

YBL/CS/2023-24/077

July 22, 2023

National Stock Exchange of India Limited

Exchange Plaza, Plot no. C/1, G Block, Bandra - Kurla Complex Bandra (E), Mumbai - 400 051 Tel.: 2659 8235/36 8458

NSE Symbol: YESBANK

**BSE Limited** 

Corporate Relations Department P.J. Towers, Dalal Street Mumbai – 400 001 Tel.: 2272 8013/15/58/8307

BSE Scrip Code: 532648

Dear Sir / Madam,

Sub.: Press Release and Investor Presentation on the Financial Results for the Quarter (Q1) ended June 30, 2023 - SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

Ref.: Reg. 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

This is further to the Outcome of Board Meeting dated July 22, 2023, wherein the Bank had disclosed the Un-Audited Standalone and Consolidated Financial Results of the Bank for the Quarter (Q1) ended on June 30, 2023, along with the Limited Review Report of the Joint Statutory Auditors of YES Bank Limited ("the Bank").

A Press Release and Investor Presentation on the Financial Results for the Quarter (Q1) ended on June 30, 2023, is also enclosed herewith for appropriate dissemination.

The above information is being hosted on the Bank's website <u>www.yesbank.in</u> in terms of Regulation 30 of the Listing Regulations, as amended.

You are requested to take the same on record and acknowledge the receipt.

Thanking you,

Yours faithfully,

For YES BANK LIMITED

Shivanand R. Shettigar Company Secretary

Encl: Press Release & Investor Presentation

### PRESS RELEASE





July 22, 2023

### YES BANK ANNOUNCES FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2023

#### **Key Highlights**

- Sustained Earnings: Net Profit at INR 343 Crs up 10.3% Y-o-Y and 69.2% Q-o-Q
  - NII at INR 2,000 Crs for Q1FY24 up 8.1% Y-o-Y
  - NIM at 2.5% up 10 bps Y-o-Y
  - Non-Interest Income at INR 1,141 Crs, up 54.0% Y-o-Y and 13.7% Q-o-Q
- Sustained momentum in Balance Sheet Granularity
  - Advances growth at 10.0% Y-o-Y (adj. for ARC transaction); Retail Advances up 31.3% Y-o-Y, SME up 24.1% Y-o-Y & Mid Corp. Segment up 28.9% Y-o-Y
  - New Sanctions / Disbursement of INR 24,730 Crs in Q1FY24
  - 355k CASA Accounts opened during the guarter
- Improving Asset Quality
  - GNPA ratio at 2.0% vs. 13.4% in Q1FY23 and 2.2% last quarter
  - (NNPA + Net Carrying Value of SR) ratio at 2.4% Q1FY24 flat Q-o-Q
  - Resolution Momentum continues to be strong with Total Recoveries & Upgrades for Q1FY24 at INR 1,201 Crs
- CET 1 Ratio at 13.6%<sup>1</sup> v/s. 11.9% in Q1FY23 and 13.3% in Q4FY23

Commenting on the results and financial performance, **Mr. Prashant Kumar, Managing Director & CEO**, **YES BANK** said, "Q1FY24 was a steady quarter where we have demonstrated significant progress in line with our Strategic Objectives. While the Balance Sheet granularity momentum continued, we also delivered a strong growth in our Fee Income while containing our Operating and Credit Costs. With the focus of the Bank now firmly aligned towards improving the profitability of the franchise, over the coming quarters, we will continue to work on levers which further accelerate this momentum such as improvement in NIMs and CASA Ratio, reducing the drag from legacy PSL requirements, further cross-sell and product penetration into our fast-expanding customer base, while continuing to maintain strict controls over costs.

A key highlight during the quarter was the launch of our refreshed brand identity. With a strong foundation firmly in place, it was the opportune time to make the next strategic move of reimagining the YES BANK brand. As part of the refreshed identity, a vibrant new logo has been launched which carries forward the visual DNA of the Bank and builds on it. This has been accompanied with an integrated 360-degree campaign with the positioning - 'Life Ko Banao Rich' that resonates with the evolving needs and aspirations of our customers. The initial feedback to this campaign has been extremely positive, and we believe that this will not only instill enthusiasm and confidence among our stakeholders, but also enhance the pace of our new customer acquisition."

<sup>&</sup>lt;sup>1</sup> Including Profits and the Warrant Application Proceeds of INR 948 Crs





#### **Financial Highlights**

#### **Profit and Loss**

- Q1FY24 NII at INR 2,000 Crs up 8.1% Y-o-Y
- NIM for Q1FY24 at 2.5% up nearly 10 bps Y-o-Y
- Q1FY24 Non-Interest Income at INR 1,141 Crs, up 54.0% Y-o-Y and 13.7% Q-o-Q
- Q1FY24 Operating Expenses at INR 2,322 Crs, up 16.0% Y-o-Y and 4.6% Q-o-Q
- Operating profit for Q1FY24 stands at INR 818 Crs, up 38.8% Y-o-Y
- Q1FY24 Provision costs at INR 360 Crs up 106.2% Y-o-Y but down 41.7% Q-o-Q.
- Q1FY24 Net Profit at INR 343 Crs, up 10.3% Y-o-Y, and 69.2% Q-o-Q

#### **Balance Sheet**

- Net Advances at INR 2,00,204 Crs, registered growth of 7.4% Y-o-Y. Adjusted for the ARC Transaction, Advances growth at 10.0% Y-o-Y
  - Sustained improvement in Granularity Retail & SME: Mid Corp.: Corp. mix at 61:14:25 vs. 51:11:38 last year and 59:14:27 last quarter
  - Retail Advances mix at 47.2% vs. 38.6% in Q1FY23 and 45.5% last quarter (ex-Reverse Repo Adj.)
  - New Sanctions / Disbursements of INR 24,730 Crs in Q1FY24
    - Gross Retail Assets Disbursements of INR 11,283 Crs in Q1FY24
    - Rural Disbursements of INR 717 Crs
    - SME Disbursements<sup>1</sup> of INR 6,686 Crs
    - Mid Corporate Disbursements of INR 1,310 Crs
- Total Balance Sheet grew 11.7% Y-o-Y
- CD Ratio at 91.3% vs. 96.4% in Q1FY23 and 92.0% last quarter
- Total Deposits at INR 219,369 Crs, up 13.5% Y-o-Y & 0.9% Q-o-Q. Excluding CDs, Deposits growth at 16.2% Y-o-Y
  - CASA ratio at 29.4% vs. 30.8% in Q1FY23 and Q4FY23
  - 355K new CASA Accounts opened in Q1FY24
  - Retail and Small Business Deposits (Gross LCR Definition) grew 17.9% Y-o-Y
- Average LCR during the quarter remains healthy at 127.0%; LCR as on June 30, 2023 at 125.7%
- CET 1 ratio at 13.6%<sup>2</sup>: Total CRAR at 18.3%
  - RWA to Total Assets at 69.1% vs. 72.8% in Q1FY23 and 69.1% in Q4FY23
- Investments at INR 70,971 Crs up 20.9% Y-o-Y
- Borrowings at INR 74,747 Crs up 5.7% Y-o-Y

<sup>&</sup>lt;sup>1</sup> Includes limit set-ups

<sup>&</sup>lt;sup>2</sup> Includes Profits for Q1FY24 and Warrant application proceeds aggregating to INR 948 Crs

### PRESS RELEASE





#### **Asset Quality**

- (NNPA + net carrying value of SR) as % of Advances at 2.4% in Q1FY24 v/s. 4.5% in Q1FY23 and 2.4% in Q4FY23
  - GNPA ratio at 2.0% vs. 13.4% in Q1FY23 and 2.2% in Q4FY23
  - NNPA ratio at 1.0% vs. 4.2% in Q1FY23 and 0.8% in Q4FY23
- Gross Slippages for Q1FY24 at INR 1,430 Crs v/s. INR 1,072 Crs in Q1FY23 and INR 1,196 Crs in Q4FY23
  - Slippages Net of Recoveries and Upgrades, at INR 764 Crs which is similar to last quarter (INR 740 Crs)
  - Retail Net Slippages at INR 350 Crs v/s. INR 433 Crs last quarter
- Overdue Book of 31-90 days at: INR 3,863 Crs vs INR 4,786 Crs last quarter
  - 31-60 days book at INR 1,269 Crs vs INR 3,621 Crs last quarter
  - 61-90 days book at INR 2,594 Crs vs INR 1,165 Crs last quarter
- Resolution Momentum continues to be strong with Recoveries & Upgrades for Q1FY24 at INR 1,201 Crs

#### **Digital & Other Highlights/ Achievements**

- Added 20 new branches during Q1FY24; branch count now at 1,212 v/s. 1,140 in Q1FY23 and 1,192 in Q4FY23.
- Pursuant to signing of MoUs between RBI and Central Bank of the UAE to promote
  use of local currencies for cross-border transactions, YES BANK became the first
  Bank in India to undertake the INR settlement for bullion imports from UAE
- Launched a cluster banking initiative in Ujjain, Madhya Pradesh- with the objective of providing easy access to finance across rural areas through digitization
- Launched YES PAY EASY a mobile app for merchants in partnership with Mastercard and Worldline India

YES BANK's Analyst conference call, scheduled on July 24, 2023 at 8:00 AM IST, can be heard at following link, post 10 AM: https://www.yesbank.in/about-us/investor-relations/financial-information/financial-results

#### **ABOUT YES BANK**

YES BANK is a full service commercial bank providing a complete range of products, services and technology driven digital offerings, catering to retail, MSME as well as corporate clients.

YES BANK operates its Investment banking, merchant banking and brokerage businesses through YES SECURITIES, a wholly owned subsidiary of the Bank. Headquartered in Mumbai, it has a pan-India presence including an IBU at GIFT City, and a Representative Office in Abu Dhabi.

