

25th January 2019

The BSE Limited
Corporate Relations Department,
P.J. Towers,
Dalal Street,
Mumbai-400 001.
Scrip Code: 533263

The National Stock Exchange of India Limited Department of Corporate Services, Exchange Plaza, 5<sup>th</sup> Floor, Bandra-Kurla Complex, Mumbai-400 051. Scrip Code: GREENPOWER

Dear Sirs,

**Sub: Investor Presentation** 

We enclosed 9 M & FY19 Investor Presentation.

We request you to kindly take the same on record.

Thanking you.

Yours faithfully,

For Orient Green Power Company Limited

P Srinivasan

Company Secretary & Compliance Officer

**Encl:** as above

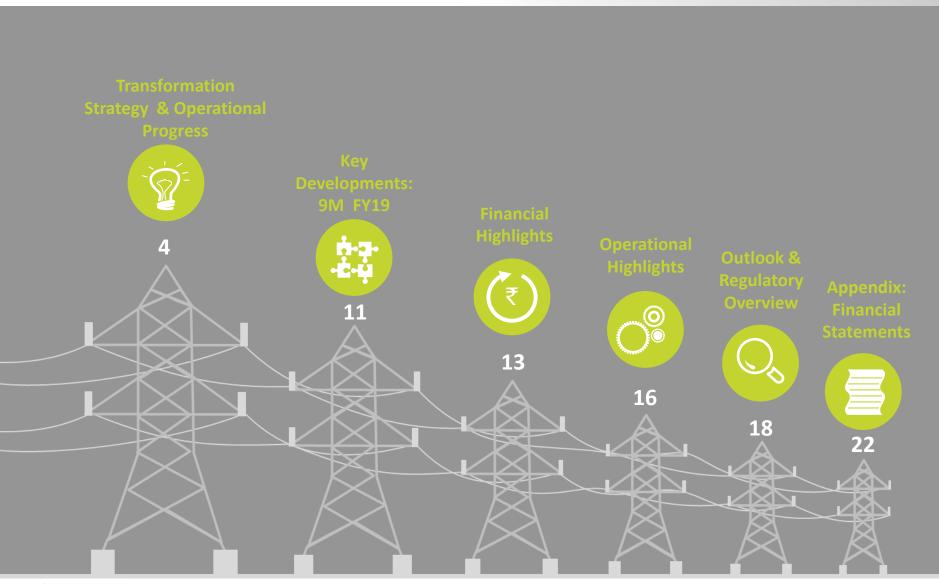


### **Disclaimer**

Certain statements in this presentation concerning our future growth prospects are forward looking statements, which involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, fluctuations in earnings, our ability to manage growth, competitive intensity in our industry of operations including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, sufficient availability of inputs, price of inputs, setting of appropriate tariffs by regulatory bodies, our ability to successfully complete and integrate potential acquisitions, liability for damages on our contracts to supply electricity, the success of the companies in which Orient Green Power has made or shall make strategic investments, withdrawal of governmental incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. Orient Green Power may, from time to time, make additional written and oral forward-looking statements, including those in our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company



# Index





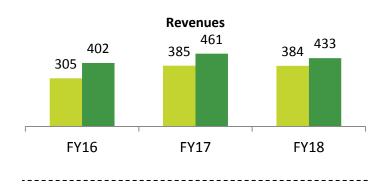


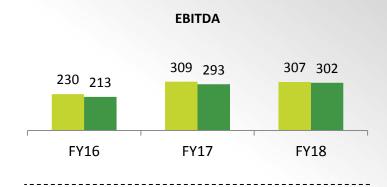
# Transformation Strategy & Operational Progress

### **OGPL** Transformation

**Phase IV** Focus on optimising performance of Wind business **Accelerated Growth and aiming** Sale of Biomass business – removal of drag on business performance for leadership in renewable (FY18 onward) Transfer of Biomass Debt – reduction in Interest costs energy sector in India Refinancing of Wind Business debt at lower rates Phase III Renewed strategy – Focus on profit making business Stabilising performance, corporate Capital allocation (incremental) for profit accretive wind business (FY15 - 17) Focus on profit making biomass plants; monetize loss making units restructuring and rightsizing Negotiate with bankers – seeking more accomodative terms on debt • External factors impacting planned growth trajectory & performance Phase II Excessive Grid back down in TN, resulting in sub-optimal functioning of Consolidation forced by external (FY11 - 14) Wind assets factors Intermittent availability of raw materials and subsequent lower utilization level derailed biomass operations Phase I **2006** - Commenced operations 2007 - Inorganic growth - Co.'s subsidiary BWFL acquires old wind assets (FY06-10) **Laying the Foundation** from third party 2008 - Commences Biomass Operations - Acquires 8 Mw plant in Kotputli 2010 - Raised Rs. 900 cr via IPO



