September 06, 2024

National Stock Exchange of India Limited
Exchange Plaza, C-1, G Block,
Bandra-Kurla Complex,
Bandra (East), Mumbai – 400 051
Symbol: AVG

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001
Scrip Code: 543910

Sub: Annual Report for the Financial Year 2023-2024

Dear Sir/Madam,

Pursuant to Regulation 34(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of Annual Report of the Company for the financial year 2023-24 which is being sent to the members of the Company for their adoption, at the 15th Annual General Meeting of the Company to be held on Monday, September 30, 2024 at 10:30 A.M. (IST) at Bliss and Blessings Banquet, Near Jhilmil Metro Station, Delhi-110095.

The copy of Annual Report for the financial year 2023-24 is also being posted on the website of the Company i.e. www.avglogistics.com.

You are requested to take the above information on records

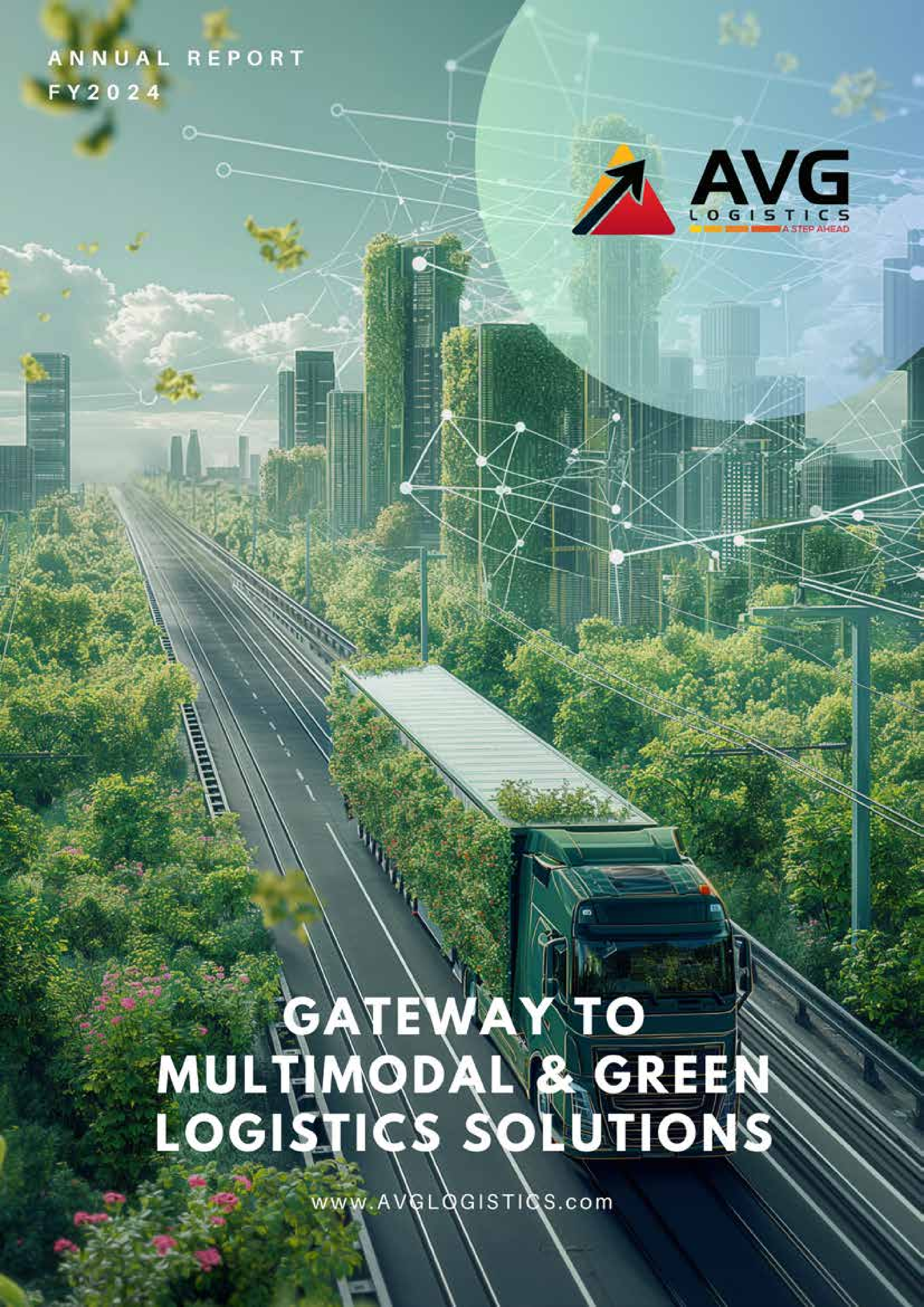
Thanking You

Yours faithfully,
For AVG LOGISTICS LIMITED

Sanjay Gupta
Digitally signed by Sanjay Gupta
Date: 2024.09.06 21:42:58 +05'30'

SANJAY GUPTA
MANAGING DIRECTOR
DIN: 00527801

ANNUAL REPORT
FY2024



GATEWAY TO MULTIMODAL & GREEN LOGISTICS SOLUTIONS

www.AVGLOGISTICS.com

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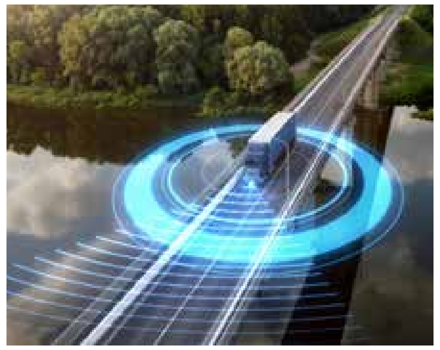


EXECUTION

GOVERNANCE

FINANCIALS

Gateway To Multimodal & Green Logistics Solutions

AVG Logistics Limited is the Gateway to Multimodal & Green Logistics Solutions, proudly embodying our commitment to sustainability and innovation. We actively invest in green technology, such as integrating electric and LNG vehicles, to reduce our environmental impact and promote sustainable growth. Leveraging our robust network across rail, road, and cold chain logistics, we deliver efficient, reliable, and eco-friendly solutions for businesses in diverse sectors.

Our focus on innovation and customer satisfaction positions AVG Logistics as a leader in the industry. Our efforts are not only about moving goods but also about advancing towards a greener, more connected world. The seamless integration of sustainable practices into our logistics solutions demonstrates our proactive approach to addressing contemporary environmental challenges.

Our financial performance further underscores our capabilities. In FY2024, **we reported revenues of INR 479.89 crores, reflecting significant YoY growth of 12.35%. Our EBITDA for the same period stands at INR 108.86 crores, showcasing our operational efficiency and profitability.** Additionally, our acquisition of 50 new cold chain vehicles and the introduction of electric and LNG fleets underlines our commitment to expanding and modernizing our operations.

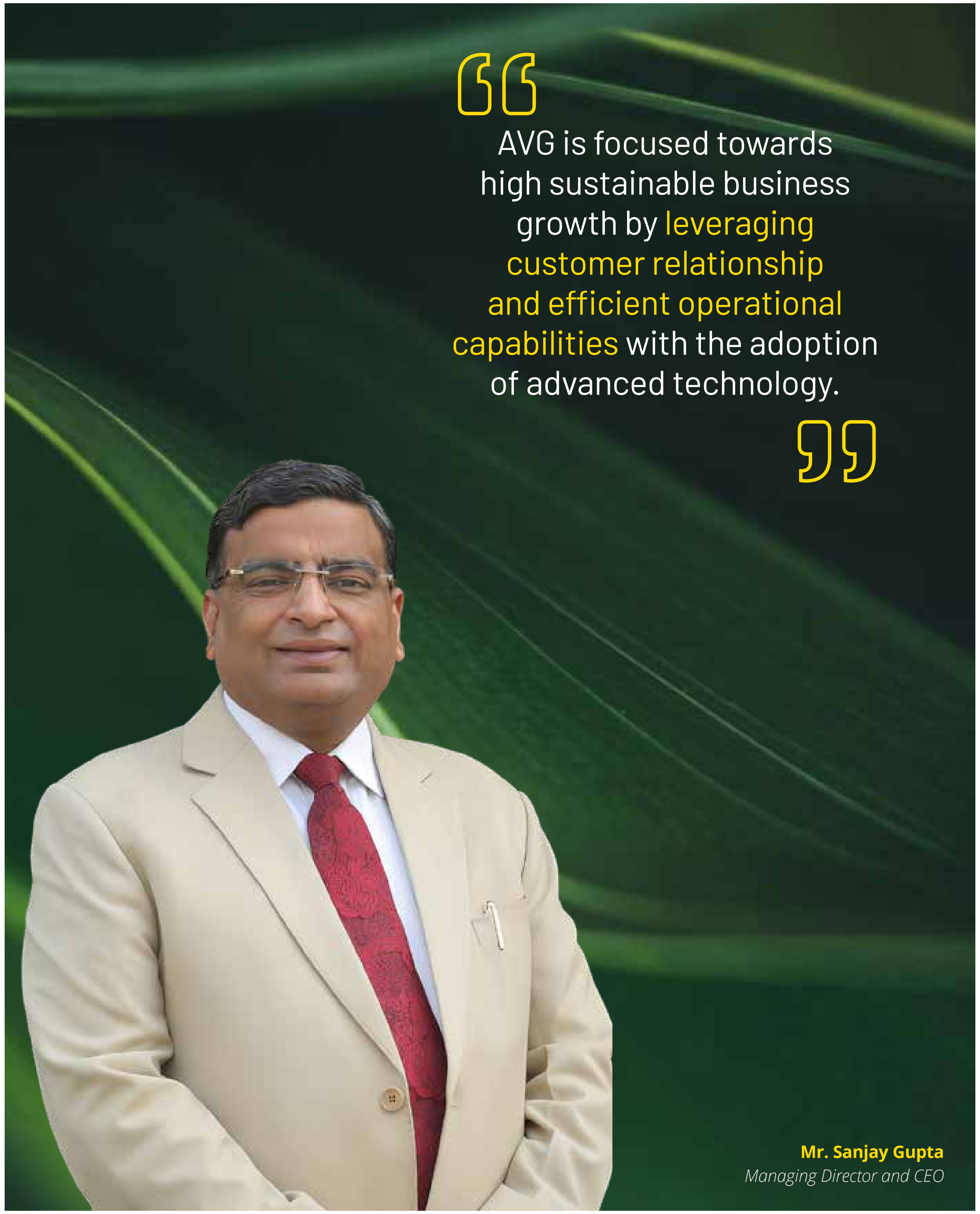
In an era where regulatory landscapes and market dynamics are rapidly evolving, AVG Logistics remains resilient. We proactively manage operational inefficiencies and stay ahead of regulatory changes, ensuring compliance and operational excellence. Our long list of strategic client acquisitions demonstrate our strong market position and diversified revenue streams.

