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UFLEX/SEC/2025/

March 3, 2025

The National Stock Exchange of India Limited
E I DI <i>E</i> I EI
Exchange Plaza, 5th Floor
Plot No. C/I, G-Block
Bandra-Kurla Complex
Bandra (E),
Mumbai – 400051
Scrip Code : UFLEX

The BSE Limited Corporate Relationships Department 1st Floor, New Trading Ring, Rotunda Building, P J Towers, Dalal Street, Fort, Mumbai – 400001

Scrip Code: 500148

#### Subject: Updates on non-deal roadshow of Investor Meetings

Dear Sir(s),

Further to our letter dated 27<sup>th</sup> February, 2025, regarding schedule of non-deal roadshow of Investor Meetings to be held from 4<sup>th</sup> March, 2025 to 7<sup>th</sup> March, 2025. The details of Investor Presentation which will be shared to the Investor(s) in the said Meeting(s) are given hereunder:

Date of Investor	Details of Investor Presentation
Meeting(s)	
04-03-2025	
05-03-2025	https://www.uflexltd.com/pdf/QER/2024-25/UFlex_Q3FY25_Presentation.pdf
06-03-2025	
07-03-2025	Copy of Investor Presentation attached

Further, no unpublished price sensitive information will be shared during the said Investor Meetings.

Kindly take the same on your records.

Thanking You,

Yours faithfully, For UFLEX LIMITED

(Ritesh Chaudhry) Sr. Vice President - Secretarial & Company Secretary

Encl : As above



Stock Code: BSE - 500148, NSE - UFLEX Common Stock Outstanding: 72.2mn as of Sep 30, 2024

#### **An Overview**



#### **Rich Legacy of 40 Years in Providing Packaging Solutions to our Partners**



\*Note: The total capacity of 1 million+ MTPA includes resins at 211,020 MTPA (vPET Chips 168,000 + rPET Chips 43,020), base films at 618,160 MTPA, inks and adhesives at 64,330 MTPA, holography at 20,600 MTPA, flexible packaging at 100,000 MTPA, and aseptic liquid packaging at 60,000 MTPA.; The 31,297 MTPA MLP and moulding recycling capacity is not factored into the overall capacity calculation. All logos displayed are the property of their respective organizations and are used solely for representational purposes.; 1. Metric tonnes per annum (MTPA); 2. Post-Consumer Recycled polyethylene terephthalate (PCR PET)

### Journey so far: Growing as a Global Player in Flexible Packaging



1. Biaxially oriented polyethylene terephthalate (BOPET); 2. Biaxially Oriented Polypropylene (BOPP); 3. Cast polypropylene (CPP); 4. Polyethylene terephthalate (PET); Post-Consumer Recycled (PCR); Polyethylene terephthalate (PET)

'A part of your daily life



# India Packaging Landscape

#### **Packaging Market Size**





Revenue in USD bn, India Packaging market, 2016-2027



#### **Packaging Films Market Size**



#### Global BOPET<sup>1</sup> films Market Size 2017-2027: '000 tons CAGR Growth % 2017-2022 2022-2027 6.38% 6.21% Capacity Production 6.54% 5.03% 12,814 6.04% 4.11% Consumption 11,163 9.480 9,076 ,566 6.959 7,481 7,254 7,002 7,101 ω 5,222 5,174 2017 2022 2027 2023 ■ Capacity ■ Production ■ Consumption

#### India BOPET films Market Size 2017-2027: '000 tons



#### Global BOPP<sup>2</sup> films Market Size 2016-2026: '000 tons



#### India BOPP films Market Size 2016-2026: '000 tons



#### India's Decade of Outperformance





#### **Rapid Urbanisation**



#### India's Rising GDP per Capita → Higher Consumer Spending



#### India's Polymer Consumption: Underpenetrated with ≥4−7x growth potential

Consumption per Capita of Virgin Polymer 2021-22 (Kg)



# **Evolving Business Landscape of Packaging and Packaging Films**





#### **Macro Economic Environment**





- IMF's January 2025 World Economic Outlook maintains global growth outlook at 3.3%, broadly unchanged from Oct 2024.
- Global headline inflation expected to fall to 4.2% in 2025 and to 3.5% in 2026.
- US & other advances economies' outlook is bolstered with recovering real incomes, and a less restrictive monetary policy stance, though geopolitical tensions continues to weigh on sentiment.
- Emerging market & developing economies outlook remains stable, with fiscal package announced in China, offset by trade policy uncertainties.

India Growth to remain robust at 6.4% in FY25e



- India's economy projected to grow 6.4% in FY2025
  - Real GDP grew of 5.4% in Q2FY25.
  - Private final consumption expenditure (PFCE) grew 6.0% in Q2 FY25.
  - Forex Reserves at US\$ 617.3 billion.
  - Rural demand, backed by rebound in agricultural production, anticipated easing of food inflation to aid growth.
  - o Geopolitical and trade uncertainties pose risks.

# **Evolving Consumption Trends**





#### Volume: Rural continue to surpass Urban Growth

#### FMCG volume growth % in Rural & Urban



**Consumer non-Durables Growth Straggles** 



#### Rainfall Status: -3% LPA (1st Oct'24 – 31st Dec'24)



A below normal monsoon during the period

#### Source: FMCG consumption growth and FMCG volume growth % in rural & Urban: NIQ, market intelligence ; CPI Food & CPI: MoSPI, Consumer non-durable growth: Estimates of IIP MoSPI; Rainfall status: IMD Figure for December IIP data is a quick estimate

# Pricing Trends of Packaging Films and Related Commodities







Rs/Kg: PTA, MEG, MELT; USD/barrel: Brent Crude Spot Price FOB

\*The charts above exhibit the trend of average market prices and do not represent UFlex's actual sale or purchase prices.

BOPET & BOPP film price: Market intelligence; PTA, MEG, and MELT prices are sourced from ICIS, PLATTS, and ME Global. These prices represent the average import index price, with PTA and MEG calculated as the average of ICIS and PLATTS prices. From April 2023 onwards, ME Global prices are used for MEG; Note: Import duty, terminal handling charges, and local freight costs are not included in the price and will be added separately on this price. Brent crude oil: EIA; monthly prices are calculated by the U.S. Energy Information Administration (EIA) by taking an unweighted average of the daily closing spot prices.

#### **Investment Proposition**





### 1.a India's Largest Flexible Packaging & Solutions Company





# 1.b India's Largest Flexible Packaging & Solutions Company





# 2.a **Presence Across Value Chain in Flexible Packaging Environs**





1. Mono ethylene glycol (MEG: ); 2. Purified terephthalic acid (PTA:); 3. Polyethylene (PE); 4. Polypropylene (PP) 5. Virgin polyethylene terephthalate (vPET ); 6. Recycled polyethylene terephthalate (rPET) ; 7. Biaxially oriented polyethylene terephthalate(BOPET); 8. Biaxially Oriented Polypropylene (BOPP); 9. Cast polypropylene (CPP); Raw material (RM); Packaging Films(P. Films);

#### <sup>2.b</sup> Presence across all Verticals of Packaging Value Chain





1. Virgin polyethylene terephthalate (vPET); 2. Recycled polyethylene terephthalate (rPET); 3. Biaxially oriented polyethylene terephthalate(BOPET); 4. Biaxially Oriented Polypropylene (BOPP); 5. Cast polypropylene (CPP) 6. recycled multi-layered and multi-layered plastic packaging(rMLP);Packaging Films(P. Films);

