DLF LIMITED

DLF Gateway Tower, R Block, DLF City Phase - III, Gurugram - 122 002, Haryana (India)

Tel.: (+91-124) 4396000, investor-relations@dlf.in

29th July 2022

The General Manager Dept. of Corporate Services **BSE Limited**

P.J. Tower, Dalal Street, Mumbai - 400 001

The Vice-President

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra(E), Mumbai – 400 051

DIF

Sub: Schedule of Analyst Call

Dear Sir.

In compliance with Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Earnings call to discuss the Q1FY23 results will be held on 30th July 2022 at 11:00 Hrs. The details to join the call are mentioned below:



https://www.c-meeting.com/web3/join/MPC2QAA2PP8XYW

A copy of 'DLF Limited Q1FY23 Earnings Webcast' proposed to be made is enclosed herewith.

This is for your kind information and record please.

Thanking you,

Yours faithfully, For DLF Limited

R. P. Punjani **Company Secretary**

Encl.: As above

For Stock Exchange's clarifications, please contact: 1. Mr. R. P. Punjani - 09810655115/punjani-rp@dlf.in

2. Mr. Raju Paul - 09999333687/paul-raju@dlf.in



Q1FY23 Results Presentation







OVERVIEW: DLF Group



Business

Residential

Apartments/Plotted/ Townships/Low-rise

Offices

Cyber Cities/Cyber Parks/
IT SEZs/
Commercial Parks

Retail



Other Business

Service & Facility
Management/Hospitality

<u>Track</u> record

75Years of experience in real estate development

150+

Real estate projects developed

330 msf+

Area developed

100 msf+

Deliveries since IPO

Scale

215 msf+

Development potential (Devco & Rentco)

~40 msf

Operational Rental portfolio

~40 msf

New Products Pipeline (Devco & Rentco)

~INR 34 bn

Completed Inventory

Strong brand

Organization



Focused on Safety,
Sustainability &
Governance

Strong Leadership with experienced teams

Strong Promoter commitment

Strategy

Remain committed and confident in delivering our business goals



Development Business:

- ☐ Scaling up launches of

 New Products
- Revamping

 Premium/Mid-income

 housing
- ☐ Continued focus on monetization of finished inventory

Rental Business:

- ☐ Continued focus on growth through better yields and new product
- ☐ Timely delivery of ongoing projects.

Liquidity:

- ☐ Strong Liquidity position:

 Maintaining sufficient liquidity
 in both development and
 rental business.
- ☐ Focused Approach: Leaner,
 agile & a far more efficient
 organization. Tight control on
 cash flows

Land Bank:

- ☐ Core land bank to be developed for sustainable growth
- ☐ Balance land to be monetized through scaling up launches/divestments

GOALS: | Steady Free Cash Flow Generation | Increasing ROE | Sustainable and low risk growth |

Growth Drivers Uniquely positioned

Diversified pipeline

across segments &

□ Shorter Cash conversion

Value enhancement

from Price growth

New Products

Rs 47,000 crore

(35 msf)

geographies

cycle

Uniquely positioned to deliver Sustainable Growth



Growth

- Competitive advantage Lowcost, fully paid-up land bank at established locations; Potential sufficient to drive growth without additional capital outlay
- **Growth enabler:** Allows scaling up based on timing of the cycle;
 - **Value enhancement** through TOD/TDR potential
 - Development
 Potential
 152 msf¹
- Sustained growth in Rental Portfolio
- ☐ Organic growth through planned New products
- ☐ Embedding leading ESG practices in our business & operations
- ☐ Responsible growth with resilient ecosystems

- Optimal Capital
 Allocation
- ☐ Free cash flow from core operations being deployed for further deleveraging & funding growth
- ☐ Tight control on cash flows and overheads reduction

- Organization
 Capabilities
- Revamped leadership, strengthening Project Mgmt & Sales organization
- Upgradation of digitization/ERP platform