For more information, please visit the Bank's website at <a href="http://www.yesbank.in/">http://www.yesbank.in/</a>

#### For further information, please contact:

YES BANK

Neha Chandwani

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#### **Financial Highlights from Q1FY24 Results**

| Profit & Loss Statement Highlights |        |              |          |        |          |  |  |  |
|------------------------------------|--------|--------------|----------|--------|----------|--|--|--|
| (INR Crs)                          | Q1FY24 | Q4FY23       | Growth % | Q1FY23 | Growth % |  |  |  |
| Net Interest Income                | 2,000  | 2,105        | -5.0%    | 1,850  | 8.1%     |  |  |  |
| Non Interest Income                | 1,141  | 1,004        | 13.7%    | 741    | 54.0%    |  |  |  |
| Total Net Income                   | 3,141  | 3,109        | 1.0%     | 2,591  | 21.2%    |  |  |  |
| Operating Profit/(Loss)            | 818    | 889          | -7.9%    | 590    | 38.8%    |  |  |  |
| Provisions                         | 360    | 618          | -41.7%   | 175    | 106.2%   |  |  |  |
| Net Profit / (Loss)                | 343    | 202          | 69.2%    | 311    | 10.3%    |  |  |  |
| Basic EPS (INR)                    | 0.12   | 0.07         | 68.6%    | 0.12   | -4.3%    |  |  |  |
|                                    | Key    | P & L Ratios |          |        |          |  |  |  |
|                                    | Q1FY24 | Q4FY23       |          | Q1FY23 |          |  |  |  |
| Return on Assets <sup>1</sup>      | 0.4%   | 0.2%         |          | 0.4%   |          |  |  |  |
| Return on Equity <sup>1</sup>      | 3.3%   | 2.0%         |          | 3.7%   |          |  |  |  |
| NIM                                | 2.5%   | 2.8%         |          | 2.4%   |          |  |  |  |
| Cost to Income                     | 73.9%  | 71.4%        |          | 77.2%  |          |  |  |  |
| Non-interest inc. to Total income  | 36.3%  | 32.3%        |          | 28.6%  |          |  |  |  |

| Balance Sheet Highlights                                 |           |              |         |           |         |  |  |  |
|--|-----------|--------------|---------|-----------|---------|--|--|--|
| (INR Crs)  | 30-Jun-23 | 31-Mar-23    | Q-o-Q % | 30-Jun-22 | Y-o-Y % |  |  |  |
| Advances   | 200,204   | 203,269      | -1.5%   | 186,367   | 7.4%    |  |  |  |
| Deposits   | 219,369   | 217,502      | 0.9%    | 193,241   | 13.5%   |  |  |  |
| Shareholder's Funds                                      | 41,161    | 40,742       | 1.0%    | 34,149    | 20.5%   |  |  |  |
| Total Capital Funds                                      | 45,048    | 43,923       | 2.6%    | 40,926    | 10.1%   |  |  |  |
| Total Assets   | 355,754   | 354,786      | 0.3%    | 318,475   | 11.7%   |  |  |  |
|  | Key Bala  | nce Sheet Ra | atios   |           |         |  |  |  |
| CRAR <sup>2</sup>  | 18.3%     | 18.0%        |         | 17.7%     |         |  |  |  |
| CET I <sup>2</sup>                                       | 13.6%     | 13.3%        |         | 11.9%     |         |  |  |  |
| Book Value per share (INR)                               | 14.3      | 14.2         |         | 13.6      |         |  |  |  |
| Gross NPA (%)  | 2.0%      | 2.2%         |         | 13.4%     |         |  |  |  |
| Net NPA (%)  | 1.0%      | 0.8%         |         | 4.2%      |         |  |  |  |
| NPA PCR <sup>3</sup>                                     | 67.8%     | 72.3%        |         | 82.3%     |         |  |  |  |
| Std. Restructured Advances ( <i>Gross</i> ) <sup>4</sup> | 4,682     | 4,705        |         | 6,453     |         |  |  |  |
| Security Receipts (Net)                                  | 2,651     | 3,237        |         | 622       |         |  |  |  |
| CASA Ratio   | 29.4%     | 30.8%        |         | 30.8%     |         |  |  |  |
| Average LCR  | 127.0%    | 118.5%       |         | 118.8%    |         |  |  |  |

<sup>&</sup>lt;sup>1</sup> Annualized

<sup>&</sup>lt;sup>2</sup> Includes Profits and Warrants Application Proceeds of INR 948 Crs

<sup>&</sup>lt;sup>3</sup> Incl. Technical W/Os

<sup>&</sup>lt;sup>4</sup> Already implemented as of respective date (across various categories including Covid related)



# **INVESTOR PRESENTATION**

Q1FY24 Financial Results

July 22, 2023

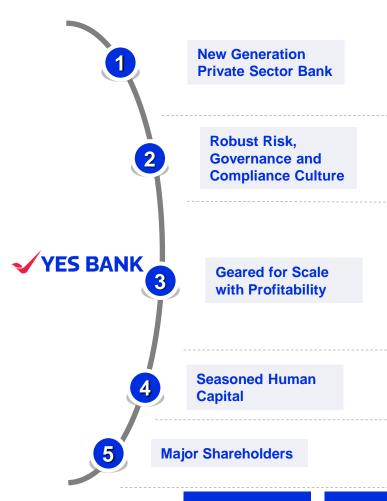






# New Generation, Professionally Run, Private Sector Bank with a Scalable Platform





- 6th Largest Private Sector, Universal Bank offering comprehensive suite of product and services via its pan India network of 1,212 branches, 150 BCBO and 1,300+ ATMs in over 300 districts of India
- Accelerating as a granular retail and MSME franchise with leadership in digital payments and strong focus on transaction banking
- Preferred Banker to Digital India with best-in-class technology / API stack
- ESG Led Franchise reflected in the rankings in 2022 by S&P Global, CDP ratings and Moody's ESG and Sustainability Ratings
- Eminent 13-member Board of Directors comprising 7 independent directors, 3 women directors domain specialists with extensive strategic, operational and leadership experience
- Comprehensive and Robust Risk Management Framework; De-Centralization of Credit Approval Process
- 'Compliance First' Culture
- Strong Foundation; Key levers, now in place, for scale-up and material improvement in profitability
  - Retail Advances at INR 94,000+ Crs (~47% of Net Advances) focus shifting towards further improving the profitability
  - A 'Preferred Retail Franchise' with strong Customer Acquisition run-rate of more than a 1.3 million new CASA customers per annum
  - Fortified Balance Sheet Holistically addressed Legacy Asset Quality Issues; Portfolio Asset Quality at its best since reconstruction
    - Collective NNPA & Net Carrying Value of SR at 2.4%
  - Sufficiency in Liquidity (LCR at 127.0%<sup>1</sup>) and Capital Adequacy (CET 1% at 13.6%)
- Run by a professional, seasoned, and stable management team; average vintage of YES BANK Top and Senior Management Team of 8.5 Years; Duly supported by 28,500+ YES BANKers
- Fostering diversity, learning, inclusion and growth certified as Top 50 Great Place To Work (2023) in BFSI Category
- SBI, the largest schedule commercial bank of India and leading private sector banks
- Two global, marquee, private equity investors viz. affiliates of Carlyle and Advent International
- Largest retail shareholder base in Indian Capital markets, with more than 50 lakh shareholders

**Total Assets:** Total Advances: INR 3,55,754 Crs INR 2,00,204 Crs

**Advances Split:** 

Retail – 47% | SME – 14% Medium Ent. – 14% | Corporate – 25% **Total Deposits:** INR 2,19,369 Crs

Senior Rating - At A-Short Term Rating - Highest at A1+

<sup>1</sup> Average for the quarter- Q1FY24

# Refreshed Brand Identity YES BANK – "Life Ko Banao Rich"



The Bank unveiled its refreshed brand identity on May 30, 2023, as a part of which a vibrant new logo was launched which carries forward the visual DNA of the Bank and builds on it.

The refreshed identity draws inspiration from the Bank's Values which every YESBANKer abides by, which are to:

- Be Agile to be able to respond to the customers' dynamic needs
- Be **Transparent** to give our stakeholders a clear view of how the Bank is run
- Showcase the highest level of Integrity in our conduct
- Bring forth Innovative solutions that benefit customers
- Be Responsible towards society







This new identity embodies our deep commitment to empower our customer. While we take care of their banking needs, they can continue to focus on living a fuller life, spend more time with their loved ones and create new memories. The YES BANK of today truly represents our brand ethos – Life Ko Banao Rich.



# **Contents**

# **Financial Results Update**

YES BANK Franchise

### Results At a Glance – Q1FY24



All figures in INR Crs

Arrows indicative of Y-o-Y Trends

**Total Assets** 

355,754



11.7%: Y-o-Y 0.3%: Q-o-Q Advances

200,204



7.4%: Y-o-Y -1.5%: Q-o-Q Total Disbursements<sup>1,2</sup>

**24,730** v/s.



22.636 Q1FY23 26.317 Q4FY23 **Deposits** 

219,369



13.5%: Y-o-Y 0.9%: Q-o-Q CD Ratio<sup>2</sup>

91.3% v/s.



96.4% Q1FY23 92.0% Q4FY23 Advances Mix <sup>2</sup>

Retail & SME: Mid Corp: Corporate

61%:14%:25%



51%: 11%: 38% in Q1FY23 59%: 14%: 27% in Q4FY23

Net Interest Income

2,000



8.1%: Y-o-Y -5.0%: Q-o-Q Non-Interest Income

1,141



54.0%: Y-o-Y 13.7%: Q-o-Q **Operating Profit** 

818



38.8%: Y-o-Y -7.9%: Q-o-Q Profit After Tax

343



10.3%: Y-o-Y 69.2%: Q-o-Q NIM%<sup>3</sup>

2.5%



2.4% Q1FY23 2.8% Q4FY23 C/I Ratio

**73.9%** v/s.  $\checkmark$ 



77.2% Q1FY23 71.4% Q4FY23

**CASA Ratio** 

29.4% v/s.



30.8% Q1FY23 30.8% Q4FY23 **CET 1 Ratio** 

13.6% v/s.



11.9% Q1FY23 13.3% Q4FY23 **GNPA** 





13.4% Q1FY23 2.2% Q4FY23

NNPA + Net Carrying Value of SRs

2.4% v/s.



4.5% Q1FY23 2.4% Q4FY23

LCR 5

**127.0%** v/s.  $\checkmark$ 



**YES Bankers** 

28,513 v/s.



25,158 in Q1FY23

27,517 in Q4FY23

<sup>1</sup> Includes Limit Setup & New Sanctions 2 Excluding INR 3,069 Crs in Q4FY23 of Interbank Reverse Repo classified as Advances as per RBI Master Circular No DOR.ACC.REC.NO.37/21.04.018/2022-23 <sup>3</sup> Y-o-Y trends not strictly comparable on account of impact of ARC transaction <sup>4</sup> Including Warrant Application proceeds aggregating to INR 948 Crs <sup>5</sup> Average for the quarter

### **Profit and Loss Statement**



- Net Profit for Q1FY24 at INR 343 Crs up 10.3% Y-o-Y, and 69.2% Q-o-Q
- Operating Profit up 38.8% Y-o-Y
  - NII at INR 2,000 Crs for Q1FY24 up 8.1% Y-o-Y
  - NIM at 2.5% up 10 bps Y-o-Y
  - Non-Interest Income at INR 1,141
     Crs, up 54.0% Y-o-Y and 13.7% Q-o-Q
  - Operating Costs at INR 2,322 Crs up 16.0% Y-o-Y; C/I at 73.9% v/s. 77.2% last year and 71.4% last quarter
- Provision Costs at INR 360 Crs up 106.2% Y-o-Y but down 41.7% Q-o-Q

| Profit and Loss Statement        | G      | uarter Ended |        | Growth |        |  |
|----------------------------------|--------|--------------|--------|--------|--------|--|
| Profit and Loss Statement        | Q1FY24 | Q4FY23       | Q1FY23 | Q-o-Q  | Y-o-Y  |  |
| Net Interest Income              | 2,000  | 2,105        | 1,850  | -5.0%  | 8.1%   |  |
| Non Interest Income <sup>1</sup> | 1,141  | 1,004        | 741    | 13.7%  | 54.0%  |  |
| Total Income                     | 3,141  | 3,109        | 2,591  | 1.0%   | 21.2%  |  |
| Operating Expenses <sup>1</sup>  | 2,322  | 2,220        | 2,002  | 4.6%   | 16.0%  |  |
| Staff Cost                       | 946    | 854          | 827    | 10.7%  | 14.3%  |  |
| Other Operating Expenses         | 1,377  | 1,366        | 1,175  | 0.8%   | 17.2%  |  |
| Operating Profit/(Loss)          | 818    | 889          | 590    | -7.9%  | 38.8%  |  |
| Provisions                       | 360    | 618          | 175    | -41.7% | 106.2% |  |
| Profit Before Tax                | 458    | 271          | 415    | 68.8%  | 10.4%  |  |
| Tax Expense                      | 116    | 69           | 104    | 67.7%  | 10.6%  |  |
| Net Profit / (Loss)              | 343    | 202          | 311    | 69.2%  | 10.3%  |  |
| Yield on Advances                | 10.1%  | 10.2%        | 8.1%   |        |        |  |
| Cost of Funds                    | 6.2%   | 5.9%         | 5.1%   |        |        |  |
| Cost of Deposits                 | 5.9%   | 5.6%         | 4.8%   |        |        |  |
| NIM                              | 2.5%   | 2.8%         | 2.4%   |        |        |  |
| Cost to income                   | 73.9%  | 71.4%        | 77.2%  |        |        |  |

<sup>1</sup> Certain identified Interchange expenses have been netted off against Interchange Income from Q1FY24. Comparative figures have been re-classified accordingly.

