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Transpek Industry Limited

Reg. Office; 6th Floor, Marble Arch Race Course Circle Vadodara - 390 007, Gujarat, (India)

Date: 22nd September, 2020

To, BSE Limited P.J.Towers, Dalal Street Mumbai – 400 001

Scrip Code: 506687

Dear Sir,

Subject: Investor Presentation

Pursuant to Regulations 30(6) of the Securities and Exchange Board of India (Listing Obligations and-Disclosure Requirements), Regulations, 2015, we enclose herewith Investor presentation for September 2020.

The aforementioned presentation has been uploaded on the Company's website viz. www.transpek.com.

We request you to take the above on your records and acknowledge receipt.

Thanking you,

Yours faithfully, For Transpek Industry Limited

Bimal V. Mehta Managing Director DIN: 00081171 alsnam



Works. At. & Post: Ekalbara Taluka Padra Dist: Vadodara - 391 440 Gujarat (India) Ph.: +91-2662-24444, 244318, 244309



Company Identification No.: L23205GJ1965PLC001343

www.transpek.com W E B S I T E inquiry@transpek.com E M A I L



Investor Presentation September 2020

Safe Harbour



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Transpek at Glance

About us





Environment Protection

Founded by Shri. Govindji

Shroff in 1965



Over three decades of presence in the international market

Part of Excel group of companies

Over 5 decades experience in Sulphur and Chlorine Chemistry





Exploring every possible compound from Sulphur and Chlorine

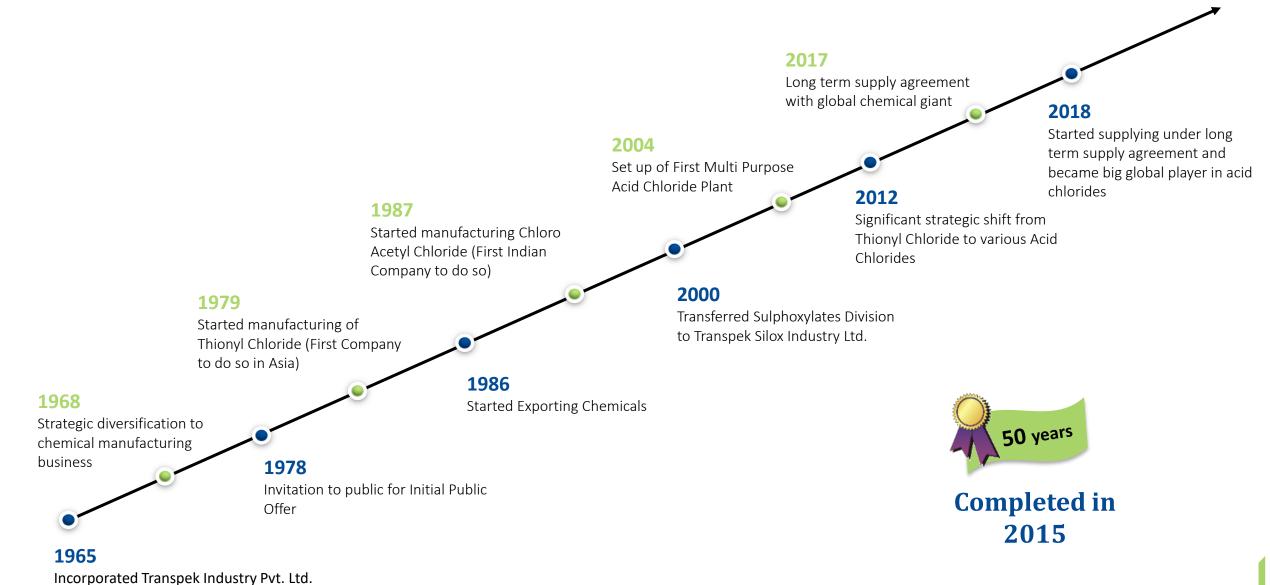
Headquartered in Vadodara, approximately 400 kms from Nhava Sheva



Our journey over five decades

for manufacturing Acrylic Sheets





Our products are supplied to varied industries



Leading global supplier for 'Chlorinated Products' to various industry sectors ranging from Pharmaceuticals, Agrochemicals and dyes to pigments.

Polymers



Pharma



Specialty Chemicals



Agro Chemicals



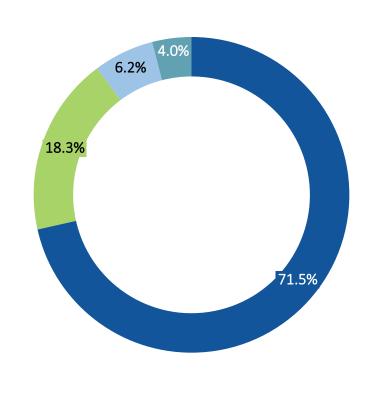
Cosmetics



Dyes



Q1 FY21 Sales Distribution based on Application





Our products have multiple applications



Diversified Products Across India's Fastest Growing Industries

- 2, 4, 6 Trimethyl Benzoyl Chloride
- Octanoyl chloride
- Propargyl Chloride Solution