Growth Drivers

Development Potential



Strategically located land bank at low carrying cost; will enable steady & sustainable growth

Location	Development Potential¹ (in msf)	
Gurgaon		104
	DLF 5/DLF City	24
	New Gurgaon	81
Delhi Metropolitan Region		13
Chennai		12
Hyderabad		3
Chandigarh Tri-City Region		16
Kolkata		2
Maharashtra (Mumbai/Pune/Nagpur)		16
Bhuvaneshwar		6
GandhiNagar		2
Other Cities		11
TOTAL		187
Identified Pipeline of New Product Launches		35
Balance potential		152

^{~ 20%} Land Bank monetization through scaling up launches over the medium term

Development Update - Launch Calendar of 35 msf

Sales potential ~Rs 47,000 crore; Value enhancement (~17%) - driven by price growth

Project	~ Project Size (~ in msf)	Sales Potential (~ in Rs crore)	Till FY22 18M	FY22-23	FY23-24	Area in msf Beyond FY24
DLF - GIC Residential JV, Central Delhi	8	17,500	2.1	-	2.0	4.0
DLF – Hines/ADIA Offices JV, Gurgaon	3	7,000	-	-	-	3.0
Value Homes, Gurgaon/Tricity/ Chennai	9	5,000	2.3	2.9	3.6	-
Commercial, DLF 5/ New Gurgaon/Delhi	2	2,500	0	1.1	0.6	-
NOIDA IT Park	3.5	2,500	-	0.3	-	3.2
Premium / Luxury Housing	10	12,500	3.1	3.3	3.0	-
TOTAL	35 msf	47,000 crore	7.5	7.6	9.2	10.2

New Sale bookings of Rs 2,040 crore in the quarter Sustained demand across segments



Sales booking trend



Q1FY23 Highlights: Area sold ~ 1.2 msf ; 75% sale bookings from New Products

- Super Luxury segment:
 - ✓ The Camellias: Rs 352 crore
 - ✓ sold 10 units during the quarter
- ONE Midtown (JV Project): Rs 587 crore;

- ❖ Independent floors/Plots/SCOs: Rs 848 crore
- Parc estate, Chennai: Rs 97 crore
- ❖ National Devco/ROG/others : Rs 156 crore

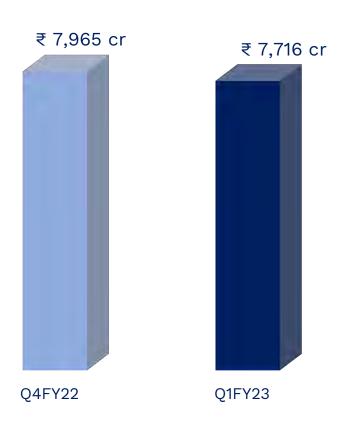
Residual Gross Margin as on 30.06.2022





Project	Gross Margin to be recognized from sales done till 30 th June-22	Gross Margin to be recognized from Inventory as on 30 th June-22
Completed Inventory		
Camellias	2,126	1,390
DLF 5	85	4
New Gurgaon	95	76
National Devco	371	460
Sub-Total	2,676	1,929
New Products (launched from Q3FY21 Onwards)	1,799	446
Grand Total	4,476	2,375
One Midtown (JV project)	990	790
One Midtown (DLF Share)	470	395
Gross margin to be r	Rs. 7,716 crore	