#### 2.1a **PET Resins Products and Usage**





1. Mono ethylene glycol (MEG); 2. Purified terephthalic acid (PTA); 3. post-consumer recycled (PCR); 4. Polyethylene terephthalate (PET); 5. Virgin polyethylene terephthalate (vPET); 6. Recycled polyethylene terephthalate (rPET); 7. recycled multi-layered and multi-layered plastic packaging(rMLP); 8. Biaxially oriented polyethylene terephthalate(BOPET); PET Production RM: 70% PTA, 30% MEG by Weight: sciencedirect.com

### 2.1b **PET Chips Process Flow Diagram**



'A part of your daily life'

# 2.2a Packaging Films Products and Usage





# 2.2b Packaging Film Manufacturing Process Flow Diagram



1. Virgin polyethylene terephthalate (vPET ) chips ; 2. Recycled polyethylene terephthalate (rPET) chips

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# 2.3a Flexible Packaging Products and Usage





# 2.3b Composition of Tubes and Pouches



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# 2.4a Asepto – Aseptic Liquid Packaging Products and Usage



'A part of your daily life'

# 2.4b Asepto – Aseptic Liquid Packaging is a Six Layered Product





#### Sanand to reach 12 bn Packs by FY25; Egypt's Greenfield Plant to add 12 bn, taking Asepto's Total Capacity to 24 bn by FY26.

1. Metallocene Polyethylene (mPE); 2. Polyethylene (PE); 3. Nucrel: copolymers of ethylene and methacrylic or acrylic acids Source: How is an aseptic carton made: Indian Institute of Packaging, Mumbai

#### 2.5a Chemical Products and Usage





#### 2.5b Water Base Adhesive & Coating Process Flow Diagram





#### 2.5c PU Adhesive Process Flow Diagram





#### 2.5d Inks Process Flow Diagram





# 2.6 Engineering Products and Application





# 2.7 **Printing Cylinders Products and Usage**





# 2.8a Holography Products and Usage





### 2.8b Holography Process Flow





1. Biaxially oriented polyethylene terephthalate(BOPET); 2. Biaxially Oriented Polypropylene (BOPP); 3. cast polypropylene (CPP); 4 Polyvinyl chloride (PVC)

#### 16 State-of-the-Art Manufacturing Facilities Strategically Located across 5 Continents and 9 Countries

#### Overall Global Capacity of 1 mn+ MTPA: Ready to deliver Anywhere in the World within 15 Days

Americas							
Plant	Capacity (MTPA)						
US	30,000						
Mexico	60,000						

Europe						
Plant	Capacity (MTPA)					
Poland	75,000					
CIS	48,000					
Hungary	42,000					

Middle East & Africa								
Plant	Capacity (MTPA)							
Dubai	40,000							
Nigeria	45,000							
Egypt	1,14,000							



India: Technological enhancement over the period in the Noida plant improved UFlex India's combined (Noida+ Dharwad) capacity to 164,160 MTPA from 155,000 MTPA; CIS: The plant capacity increased to 48,000 MTPA post commissioning of the new CPP line (18,000 MTPA) in Apr '24; Hungary: Technological enhancement over the period upgraded the plant capacity to 45,000 MTPA from 42,000 MTPA (commissioned 2020-21)

#### 3.1a Integrated Manufacturing Capacities across Geographies



Extensive Suite of Products in Every Region We Operate															
Locations		Resins & Moulding 2,42,317 MTPA			Base Packaging Films 6,18,160 MTPA			Value Added Packaging Films 2,52,800 MTPA		Value Added Products (VAP)					
Data as of Sep 24)	vPET Chips (MTPA	rPET Chips ) (MTPA)	rMLP Granules (MTPA)	BOPET (MTPA)	BOPP (MTPA)	CPP (MTPA)	Metalized (MTPA)	Alox Coated (MTPA)	Chemicals (Inks & Adhesives) MTPA	Holography (MTPA)	Printing Cylinders (No.)	Flexible Packaging (MTPA)	Aseptic Liquid Packaging (mn)	Engineering	
India	168,000	10,020	21,397	109,800	31,200	23,160	58,500	-	64,330	20,600	108,000	100,000	7,000	500	
Dubai	-	-	-	22,000	-	18,000	12,600	-	-	-	-	-	-	-	
Egypt	-	18,000	-	30,000	77,000	7,000	72,000	2,200	-	-	-	-	-	-	
Nigeria	<b>1</b> ·	-	-	45,000		-	15,000	-	-	-	-	-	-	-	
CIS	-	-	-	30,000	-	18,000	13,200	-	-	-	-	-	-	-	
Poland	-	-	3,900	75,000		-	30,000	-	-	-	-	-	-	-	
Hungary	-	-	-	-	42,000		19,000	5,000	-	-	-	-	-	-	
USA	-	-	-	30,000	-	-	7,500	-	-	-	-	-	-	-	
Mexico	-	15,000	6,000	60,000	-	-	10,800	7,000	-	-	-	-	-	-	
Total	1,68,000	43,020	31,297	4,01,800	1,50,200	66,160	2,38,600	14,200	64,330	20,600	108,000	1,00,000	7,000	500	

1. Virgin polyethylene terephthalate chips (vPET); 2. Recycled polyethylene terephthalate (rPET); 3. Biaxially oriented polyethylene terephthalate(BOPET); 4. Biaxially Oriented Polypropylene (BOPP); 5. cast polypropylene (CPP); 7. Metric tonnes per annum (MTPA); Packaging Films(P. Films);

### 3.1b Historical Packaging Films Production across Geographies



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To calculate capacity utilization, We use the proportion of the annual capacity that is operational during the fiscal year, which is computed by dividing the yearly capacity by 12 and factoring in the months of operation after commissioning.

Poland: In Q3 FY21(0ND20), 45,000 MTPA second BOPET line was commissioned, so 6 months of its capacity(45k/12\*6) and 30,000 MTPA from the first line were used in the FY21 utilization calc.; Hungary : 42,000 MTPA BOPP line was commissioned in Q1 FY22, starting April 1, 2021.; Dubai: Production on the 30,000 MTPA second BOPET line ceased in early June 2019, only 5,000 MT considered in FY20, alongside 22,000 MT from the first line for utilization. Production of the 18,000 MTPA CPP line started in May 2022, so 16,500 MT (11 months) of capacity was included in FY20, alongside 22,000 MT from the first line for utilization; Dharwad, India: 18,000 MTPA CPP line in CIS was commissioned in Q2 FY21 (JAS20).So 22,500 MT (9 month) of capacity used in FY21 for utilization; Dharwad, India: 18,000 MTPA CPP line was commissioned in Q2 FY23 (JAS22, 9 mon. of capacity for utilization in FY23), & 45,000 MTPA BOPET line was commissioned in Q2 FY22 (JAS21), So, 33,750( MT (9 months) of capacity for utilization in FY22; Egypt: 42,000 MT BOPP line commissioned in Q4 FY21(JFM 21).;
### <sup>3.1</sup>c Packaging Films Production Volume across Geographies





\*Capacity and production data are measured in metric tons per quarter (MTPQ), while utilization is expressed as a %; The capacity of the Noida plant in India has been upgraded with technological enhancements. The overall new packaging film capacity of the India plants is now 164,160 MTPA, up from the capacity of 155,000 MTPA; As of March 2024, the capacity of the CIS plant was 30,000 MTPA. Following the commissioning of the new 18,000 MTPA CPP line, the plant's new capacity is 48,000 MTPA; The Hungary plant commissioned in 2021 at 42,000 MTPA; over the period capacity upgraded to 45,000 MTPA with technological enhancements

