

KEWAL KIRAN CLOTHING LIMITED

Registered & Corporate Office :- Kewal Kiran Estate, 460/7, I.B. Patel Road, Goregaon (E), Mumbai: 400 063

Tel No. +91 22 26814400 Fax No. +91 22 26814410 CIN No. L18101MH1992PLC065136 website: www.kewalkiran.com

Date: October 23, 2023

To,

National Stock Exchange of India	BSE (Bombay Stock Exchange) Limited
<u>Limited</u>	"Phiroze Jeejeebhoy Tower",
Exchange Plaza, Plot No. C/1, G Block,	Dalal Street, Mumbai-400001
Bandra Kurla Complex, Bandra(East),	BSE Code - 532732
Mumbai-400051	
NSE Code - KKCL	

Dear Sir/Madam.

Sub: Q2 & H1 FY24 Investor Presentation - Disclosure under Regulation 30 and other respective regulations of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, as amended

Pursuant to the provisions of the Regulation 30 and other respective regulations of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the Investor Presentation for the quarter and half year ending September 30, 2023 (Q2 & H1 FY24).

The said presentation will also be uploaded on the website of the Company.

This is for your information and records. Thanking you.

Yours Truly

For Kewal Kiran Clothing Limited

Abhijit B. Warange

Vice President – Legal & Company Secretary

Encl.: a/a





Q2 & H1 FY24

FINANCIAL OVERVIEW

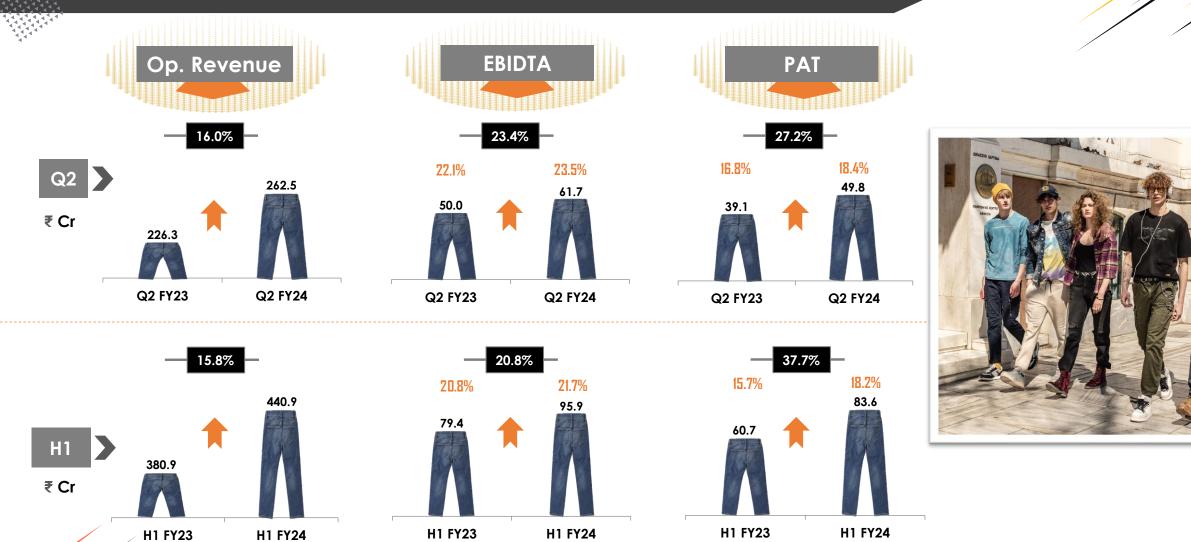
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CORPORATE PRESENTATION

Q2 & H1 FY24 - Performance Highlights



Q2 & H1 FY24: Key Financial Highlights









Profitability Highlights

Particulars (₹ Cr)	Q2 FY24	Q2 FY23	Y-O-Y % Change	Q1 FY24	H1 FY24	H1 FY23	Y-O-Y % Change	FY23
Revenue from Operations	262.5	226.3	16.0%	178.4	440.9	380.9	15.8%	779.5
COGS	150.5	132.6		101.6	252.2	220.4		448.9
Gross Profit (GP)	111.9	93.7		76.8	188.7	160.5		330.6
GP Margin	42.7%	41.4%		43.0%	42.8%	42 .1%		42.4%
Employee Expenses	26.1	24.3		26.0	52.0	47.3		97.9
Administrative & Other Expenses	11.9	10.1		9.0	20.9	18.1		36.3
Selling & Distribution Expenses	12.2	9.3		7.7	19.9	15.8		44.5
EBIDTA	61.7	50.0	23.4%	34.1	95.9	79.4	20.8%	151.9
EBIDTA Margin	23.5%	22.1%		19.1%	21.7%	20.8%		19.5%
Other Income	8.3	5.9		11.2	19.5	6.1		20.2
Depreciation & Amortisation	2.6	2.2		2.4	5.0	4.1		8.7
EBIT	67.4	53.7	25.4%	42.9	110.3	81.4	35.6%	163.5
EBIT Margin	24.9%	23.1%		22.6%	24.0%	21.0%		20.4%
Finance Cost	1.1	1.5		1.5	2.6	2.9		6.4
Profit before Tax	66.2	52.3	26.8%	41.4	107.7	78.5	37.2%	157.1
PBT Margin	24.5%	22.5%		21.9%	23.4%	20.3%		19.6%
Tax	16.5	13.1		7.6	24.1	17.8		37.8
PAT	49.8	39.1	27.2%	33.8	83.6	60.7	37.7%	119.3
PAT Margin %	18.4%	16.8%		17.9%	18.2%	15.7%		14.9%