Specialty Chemicals

- Cocoyl Chloride
- Diethylene Glycol
 Dichloride
- Isononanoyl Chloride
- Lauroyl chloride

Surfactants

- 2-Methoxyethyl chloride
 - 2-Propoxyethyl chloride
 - Methoxyacetyl chloride
 - n-Butyryl chloride
 - n-Valeroyl Chloride
 - Octanovl chloride
 - Propargyl Chloride Solution
 - Sulphur Dichloride
 - Thionyl Chloride

Agrochemical

- 2-Chloroethylamine Hydrochloride Solution
- Isophthaloyl Chloride
- m-Nitrobenzoyl chloride
- p-Nitrobenzoyl Chloride
- Sulphur Dichloride
- Sulphur Monochloride
- Terephthaloyl chloride

Dyes

• Thionyl Chloride

- 2-Ethylhexanoyl chloride
- Isononanoyl Chloride
- Isophthaloyl Chloride
- Neodecanoyl Chloride
- Octanoyl chloride
- Pivaloyl chloride
- Terephthaloyl chloride

- 2-Chloroethylamine Hydrochloride Solution
- 4-Chlorobutyryl Chloride
- 2-Methoxyethyl chloride
- Diethylene Glycol Dichloride
- Isobutyryl chloride
- Lauroyl chloride
- Methoxyacetyl chloride
- n-Butyryl chloride
- n-Decanoyl chloride
- n-Octyl chloride
- n-Valeroyl Chloride
- o-Toluoyl chloride
- Octanoyl chloride
- Pivaloyl chloride
- p-Nitrobenzoyl Chloride
- Propargyl Chloride Solution
- Sulphur Dichloride
- Triethyleneglycol Dichloride
- Thionyl Chloride





"The company has a **strong experience** in manufacturing of products using chlorinated chemistry presenting **unending opportunities for supply of intermediates and specialty chemicals** suitable for **multiple applications**".

Pharma

Our capabilities developed over years



Research & Development

- ♦ In house development of products
- DSIR approved R&D Facility
- ♦ R&D Lab approved by MS University of Baroda for PhD research
- ♦ Kilo lab and Pilot plants for trials before commercializing plants

Logistics

 Over 600 ISO tank management with own ISO tank repairs and cleaning stations

Customer Base

 Long lasting and strong relationship with domestic and international buyers

Sustainability Ratings

- ♦ ECOVADIS Sustainability platform the company is rated very high with 'Silver Badge'
- One of those few Indian companies to have a separate Process safety function which was set up many years back.

Business Sustainability Ratings

Manufacturing Capabilities

- ♦ Over 50 years of experience
- ♦ Unique recycling system with closed loop chemistry
- Expertise in chlorination chemistry

Supply Chain

♦ Stable association with vendors and service providers



Our clients trust in our capabilities & chemistries



Company has built an excellent reputation globally – Testament to our Reliability and Trustworthiness



10 years Exclusive contract with a 'MNC Giant'

Products

Supply of 'Acid Chlorides'



'Global Recognition and Visibility'

- Long-term supply agreement commenced from 1st January
 2018
- High performance product with dedicated manufacturing facility
- Positive effect on the turnover of the Company
- Augmented already solid reputation among Global Chemical Giants.
- EPS accretive

Our plants are multipurpose and multiproduct







Located ~25 km away from the headquarter location at Vadodara, Gujarat.

- Dedicated multipurpose and multiproduct plants spread over 100 acres with total production capacity of 66,000 MT/P.A.
- 🜟 Having an expert team of engineers for Process Scale-up, Plant Design, Erection, and Commissioning
- Having a facility to take up contract manufacturing as well as job work facility for our customers to provide them economically viable solutions.
- Handle projects for global clients in the areas of pharmaceuticals, agrochemicals and specialty chemicals by deploying our expertise in chlorination technology along with other core technologies

- Strategically located in largest chemical manufacturing zone
- ~ 400 kms away from Nhava Sheva Seaport, Mumbai
- Mundra, Pipavav and Hazira seaports are also well in reach
- Vadodara is also having ICD (Inland Container Depot) which is well connected to rail network with different regional ports

Our R & D facility is recognized by Government of India





Research & Development

Developed a comprehensive in-house R&D facility recognized by the Department of Science & Technology, Government of India, which is equipped with latest technology and equipment

Every new and existing product undergoes a constant research at our lab

Derived competitive edge in manufacturing of Acid Chlorides and Alkyl Chlorides, which have wide applications. We have developed several products and started its commercial production and supply.

We have the facility of gram lab, kilo lab and pilot plant to scale up the process.

It also approved by Maharaja Sayajirao University of Vadodara for allowing students pursuing Doctorate of Philosophy (Ph. D) to conduct research and experiments.