Through our commitment to innovation, sustainability, and strategic growth, AVG logistics is actively keeping pace with industry trend to shape the future of logistics. We are the “Gateway to Multimodal & Green Logistics Solutions,” setting new standards for efficiency, reliability, and environmental stewardship in the logistics sector.

VISION
Section 1

Dive into the intuitive and innovative logistics solutions that define AVG. This section explores our unique capabilities and forward-thinking strategies that set us apart in logistics.

Message from the MD & CEO



Mr. Sanjay Gupta
Managing Director and CEO

Dear Shareholders,

I am delighted to present our annual report for the fiscal year 2024. This year has been truly transformative for AVG Logistics Limited, as we have firmly positioned ourselves as the Gateway to Multimodal & Green Logistics Solutions. Our accomplishments reflect the hard work, dedication, and vision of our entire team, driven by a focus on strategic growth, operational excellence, and an unwavering commitment to innovation and sustainability.

Strategic Vision and Market Position

Our operational strategy has been focused on enhancing efficiency, reliability, and scalability through the integration of advanced technologies and innovative logistics solutions. The introduction of AI-based route optimization tools has resulted in notable improvement in delivery times, while the implementation of IoT devices for real-time tracking has led to a meaningful reduction in operational costs. By embracing green logistics technologies, such as electric and LNG vehicles, we are not only optimizing our operations but also leading the way in reducing our carbon footprint and enhancing customer satisfaction. We have also adopted blockchain technology to ensure enhanced transparency and security in our supply chain processes. This innovative approach has bolstered our reputation as a reliable and trustworthy logistics partner.

We see tremendous logistics opportunities in India, supported by government initiatives like Gati Shakti and Bharatmala, which aim to strengthen infrastructure and drive growth in the sector. This favorable environment aligns with our strategic goals, allowing us to capitalize on these opportunities and continue our journey of sustainable growth and innovation.

Financial Performance

FY2024 has been a year of remarkable financial growth for AVG Logistics. We reported revenue of ₹491.07 Crore, an EBITDA of ₹108.86 Crore, and a PAT of ₹31.92 Crore. This represents a 14.23% year-over-year increase in total income, underscoring the success of our strategic initiatives and operational excellence.

Our robust financial performance is further highlighted by key contracts, including ₹105 crore, a six-year agreement with Indian Railways for the operation of the Parcel Cargo Express Train, and a partnership with UPSRTC that is expected to generate approximately ₹60 Crore in lifetime revenue

> Our commitment to sustainability extends beyond environmental stewardship. We actively engage with our stakeholders, fostering a culture of sustainability through training sessions and awareness campaigns

over the next five years. These strategic partnerships are a testament to our ability to leverage market opportunities and reinforce our financial stability.

Operational Excellence and Innovation

Our operational strategy has been focused on enhancing efficiency, reliability, and scalability. The introduction of AI-based route optimization tools has resulted in

Mr. Sanjay Gupta
Managing Director and CEO

improvement in delivery times, while the implementation of IoT devices for real-time tracking has led to reduction in operational costs. Additionally, we have adopted blockchain technology to ensure enhanced transparency and security in our supply chain processes. These technological advancements have not only optimized our operations but also significantly enhanced customer satisfaction.

Expansion and Infrastructure Development

Our strategic expansion initiatives have been pivotal in driving our growth. We have established 12 new branches across India, enhancing our operational reach and providing seamless logistics solutions across a broader geographical area. The introduction of 2 new rail routes, integrated with road and cold chain logistics, underscores our commitment to multimodal solutions that optimize connectivity between key commercial hubs and reduce transit times. The acquisition of 50+ cold chain vehicles has strengthened our capacity to transport perishable goods efficiently, bringing our total cold chain fleet to over 275 vehicles. This expansion is crucial for catering to the growing demands of sectors such as food and beverages, pharmaceuticals, and other temperature-sensitive industries.

Strategic Partnerships

Our success is built on the strength of our strategic partnerships. Collaborations with top-tier major clients from FMCG sector who have contributed to ~70% of our revenue, reflecting the trust and confidence that leading businesses place in our capabilities. Our partnership with Indian Railways for the Parcel Cargo Express Train and our authorized partnership with UPSRTC for express parcel services have not only enhanced our service offerings but also exemplify our role as a leader in multimodal logistics solutions. These key milestones have significantly improved our operational efficiency and service reach.

> Our strategic expansion, including 12 new branches, 2 new rail networks, and 50+ cold chain vehicles, enhances our logistics reach and capacity across key sectors.

Sustainability Initiatives

Sustainability is at the heart of our business model. We have made significant strides in embedding sustainability into our operations. Shifting a notable portion of our operations from road to rail has significantly reduced our carbon emissions, while the implementation of energy-efficient lighting and heating systems in our warehouses has decreased overall energy consumption. Our comprehensive recycling programs for packaging materials have substantially reduced waste generation.

We are also committed to expanding our use of LNG-powered vehicles, which are crucial for reducing the environmental footprint of our transportation operations. By integrating more LNG-powered vehicles into our fleet and investing in electric transport vehicles, we aim to significantly lower emissions and promote cleaner energy use.

Human Capital and Culture

Our people are our greatest asset. We are proud of our diverse and talented workforce, which is dedicated to delivering exceptional service to our clients. We have fostered a culture of innovation, collaboration, and continuous improvement, ensuring that our employees are equipped with the skills and knowledge to excel in a dynamic industry.

Our focus on employee engagement, training, and development has resulted in a ~95% customer retention rate over the past seven years. This is a testament to the hard work and dedication of our team, who consistently go above and beyond to meet the needs of our clients.

Looking Forward

As we look ahead, we remain committed to driving sustainable growth, leveraging advanced technologies, and enhancing our operational capabilities. Our strategic focus will be on expanding our multi-modal logistics services, strengthening our infrastructure, and forging new partnerships to support our growth objectives.

We are excited about the opportunities that lie ahead and are confident that our strategic initiatives will position AVG Logistics as a leader in the logistics industry. With the continued support of our shareholders, the dedication of our employees, and the trust of our clients, we are well-positioned to achieve our vision of providing innovative and sustainable logistics solutions.

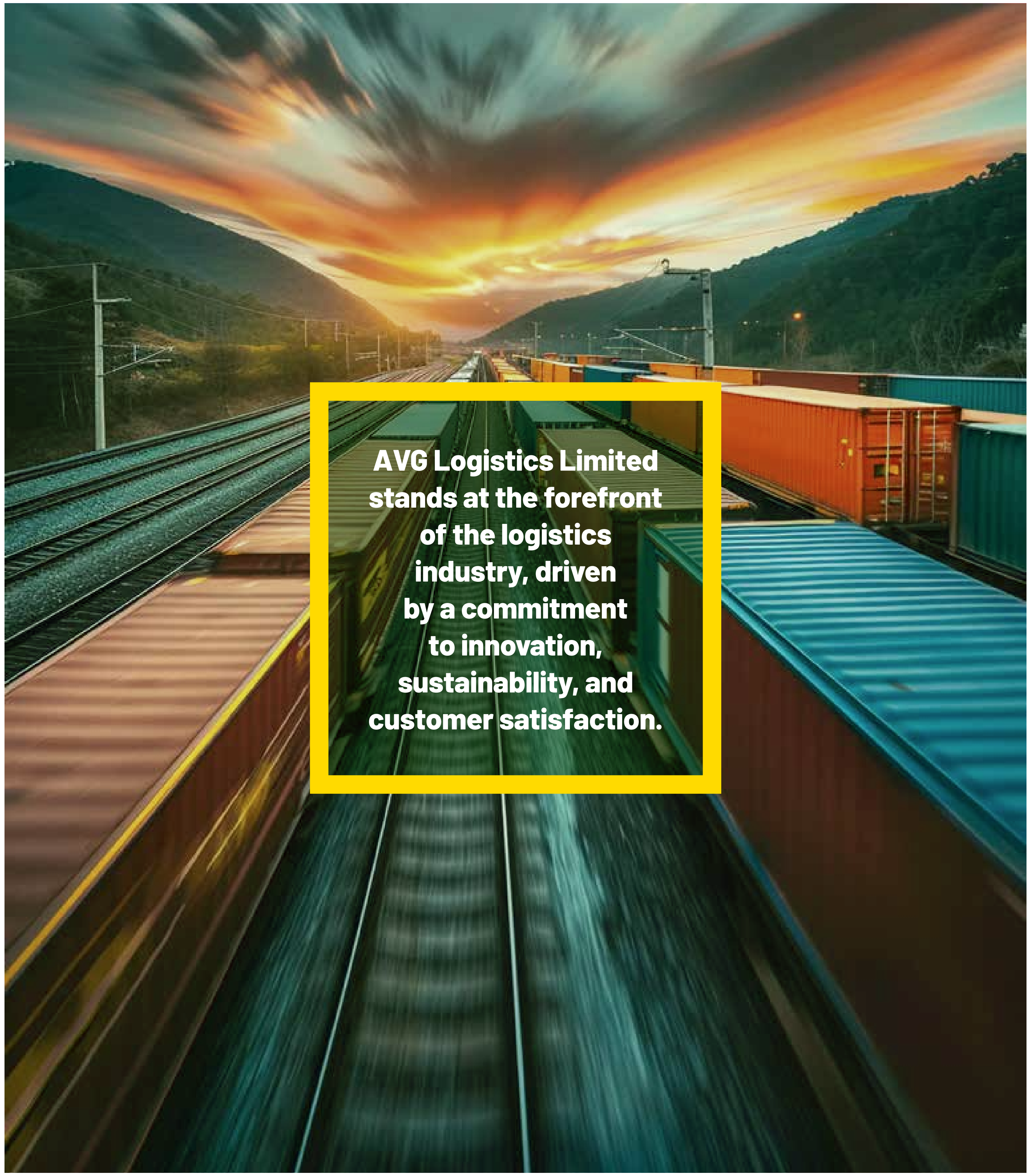
Sincerely,

Mr. Sanjay Gupta
Managing Director and Chief Executive Officer

OUR DNA
Section 2

Charting our path towards strategic growth and market leadership. Discover how AVG Logistics is steering towards a future of integrated, multi-modal logistics services focusing on efficiency and sustainability.

About Us:
AVG Logistics Limited



Who We Are

AVG Logistics Limited is a leading logistics service provider in India, dedicated to delivering innovative, efficient, and sustainable logistics solutions.

Established in 2010, we have rapidly grown to become a trusted name in the logistics industry, known for our commitment to excellence and customer-centric approach. In February 2018, we transitioned to a public limited company, further solidifying our commitment to transparency and growth.

What We Do

We offer a comprehensive range of logistics services that include:

A. **Multi-Modal Transportation:** We integrate road, rail, and air transport to provide seamless logistics solutions, ensuring timely and efficient delivery of goods across the country. Our multi-modal capabilities enhance connectivity and optimize operational efficiency.

B. **Cold Chain Logistics:** With a fleet of over 275 cold chain vehicles, we specialize in the transportation of perishable goods, catering to sectors such as food and beverages, pharmaceuticals, and other temperature-sensitive industries.