Standalone basis



Balance Sheet Overview

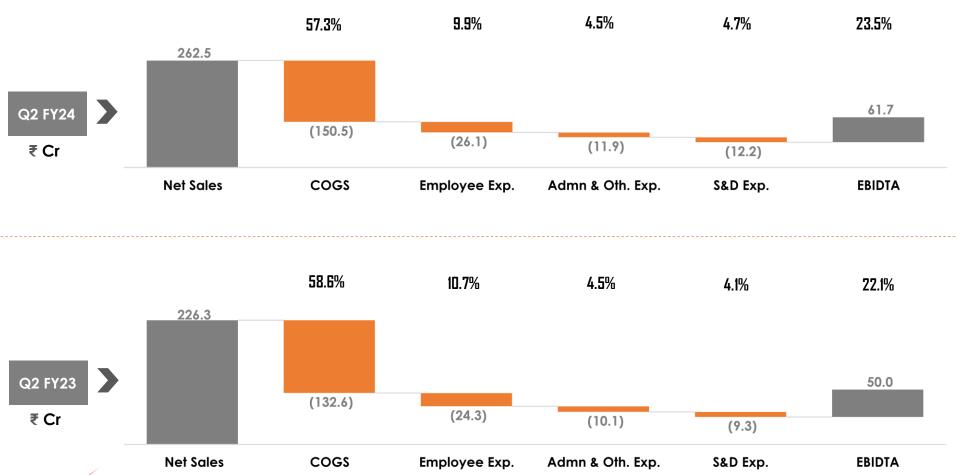
Particulars (₹ Cr)	As at Sep 2023	As at Sep 2022	As at Mar 2023
ASSETS	I .		I
	i .		I
Non-Current Assets			
Property, Plant and Equipment	85.3	76.9	83.9
Right of Use Asset	18.0	13.3	16.0
Capital work-in-progress	1.7	2.6	1.3
Investment Property + Other Intangible Assets	1.5	1.5	1.5
Financial Assets	!		!
Investment in Subsidiary & Joint Venture	11.5	8.5	8.5
Investments Others	26.7	93.3	22.5
Loans + Other Financial Assets	17.3	17.3	23.1
Deferred Tax Assets (Net)	1.1	3.3	0.3
Other Non Current Assets	2.7	2.0	2.6
Total - Non-Current Assets	165.8	218.7	159.6
	!		
Current Assets	I		l e
Inventories	124.1	178.4	165.6
Financial Assets			
Investments	139.5	48.0	126.9
Trade Receivables	249.5	205.3	169.9
Cash and Cash Equivalents & Bank Bal.	179.9	169.5	170.4
Other Financial Assets (incl. Loans)	2.9	2.4	1.3
Other Current Assets	20.5	7.7	23.4
Total - Current Assets	716.4	611.3	657.6
TOTAL - ASSETS	882.2	830.0	817.2

Particulars (₹ Cr)	As at Sep 2023	As at Sep 2022	As at Mar 2023
EQUITY AND LIABILITIES	!		
F. 1	<u> </u>		<u> </u>
Equity	(1)	(1. ((1. (
Equity Share Capital	61.6	61.6	61.6
Other Equity	556.4	445.4	
Total - Shareholders' funds	618.0	507.0	547.4
LIABILITIES	·		
Non-Current Liabilities	i		
Financial Liabilities	:		
Lease Liabilities	13.1	10.3	12.9
Provisions	0.1	0.1	0.1
Total - Non-Current Liabilities	13.2	10.4	12.9
Current Liabilities			
Financial Liabilities	I		l
Borrowings	49.7	65.8	50.8
Lease Liabilities	2.5	1.7	2.3
Trade Payables	56.6	73.4	48.1
Other Financial Liabilities	21.7	15.0	18.9
Other Current Liabilities	35.7	13.9	41.2
Provisions	76.6	136.2	94.6
Current Tax Liabilities (Net)	8.1	6.8	0.9
Total - Current Liabilities	251.0	312.6	256.8
TOTAL - EQUITY AND LIABILITIES	882.2	830.0	817.2

Standalone basis



Operational Matrix (Q2 Y-o-Y)