### <sup>3.1e</sup> Packaging and Chemicals Production Volume









Packaging films*		
Bright	Garden Silk Mills Limited (3+years) IIVL Dhunseri Petrochem (4+years) Ester Industries Limited (3+years)	
Silica	Lodestar Trading (3+years) Garden Silk Mills Limited (3+years)	
Homo-polymer/ Co-polymer	HPCL-Mittal Energy Ltd (3+years) BASELL International (3+years) Exxonmobil Chemical Asia (3+years)	
Aluminums Wire/ Additives	PHIFER INC (3+years) Ampacet (Thailand) Co. Ltd (3+years)	

Flexible Packaging*		
Films	Captive, Max Speciality Films Limited (9+years)	
Paper	Pudumjee Paper Products Ltd (4+years) Stora Enso Skoghall (4+years) UPM Pulp Sales (7+ years) Bilt (8+ years)	
Chemicals & Adhesive	Captive, Henkel (10+years) Miwon Specialty Chemical (4+years) DOW Chemical (4+ years)	
Aluminum Wire	Shanghai Shenhuo Aluminium Foil (5+ years)	

Aseptic Packaging*		
Paper	Stora Enso (4 Years) Billerudkorsnas Sweden (4 Years)	
Alum. Foil	Dingsheng (4 Years) Dong-il Aluminium (4 Years)	
Inks	DIC India Limited (4 Years)	
Adhesive	DOW Chemical (3 years)	
Metallised Films	Captive	

### **Supremacy in Packaging Solutions Landscape**



#### Aim to Create an Environment-friendly Sustainable Brand with Dedicated Efforts on Recycling, Re-use and Reducing Waste







### Proven Track Record in Financial Performance





Reported;

Project Plastic Fix: Paving the Way to a Circular, Greener and Sustainable Future At UFlex, Circular Economy Innovations such as Packaging film: "ASCLEPIUS™", Made of 100% rPET Chips and Injection Molding Items made from rMLP Granules, are Paving the Way for a More Sustainable and Greener Tomorrow.

- Vision of Circularity
- 'Project Plastic Fix' Continues to Turn Waste into Wealth
- Innovations for Sustainable Re-Use
- ESG



Extended Producer Responsibility (EPR) for Packaging



### 7.2 Extended Producer Responsibility Guidelines in India



#### Under Plastic Waste Management (Amendment) Rules, 2022, the Classification of Plastics is Defined Below:

- Category I: Rigid Plastic Packaging.
- Category II: Flexible Plastic Packaging of a Single Layer/Multilayer (more than one layer with different types of plastic), Plastic Sheets and Covers made of Plastic Sheet, Carry Bags, Plastic Sachet or Pouches.
- Category III: Multi-layered Plastic Packaging (at least one layer of plastic and at least one layer of material other than plastic).
- **Category IV:** Plastic Sheets used for Packaging and Carry Bags Made of Composite Plastics.

#### Year-wise Target for Minimum Level of Recycling of Plastic Waste across Different Categories

- PIBOs Obligation for Recycling Min. Level of Recycling of Plastic Packaging Waste (% of EPR target)
- PIBOs Obligation for Use of Recycled Plastic Content Mandatory Use of Recycled Plastic (% of plastic purchased)

Plastic Packaging Category	Target for	2024-25	2025-26	2026-27	2027-28	2028-29 onwards
Cotogony I: Diaid Diastia	Recycling	50	60	70	80	80
Calegory I. Rigid Plastic	Incorporation of Recycled Content	-	30	40	50	60
Category II: Flexible Plastic Packaging	Recycling	30	40	50	60	60
Single/Multilayer	Incorporation of Recycled Content	-	10	10	20	20
Category III: Multi-material Flexibles Plastic	Recycling	30	40	50	60	60
Packaging	Incorporation of Recycled Content	-	5	5	10	10
Category IV: Plastic Sheets	Recycling	50	60	70	80	80

#### Guidelines on Extended Producer Responsibility (EPR) for Plastic Packaging

Provision	Violator	Violation	Environmental Compensation
Environmental Compensation (EC) shall be Levied Based on Polluter pays Principle, w.r.t. the Nonfulfillment of EPR Targets by PIBOs.	PIBOs.	<ul> <li>Shortfall in EPR Target are as Follows:</li> <li>1. Recycling</li> <li>2. End of life Recycling</li> <li>3. Mandated Use of Recycled Plastics</li> </ul>	EC to be Levied at INR 5,000/Ton, at INR 10,000/Ton for 2 <sup>nd</sup> Time and INR 20,000/Ton for 3 <sup>rd</sup> Time. EC can be Carried Forward up to 3 Years as per EPR Guidelines.

## 7.3 Sustainability: 'Project Plastic Fix' Continues to Turn Waste into Wealth A part of your daily lip



478 mn (6,638 MT) PET Bottles Recycled in FY24618 mn (8,579 MT) PET Bottles Recycled in 9M FY25



6,964 MT of MLP waste recycled in FY24 and 5,942 MT in 9M FY25



**741,936 units** in FY24 and **490,868 units** in 9M FY25 of Core Plug & Adapter manufactured from MLP waste



100+ Product Variants, 6 Facilities



Operational Since 1995



#### Marching Towards a Greener and Sustainable Tomorrow

PCR PET Bottle & MLP Recycling	rPET Flakes	PCR (rPET) Chips	ASCLEPIUS™ 100% rPET Content film	rMLP Granules	rMoulding Products

1. Post-Consumer Recycled (PCR); 2. Recycled polyethylene terephthalate (rPET) 3. Multi-layered packaging plastic (MLP) 4. Polyethylene terephthalate(PET); 5. Metric Ton (MT)

## 7.4 Circularity Vision: Adaptation to a Material Sciences Enterprise

#### UFlex's Four-fold Approach to Sustainable and Eco-friendly Packaging is a Key Unique Selling Proposition

- / UFlex Group has been a Trendsetter when it comes to Sustainable Innovation and Commitment towards the 'Circular Economy'.
- V UFlex converts Plastic Waste into Fuel, Biomass and Green films through a Superior Technology Developed In-house.
- ✓ UFlex recycles Waste into Granules which can be Re-used to Produce 1,000+ Products.
- Sustainable Packaging is an Opportunity for UFlex as it is Best Positioned among the Global Peers to Adapt to the Environmental Changes.

#### Recycling

MLP Waste Recycled into Granules. Moulding Industry Re-uses it to Make Industrial/ Household Products with Sustainable Commercial Value.

#### **Green Film Asclepius**

It is a 90% PCR Content rBOPET film. It reduces 75% Carbon Footprint Versus Virgin BOPET films.

#### Biomass

Waste2energy

UFlex develops Special Master Batch Additives that Converts Plastic Waste into 100% Biodegradable Biomass by 12 months.

At our Noida Plant, UFlex converts 6 Tons of

Discarded Waste Material (rPE) into Liquid

Fuel, Hydrocarbon Gas and Carbon Black.