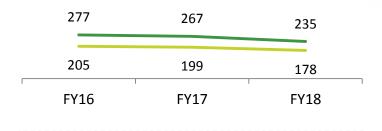




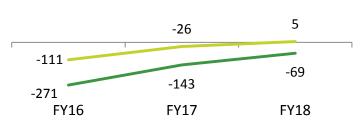
#### **Depreciation**



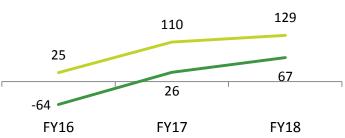
#### **Finance Cost**



#### **Profit before Tax**



# **Cash Profit**



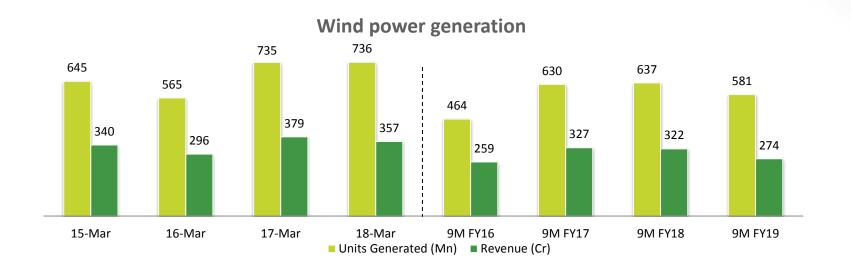


# What has changed in recent times

#### Improvement in grid evacuation level

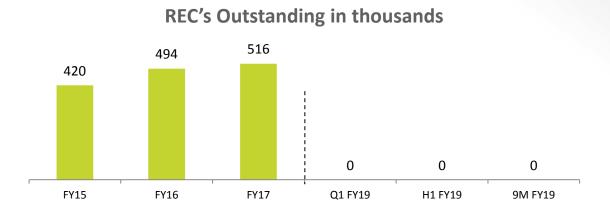
- Increased frequency bandwidth for renewables
- Phase-wise shutting down of thermal power plants during the wind season
- Request for expedition of 1,000 MW green energy corridor to help 100% evacuation







# **Supported** by Improvement in REC Mechanism



- Sharp increase in RECs traded in FY17 & FY18 on stricter implementation
- REC Trading volumes on energy exchanges set new records in FY18
- 100% realization of REC stocks

#### **Traded REC Revenue INR Crs**



- Zero stock of issued RECs as of Dec 31, 2018
- Amount held in CERC Rs.21 Crore
- The Supreme Court has granted stay in respect of floor price for REC's issued before 31<sup>st</sup> March 2017.



### **Focus on Debt Reduction**

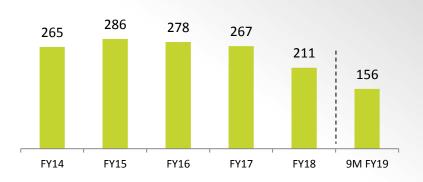
Debt (Rs. Cr)



Interest / Revenue (%)



**Interest Expense (Rs. Cr)** 



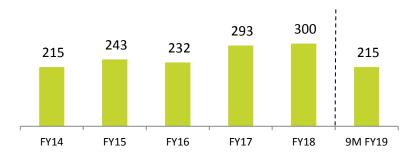
EBITDA / Interest (x)



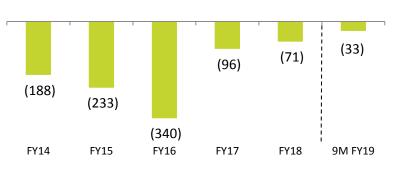


# **Resulting in Improved Profitability**

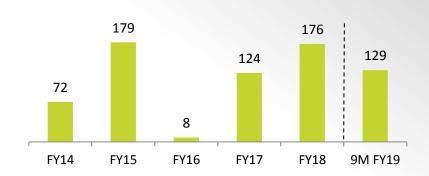




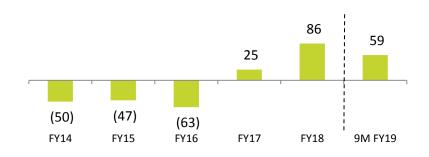
PAT (Rs. Cr)



#### EBIT (Rs. Cr)



Cash Profit (Rs. Cr)







**Key Developments: 9M FY19** 

# **Key Developments – 9M FY19**

#### Wind Business – Steady performance despite delayed onset of wind season

- Recent strategic initiatives coupled with improved macros and diversified asset base resulted in delivering steady performance despite delayed onset of wind season
- Marked improvement of Grid Availability (95%) in TN sharp reduction in frequency of grid back down and consistent grid availability is expected to sustain henceforth resulting in sustainably elevated level of evacuation.