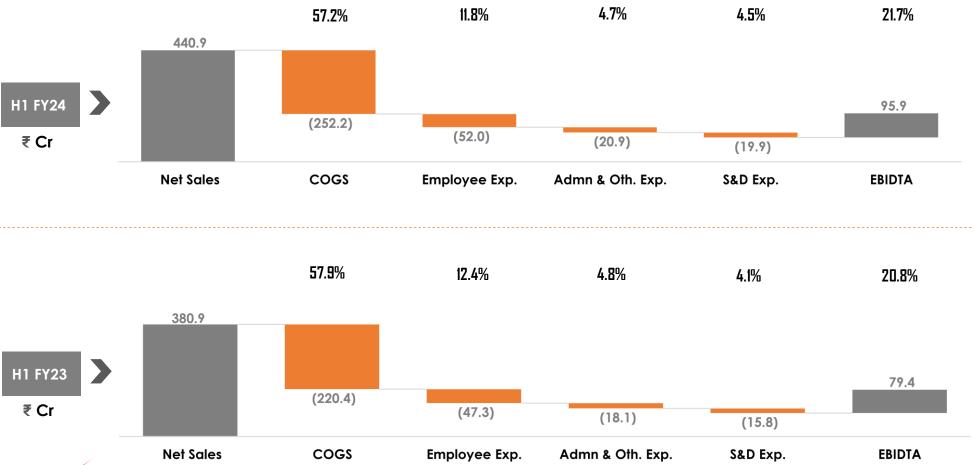




Standalone basis



Operational Matrix (H1 Y-o-Y)









Q2: Key Updates

Launch of Brand "Junior Killer"

- Foray into the kids wear category
- High-street fashion brand designed for boys of age group 4 year to 16 years
- Move marks Brand Killer becoming a four-to-forever (age-group) brand

Strengthening Brand Focused EBOs presence

- Net addition of 49 Brand Killer EBOs in HI FY24 and 22 in Q2 FY24
- Re-strategising the way forward for the K-Lounge EBOs with an idea to expand store size in the future

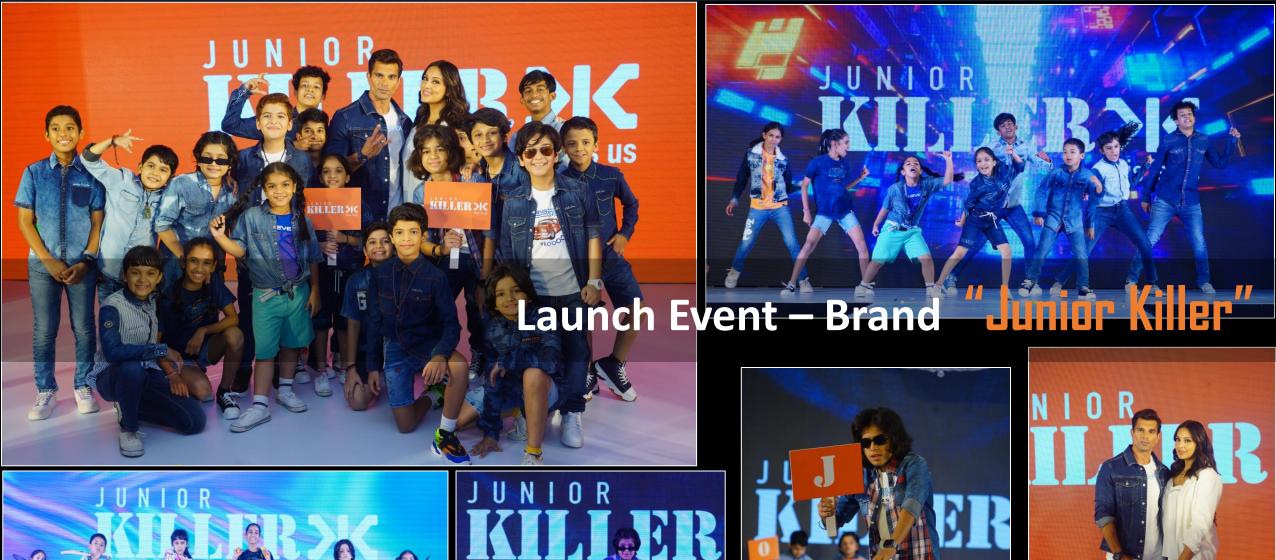
Continued Marketing Initiatives

- In stadia Advertising during the India v/s West Indies T20 series
- Focused Outdoor Advertising initiatives













