



International Combustion (India) Limited

Regd. Off.: Infinity Benchmark, 11th Fl., Plot No. G-1,
Block-EP & GP, Sector-V, Salt Lake, Kolkata - 700 091, India

2nd October, 2021

M/s. Bombay Stock Exchange Ltd.
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai - 400 001

Scrip Code : 505737
Sub : Chairman's Speech at 85th AGM

Dear Sir,

Pursuant to Regulation 30 of the Securities & Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith a copy of the Speech delivered by the Chairman of the Board, Mr. Sanjay Bagaria, at the 85th Annual General Meeting (AGM) of the shareholders of the Company held on Wednesday, 29th September, 2021, through Video-Conferencing ("VC") / Other Audio-Visual Means ("OAVM").

Thanking You,

Yours faithfully,
For International Combustion (India) Limited

P. R. Sivasankar
Company Secretary

Encl. : As above

85thAGM – Chairman's Address

Ladies and Gentlemen,

I welcome you to the 85thAnnual General Meeting of the Company.

The Accounts for the year under review together with the Director's report has been sent to you by mail, which I presume as read. The revenue for the year under review was Rs.11096 lakh as against Rs. 12589 lakh of the preceding year and net loss before tax was Rs. 661 Lakh as against Rs. 317 Lakh of the previous year.

All of us are aware that Covid-19 infection in the country started sometime around end of last financial year and became a pandemic by March 2020. This compelled the Government of India to declare a country-wide lockdown from end of March 2020. As a consequence of this lockdown, a massive reverse migration of labour started and the migrant labour from all over the country went back to their homes.

The lockdown was imposed to contain the spread of the infection, but unfortunately this did not happen as a second wave came and the pandemic reached an unprecedented and disastrous level, which continued for many months.

The lockdown resulted in various industries across the country to shutdown their operation and even when the lockdown was withdrawn subsequently in phases, the industrial operations continued to suffer as a big segment of the industry was dependent on migrant labour who were not available.

The consequences of this unprecedented pandemic were multiple. For instance as the factories were not operating for many months, the generation of revenue of the government which depends in a big way on indirect taxes like GST was badly affected. This in turn forced the government to impose various taxes resulting in sharp rise in cost of all raw material and all commodities. The investments in capital account in both government as well as in private sector also saw a major decline on account of sharp drop in revenue collection and liquidity crunch. Further as many factories in the core sector and many other sectors were not working, the impact on supply chain was severe and apart from non-availability of raw material and components, there was sharp rise in the input cost. I am sure you will understand the challenges faced by all industries including your company.

The primary objective for the management of your company for the year was to meet these multiple challenges and ride this wave of downturn and ensure security of the employees both by protecting them from the infection as well as financially. To meet these objectives your company put in place prudent liquidity management and stringent cost control measures.

I am pleased to mention that the company survived these severe challenges without any major distress to the employees or their families. The Company also met all their payment liabilities in time, including payment of term loan instalments and interest thereof to the banks.

I acknowledge and thank all the employees for their hard work and efforts which made it possible for the company to meet the objectives.

Moving forward, I like to mention that the first quarter of the current year saw the industry across the country slowly starting to climb back towards normalcy and though it did not reach the normal level till end of Q1, but it was encouraging to see that the migrant labourers starting to return back to work. It is expected that the industry will recover sufficiently to reach normal level by end of Q2. If this trend continues, the second quarter and subsequent two quarters of the year is expected to see normal industrial activity across the country. Your company also expects to reach normal level of operation and satisfactory performance by end of the year.

I surely would like to add a caveat here that there is always a threat of a third wave of Covid-19 infection. Let us hope it will not have any major impact on the industry.

As reported in the Director's Report, we have shutdown the marketing joint venture with Allgaier Process which was an appropriate economic decision jointly taken by both company. The license agreement for manufacture of Mozer Dryer and also manufacturing these Dryers for Allgaier Process for their global market will continue at our Nagpur Plant.

I convey my sincere thanks to the shareholders for their understanding and continued support.

THANK YOU!