Our top management is committed to process safety



PHA

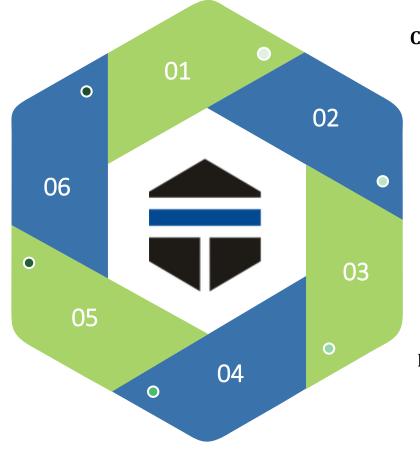
 Process Hazard Analysis conducted for all products and processes

Top Management

 Total commitment and involvement of the top management in process safety

Compliance

- Frequent and Regular Audits
- Time bound corrective and preventive actions



Chemical Release

- Dispersion Modeling Studies
- Storage Quantity Reduction
- Mechanical Integrity of Equipment

PSSR

Pre-Startup safety revisions for new and changed processes

Management of Change

- Well defined process for change
- Comprehensive Review for changes and pre implementation studies

Separate Process Safety Management Team

- Chemical Engineers
- Chemists
- Safety Professionals
- Automation Professionals

Our transportation is safe, systematic and sustainable





Logistics

- Safe, systematic and sustainable transportation is a key challenge to ever changing global chemical industry
- Pioneers in developing in-house ISO Tank station which is well equipped with state-of-the-art technology
- We manage over 600 ISO Tanks for safe and secure transportation of our products
- Each tank is closely monitored for its efficient utilization and periodically inspected by competent authority
- Our team provides end to end support to deliver the material in ISO Tanks
- Facilitated many customers in transitioning to use ISO Tanks using our technological competence



Packaging

- We offer different sizes of drum packing for our products which are UN approved and certified by Indian Institute
 of Packaging
- All packing, marking and labeling are prepare & ship as per IMDG and IATA guidelines

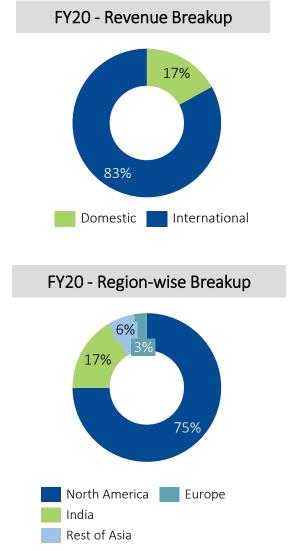
Our products are delivered across the globe



One of the Pioneering Global Exporters from India since 1986

Long term relations with Leading Global Chemical Giants





Our board has vast industry experience





Mr. Ashwin C. Shroff | Chairman

He is a science graduate, Mr. Shroff have emerged stronger, helping the growth of Industrial chemicals, Agro chemicals and Environment related businesses. He was the President o Indian Chemical Council (1996–1998). He is member of FICCI Environment Committee and FICCI Chemicals Committee



Mr. Bernd Dill | Independent Director

He is a German national, having emphasis on mathematics and natural sciences, Doctoral Thesis in Chemistry "Summa Cum Laude" at Frankfurt University. Recently, he has left his latest position as Executive Vice President Technology of Lurgi AG in Frankfurt and started his own company, Dr. Bernd Dill Consulting, based in Germany and Switzerland



Mr. Bimal Mehta | Managing Director

He is a qualified CA by profession. He has worked on C level positions in Indian and multi-national companies. He has 33 years of experience in Business Strategy, Market Growth, Customer Relationships and Finance



Mr. Nimish U Patel | Independent Director

He has 23 years of experience with the industry in the field of Electro Plating, Textile and Pharma Industries. He is the MD of Shri Dinesh Mills Ltd. He is also holding the position of Director in Ultramarine & Pigments Ltd. He is also the Chairman and MD of Dinesh Remedies Ltd, a subsidiary of Shri Dinesh Mills Ltd



Mr. Atul G. Shroff | Director

He had been the MD of the Company from 1981 to Nov 2017, has grown through the ranks of the Company since its inception. His keen sense of understanding the chemical processes has resulted in development of several innovative and appropriate improvements in our various plants



Ms. Geeta Goradia | Independent Director

She is MA Honors in Industrial Economics and Law from Maharaja Sayajirao University of Vadodara. She started her career as a Management Trainee in Mukund Iron & Steel Works, Mumbai and reached to a level of MD of renowned Company of Vadodara viz. Jewel Consumer Care Pvt. Ltd.



Mr. Dipesh K. Shroff | Director

He holds a Diploma in Civil Engineering, M.E.P. from IIM, Ahmedabad and OPM from Harvard Business School, Boston; he is presently the MD of Agrocel Industries Pvt. Ltd



Mr. Hemant J. Bhatt | Independent Director

He is having 29 years of post qualification experience in the financial domain. The scope of excellence includes field of Auditing, Project consulting, Fund syndication, Merchant Banking Activities, Financial Consulting, Risk Management, Corporate Governance, Six Sigma, IFRS, XBRL, SOX. He had been designated as the head of Gujarat Operations for BDO Consulting Pvt. Ltd.



