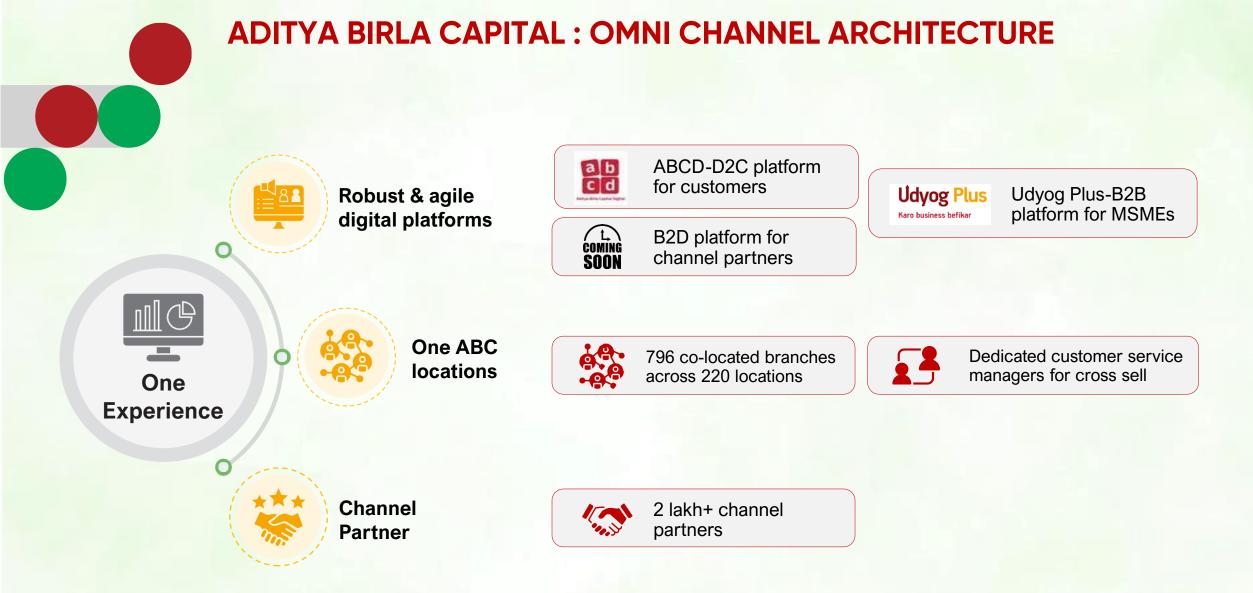
₹ **20,961 Cr.** Gross Premium<sup>3</sup>

4.16%/7.21%

Market Share<sup>6</sup> Individual FYP<sup>7</sup> / Group New Business Premium

> 80% Digital Renewal<sup>8</sup> of Total Renewal Premium

Iending book of Non-Banking Finance Company (NBFC) + Housing Finance Company (HFC); 2. Asset under management of AMC, Life and Health Insurance; 3. For Life and Health Insurance;
Average Asset Under Management ; 5. Net Interest Margin (NIM) includes fee income; 6. FY24 Market share among private player, Source IRDAI; 7. First Year Premium (FYP);
Individual Renewal Premium; 9. Closing AUM for ETFs/FoFs/Index Funds



### ...providing complete flexibility to customers to choose preferred channel of interaction

### **ABCD D2C PLATFORM : 1 LAKH+ REGISTRATIONS**

**Our Differentiators** 

#### ABCD APP & REFRESHED WEBSITE LAUNCHED IN APRIL 2024 FOR COMPLETE OMNICHANNEL<sup>2</sup> EXPERIENCE

#### **Everything Finance As Simple As ABCD**

**30Mn** 

20+

**Product categories** 

#### New customers targeted in 3 years

Support **Payments** Bill payments Omnichannel from Day1 **UPI** payments & collections Gen Al enabled chatbot Intelligent Search RuPay on UPI **UPI** International View all -My Track<sup>1</sup> Invest MUST TRY Credit Track Stocks Portfolio Track Mutual Funds Health Track Gold Check your Deposits Spend Track score & trends Rewards Explore My track -Insure Loans Open doors to Life Insurance Home Loan Health Insurance Personal Loan Credit Cards **Business Loan** 

#### Simplicity

- Unique and engaging design
- Uncluttered layout with intuitive navigation
- Enabling ease of action with jargon free language and guided learning