1. Recycled Polyethylene (rPE); 2. Multi-layered packaging plastic (MLP); 3. Post-Consumer Recycled (PCR); 4. Recycled biaxially oriented polyethylene terephthalate (rBOPET) film; 5. Biaxially oriented polyethylene terephthalate (BOPET)





#### 7.5 Innovative Ideas in Sustainable Re-Use



#### Among the First in the World to Recycle Mixed Plastic Waste for which it earned Recognition at Davos Recycle Forum in 1995, Way Ahead of Peers from the Developed Economies



#### Highlights of Initiatives Taken

- PCR Recycling Infrastructure at Noida is utilized to provide Granules for Manufacturing 90% PCR Based Green films Asclepius™. Clone Capacities Already developed in Mexico, Egypt and Poland.
- > Launched 'Project Plastic Fix', a Four-way Method to Reinstate the Virtue of Plastic from Waste to Wealth.
- Developed Host of New Sustainable Products such as
  - > Engineering Product, RELAM 250 to recycle All Layers of MLP Homogenously.
  - > UV LED Ink Series, Water Based Inks, Paper Based Tubes, Water Based Cylinders, Solvent-free Adhesives.
  - > Low Carbon Footprint Packaging films: F-MSH, F-PS, B-THP & Many More.







Converts into Pellets



Recycles into Furniture, Road etc.





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### 7.7 **Recycling Plants across Geographies**



#### Global

Mexico		
Particulars	Capacity(MTPA)	
PCR PET Chips	15,000	
rMLP Granules	6,000	

I	Egypt
Particulars	Capacity(MTPA)
PCR PET Chips	18,000

Poland		
Particulars	Capacity(MTPA)	
rMLP Granules	3,900	



#### India

Noida		
Particulars	Capacity(MTPA)	
PCR PET Chips	10,020	
rMLP Granules	9,600	

Jammu		
Particulars	Capacity(MTPA)	
rMLP Granules	1,497	

Malanpur*		
Particulars	Capacity(MTPA)	
rMLP Moulding & Granules	10,300	

\* Malanpur is Asepto MLP waste recycling

1. Post-Consumer Recycled (PCR); Polyethylene terephthalate (PET); 3. Recycled multi-layered packaging plastic (rMLP); Asepto MLP waste recycling: Products from Asepto paper pulp include pulp granules, egg trays, pulp paper sheets, kidney trays, and wall mounts. Products from Asepto Alu foil include metalized corrugated roof sheets, partition sheets, alu poly granules, laptop and glass covers, tray plates, and card bags

### 8.0 Road Ahead







# **Financials**

### **Consolidated Performance Snapshot – Q3 and 9MFY25**





\*Normalized EBITDA includes a Rs. 271 million adjustment for foreign currency fluctuations and derivative gains/losses, compared to a Rs. 583 million loss in Q3 FY24..;\*\* Normalized PAT was adjusted for an exceptional gain of Rs 257 million in Q3 FY25, and a loss of Rs 2,477 million in 9M FY25, mainly due to Nigeria, Mexico and Egypt currency translation.\*\*\* Gross and net debt in Q3 FY25 earnings release were overstated by Rs. 204 million due to a typographical error.





**Revenue** grew +12.8% YoY to Rs. 37,742 Mn in Q3 FY25, driven by strong growth in packaging films (+17.9% YoY) and the packaging business (+15.0% YoY). The packaging business rebounded with 15.0% YoY revenue growth in Q3 FY25, recovering from a -1.7% decline in Q2 FY25. Packaging films growth was led by India, Europe, Americas, and Nigeria, with Nigeria demonstrating the strongest performance.



**Normalized EBITDA** stood at Rs. 5,207 Mn in Q3 FY25 (+18.8% QoQ, +22.3% YoY). Chemicals and Holography were the key contributors from value-added products, while packaging films saw strong growth across India, Europe, Americas, and Nigeria, with India spearheading the contribution. **Normalized EBITDA margin** improved to 13.8% (+240bps QoQ, +110bps YoY growth), driven by higher realization & efficient resource utilization.



Sales volume reached 157,036 MT, a +6.3% YoY growth. Packaging films contributed 78.5% of total sales volume, while packaging made up 21.5%. Packaging films sales volume grew by 8.7% YoY, Within packaging films, domestic sales volume grew by 2.6% YoY, whereas overseas sales volume grew by 10.6% YoY.



Normalized PAT surged by +238.6% YoY to Rs. 1,112 Mn in Q3 FY25, up from Rs. 328 Mn in Q3 FY24. Normalized PAT margin expanded by 196 bps, reaching +2.9%, compared to +1.0% in Q3 FY24.



Total currency gain of Rs. 257 Mn due during Q3FY25, in comparison to the currency loss of Rs. 1,001 million in Q3FY24 and Rs. 280 million in Q2 FY25.

### **Consolidated Performance Snapshot – FY24 and FY23**





\*The normalized EBITDA was adjusted by Rs 968 Mn and Rs 1,895 Mn in FY24 and FY23 respectively to reflect the impact of foreign currency gains/losses and gain/losses from derivative instruments.; \*\* Normalized PAT was adjusted for an exceptional loss of Rs 8,713 Mn and Rs 1,500 Mn in FY24 and FY23 respectively due to currency devaluations in Nigeria, Mexico and Egypt.;

### **Consolidated Spotlight on Key Financials over the Years**



#### Sales (Vol. MT) Packaging Films Packaging Films - Domestic Films - International 463,620 599,259 599,616 482,352 380,744 587,118 17.32% 21.84% 21.24% 23.45% 23.92% 22.00% 82.68% 78.16% 78.76% 78.00% 76.55% 76.08% 24.38% 17.64% 20.47% 17.40% 16.66% 16.09% FY21 **FY20 FY22 FY23** FY24 9MFY25

#### Revenue (Rs. Mn)



### Norm. EBITDA (Rs. Mn) and Margin (%)







#### Capex. (Rs. Mn)



Packaging = Flexible packaging, Liquid packaging, and Holography; Domestic & International revenue split as % of total revenue is based on point of destination; PAT: Net (Loss) / Profit after Non - Controlling interest; FY21 and FY23 sales volumes are reported after eliminating intercompany sales volumes adjustment, resulting in figures that differ from historically reported total sales volumes for these fiscal years.;

### **Consolidated Revenue Split**





**Packaging** = Flexible packaging, Liquid packaging, and Holography; **Engineering** = Machinery and Printing cylinders; **Others value added product (VAP)** = Inks & Adhesives and other operating income; Geographical split as a % of total revenue is based on point of origin; **Middle East and Africa**: Dubai, Egypt, & Nigeria; **Europe**: Hungary, Poland and CIS; **Americas**: USA, Mexico;

### **Consolidated Revenue Split**





**Packaging** = Flexible packaging, Liquid packaging, and Holography; **Engineering** = Machinery and Printing cylinders; **Others value added product (VAP)** = Inks & Adhesives and other operating income; Geographical split as a % of total revenue is based on point of origin; **Middle East and Africa**: Dubai, Egypt, & Nigeria; **Europe**: Hungary, Poland and CIS; **Americas**: USA, Mexico ;