Mr. Ravi A. Shroff | Director

He is B.E. (Chemical Engineering) and M.S. (Chemistry). He is also holding directorship in several private limited companies and one Investment Company. He is also a partner in several partnerships. Presently he is the MD in Excel Industries Ltd



Mr. Anandmohan Tiwari | Independent Director

He has worked as a member of the Indian Administrative Service for 34 years, out of which for 20 years in social sector namely women's empowerment, rural development, tribal development, education and CSR. He has worked as MD in Gujarat Narmada Valley Fertilizers Company, Gujarat Alkalies and Chemicals Ltd, Vadodara and Gujarat State Fertilizers & Chemicals, Ltd, Vadodara



Mr. Ninad D. Gupte | Independent Director

He is a B.Sc degree from Bombay University, PGDBM (XLRI-Jamshedpur), and Diploma in Tax Management (Bajaj Institute of Management-Bombay University). He has 39 years of experience with the industry in the field of chemicals, petrochemicals and agrochemicals

Our company has adopted a sustainable method of doing business



Community Empowerment

Serving the society in various areas like health & hygiene, education, skill development, vocational training etc.

Biodiversity

Maintaining and enhancing green belt (flora and fauna) within the factory premises through afforestation and plantations

Human Rights & Gender Equality

Maintaining work culture that ensures right opportunities to all on basis of their abilities and values without any bias



Awareness about Environmental Footprint

Minimizing impact of our operations by creating sustainable value chain and conservation / recycle/ reuse of resources

Health and Safety

Conducting operations in manner that ensures safety, health & hygiene of the employees leading to better working environment



Water Conservation

Recycling and reusing water through various methods like Bio-Filter, Recharge well, etc

Well Established, Efficient & Effective Safety and Environmental Practices

Accredited with ISO 9001:2015, ISO 14001:2015, BS OHSAS 18001:2007 for Management System and ISO 50001:2011 for Energy Management System





ESG at the heart of all we do

Corporate social responsibility



Women Empowerment Workshops

Understanding the needs of communities, addressing them through need-based projects and making them work together to help create game changing development for sustainable growth



Strengthening the Foundation



Vocational Training

Our vision is to actively contribute towards creating innovative and sustainable solutions in the fields of health, education, vocational training and skill building and in doing so, build a better sustainable way of life for the weaker sections of the society



Solidifying the base

Focus on all round development of children with special teaching classes for academic purpose and workshops having various activities



Health Awareness

Several sessions arranged for creating health awareness on issues like HIV, Anemia, Women's Health and hygiene, Cancer etc. Special medical check up camps are also arranged for addressing their health issues and for providing medicines and guidance to everyone



Awards and Recognitions – A glimpse



Government of Gujarat: Excellence in CSR Award



Shri Atul Shroff MD & Union Leader Shri Ashok Narsinh receiving the award at the hands of Hon. O. P. Kohli – Governor of Gujarat

FGI Award for Excellence in the field of Environment Pollution Abatement & Preservation



Shri Bimal V. Mehta, ED, receiving Federation of Gujarat Industries Award at the hands of Shri Manohar Parrikar, Minister of Defence, Government of India

Indian Chemical Council: Best in Social Responsibility Award



Vice President (Marketing) and Dy. General Manager (HRM) receiving the Indian Chemical Council Award for Social Responsibility

Environment, health and safety









We have Full-fledged Effluent management system with a licensed discharge facility to the central Effluent channel Our company has 100 acres of land with a green belt of more than 30,000 trees within its premises

Socially responsible at the time of COVID – 19



Activities done during COVID-19:



Arranged for immunity boosting medicines including multi vitamins, zinc and iron sucrose injections, as per the requirements of Primary Health Centre – Mujpur, along with gloves and sanitizer bottles for their health staff



During the lockdown period, packed lunches were provided from our factory's canteen to various Govt. personnel on duty



Distribution of masks, sanitizer bottles, homeopathic medicines etc in Ekalbara and Mahuvad villages



Help to Employees - Personal attention on wellbeing, Distribution of Preventive Ayurvedic and Homeopathic Medicine & Increase in Medical and Life Insurance Limits



Donation of Sanitization Tunnel at District Collector Office



Contribution to Chief Minister's Fund



Provided Infusion Pumps to Govt. Hospital









Way Forward

Growth Initiatives



01

Focus on Value-Added Products

One key focus area of the company is to introduce products that are intermediates (all current products are starting RMs)

04

Growing opportunities in Pharma and Agro

We have identified few intermediates on which work is going on. Currently the products are being imported largely from China. The final selection would be based on market, customer's interest, technical feasibility, approvals etc.