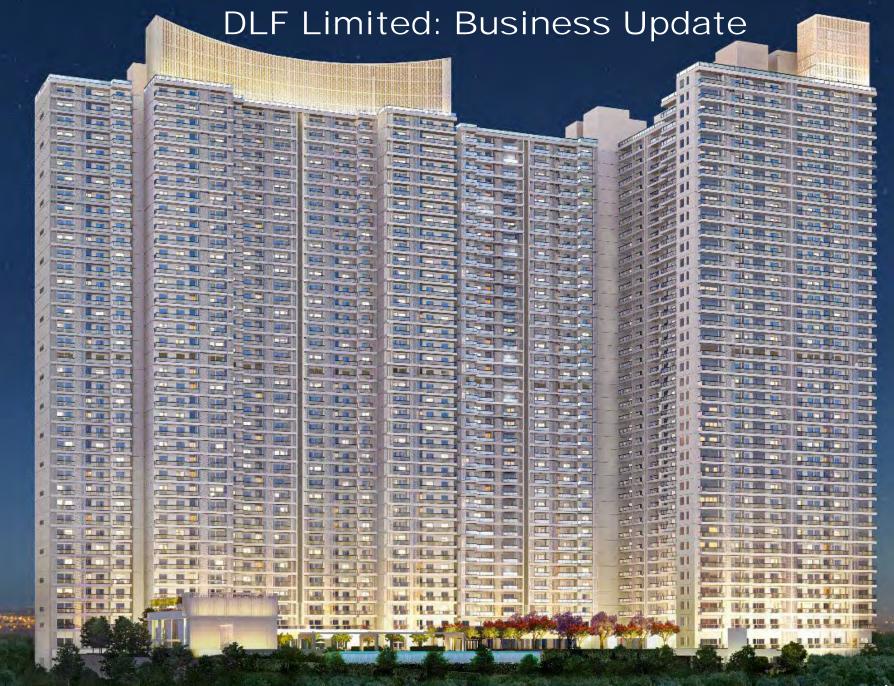
Gross Margin Movement



Completed Inventory / New Products



		Q1F	Y23	Till 30 th	June-22		Receivables/	Completed	Inventory
Project	Total Area (msf)	Sales Booking (in msf)	Sales Booking (in Rs crore)	Sales Booking (in msf)	Sales Booking (in Rs crore)	Revenue recognized till date (in Rs crore)	Balance Receivable (in Rs crore)	Area (in msf)	Total Inventory Value (in Rs crore)
The Camellias	3.6	0.09	352	3	9,091	6,173	745	0.5	1,996
DLF 5	-	-	5	-	4,069	3,974	29	-	6
New Gurgaon	18	-	40	18	9,911	9,344	144	-	134
National Devco	38		109	34	16,130	15,139	281	2.8	1,334
TOTAL	60	0.1	506	55	39,203	34,630	1,199	3.3	3,470
New Products	6.4	0.9	947	5.3	4,594	-	3,428	1.1	1,007
G.TOTAL	66	1	1,453	60	43,797	34,630	4,627	4.3	4,478
ONE Midtown ¹	2	0.2	588	1.2	2,540	-	2,273	0.8	1,896



Outlook



Industry

- ☐ Sustained momentum in housing demand; New supply picking up
- ☐ Luxury segment & larger homes continue to be the preferred choice
- Rising mortgage rates may marginally impact sentiments, however, should not materially impact affordability

Company

- ☐ Calibrated new launches across segment and geographies
- ☐ Tapping multiple segments by offering different price points
- ☐ Consistent value enhancement across the product portfolio by judicious price hikes; new products will continue to be margin accretive;
- ☐ Continued focus on surplus cash flow generation

Highlights - Q1FY23

Sustained business performance



New Sales Booking

Rs 2,040 crore

ESG Rating

DJSI
Included in the Index in
The Emerging Markets
Category

Collections

Rs 1,072 crore

Credit Rating

ICRA AA-/Stable CRISIL AA-/Stable

Surplus Cashflow

Rs 421 crore Consistent Surplus Cash generation

Net Debt

Rs 2,259 crore
Reduction in Net Debt by Rs
421 crore during the quarter

Q1FY23 Results



Revenue at Rs 1,516 crore; Y-o-Y growth of 22%; PAT at Rs 470 crore Y-o-Y growth of 39%