#### Debt pruning to strengthen balance sheet & improve liquidity profile

- In parleys with bankers to lower credit cost & extend loan maturities.
  - Refinancing existing high debt cost to result in lower interest outgo and profitability improvement.
  - Working towards bringing down average cost of debt from ~13% at present to about 11%.

#### **REC Trading**

- Trading volumes remains elevated all the RECs generated in 9M FY19 have been realised.
- Strong demand for certificates have elevated REC realisations into a reliable revenue stream for the Company.
- Steady demand and limited supply resulting in certificates trading above their floor price
  - REC trading at Rs.100-Rs.300 above the floor price of Rs.1000 from Apr'2018 onwards.





# **Financial Highlights**

	9M 2018-19	9M 2017-18
Continued Operations:		
Revenue	2,827.9	3,544.6
EBITDA	2,151.0	2,783.8
Margins %	76.0%	78.5%
EBIT	1,290.0	1,842.9
EBIT %	45.6%	51.9%
PBT	(269.2)	229.2
Discontinued Operations PBT	(61.7)	(208.1)
Consol PBT	(330.9)	21.1

- 1. The shortfall of 56 Mn units of wind power generation is due to reduced span of wind season during the nine months ended December 2018. It may be noted that the corresponding period in previous year had an exceptional income of Rs.156 Mn and also had a benefit of Rs. 114 Mn Lakhs due to Renewable Energy Certificates (REC's) being traded at Rs.1,500 per certificate as against the present year Rs.1,000 per certificate. Accordingly, the revenue for the comparative period presented is not comparable.
- 2. It may be noted that grid evacuation in Tamil Nadu is over 95%. Further, REC's are trading at a premium i.e. traded at over Rs.1,320 per certificate in the last session as against the base price of Rs.1,000 per certificate. These two factors bode well for the future.



# **Key Financial Highlights – 9M FY19**

#### Wind Business:

- Steady performance despite delayed onset of wind season
- Improved macros coupled with strategic initiatives aiding performance
- Expect business momentum to continue:
  - Supportive macros :
    - Consistent grid availability especially in TN; grid availability for the Qtr. Stood at 95%.
    - Strong support from regulators and electricity distribution companies / SEBs is contributing to a favourable outlook for the industry.

#### Debt rationalization: Initiated discussion with PSU financiers

- Discussions are progressing well for refinancing of debt
- Working towards lowering bringing down average cost of debt from ~13% at present

#### **REC Trading: High volumes on the back of strong demand**

- Trading volumes remained elevated on the back of steady demand and limited supply
- Strong demand resulted in trading of certificates above the floor price after a gap of 5 years.
  - REC trading has evolved into a reliable revenue stream for the Company.





# **Operational Highlights**

# **Wind Operations**

Particulars	Unit of Measurement	9M FY19	9M FY18
Capacity (incl. overseas capacity)	Mw	425	425
Units Generated (Gross)	Mn	581	637
Annualized PLF	%	20	23
Average Gross Realisation (before charges and without REC)	Rs./ Unit	5.09	5.18

State	Capacity (MW)
Tamil Nadu	308.3
Andhra Pradesh	75.40
Gujarat	29.2
Karnataka	1.25
Europe	10.5
Total	424.65

**Grid Availability and Generation** 

State	Q3 FY19				Q3 FY18			
	Effective installed capacity (Mw)	Generation (Million KwH)	PLF (%)	Grid availability (%)	Effective installed capacity (Mw)	Generation (Million KwH)	PLF (%)	Grid availability (%)
Tamil Nadu	308.3	42	6	96	308.3	82	12	94
Andhra Pradesh	75.4	11	7	100	75.4	10	6	99
Gujarat	29.2	9	14	99	29.2	13	21	99
Total	412.9	62	7	97	412.9	105	11	95

State	9M FY19				9M FY18			
	Effective installed capacity (Mw)	Generation (Million KwH)	PLF (%)	Grid availability (%)	Effective installed capacity (Mw)	Generation (Million KwH)	PLF (%)	Grid availability (%)
Tamil Nadu	308.3	401	20	95	308.3	461	23	95
Andhra Pradesh	75.4	110	22	99	75.4	105	21	99
Gujarat	29.2	54	28	99	29.2	56	29	99
Total	412.9	566	21	96	412.9	622	23	95





# **Outlook & Regulatory Overview**

### **Outlook**

#### Positive business outlook on the back of improving macros

- Supportive Govt. policies in terms of improving grid availability, introducing innovative project funding models and working towards developing favorable viable tariff regime.
- Improving macros coupled with Company's strategic initiatives towards delivering growth augurs well for the future.