02

Forward Integration

We are working on forward integration from Acid Chlorides and also considering other chemistries independently or as part of such forward integration. A few products are under development at multiple stages

05

New Products

The company is working on multiple products which include low value, high volume products as well as high value, low volume products to create a broader and balanced product profile

03

Government Initiatives

Several government initiatives like Make in India, Aatmanirbhar Bharat and China plus one strategy will generate lot of opportunities for the chemical sector

06

Acquisition of New Customers

We are working to reduce the concentration by adding customers and geographies. In addition to this, we are also working to add more products and chemistries to reduce concentration

Business Update



Concentration

- We are relentlessly working towards mitigating the concentration risk by adding new customers and geographies
- o In addition to this, the company is also working to add more products and chemistries

Hedging

- Risk arising due to foreign exchange fluctuation is largely mitigated due to natural hedge arising out of export and import. Also, payment of certain expenses and loan instalments are in foreign currency
- o For the open amount of foreign exchange, the company has a policy of hedging based on receivable cycle

Project on Hold

- Oue to current uncertain times in the aftermath of COVID-19, the new project undertaken by Transpek Creative Chemistry Private Limited, Wholly Owned Subsidiary of the Company has been put on hold
- This project will be reconsidered as and when situation improves, and opportunities crystalize. The company is taking prudent steps to conserve cash considering significantly uncertain global markets





Q1 FY21 - Financial Highlights

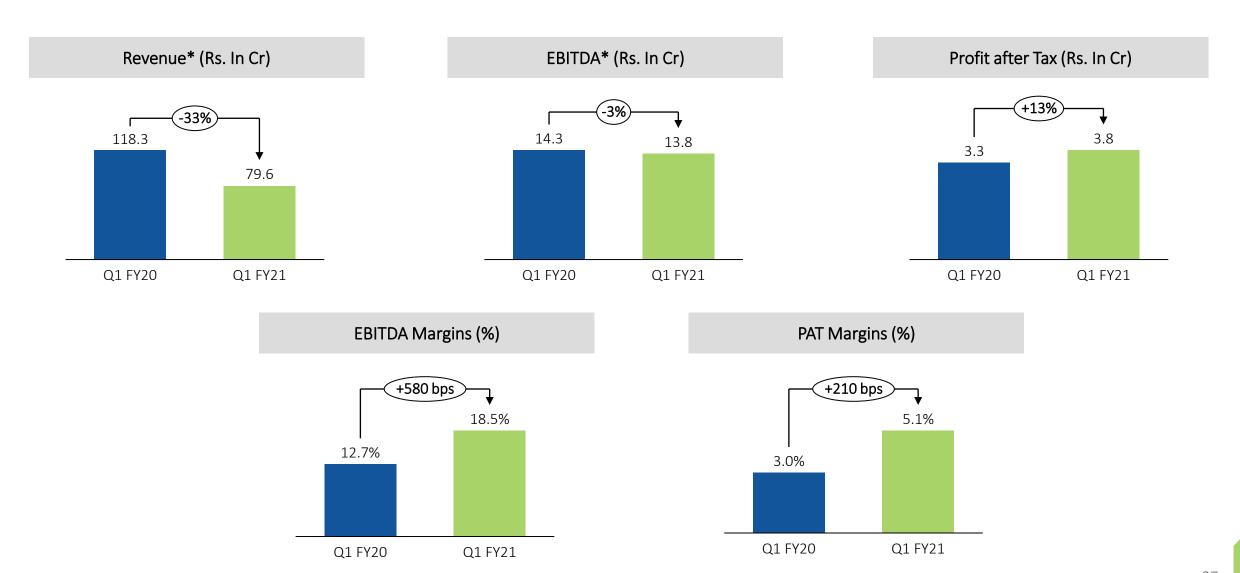
Q1 FY21 – Consolidated Profit & Loss Account



Particulars (Rs. Crores)	Q1 FY21	Q1 FY20	Y-o-Y	Q4 FY20	Q-o-Q
Revenue from Operations	74.7	112.6		161.8	
Other Income	4.9	5.7		4.0	
Total Revenue from operations	79.6	118.3	-33%	165.9	-52%
Cost of materials consumed	32.7	54.3		59.8	
Purchases of stock-in-trade	0.0	0.0		0.0	
Changes in inventories of finished goods, work-in-progress and stock-in-trade	-0.2	9.0		12.3	
Total Raw Material	32.6	63.3		72.2	
Employee Expenses	12.1	12.9		11.6	
Other Expenses	21.1	27.9		38.3	
EBITDA	13.8	14.3	-3%	43.8	-68%
EBITDA Margin (%)	18.5%	12.7%		27.1%	
Depreciation	6.8	6.1		7.1	
EBIT	7.1	8.2	-14%	36.7	-81%
EBIT Margin (%)	9.5%	7.3%		22.7%	
Finance Cost	2.9	4.0		4.0	
Exceptional Item	0.0	0.0		0.0	
Profit before Tax	4.2	4.2	-1%	32.7	-87%
PBT Margin (%)	5.6%	3.8%		20.2%	
Tax	0.4	0.9		8.5	
Profit After Tax	3.8	3.3	13%	24.2	-84%
PAT Margin (%)	5.1%	3.0%		15.0%	
EPS	6.7	6.0		43.4	