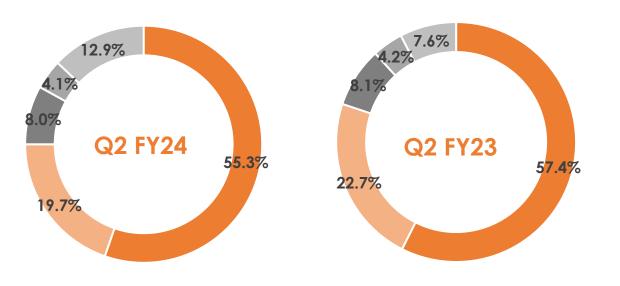


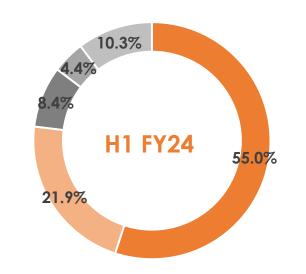


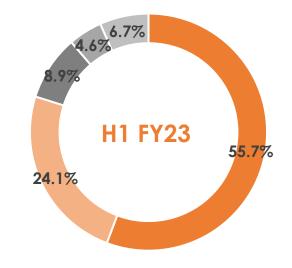


Product Category Performance



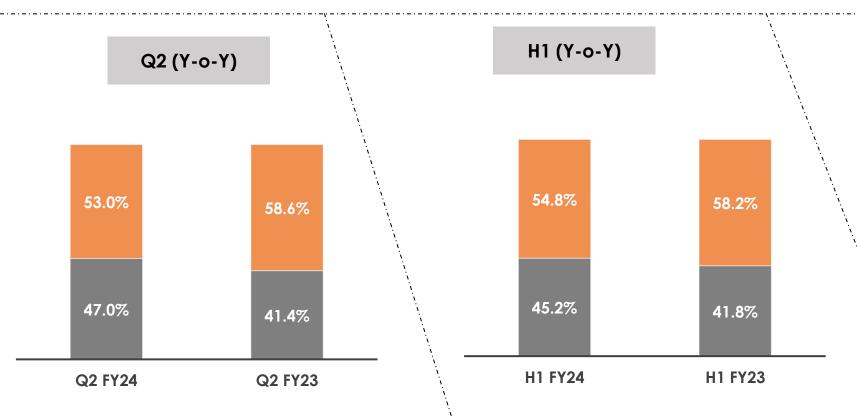






Qty Sales / Sales Realisation	Q2 FY24	Q2 FY23	H1 FY24	H1 FY23	FY23
Apparel and Lifestyle Accessories/Products Sales Qty (Units in Lakhs)	38.5	32.3	68.9	55.6	110.7
Apparel Units (% of Total Qty Sales)	68.5%	75.3%	64.9%	73.7%	72.7%
Sales Realisation (₹ per unit)	678	699	636	682	700

Channelwise Sales Performance





■ Retail : EBO / LFS

Non-Retail : MBD / E-Com / Exports / Factory & Seconds



EBO Network Update

EBO Addition

Particulars	COCO/COFO Nos.	FOFO Nos.	Total Nos.
As on April 01 2022	25	331	356
As on April 01 2023	28	425	453
As on June 30, 2023	27	427	454
As on Sep 30, 2023	28	442	470

Mix of COCO / COFO / FOFO stores (with FOFO model dominant)

Totally spread over an approx. area

~2,87,000 sq.ft spread across India

★ Under Development EBOs : 49

Break up of EBOs

• Killer Brand EBOs : 271

• **K-Lounge** : 178

• Other Brand EBOs : 20

• Factory Outlet :

Killer EBO – Guwahati







Ghaziabad, Uttar Pradesh



Indore, Madhya Pradesh



Telangana

Select Recent EBO Openings



Kokrajhar, Assam



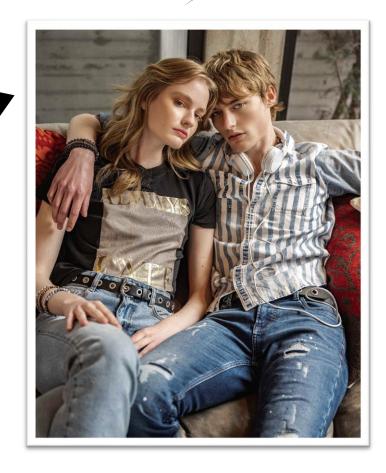
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Allahabad, Uttar Pradesh

Warisaliganj, Bihar



KKCL: Corporate Overview





Designing Success - Since 1980's

Journey from a Denim Focused Brand to establishing Lifestyle Brand(s)

1st Flagship Store at Dadar (Mumbai, India)







- Amongst few home grown successful Apparel Fashion Brand with roots dating back to 1980's
- Prides itself in contribution to the evolving **Denim culture** in India with its Brand(s)
- Integrated Play across Value Chain: Designing Manufacturing Branding Retailing
- Established Widespread Distribution: Presence and reach across India with channel mix across EBOs, LFS Stores, E-commerce and the traditional MBO channel





Driven by Sustainable Business Ethos

MISSION:

- Driving excellence through people, business partners and other stakeholders
- Focusing on consumer satisfaction and executing a customer-centric business module
- Adopting international standards and best practices across our operations
- Executing the business based on the three core growth principles of 3S

