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DATED: 22/05/2024

The BSE Limited	The National Stock Exchange of India
Corporate Relationship Dept.	Limited
1st Floor, New Trading Ring	Exchange Plaza, 5 th Floor Plot No. C/1, G
Rotunda Building Phiroze Jeejeebhoy Towers Dalal	Block Bandra Kurla Complex Bandra
Street, Fort, Mumbai-400001	(East) Mumbai -400 051
BSE Code: 524332	NSE SCRIP CODE: BCLIND

Reg: Submission of 'Investors presentation'

Dear Sir/Madam

Pursuant to the Regulation 30 and other applicable provisions, if any, of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended till date, please find annexed the 'Investors Presentation' for the quarter and year ended on March 2024.

Submitting the same for larger circulation to all stakeholders.

Thanking You,

Yours faithfully For BCL Industries Limited

Ajeet Kumar Thakur Company Secretary FCS: 9091



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NOTE: ALL THE NUMBERS IN THIS PRESENTATION ARE ON A CONSOLIDATED BASIS INCLUDING SVAKSHA DISTILLERY WHERE BCL INDUSTRIES LTD HOLDS 75% OF SHARES

4 Decades of Legacy



- One of the largest agro-processing manufacturing companies in India with strong grain procurement expertise
- o Prominent presence in **ENA and IMIL** segment
- Leading grain-based Ethanol producers
- Fungible Resources and Technology
- As India undergoes energy transition, BCL is strategically placed to help reduce crude import bill.
- Business model supports GOIs policy for promoting indigenous grains and farmers

Business Divisions



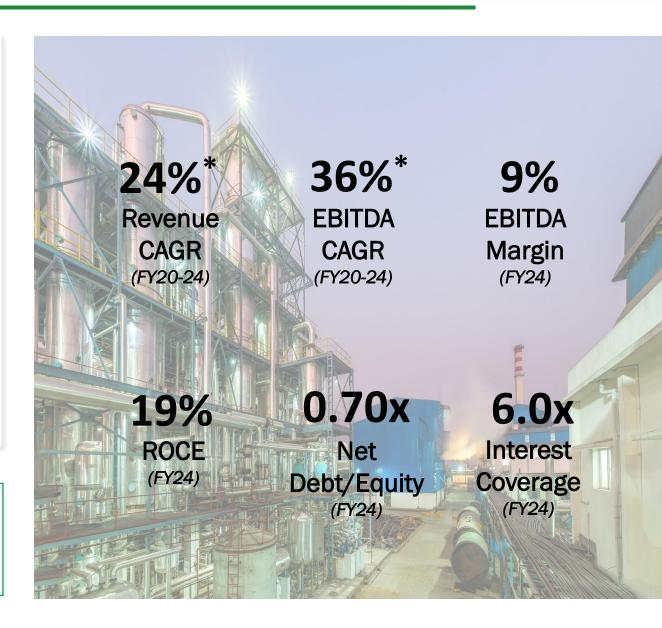




Distillery

Edible Oil & Vanaspati

Real Estate



Business Model built on Multiple USPs





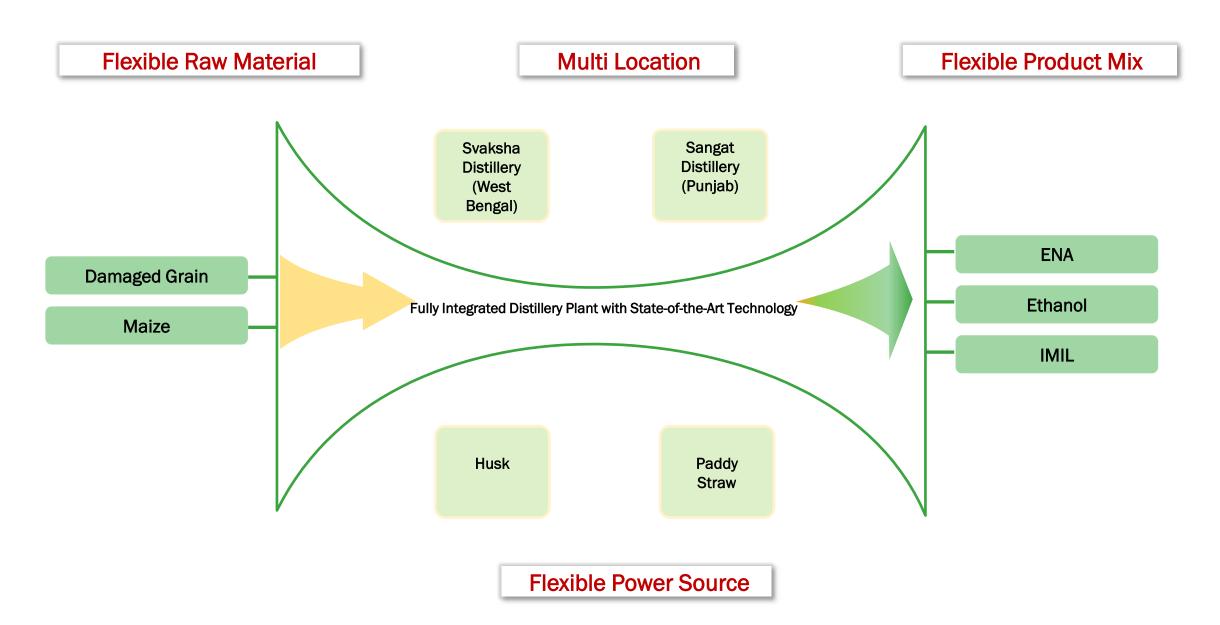
- Strategically transitioning from conversion business
- Moving beyond FCI rice-to-Ethanol

- ENA: Difficult License;
 huge barrier to entry
- Ethanol: Strong RegulatorySupport

- Paddy Straw Fuel: Cost saving of INR 3-5/litre
- Leading by example in Innovation

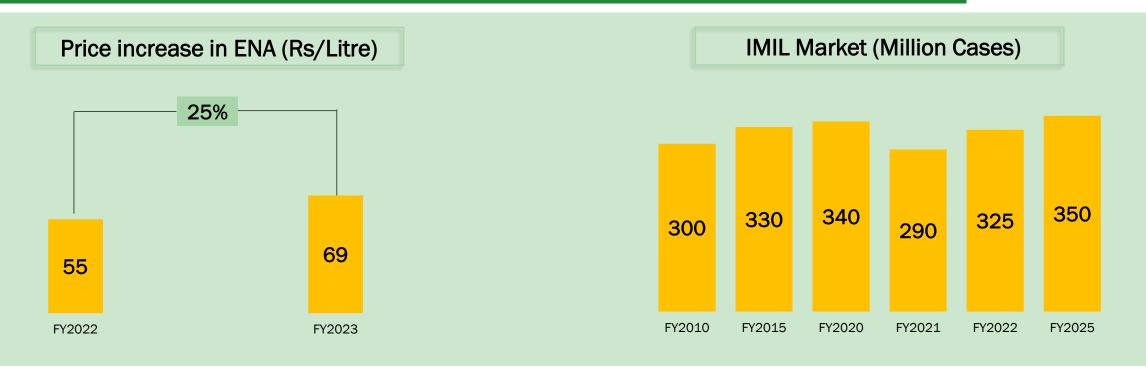
Business Model: De-Risked and Diversified





ENA: A High Entry Barrier Business





- State-controlled liquor policies create significant barriers for new entrants, favouring established industry players.
- Increasing government policies and regulations emphasize the use of specific ENA standards in alcoholic beverage production.

Source: <u>Times of India</u> ; <u>Statista</u>

Growing at a Healthy Pace





- ENA, with a minimum alcohol content of 96%, is a key raw material for IMIL and IMFL; also used in cosmetics, pharmaceuticals, and personal care products in India.
- o The growing demand for alcoholic beverages like whisky, vodka, and gin is a key driver of India's market expansion.
- o Increasing population, higher disposable income, and evolving lifestyles are also fuelling market growth.
- Government policy measures, such as the exemption of ENA from GST in the alcohol industry, to play a crucial role in driving market growth.