C. **Warehousing Solutions:** Our state-of-the-art warehouses are equipped with energy-efficient systems and comprehensive recycling programs, providing sustainable and efficient storage solutions for our clients.

D. **Supply Chain Management:** We leverage advanced technologies such as AI, IoT, and blockchain to enhance transparency, security, and efficiency in our supply chain processes.

Our Brand Promise

Our brand promise is cantered around delivering excellence, reliability, and sustainability in every aspect of our operations. We are committed to:

E. **Innovation:** Continuously seeking innovative solutions to enhance our service offerings and operational efficiency.Sustainability: Embedding sustainability into our operations through strategic initiatives and practices aimed at reducing our environmental impact.

F. **Customer-Centricity:** Prioritizing our customers' needs and striving to exceed their expectations through reliable and efficient logistics services.

G. **Integrity:** Upholding the highest standards of integrity and transparency in all our operations.

How We Deliver Value

We deliver value through:

H. **Strategic Partnerships:** Collaborations with top-tier clients contribute to over 65% of our revenue. Partnerships with Indian Railways and UPSRTC enhance our service offerings and operational efficiency.

I. **Technological Advancements:** Integration of AI-based route optimization tools, IoT devices for real-time tracking, and blockchain technology for supply chain transparency. These advancements result in significant improvements in delivery times, operational costs, and overall efficiency.

J. **Infrastructure Expansion:** Establishment of new branches and introduction of new rail routes in FY2024, expanding our operational footprint and enhancing connectivity. The acquisition of 50+ cold chain vehicles strengthen our capacity for perishable goods transport.

K. **Sustainability Initiatives:** Shifting our operations from road to rail, implementing energy-efficient systems in our warehouses, and expanding our fleet with LNG-powered and electric vehicles. These initiatives significantly reduce our carbon emissions and support our sustainability goals.

L. **Human Capital:** A dedicated workforce of over 500 professionals providing 24x7 integrated logistics services. Our focus on employee engagement, training, and development fosters a culture of innovation and collaboration, resulting in a 95% customer retention rate over the past seven years

Board of Directors

Mr. Sanjay Gupta

Managing Director and CEO

Mr. Sanjay Gupta is the Founder of AVG Logistics Limited, a Veteran logistics leader with 35+ years of extensive experience in logistics industry with rich experience in multi modal logistics management.

Mr. Gupta's Strong strategic thinking, customer servicing approach & interpersonal skills has helped AVG to achieve significant growth & various milestone in short span of 13 Years.

His Proficient business & commercial acumen has developed AVG with Lean & Frugal approach, resultantly AVG has deliver progressive performance during its journey.

Mr. Gupta vision's AVG to be a part of India's success story by being the most reliable & sustainable logistics partner to India's top businesses.

Mrs. Asha Gupta

Whole-Time Director

Mrs. Asha Gupta is the Co founder of AVG Logistics Limited and since beginning strong Motivator & core Pillar of the company.

Her ability, experience, inter personnel skill and expertise has helped AVG to achieve a steep growth in the past years.

Mr. Apurva Chamaria

Non-Executive Director

Mr. Apurva Chamaria is currently the Head of Partnership Solutions, Startups and Venture Capital at Google India. Prior to joining Google he was the SVP & Chief of Staff to CEO & MD at Tech Mahindra where he was integral in transforming the company performance. Before Tech Mahindra, Apurva Chamaria was the Chief Revenue Officer of RateGain, one of world's leading SaaS company's serving over 12,000+ customers in the travel and hospitality industry across 100+ Countries where he and his team successfully grew the company from 20 Mn to 63 Mn within a span of 34 months. Rate Gain IPOed in India in Dec 2021.

Prior to joining Rate Gain, Apurva was the Global Head of Marketing for HCL Technologies, a 10 Bn US$ global IT major. Under his leadership HCL became the fastest growing brand in the Inter brand top Indian brands list for 2 years (No. 17 in '16) and was ranked at No.378 and valued at 4.4 Bn US$ in the Brand Finance Global 500 '17 rankings. Between '13-'17, HCL campaigns won 110 prestigious global and regional marketing awards. In his 12 years at HCL, he performed various leadership roles including being CEO's Vineet Nayar's Chief of Staff and Sales Director at HCL America playing an integral role in scaling the company from 700 Mn to 8 Bn US$.

Mr. Ankit Jain

Non-Executive Director

Mr. Ankit Jain has an overall experience of more than 16+ years in varied areas of law& primarily focused on Energy, Regulatory & Policy, Litigation and Dispute Resolution, Corporate and Consumer Law, Competition and Trade Law matters.

He advises prominent corporate and public sector clients on a wide range of legal & commercial strategies, property litigations, M&A, corporate governance, and compliance matters.

Mr. Pawan Kant

Independent Director

Mr. Pawan Kant has very rich experience of 34 (thirty four)years in transportation & logistics business, He headed the position of director on the boards of State Warehousing Corporations of Haryana, Uttar Pradesh, Andhra Pradesh, Telangana State, Punjab and Meghalaya for about 10 (ten) years, further he was appointed as Advisor to the Managing Director of Central Railside Warehouse Company Limited, besides that Mr. kant is having good experience of all managerial functions involving the Operational and corporate activities.

Mr. Susheel Kumar Tyagi

Independent Director

Mr. Susheel has more than 40 years of experience in the warehousing and logistics industry at various levels.

Mr. Tyagi has handled warehousing of Air Cargo Delhi Airport, Managed the Container Freight Station, held charge of the Navi Mumbai Region dealing with Import / Export container operation, one of largest set up of Central Warehousing Corporation till July 2012 taking the volume and profits to all time high, a record which still holds.

Mr. Shyam Sunder Soni

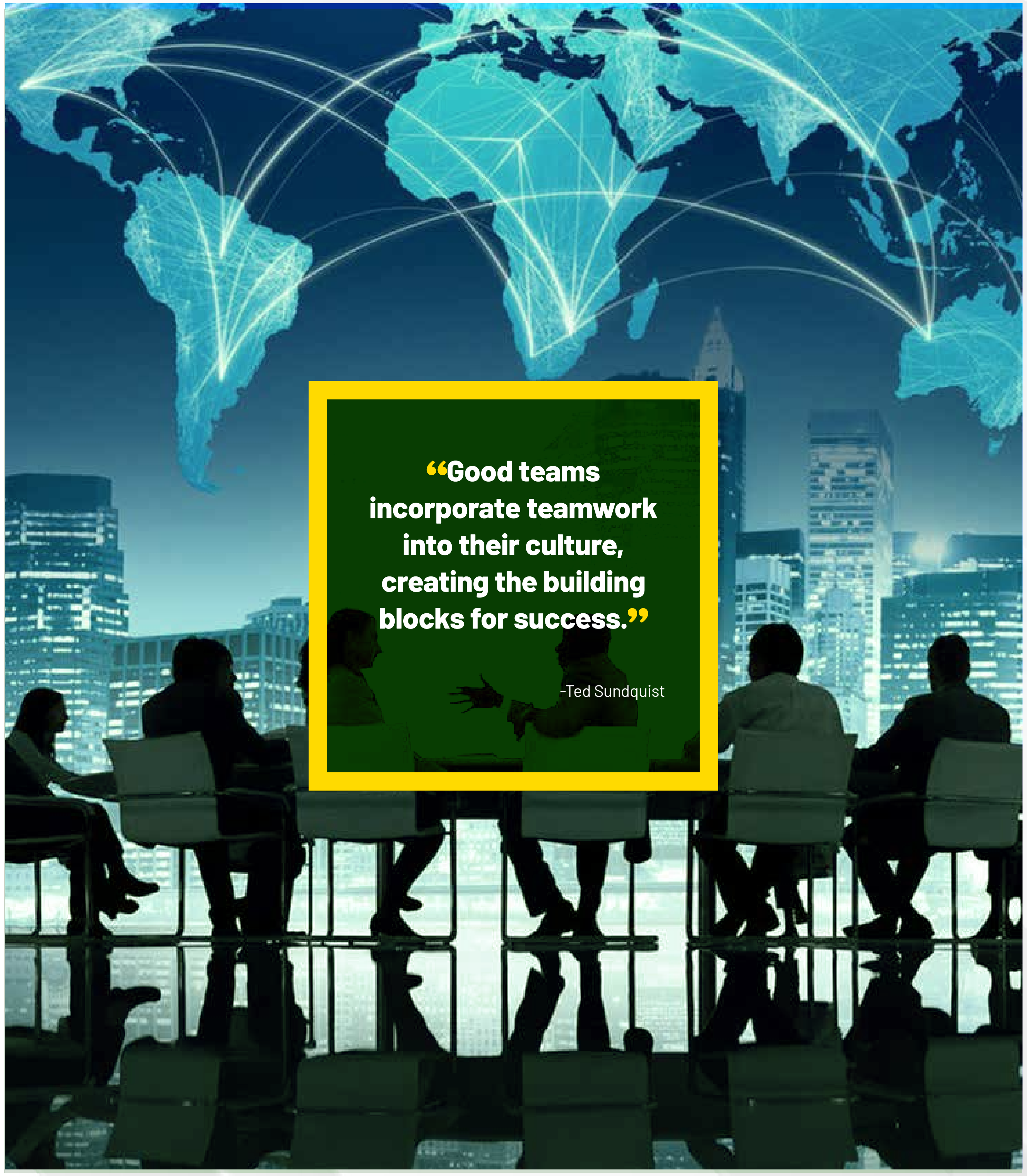
Independent Director

Mr. Shyam Sunder Soni has more than 32 years in transportation and logistics, specializes in strategy, planning, and administration.

Mr. Soni has been engaged in the logistics business providing transportation of containers by Truck Trailers and operations at Integrated Containers Depot (ICDs).

Mr. Soni is Result-driven professional with strong communication, interpersonal, and change management skills.

Management Team



Mr. Sanjay Gupta

Managing Director and CEO

Mr. Sanjay Gupta is the Managing Director and Chief Executive Officer of AVG Logistics Limited. A veteran logistics leader with over 35 years of extensive experience in the industry, he possesses rich expertise in multimodal logistics management. Mr. Gupta earned his bachelor's degree in Commerce from Delhi University.

Throughout his illustrious career, Mr. Gupta has demonstrated strong strategic thinking, a customer-centric approach, and exceptional interpersonal skills, which have been instrumental in helping AVG achieve significant growth and reach various milestones in just 13 years. His leadership is marked by a relentless focus on operational excellence, sustainability, and innovation. Mr. Gupta is deeply committed to embedding sustainable practices across the business, ensuring that AVG not only meets but exceeds industry standards in environmental stewardship and social responsibility.

Mr. Vinayak Gupta,

Vice President

Mr. Vinayak Gupta is Vice President of the Company, He has done his bachelor's degree from Delhi University in Mathematics and completed his Master's Degree from London School of Economics and Political Science (LSE).