Financial Sustainability driven Decision Making

Key Driver for achieving the 3 Key "S" of Business

- Business Stability
- Business Sustainability
- Business **Scalability**

Leading to :

Consistently Profitable

+

Rich Dividend Payment History

VISION:

To be a world-class business organization which enables value, best services and enhancement of net worth for all the stakeholders

BUSINESS ETHOS



MORALITY



RIGHTNESS

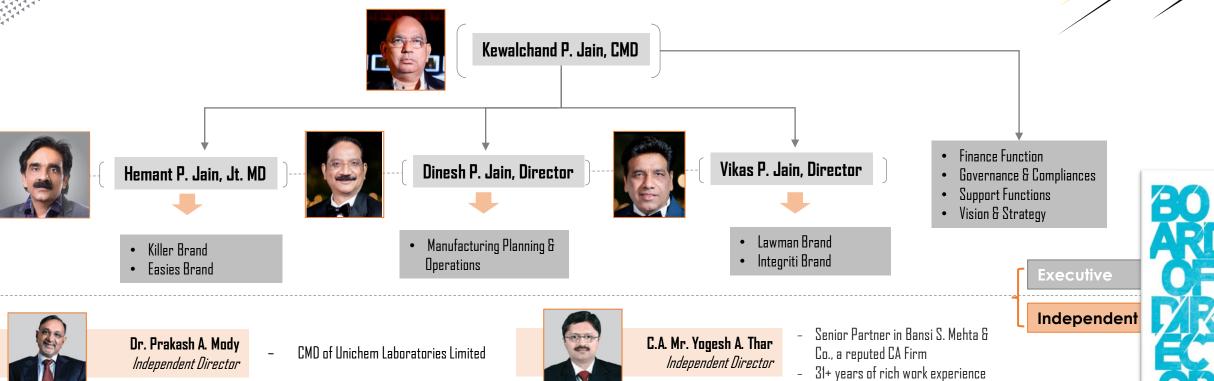


ETHICAL PRACTICES





Supported by Focused & Experienced Board





Mr. Nimish G. Pandya Independent Director

- Founding Partner at Pandya Juris LLP, International Lawyers & Tax Consultants and Proprietor at Pandya and Co. Advocates and Notary



C.A Ms. Drushti R. Desai Independent Director

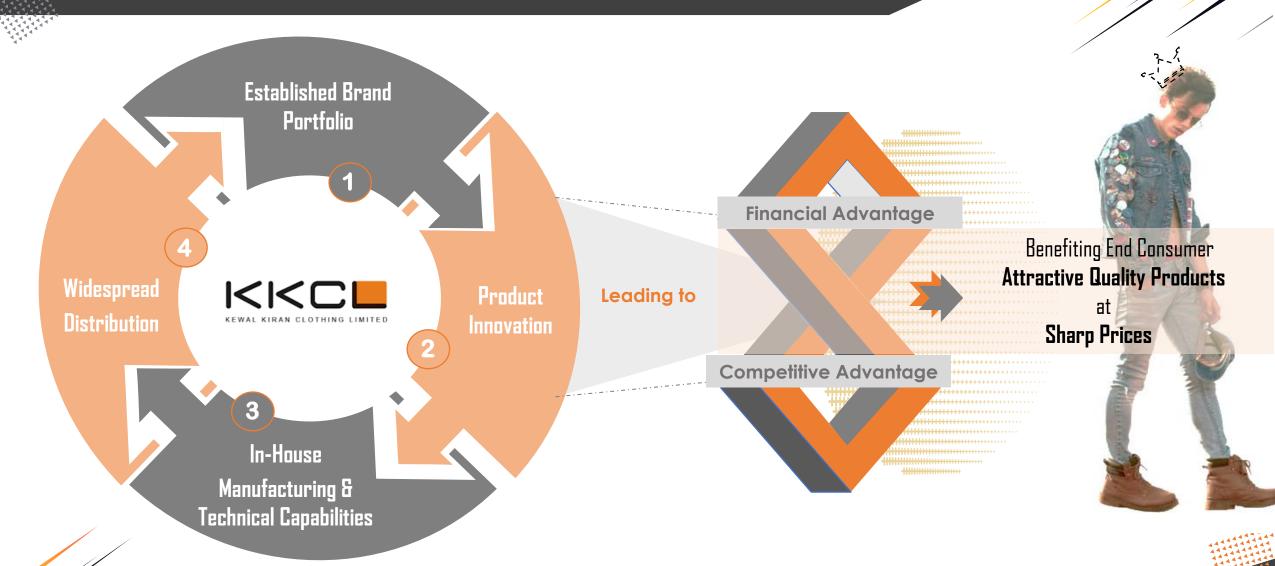
- Partner in Bansi S. Mehta & Co., a reputed CA firm
- 20+ years of experience