# **Break Up of Non-Interest Income**

**✓YES BANK** 

- Non-Interest Income at INR 1,141 Crs for Q1FY24, up 54.0% Y-o-Y, and 13.7% Q-o-Q
- Strong momentum in Y-o-Y trends, Q-o-Q trends in line with seasonality
- Corporate Trade & Cash Mgmt. fees grew 27.0% Y-o-Y
- Retail Banking Fees up 51.9% Y-o-Y
  - 37% Y-o-Y growth in CASA customers transacting on Trade & Forex products
  - Healthy product mix contributing to momentum in Third Party Sales
  - 119% Y-o-Y growth in CMS collection throughput
- Gain on Investments on account of Gain on Sale of G-Secs and MTM gains on select Corporate Bonds

| Bunch up of Non-Interest Income 1                    | (      | Quarter Ended |        | Growth |        |  |
|--|--------|---------------|--------|--------|--------|--|
| Break up of Non Interest Income <sup>1</sup>         | Q1FY24 | Q4FY23        | Q1FY23 | Q-o-Q  | Y-o-Y  |  |
| Non Interest Income                                  | 1,141  | 1,004         | 741    | 13.7%  | 54.0%  |  |
| Corporate Trade & Cash Management                    | 204    | 204           | 161    | 0.1%   | 27.0%  |  |
| Forex, Debt Capital Markets & Securities             | 224    | (4)           | 123    | NM     | 83.0%  |  |
| Of which realised/ unrealised gain on<br>Investments | 161    | (73)          | (37)   | NM     | NM     |  |
| Corporate Banking Fees                               | 43     | 52            | 17     | -17.2% | 155.4% |  |
| Retail Banking Fees                                  | 670    | 752           | 441    | -11.0% | 51.9%  |  |
| Trade & Remittance                                   | 140    | 125           | 96     | 12.0%  | 46.1%  |  |
| Facility/Processing Fee                              | 116    | 126           | 71     | -8.2%  | 62.3%  |  |
| Third Party Sales                                    | 125    | 96            | 50     | 30.0%  | 151.3% |  |
| Interchange Income                                   | 144    | 241           | 87     | -40.3% | 65.4%  |  |
| General Banking Fees                                 | 145    | 164           | 137    | -11.4% | 5.8%   |  |

<sup>1</sup> Certain identified Interchange expenses have been netted off against Interchange Income from Q1FY24. Comparative figures have been re-classified accordingly.

# **Break up of Operating Expenses**





- Opex for Q1FY24 grew 16.0% Y-o-Y and 4.6% Q-o-Q
- Opex / Avg. Assets have been flattish at 2.5%-2.6% over last 6 quarters
- Similar to Non-Interest Income Trends, most Opex vectors grew on Y-o-Y basis but contracted on Q-o-Q basis, except
  - Premises cost, which is up 21.6%
     Y-o-Y and 8.1% Q-o-Q, led by
     Branch additions- ~70 branches
     opened in last 6 months
  - Staff Costs, up 14.3% Y-o-Y and 10.7% Q-o-Q, led by salary increments during the quarter and increase in headcount

| Break up of Operating Expenses <sup>1</sup> | C      | Quarter Ended |        | Growth |       |  |
|---|--------|---------------|--------|--------|-------|--|
|   | Q1FY24 | Q4FY23        | Q1FY23 | Q-o-Q  | Y-o-Y |  |
| Staff                                       | 946    | 854           | 827    | 10.7%  | 14.3% |  |
| Business Volume Linked                      | 519    | 521           | 463    | -0.4%  | 12.2% |  |
| IT  | 255    | 257           | 201    | -0.9%  | 26.7% |  |
| Premises                                    | 222    | 206           | 183    | 8.1%   | 21.6% |  |
| Professional Fees                           | 119    | 138           | 98     | -14.0% | 21.3% |  |
| Others <sup>2</sup>                         | 262    | 244           | 230    | 7.2%   | 13.8% |  |
| Total Opex                                  | 2,322  | 2,220         | 2,002  | 4.6%   | 16.0% |  |

<sup>&</sup>lt;sup>1</sup> Certain identified Interchange expenses have been netted off against Interchange Income from Q1FY24. Comparative figures have been re-classified accordingly.

### **Provisions and P&L**



- Provision costs for Q1FY24 up 70.4% Yo-Y but declined 30.7% Q-o-Q
  - Non-Tax provisions at 0.4% of Avg.
     Assets (Annualized) during the quarter
- Gross Slippages for Q1FY24 at INR 1,430 Crs v/s. INR 1,072 Crs in Q1FY23 and INR 1,196 Crs in Q4FY23
  - Slippages Net of Recoveries and Upgrades at INR 764 Crs which is similar to last quarter (INR 740 Crs)
  - Retail Net Slippages at INR 342 Crs (1.7% of Avg. Retail Advances) v/s. INR 433 Crs last quarter
- Resolution momentum continues to be strong with Total Recoveries & Upgrades for Q1FY24 at INR 1,201 Crs
- NNPA + net carrying value of SR as % of Advances at 2.4% v/s. 4.5% in Q1FY23 and 2.4% in Q4FY23

| Break up of Provisions                | C      | Quarter Ended |        | Growth |        |  |
|---------------------------------------|--------|---------------|--------|--------|--------|--|
| break up or Provisions                | Q1FY24 | Q4FY23        | Q1FY23 | Q-o-Q  | Y-o-Y  |  |
| Operating Profit/(Loss)               | 818    | 889           | 590    | -7.9%  | 38.8%  |  |
| Provision for Taxation                | 116    | 69            | 104    | 67.7%  | 10.6%  |  |
| Provision for Investments             | 144    | (651)         | 87     | NM     | 64.7%  |  |
| Provision for Standard Advances       | (72)   | (72)          | (53)   | -0.5%  | 34.5%  |  |
| Provision for Non Performing Advances | 314    | 1,311         | 148    | -76.0% | 112.5% |  |
| Other Provisions                      | (26)   | 29            | (7)    | NM     | 266.3% |  |
| Total Provisions                      | 476    | 686           | 279    | -30.7% | 70.4%  |  |
| Net Profit / (Loss)                   | 343    | 202           | 311    | 69.2%  | 10.3%  |  |
| Return on Assets (annualized)         | 0.4%   | 0.2%          | 0.4%   |        |        |  |
| Return on Equity (annualized)         | 3.3%   | 2.0%          | 3.7%   |        |        |  |
| EPS-basic (non-annualized)            | 0.12   | 0.07          | 0.12   |        |        |  |

### **Balance Sheet**



- Balance Sheet grew 11.7% Y-o-Y
  - C/D ratio at 91.3% v/s. 96.4% in Q1FY23 and 92.0% in Q4FY23
- Advances growth at 7.4% Y-o-Y.
   Normalized for ARC sale, Advances
   Growth at 10.0% Y-o-Y
- New Sanctions / Disbursements of INR 24,730 Crs in Q1FY24

| Disbursements    | Q1FY24 |
|------------------|--------|
| Retail Assets    | 11,283 |
| Rural Assets     | 717    |
| SME <sup>1</sup> | 6,686  |
| Mid Corporate    | 1,310  |
| Corporate        | 4,735  |

| Balance Sheet       | 30-Jun-23 | 31-Mar-23 | 30-Jun-22 | Growth %<br>(Q-o-Q) | Growth %<br>(Y-o-Y) |
|---------------------|-----------|-----------|-----------|---------------------|---------------------|
| Assets              | 355,754   | 354,786   | 318,475   | 0.3%                | 11.7%               |
| Advances            | 200,204   | 203,269   | 186,367   | -1.5%               | 7.4%                |
| Investments         | 70,971    | 76,888    | 58,679    | -7.7%               | 20.9%               |
| Liabilities         | 355,754   | 354,786   | 318,475   | 0.3%                | 11.7%               |
| Shareholders Funds  | 41,161    | 40,742    | 34,149    | 1.0%                | 20.5%               |
| Total Capital Funds | 45,048    | 43,923    | 40,926    | 2.6%                | 10.1%               |
| Deposits            | 219,369   | 217,502   | 193,241   | 0.9%                | 13.5%               |
| Borrowings          | 74,747    | 77,452    | 70,698    | -3.5%               | 5.7%                |

# **Break up of Advances & Deposits**

**YES BANK** 

- Sustained Granularization of Balance Sheet:
  - Retail Advances mix at 47.2% v/s.38.6% in Q1FY23 and 45.5% in Q4FY23 (ex- Reverse Repo adj.)
  - CASA + Retail TDs<sup>2</sup> at 59.3%
  - Average daily CA for Q1FY24 grew by 20.3% Y-o-Y
  - Average daily SA for Q1FY24 down by 4.9% Y-o-Y
    - Decline has been led by bulky SA with SA accounts

| Accounts with SA AMB | Y-o-Y Growth |
|----------------------|--------------|
| <1 Crs               | 8.7%         |
| 1-2 Crs              | 7.5%         |
| 2-5 Crs              | 1.7%         |
| 5-10 Crs             | -5.1%        |
| >10 Crs              | -38.4%       |

- ~355K Retail CASA Accounts opened in Q1FY24
- Excluding CDs, Deposit Growth at 16.2% Y-o-Y