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BCL: Country Liquor Portfolio and Marquee Clients

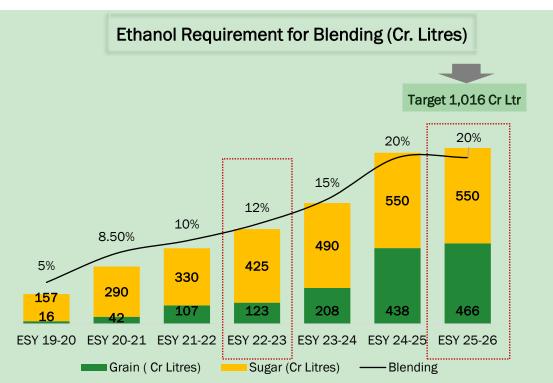


- We supply ENA to large bottlers like Pernod Ricard, Amrut, ABD, Mohan Meakin
- o BCL sold **2,78,291** Boxes of IMIL in Q4FY24 and **12,33,228** Boxes of IMIL in FY24
- Our Country liquor brands

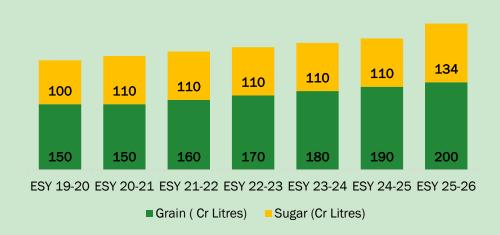


Ethanol: Strong Regulatory Tailwind





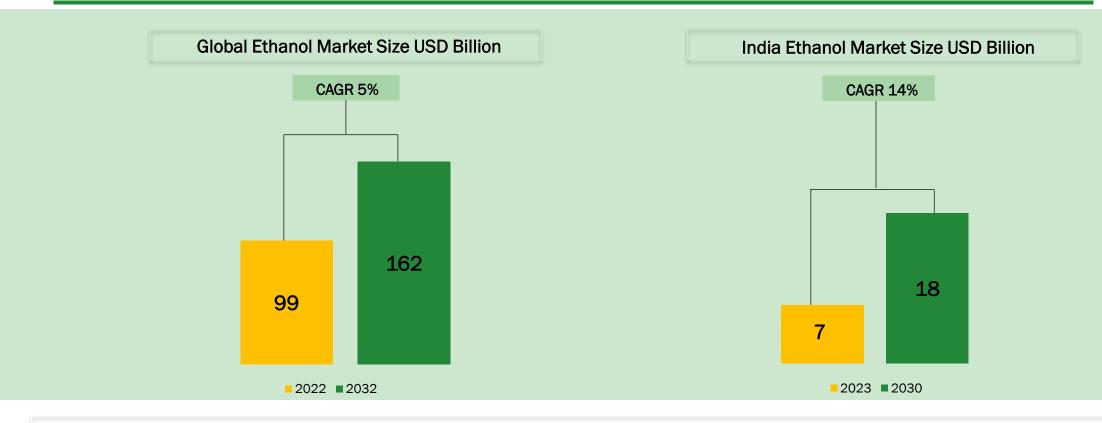
Ethanol Requirement for other purposes (Cr. Litres)



- GOI EBP programme is targeting to achieve 20% Ethanol blending with petrol by ESY 2025-26
 - Supports fuel security; low carbon economy through lower Greenhouse gas emissions.
 - o Potential savings: A successful E20 program can save ~ Rs 30,000 Cr p.a in FX .
- Ethanol Blending Rate for ESY 2022-23*: 12.0%.
- The E20 policy is expected to enhance farmers' income. Supporting the Indian agrarian Economy

Ethanol: Multi-Billion Dollar Opportunity and India needs to catch up





- India, Brazil, and Indonesia to collectively drive nearly two-thirds of the global growth in biofuel demand in 2023-24*.
- o India has seen remarkable progress in ethanol production, supplying approximately 4.1 billion litres for fuel blending in 2021-22, up from under 2 billion litres in 2019-20.
- o India's oil demand is set to reach 6.6 mb/d by 2045, fuelling ethanol growth simultaneously.
- Molasses-based ethanol production could be plateauing, with sugarcane yield increasing by just 2 metric tonnes per hectare in 2021 and expected to remain at this rate; India's surplus grain production facilitates the potential for grain-based ethanol.

BCL: Distillery Plants





Sangat Distillery

Capacity: 400 KLPD

Location : Bhatinda (Punjab)

Svaksha Distillery

Capacity: 300 KLPD

Location : Kharagpur (West Bengal)

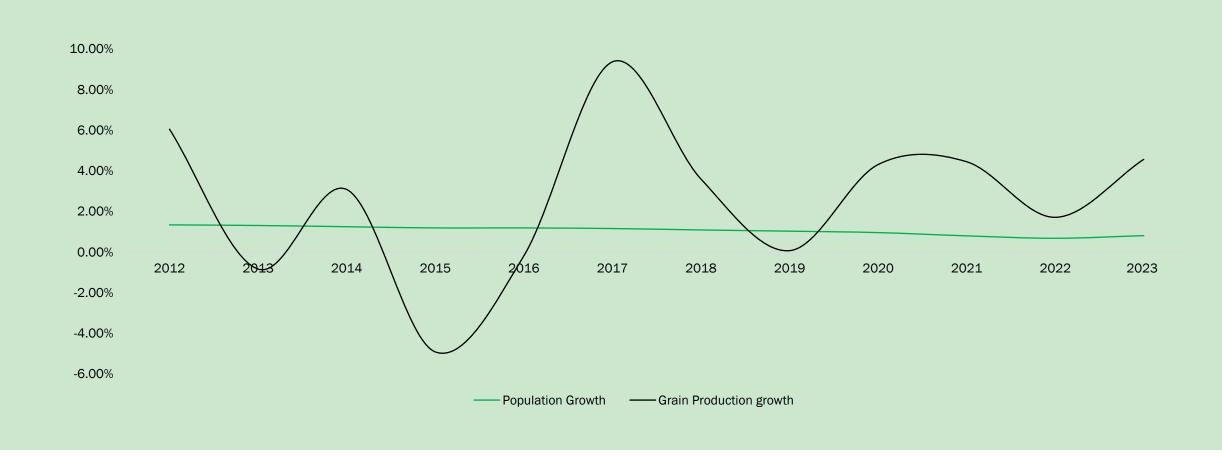




Grain Based Ethanol: Compelling Rationale

1. India's Grain Productivity will Surpass Population Growth

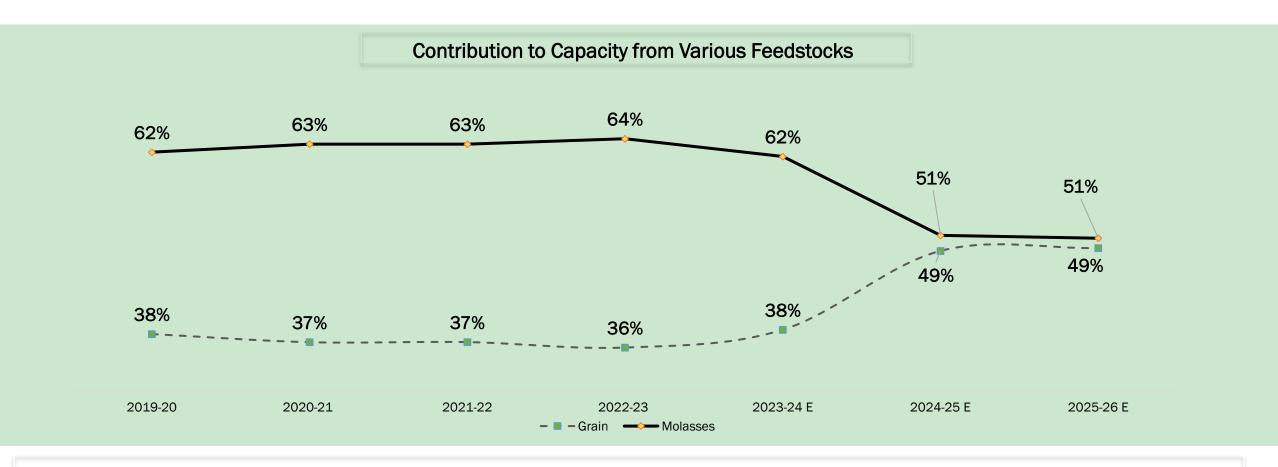




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2. India's Sugarcane Yield Decreasing