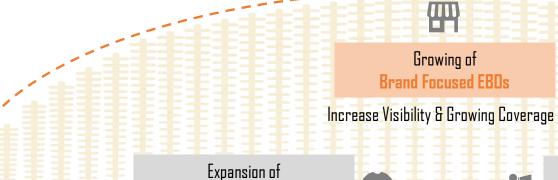


Riding on Key Competitive Success Factors





KKCL's New Dawn of Growth



Product Category

Aids Revenue Diversification and Increased Shelf Space

Addition of **Experienced Professional Team**

Independent Market Intel & Newer Ideas



Increased Support towards **Marketing & Distribution**

Increased support to distribution channel & Higher Marketing Spend



Planned Bi-Annual **Trade Shows**

Helps in Supply Chain Planning

FOCUSED ON HIGH SALES GROWTH WITH SUSTAINABLE MARGINS



Mr. Kewalchand P. Jain, CMD

Growth Focus: We believe Indian market would continue to provide opportunities to grow and the segment we serve have potential to absorb newer products from established brands





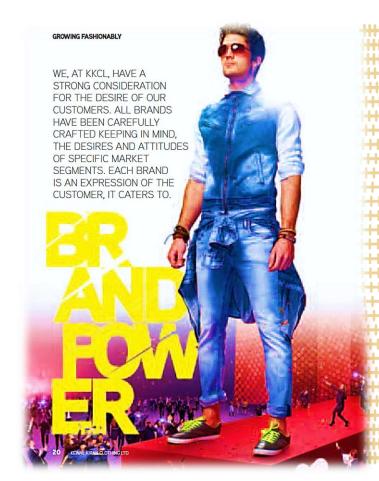


KKCL: Established Brand Portfolio





KKCL: Brand Powerhouse



Flagship Brand catering to Premium Luxury segment



Premium Mid Market Segment Brand



Fashion/Partywear Brand Focused on Mid Market Segment



Targeted Premium Mass Market Brand



Focused Women Wear Brand



6 Focused Kids wear Brand





Denims: Label Tagging an important marketing tool

















Across Age Across Personality Across Occasion















KKCL: Product Innovation







Wide Product Portfolio capitalising on Established Brands







Casual Blazer

Widening Product Portfolio with Rising Brand Aspiration

Shirts



Lifestyle Brand

Bottom wear to Top Wear To Accessories

To being



Athleisure

Trousers







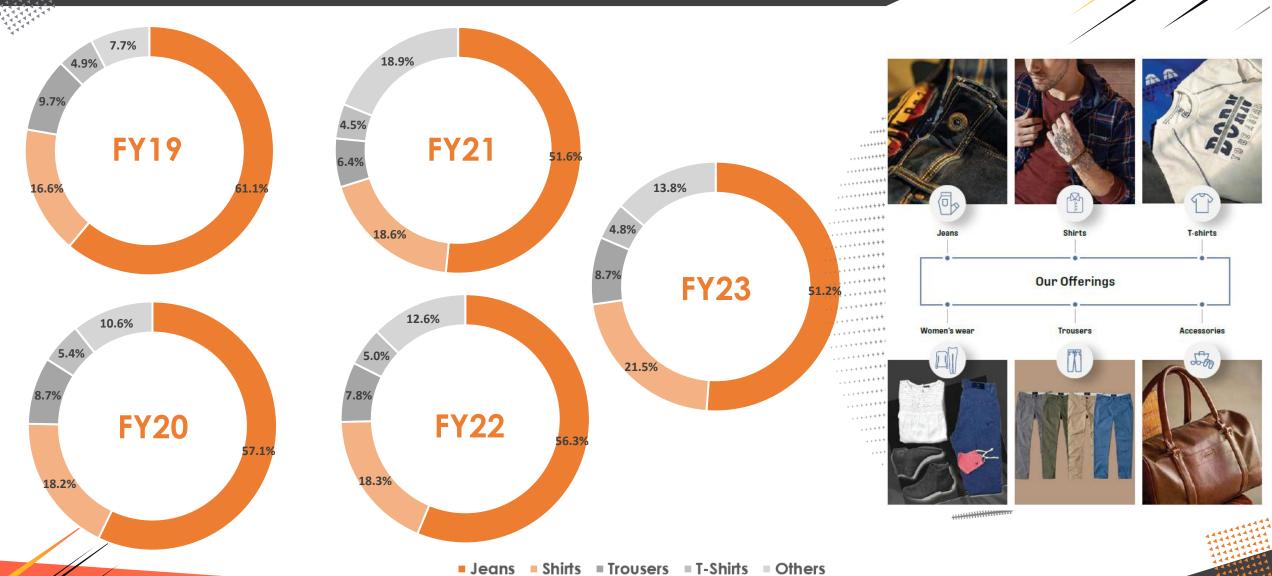
Denim Focused





Accessories

Product Wise Sales Performance





KKCL: In-House Manufacturing & Technical Capabilities



Manufacturing: A Key MOAT for KKCL

IN-HOUSE CAPABILTIES: Designing – Procurement – Washing – Stitching – Labelling – Packing – Retail