He is having More than 10 years of Experience in logistics industry. He is more focused on creating a tangible, practical plan that achieves real results. His broad strategy is that success is not about climate change, diversity and disclosures alone, it's about embedding these principles- and more across the business- from investment to sustainable innovation. He is more focused on bringing together the best people and smartest technology, so the business can see more, go deeper and act swiftly.

Mr. Himanshu Sharma,

Chief Financial Officer

Mr. Sharma is a result-oriented finance and business professional with 18 years of overall experience, including 13 years of post-qualification expertise in accounting, finance, audits, business analysis, and commercial operations. Proven experience in enhancing the bottom line of manufacturing sites through continuous engagement with global management teams and close collaboration with plant management to drive improvement projects in material costs, overheads, and key P&L elements.

Skilled in motivating and leading teams to achieve both individual tasks and organizational goals. Possesses strong interpersonal, analytical, and negotiation skills with a proven track record of driving significant improvements throughout his career.

Praveen Mahla,

Sr. GM-Finance and Accounts

Mr. Praveen Mahla is General Manager- Finance and Accounts of the Company, He is fellow member of Institute of Chartered Accountants of India (ICAI) with more than 10 years of experience in the Logistics industry. He has strong numerical, analytical skills for reporting on financial performance, managing debt and financial statement in accordance with the applicable regulations. His Expertise are audit and indirect taxes. He has been also associated with the audit assignments of renowned corporate including Vodafone India.

A S Manoj kumar

Business Head

26+ Years of extensive experience focused on achieving exceptional results in highly competitive environment. An expert in multi tasking with strong team building skills. Very flexible and adaptive to the change management. Previously worked with Sodexo, JLL PAM, Writer Business Services, Adroit FMS, Voltas, Maclellan.

Mr. Rajiv Agarwal

Director, Sales and Operations

Mr. Rajiv Agarwal is having 32 year of experience in Road Transport and Logistics industry with focus on to build “Transportation & Logistics” as a self-leadership competency and a robust business practice. This journey is a fine blend of “Entrepreneurship & Professionalism”. His ability to adapt to the latest Technology mixing with the old school practices of the industry, playing the role of Strategic Thinker, with a Unique Customer Focus, adopt Emerging e-Business models, as well as rapid execution through Decentralized decision making. He believes in & promote Trust & Excellence in the ecosystem. I count my ability to Communicate Concepts clearly and deliver High Performance business results, as my strengths.

Mukesh Nagar

Company Secretary & Compliance Officer

Mukesh Nagar is Company Secretary and Lawyer having experience in corporate governance, legal compliance, and company secretarial functions. Experienced in ensuring compliances with corporate laws, regulations, and standards.

Overseeing the preparation and submission of statutory returns and forms. Facilitating effective communication between the board, shareholders, and other stakeholders. Implementing best practices in corporate governance.

Sanjay Sharma

Head Rail Operations

Mr. Sanjay Sharma is the head of rail operations in the Company. He is having the vast experience of 32 years in the field of Rail Transportation. His expertise are management of Rail and Road transportation from all the direction the nation. Global demand for transport is growing fast. Given present trends and freight activity will more than double by 2050. He looks in to all the Road transportation activities including performing project management tasks associated with Scope, Schedule and Budget controls.

Dayanand Sharma

GM-Operations

Mr. Dayanand Sharma has wide experience of 25 Years in warehousing and logistics industry. His expertise lies in Marketing and operations including identification of target markets, fetching clients.

He is more focused on to impart the team with data analysis, industry knowledge, tech skills, understand warehouse business, project management and customer satisfaction.

Our Vision, Mission and Green Philosophy

> By integrating advanced technologies, fostering strong partnerships, and embedding eco-friendly practices into our operations, we strive to deliver exceptional value to our clients while contributing to a sustainable future.

Our Vision

We aim to be part of India's success story by being the most reliable and sustainable logistics partners to India's top businesses.

Key elements of our vision include:

Leadership in Multi-Modal Logistics

Seamlessly integrating road, rail, and air transport to provide comprehensive logistics solutions that meet the diverse needs of our clients.

Pioneering Green Logistics:

Leading the industry in sustainable practices by reducing emissions, optimizing energy use, and promoting eco-friendly technologies.

Operational Excellence:

Maintaining the highest standards of efficiency, reliability, and customer service in all our operations.

Our Mission

To Build strategic partnerships with customers to enable them to achieve their supply chain goals.

To Offer an integrated Multimodal network of Logistics solutions across varied industries.

Our Green Philosophy

Sustainability is at the core of our business philosophy. We believe that it is our responsibility to minimize our environmental impact and contribute to a sustainable future. Our green philosophy is reflected in every aspect of our operations:

Green Transportation

Alternative Fuel Vehicles:
We have heavily invested in LNG-powered and electric vehicles to reduce our carbon emissions. By integrating these eco-friendly vehicles into our fleet, we aim to significantly lower our environmental footprint.

Route Optimization:
Utilizing advanced AI-based route optimization tools to minimize mileage and emissions, enhancing the efficiency of our transportation operations.

Sustainable Warehousing

Energy-Efficient Systems:
Our warehouses are equipped with energy-efficient lighting and heating systems, significantly reducing energy consumption. This initiative aligns with industry standards for green buildings and energy conservation.

Eco-Friendly Practices

Shift to Rail Transport:
We have shifted 15% of our operations from road to rail, significantly reducing carbon emissions due to rail transport's higher efficiency and lower pollution levels.

Employee Engagement:
We actively engage our employees in sustainability initiatives through training sessions and awareness campaigns, fostering a culture of environmental responsibility within the organization.

Strategic Partnerships

Collaborations for Sustainability:
Partnering with suppliers, clients, and industry leaders to promote and implement sustainable practices across the supply chain. These partnerships help us achieve our sustainability goals and contribute to a greener logistics network.

Strategic Vision:

The Business Model Canvas of AVG Logistics

What is a Business Model Canvas?

The Business Model Canvas, conceived by Alexander Osterwalder and Yves Pigneur, offers a streamlined approach to strategizing. It breaks down a business model into eight vital components:

Customer Segments, Value Propositions, Channels, Customer Relationships, Revenue Streams, Key Resources, Key Activities, and Key Partnerships. Its simplicity and clarity make it a go-to tool for businesses to outline their strategies efficiently. Investors find it invaluable for grasping the essence of companies like AVG Logistics. By analyzing how the company generates, delivers, and captures value across each canvas element, investors can make well-informed judgments about its potential for sustained growth and profitability.

AVG Logistics' Business Model Canvas

AVG Logistics Limited leverages a comprehensive and customised approach to logistics, focusing on multi-modal transportation, cold chain logistics, and warehousing services. By maintaining strong partnerships with key players like Indian Railways and expanding into sustainable logistics with electric and LNG vehicles, the company ensures reliability, efficiency, and customer satisfaction. Their value proposition is enhanced by long-term contracts with major FMCG, automotive, and retail clients, providing a stable and growing revenue stream.

> "We have cemented our position as the "Gateway to Multi-modal & Green Logistics Solutions," enhancing operational efficiency and reducing costs."

1. Customer Segments:

AVG Logistics serves a diverse range of customer segments, each requiring tailored logistics solutions:

A. **FMCG Companies:** AVG caters to major and leading global food and beverage manufacturers. These clients require efficient and reliable logistics to manage their extensive distribution networks and ensure timely delivery of perishable goods.

B. **Automotive Companies:** The company provides logistics solutions to top tier tyre manufacturers and automotive parts suppliers. They need precise and timely delivery to maintain their supply chain operations.

C. **Retail and E-commerce:** AVG supports leadings and large retail chains and e-commerce platforms. These clients demand efficient warehousing and last-mile delivery solutions to meet consumer expectations.

D. **Pharmaceuticals:** The company also serves pharmaceutical firms requiring specialised cold chain logistics for temperature-sensitive products, ensuring compliance with stringent regulatory standards.

2. Value Propositions:

AVG Logistics offers unique value propositions to meet the diverse needs of its customer segments:

A. **Customised Logistics Solutions:** AVG provides tailored logistics services that cater to various industries' specific requirements, ensuring efficient and reliable delivery.

B. **Cold Chain Expertise:** The company specialises in handling temperature-sensitive goods with its advanced cold chain logistics solutions, essential for the pharmaceutical and food industries.

C. **Reliability and Efficiency:** AVG is committed to delivering timely and dependable logistics services, crucial for maintaining its clients' supply chains.

D. **Sustainability:** AVG's investment in green logistics, including electric and LNG vehicles, demonstrates its commitment to reducing environmental impact and promoting sustainable practices.

3. Channels:

AVG Logistics engages its customers through multiple channels to ensure effective communication and service delivery:

A. **Direct Sales:** The company's sales team engages directly with potential and existing clients, offering personalised services and solutions tailored to their needs.

B. **Online Platform:** AVG's website provides comprehensive information about its services, allowing customers to make inquiries, place orders, and track shipments online.

C. **Partnerships:** Collaborations with strategic partners such as real estate agents and brokers help AVG expand its market reach and attract a diverse customer base.

4. Customer Relationships:

AVG maintains strong relationships with its customers through various initiatives designed to enhance satisfaction and loyalty:

A. **Personalised Services:** AVG offers customised solutions and dedicated account managers to address each client segment's specific needs, ensuring high satisfaction levels.

B. **Loyalty Programs:** The company implements loyalty programs to reward frequent customers, fostering long-term relationships and repeat business.

C. **Community Engagement:** Hosting events and activities that engage the local community helps AVG build solid ties and enhance its brand reputation.

D. **Customer Support:** Providing 24/7 customer service ensures that clients receive prompt assistance and support, enhancing their overall experience with AVG.

5. Revenue Streams:

AVG Logistics generates revenue through various streams, reflecting its diverse service offerings:

A. **Service Fees:** Revenue from logistics and transportation services, including multi-modal transportation, warehousing, and distribution.

B. **Warehousing Fees:** Income from providing warehousing and value-added services to clients, ensuring safe and efficient storage and handling of goods.

C. **Cold Chain Logistics:** Premium fees for specialised cold chain logistics services that ensure the integrity of temperature-sensitive products.

D. **Railway Logistics:** Revenue from contracts with Indian Railways for Parcel Express Trains, enhancing connectivity and logistics capabilities.

6. Key Resources:

AVG's key resources are essential for delivering high-quality logistics services and maintaining operational efficiency:

A. **Fleet:** The company operates a large and diverse fleet of over 3,000 vehicles, including 275+ cold chain vehicles, ensuring comprehensive logistics solutions.

B. **Warehousing Infrastructure:** AVG manages over 8 lakh square feet of warehousing space, providing extensive storage and distribution capabilities.

C. **Human Resources:** A skilled workforce of over 450 professionals is crucial for effective property management, customer service, and operational efficiency.

D. **Technology:** Advanced logistics management systems and technology-driven solutions enable efficient fleet management, real-time tracking, and improved customer service

7. Key Activities:

To ensure smooth operations and growth, AVG engages in several critical activities:

A. **Logistics Services:** Providing multi-modal transportation (road, rail, air) and cold chain logistics for temperature-sensitive goods.