Q1 FY21 – Consolidated Financial Highlights









FY20 - Financial Highlights

FY20 - Consolidated Profit & Loss Account



Particulars (Rs. Crores)	FY20	FY19	Y-o-Y
Revenue from Operations	565.6	594.6	
Other Income	17.4	17.8	
Total Revenue from operations	583.0	612.4	-5%
Cost of materials consumed	253.1	304.3	
Purchases of stock-in-trade	0.0	0.1	
Changes in inventories of finished goods, work-in-progress and stock-in-trade	7.2	-3.4	
Total Raw Material	260.3	301.0	
Employee Expenses	49.4	45.2	
Other Expenses	138.0	131.7	
EBITDA	135.3	134.4	1%
EBITDA Margin (%)	23.9%	22.6%	
Depreciation	25.9	14.1	
EBIT	109.4	120.3	-9%
EBIT Margin (%)	19.3%	20.2%	
Finance Cost	15.9	19.0	
Exceptional Item	0.0	0.0	
Profit before Tax	93.5	101.3	-8%
PBT Margin (%)	16.5%	17.0%	
Tax	20.6	35.6	
Profit After Tax	73.0	65.7	11%
PAT Margin (%)	12.9%	11.1%	
EPS	130.6	117.7	

FY20 - Consolidated Balance Sheet



Liabilities	Mar-20	Mar-19
Equity		
Equity Share capital	5.6	5.6
Other Equity	332.9	305.8
Total Equity	338.5	311.4
Financial liabilities		
(i) Borrowings	44.6	68.8
(ii) Other Financial liabilities	9.6	0.0
Provisions	3.6	3.3
Deferred tax liabilities (Net)	56.5	61.0
Total Non Current Liabilities	114.3	133.1
Financial liabilities		
(i) Borrowings	32.3	51.4
(ii) Trade Payables	52.2	59.3
(iii) Other financial liabilities	45.1	26.3
Provisions	1.7	2.1
Other current liabilities	6.9	11.8
Current tax liabilities (Net)	0.0	3.3
Total Current Liabilities	138.1	154.2
Total Equity and Liabilities	590.9	598.7

Assets	Mar-20	Mar-19
Non Current assets		
Property, Plant and Equipment	270.7	236.5
Capital work-in-progress	18.6	32.8
Right to use of lease assets	16.0	0.0
Investment In subsidiary	0.0	0.0
Financial Assets		
(i) Investments	117.9	149.0
(iii) Loans	1.8	2.1
(ii) Other financial assets	1.3	1.2
Other non-current assets	3.9	4.4
Total Non Current Assets	430.1	425.9
Current Assets		
Inventories	49.7	56.1
Financial Assets		
(i) Trade receivables	92.0	93.5
(ii) Cash and cash equivalents	0.4	0.3
(iii) Bank balances other than above	0.7	0.5
(iv) Loans	0.1	0.5
(v) Other financial assets	0.1	1.6
Other current assets	17.8	20.3
Total Current Assets	160.8	172.7
Total Assets	590.9	598.7

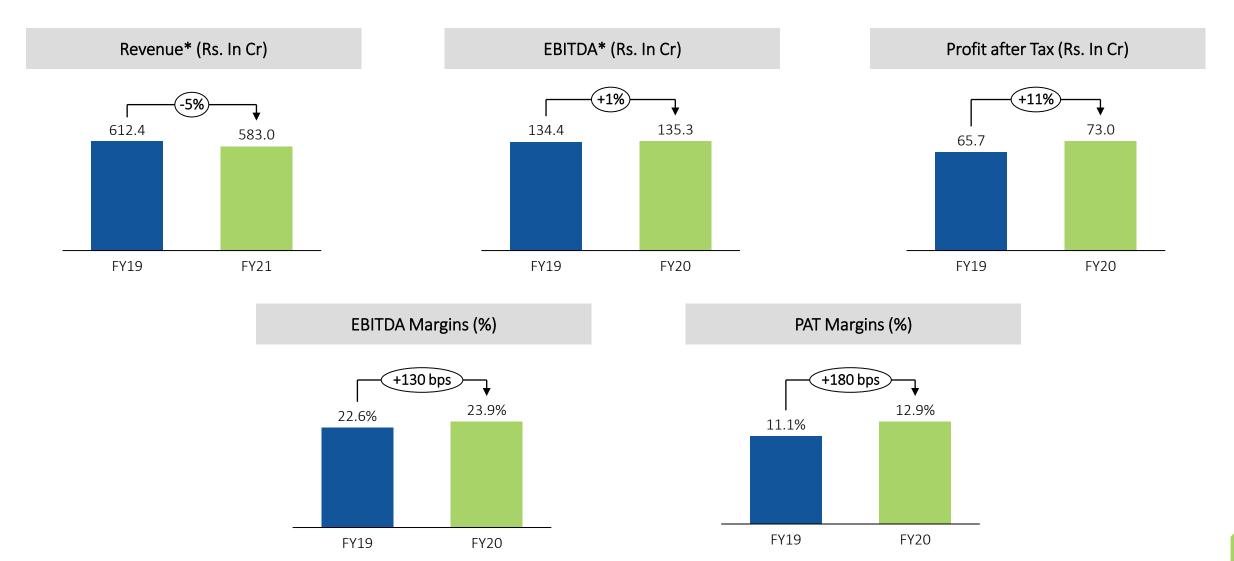
FY20 - Consolidated Cash Flows Statement