### **Consolidated P&L Summary - Q3 and 9MFY25**



Particulars (Rs. Mn.)	Q3 FY25	Q2 FY25	Q3 FY24	QoQ	ΥοΥ	9M FY25	9M FY24	YoY
Total Revenue	37,742	38,532	33,454	(2.0%)	12.8%	113,100	100,131	13.0%
Expenditure	32,806	34,409	29,779	(4.7%)	10.2%	99,638	89,360	11.5%
Normalized EBITDA	5,207	4,383	4,258	18.8%	22.3%	14,242	11,553	23.3%
Normalized EBITDA margin (%)	13.8%	11.4%	12.7%	242 bps	107 bps	12.6%	11.5%	105 bps
Fx currency gain/loss and derivative instruments	271	260	583	4.3%	(53.5%)	780	782	(0.3%)
EBITDA	4,936	4,123	3,675	19.7%	34.3%	13,462	10,771	25.0%
EBITDA Margin (%)	13.1%	10.7%	11.0%	240 bps	210 bps	11.9%	10.8%	110 bps
Depreciation and Amortization	1,720	1,732	1,663	(0.6%)	3.4%	5,186	4,904	5.7%
Finance costs	1,743	1,775	1,403	(1.8%)	24.3%	5,137	4,073	26.1%
Profit / (Loss) before Exceptional items	1,473	616	609	138.9%	141.8%	3,140	1,793	75.1%
Exceptional items (Refer Note)	(257)	926	1,001	-	-	2,477	4,816	(48.6%)
Profit / (Loss) before tax	1,729	(310)	(391)	-	-	662	(3,023)	-
Net profit / (Loss) after tax	1,368	(646)	(672)	-	-	(263)	(4,201)	-
Profit After Tax Margin (%)	3.6%	(1.7%)	(2.0%)	-	-	(0.2%)	(4.2%)	-
EPS (Rs.)	18.95	(8.95)	(9.31)	-	-	(3.64)	(58.18)	-

Note: 1) Numbers in the table may not add up due to rounding-off. 2) Previous year figures have been regrouped wherever necessary.

### **Consolidated Balance Sheet as of September 30, 2024**



Particulars (Rs. Mn)	As on 30 <sup>th</sup> Sep 2024	As on 31 <sup>st</sup> Mar 2024
Assets	-	
Non-current assets		
Property, plant and equipment	74,207	76,598
Capital work-in-progress	7,869	5,383
Investment Properties	104	110
Intangible assets	151	180
Right to use Assets	5,082	5,346
Intangible assets under development	5	0
Financial assets		
Investments	1,725	1,700
Loans	415	299
Other financial assets	2,058	1,150
Other non-current assets	9,164	5,988
Total Non-Current Assets	100,780	96,753
Current Assets		
Inventories	22,558	19,178
Financial assets		
Trade receivables	37,168	34,373
Cash and cash equivalents	10,210	10,467
Other balances with banks	221	265
Loans	-	90
Other financial assets	775	1,014
Other current assets	11,226	11,337
Total Current Assets	82,157	76,724
Total Assets	182,937	173,477

Particulars (Rs. Mn)	As on 30 <sup>th</sup> Sep 2024	As on 31 <sup>st</sup> Mar 2024
Equity and Liabilities		
Equity		
Equity Share Capital	722	722
Other equity	70,433	71,528
Total Equity	71,155	72,250
Non-Current Liabilities		
Financial Liabilities		
Long term borrowings	44,833	41,649
Lease Liabilities	1,955	2,075
Other financial liabilities	797	978
Long term provisions	480	426
Deferred tax liabilities	3,413	3,426
Total Non-Current Liabilities	51,479	48,554
Current Liabilities		
Financial Liabilities		
Short term borrowings	24,724	25,547
Lease Liabilities	157	195
Trade payables	26,875	20,503
Other financial liabilities	5,784	4,723
Other current liabilities	2,449	1,307
Short term provisions	293	237
Current tax liabilities	22	162
Total Current Liabilities	60,304	52,674
Total Equity and Liabilities	182,937	173,477

Note: 1) Numbers in the table may not add up due to rounding-off. 2) Previous year figures have been regrouped wherever necessary.

### **Consolidated Financial Overview (1/2)**



Key Financials Ratios	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	9M annu. FY25
EBITDA Margin	12.2%	12.1%	13.2%	13.8%	13.2%	12.6%	14.9%	20.5%	17.2%	12.7%	11.2%	11.9%
Normalized EBITDA Margin	12.2%	12.4%	14.5%	14.2%	13.1%	12.7%	14.7%	20.0%	17.1%	14.0%	11.9%	12.6%
PAT Margin	3.4%	4.1%	4.9%	5.3%	4.6%	3.9%	5.0%	9.5%	8.3%	3.3%	-5.1%	-0.2%
Normalized PAT Margin	3.4%	4.1%	4.9%	5.3%	4.6%	3.9%	5.0%	9.5%	8.6%	4.3%	1.3%	2.0%
ROCE	10.9%	11.1%	12.5%	12.2%	11.0%	11.8%	11.0%	16.9%	18.2%	11.7%	7.2%	9.1%
Normalized ROCE (EBIT basis)	10.9%	11.5%	14.4%	12.8%	10.9%	12.0%	10.8%	16.4%	18.1%	13.4%	8.1%	9.9%
Normalized ROCE (EBITDA basis)	17.4%	18.0%	20.8%	19.5%	17.9%	19.2%	17.1%	22.0%	23.7%	18.8%	13.6%	15.6%
ROE	7.6%	8.6%	9.6%	9.8%	8.2%	7.6%	8.2%	16.5%	18.0%	6.8%	-9.4%	-0.5%
Normalized ROE	7.6%	8.6%	9.6%	9.8%	8.2%	7.6%	8.2%	16.5%	18.6%	8.9%	2.5%	4.1%
Normalized ROA	3.2%	3.9%	4.7%	5.0%	4.2%	4.0%	4.1%	7.7%	8.7%	4.1%	1.1%	1.7%

Return on capital employed(ROCE) = EBIT/Average capital employed; Capital employed = Total Assets – Current Liabilities; Return on assets (ROA) = Net income/Average total assets; ROE = PAT (after non-controlling interest)/Average equity; annualized (annu.); Annualized (annu.);

### **Consolidated Financial Overview (2/2)**



Key Financials Ratios	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	9M annu. FY25
Net Debt to Equity	0.75	0.63	0.49	0.48	0.43	0.42	0.67	0.60	0.59	0.58	0.77	0.86
Net Debt to EBIDTA	2.97	2.58	1.99	1.95	1.91	1.79	2.83	1.82	1.72	2.34	3.68	3.43
Net Debt to Normalized EBITDA	2.95	2.52	1.81	1.89	1.93	1.77	2.87	1.86	1.73	2.12	3.46	3.24
Norm. EBITDA / Interest Expenses	3.09	4.12	5.28	4.96	4.54	4.66	4.86	7.79	7.03	4.37	3.01	2.77
Debt Service Coverage Ratio	1.07	1.11	1.47	1.61	1.74	1.85	1.92	3.99	3.02	1.91	1.11	1.18
Normalized Debt Service Coverage Ratio	1.08	1.13	1.62	1.66	1.73	1.87	1.89	3.90	3.01	2.10	1.18	1.25
Asset Turnover	0.91	0.92	0.94	0.91	0.90	0.99	0.81	0.79	0.99	0.94	0.78	0.83
Debtors Turnover	4.11	4.00	4.16	4.05	3.71	3.90	3.64	3.99	4.38	4.29	3.95	4.16
Inventory Turnover	6.82	6.02	5.54	5.47	5.50	5.95	5.01	4.69	5.20	4.45	3.94	4.31
Net Working Capital Turnover Ratio	12.28	9.71	8.46	8.68	7.96	7.84	7.07	6.25	6.00	5.42	5.14	6.77

**Debt service coverage ratio (DSCR)** = EBITDA/Debt obligations; Debt obligations = Instalments and lease payment + Interest expense; Instalments and lease payment = Previous year current maturities of long term borrowings + Previous year current lease liabilities; Asset turnover = Net revenue from sale of products & services / average total assets; **Debtor turnover** = Net revenue from sale of products & services / average total assets; **Debtor turnover** = Net revenue from sale of products & services / average total assets; **Debtor turnover** = Net revenue from sale of products & services / average working capital; Annualized (annu.);

### **Consolidated Debt Profile**

Debt breakdown										
Particulars (Rs. Mn)	Dec-2024	Sep-2024	Jun-2024	Mar-2024						
Long Term	54,460	54,952	52,040	49,620						
Working Capital	17,641	14,477	15,040	15,065						
Short Term	140	128	2,266	2,511						
Total Debt	72,241	69,557	69,346	67,196						
Net Debt	61,507	57,898	56,675	55,688						
Net Debt/Norm. EBITDA*	3.24x	3.20x	3.05x	3.46x						

#### Debt over the years (Rs. bn)





Split of gross debt as of Dec 2024



Split of long-term debt as of Dec 2024



Commissioned New Projects will create New Revenue Streams and Profitability. The Resulting Earnings Generated will aid in Deleveraging the Company's Balance Sheet.