#### **My Track**

- · Unified view of bank accounts, deposits, mutual funds & stocks
- · Instant health check across 24 key vitals with just a "selfie"
- Automatically track and categorize spends across all your Bank accounts

#### **Everything Finance**

- Platform for all financial needs
- Product categories across loans, insurance, investments & payments
- In-house manufacturing advantage reducing product delivery cycle

#### Access

- Omnichannel from Day 1
- Gen Al powered chatbot & voice-based search options
- Screen sharing with virtual team for real-time assistance

#### **Payments**

- Pay from multi-account
- Pre-verified bank transfers
- UPI International and RuPay on UPI

1 – My Track: Value Added Services like Credit Score, Spend & Budget Analyzer, Financial Portfolio, Digital Health Assessment, Rewards & Loyalty and more. 2 – Branch and Virtual engagement channels already live 3. As of May 10th, 2024.

### UDYOG PLUS: ₹ 500 Cr.+ DISBURSMENTS

8 lakh+ Registrations<sup>1</sup>, ~₹ 250 Cr. AUM

Cash flow backed lending using traditional and alternate data sources along with value-added services for MSME ecosystem to manage and grow their business

### Finance

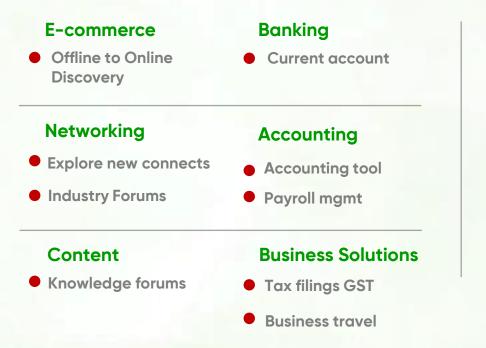
#### **Business Solutions**

#### Loan

- Paperless digital journey for loan sanction in 24 hours
- Secured Business Loans
- Personal Loan

#### **Eco-system-based Loans**

 Loan for merchants and resellers on govt and private ecommerce websites



### **Opportunities in ABG ecosystem**

#### **Channel financing for dealers**

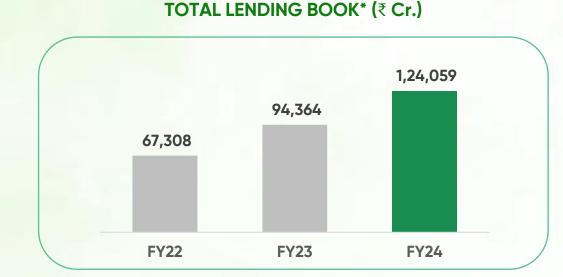
 Rolled out digital journeys for onboarding, limit set up and repayments for dealers of ABG ecosystem

#### Secured lending for dealers

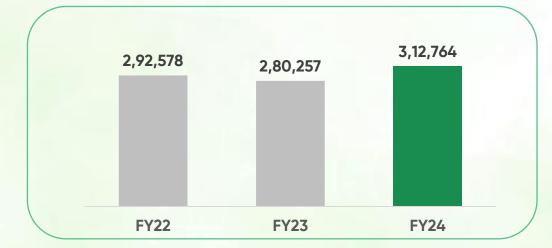
Loan against property

**KEY OFFERINGS** 

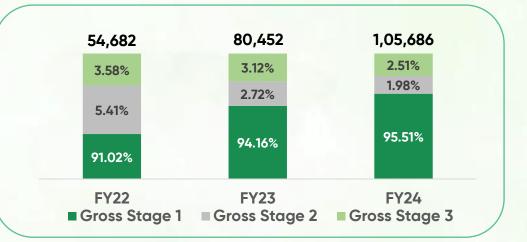
### **ADITYA BIRLA CAPITAL : FINANCIAL PERFORMANCE**



#### AMC - ASSET UNDER MANAGEMENT (₹ Cr.)



ASSET QUALITY TREND<sup>#</sup> (₹ Cr.)