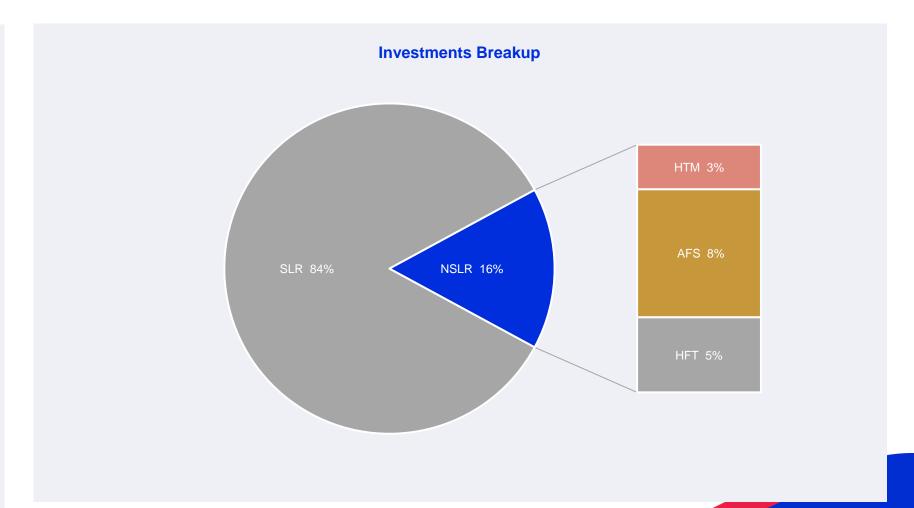
| Break up of Advances <sup>1</sup>                  | 30-Jun-23                                   | 31-Mar-23                           | 30-Jun-22                           | Q-o-Q<br>Growth (%)         | Y-o-Y<br>Growth (%)                  |
|--|---|-------------------------------------|-------------------------------------|-----------------------------|--------------------------------------|
| Retail   | 94,445                                      | 91,036                              | 71,919                              | 3.7%                        | 31.3%                                |
| SME  | 28,899                                      | 28,130                              | 23,280                              | 2.7%                        | 24.1%                                |
| Mid corporate                                      | 27,342                                      | 27,041                              | 21,220                              | 1.1%                        | 28.9%                                |
| Corporate  | 49,518                                      | 53,993                              | 69,948                              | -8.3%                       | -29.2%                               |
| Others (Reverse Repo)                              |   | 3,069                               |                                     |                             |                                      |
| Total Net Advances                                 | 200,204                                     | 203,269                             | 186,367                             | -1.5%                       | 7.4%                                 |
|  |   |                                     |                                     | Q-o-Q                       | Y-o-Y                                |
| Break up of Deposits                               | 30-Jun-23                                   | 31-Mar-23                           | 30-Jun-22                           | Growth (%)                  | Growth (%)                           |
| CASA   | 30-Jun-23<br>64,568                         | 31-Mar-23<br>66,903                 | 30-Jun-22<br>59,544                 |                             |                                      |
|  |   |                                     |                                     | Growth (%)                  | Growth (%)                           |
| CASA   | 64,568                                      | 66,903                              | 59,544                              | Growth (%)<br>-3.5%         | Growth (%)<br>8.4%                   |
| CASA  Current Account                              | 64,568<br>30,477                            | 66,903<br>33,603                    | <b>59,544</b><br>23,987             | Growth (%) -3.5% -9.3%      | Growth (%)<br>8.4%<br>27.1%          |
| CASA  Current Account  Savings Account             | 64,568<br>30,477<br>34,090                  | 66, <b>903</b><br>33,603<br>33,300  | <b>59,544</b><br>23,987<br>35,557   | Growth (%) -3.5% -9.3%      | Growth (%)<br>8.4%<br>27.1%          |
| CASA  Current Account  Savings Account  CASA Ratio | 64,568<br>30,477<br>34,090<br><b>29.4</b> % | 66,903<br>33,603<br>33,300<br>30.8% | 59,544<br>23,987<br>35,557<br>30.8% | Growth (%) -3.5% -9.3% 2.4% | Growth (%)<br>8.4%<br>27.1%<br>-4.1% |

<sup>&</sup>lt;sup>1</sup> An Internal Business Unit having Outstanding Balance of INR 760 Crs as of Jun 30, 2023, has been re-categorized to 'Retail' Segment v/s. 'SME' earlier. Comparative figures have been re-classified accordingly <sup>2</sup> Based on Balances </= INR 2 Crs on an Account Level

# **Break up of Investments**

**✓YES BANK** 

- Total Net Investments at INR 70,971 Crs
  - SLR INR 59,754 Crs
  - NSLR INR 11,217 Crs
    - Standard Performing INR 7,185
       Crs: ~98% Rated AA and above
    - Security Receipts INR 2,651 Crs
    - Others<sup>1</sup> INR 1,381 Crs



# **NPA Highlights**



- Gross NPA Ratio at 2.0% vs 2.2% in Q4FY23
- Gross Slippages for Q1FY24 at INR 1,430 Crs v/s. INR 1,072 Crs in Q1FY23 and INR 1,196 Crs in Q4FY23
  - Slippages Net of Recoveries and Upgrades, at INR 764 Crs which is similar to last quarter (INR 740 Crs)
  - Retail Net Slippages at INR 350 Crs (1.7% of Avg. Advances) v/s. INR 433 Crs last quarter
- Including Technical W/O, Provision Coverage Ratio (PCR) at 67.8%

| Asset Quality Parameters                         | 30-Jun-23 | 31-Mar-23 | 30-Jun-22 |
|--|-----------|-----------|-----------|
| Gross NPA (%)                                    | 2.0%      | 2.2%      | 13.4%     |
| Net NPA (%) <sup>1</sup>                         | 1.0%      | 0.8%      | 4.2%      |
| Provision Coverage Ratio excl. Technical W/O (%) | 48.4%     | 62.3%     | 72.0%     |
| Provision Coverage Ratio incl. Technical W/O (%) | 67.8%     | 72.3%     | 82.3%     |

| Segmental GNPA    | 30-Jun-23 |      | 31-Mar-23 <sup>2</sup> |      | 30-Jun-22 |       |
|-------------------|-----------|------|------------------------|------|-----------|-------|
|                   | GNPA      | (%)  | GNPA                   | (%)  | GNPA      | (%)   |
| Retail            | 1,224     | 1.3% | 1,093                  | 1.2% | 1,103     | 1.5%  |
| SME               | 386       | 1.3% | 348                    | 1.2% | 738       | 3.1%  |
| Mid corporate     | 210       | 0.8% | 242                    | 0.9% | 409       | 1.9%  |
| Corporate Banking | 2,253     | 4.4% | 2,711                  | 4.9% | 25,497    | 28.8% |
| Total             | 4,073     | 2.0% | 4,395                  | 2.2% | 27,747    | 13.4% |

|                  | 31-Mar-23 | Movement  |          |            |                  |            | 30-Jun-23 |
|------------------|-----------|-----------|----------|------------|------------------|------------|-----------|
| Movement of GNPA | Opening   | Additions | Upgrades | Recoveries | Net<br>Additions | Write Offs | Closing   |
| Retail           | 1,093     | 760       | 331      | 79         | 350              | 219        | 1,224     |
| SME              | 348       | 144       | 84       | 22         | 38               | 0          | 386       |
| Mid corporate    | 242       | 58        | 57       | 33         | -32              | 0          | 210       |
| Corporate        | 2,711     | 468       | 7        | 52         | 408              | 867        | 2,253     |
| Total            | 4,395     | 1,430     | 480      | 186        | 764              | 1,086      | 4,073     |

<sup>&</sup>lt;sup>1</sup> Excluding INR 3,069 Crs in Q4FY23 of Interbank Reverse Repo classified as Advances as per RBI Master Circular No DOR.ACC.REC.NO.37/21.04.018/2022-23

<sup>&</sup>lt;sup>2</sup> Segment wise NPA as of Mar 31, 2023 restated on account of intersegment re-classification of clients and to correctly depict the segment wise movement of NPA for Q1FY24

# **Summary of Labelled & Overdue Exposures**



- Slippage of INR 114 Crs in Q1FY24 from Standard Restructured Advances pool of Q4FY23
- Recovery, Upgrades and Repayments from Standard Restructured accounts amounted to ~INR 240 Crs
- Security Receipts Redemptions during the quarter aggregated to INR 442 Crs
- Provision Coverage on Security
   Receipts at 63.3%
- Reduction in overdue book of 31-90 days Q-o-Q at INR 3,863 Crs vs.
   INR 4,786 Crs in Q4FY23

| In IND Co                               | 30-J   | un-23      | 31-M   | ar-23      | 30-Jun-22 |            |
|---|--------|------------|--------|------------|-----------|------------|
| In INR Cr                               | Gross  | Provisions | Gross  | Provisions | Gross     | Provisions |
| NPA                                     | 4,073  | 1,972      | 4,395  | 2,736      | 27,747    | 19,982     |
| Other Non Performing Exposures          | 8,579  | 4,853      | 9,128  | 4,742      | 8,525     | 6,648      |
| NFB of NPA accounts                     | 1,209  | 217        | 1,289  | 237        | 1,207     | 199        |
| NPI                                     | 146    | 63         | 172    | 76         | 5,188     | 4,941      |
| Security Reciepts                       | 7,224  | 4,573      | 7,666  | 4,430      | 2,130     | 1,508      |
| Total Non Performing Exposures          | 12,652 | 6,825      | 13,522 | 7,479      | 36,272    | 26,630     |
| Technical Write-Off <sup>1</sup>        | 2,451  | 2,451      | 1,584  | 1,584      | 16,106    | 16,106     |
| Provision Coverage incl. Technical W/O  |        | 61.4%      |        | 60.0%      |           | 81.6%      |
| Std. Restructured Advances <sup>2</sup> | 4,682  | 468        | 4,705  | 454        | 6,453     | 670        |
| Erstwhile                               | 298    | 52         | 4      | 4          | 30        | 1          |
| DCCO related                            | 1,489  | 74         | 1,558  | 78         | 1,744     | 87         |
| MSME                                    | 539    | 54         | 644    | 66         | 925       | 92         |
| Covid                                   | 2,355  | 287        | 2,499  | 306        | 3,755     | 490        |
| Other Std. exposures <sup>3</sup>       | 353    | 123        | 359    | 123        | 97        | 34         |
| 61-90 days overdue loans                | 2,594  |            | 1,165  |            | 6,543     |            |
| Of which Retail                         | 705    |            | 629    |            | 429       |            |
| 31-60 days overdue loans                | 1,269  |            | 3,621  |            | 905       |            |
| Of which Retail                         | 1,034  |            | 1,097  |            | 634       |            |

<sup>&</sup>lt;sup>1</sup> Errata of Q4FY23 corrected: INR 1,584 Crs of Technical W/O as of March 31, 2023 v/s. NIL disclosed earlier

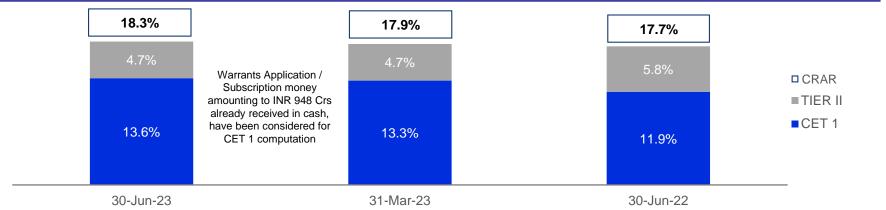
<sup>&</sup>lt;sup>2</sup> Already Implemented as of respective date; Erstwhile category represents Standard Restructured accounts and does not include withdrawn categories such as SDR, S4A etc.