\*Annualised Normalized EBITDA; Billion (Bn); Million (Mn); Gross debt includes both current and non-current borrowings.; Cash and cash equivalents include Current Assets: Cash, Bank Balances, and Other Non-Current Financial Assets such as Fixed Deposits, Margin Money Deposits (over 12 months), and Debt Security Coverage Account balances with lender banks.;

### **Capex Update**



Capex in Q3 FY25	<ul> <li>Incurred total project capex of Rs 3,647 Mn during the quarter, with major allocation to the three projects:</li> <li>a) Egypt: Rs. 1,609 Mn for the aseptic packaging facility b) Rs. 1,303 Mn for the virgin PET chips line</li> <li>c) India: Rs 125 Mn allocated for the debottlenecking project at the aseptic packaging facility in Sanand.</li> </ul>
Investing India	<ul> <li>PET, MLP Recycling unit:</li> <li>Setting up two recycling plants in Noida—a PCR PET chips plant with a 36,000 MTPA capacity and an MLP recycling plant with a 3,600 MTPA capacity—at an estimated capital expenditure of Rs. 3,171 million.</li> <li>Asepto (liquid) Packaging Debottlenecking Project:</li> <li>Asepto India's debottlenecking will expand capacity from 7 billion to 12 billion packs per annum, resulting in a 70% increase in capacity.</li> <li>The project has an estimated outlay of ~USD 24 Mn (Rs. 2,026 Mn) of which ~USD 20.5 Mn (Rs. 1,731 Mn) has already been incurred.</li> </ul>
in Future Equpt	<ul> <li>Virgin PET Chips Line:</li> <li>A 216,000 MTPA virgin PET chips line in Egypt is expected to commence commercial operations by the end of Q4 FY25, with a planned project cost of ~USD 68 million, of which ~USD 65 million has already been incurred.</li> <li>Aseptic Packaging Facility:</li> <li>To meet the growing demand for aseptic packaging in Egypt, Europe, the Middle East, and East Africa, UFlex plans to commission an aseptic packaging facility in Egypt by H2 FY26, with an annual capacity of 12 billion packs.</li> <li>The project has an estimated cost of approximately USD 126 Mn, of which USD 19 Mn (~Rs. 1,609 Mn) already incurred.</li> </ul>
Mexico	<ul> <li>Woven Polypropylene (WPP) Plant:</li> <li>Setting up an 80 million-capacity WPP bag manufacturing plant in Mexico to meet the growing demand for pet food packaging, with an estimated capex of USD 50 million. Commercial operations are expected to begin in FY26.</li> <li>This will be the first WPP packaging facility in Mexico, catering to the high-growth pet food market across North and South America.</li> <li>CPP Line:</li> </ul>
	<ul> <li>Expected commissioning of an 18,000 MTPA CPP line in Q4 FY25 in Mexico, along with a coating line.</li> <li>Estimated capex is USD 33 Mn (640.5 Mn MXN), of which USD 32 Mn (620.5 Mn MXN) has been incurred.</li> </ul>





- Revenue increased by 12.8% YoY, led by volume growth (+6.3% YoY) and improved pricing, driven by healthy performance in the packaging films (+17.9% YoY) and packaging segment (+15.0% YoY).
- Improved operating profits driven by volume growth, a better product mix and higher realization from Chemicals, Holography and packaging films.
- Note: Rs. 271 million related to foreign currency gains/losses and gains/losses in derivative instruments are absolute adjustments made to calculate normalized EBITDA. This figure does not represent an increase compared to same quarter previous year.





1. Normalized earnings per share based on adjusted net income excluding exceptional items related to Nigeria, Egypt & Mexico currency translation

### **9M FY25 EBITDA Bridge**





• Revenue increased by 13.0% YoY, driven by improved pricing and 9.2% volume growth.

• Improved operating profits driven by volume growth, an improved product mix, and better film realization..

Note: Rs. 780 million related to foreign currency gains/losses and gains/losses in derivative instruments are absolute adjustments made to calculate normalized EBITDA. This figure does not represent an increase compared to same period previous year.





• Revenue decreased as a Result of Pricing Pressure Stemming from Demand-supply Mismatch in the BOPET and BOPP sectors.

• Profit shrinkage was driven by revenue pressure and higher power, and fuel expenses.

Note: The Rs. 968 Mn related to Foreign Currency Gains / Losses and Gains / Losses in Derivative Instruments are Absolute Adjustments made to Calculate Normalized EBITDA. This Figure does not Represent an Increase Compared to the Previous Year.

### **Shareholder Returns**



- Management's Commitment to Shareholder Interests
- Delivering Tangible Returns to Shareholders through Dividends



#### Dividend per Share (DPS Rs.)

### **Standalone Spotlight on Key Financials over the Years**





#### **EBITDA (Rs. Mn) and Margin**



#### Net Debt (Rs. Mn)



### Standalone P&L Summary - Q3 and 9MFY25



Particulars (Rs. Mn.)	Q3 FY25	Q2 FY25	Q3 FY24	QoQ	YoY	9M FY25	9M FY24	ΥοΥ
Revenue	19,549	19,690	16,589	-0.7%	17.8%	57,979	49,807	16.4%
EBITDA	2,538	2,152	1,715	17.9%	48.0%	6,922	5,451	27.0%
EBITDA Margin (%)	13.0%	10.9%	10.3%	210 bps	270 bps	11.9%	10.9%	100 bps
Depreciation and Amortization	809	806	747	0.3%	8.2%	2,410	2,235	7.8%
Finance Cost	921	828	664	11.3%	38.7%	2,552	1,892	34.9%
Profit Before Tax	808	518	303	55.9%	166.7%	1,960	1,324	48.0%
Profit After Tax	577	377	237	52.9%	143.0%	1,432	996	43.8%
Profit After Tax Margin (%)	3.0%	1.9%	1.4%	100 bps	150 bps	2.5%	2.0%	47 bps
EPS (Rs.)	7.99	5.23	3.29	52.8%	142.9%	19.84	13.80	43.8%

Note: 1) Numbers in the table may not add up due to rounding-off. 2) Previous year figures have been regrouped wherever necessary.

### **Product Innovation – Chemicals (Inks & Adhesives)**





#### Flexcure

### Flexcure PVC Structure & Matt Coating

- UV-curable Flexcure PVC "Structure" and "Matt" advanced coatings are solutions for PVC wall panels, doors, plastic laminates, ceiling boards, and composite marble sheets, formulated for 2 or 3 roller applications, providina superior aesthetics with high gloss and a consistent grain pattern from fine to coarse.
- Key properties include ideal viscosity, fast curing, nail and tape resistance, and excellent rheological properties.