- ☐ Revenue stood at Rs 1,516 crore; reflecting a Y-o-Y increase of 22%
- ☐ Gross margins sustained at 53%
- □ EBITDA at Rs 488 crore; marginal drop explained by lower other income, higher fixed cost (largely driven by organization scaling up & salary increments), higher variable expenses driven by business scale up costs.
- □ PAT at Rs 470 crore, Y-o-Y growth of 39%; on account of lower finance cost (40% reduction) and higher JV profits
- ☐ Surplus cash generation of Rs 421 crore

PAT (in Rs crore) Revenue (in Rs crore) EBITDA (in Rs crore) (2) % ₹ 470 cr ₹ 1,516 cr ₹ 339 cr ₹ 498 cr ₹ 488 cr ₹ 1,242 cr Q1FY22 **Q1FY23** Q1FY22 Q1FY23 Q1FY22 01FY23

Consolidated Profit & Loss Q1FY23



Revenue at Rs 1,516 crore; Y-o-Y growth of 22%; PAT at Rs 470 crore Y-o-Y growth of 39%

Particular	Q1FY23	Q4FY22	% Change Q1FY23 - Vs Q4FY22	Q1FY22	% Change Q1FY23 - Vs Q1FY22
<u>Income</u>					
Revenue from operations	1,442	1,547	(7%)	1,140	26%
Cost of Sales	672	751	(10%)	531	27%
Gross Margin	769	797	(3%)	609	26%
<u>Gross Margin %</u>	53%	51%		53%	
Other income	75	105	(28%)	103	(27%)
Staff Cost¹	123	109	13%	73	69%
Other Expenses ²	233	320	(27%)	141	65%
EBIDTA	488	472	3%	498	(2%)
EBIDTA%	32%	29%		40%	
c) Finance costs	105	128	(18%)	175	(40%)
d) Depreciation	37	37	1%	38	(2%)
PBT before exceptional items	346	307	13%	285	21%
Tax (Deferred Tax)	88	84	5%	83	6%
PAT	258	224	15%	202	27%
Profit/Loss from Cyber/Other JVs/ OCI	212	190	11%	136	55%
PAT	470	414	13%	339	39%

- 1 Staff cost largely higher due to organizational scaling up and salary increments
- Other Expenses include Brokerage & marketing charges (Q1FY23-Rs 45 crore) incurred w.r.t projects for which revenue is yet to be recognized.

Consolidated Cash Flow Consistent surplus cash generation from Operations



Particulars	Q1FY23	Q4FY22	Q1FY22
Inflow			<u> </u>
•Collection from Sales	991	1,212	622
• Rental Inflow	81	77	13
Sub-Total Inflow	1,072	1,289	635
Outflow			
•Construction (Net)	197	223	109
•Govt. Approval fee/ Land acquisition/disposal	98	169	109
•Overheads	232	213	138
•Marketing / Brokerage	62	55	11
Sub-Total Outflow	588	661	366
Operating Cash Flow before interest & tax	483	628	269
•Finance Cost (net)	55	155	108
•Tax (net)	(60)	(121)	(31)
Operating Cash Flow after interest & tax	488	594	192
•Capex outflow / others	67	53	51
Net surplus/ (shortfall)	421	541	141
•Dividend (Net outflow)	-	-	
Net surplus/ (shortfall)	421	541	141

Consolidated Balance Sheet Abstract



Particulars	As on 30.06.2022	As on 31.03.2022
Non-Current Assets	28,583	28,413
Current Assets	24,318	24,091
TOTAL ASSETS	52,901	52,503
Equity	36,852	36,382
Non-Current Liabilities	5,555	5,718
Current Liabilities	10,493	10,404
TOTAL LIABILITIES	52,901	52,503