B. **Warehousing and Distribution:** Managing extensive warehouse space and offering value-added services such as packaging, labelling, and inventory management.

C. **Client Relationship Management:** Ensuring high service standards and client satisfaction through dedicated account management and personalised services.

D. **Fleet Management:** Maintaining and expanding a diverse fleet of vehicles, including regular maintenance and integration of green technologies.

8. Key Partnerships:

AVG relies on various key partnerships to support its business model and enhance service delivery:

A. **Strategic Partners:** Collaborations with Indian Railways for leasing Parcel Express Trains enhance connectivity and logistics capabilities.

B. **Fleet Leasing Companies:** Partnerships with leasing companies provide electric and LNG vehicles, supporting AVG's sustainability initiatives.

C. **Major Clients:** Long-term contracts with 'blue-chip' clients ensure stable revenue streams and a strong market position.

D. **Technology Partners:** Collaborations with logistics technology providers improve fleet management and operational efficiency.

APPROACH

Section 3

Unveiling our strategic methods and innovative practices in logistics. Learn about the processes and systems that drive our success and enable us to deliver exceptional value to our clients.

STORY 1

Navigating New Frontiers:

Strategic Expansion in Multi- Modal Logistics

In FY2024, AVG Logistics reinforced its status as a pioneer in multi-modal logistics, seamlessly integrating road, rail, and air transport to optimise customer operations. As the "Gateway to Multi-modal & Green Logistics Solutions," our strategic approach enhances operational efficiency, reduces costs, and provides comprehensive solutions for various industries. Leveraging our robust business model, we deliver customised logistics solutions that cater to diverse sectors, from FMCG to pharmaceuticals, ensuring timely and reliable delivery. Our dedication to integrating advanced technologies, such as IoT sensors and GPS tracking, is propelling our growth and transforming the logistics landscape across India, positioning us at the forefront of sustainable and innovative logistics solutions.

Recent Multi-Modal Logistics Solutions

Leveraging our extensive PAN India infrastructure, we are revolutionising route planning to ensure efficient delivery. Our typical routes now initiate with road movement to a consolidation centre, followed by transhipment to the railway yard, then rail transport to the destination yard, and finally, last-mile delivery from the transhipment point to the customer delivery point.

Optimised Route Planning and Execution

Revolutionised Route Planning: Our multi-modal logistics solutions start with a meticulously planned route that optimises the strengths of road, rail, and air transport. By initiating road movements to strategically located consolidation centres, we ensure efficient collection and sorting of goods. These goods are then transhipped to railway yards, leveraging the extensive rail network for long-haul transport to destination yards. Finally, last-mile delivery is executed from the transhipment points to customer delivery locations, ensuring timely and efficient service.

Advanced Technology Integration

Enhanced Visibility and Tracking: Integrating advanced technologies has been a cornerstone of our strategy. By employing GPS tracking, RFID tagging, and IoT sensors, we have significantly enhanced the visibility and tracking of shipments across various transport modes. Real-time tracking capabilities allow customers to monitor their shipments at every stage of the journey, from initial pickup to final delivery.

Cold Chain Integrity: For temperature-sensitive goods, our use of temperature sensors ensures the integrity of perishable items throughout the cold chain. These sensors provide continuous monitoring, ensuring that the required temperature conditions are maintained, thus safeguarding the quality of goods such as pharmaceuticals and food products.

Custom Services and Technological Innovations

Custom Services: AVG Logistics offers a range of custom services designed to enhance the efficiency and reliability of our logistics solutions. These include IOCL Cards and Happay Cards for drivers, which streamline fuel and expense management, and a Tyre Management System that ensures optimal vehicle performance and safety.

> "By integrating advanced technologies, fostering strong partnerships, and embedding eco-friendly practices into our operations, we strive to deliver exceptional value to our clients while contributing to a sustainable future."

Data Analytics and Machine Learning: Utilising data analytics and machine learning algorithms, we have optimised routes, reduced transit times, and improved overall efficiency. These technologies enable us to analyse vast amounts of data to identify patterns and make informed decisions, ensuring that our logistics operations are both proactive and responsive to changing conditions.

Sustainable and Reliable Logistics Partner

Sustainable Practices: As part of our commitment to green logistics, we have integrated eco-friendly practices into our multi-modal solutions. This includes the use of LNG and EV vehicles, which significantly reduce carbon emissions and fuel consumption, aligning with our sustainability goals and those of our environmentally conscious customers.

Reliable Partner for Top Businesses: By providing sustainable, reliable, and integrated logistics solutions, we have solidified our position as a trusted partner for India's top businesses. Our comprehensive approach ensures that we meet the diverse needs of various industries, delivering efficient and dependable service that supports their operational goals.

“By expanding our rail network, integrating LNG and EV vehicles, and welcoming esteemed new customers, we continue to enhance our service offerings and sustainability practices and integrated logistics solutions for India's top businesses.”

₹105Cr
Contract with Indian Railways

Secured a ₹105 crore, six-year contract with Indian Railways for the Parcel Cargo Express Train, reinforcing our market position

2 New Rail Routes
Rail Network Expansion

Introducing 2 new rail routes to optimise our transportation network, improving connectivity and reducing transit times between key commercial hubs.

Strategic Rail Route Expansion

In our commitment to expanding our reach as the "Gateway to Multi-modal & Green Logistics Solutions," AVG Logistics has undertaken significant initiatives to enhance our service offerings and sustainability practices. This year, we have signed new rail routes and advanced green logistics initiatives through the integration of LNG and EV vehicles, underscoring our dedication to innovation and environmental stewardship.

New Rail Routes

We have established pivotal new rail routes from Bangalore to Sahnewal and Chennai to Guwahati. These routes are strategically chosen to enhance our national connectivity, facilitating faster and more efficient transportation of goods across key industrial and commercial hubs. By leveraging the extensive rail network, we ensure that our logistics solutions are not only timely but also cost-effective, reducing dependency on road transport and mitigating congestion.

Operational Efficiency

The introduction of these new rail routes allows us to streamline our operations, optimising transit times and improving overall service reliability. Rail transport, known for its capacity and efficiency over long distances, complements our existing road and air transport services, creating a robust multi-modal network that caters to diverse customer needs.

Esteemed New Customers

Expanding Clientele:

Our strategic expansion is complemented by the addition of esteemed new customers, including leading players from the Cement, Cosmetics, Chemicals, Beverage, and FMCG industries. These partnerships are a testament to our capability to deliver high-quality logistics solutions tailored to the specific needs of various industries.

Customised Solutions:

Each of these clients benefits from our customised logistics solutions, which are designed to meet their unique requirements. Whether it's the reliable transportation of construction materials, the efficient distribution of consumer goods, or the specialised handling of food and beverage products, our services are tailored to ensure maximum efficiency and customer satisfaction.

Enhancing Service Quality and Customer Satisfaction

Reliable and Efficient Services

The new routes and services not only expand our geographical reach but also enhance our ability to provide reliable and efficient logistics solutions. By integrating advanced technologies such as GPS tracking and IoT sensors, we ensure real-time visibility and monitoring of shipments, further improving service reliability and customer satisfaction.

Customer-Centric Approach:

Our focus on innovation and sustainability strengthens our relationships with customers, who appreciate our commitment to providing high-quality, eco-friendly logistics solutions. These strategic expansions and partnerships underscore our dedication to meeting and exceeding customer expectations.

> "By expanding infrastructure, integrating advanced technologies, and focusing on green logistics initiatives, we aim to drive operational efficiency, customer satisfaction, and sustainability. These enhancements not only meet but exceed customer expectations, ensuring that we remain at the forefront of the logistics industry in India."

95%

Customer Retention Rate

We achieved a 95% customer retention rate over the past seven years, reflecting our commitment to customer satisfaction.

>65%

Revenue from Top 25 Clients

Strengthened client relationships with our top 25 clients now contributing 65% of our revenues.

Impact on Service Efficiency and Customer Satisfaction

By strategically combining road and rail transport, we have been able to meticulously select the most efficient routes, significantly reducing transit times. This multi-modal approach offers unparalleled flexibility, allowing us to swiftly adapt to changing customer requirements and unforeseen circumstances, such as weather disruptions or capacity constraints.

Enhanced Efficiency and Reliability

Optimised Route Selection:

Leveraging our extensive network, we have implemented a sophisticated route planning system that integrates road and rail transport. This hybrid approach enables us to bypass common roadblocks and congestion, ensuring timely deliveries even in the face of unexpected challenges. By initiating routes with road movement to a consolidation centre, followed by transhipment to the railway yard, we maximise the strengths of each transport mode.

Reduced Transit Times:

The combination of road and rail transport has allowed us to streamline operations, cutting down on transit times. Rail transport, known for its efficiency over long distances, complements our road transport's flexibility for short hauls and last-mile delivery. This synergy ensures that goods move swiftly and efficiently from origin to destination.

Real-Time Visibility and Tracking:

Our integration of advanced tracking technologies, including GPS tracking, RFID tagging, and IoT sensors, has revolutionised shipment visibility. Customers can now track their shipments in real-time across all stages of transportation, from the initial pickup to the final delivery. This transparency not only builds trust but also allows for proactive management of potential delays.

Customer-Centric Flexibility

Adaptability to Customer Needs:

The flexibility offered by our multi-modal logistics solutions allows us to quickly respond to varying customer demands and operational challenges. Whether it's adjusting routes to avoid adverse weather conditions or reallocating resources to handle sudden spikes in demand, our system is designed to be agile and responsive.

Handling Unforeseen Circumstances:

Our ability to switch between different transport modes ensures that we can maintain service continuity in the face of disruptions. For instance, if rail services are affected by weather conditions, we can seamlessly shift to road transport to ensure that delivery schedules are met.

Cost Reduction:

By optimising transport modes and routes, we have been able to significantly reduce operational costs. Rail transport, being more fuel-efficient and capable of handling larger volumes, reduces the overall cost per shipment. These savings are then passed onto our customers, making our services not only efficient but also cost-effective.

Value-Added Services:

Our commitment to enhancing customer experience extends beyond basic logistics. Services such as IOCL Cards, Happay Cards for drivers, and a Tyre Management System contribute to smoother operations and reduced operational costs, benefits that are ultimately enjoyed by our customers.

> By expanding infrastructure, integrating advanced technologies, and focusing on green logistics initiatives, we aim to drive operational efficiency, customer satisfaction, and sustainability. **The achievements and future plans outlined in this report reflect our commitment to excellence and innovation in logistics**, setting the stage for a successful and sustainable future.

107 Vehicles

Fleet Expansion

Increased our fleet size by 107 vehicles in FY24, contributing to our expanded operational capacity and improved service delivery.

20%

Cold Chain Fleet Expansion

Acquiring 50+ cold chain vehicles, representing a 20% increase in our current cold chain fleet, enhancing our capabilities in servicing long-term contracts with major FMCG companies.