<sup>&</sup>lt;sup>3</sup> Where provisioning has been made as per requirement of RBI circular on Prudential Framework for Resolution of Stressed Assets dated June 7, 2019

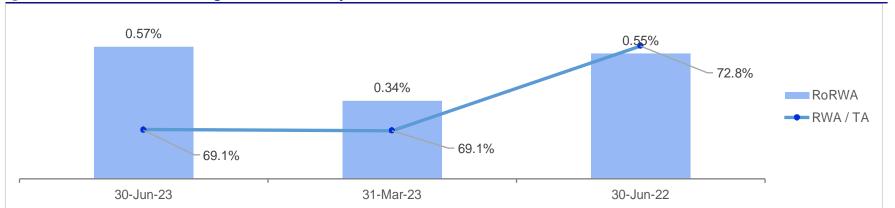
# Capital Position comfortable: CET 1 Ratio at 13.6%











CET 1 Ratio at 13.6%

Post full warrant conversion ~110 bps to further accrue to CET I ratio

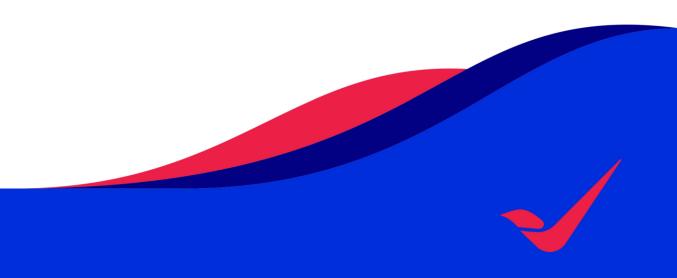




# **Contents**

Financial Results Update

**YES BANK Franchise** 



### **Retail Bank:**

### Full spectrum retail bank growing with strong momentum





56% of branches in Top 200 deposit centers

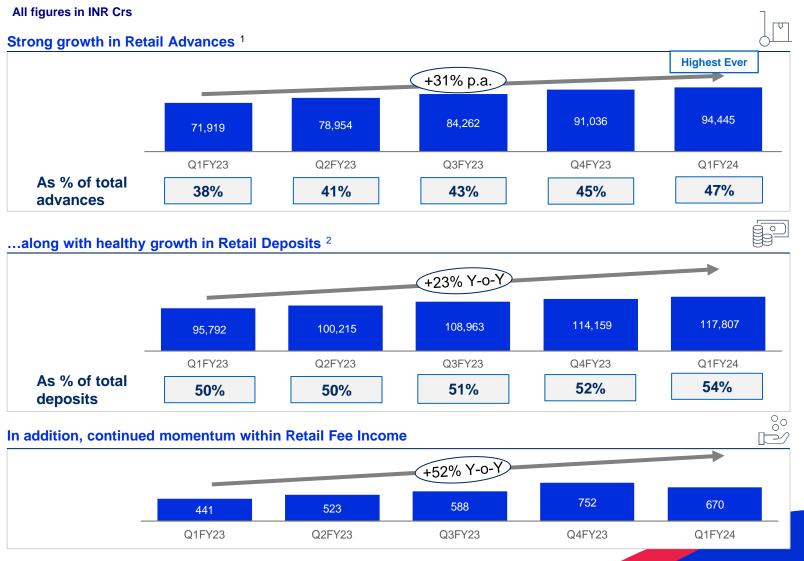
Cater to all customer segments (HNI, affluent, NRIs, mass, rural and inclusive banking) with full product suite

~90% of transactions via digital channels

Leadership / significant share in payment and digital businesses

(UPI, AEPS, DMT)

Advanced scorecards and analytics being leveraged across underwriting and engagement



<sup>1</sup> An Internal Business Unit having Outstanding Balance of INR 760 Crs as of Jun 30, 2023, has been re-categorized to 'Retail' Segment v/s. 'SME' earlier. Comparative figures have been re-classified accordingly

<sup>2</sup> Basis Internal Business Segmentation

## **Branch Banking:**

### Expanding Footprint, Enhanced Digital CX & Growth in Granular Deposits

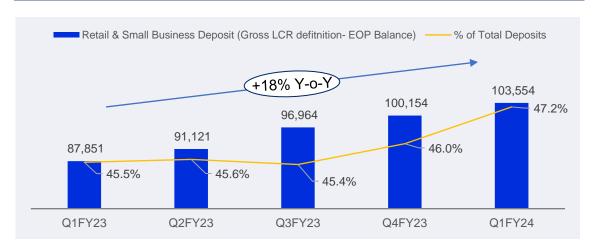


All figures in INR Crs

1 Steady buildup in Branch Network



3 Strong momentum in Granular Deposits



2 Digital Journeys for seamless Customer Acquisition, Servicing & Cross sell

Current & Savings Account Onboarding

#### **Assisted Digital**

- 93% SA opened digitally
- 90% SA opened within a day
- CA digital onboarding for Individuals, Sole Proprietors, Company & LLP
- Key USP: Auto fetch from online channels like GST,IEC, MCA etc. for KYC validation & seamless UX

#### **DIY with VKYC**

- End to End STP journey for digital account opening
- Crossed 6,000+ DIY full KYC accounts p.m. through co-origination & organically
- **Key USP**: Intuitive UI / UX for consultative onboarding

Servicing & Cross Sell

#### Servicing

 STP digital journeys available for all banking and loan requirements e.g. PAN / Email / Address / Nominee Update, Re-KYC, Foreclosure statement, Loan repayment schedule, Card transaction control etc.

#### Cross Sell

- End-to-end digital journeys for Fixed deposit, Credit card, Personal loan, 3-in-1 trading, Mutual fund & Insurance etc.
- Journeys available across DIY and Assisted

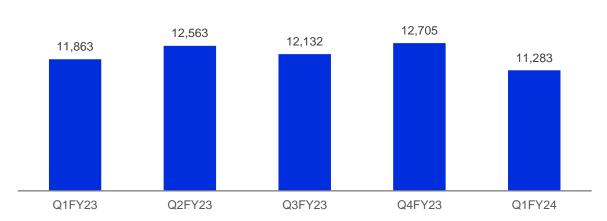
# **Retail Assets:**

### Fast growing diversified book

All figures in INR Crs



#### Retail asset disbursements momentum continues



#### On the back of purposeful digital investments

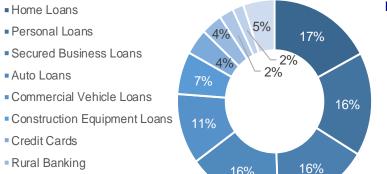




- Expanded Product offerings through launch of **Education Loan**
- Loan in seconds (LIS) platform and front-end automation initiatives (Yes Robot) have resulted in lower TAT along with higher productivity
- Adopted the account aggregator ecosystem as FIU / FIP to capitalize on consent layer of India stack
- Sales Force implementation helping in process improvement and customer delight
- Pre-qualified Gold Loan OD for existing customers 24x7 digital process

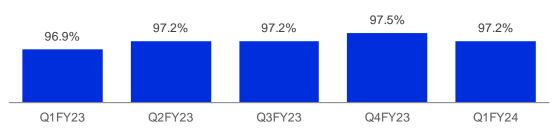
#### 2 Diversified retail book<sup>1</sup>

Business Loans



Preferred financier status with leading Auto OEMs

#### 4 Strong focus on book quality & collections



16%

- High share of secured loans in Retail Assets book 80%, with healthy LTV ratios:
  - Avg. LTV for Affordable Home Loan ~66%
  - Avg. LTV for LAP ~57%

Split basis gross retail advances

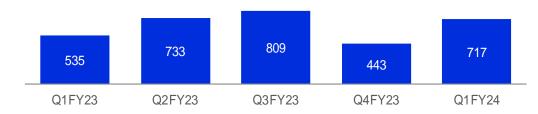
### **Rural Assets:**

### Deepen the penetration in emerging rural markets & generate Agri PSL



All figures in INR Crs

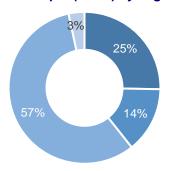
### 1 Business originations



- 100% book qualifies under granular PSL lending
- Product suite to cater to all segments of semi urban/ rural ecosystem
- Parameterized lending in the granular book for faster disbursements

#### Capturing Rural value chain with geographic diversification

#### **Book Split (value) by segments**



Book size: INR 5,417 Cr

- Women Microfinance financing
- Institutional MFI financing
- Farmer financing (KCC + Farm Mechanization)
- MSME financing

- Diversified portfolio across
   ~225 districts in 15 states
- Rich pedigree of working with credible BC partners
- Grid based framework for MFI lending (Parameters include AUM size, capital adequacy, external rating, delinquency, diversification etc.)

#### 2 Robust Rural Assets book

- High quality farmer financing book with NPA of 1%
- NPA <2% in the women microfinance book generated post–COVID (disbursements on or after April 1, 2020; constitute ~99% of total book) inline with the microfinance industry standards
- On ground portfolio monitoring/ trigger-based monitoring by an independent risk monitoring team

#### 4 Analytics for expansion towards paperless processing

- Digital & Analytics to enhance customer experience / reduce TAT
  - Digital on-boarding, dedicated LMS for rule based sanctions & disbursements and geotagged based monitoring
  - **Usage of Bureau data** up to PIN code level for geographical expansions & periodic portfolio scrub to monitor portfolio health
  - Leveraging Fintech/ digitechs for underwriting and risk management

# **SME Banking:**

### Granular book creation with a solution led approach

All figures in INR Crs



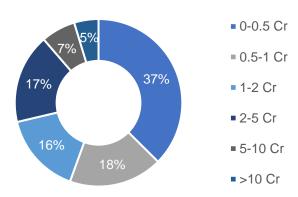
### 1 Steady growth in funded book



- Collateral backed products constitute 82% of the book
- Surrogate program is driving small ticket exposures and facilitating faster TAT
- Healthy book quality: 30+ overdue <2%</li>
- Excluding GECL book rundown, book growth at 28% YoY

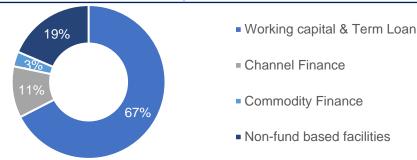
#### 3 High quality & well diversified granular book

#### **Book Split by Ticket Size**



- Granular book creation: 55% customers having exposure less than 1 Cr
- Distributed portfolio leading to reduced concentration risk
- Portfolio secured by collateral in addition to primary security of stock & book debts
- EWS for portfolio monitoring

#### 2 Funded and Non-Funded Book composition



- Sustainable book: 67% Core working capital and term loan book
- Healthy mix of Non-funded facilities at ~19%
- 90%+ book is **PSL compliant**

#### 4 Digital and product innovation at fulcrum of the franchise

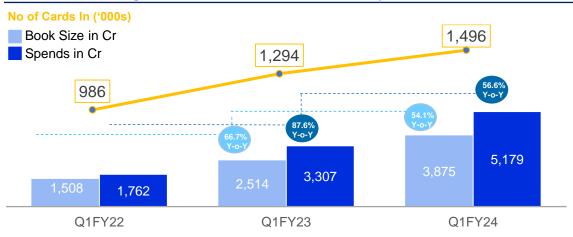
- Launched CGSS (Credit Guarantee Scheme for Startup): First Bank in industry to register with NCGTC for startup funding of upto INR 10 Crs
- Concierge Desk: Launched customer service delivery module for transactional services
- Digital Lending Platform: Fully digital end-to-end customer onboarding experience
- Digital documentation: Launched E-Sign / E-Stamp across 16 states

### **Credit Cards:**

### Strong business growth and enhanced customer experience



1 Sustained Strong Growth in Cards, Book Size & Card Spends



3 Initiatives taken to enhance revenue

#### Steps taken to increase fee and interest income

- Revision in APR charges
- Revision in LPC charges
- · Introduction of fee inorder to cap rental transactions and wallet loading
- 6,100+ customers on-boarded on value-added subscription plans

#### 2 Growth in Acquisition and Cross sell

- Steady growth in new card acquisition leading to 16% Y-o-Y growth in customer base to reach ~1.5 million base
- Highest ever new card acquisition of 65000+ monthly and Spends of INR 5,179 Crs in Q1FY24
- Book size of INR 3,875 Crs at end of Q1FY24. 54% YoY growth over Q1 FY24
- Improvement in Revenue per customer through Cross-sell: 33% growth in term book YoY

#### 4 Distribution Outreach and Digitization

- Digital acquisition contribution is at 90% leading to seamless customer onboarding experience (ETB & NTB) and reduced cost
- Live with TWID and Pointspe to enable real-time reward redemption during transactions
- Instant issuance of Virtual Card to equip customers to make transactions prior to card delivery
- OTP based replication of card settings on renewed cards thus improving customer experience and enhanced spends.