- State of the Art manufacturing capabilities: Technology led manufacturing units equipped with advanced machinery, helping us offer the best products to our customers
- Assisted by international professionals to lead our research and technology wing allowing
 us to develop new products and improving existing product range
- Years of Experience in the field of manufacturing has given them a **strong acumen** in terms of **managing supply chain smoothly**
- Manufacturing facilities are certified ISO 9000:2008 and the Vapi facility is additionally certified ISO 14001: 2004
- Balanced approach towards Manufacturing to derive Costs Advantage: House the key value added processes within the in-house arena and outsource the less critical functions





Latest Mfg. Technology with Environment Friendly Practices



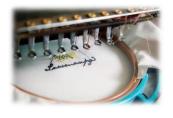
 Use of High end Machines with objective to Conserve Water, Purify Chemicals and save resources like time and energy



 Adopt certified green chemicals, latest blue technology and energy conservation initiatives to be one of the best environment friendly organisations



• Use of Ozone System for Denim Wash: (i) Water Saver (ii) Stain remover with less water and (iii) purify chemicals used during denim manufacturing







BEST IN CLASS
IN-HOUSE
WASHING
FACILITY

The Vapi Manufacturing Unit won gold awards in 'FAME Excellence Award 2017' and 'Grow Care' India's Environment Award 2017'.









KKCL: Widespread Distribution





Growing Distribution Coverage

Widespread Distribution across Channels

EBO

470 (COCO/COFO : 28 , FOFO : 442)

MBO

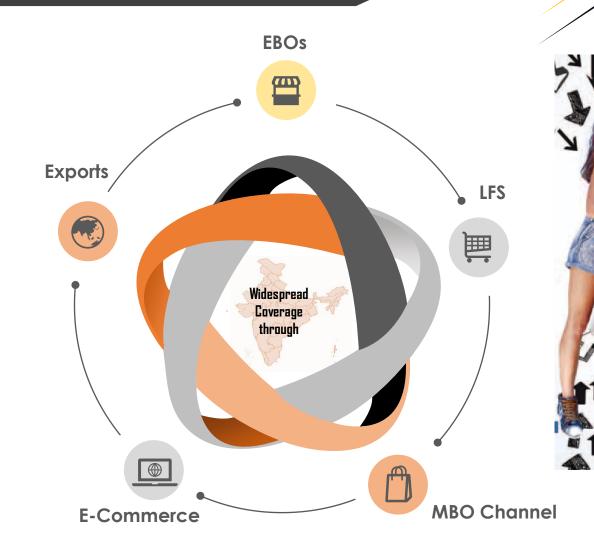
Widespread MBO presence through traditional Distributional Channel: 80+ Distributors covering ~3,000+ MBOs across India

LFS

Select Key Stores: Reliance Retail, Max, Lifestyle, & Others 2000+ counters across regions