Future Plans for Expanding Multi-Modal Logistics Services

Looking ahead, AVG Logistics is focused on significantly expanding our multi-modal logistics services to meet the growing demands of our customers and industry standards. Our ambitious plans include:

Infrastructure Expansion:

New Branches: Establishing 12 new branches across strategic locations in India to enhance our operational reach and provide seamless logistics solutions across a broader geographical area.

New Rail Routes: Introducing 2 new rail routes to optimise our transportation network, improve connectivity between key commercial hubs, and reduce transit times and operational costs.

Investment in Green Fleet:

LNG and EV Fleets: Planning to invest in 100 new LNG and EV vehicles to significantly reduce carbon emissions and fuel consumption, aligning with our sustainability goals. This initiative supports our commitment to green logistics and enhances our eco-friendly transport solutions.

Technological Integration:

Advanced Technologies: Continuing to integrate cutting-edge technologies such as IoT, AI, and data analytics into our logistics operations to enhance real-time tracking, route optimisation, and predictive maintenance, leading to improved efficiency and reliability.

New Initiatives and Strategic Partnerships:

Land Acquisition in Odisha: Acquiring a 4-acre land parcel in Khurdha, Bhubaneswar, for the development of an ancillary unit aimed at providing logistics assistance within Odisha. This strategic location enhances our presence in a major industrial hub and increases our capacity to deliver efficient and comprehensive logistics solutions.

UPSRTC Partnership: Securing a 60 crore tender recently as an authorised partner for Express parcel services with Uttar Pradesh State Road Transport Corporation (UPSRTC). This partnership will enhance the efficiency and reach of Express parcel delivery services across Uttar Pradesh, leveraging UPSRTC's extensive bus network.

Success Stories

Our commitment to excellence is demonstrated through our success stories and recognitions:

Cold Chain Fleet Expansion: Acquiring 50+ cold chain vehicles to enhance our cold chain capabilities and service long-term contracts with India's largest FMCG companies. This fleet represents 20% of our current cold chain fleet, taking our total cold chain fleet strength to 275+ vehicles.

Indian Railways Contract: Securing a ₹105 crore, 6-year contract with Indian Railways for the operation of Leased Parcel Express Train services, covering 2,500 km between Chennai and Guwahati in 72 hours. This contract enhances our financial standing and operational capabilities, supporting industries in both directions.

Financial Performance: Reporting impressive financial growth in FY24, with a 283% increase in PAT. The expansion of our fleet and rail network, along with effective debt management, has contributed to our robust financial performance.

14.23%

Total Income Growth

Achieved a 14.23% year-over-year increase in total income, reflecting our sustained growth and market expansion.

STORY 2

Driving Sustainable Excellence:

AVG Logistics' Path to a Greener Future in FY2024

In the fiscal year 2024, AVG Logistics Limited has taken bold strides towards achieving its overarching sustainability goals, significantly enhancing its environmental, social, and governance (ESG) performance. The company's initiatives span reducing carbon emissions, optimizing resource utilization, promoting intermodal transportation, and ensuring regulatory compliance.

Environmental Impact and Resource Efficiency

AVG Logistics has made remarkable strides in its sustainability strategy, with a strong commitment to reducing carbon emissions at its core. By incorporating sustainable transportation modes, such as rail freight and LNG movement, the company has significantly lowered its CO_2 emissions. This strategic shift not only aligns with AVG's environmental goals but also sets a new benchmark in the logistics industry.

One of the most notable achievements this year was securing a long-term contract with Indian Railways to operate a leased Parcel Cargo Express Train. This special train connects Chennai to Guwahati, covering a distance of 2,500 kilometres in just 72 hours. This initiative ensures seamless and eco-friendly cargo transport, significantly reducing the company's carbon footprint and underscoring AVG's dedication to sustainable logistics.

Efficient resource utilization is another area in which AVG Logistics excels. By integrating various transport modes, the company has optimized fuel and energy consumption. Selecting the most efficient transportation mode for each shipment minimizes resource wastage and enhances overall operational efficiency. The recent acquisition of over 50 cold chain vehicles, meticulously assessed for quality and condition, supports this strategy. These vehicles, previously owned by a multinational logistics company, not only enhance the efficiency of transporting perishable goods but also significantly reduce energy consumption, reinforcing AVG's commitment to sustainable practices.

Embracing the concept of intermodal transportation, AVG Logistics facilitates a seamless transition between different transport modes. This approach promotes the efficient use of existing infrastructure, reduces road congestion, and addresses logistical challenges such as driver shortages. The integration of rail and road transport, particularly through the long-term rail contract and the strategic acquisition of cold chain vehicles, highlights AVG's dedication to promoting greener transport alternatives. This modal shift aligns with the company's sustainability objectives and operational efficiency goals, ensuring that AVG remains at the forefront of sustainable logistics solutions.

Looking ahead, AVG Logistics has set ambitious sustainability targets for the next 12-18 months, aiming to build on the positive feedback received from clients. Senior executives from prominent companies like Nestle have commended AVG's commitment to green logistics, recognizing the significant impact on enhancing supply chain sustainability. This positive client feedback reinforces the value of AVG's sustainability efforts and highlights its success in meeting client expectations.

To further cement its leadership in sustainable logistics, AVG Logistics plans to achieve even greater reductions in emissions and make substantial investments in green technologies. A key focus will be the expansion of its use of LNG-powered vehicles, which are crucial for reducing the environmental footprint of its transportation operations. By integrating more LNG-powered vehicles into its fleet, AVG aims to significantly lower emissions and promote cleaner energy use.

Additionally, AVG Logistics will enhance its rail transportation network, leveraging the efficiency and lower emissions of rail transport compared to road transport. This expansion will not only improve operational efficiency but also align with AVG's broader sustainability objectives by reducing reliance on more carbon-intensive transportation methods. Through these initiatives, AVG Logistics demonstrates its unwavering commitment to sustainability, striving to achieve a greener, more efficient logistics operation in the coming months.

> By prioritizing investments in EVs and expanding its fleet, **AVG Logistics is not only enhancing its service capabilities but also reinforcing its dedication to sustainable practices.** These efforts are integral to the company's broader strategy of reducing its carbon footprint and promoting greener transport alternatives in the logistics industry.

Investment in Electric Vehicles and Fleet Expansion

As part of its commitment to sustainability, AVG Logistics has made significant investments in expanding its electric vehicle (EV) fleet. This strategic move is designed to reduce the environmental impact of its logistics operations, lower emissions, and improve fuel efficiency.

The Company's EV investments include the introduction of electric powered vehicles, enabling AVG to integrate these vehicles into its logistics ecosystem and foster eco-friendly transportation solutions.

In addition to EVs, AVG Logistics has also expanded its fleet of cold chain vehicles by 50, which were previously owned by a multinational logistics company. This addition represents a 20% increase in AVG's current cold chain fleet strength, bringing the total to 275+ cold chain vehicles. These vehicles are essential for the efficient transportation of perishable goods, ensuring that AVG can meet its clients' needs while minimizing energy consumption and environmental impact.

Indian Railways Partnership

Parcel Cargo Express Train

Collaboration with Indian Railways for the Parcel Cargo Express Train enhanced our service offerings.

₹105Cr

Contract with Indian Railways

Secured a ₹105 crore, six-year contract with Indian Railways for the Parcel Cargo Express Train, reinforcing our market position

2

New Rail Routes

Introduction of 2 new rail routes to enhance connectivity and operational efficiency.

Railway Collaboration:

Enhancing Green Infrastructure

The collaboration with Indian Railways for the leased Parcel Cargo Express Train stands as a cornerstone of AVG Logistics' investment in green infrastructure. This strategic partnership leverages the extensive and well-established rail network in India to facilitate long-distance cargo transport, significantly reducing the company's reliance on road transport and thereby lowering emissions.

Recently, AVG secured a long-term contract with Indian Railways to operate a leased Parcel Cargo Express Train, connecting Chennai to Guwahati. This train covers a distance of 2,500 kilometres in just 72 hours, ensuring seamless and eco-friendly cargo transport. This initiative alone is expected to significantly reduce the company's carbon footprint by replacing road transport with rail freight, a greener alternative.

> "By leveraging the extensive rail network for long-distance transport, AVG not only reduces its carbon footprint but also enhances operational efficiency and service reliability. This initiative underscores AVG's dedication to achieving its sustainability goals and setting a benchmark for green logistics in the industry."

Key Features and Benefits of the Railway Collaboration:

Long-Distance Eco-Friendly Transport: The Parcel Cargo Express Train connects Chennai to Guwahati, covering a vast distance of 2,500 kilometres in just 72 hours. This ensures seamless, timely, and environmentally friendly transportation of goods across major industrial regions in India.

High Carrying Capacity: Initially, the train operates with a carrying capacity of 364 tonnes per trip. This capacity is set to increase to 484 tonnes per trip after the first six months, reflecting AVG's commitment to scaling up its operations to meet growing demand while maintaining efficiency and sustainability.

Frequency and Volume: The train will complete four trips every month over the next six years, totalling 313 trips during the contract period. This regular and reliable service underscores AVG's ability to provide consistent and high-volume transport solutions to its clients.

Operational Efficiency: By utilizing rail transport for long-distance cargo movement, AVG Logistics enhances its operational efficiency. Rail transport is inherently more fuel-efficient and produces fewer emissions per tonne-kilometre compared to road transport, aligning with AVG's sustainability objectives.

Reduced Road Congestion: Shifting a significant portion of cargo transport from road to rail alleviates congestion on roadways, contributing to a smoother and more efficient transportation network overall. This shift also addresses logistical challenges such as driver shortages and road maintenance issues.

Strategic Impact: The collaboration with Indian Railways not only improves AVG's logistical capabilities but also reinforces its position as a leader in sustainable logistics. By integrating rail transport into its operations, AVG demonstrates a proactive approach to environmental stewardship and operational innovation.

Long-Term Vision and Commitment: The six-year contract, valued at ₹105 crore, highlights AVG Logistics' long-term vision and commitment to sustainable practices. This partnership is expected to generate significant revenue, enhancing the company's financial standing and enabling further investments in green technologies and infrastructure.

50+

Cold chain vehicles were acquired.

AVG has expanded its fleet with over 50 cold chain vehicles, previously owned by a multinational logistics company.

275+

Total number of chain vehicles

This expansion significantly boosts AVG's ability to handle an increased volume of perishable goods.

484 tonnes

Initial carrying capacity per trip, increasing to 484 tonnes.

Initially, the train operates with a carrying capacity of 364 tonnes per trip, which will increase to 484 tonnes after the first six months.

Cold Chain Fleet Expansion:

Enhancing Efficiency and Sustainability

In FY2024, AVG Logistics took a significant step towards strengthening its intermodal transportation strategy by expanding its cold chain fleet. The acquisition of over 50 high-quality cold chain vehicles represents a strategic investment aimed at enhancing the company's capacity to transport perishable goods efficiently while minimizing energy consumption. The newly acquired fleet of cold chain vehicles was meticulously assessed for quality and condition before integration into AVG's operations. These vehicles, previously owned by a multinational logistics company, were selected based on stringent criteria to ensure they meet AVG's high standards for performance and reliability. This careful selection process ensures that the vehicles are in top condition, and ready to provide the high level of service that AVG's clients expect.