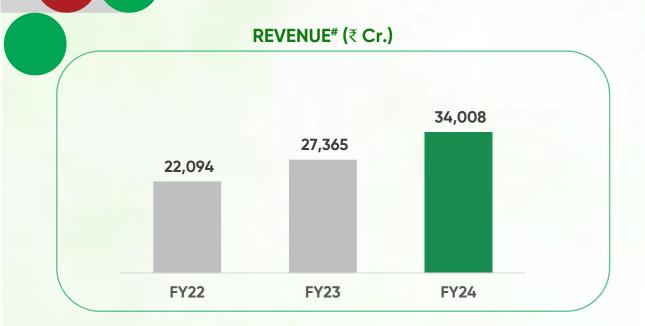
ADITYA BIRLA FINANCE LIMITED - NIM (%)

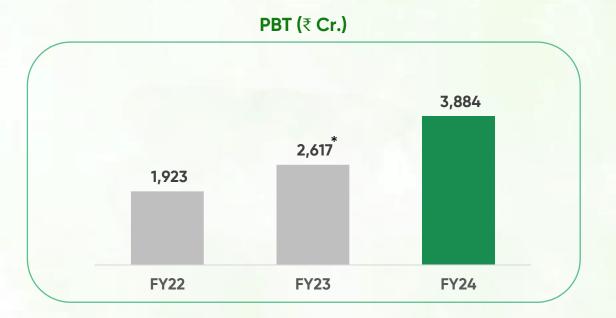


\*Includes NBFC and Housing Finance; \*NBFC Asset trend.

Grasim Industries Limited Investor Presentation 51

### **ADITYA BIRLA CAPITAL : FINANCIAL PERFORMANCE**





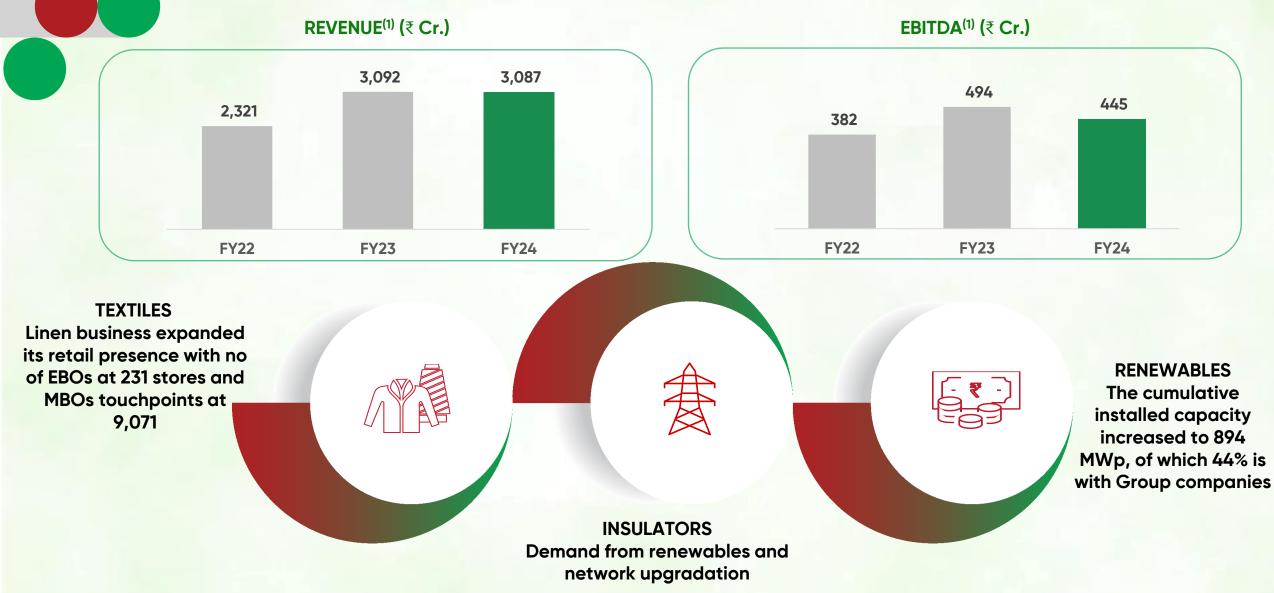
Net Interest Margin for FY24 improved by 6 bps to 6.90%, despite higher cost of funds by 88 bps

Udyog Plus, B2B platform for MSMEs reached ~ ₹250 Cr. AUM, has clocked disbursements of ~ ₹500 Cr.

\*PBT excluding fair value gain accounted by Aditya Birla Capital Limited post acquisition of 9.99% stake by ADIA entities in Aditya Birla Health Insurance Limited. \*Revenue as per Ind AS accounting.