#### Flexgreen

#### Flexgreen NW Texture Matt Base Coat

- The UV-LED curable Flexgreen NW Flexo Texture Matt Base Coat is an advanced, free-radical polychromatic curing-based coating. It is specifically designed for new-generation high-speed machines and is compatible with all types of label substrates, ensuring superior performance and adaptability.
- Key properties include uniform and coarser texture grain pattern, fast curing, good adhesion and nail resistance, and stability.



#### Flexcoat

#### Flexcoat Soft Touch Coating-1035

- Primarily recommended for BOPET and BOPP films, this soft-touch coating delivers a uniform finish with excellent lay, wetting, and levelling properties.
- Designed as an offline coating, it can be applied using a conventional rotogravure cylinder for optimal results.
- Key properties include 100% aqueous, environment friendly, good levelling and scratch resistance, anti blocking properties.



#### Flexbon

#### Flexbon 801A/888C

- This economical, generalto-medium performance 2K solvent-free adhesive is designed for efficient use on metallized and polyethylene structures.
- It is an NCPU-compatible product, offering very good run ability and ensures no PAA migration within 24 hours.



#### Flexcote

### Flexcote AL 985/ HF 200

 This 2K solvent-based PU adhesive is specifically designed for ALU-ALU applications in the pharmaceutical industry. It provides excellent bond strength after curing and ensures good malleability for aluminum foil-to-PVC applications.
# **Product Innovation – Flexible Packaging**





# DetoXyFi Spout Pouch

### Innovative 10 Ltr Double Spout Pouch for a startup

- Uflex has developed an innovative 10 Ltr Double Spout Pouch for a startup, addressing the critical issue of clean drinking water for underprivileged communities.
- This portable water filtration solution features a durable plastic handle, a laminate structure of 12µ PET, 15µ BON, and 165µ Natural PE, and a 40 mm spout for easy dispensing.
- The brand's patented natural filter ensures clean drinking water is accessible and affordable for those in need.

mamaearth' Rice Face Wash	Managerith Bag In State Managerith Managerith Managerith Managerith Managerith Managerith Managerith	

### 50mm Dia Oval Tubes

Commercialization of 50mm Dia Oval Tubes – setting a new standard in packaging innovation

- These oval tubes offer 20% more space on the front and back panels compared to traditional round tubes, providing brands with additional room to convey their message effectively to the consumers.
- The unique shape also allows for more efficient use of retail shelf space, enabling brand owners to display more tubes at the same cost.
- Additionally, the increased number of tubes helps reduce transportation costs.



# **Gel Based Hair Dye Sachet**

## Streax Gel Hair Colour 24 ml / 45 ml Gel

- UFlex has successfully assisted Hygienic Research Institute Pvt Ltd in launching their new gel-based hair dye in sachet form, available in 24 ml and 45 ml sachets.
- This premium packaging solution features a unique matte effect, a first in the hair dye segment.
- The design work includes special touches like hair graphics and a logo in gold color, enhancing the pouch's visual appeal.



# Packaging for Frozen Food

# Innovative laminate to prevent food from contamination

- UFlex has partnered with Jubilant FoodWorks to enhance the packaging of their marinated chicken, which is distributed in 500gm packs from their Bangalore factory.
- The innovative laminate used in this packaging is thermoformed, vacuumed, and features a barrier film that protects the food from contamination by preventing contact with air.

# **Product Innovation – Films**





# **B-DSC-AA**

### Both side Acrylic Coated BOPP Film

- Key properties: Outstanding heat seal-ability and hot-tack, Lap & Fin sealable with itself, heat sealable with PVDC coating, Monolayer pouch application, Tamper proof and seethrough packaging, Excellent flavor and aroma barrier, High clarity and gloss, Pillow pouch, Excellent ink and lamination adhesion, consistent COF and wide sealing range.
- End use application: Direct product overwrap or carton overwrap for Baby Foods, Biscuits / Cookies / Crackers, Tobacco products, Health and Beauty Care, etc.; packaging of products with fragrance like Tea, Scented Sticks



### **B-DSC-AL**

## Low SIT & Acrylic COATED BOPP Film

- Key properties: Low temperature seal-ability and hot-tack on Low SIT coated side, Excellent flavor and aroma barrier, Wide sealing range with low minimum а seal Monolayer temperature, pouch application, "see-through For packaging" application in Stand UP Pouch (SUP), Pillow pouch, High clarity and gloss, Excellent ink and lamination adhesion.
- End use application: Overwrap for Confectionary, Dairy products, Ice Cream, Chocolate, Biscuits / Cookies / Crackers, Bakery items.



# B-DSC-DA

# High Barrier PVDC-Acrylic COATED BOPP Film

- Key properties: Outstanding OTR property with <15 cc/m²/day and WVTR< 5 gm/m²/day SIT 107°C, Outstanding heat seal-ability, Fin seal & Lap seal, Monolayer pouch application, Barrier property is unaffected by high humidity level, For "see-through packaging" application in Stand UP Pouch (SUP), Pillow pouch, Good aroma, oxygen and moisture barriers properties, Excellent seal strength , hot tack, machinability and printability.
- End use application: Food packaging applications, HFFS and VFFS flexible packaging, Overwrapping applications



# B-DSC-DL

# High Barrier PVDC Coated BOPP Film

- Key properties: Outstanding OTR property with <15 cc/m2/day with excellent clarity, Outstanding low temperature seal-ability and hot tack on LTS coated side, Monolayer pouch application, Barrier property is unaffected by high humidity level, For "see-through packaging" application in Stand UP Pouch (SUP), Pillow pouch, Excellent gas, flavor and aroma barrier, Outstanding optical properties.
- End use application: plain and printed lamination and overwrapping
  Biscuits/Cookie/Crackers, Snacks, Dry Foods and Beverage Powders, Confectionery items, Pet Food

# **Product Innovation – Printing Cylinders**

sophisticated feel.





making the design

both visually striking

and inviting.

It has helped our total

by

revenue grow

another 0.4%.

 This also offers additional functionality, such as improved grip or insulation.

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# Appendix

# Management & Shareholders Information

Management Team
Shareholding Pattern
Group Structure
UFlex Values

# **Management Team**

Professional Management with an Average Experience of > 25 Years in Business, Corporate, Project & Operational Excellence





#### Ashok Chaturvedi, Chairman & Managing Director

- First Generation Entrepreneur and the Founder Promoter of UFlex Group.
- Revered as the 'Father of the Flexible Packaging Industry in India' for developing Innovative Packaging for 40+ Years.
- Conferred with Several Awards for His Contribution to Industry.



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Business

Horizon Pulp & Paper.

#### Jeevaraj Gopal Pillai, Whole Time Director, Director - Sustainability, President - Flexible Packaging and New Product Development

• Has over 35 Years of Experience in Packaging Technology from Pre-press and Cylinder Making, film Making, to high-end Conversion of Flexible Packaging Material.

Ashwani K. Sharma, President & CEO, Aseptic Liquid Packaging

Driving large organizations globally with rich experience of 28 years. His last

as the Managing Director of a USD 25 Bn USD Company.

assignment was with Asia Pulp & Paper-based out of Jakarta, where he served

Global Exposure- Previously based in Europe as CEO & Chairman of the Board of

• Has Command on Energy Curing Technology, Hologram Embossing, New Generation Flexi tubes etc.