E-Comm

Multiple E-commerce Platform Presence : Flipkart / Amazon

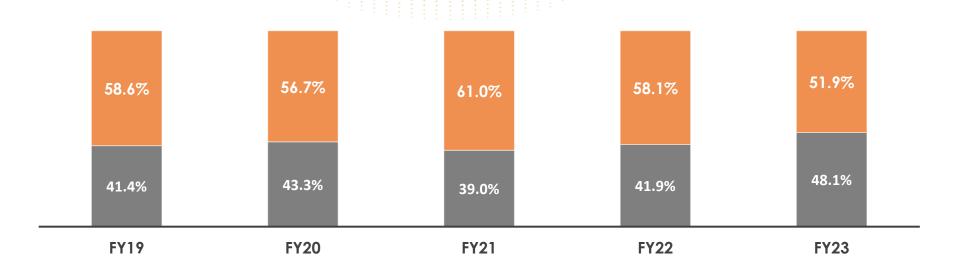




Channel Wise Sales Contribution

Brand recognition driving market Pull Strategy

Playing it with a flexible Profit oriented & Balanced Market Strategy



■ Retail : EBO / LFS

Non-Retail: MBO / E-Com / Exports / Factory & Seconds





Sales Volume & Realisation







Consistent Robust Financial Performance

100.0

FY22

95.1

FY20

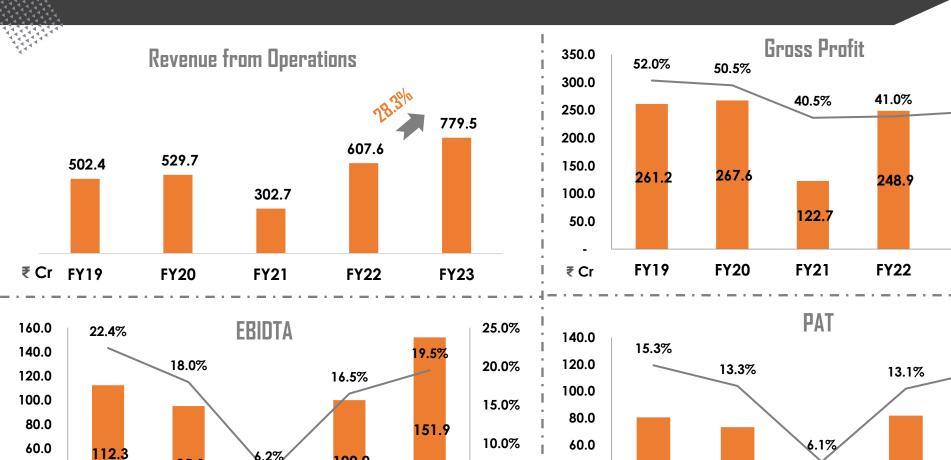
FY21

40.0

20.0

₹ Cr

FY19



5.0%

0.0%

FY23

80.3

FY19

73.0

FY20

40.0

20.0

₹ Cr





60.0%

50.0%

40.0%

30.0%

20.0%

10.0%

0.0%

18.0%

16.0%

14.0%

12.0%

10.0%

8.0%

6.0%

4.0%

2.0%

0.0%

42.4%

330.6

FY23

14.9%

119.3

FY23

81.7

FY22

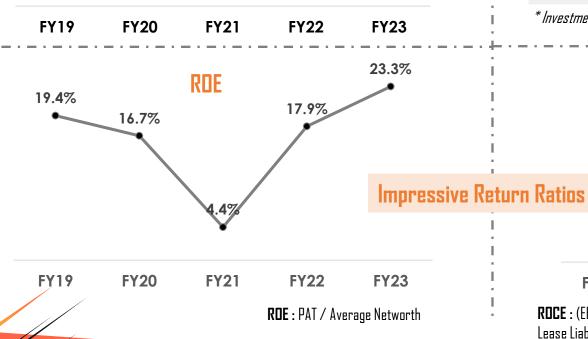
19.4

FY21

Consistent Robust Financial Performance (contd.)

Working Capital Days – Improving Efficiencies

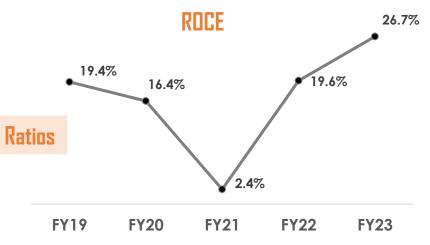




Strong Balance Sheet Strength

Particulars	FY22	FY23	Q2FY24
Cash & Cash Equivalent / Bank Deposits	205.1	181.1	188.2
Investments	137.3	149.4	166.2
Total Debt	76.7	50.8	49.7
Net Cash Position	265.7	279.7	304.7

^{*} Investment does not includes investment in Subsidiary & JV



ROCE: (EBIT – Bank Charges) / Capital Employed (Networth + Borrowings + Lease Liabilities + Net Deferred Tax – Other Intangible Assets)



₹ Cr

KKCL: Marketing Focused Approach





Increased Brand Awareness Campaign

Brands are the centre of Communication Strategy

- Brand Positioning
- Brand Traits
- Short term and Long term goals of each Brand
- KILLER X Attitude

 easies Corporate happenings

 LAWMAN Pg3 Glamour

 College Festivals

 Women Westernwear
- Mode of Advertising : Preferred mode of advertising differ from brand to brand
 - (i) Print Advertisements, (ii) movies and events sponsorships (iv) sports sponsorships (v) outdoor advertising
- Current Trending Marketing Focus: With an objective to create a cult for the customer base and for them to be proud to associate with the brand they aspire, the focus is to leverage Outdoor Advertisements and Large Sports sponsorships and social media collaborations
- Select Recent Past Brand Promotions :
 - Was the official Sponsor for Team India's Cricket Team
 - Title Sponsor of India v/s Bangladesh Cricket Test Series
 - India V/s South Africa & India v/s West Indies In-stadium Brand Advertisement
 - Pro Kabaddi League- Season 9 Team Sponsorships









Strengthening Channel Partnerships

Bi-Annual Trade Shows for Key Fashion Seasons

- Helps to connect in-person with channel parnters
- Feedback sharing
- Better Supply Chain planning on account of Order Bookings
- Lesser risks towards dead Inventory









- EOSS support in form of costs sharing
- Shop-in-Shop arrangement with some channel partners
- Wider Product range catering across categories and across seasons













Recent Awards & Accolades



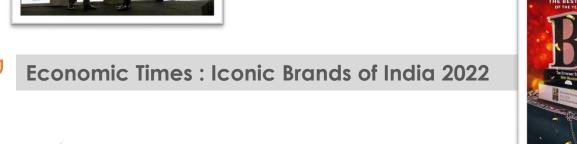
Economic Times: Asian Business Leaders 2022-23





India's Retail Champ Award – Retailers Association of India (RAI)















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Denim + Fashion









Thank You



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