- o Headroom for growth in grain-based distillation is much bigger
- Molasses-based ethanol distillation might already be plateauing
 - Sugarcane yield increased by just 2 metric tonnes per hectare in 2021

Source: NITI Ayog; Mininstry of Petroleum

3. Grains create less Strain on Infrastructure



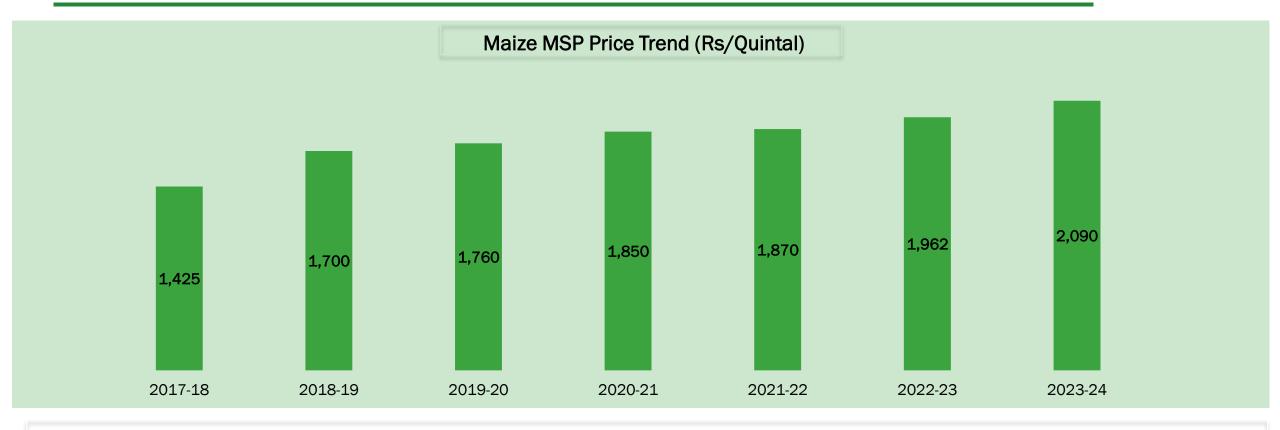
Grain vis-à-vis molasses

Land Requirement	45% Lower	Feedstock	Feedstock and Land requirement for achieving E20 by 2025-26			
Water Requirement	2.3x Lower	Feedstock	Supply Target	Ethanol Yield per tonne feedstock	Feedstock Required	Land Requirement
		Sugarcane	550 Cr Ltr	70 Ltr	275 MMT	0.33 Cr Hectares
Feedstock	97% lower	Maize	233 Cr Ltr	380 Ltr	6.1 MMT	0.18 Cr Hectares
		Rice	233 Cr Ltr	450 Ltr	5.5 MMT	0.20 Cr Hectares
Ethanol Yield/Ltr	5.5x Higher	Total	1,016 Cr Ltr			0.71 Cr Hectares

- o Rice and maize are both viable feedstocks for ethanol production from grains.
- o **Looking ahead**, there will be a **stronger emphasis on utilizing maize** for ethanol production.
- This shift may be further exasperated considering the FCI embargo on Surplus Rice from late July 2023 and ban on Sugar Syrup diverted towards Ethanol production effective December 2023

4. Famers Incentivised to Produce Maize





- India plans to use about 156 lakh tonnes of grains, mainly maize, to meet its 2025-26 ethanol production target
- As Price of Maize based Ethanol Increases so does the demand for Maize
- Globally, maize is the primary source for ethanol production, accounting for 73 percent of total ethanol production.
- A maize-based distillery not only produces ethanol but also protein-rich DDGS for poultry and cattle feed, making it a valuable addition.

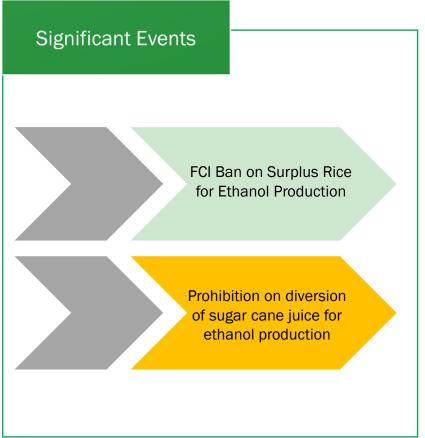
Source: farmer.gov.in; commodityonline

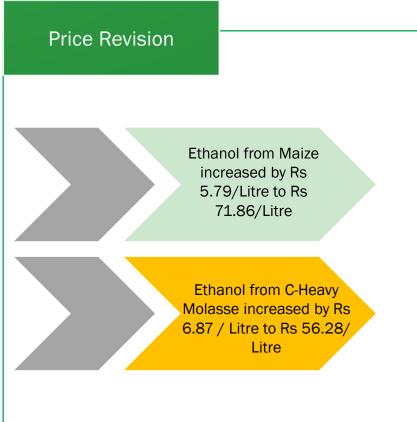


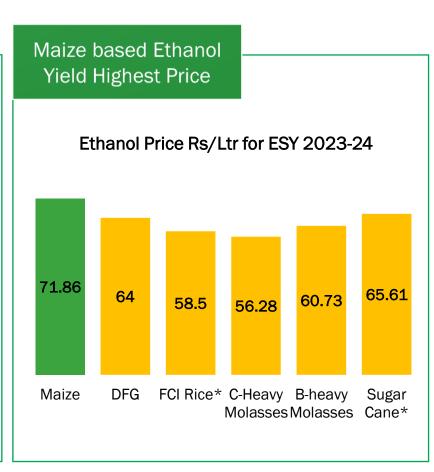
BCL's Distillery Business Positioning

Industry Updates





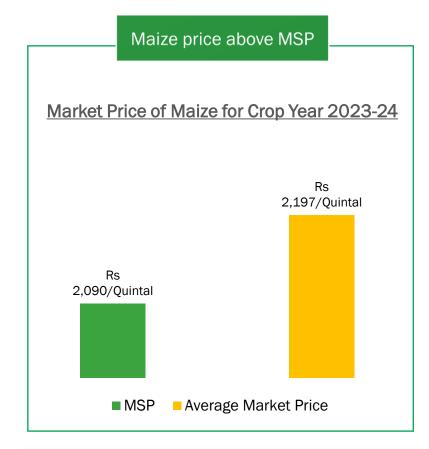


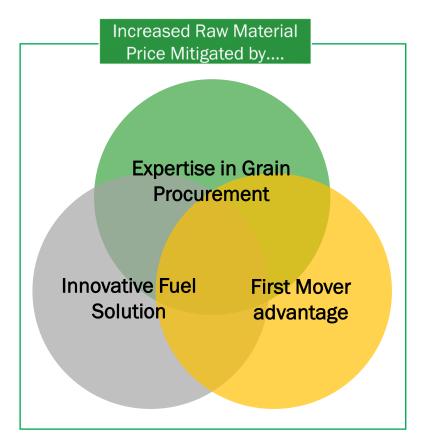


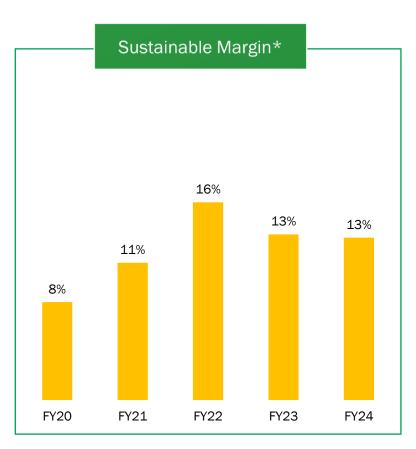
- First Mover Advantage: BCL leading by example in utilizing maize as a feedstock for ethanol production.
- Company solely depends on Maize for Ethanol Production