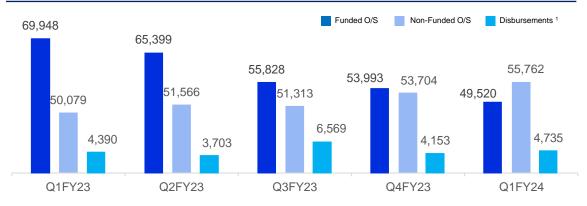
# Wholesale Banking:

### Granularization of incremental lending book

All figures in INR Crs



#### 1 Corporate Book & Disbursements – Debulking Continues



#### 3 Mid Corporate Break up – Granularity improving



#### 2 Providing tailored solutions to clients across business segments

# Large Corporates

- Team of 188 Relationship Bankers spread across 10 locations servicing 950 + corporates and a team of 30 Product Specialists across Renewables / Infra / Port / Road sectors / Loan syndication
- Focus on Trade borrowers: Letter Of Credits and Bank Guarantee of ~ INR 47,000 Crs- up 12% Y-o-Y and 4% Q-o-Q
- Focus on deposit mobilization from top corporates with average deposit (AMB) of ~ INR 35,000 Crs
- Continued de-risking of stressed exposure with reduction of ~INR 2,500 Crs in exposure achieved in Q1FY24
- New Credit Limits of INR 12,000 Crs sanctioned during Q1FY24, and 24 new corporate relationships added

#### Institutional & Govt Banking

- Team of 205 Relationship Bankers covering Financial Institutions and financial sector entities, Government entities and Multinationals
- Market leading position in cross border remittances
- Solutioning led wholesale liabilities franchise across Government entities, Cooperative sector, BFSI and Fintech
- Tailored custody services
- Granular advances growth with capital light fee driven business model

#### Mid Corporates

- Team of 305 members with a strong coverage with presence in 37 key locations
- Granular portfolio with a focus on knowledge banking
- Deeply entrenched in new-age entrepreneurship ecosystem by providing bespoke digital solutions, incubation and networking platforms

<sup>1</sup> Excludes movement of CC/OD

# **Large Corporates**



#### **Focus Sectors**

- Auto
- Cement
- Chemicals
- Engineering
- Fertilizers
- FMCG
- Food & Agri

- Metals
- IT / ITES
- Logistics & Warehousing
- Oil & Gas
- Healthcare & Pharma
- Renewables
- Steel

#### Pan India Presence

- Presence in 10 major locations
- Delhi
- Kolkata
- Mumbai
- Pune
- Ahmedabad



- Bengaluru
- ChennaiHyderabad
- Coimbatore
- Kochi



#### Portfolio Quality and Risk

- Higher the proportion of well rated corporates in Advances
- Continued reduction in stressed book & improvement in portfolio rating
- Growth in Working Capital, Trade Flow business
- Focus on granularizing the portfolio.
- Average limit of new sanctions in Q1: INR 152 Crs
- ECLGS exposure is 1.7% of total LC exposure & 93% of LC borrowers haven't availed ECLGS.

#### **Analytics**

- Proactive EWS mechanism
- Detailed screening of new names prior to onboarding
- Focus on Trade Corridors for imports and exports business

#### **Products**

- Working capital Finance, Project Finance, Supply Chain Finance, FX and Derivatives.
- Growing non-fund book Letters of Credit, Bank Guarantees (~INR 47,000 Crs) from high quality Large Corporates
- 24 New Corporates onboarded in Q1FY24
- Digital, Collection & Payments, Liquidity
   Management Solutions for large corporates
- Major contributor to Bank's Liabilities business
- Onboarding new clients via Debt Capital Markets solutions
- Cross-sell via corporate salary accounts origination by Consumer Bank & Credit Cards from LC client base

# **Institutional & Government Banking**



YES BANK's Institutional & Government Banking Group is divided into 7 segments

Anchoring the Wholesale liabilities franchise



# **Mid Corporates**





**Growth led by NTB and X-sell -** higher wallet share and productivity



Knowledge Sectors – Media & Entertainment, Gems & Jewellery, Food & Agri, Pharma, Chemicals, Auto ancillary, Logistics, Metals



ECOM Team
Unicorn and Soonicorn Focus



**Strong coverage –** presence in 37 key locations



Laser Sharp focus on portfolio quality



Initiatives to maintain Bank's Leadership Position in startup ecosystem through engagements like API banking, Customized Digital Solutions/UPI/PPI, Digital Escrow and Advisory Services (accelerator programs)



Sustainable growth in fund based book - Increase Term Loan share



Increase Fee contribution through

Augmenting credit & non-credit Trade/CMS income. Focus on digital channels like Trade On Net, digital banking, API integration.

Synergies with YSL, FASAR & Treasury



Customers provide a multiplier effect for Branch Banking offerings - YCOPS, Wealth, TASC, Credit Cards

## **Digital & Transaction Banking:**



### Sustainable & Granular Revenues through Digital Payments, Trade Finance & Cash Mgt.

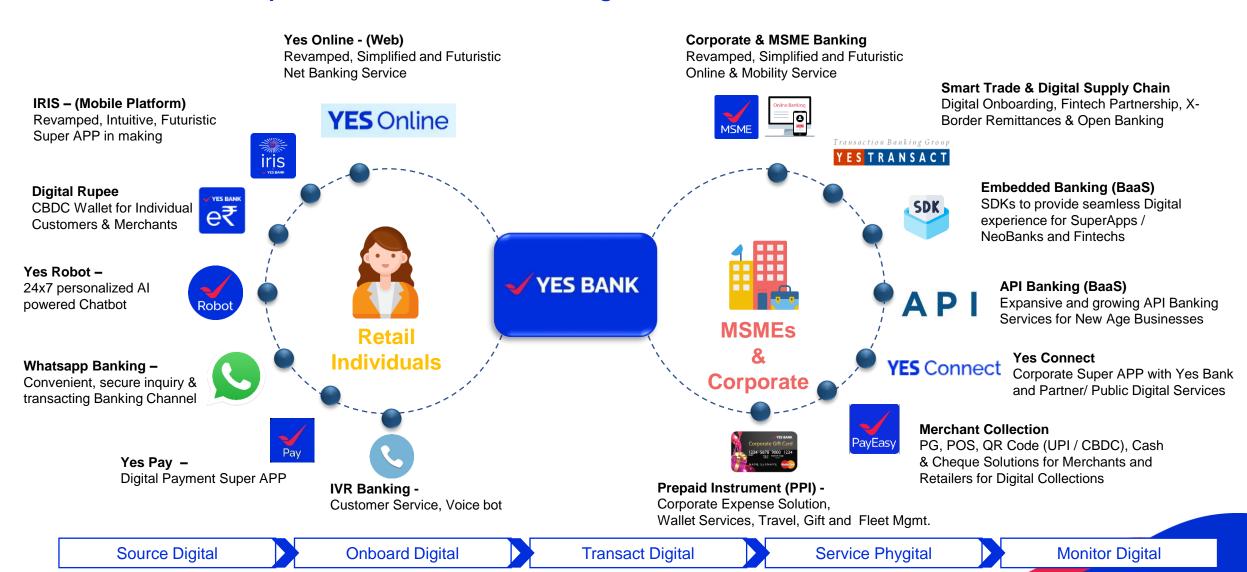
|                            |   | 19% growth in TBG* embedded CA & Issued First e-Bank Guarantee (e-   | ` ,   | 36% growth in Retail Mobility Transaction Volume YoY  |  |  |  |  |
|----------------------------|---|--|---|---|--|--|--|--|
| Strengthening<br>Franchise |   | 95% of our Corporate CASA is embe  |   | 2+ PPI* in Corporates covers 82% CA, 97% CMS Thruput, 95% Trade FB*, 88% Trade NFB* & 96% EXIM* flows |  |  |  |  |
| Trancinse                  |   | 25% YoY growth in Trans  | action Banking Fees   | 70% of all Lending Clients have 2+ TBG & DB Product Embedment   |  |  |  |  |
|                            | Corporate Cash Management Thruput has increased by 62% YoY. 98% of our Cash Management thruput comes from Digital modes |  |   |   | Supply Chain & TreDs Book has increased by 31% YoY 43% growth in Trade led FX income YoY   |  |  |  |
| Product &                  |   | Market Leadership – YBL processes 1 in 3 Digital Payment transaction in India UPI – 38.1% Rank #1   NEFT – 7.4%   IMPS - 9.6%   NACH - 12%   AePS - 23.8% Rank#1 |   |   |  |  |  |  |
| Payment<br>Leadership      |   | 67% growth in UPI, 95% in NACH & 39% growth in BBPS YoY ~22% Market Share in Bullion within the Banking Industry and ~8% Market Share in LRS                     |   |   |  |  |  |  |
| Superior<br>Service        |   | ~12 million queries and ~400k<br>service requests managed by Yes<br>Robot and Whatsapp Banking   | ~100,000 client queries addresse successfully by our Corporate Clie Management team |   | 90% of our Corporate CASA clients is covered by dedicated Service Team, with query resolution at 93% First Time Right with 92% TAT adherence |  |  |  |

<sup>\*</sup> PPI @ Product Penetration Index, FB @ Fund Book, NFB @ Non-Fund Book, EXIM @ Export & Import, TBG @ Transaction Banking Group, DB @ Digital Banking