Particulars (Rs. Crores)	Mar-20	Mar-19
Net Profit Before Tax	93.5	101.3
Adjustments for: Non-Cash Items / Other Investment or Financial Items	39.3	29.9
Operating profit before working capital changes	132.8	131.3
Changes in working capital	2.0	16.0
Cash generated from Operations	134.8	147.2
Direct taxes paid (net of refund)	-24.2	-19.7
Net Cash from Operating Activities	110.6	127.5
Net Cash from Investing Activities	-33.2	-44.9
Net Cash from Financing Activities	-77.3	-83.1
Net Decrease in Cash and Cash equivalents	0.1	-0.4
Add: Cash & Cash equivalents at the beginning of the period	0.3	0.7
Cash & Cash equivalents at the end of the period	0.4	0.3

FY20 – Consolidated Financial Highlights









Historical Financial Highlights

Consolidated Profit & Loss Account



Particulars (Rs. Crores)	FY20	FY19	FY18	FY17
Revenue from Operations*	565.6	594.6	361.2	316.6
Other Income	17.4	17.8	9.8	7.4
Total Revenue	583.0	612.4	370.9	324.0
Cost of materials consumed	253.1	304.3	186.8	139.1
Purchases of stock-in-trade	0.0	0.1	8.0	6.7
Changes in inventories of finished goods, work-in-progress and stock-in-trade	7.2	-3.4	-2.6	2.8
Total Raw Material	260.3	301.0	192.2	148.6
Employee Expenses	49.4	45.2	37.7	35.0
Other Expenses	138.0	131.7	84.1	80.2
EBITDA	135.3	134.4	56.9	60.2
EBITDA Margin (%)	23.9%	22.6%	15.7%	19.0%
Depreciation	25.9	14.1	9.9	8.6
EBIT	109.4	120.3	46.9	51.5
EBIT Margin (%)	19.3%	20.2%	13.0%	16.3%
Finance Cost	15.9	19.0	11.9	9.1
Exceptional Item	0.0	0.0	0.0	0.0
Profit before Tax	93.5	101.3	35.0	42.4
PBT Margin (%)	16.5%	17.0%	9.7%	13.4%
Tax	20.6	35.6	8.6	12.4
Profit After Tax	73.0	65.7	26.4	30.0
PAT Margin (%)	12.9%	11.1%	7.3%	9.5%
EPS	130.6	117.7	47.3	51.9

Consolidated Balance Sheet - Assets



Assets	Mar-20	Mar-19	Mar-18	Mar-17
Non Current assets				
Property, Plant and Equipment	270.7	236.5	178.6	117.1
Capital work-in-progress	18.6	32.8	56.4	13.0
Right to use of lease assets	16.0	0.0	0.0	0.0
Investment In subsidiary	0.0	0.0	0.0	0.0
Financial Assets				
(i) Investments	117.9	149.0	143.5	130.8
(iii) Loans	1.8	2.1	2.3	1.1
(ii) Other financial assets	1.3	1.2	2.5	2.2
Other non-current assets	3.9	4.4	5.9	2.7
Total Non Current Assets	430.1	425.9	389.2	267.0
Current Assets				
Inventories	49.7	56.1	46.0	37.1
Financial Assets				
(i) Trade receivables	92.0	93.5	93.5	67.2
(ii) Cash and cash equivalents	0.4	0.3	0.7	0.4
(iii) Bank balances other than above	0.7	0.5	1.0	0.9
(iv) Loans	0.1	0.5	0.9	0.8
(v) Other financial assets	0.1	1.6	0.1	0.8
Other current assets	17.8	20.3	35.2	12.2
Total Current Assets	160.8	172.7	177.2	119.4
Total Assets	590.9	598.7	566.4	386.4

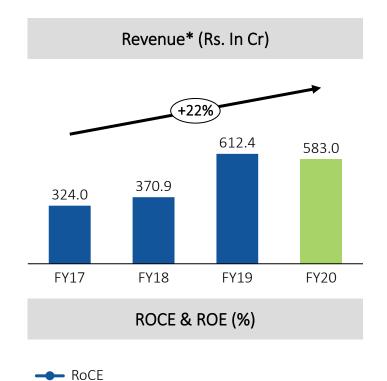
Consolidated Balance Sheet - Liabilities