Maize-Based Ethanol Pricing: Impact on BCL's Margin







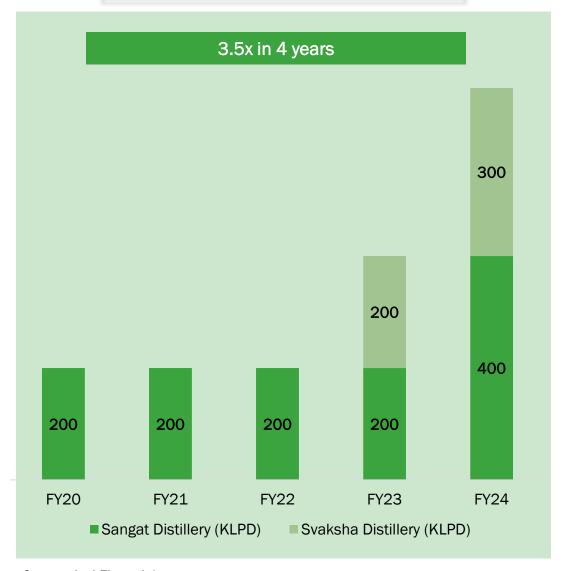


Sustainable Margin at c.13%-14%

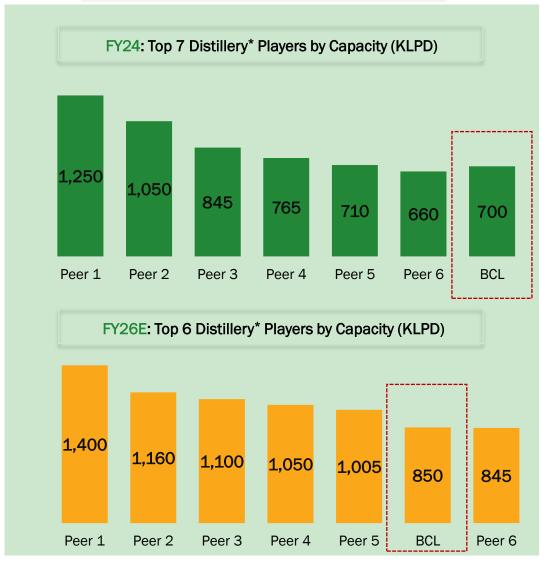
BCL: Strategically Placed; Large Multi Location Capacities







Top <u>6 Players</u> by FY26E

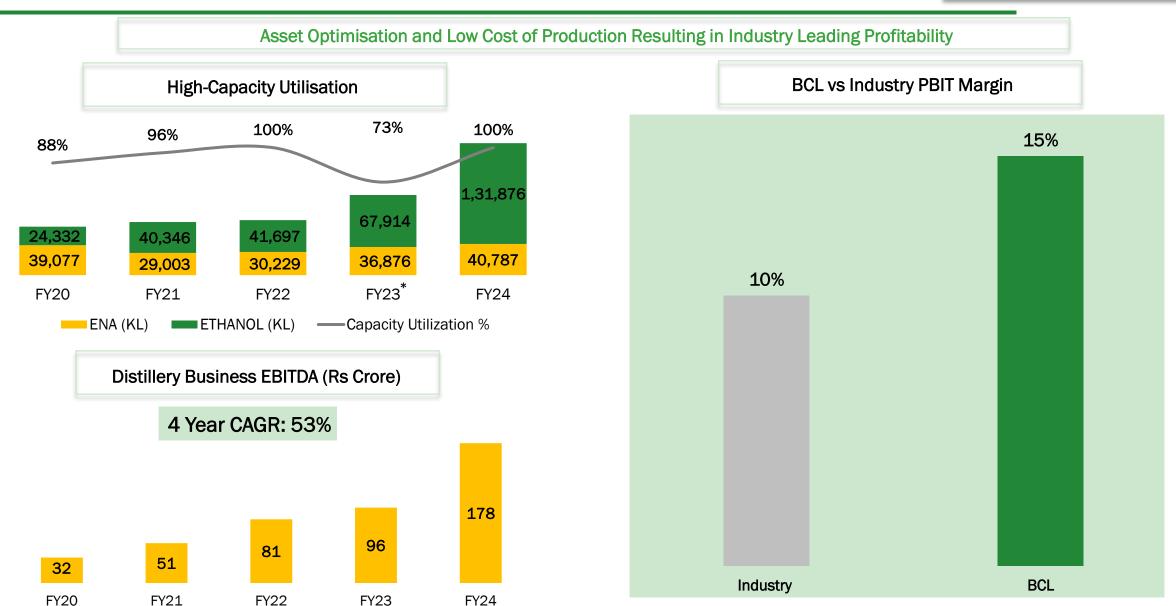


^{*} Includes Molasses and Grain Based Distilleries

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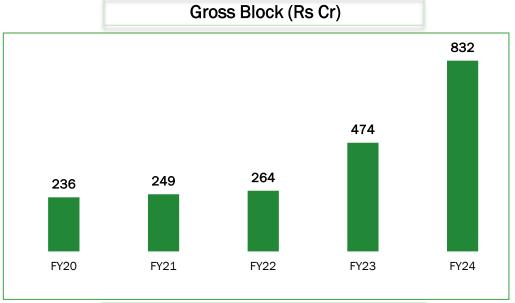
Running Operations Efficiently





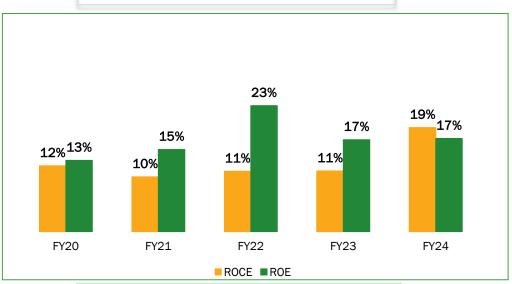
Strong Balance Sheet to Support Growth



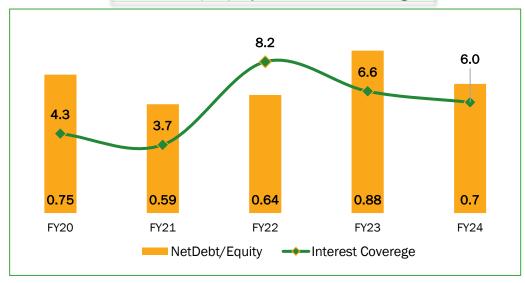




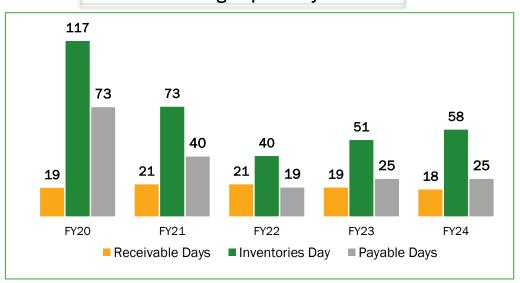
ROCE & ROE



Net Debt/Equity & Interest Coverage







Restructuring Legacy Business-Edible Oil

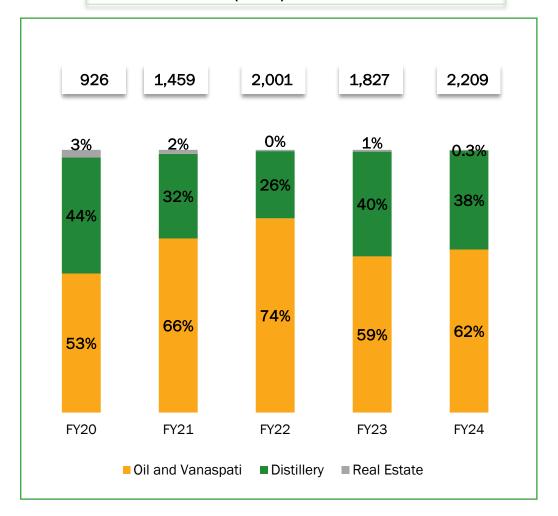


Streamline the business operation to focus on efficiency.	
Co-location and Sharing of Overheads.	
Will maintain a strong Edible Oil Brand and Distribution Channel.	
Focus on Maize Oil extraction and Refining.	
Promote the cultivation of locally sourced oilseeds.	