Debt Update - Q1FY23

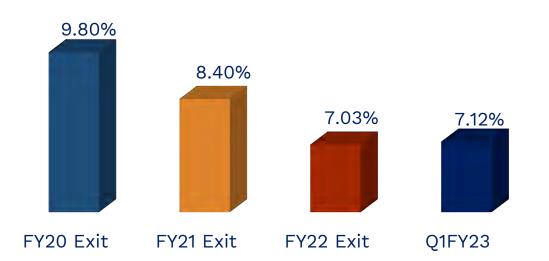


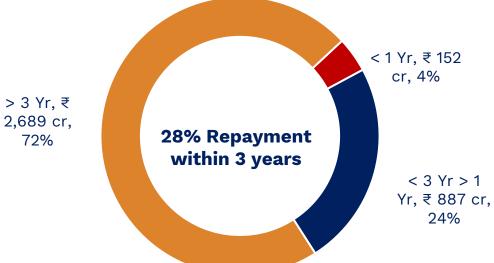


Particulars	Q1FY22	Q4FY22	Q1FY23
Gross opening debt	6,510	4,755	3,900
Less : Debt repaid during quarter	(477)	(855)	(172)
Add : New Borrowing during Qtr.	-	-	-
Less : Cash in Hand	(1,288)	(1,220)	(1,469)
Net Debt Position	4,745	2,680	2,259

Sources Banks, ₹ 3,098 cr, 83% **Diversified** sources of HDFC/Others funding , ₹ 131 cr, 4% NCD, ₹ 500 cr, 13% Repayment Schedule

Interest Rate Movement





72%

Debt Management Committed to further debt reduction in medium term



Particulars	Amount (in Rs crore)
Net Debt as on 30.06.2022	(2,259)
Receivables (including New Products)	4,627
Construction Payables (including New Products)	(2,183)
Capex (Rental assets ~ 2msf)	(911)
Residual Net Debt	(727)
Completed Inventory / New Products Inventory	4,478

- ☐ Completed Inventory & Project receivables sufficient to discharge all current liabilities
- ☐ New Products to generate healthy cash flows; Consistent Surplus Cash generation to bolster cash position

Development Update



ONE Midtown, New Delhi



Development Update - DLF City Floors



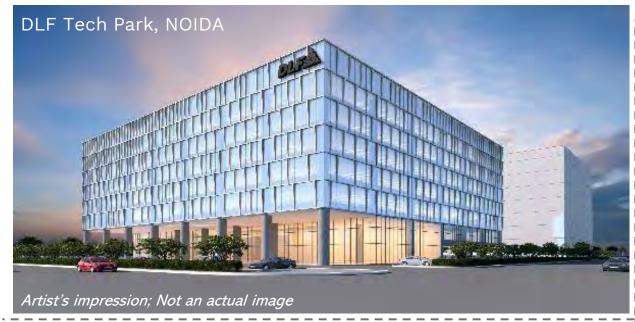






Development Update











Rental Portfolio Snapshot (DLF Limited) - Q1FY23



Building	Leasable Area	Leased Area	Vacant Area	% Leased Area	Weighted Average Rental rate	WALE	GAV ¹
	(in msf)	(in msf)	(in msf)		(in Rs psf)	(months)	(in Rs crore)
DLF Center, Delhi	0.17	0.14	0.03	82%	331	55	1,034
DLF5	0.61	0.61	0.0	100%	42	19	801
IT Sez, Kolkata	1.05	0.93	0.13	88%	38	98	811
Gateway Tower, Gurugram	0.11	0.11	0.0	100%	121	9	208
Sub-Total: Offices	1.95	1.79	0.16	92%			2,853
Chanakya, Delhi	0.19	0.17	0.02	91%	229	77	352
Capitol Point, Delhi	0.09	0.05	0.03	58%	403	44	289
South Square, Delhi	0.06	0.05	0.04	94%	96	48	88
Sub-Total: Retail	0.33	0.28	0.06	83%			729
Total: Operational Portfolio	2.28	2.06	0.22	91%			3,582