Energy Consumption and Environmental Impact: The new cold chain vehicles are designed to be energy-efficient, aligning with AVG's sustainability goals. By reducing energy consumption and lowering emissions, these vehicles contribute to the company's broader environmental objectives. The integration of these vehicles into AVG's logistics network supports the company's commitment to reducing its carbon footprint and promoting sustainable practices.

Operational Integration and Flexibility: The cold chain fleet expansion is a key component of AVG's intermodal transportation strategy, which involves the seamless transition between different modes of transport. These vehicles enhance the flexibility and efficiency of AVG's logistics operations, allowing the company to choose the most appropriate and sustainable transportation mode for each shipment. This flexibility is particularly important for optimizing routes and schedules, reducing transit times, and ensuring timely deliveries.

"This strategic investment supports AVG's intermodal transportation strategy, ensuring the efficient and reliable transportation of perishable goods while minimizing environmental impact. As AVG continues to grow and innovate, the expanded cold chain fleet will play a crucial role in achieving the company's sustainability goals and maintaining its leadership in the logistics industry."

Enhanced Capacity and Reach: This acquisition adds a substantial 20% to AVG's existing cold chain fleet, bringing the total number of cold chain vehicles to over 275. This expansion significantly boosts AVG's ability to handle an increased volume of perishable goods, catering to the growing demands of sectors such as food and beverages, pharmaceuticals, and other temperature-sensitive industries.

Efficiency in Perishable Goods Transportation: The cold chain fleet is crucial for maintaining the integrity of perishable goods during transit. These vehicles are equipped with advanced refrigeration systems that ensure optimal temperature control, preventing spoilage and ensuring that products reach their destination in perfect condition. This capability is essential for AVG's long-term contracts with major clients, including India's largest MNC FMCG companies(Final_ fleet Addition).

Customer Satisfaction and Competitive Advantage: The enhanced cold chain capabilities strengthen AVG's position as a preferred logistics partner for companies requiring reliable and efficient transportation of perishable goods. This expansion not only meets the immediate logistical needs of AVG's clients but also reinforces the company's reputation for excellence and innovation in logistics solutions. By providing superior service, AVG gains a competitive edge in the market, attracting new clients and retaining existing ones through improved performance and reliability.

Future Targets

Looking ahead, AVG Logistics has set ambitious sustainability targets for the next 12-18 months, aiming to build on the positive feedback received from clients. Senior executives from prominent companies like Nestle have commended AVG's commitment to green logistics, recognizing the significant impact on enhancing supply chain sustainability. This positive client feedback reinforces the value of AVG's sustainability efforts and highlights its success in meeting client expectations.

To further cement its leadership in sustainable logistics, AVG Logistics plans to achieve even greater reductions in emissions and make substantial investments in green technologies. A key focus will be the expansion of its use of LNG-powered vehicles, which are crucial for reducing the environmental footprint of its transportation operations. By integrating more LNG-powered vehicles into its fleet, AVG aims to significantly lower emissions and promote cleaner energy use.

Additionally, AVG Logistics will enhance its rail transportation network, leveraging the efficiency and lower emissions of rail transport compared to road transport. This expansion will not only improve operational efficiency but also align with AVG's broader sustainability objectives by reducing reliance on more carbon-intensive transportation methods. Through these initiatives, AVG Logistics demonstrates its unwavering commitment to sustainability, striving to achieve a greener, more efficient logistics operation in the coming months.

STORY 3

Synergizing Success:

Strategic Partnerships and Alliances

In the dynamic and competitive logistics industry, strategic partnerships and alliances are vital for sustained growth and service excellence. **AVG Logistics Limited has harnessed the power of these partnerships to significantly enhance its capabilities**, market reach, and service offerings.

Key Strategic Partners and Their Roles

AVG Logistics collaborates with a diverse array of partners, each playing a crucial role in the Company's success. The Company's strategic alliances span across transportation providers, warehousing companies, technology firms, manufacturers, and retailers.

Notable partners include Indian Railways, which enhances AVG's connectivity and sustainability efforts through the operation of a leased Parcel Cargo Express Train. This collaboration ensures efficient and eco-friendly cargo transport across India.

Other significant partners include top-tier clients from major FMCG groups. These partnerships are instrumental, contributing to 70% of AVG's overall revenue, with the Company maintaining a 95% customer retention rate over seven years.

Contributions to Growth and Service Enhancement

Strategic partnerships have been pivotal in driving AVG Logistics' growth and enhancing its service portfolio. These collaborations have enabled AVG to expand its geographical reach, improve operational efficiency, introduce new services, and access specialized expertise.

Expanded Reach: Through partnerships with various transportation and warehousing companies, AVG has extended its services to new regions and markets. This expansion allows AVG to cater to a broader customer base, enhancing its market presence and revenue streams.

Improved Efficiency: Collaborations with technology firms have facilitated the development and adoption of innovative logistics software and tools. These advancements streamline operations, optimize routes, and enhance overall service delivery efficiency. For example, the integration of advanced route optimization software has significantly reduced delivery times and operational costs.

> Strategic partnerships have been pivotal in driving AVG Logistics' growth and enhancing its service portfolio, enabling us to expand geographically, improve operational efficiency, and offer value-added services. These collaborations have been instrumental in accessing specialized expertise, achieving cost savings, and, ultimately, delivering exceptional value to our clients.

Enhanced Service Offerings: Partnering with complementary businesses has enabled AVG to offer value-added services such as packaging, labelling, and assembly. These additional services enhance AVG's value proposition, making it a comprehensive logistics solutions provider. This holistic approach attracts more clients, boosting revenue and customer satisfaction.

Access to Specialized Expertise: Strategic partnerships provide AVG with access to industry knowledge, regulatory compliance support, and specialized equipment that are not available in-house. Collaborations with compliance experts, for instance, ensure adherence to relevant regulations, mitigating risks and enhancing service reliability.

Cost Savings: Collaborating with partners leads to significant cost savings through economies of scale, joint procurement initiatives, and shared resources. These savings improve AVG's bottom line, enabling reinvestment in further growth and service enhancements. The strategic acquisition of cold chain vehicles, previously owned by a multinational logistics company, exemplifies such cost-effective partnerships.

AVG Logistics' strategic partnerships and alliances are fundamental to its success, driving growth, efficiency, and service excellence. Through careful partner selection and leveraging external capabilities, AVG continues to deliver exceptional value to its clients, reinforcing its position as a leader in the logistics industry.

Successful Collaborations

One of the most notable success stories is AVG Logistics' partnership with Nestle. This collaboration has been instrumental in optimizing Nestle's supply chain operations across India. By leveraging AVG's extensive logistics network and advanced technological solutions, Nestle has achieved faster delivery times, reduced costs, and improved overall efficiency. Testimonials from Nestle's senior executives highlight AVG's role in significantly enhancing its supply chain sustainability and operational effectiveness.

Criteria for Partner Selection

AVG Logistics employs stringent criteria to select its strategic partners, ensuring that each collaboration aligns with its business objectives and values. Key selection criteria include operational synergy, technological compatibility, financial stability, reputation and reliability, and a shared commitment to sustainability. These criteria ensure that partners complement AVG's strengths and contribute positively to its growth and service delivery.

Upcoming Partnerships and Alliances

AVG Logistics is continuously exploring new partnerships and alliances to fuel its growth and enhance its service portfolio. Several promising collaborations are in the pipeline, and they are expected to bring significant benefits to the Company. These new alliances will further strengthen AVG's market position, expand its service offerings, and contribute to its sustainability goals. By proactively forming strategic partnerships, AVG Logistics demonstrates its commitment to innovation, excellence, and sustainable growth.

Key Performance Indicators (KPIs)

65%
Percentage of overall revenue contributed by top-tier clients in India

2,500 km
Distance covered by the Parcel Cargo Express Train in 72 hours

95%
Customer retention rate over the past seven years

275+
Total number of cold chain vehicles, enhancing the capacity for perishable goods transport

20%
Increase in cold chain fleet strength with the acquisition of over 50 vehicles

EFFICIENCY

Section 4

Our relentless pursuit of operational excellence through cutting-edge solutions. This section highlights how AVG Logistics continuously enhances performance and reduces costs while maintaining high standards.

STORY 4

Innovating the Future:

AVG Logistics' Technological Advancements and Their Impact

In the rapidly evolving logistics industry, AVG Logistics Limited stands at the forefront, embracing technological advancements to enhance operational efficiency and customer satisfaction. FY2024 has been a transformative year, with significant investments in cutting-edge technologies, positioning AVG as a leader in the industry. This story highlights the recent technological innovations integrated into AVG's operations, their impact on efficiency and service, specific technology-driven projects, the Company's forward-looking strategy, and how these innovations' success and impact are measured.

Technological Advancements and Specific Initiatives

AVG Logistics has integrated a range of advanced technologies to streamline its operations and launched several notable projects leveraging these technologies:

A. **Internet of Things (IoT):** Real-time tracking devices installed in fleets and warehouses provide comprehensive visibility over the logistics network. These devices enable precise monitoring of vehicle locations, shipment statuses, and environmental conditions, ensuring the integrity and safety of consignments. Specifically, IoT integration in fleet management has improved fleet utilization and reduced maintenance costs.

B. **Artificial Intelligence (AI):** AI-based route optimization tools analyse vast amounts of data to determine the most efficient routes, minimizing delays and reducing fuel consumption. This technology has significantly improved delivery times and reduced operational costs. Implementing AI tools for route planning has reduced average transit times, enhancing the reliability of deliveries.

C. **Blockchain Technology:** For enhanced transparency and security, blockchain technology has been adopted in the supply chain processes. This ensures immutable records of transactions and shipments, reducing the risk of fraud and enhancing trust with customers. Blockchain technology has been used to create a transparent and secure supply chain, reducing discrepancies, and building trust with stakeholders.

D. **CCTV Cameras:** Installed in drivers' cabins, these cameras monitor driver behaviour and consignment security, promoting safety and compliance with regulations.

> AVG Logistics Limited stands at the forefront, embracing technological advancements to enhance operational efficiency and customer satisfaction. FY2024 has been a transformative year, with significant investments in cutting-edge technologies, positioning AVG as a leader in the industry.

Technological Innovations for improved operations:

AVG successfully implemented several technological innovations during FY2024, leading to significant improvements in operations.

Reduction in Safety Incidents

The installation of CCTV cameras in drivers' cabins has led to a significant decrease in safety incidents, ensuring safer transportation of goods.

Reduction in Operational Costs

The implementation of AI and IoT technologies has optimized routes and fuel efficiency, resulting in a noticeable reduction in operational expenses and improving profitability.