Reducing production by 20% and compensating with enhanced EBITDA margins

Total Revenue * (Rs Cr) & Revenue Contribution %



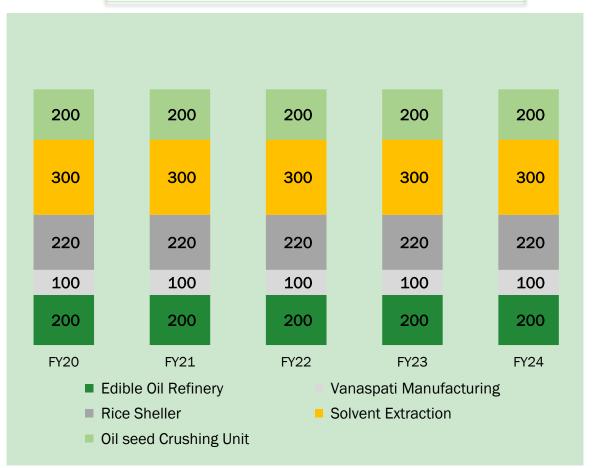
Total EBITDA * (Rs Cr) & EBITDA Contribution %



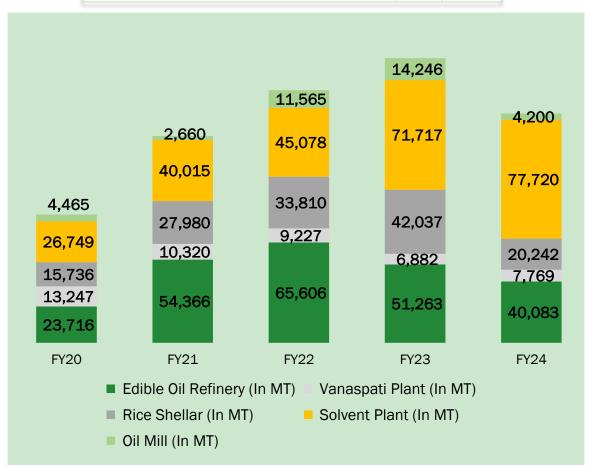
BCL: Edible Oil and Vanaspati Segment







Edible Oil Business Production (In MT)



- The company boasts a robust dealer network with approximately 400 dealers spread across various regions in India.
- Among its peers, the company stands out for having the largest fully integrated vegetable oil plant in India.

BCL: Edible Oil Brand



- The government is in the process of prioritizing oilseeds like mustard, sunflower, cottonseed, and groundnut to benefit farmers instead of promoting water-intensive crops like oil palm.
- o **BCL** is **dedicated** to the **promotion** of **indigenous oilseeds**.



Vanaspati Ghee



Soya Bean Refined Oil



Pure Mustard Oil



Cotton Seed Refined Oil

BCL: Compelling Investment Thesis



4 Decades of Grain Procurement Business	
Sustainable Energy Solution, regulatory tailwinds	
De-risked business model-Flexible raw material, flexible product mix, multi location	
Flexibility to produce ENA and Ethanol	
Cost Leadership through technological Innovation	
Restructuring legacy business	
BCL- Fastest growing distillery company	
Strong Balance sheet to support growth	

Strong Momentum Expected to Continue in FY25





<u>Outlook</u>

- The company expects full capacity utilization of its 700 KLPD distillery in FY 24-25
- Expected revenue: Over ~ Rs1,750 crores from distillery operations



Biodiesel Plant Commissioning

o Target to commission 75 KLPD Biodiesel plant within 12 Months



Ethanol Expansion at Bathinda

 Pending approval for 150 KLPD expansion at Bathinda; work will commence immediately upon clearance



Phased Exit from Edible Oil Business

The company will implement a phased exit from the edible oil business in FY 24-25



Q4FY24 Strategic Highlights

EDIBLE OIL

o Monitoring the international market for edible oils and maintaining a conservative approach to avoid losses due to global volatility

DISTILLERY

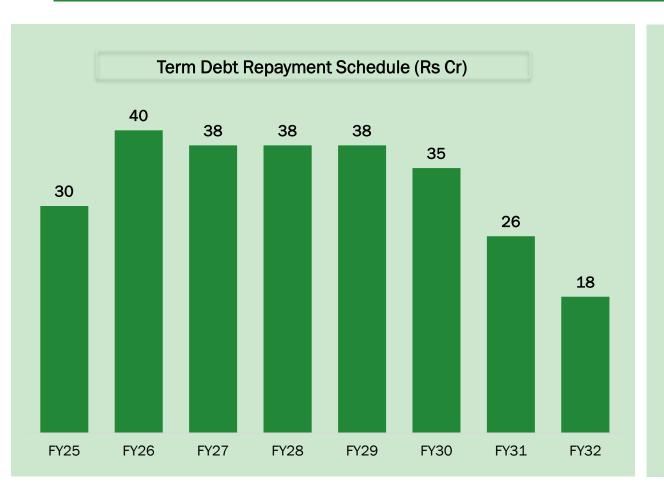
- o Majority of ethanol production continues to use maize. Raw material price increases led to a slight decrease in EBITDA margin, expected to improve with new maize crops in Bihar, Uttar Pradesh, and Punjab.
- o Increasing supply of bottled country liquor to meet strong demand in Punjab.
- o Successfully commissioned a 100 KLPD ethanol production plant at Svaksha Distillery Limited, expanding total capacity to 300 KLPD.

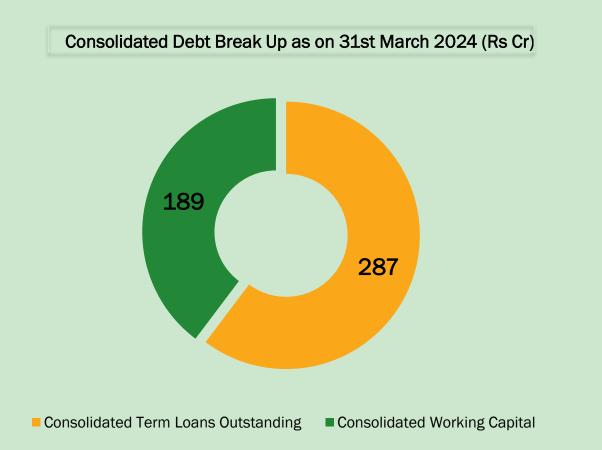
BIODIESEL

- o Received all statutory clearances for a 75 KLPD Biodiesel plant in Bathinda using maize oil. Civil work starts in the first week of June.
- o Finalized all orders for the plant, aiming for backward and forward vertical integration to enhance value in ethanol manufacturing from maize.