Outlook Office Occupancy improving; Rebound in retail continues



The global business sentiment has been adversely impacted due to inflation and Russia-Ukraine war. ☐ With crude oil & commodity prices exhibiting downturn, the resultant inflation and interest rates hike could Macro moderate; the emerging scenario will unravel in the next few quarters. Development of Enterprise and Service Hubs Bill (DESH Bill), which will subsume the current SEZ Act, has been listed for the monsoon Parliament session. ☐ Site visits increased due to opening of travel and reduced COVID risks Business leaders hesitant to give hard projections on workspace requirements though hiring at a high **Offices** ☐ Office rentals steady with upward bias; Occupiers' attendance steadily improving Emphasis continues on extensive tenant interactions and market seeding especially to captives and new age digital companies. ☐ Footfalls at 90% of pre covid levels

Retail

- ☐ Trading density moving northwards
- Higher inflation may have some impact on discretionary spendings
- Rentals stable to increasing

Maintaining Leadership position in Safety/Sustainability

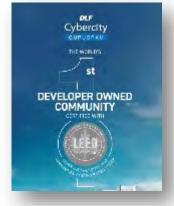






2021: ~38.9 msf of our portfolio is **LEED*** ® **Platinum certified** by the US Green Building Council – The highest rating possible for any organization.

Biggest portfolio (Cybercity, Gurugram; Cybercity, Chennai; Malls)



2022: DLF Cybercity, Gurugram – The **world's 1st developer owned community** certified with LEED Platinum under LEED v4.1 Cities and Communities: Existing rating system.



2021 – 22: DCCDL awarded USGBC'S **LEED Zero Water** Certification for ~36 million square feet by conserving more water through recycling and alternate sources than actual consumption. Highest volume in the world.



We are the World's **first and largest organization globally** to achieve "WELL Health and Safety Rating" by the International Well Building Institute (IWBI) at Group Level.

This is an evidence-based, 3rd party verified rating that addresses post-COVID environmental norm and broader health and safety issues.

Portfolio Snapshot – Q1FY23 Office occupancy inching up steadily; exited at 88%



Building	Leasable Area ¹	Leased Area	Vacant Area	% Leased	Weighted Average Rental rate	WALE	GAV
3	(in msf)	(in msf)	(in msf)	Area	(in Rs psf)	(months)	(in Rs crore)
Cyber City	11.6	10.3	1.3	89	106	69	16,619
Cyber Sez	3.3	2.9	0.4	87	92	55	4,201
Cyber Park	2.9	2.9	0	99	105	96	4,869
Silokhera Sez	2.2	1.3	0.9	60	63	94	1,799
One Horizon Centre	0.8	0.8	0	96	159	59	2,003
Chennai Sez	7.8	7.2	0.6	92	71	72	7,874
Hyderabad Sez	3.1	2.5	0.6	80	56	70	2,401
Kolkata IT Park	1.5	1.4	0.1	93	36	79	722
Chandigarh IT Park	0.7	0.6	0.2	77	51	82	519
Sub-Total: Office	33.9	29.8	4.2	88			41,008
Mall of India, NOIDA	2.0	2.0	0.0	100	114	77	3,256
Emporio	0.3	0.3	0.0	99	414	36	1,446
Promenade	0.5	0.5	0.0	99	206	54	1,318
Cyber Hub	0.5	0.4	0.0	98	119	69	995
DLF Avenue	0.5	0.5	0.0	90	143	84	1,192
City Centre	0.2	0.1	0.0	80	16	84	117
Sub-Total: Retail	3.9	3.8	0.1	98			8,323
Total: Operational Portfolio	37.9	33.6	4.3	89			49,331
Under Construction ²							
Downtown Gurugram	3.7	1.7	2.0	_	116	_	3,097
Downtown Chennai	3.3	1.2	2.1	-	77	-	1,497
Total -Under Construction	7.0	2.9	4.2				4,594
Development Potential	25.0						9708
Grand Total	69.9	36.5	8.5				63,632

¹Factor across the portfolio has been aligned as per respective market trends leading to change in area & rental rates