### **Curated & Expansive Digital Interface**

### **Enriched customer experience across all customer segments**





### **Embedded (Connected) Banking**





#### Partnership roadmap of Digital & Transaction Banking Source Digital **Onboard Digital Transact Digital** Service Phygital **Monitor Digital** Digital Acquisition at Digital Client Onboarding API'fication of all Bank Products Digitalized reporting & MIS Digital tools for FTR query Scale thru Partnerships -& Product Setups resolution at low-cost model Create STP journeys for Liability End-to-end digital Sales CA-SA accounts, Supply Digital a/c Opening Al led Service resolution & Asset products force Chain, Cards, Retail with Instant a/c FinTech Partnership & integration ML led Digitalized Assets, etc Compliance, FRM, AML Operations **Connected Banking creating a Digital Acquisition funnel** 85% 200% 450+ **API Stack** Yearly Run-rate Yearly Run-rate 30+ 50+ Large Strategic FinTech Partnerships Partnerships in Pipeline Future ready for both BaaS & BaaP Models FY'21 FY'22 FY'21 FY'22 FY'23 FY'23 New To Bank Clients Thruput in Cr Quantum Force Multiplier for Inorganic Client Acquisition across... Current **Business** Working X-border Credit Commercial Saving Personal Loan against **Deposits Supply Chain** Wealth Mgmt **FX Cards** Securities Cards Account Account Loan Loan Capital Loan remittance Card

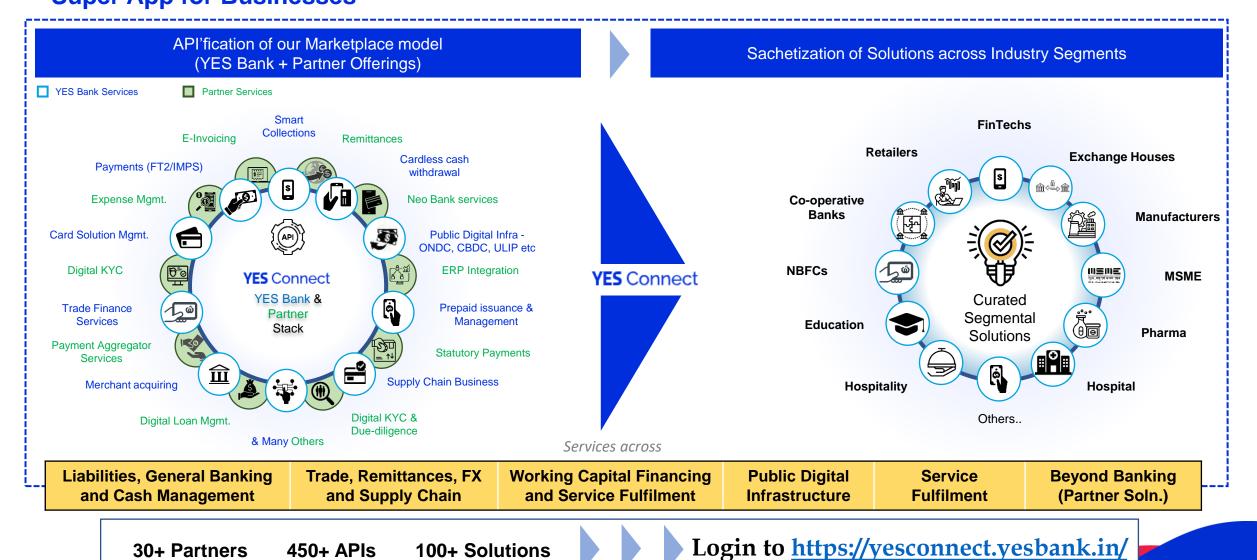
### **YES Connect: Enriched Customer Experience Super App for Businesses**

450+ APIs

30+ Partners

100+ Solutions





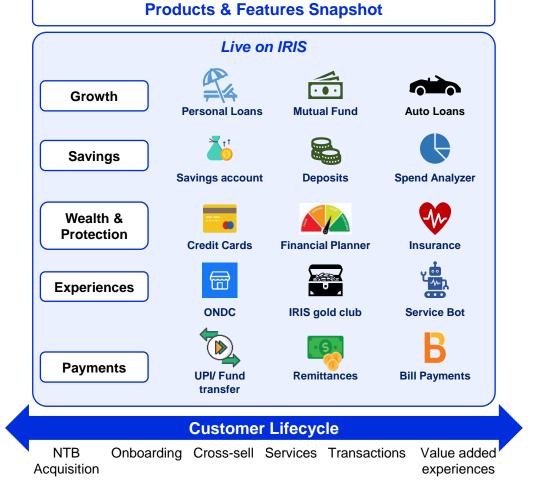
# IRIS: Enriched customer experience Super APP for Retail Customers



- IRIS is a native API-led mobile platform offering banking on fingertips across customer lifecycle
- Leveraging 30% mobile native consumers + Digital India stack to build a highly scalable and low C2I digital business model

#### **Key Differentiators**

- India's first banking app built on co-creation
- Simple & intuitive design
- Significantly enhanced and superior banking experience with acquisition & onboarding journeys
- Complete customer lifecycle with hyperpersonalized financial experiences



Promising green shoots in CUG

- To be launched soon

2 lac+ users within 4 few months of CUG launch



Targeting 30% of new digital acquisition of the bank

## **Strategically leverage Public Digital Infrastructure**

Contributing to building new-age India through collaboration on Key Digital Initiatives



#### **Digital Initiatives**



**Account Aggregator (AA)** 



**Open Credit Enablement Network (OCEN)** 

#### **Principle Objectives**

**Consent Layer for Data sharing system making** lending and wealth management faster

Creating a common language for collaboration and partnership with Loan Service Providers (LSPs)

An initiative of the government to democratize digital commerce built on Beckon protocol

> **Sovereign digital Currency CBDC W- Pilot G-Sec. CBDC R- eRupee wallet**

**Democratizing logistical information to** augment supply chain

Continuous innovation and engagement for the evolving BFSI sector

#### **YES Differentiators**





Transaction at Reliance Retail Outlet, Transaction at VARAHI Limited, with Mumbai



YES BANK Joins ONDC Pilot Seller APP

Digital Cash flow financing

Leverage Market Ecosystem

Efficient Cash Management



Patna Municipal Corporation CBDC launch with Yes Bank



31 Governor Shaktikanta Das at Yes Bank's G20 booth showcasing CBDC Application

Government **Digital Ecosystem** 



**Central Bank Digital Currency** (CBDC)

**Open Network for Digital** 

**Network (ONDC)** 

**Enabling Cross-Boarder Payments** 

Data Driven Solutioning



Shri Piyush Goyal visiting Yes Bank stall on ULIP Yes Bank is one of the first Banks to partner with GOI on ULIP



**Unified Logistics Interface** Platform(ULIP)

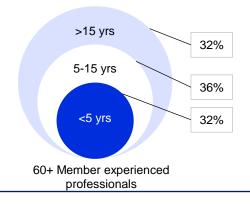


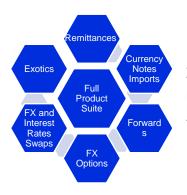
**Regulatory Sandbox** 

# Financial Markets — Customised solutions for clients

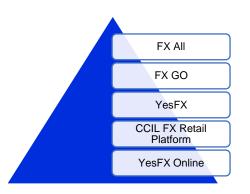


**FX Sales** 





Active FX trading desk for market making providing best in class pricing for customer transactions and Propriety trading



Available across digital platforms for Rate booking

Retail Contributes 45% of overall income

Connect with a wide range of Large/Mid-Size Issuers

Corporates

NBFCs & FIs

Banks

InvITs



#### Comprehensive Product Suite

Gsec/ SDLs/ IRS/ Vanilla Bonds / Commercial Paper

High Yield Credits Hedging Products like IRF and OIS

Debt

Securitization / Credit

**Enhanced Structures** 

InvITs & Bank / NBFC

Numerous maiden issuances & multiple repeat mandates

#### **Diversified Investor Connect**

- Mutual Funds
- Banks
- Insurance Companies
- NBFCs
- Private Wealth Management
- Retiral Funds
- Corporate Treasuries
- Alternate investment Funds
- FPIs
- UCBs & RRBs

#### Our Experience

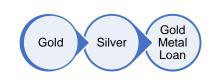
- 100+ Years of collective Team experience
- 1000+ Transactions originated since inception
  - First-time issuers
  - 50+ introduced to Debt Capital Markets

**Bullion Desk** 

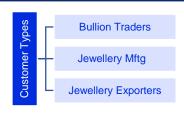
**Debt Capital** 

**Markets & PD** 





**Project Bonds** 



- 2<sup>nd</sup> Largest Bank for Bullion in India
  - Extended specialized desk coverage
- Pioneered the first INR settlement trade between India and UAE

### **Robust Governance Structure – Board Members**



#### **Eminent and Experienced Board**



Rama Subramaniam Gandhi
Non-Executive, Part time Chairman,
Independent Director



Atul Malik
Independent Director



Sharad Sharma Independent Director



Sadashiv Srinivas Rao Independent Director



Sanjay Kumar Khemani Independent Director



**Prashant Kumar** Managing Director & CEO



Nandita Gurjar
Independent Director



Rekha Murthy
Independent Director



Rajan Pental
Executive Director



Nominee Director appointed by SBI



Thekepat Keshav Kumar Nominee Director appointed by SBI



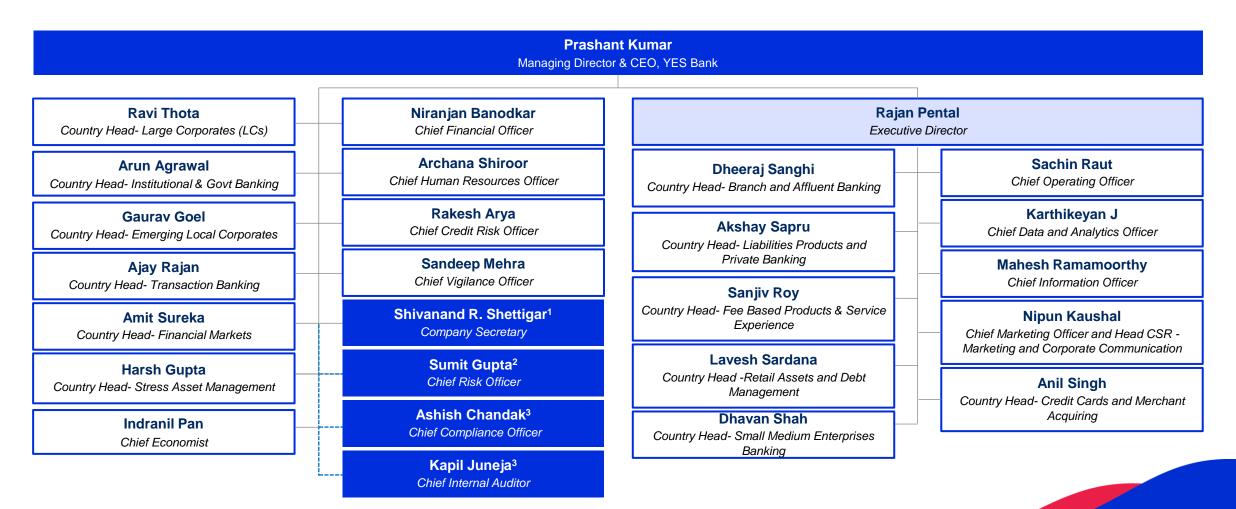
Shweta Jalan<sup>1</sup>
Non- Executive Director