Liabilities	Mar-20	Mar-19	Mar-18	Mar-17
Equity				
Equity Share capital	5.6	5.6	5.6	5.6
Other Equity	332.9	305.8	241.4	200.0
Total Equity	338.5	311.4	246.9	205.6
Financial liabilities				
(i) Borrowings	44.6	68.8	85.4	25.0
(ii) Other Financial liabilities	9.6	0.0	0.0	0.0
Provisions	3.6	3.3	3.1	2.9
Deferred tax liabilities (Net)	56.5	61.0	47.5	43.6
Total Non Current Liabilities	114.3	133.1	136.1	71.4
Financial liabilities				
(i) Borrowings	32.3	51.4	94.7	44.9
(ii) Trade Payables	52.2	59.3	54.5	33.9
(iii) Other financial liabilities	45.1	26.3	25.3	20.3
Provisions	1.7	2.1	1.8	2.4
Other current liabilities	6.9	11.8	6.6	6.3
Current tax liabilities (Net)	0.0	3.3	0.6	1.6
Total Current Liabilities	138.1	154.2	183.4	109.4
Total Equity and Liabilities	590.9	598.7	566.4	386.4

Consolidated Financial Highlights





35.3%

FY19

33.4%

30.6%

29.2%

FY20

─ RoE

19.3%

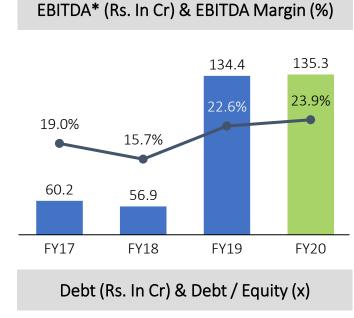
13.8%

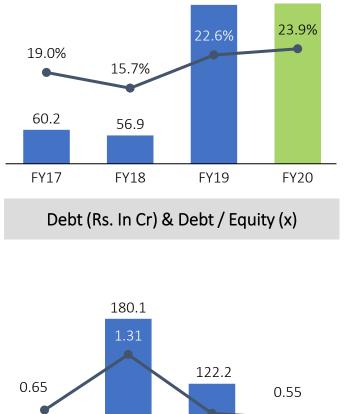
FY18

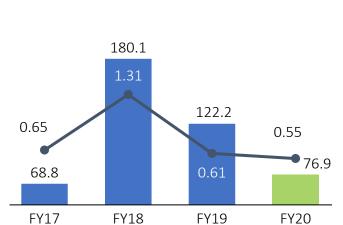
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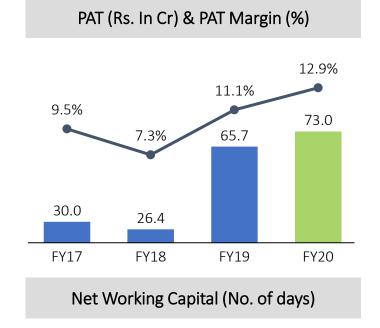
26.5%

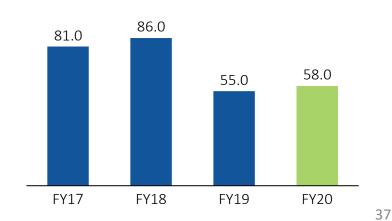
FY17





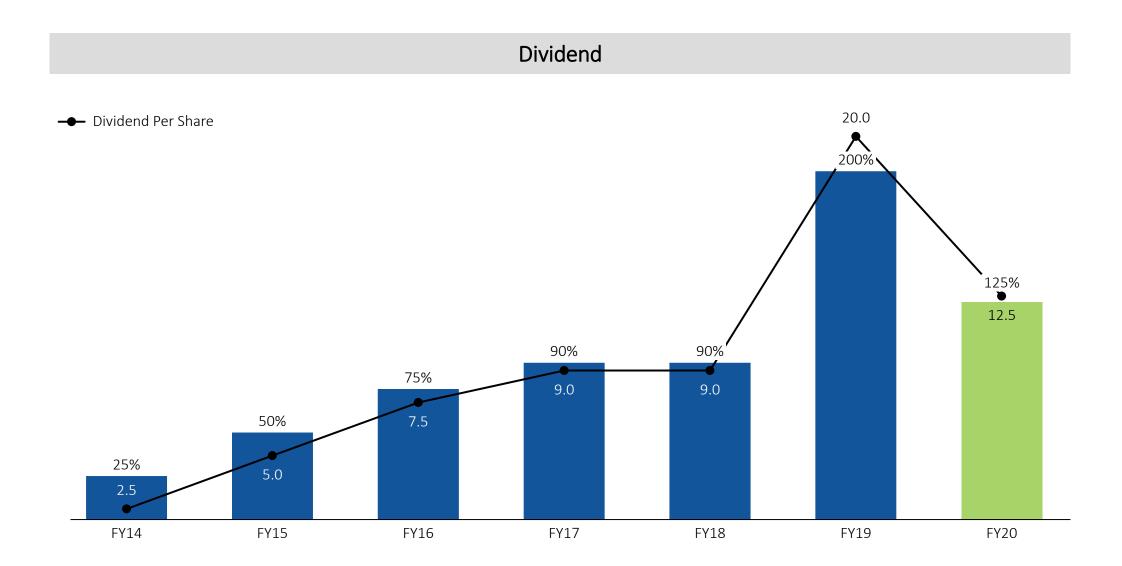






Consistent Dividend Performance







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THANK YOU