² Downtown Gurugram & Chennai leased area includes Hard option of 0.38 msf & 0.24 msf resp. OC received for ~ 1.7 msf of DLF Downtown, Gurugram GAV: As per C&W valuation Report basis data as on March 31,2022



Offices Tenant Mix

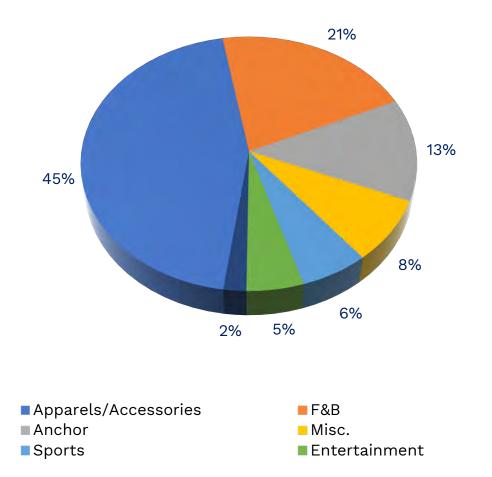
Retail Tenant Mix

Q1FY23 (based on revenue)

Top 10 Tenants	%
Cognizant	5%
American Express	3%
IBM	3%
Concentrix	3%
KPMG	2%
BA Continuum	2%
EY	2%
TCS	2%
WPP	2%
BCG	2%
Total	26%

Q1FY23 (based on leased area)

Top 10 Tenants	%
Cognizant	7%
IBM	4%
Concentrix	3%
American Express	2%
TCS	2%
BT Global	2%
BA Continuum	2%
KPMG	2%
EY	2%
ZS Associates	2%
Total	27%

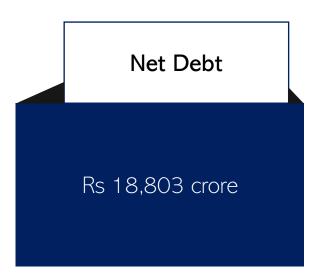


Result Highlights - Q1FY23



Rental income grew by 20% Y-o-Y; driven by strong rebound in Retail











Development Update New Product development being ramped up & remains on track



Project	~ Project Size	Current Status	Latest Update	
Downtown, Gurugram	~12 msf	 Phase-I (~1.7 msf); OC received Phase-II (~2 msf)- construction commenced 	 Phase-I: office space fully leased; amenity area under leasing 	
Downtown, Chennai	~7 msf	■ Phase I (~ 3.3 msf) under development	 Pre-leasing: 1.2 msf (incl. hard option) 	
TOTAL	19 msf	~ 1.7 msf OC received; 5.3 msf under construction		

Development Update



DLF Downtown, Gurugram











DCCDL: Q1FY23 Results

Revenue increased by 21% Y-o-Y due to higher Retail revenues; PAT at Rs 323 crore; 60% growth

- ☐ Revenue at Rs 1,260 crore, Y-o-Y increase of 21%
 - ✓ Office rentals witnessing steady growth 4% Y-o-Y;
 - ✓ Retail revenues grew by 293% driven by strong rebound and low base effect
- ☐ EBITDA at Rs 961 crore; Y-o-Y increase of 18%
- ☐ PAT at Rs 323 crore, Y-o-Y increase of 60%



DCCDL Consolidated Financial Summary - Q1FY23



PAT at Rs 323 crore; 60% Y-o-Y growth driven by growth in retail revenues

Particulars	Q1FY23	Q4FY22	% change Q-o-Q	Q1FY22	% change Y-o-Y
Rental Income					
Office	759	744	2%	729	4%
Retail	167	124	34%	42	293%
Service & Other Operating Income	299	280	7%	230	30%
Other Income	35	45	(22%)	39	(10%)
Total Revenue	1,260	1,193	6%	1,041	21%
Operating Expenses	299	297	1%	226	32%
EBITDA	961	896	7%	815	18%
Finance cost	361	343	5%	389	(7%)
Depreciation	151	153	-	143	6%
PBT	449	399	13%	283	59%
Tax ¹	(123)	(107)	15%	(79)	56%
Other Comprehensive Income	(3)	(6)	(40%)	(2)	-
Total Comprehensive Income	323	287	13%	202	60%