### **OTHER BUSINESSES : FINANCIAL PERFORMANCE**



### **GRASIM GROUP STRUCTURE**



Above is not intended to show the complete organizational structure and entities therein. It is intended to describe the key businesses of Grasim. \*Equity Ownership; \*\*Subsidiary companies; ^^consolidated on equity basis as Joint Venture. APPENDIX

### **CONSOLIDATED INCOME STATEMENT**

Particulars (₹ Cr.)	FY23	FY24	% Change
Revenue from Operations	1,17,627	1,30,978	11
Other Income	858 <sup>*</sup>	1,264	47
EBITDA	17,723	20,837	18
EBITDA Margin (%)	15%	16%	
Finance Cost	1,320	1,655	25
Depreciation	4,552	5,001	10
Share in Profit of JVs, Associates & Others	209	89	-58
РВТ	12,060	14,269	18
Add/(Less): Tax Expense	(3,649)	(3,774)	3
Add/(Less): Exceptional items	(88)	(569)	
PAT attributable to Minority Shareholders	4,251	4,301	1
PAT (Owner's Share)	6,827	5,624	-18
Adjusted PAT <sup>^</sup> (Owner's Share)	5,424	6,163	14

^EBITDA & PAT adjusted for exceptional items and one-off items in the respective periods for like-to-like comparison. \*Adjusted PAT after fair value gain accounted by Aditya Birla Capital Limited post acquisition of 9.99% stake by ADIA entities in Aditya Birla Health Insurance Limited.

### **STANDALONE INCOME STATEMENT**

Particulars (₹ Cr.)	FY23	FY24	% Change
Revenue from Operations	26,840	25,847	-4
Other Income	1,018	1,257	23
EBITDA	4,198	3,573	-15
EBITDA Margin (%)	15%	13%	
Finance Cost	368	440	20
Depreciation	1,097	1,215	11
РВТ	2,733	1,917	-30
Add/(Less): Tax Expense	(522)	(256)	-51
Add/(Less): Exceptional items	(88)	(716)	
PAT	2,124	945	-55
Adjusted PAT^	2,212	1,661	-25

### **BALANCE SHEET**

Standalone	Standalone (₹ Cr.)		Consolidated (₹ Cr.)	
31st Mar'24	31st Mar'23	EQUITY & LIABILITIES	31st Mar'24	31st Mar'23
(Audited)	(Audited)		(Audited)	(Audited)
52,115	46,955	Net Worth	88,652	78,742
-	-	Non Controlling Interest	50,286	44,171
-	-	Borrowings related to Financial Services	1,08,322	83,449
9,453	5,254	Other Borrowings	26,780	17,899
276	97	Lease Liability	2,053	1,691
2,297	1,535	Deferred Tax Liability (Net)	9,417	8,443
-	-	Policy Holders Liabilities	85,388	69,090
9,997	8,336	Other Liabilities & Provisions	41,641	33,720
74,138	62,177	SOURCES OF FUNDS	4,12,539	3,37,205
31st Mar'24	31st Mar'23	ASSETS	31st Mar'24	31st Mar'23
16,193	15,453	Net Fixed Assets	77,821	72,360
7,579	3,684	Capital WIP & Advances	21,675	11,220
910	764	Right of Use - Lease (including Leasehold Land)	2,519	2,399
3	3	Goodwill	20,154	20,138
		Investments:		
2,636	2,636	- UltraTech Cement (Subsidiary)	-	-
18,847	17,847	- AB Capital (Subsidiary)	-	-
898	873	- Solar Subsidiaries	-	-
-	-	- ABSLAMC, ABHI and ABW	8,423	8,788
672	829	- Other equity accounted investees	2,060	2,229
3,472	3,474	- Liquid Investments	11,344	10,922
4,396	1,924	- Vodafone Idea	4,396	1,924
8,795	6,810	- Other Investments	16,667	13,355
-		- Investment of Insurance Business	50,810	40,424
-		Assets held to cover Linked Liabilities	36,005	30,506
-	-	Loans and Advances of Financing Activities	1,23,135	93,433
-		Assets held for Sale	23	18
9,738	7,881	Other Assets, Loans & Advances	37,507	29,490
74,138	62,177	APPLICATION OF FUNDS	4,12,539	3,37,205
5,981	1,780	Net Debt / (Surplus)	15,436	6,978

# **THANK YOU**

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