Comfortable Debt Repayment Schedule



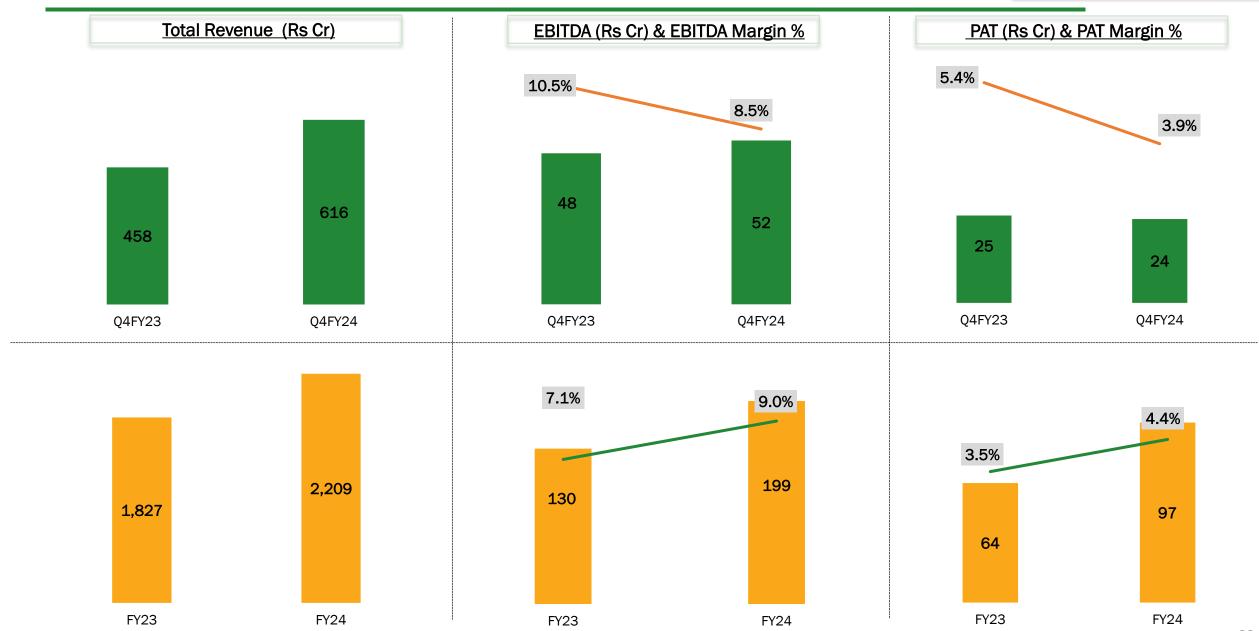




- The Average Cash Flow From Operations for the company from FY2022-24 has been > 50 Cr
- o This puts BCL in a comfortable position to service its current and future debt obligation

Q4 & FY24 – Financial Highlights





Consolidated Quarterly Income Statement



Particulars	Q4FY24	Q4FY23	Y-o-Y	Q3FY24	Q-o-Q
Revenue from Operations	614	457	34.3%	644	(4.7%)
Other Income	2.0	0.7	186.0%	2.1	(4.76%)
Total Revenue	616	458	34.5%	646	(4.7%)
Total Expenses	563	410	37.5%	590	(4.5%)
EBITDA	52	48	8.3%	57	(8.7%)
BITDA Margin %	8.5%	10.5%	200 bps	8.8%	(30) bps
Depreciation	10.1	7.3	38.3%	9.5	6.3%
Finance Cost	7.39	7.4	(0.46%)	9.7	(23.8%)
Profit Before Exceptional Item and Tax	35	33	6.0%	38	(7.9%)
Exceptional Items	-	-		_	
Profit Before Tax	35	33	6.0%	38	(7.9%)
Гах	11.2	8.6		4.7	
Profit After Tax	24	25	(4.0%)	33	(27.3%)
PAT Margins (%)	3.9%	5.4%	(150) bps	5.1%	(120) bps
Other Comprehensive Income	0.23	(0.1)	-	0.0	-
Total Comprehensive Income	24.2	25	(3.2%)	33	(26.7%)
Diluted EPS (Rs/ Share) Post Split	0.79	0.97	(18.6%)	1.2	(34.2%)
Diluted EPS (Rs/ Share) Pre Split	-	9.75			

Consolidated FY24 Income Statement



Particulars	FY24	FY23	YoY
Revenue from Operations	2,201	1,820	21%
Other Income	8	7	14.%
Total Revenue	2,209	1,827	21%
Total Expenses	2,009	1,696	18%
EBITDA	199	130	53%
EBITDA Margin %	9.0%	7.1%	190bps
Depreciation	36	25	44%
Finance Cost	33	20	65%
Profit Before Exceptional Item and Tax	130	85	53%
Exceptional Items	(1)	0	
Profit Before Tax	130	85	53%
Гах	33	21	57%
Profit After Tax	97	64	52%
PAT Margins (%)	4.4%	3.5%	90bps
Other Comprehensive Income	2.6	1.3	98%
Total Comprehensive Income	99	66	50%
Diluted EPS (Rs/ Share) (Post Split)	3.43	2.66	29%
Diluted EPS (Rs/.Share)(Pre Split)		27.5	

Consolidated Balance Sheet



Particulars	FY23	FY24
Assets		
Non-Current Assets		
Plant Property and Equipment	316.0	617.8
CWIP	212.4	12.7
Right to use assets	0.0	1.0
Investment Property	22.4	21.4
Intangible Assets	0.4	0.3
Intangible Assets under development	0.1	0.2
Financial Assets		
i) Investments	6.9	9.8
ii)Other Financial Assets	0.6	4.6
Other Non-Current Assets	21.4	3.9
Total Non Current Assets	580.1	671.8
Current Assets		
Inventories	320.5	384.8
Financial Assets	0.0	0.0
i)Investment	0.1	0.0
ii)Trade Receivables	93.1	121.7
iii)Cash and Bank Balances	7.6	5.7
ii)Other Financial Assets	3.6	15.8
Other Current Assets	90.4	100.8
Assets classified as Held for sale		
Total Current Assets	515.4	628.9
Total Assets	1,095.5	1,300.7

		III NS CI
Particulars	FY23	FY24
Equity and Liabilities		
Equity		
Share Capital	24.2	27.2
Other Equity	456.3	624.4
Non Controlling Interest	9.8	21.9
Total Equity	490.3	673.5
Non-Current Liabilities		
Financial Liabilities		
i) Borrowings	229.0	249.7
ii)Lease Liabilities	0.0	1.0
 iii)Other Financial Liabilities	3.6	4.3
iv) Provisions	2.7	2.9
Deferred Tax Liabilities	8.6	21.6
Total Non-Current Liabilities	243.9	279.4
Current Liabilities		
Financial Liabilities		
i)Borrowings	208.6	226.3
ii)Lease Liabilities	0.0	0.1
iii)Trade Payables	123.9	95.5
iii)Other Financial Liabilities	7.3	15.4
Other Current Liabilities	12.3	7.3
Provisions	0.7	0.9
Current Tax Liabilities	8.5	2.3
Total Current Liabilities	361.3	347.7
Total Liabilites	605.2	627.2
Total Equity and Liabilities	1,095.5	1,300.7