DCCDL Consolidated Cash Flow Abstract



Particulars	Q1FY23	Q4FY22	Q1FY22
Operating Cash flow before Interest & tax	906	874	687
Interest Expense (Net)	(294)	(335)	(346)
Tax (net) ¹	(99)	(106)	(39)
Operating Cash flow after Interest & tax	513	433	302
Capex	(278)	(272)	(190)
Net Surplus/Deficit – After Capex	235	161	112
Dividend	-	-	-
Net Surplus/Deficit	235	161	112

Note:

DCCDL Consolidated Balance Sheet Abstract



Particulars	As on 30.06.2022	As on 31.03.2022
Non-Current Assets	29,571	29,398
Current Assets	1,587	1,353
Total Assets	31,158	30,751
Equity	6,754	6,431
Non-current Liabilities	19,547	20,529
Current Liabilities	4,857	3,791
Total Liabilities	31,158	30,751

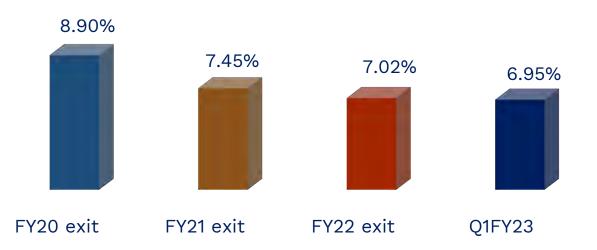
Debt Update - Q1FY23

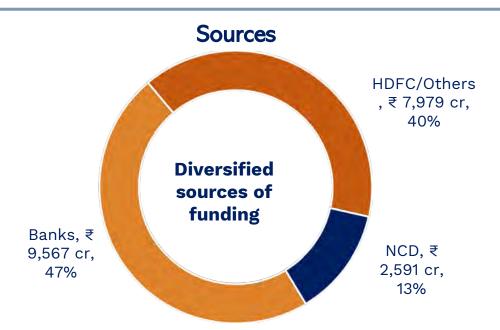


Net Debt

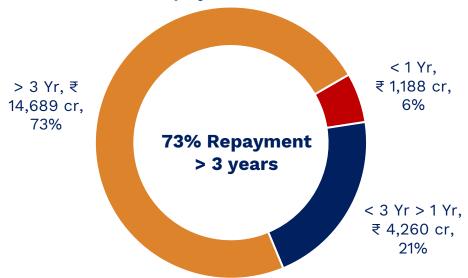
Particulars	Q1FY22	Q4FY22	Q1FY23
Gross opening debt	20,267	20,558	20,189
Less : Debt repaid during quarter	(576)	(821)	(390)
Add : New Borrowing during Qtr.	699	452	338
Less : Cash in Hand	(1,318)	(1,126)	(1,334)
Net Debt Position	19,072	19,063	18,803

Interest Rate Movement





Repayment Schedule



Disclaimer



This presentation contains certain forward-looking statement concerning DLF's future business prospects and business profitability, which are subject to a number of risks and uncertainties & the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to such statements include, but are not limited to, earnings fluctuations, our ability to manage growth, competition, economic growth in India, ability to attract & retain highly skilled professionals, time & cost overruns on contracts, government policies and actions related to investments, regulation & policies etc., interest & other fiscal policies generally prevailing in the economy. The Company does not undertake to make any announcements in case any of these forward-looking statements become incorrect in future or update any forward-looking statements made from time to time on behalf of the Company.

Area represented in msf within the presentation above should be read with a conversion factor of $\sim 1 \text{ msf} = 92,903 \text{ sq. meters.}$