#### Rajesh Bhatia – Group President (Finance & Accounts) & CFO

- Holds 30+ years Rich Experience of in the Fields of Finance, Accounts, Taxation, Business Development. He was CFO & CEO – Global Business of Jindal Steel & Power Ltd. (JSPL) in his last assignment.
- Commerce Graduate and an Associate Member of the Institute of Chartered Accountants of India (ICAI).



#### Anantshree Chaturvedi Vice Chairman & CEO, Flex Films International

- Learned the Trade of Flexible Packaging both Domestically and Internationally with Hands-on Experience in India, Mexico, Poland, Egypt, UAE & USA; and subsequently spearheaded the expansion of UFlex in USA.
- Vested with the Additional Responsibility of Global Product Stability, R&D, HR Protocols.



#### Apoorvshree Chaturvedi, Director, Global Operations, UFlex Group

- Director of European Union Operations and Head of Corporate Sustainability Actions on ESG and Growth-Related Ventures at UFlex Group.
- Alumnus of New York University. He joined UFlex in 2012 as a Managerial Trainee and spearheaded Marketing & Sales for European & Middle-East Regions at UFlex.



#### P.L Sirsamkar, President & Technical & New Product Development, Packaging Films Business

- Experience of 37+ Years in Packaging films Business and has been with the Group for over 30 years. Previously, Worked in Reputed Organizations Like Garware & Polyplex.
- Instrumentation & Electronics Engineer.

#### Jagmohan Mongia, President - Packaging Films Business India

- Strong Expertise of Sales & Marketing Domain and has Record of Business Development and Building Strong Sustainable Organizations.
- Comes with a Rich Experience of Four Decades in Industries like Textile, Steel and Paints and has Worked with Renowned Companies like Berger Paints and Garware Earlier. He has been Associated with UFlex for 28+ years.

Total years of experience in the industry

# **Management Team**





#### Chandan Chattaraj, President, Human Resources (India and Global)

- Three Decades of Experience with Esteemed Organizations like Aircel, The Oberoi Group, Xerox India and Jubilant Organosys in leadership roles.
- Has been Conferred with Multiple Honours like 'HR Professional of the Year', 'HR Leadership Award' and 'Best Transformational Coach by World HRD Congress.



#### Dinesh Jain, President, Legal & Corporate Affairs

- Has a Rich Experience of Four Decades and has been Associated with the Group for over 29 Years.
- Chairman of National Institute of Personnel Management- Delhi NCR Chapter and Past President of Noida Management Association.
- MBA, LLB & LLM (Gold Medalist) from Agra University.



#### Amit Shah, Joint President and Chief Marketing Officer, Flexible Packaging Business

 Industry Veteran with 26+ Years of Domestic & International Experience in B2B Marketing and Sales, both in Domestic as well as International Markets, Product Development and Launch and turning around of businesses.



#### Rajesh Bhasin, President, Chemicals Business

- Meritorious Experience of over 30 years of Handling Challenging and Complex Marketing Assignments.
- Prior to UFlex, held Leadership Positions at Pidilite, Jubilant Organosys and Essel Propack. He is adept in setting up Joint Ventures, Acquiring New Businesses, Launching New Product Categories and Initiating brands. (7+ Years).



#### Parwez Izhar, Senior Vice President, Printing Cylinders Business

- Close to Three Decades of Experience in Areas like Strategic Planning, Costing, Project Management.
- Holds Master's Degree in Finance from XLRI, Jamshedpur and is Lean 6-Sigma Black Belt Champion. He has Also Studied Implications of Artificial Intelligence on Business Strategy from MIT Sloan, USA.

# **Shareholding Pattern – December 2024**





BSE Ticker: 500148 NSE Symbol: UFLEX

Historical Shareholding Pattern (in %)								
Categories	Dec'23	Mar'24	Jun'24	Sep'24	Dec'24			
Promoter Group	44.58	44.58	44.58	44.58	44.58			
FIIs, FPIs and FC	14.6	15.04	15.60	15.20	15.51			
CBO, Insurance and FI	15.31	15.34	15.17	15.59	15.50			
MF and AIF	0.2	0.21	0.23	0.27	0.28			
Others	25.31	24.83	24.42	24.36	24.13			



Market Cap as on Dec 31, 2024 ~Rs. 37,489 Mn Outstanding shares: 72.2 Mn

# **UFlex Group Holding Structure**







Locations	Auditors
India	Lodha & Co LLP & Vijay Sehgal & Co.
Dubai	Shah & Al-shamali Associates
Egypt	BDO, Khaled & Co
Poland	BDO
USA	Crowe LLP
Mexico	Gutierrez Saldivar & Asociados
Hungary	BDO
Nigeria	PKF
CIS	Unicon JSC
Process Auditor for UFlex Limited Group	Ernst & Young (EY)



### Socio-environmental Sutainability

Upholding that Society and Environment are Cornerstones for Sustainability, We support and Promote Inclusive Social Development and strive towards Conservation of Environment and Protection of Our Planet.

#### Spread in All Directions

Speed and Efficiency in Every Activity and Process responding to Internal and External Customers with a Sense of Urgency and Dynamism is an Integral Part of Our Value System. Anticipating Market needs and continuously Striving to Practice the "Quick Decision – Quick Investment – Quick Execution – Quick Adaptation and Quick Customer Service" Formula.

### **Global Perpective**

Thinking Globally and Citing Locally We Leverage the Power of Global Insight, Relationships, Collaborations and Learnings to deliver Exceptional Packaging Solutions for the Clients.



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### **Trust & Respect**

Proactively Build Inclusive and Egalitarian Partnerships with all Stakeholders, through the Virtues of Honesty of Purpose, Mutual Trust and Respect.

### **Customer Value Creation**

Enabling Customers to become High-performance Businesses through Our Total Packaging Solutions and Creating Long-term Relationships by being Responsive, Relevant and Consistently Delivering Value.

### Innovation

Strive to be the Front Runner in Technology and Business, Actively Contributing to the Evolution of Best Practices in Developing New and Efficient Packaging Solutions to address Customers' Dynamic needs.



	9M FY 2024-25		FY 2023-24		FY 2022-23		FY 2021-22	
	Closing	Average	Closing	Average	Closing	Average	Closing	Average
USD	85.62	83.86	83.37	82.75	82.22	80.33	75.81	74.33
GBP	107.46	107.67	105.29	103.96	101.87	97.07	99.55	101.56
EURO	89.09	90.67	90.22	89.82	89.61	83.78	84.66	86.11
MXN to USD	20.51	18.87	16.68	17.31	18.09	19.62	19.86	20.37
Poland \$ to USD	4.10	3.97	3.99	4.11	4.3	4.52	4.17	3.95
NGN to USD	1,538.25	1,551.76	1303.33	871.97	459.52	432.95	415.25	407.44
EURO to USD	1.04	1.08	1.08	1.09	1.09	1.04	1.12	1.16
RUBEL to USD	101.68	93.26	92.37	89.19	77.09	65.24	84.09	75.11
Egypt \$ to USD	50.84	48.44	47.4	31.59	30.89	22.67	18.29	15.8

i) USD, GBP, and EUR sourced from RBI; other currencies sourced from respective central banks. Egyptian currency sourced from XE.com; ii) P&L statement for foreign locations converted using the average exchange rate up to the period, while the balance sheet is converted using the closing price as of the quarter and year; iii) Average exchange rate up to the period refers to the average of monthly rates, calculated by taking the average of the opening and closing rates for each month, then averaging these monthly averages for the quarter or year.



# **UFlex Limited**

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