Consolidated Cash Flow Statement

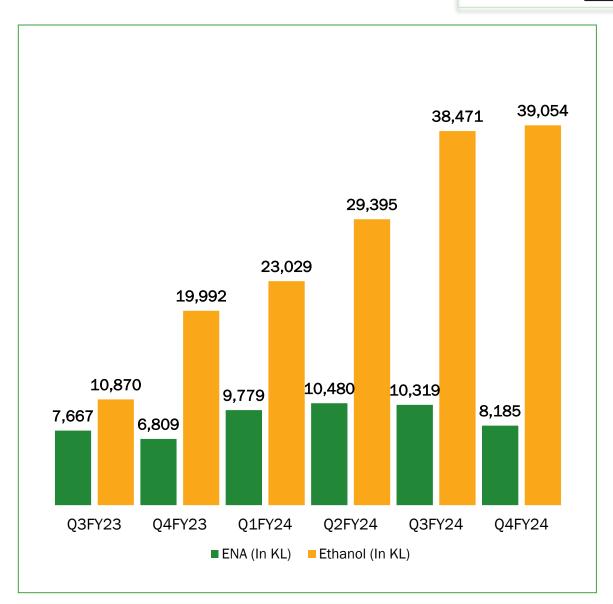


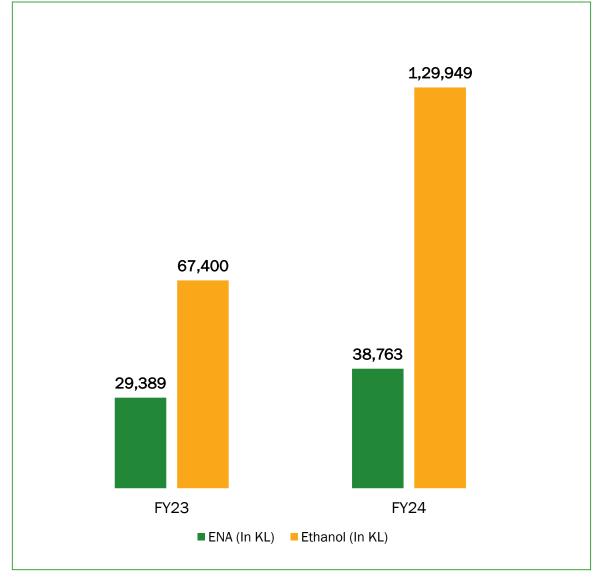
			In Rs Cr
Particulars	FY22	FY23	FY24
Operating cash flow			
Profit Before Tax	113	85	130
Interest Expense	18	20	33
Interest / Dividend Income	0	0	0
Depreciation	15	25	36
Other non cash items	(1)	(0)	(6)
Change in Working Capital			
Change in Inventory	55	(125)	(64)
Change in Receivables	(6)	2	(42)
Change in Payables and Other Liabilities	(35)	48	(25)
Change in Others	(27)	2	7
Tax Paid	(37)	(22)	(29)
Operating cash flow	95	35	39
Investing cash flow			
Capex	(167)	(256)	(137)
Investment income	0	0	0
Other investing cash flow	0	0	6
Net Investment	22	0	0
Investing cash flow	(145)	(256)	(131)
<u>Financing cash flow</u>			
Equity Issuance / Buy Back	36	49	83
Debt Issuance / Redemption	0	0	0
Other Financing activities	9	0	6
Dividends Paid	(7)	(3)	(5)
Interest paid	(18)	(18)	(31)
Repayment of Borrowing	41	177	38
Financing cash flow	62	206	92
Total cash flow	12	(16)	0.39
Beginning Cash Balance	6	18	2
Closing Cash Balance	18	1.8	2.1

Distillery Operational Highlights



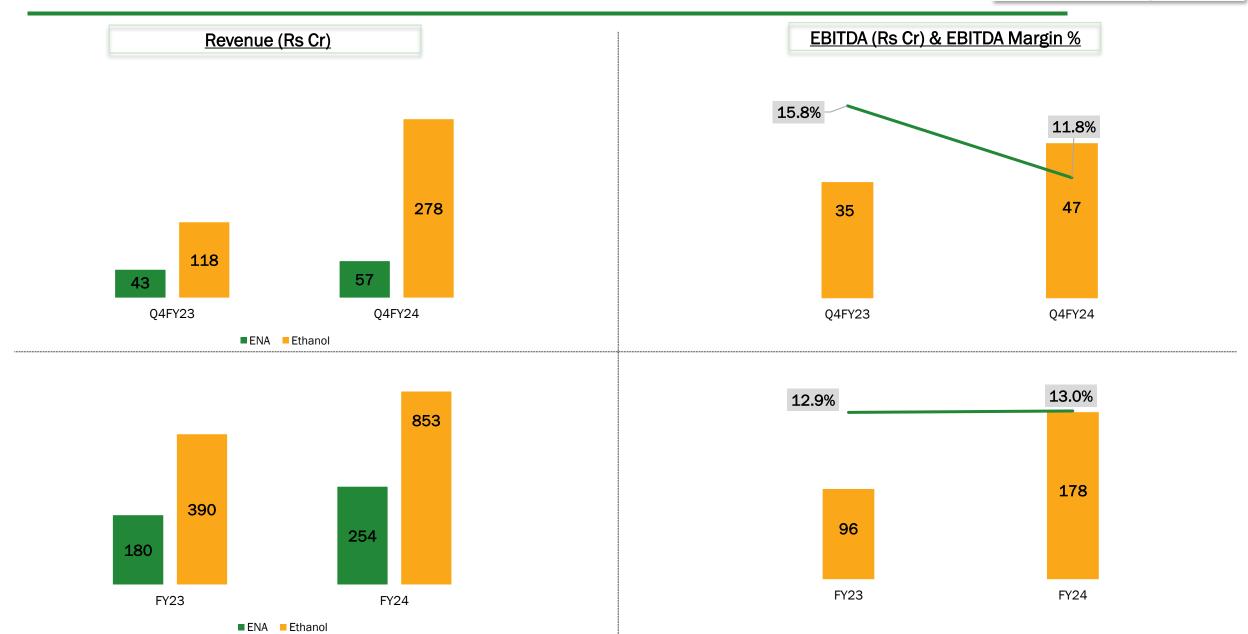
<u>Volume</u>





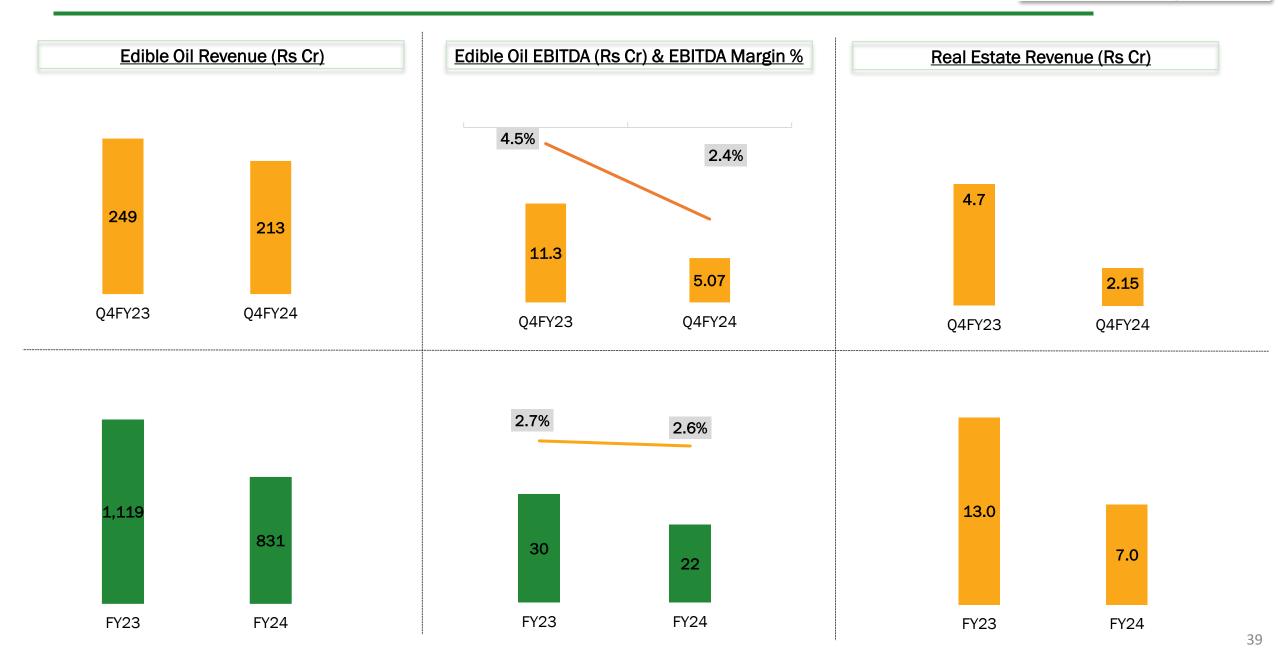
Distillery Financial Performance





Edible Oil Segment and Real Estate







Strong Legacy



2007: Expanded into the distillery business. 1988: Installed and commissioned an oil crushing unit. **2010**: Installed a new grain-based distillery-ethanol 1990: Commenced the production of unit with a daily capacity of 100,000 litres (KLPD) Capacity Doubled: BCL Distillery - Ethanol Unit Vanaspati by setting up a 100 MT Vanaspati and established a 5.0 MW co-generation power Plant. increased capacity from 100 KLPD to 200 **1976**: Commenced operations with a solvent plant. extraction plant for rice bran oil extraction. KLPD. 1977: Initiated oil production. 50% of BCL Bathinda distillery converted to 1980: Began the production of rice bran hard 1997: Overall capacity across all product ethanol production, supplying Oil Marketing oil. categories was almost doubled. Companies since December 2018. 1986-1990 1996-2000 2006-2010 1976-1980 2016-2020 2011-2015 1981-1985 2001-2005 1991-1995 2021-Now **1982:** Initiated a vegetable oil refinery project, focusing on refining and packing edible oils like **2005**: Entered the real estate sector with the 2021: New 200 KLPD Distillery Power Plant, Kharagpur, mustard oil, soya bean oil, and cottonseed oil. West Bengal. 1984: Established a Rice Mill. Increased solvent launch of Ganpati Enclave, an integrated 2022: Commissioned 200 KLPD Plant, Kharagpur, for extraction plant capacity from 40 MT PPD to 300 Township. ENA & Ethanol. MT PPD. **2005**: Introduced DD Mittal Towers, targeting 2023: Expanding Bathinda distillery to 400 KLPD + the affordable housing segment in Bathinda. 12.000 MTPA Rice Straw Power Plant. **1993:** Expansion plan initiated for doubling the capacity of its Edible Oil, Rice and Processing Unit at Bottling Plant: Established in Bathinda. Bathinda. Capacity +100 KLPD: Distillery expansion.