Sunil Kaul<sup>2</sup>
Non- Executive Director

# **Professional and Seasoned Management team**





<sup>1</sup> Reports directly to the Chairman of Board

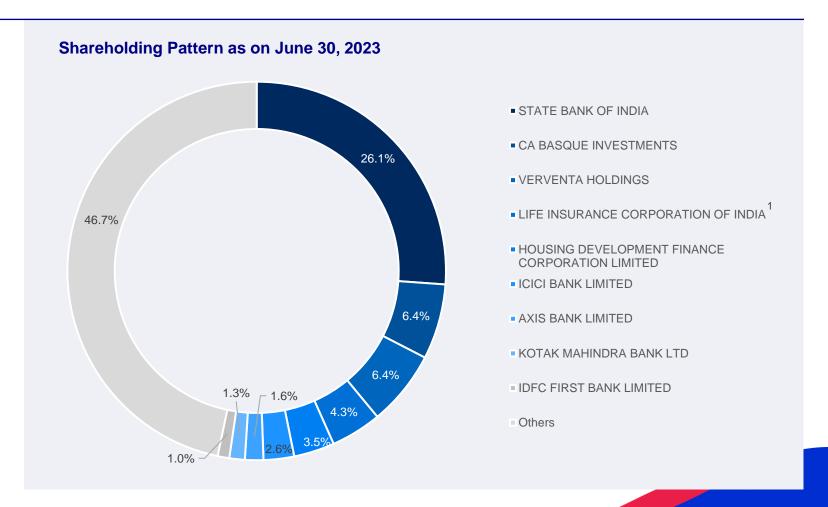
<sup>2</sup> Reports directly to the Risk Management Committee of the Board

<sup>3</sup> Reports directly to the Audit Committee of the Board

# **Strong Investor base**



| Well diversified Investor base: |        |  |  |  |  |  |
|---------------------------------|--------|--|--|--|--|--|
| Category                        | %      |  |  |  |  |  |
| Banks                           | 32.9%  |  |  |  |  |  |
| FDI                             | 12.9%  |  |  |  |  |  |
| Resident Individuals            | 29.3%  |  |  |  |  |  |
| FPI's                           | 10.9%  |  |  |  |  |  |
| Body Corporates                 | 6.7%   |  |  |  |  |  |
| Insurance Companies             | 4.6%   |  |  |  |  |  |
| Others                          | 2.7%   |  |  |  |  |  |
| TOTAL                           | 100.0% |  |  |  |  |  |



# Responsible franchise committed to a purposeful ESG agenda



#### **S&P Global**

Highest ESG score amongst Indian banks in the S&P Global Corporate Sustainability Assessment (CSA) 2022

#### CDP

Rated 'A-' for its 2022 Climate Change disclosures - highest rated Indian Bank. Only Bank amongst 16 Indian companies in Leadership band (A and A-)

#### Moody's ESG Solutions

Ranked 5th in ESG, amongst 90 Retail & Specialized Banks in Emerging Markets

#### **Key Highlights**

First Bank globally with an ISO 14001:2015 certified Environmental Management System covering 832 facilities

First Indian Bank to measure and report financed emissions of its electricity generation loan exposure and develop targets to align with SBTi well-below 2°C scenario

First Indian Bank to be a Founding Signatory to UNEP FI Principles for Responsible Banking and to sign the Commitment to Climate Action, striving to align its business strategy with the Paris Climate Agreement

**Mobilized green and social finance** towards renewable energy, electric vehicles, SMEs, rural farmers and women entrepreneurs

Building Resilience against ESG risk



Balance: Sustainability & Profitability

Capitalizing on Sustainable Finance opportunities 1 Addressing Climate & ESG Risk

Instituted an Environment and Social Risk Management System (ESMS) to integrate E&S risks into overall credit risk assessment framework

2 Net zero by 2030

Committed to reduce greenhouse gas (GHG) emissions from operations to net zero by 2030. Switched to renewable energy at the Bank's headquarters, YES BANK House

3 Enhancing governance & disclosures

Board – level CSR and ESG committee; Executive – level Sustainability Council led by MD &CEO

ESG-linked KPIs for Top Management

Enhanced sustainability disclosures aligned to GRI and Taskforce on Climaterelated Financial Disclosures (TCFD) recommendations

4 Engaging stakeholders

Associated with the Task Force on Sustainable Finance (constituted by the Department of Economic Affairs, Ministry of Finance, Government of India) as a co-lead of the work stream 'Building Resilience in the Financial Sector'

5 Promoting sustainable finance

Launched India's first Green Bond and first Green Fixed Deposit

## **Strong people focus:**

Stable leadership with focus on up-skilling talent, objective performance management & enabling employee flexibility



## Leadership Development



- Employees in C-Suite, Leadership, Executive and Senior grades with average vintage of around 8.6 years within the Bank combined with top talent from the industry.
- YES INSPIRE- 'Mentoring the Mentors Workshop' was conducted for 24 senior leaders from Corporate Business units. The program was designed and delivered with an objective of discovering the power of mentoring, master mentoring skills and embrace success in their enhanced leadership role.
- Employees in Mumbai and Pune locations attended a 5-Step Problem Solving and Decision-Making Workshop
  which focused on real-time solutioning approach that will further enhance the decision making and problem-solving skills.

#### Knowledge Management



- YES School of Banking focusses on role and skill-specific training and certifications. Total 74,413 training days were clocked in Q1FY24 with an average of 2.62 training days per employee.
- A knowledge series- Know Your Bank (KYB) was launched in June 2023 to help employees get a better understanding of the key Business Units, Products, Processes and Policies of the Bank. The first session was conducted by Nipun Kaushal- CMO & Head-CSR that helped >1,000 YES BANKers get better acquainted with the 'YES Bank of Today'.
- Tableau workshops and Workshop on Foreign Exchange (FX) and Derivatives Sales knowledge were organized for Wholesale Banking units to build capabilities in Sales, Data Management and Analytics. Over 100 employees attended these workshops.

#### D & I Initiatives

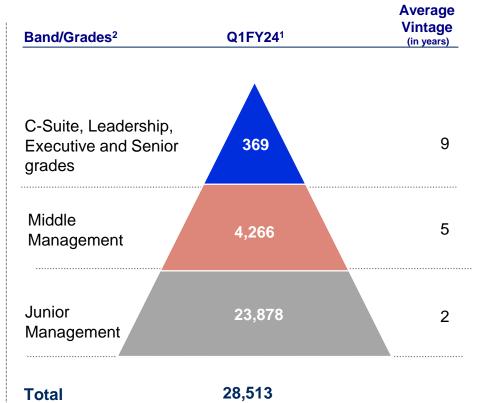


- We celebrated the 'Pride Month' by conducting a highly interactive workshop for all YES BANKers on 'YES
  TO ALL LGBTQIA+ Perspective' to sensitize the need of inclusion and understand everyone's role in
  nurturing inclusive behaviors in the organization.
- 'IncludEd The LGBTQIA+ Perspective' session was conducted for a specific cohort of 26 HR Retail
  Relationship Managers with an objective to understand importance of Inclusive Behaviors that impact hiring
  and employee life cycle management relationships.

#### Employee Engagement



- The Annual Performance Review (APR) cycle for FY 2023 was successfully completed for all eligible employees, who received performance linked payouts- Performance Bonus and ESOP grants in May 2023.
- On the occasion of International Yoga Day, a series of experiential Yoga sessions were organized across YES BANK which received enthusiastic participation of over 400 YES BANKers.
- On the occasion of World Environment Day, 'Eco-Champ workshop' was organized for children of YES BANKers. Over 100 kids created 'Best out of Waste' items under guidance and support of NGO volunteers.
- An online Brain GYM Workshop was conducted in the month of June 2023. This highly immersive and experiential session covered exercises that help stimulate blocked energy, increase vitality and restore a sense of equilibrium.



Net addition of 996 staff over the headcount of March 31, 2023

- <sup>1</sup> Data as on June 30, 2023
- <sup>2</sup> This excludes MD & CEO and Executive Director

# **Credit Rating**



Ratings across all agencies at all time lows:

March 2020

**ICRA Downgrades** 

Basel II Upper Tier II to D from BB

**CARE Downgrades** 

Basel II Upper Tier II to D from C Outlook-Credit Watch with Developing Implications

June 23, 2020

**INDIA Ratings Upgrades** 

BASEL III Tier II to **BBB-** from B+ Infrastructure Bonds to **BBB** from BB – Long Term Issuer Rating to **BBB** from BB-

August 27, 2020

**CARE Upgrades:** 

BASEL III Tier II to **BBB** from C
BASEL II Tier I to **BB+** from D
BASEL II Upper Tier II to **BB+** from D
BASEL II Lower Tier II to **BBB** from B
Infrastructure Bonds to **BBB** from B
Outlook-Stable

November 9, 2020

CARE Upgrades issuer rating to A-from BBB+ with a Positive outlook

October 12, 2022

March 16, 2020

Moody's Upgrades

issuer rating to
Caa1 from Caa3
with a positive
outlook

March 24, 2020

from D

**INDIA** Ratings

Outlook-keeps

Ratings Watch

Evolving (RWE)

March 18, 2020

ICRA Upgrades: BASEL III Tier II to BB

BASEL II Upper Tier II to BB from D
BASEL II Lower Tier II to BB+ from D
Infrastructure Bonds to BB+ from D
Short Term FD/CD Programme to A4+

**August 3, 2020** 

**Moody's Upgrades** 

issuer rating to **B3** from Caa1 with a stable outlook

**September 11, 2020** 

**ICRA Upgrades** 

BASEL III AT 1 to **C** from D
BASEL III Tier II to **BBB-** from BB
BASEL II Tier I to **BB+** from D
BASEL II Upper Tier II **BB+** from D
BASEL II Lower Tier II **BBB** from BB+
Infrastructure Bonds to **BBB** from BB+

November 10, 2021

**Moody's Upgrades** 

issuer rating to **B2** from B3 with a Positive outlook

ICRA: A-; Positive

India Ratings: A-; Stable

August 2022

CRISIL: A-; A1+ short term; Positive

Senior Rating & Outlook Upgrade:

Moody's: Ba3; Stable

| International Rating      | Long-term |           |      |          |       |             | Outlook    | Short-term |
|---------------------------|-----------|-----------|------|----------|-------|-------------|------------|------------|
| Moody's Investors Service |           |           |      | Ba3      |       | Stable      | Not Prime  |            |
| Domestic Rating           |           | Long-term |      |          |       | Outlook     | Short-term |            |
|                           | Bas       | el III    |      | Basel II |       | Infra Danda |            |            |
|                           | AT I      | Tier II   | TI   | UT II    | LT II | Infra Bonds |            |            |
| CRISIL                    |           | A-        |      |          |       | A-          | Positive   | A1+        |
| ICRA                      | BB        | A-        | BBB+ | BBB+     | A-    | A-          | Positive   |            |
| India Ratings             |           | BBB+      |      |          |       | A-          | Stable     |            |
| CARE                      |           | A-        |      | BBB      | A-    | A-          | Positive   |            |



# **Thank You**

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