#### Strengthening balance sheet by paring down debt

- Discussing with bankers for lowering interest rate & extending loan maturities.
- Focusing on improving cash flow and liquidity profile.
- In active discussions with banks for refinancing debts to the tune of Rs.1,000 crore to 11% (from current average cost of debt of 13%).



# **Renewable Energy Certificates**

- Trading sessions continued to witness higher volumes during the quarter
  - Zero inventory for the fourth consecutive quarter.
- Steady demand and limited supply resulted in most of the certificates getting traded above their floor prices.
- OGPL sold 93,429 RECs in Q3 and 2,20,445 REC's upto 9M FY19 resulting in realization of Rs. 116.5 million in Q3 and Rs.255.6 million upto 9M FY19. OGPL's share in trading on the exchange represented 7.43% of trading volumes during Q3 FY19.
- OGPL had nil inventory of RECs as of Dec 31, 2018 this is the fourth consecutive quarter in which there has been no inventory carried forward.



# **Regulatory & Market Developments**

#### TSERC / KERC / TNERC announces APPC cost for FY 2018-19 –

- Telangana State Electricity Regulatory Commission (TSERC) announced that the APPC cost of INR 4.097/kWh for FY17-18 will be applicable for this financial year as well.
- Karnataka Electricity Regulatory Commission announced the provisional APPC of Rs. 3.64/ unit for FY 18-19 effective from 1st
   April 2018. Revised from previous year's APPC of Rs. 3.57/ unit
- TNERC announced the Pooled Cost of Power Purchase payable by the TANGEDCO for the year 2018-19 as Rs.3.97 per unit subject to the maximum of 75% of the preferential tariff fixed by the Commission to that category / subcategory of NCES generators i.e. Rs.3.97 per unit or 75% of the preferential tariff fixed by the Commission to that category / subcategory of NCES generators, whichever is less

#### CERC extends expiry date for RECs due to expire

 CERC had issued an order extending the validity of Renewable Energy Certificates (REC) which were to expire between 15th May 2018 – 30th October 2018, up to 30th October 2018. There has now been an extension in the expiry of these RECs till 30th March 2019

RECs likely to expire between 31.10.2018 - 31.03.2019						
SN	No. of RECs will expire in the month of	No. of Solar RECs likely to expire between 31.10.2018 - 31.03.2019		No. of Non-solar likely to expire b 31.10.2018 - 31	Total RECs (Solar+Non- solar) to be expired	
1	Oct-18	17,755 0 75,221 0		92,976		
2	Nov-18	505	0	252	0	757
3	Dec-18	467	0	3,239	0	3,706
4	Jan-19	1,118	0	690	0	1,808
5	Feb-19	6015	0	21,539	0	27,554
6	Mar-19	12,791	0	44,407	0	57,198
Tota	al FY 18-19	38,651	0	1,45,348	0	1,83,999





# **Appendix: Financial Statements**

# Financial Performance – 9M FY19 (Consolidated – IND-AS)

Rs. Million

	9M FY19	9M FY18
Continued Operations		
Sale of Power	2,439	2,820
Other Operating Income	303	407
Total Income	2,742	3,227
O & M and Other costs	677	761
Total Expenditure	677	761
Operational EBITDA	2,065	2,466
EBITDA (%)	75%	76%
Other Income	86	318
Total EBITDA	2,151	2,784
Depreciation	861	941
EBIT	1,290	1,843
Finance Charges	1,510	1,614
Loss on derecognition of hedging instrument	49	-
Profit / (Loss) from continued operations before tax	(269)	229
Profit / (Loss) from continued operations after tax	(271)	223
Profit / (Loss) from discontinued operations after tax	(62)	(208)
Profit / (Loss) for the period	(333)	15
Total Comprehensive Income/(Loss) for the period	(341)	95

- 1. The shortfall of 56 Mn units of wind power generation is due to reduced span of wind season during the nine months ended December 2018. It may be noted that the corresponding period in previous year had an exceptional income of Rs.156 Mn and also had a benefit of Rs. 114 Mn Lakhs due to Renewable Energy Certificates (REC's) being traded at Rs.1,500 per certificate as against the present year Rs.1,000 per certificate. Accordingly, the revenue for the comparative period presented is not comparable.
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# Thank You

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