Power Self-Sufficiency: 5.0 MW co-gen

power plant.

Board of Directors





Mr. R.C. Nayyar - Chairman & Independent Director

1982 IAS graduate with a PhD in Science from Punjab University and a Master's in Rural Social Development from Reading University, UK. Over 34 years of government service in administration, planning, and finance. Also, a director at CityCapfin Ltd. and WSL Automobiles Pvt. Ltd.



Mr. Sat Narain Goyal - Whole Time Director Commerce postgrad with 40 years in corporate finance, audit, fundraising, taxation. On the team since 1981, leads Finance and Taxation. Enhanced corporate governance and stakeholder relations.



Mr. Rajinder Mittal - Managing Director
Started in family business at 21, mentored
by father Late Sh. Dwarka Dass Mittal.
Expertise in production, finance, projects,
and market strategies. Led company to
dominance. Renowned philanthropist and
deeply religious.



Mr. Parampal Singh Bal (Major Gen. (Retd.)) – Independent Director
M.Phil in Public Admin from Punjab Univ.
Expertise in admin, management, logistics. Served UN mission in Angola. 35 years of Army and corporate leadership.



Mr. Kushal Mittal - Joint Managing Director Univ. Business Admin-Northeastern Finance grad. Expertise in finance, project funding, cost management. Strategic leader enhancing governance, safety, Inherited sustainability. industry knowledge, keen business on opportunities.

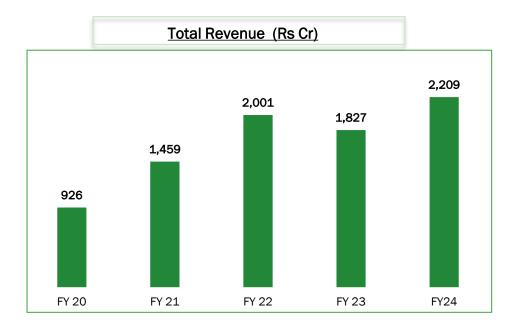


Mrs. Neerja Jain - Independent Woman Director

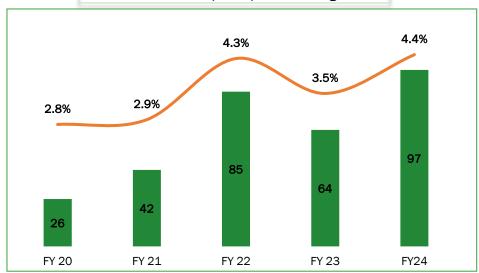
M.Sc (IT), B.Com, MBA, B.Ed. 12+ years' experience in finance, admin, IT, teaching, and HR. Principal at a prestigious senior secondary school, offering advisory services in education.

Consolidated Financial Highlights

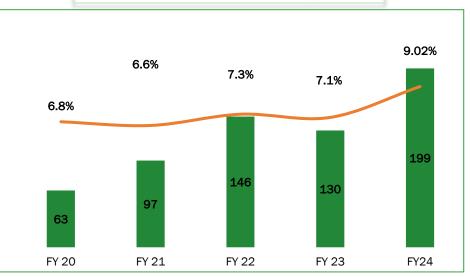




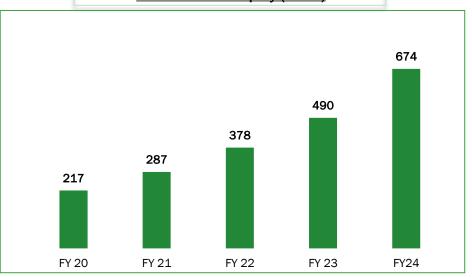
Profit After Tax (Rs Cr) & PAT Margin %



EBITDA (Rs Cr) & EBITDA Margin %



Shareholder's Equity (Rs Cr)



Consolidated Historical Income Statement



Particulars	FY21	FY22	FY23	FY24
Revenue from Operations	1,431	1,993	1,820	2,201
Other Income	28	8	7	8
Total Revenue	1,459	2,001	1,827	2,209
Total Expenses	1,363	1,855	1,696	2,009
EBITDA	97	146	130	199
EBITDA Margin %	6.6%	7.3%	7.1%	9.02%
Depreciation	13	15	25	36
Finance Cost	26	18	20	33
Profit Before Exceptional Item and Tax	58	113	85	130
Exceptional Items	0	0	0	(1)
Profit Before Tax	58	113	85	130
Гах	16	29	21	33
Profit After Tax	42	85	64	97
PAT Margins (%)	2.9%	4.2%	3.5%	4.4%
Other Comprehensive Income	(0)	1.0	1.3	2.6
Total Comprehensive Income	42	86	66	99
Diluted EPS (Rs/ Share) (Post Split)	1.88	3.51	2.66	3.43
Diluted EPS (Rs/.Share)(Pre Split)	19	35.1	27.5	-

Consolidated Historical Balance Sheet



Particulars	FY22	FY23	FY24
Assets			
Non-Current Assets			
Plant Property and Equipment	129.6	316.0	617.8
CWIP	166.3	212.4	12.7
Right to use assets	0.0	0.0	1.0
Investment Property	23.7	22.4	21.4
Intangible Assets	0.1	0.4	0.3
Intangible Assets under development	0.1	0.1	0.2
Financial Assets			
i) Investments	5.0	6.9	9.8
ii)Other Financial Assets	0.0	0.6	4.6
Other Non-Current Assets	48.4	21.4	3.9
Total Non Current Assets	373.2	580.1	671.8
Current Assets			
Inventories	195.6	320.5	384.8
Financial Assets	0.0	0.0	0.0
i)Investment	0.1	0.1	0.0
ii)Trade Receivables	101.7	93.1	121.7
iii)Cash and Bank Balances	21.1	7.6	5.7
ii)Other Financial Assets	0.2	3.6	15.8
Other Current Assets	65.7	90.4	100.8
Assets classified as Held for sale			
Total Current Assets	384.4	515.4	628.9
Total Assets	757.5	1,095.5	1,300.7

		In Rs Cr		
Particulars	FY22	FY23	FY24	
Equity and Liabilities				
Equity				
Share Capital	24.2	24.2	27.2	
Other Equity	342.5	456.3	624.4	
Non Controlling Interest	11.7	9.8	21.9	
Total Equity	378.4	490.3	673.5	
Non-Current Liabilities				
Financial Liabilities				
i) Borrowings	104.0	229.0	249.7	
ii)Lease Liabilities	0.0	0.0	1.0	
iii)Other Financial Liabilities	3.1	3.6	4.3	
iv) Provisions	2.1	2.7	2.9	
Deferred Tax Liabilities	11.5	8.6	21.6	
Total Non-Current Liabilities	120.6	243.9	279.4	
Current Liabilities				
Financial Liabilities				
i)Borrowings	156.5	208.6	226.3	
ii)Lease Liabilities	0.0	0.0	0.1	
iii)Trade Payables	78.7	123.9	95.5	
iii)Other Financial Liabilities	10.5	7.3	15.4	
Other Current Liabilities	6.5	12.3	7.3	
Provisions	0.5	0.7	0.9	
Current Tax Liabilities	5.8	8.5	2.3	
Total Current Liabilities	258.5	361.3	347.7	
Total Liabilites	379.1	605.2	627.2	
Total Equity and Liabilities	757.5	1,095.5	1,300.7	



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