Improvement in Delivery Times

AI-based route optimization has enhanced delivery times, ensuring timely deliveries and boosting customer satisfaction.

Effect on Operational Efficiency and Customer Service

The integration of advanced technologies at AVG Logistics has yielded significant improvements in both operational efficiency and customer service. The key benefits are detailed below:

1. Improvement in Delivery Times:

- AI-Based Route Optimization: The deployment of AI tools for route planning has transformed how AVG Logistics manages its deliveries. The AI system identifies the most efficient routes by analysing traffic patterns, weather conditions, and historical data, minimizing delays and avoiding congestion. This has led to improvements in delivery times, ensuring goods reach their destinations promptly. As a result, customer satisfaction has significantly increased, with clients appreciating the reliability and punctuality of AVG's services.

2. Reduction in Operational Costs:

- IoT and AI Technologies: The combination of IoT and AI has optimized route planning and fuel management, substantially reducing operational costs. IoT devices provide real-time data on vehicle health and fuel usage, allowing for predictive maintenance and efficient fuel consumption. AI algorithms further enhance this by suggesting optimal routes that save time and fuel. Together, these technologies have contributed to a reduction in operational costs, improving AVG's bottom line and enabling competitive customer pricing.

3. Enhanced Safety:

- CCTV Cameras in Drivers' Cabins: Safety is paramount at AVG Logistics. The installation of CCTV cameras in drivers' cabins has had a profound impact on safety standards. These cameras monitor driver behaviour, ensuring compliance with safety regulations and reducing risky driving practices. The real-time footage allows for immediate corrective actions and continuous training of drivers based on observed behaviour. This initiative has resulted in a reduction in incidents, ensuring the safer transportation of goods and enhancing the overall trust of customers in AVG's commitment to safety.

4. Real-Time Monitoring and Proactive Issue Resolution:

- IoT Integration: The real-time tracking capabilities of IoT devices allow for proactive management of the logistics network. Any deviations from the planned routes, delays, or potential issues are immediately flagged, enabling AVG's operations team to address them swiftly. This proactive approach minimizes disruptions and ensures that shipments remain on schedule, further boosting customer satisfaction.

5. Increased Transparency & Trust:

- Blockchain Technology: By adopting blockchain technology, AVG Logistics has created an immutable and transparent record of all transactions and shipments. This transparency reduces the risk of fraud and discrepancies, fostering greater trust between AVG and its clients. Customers can track their shipments through secure, verifiable records, enhancing their confidence in the integrity and reliability of AVG's services.

> "As AVG continues to innovate, it sets a strong example for the industry, demonstrating the significant benefits of embracing advanced technologies in logistics."

6. Optimized Fleet Utilization:

- IoT in Fleet Management: IoT devices provide detailed insights into fleet utilization, helping AVG optimize the deployment of its vehicles. By monitoring vehicle location, usage patterns, and maintenance needs in real-time, AVG can ensure its fleet is used to its maximum potential. This has led to improvements in fleet utilization, reducing downtime and ensuring that resources are used efficiently.

These technological advancements underscore AVG Logistics' commitment to innovation and excellence, driving significant improvements in operational efficiency and customer service. By leveraging cutting-edge technologies, AVG enhances its service delivery and sets new standards in the logistics industry for reliability, efficiency, and safety.

Strategy for Staying Ahead in Logistics Technology

AVG Logistics is committed to staying at the cutting edge of technology through:

Investment in R&D:
A significant portion of the Company's budget is allocated to research and development, focusing on emerging technologies to drive further improvements in logistics operations.

Partnerships with Tech Firms:
Collaborations with leading technology providers ensure AVG remains at the forefront of innovation. These partnerships provide access to the latest advancements and best practices in the industry.

Automated Picking and Sorting Systems:
Future investments will include automated systems in warehousing operations to streamline processes, reduce human errors, and improve overall efficiency.

STORY 5

AVG Logistics' Green Operations:

and Environmental Impact

The logistics industry is experiencing a significant shift towards sustainability. With increasing regulatory pressures and consumer demand for eco-friendly practices, companies must adopt greener operations. Industry leaders are focusing on reducing carbon emissions, optimising resource use, and implementing advanced technologies to minimise their environmental impact.

At AVG Logistics, sustainability is more than a trend—a core principle integrated into every aspect of our operations. Our philosophy revolves around creating a sustainable future by reducing our environmental footprint and promoting eco-friendly practices.

> "Sustainability at AVG Logistics is integral to our business model. Our commitment to green operations—from transportation and warehousing to supply chain optimisation and regulatory compliance—underscores our dedication to a sustainable future."

Strategies in Play

At AVG Logistics, we integrate sustainability into our operations by investing heavily in alternative fuel technologies, particularly electric vehicles (EVs), and utilising advanced AI-based route optimisation to minimise mileage and emissions. Our warehousing features energy-efficient systems and comprehensive recycling programs, significantly reducing energy consumption and waste. By streamlining supply chain processes and engaging stakeholders through training and awareness campaigns, we foster a culture of sustainability. These efforts ensure our growth aligns with environmental stewardship and industry best practices.

Green Transportation

Alternative Fuel Vehicles: In response to the industry's push for greener logistics, we have invested heavily in fuel-efficient and alternative fuel technologies, focusing strongly on electric vehicles (EVs). Currently, a substantial percentage of our fleet runs on alternative fuels, demonstrating our dedication to reducing carbon emissions. This move aligns with global efforts to transition to cleaner energy sources in transportation.

Route Optimisation: Utilising advanced AI-based route optimisation tools, we minimise mileage and emissions, enhancing transportation efficiency. These tools analyse traffic patterns, weather conditions, and vehicle performance to determine the most efficient routes, significantly reducing fuel consumption and emissions.

Efficient Warehousing

Energy-Efficient Facilities: Our commitment to sustainability extends to our warehousing operations. Our warehouses feature energy-efficient lighting and heating systems, significantly reducing energy consumption. We are also rolling out standardised, high-quality warehouses across India to support our expanding business sustainably. This initiative aligns with industry standards for green buildings and energy conservation.

Recycling Programmes: We have implemented comprehensive recycling programs for packaging materials, significantly reducing waste generation. By reusing materials and reducing landfill waste, we contribute to a circular economy, reflecting our commitment to sustainability.

Supply Chain Optimisation

Collaborative Efforts: Partnering with suppliers and stakeholders, we streamline supply chain processes, reduce excess inventory, and minimise transportation distances, collectively lowering our environmental impact. Collaboration ensures that sustainability is embedded throughout the supply chain, from procurement to delivery.

Stakeholder Engagement

Promoting Eco-Friendly Practices: We actively engage with employees, customers, and stakeholders through training sessions and awareness campaigns to foster a culture of sustainability within AVG Logistics. By raising awareness and encouraging eco-friendly behaviours, we ensure everyone involved in our operations is aligned with our sustainability goals.

"Looking forward, AVG Logistics remains committed to expanding our sustainability initiatives. Our future plans include further investments in green technologies, enhancing our recycling programs, and continuing to optimise our energy usage. By staying at the forefront of sustainable logistics, we aim to lead the industry towards a greener, more efficient future."

Key Sustainability Initiatives

The logistics industry is under increasing pressure to adopt sustainable practices due to rising environmental concerns, stringent regulatory requirements, and growing consumer demand for eco-friendly solutions. The need of the hour is to reduce carbon footprints, enhance energy efficiency, and implement waste reduction measures. Industry leaders are adopting advanced technologies and innovative strategies to meet these demands and set new standards in green logistics.

AVG Logistics is at the forefront of integrating sustainability into logistics operations. By adopting green transportation, optimising warehousing efficiency, enhancing supply chain collaboration, and engaging stakeholders, we not only reduce our environmental impact but also set industry standards for sustainability. Our commitment to green operations reflects our philosophy of creating a sustainable future, ensuring that our growth is aligned with environmental stewardship and industry best practices.

Looking ahead, AVG Logistics will continue to innovate and implement sustainable practices. Our strategic investments and initiatives are designed to meet the industry's evolving demands and contribute to a greener, more efficient logistics network. As we move forward, our focus will remain on enhancing sustainability across all aspects of our operations, setting new benchmarks, and leading the industry towards a more sustainable future.

AVG's Response:

Shift to Rail Transportation

Rail transportation is increasingly recognized for its higher efficiency and lower emissions compared to road transport. As industries seek to reduce their carbon footprints, there is a strong push towards intermodal transportation solutions that combine the strengths of rail and road. At AVG, a notable portion of our operations has transitioned from road to rail, resulting in a substantial reduction in carbon emissions. This strategic shift aligns with our sustainability goals and industry trends promoting intermodal transportation to reduce environmental impact. By leveraging rail's efficiency, we not only cut down emissions but also enhance the reliability and scalability of our logistics operations.

Energy-Efficient Facilities

Warehousing operations are a significant source of energy consumption in the logistics sector. The industry is moving towards adopting energy-efficient technologies to minimise environmental impact and operational costs. At AVG, we have made substantial investments in energy-efficient lighting and heating systems, which have markedly reduced our warehouses' energy consumption. These technologies not only lower our carbon footprint but also set a benchmark for energy efficiency in the industry. Our new standardised, high-quality warehouses across India are designed to support our expanding business sustainably, reflecting our commitment to green logistics.

AVG's Response and Measurable Impacts

The logistics industry is undergoing a green transition, and AVG is also focusing on reducing carbon emissions, managing waste, and improving energy efficiency to demonstrate its commitment to a sustainable future.

Reduction in Carbon Emissions

Shifting a portion of our operations from road to rail transport has significantly lowered our carbon footprint, demonstrating our commitment to sustainable logistics.

Reduction in Operational Costs

The use of energy-efficient facilities and advanced recycling programs has led to a noticeable reduction in operational costs, supporting our sustainability goals and improving profitability.

Reduction in Safety Incidents

The installation of CCTV cameras in drivers' cabins has resulted in a significant decrease in safety incidents, ensuring safer transportation of goods and enhancing trust with our clients.

> Looking forward, AVG Logistics remains committed to expanding our sustainability initiatives. Our future plans include further investments in green technologies, enhancing our recycling programs, and continuing to optimise our energy usage. By staying at the forefront of sustainable logistics, we aim to lead the industry towards a greener, more efficient future.

Carbon Emission Reduction

The logistics sector is a significant contributor to global greenhouse gas emissions, primarily through road transportation. Shifting to more efficient transportation modes, such as rail, is essential for reducing the industry's carbon footprint. By transitioning a significant portion of our operations from road to rail transport, we have considerably lowered our carbon footprint. Rail transport is inherently more efficient and less polluting, aligning with our sustainability goals and industry trends towards greener logistics solutions.

Waste Reduction

Effective waste management and recycling are critical for reducing the environmental impact of logistics operations. The industry is moving towards sustainable waste practices to minimise landfill use and promote recycling. Our comprehensive recycling programs have led to substantial annual waste reduction. By recycling packaging materials and minimising waste, we demonstrate our commitment to environmental stewardship and contribute to the circular economy.

Energy Consumption

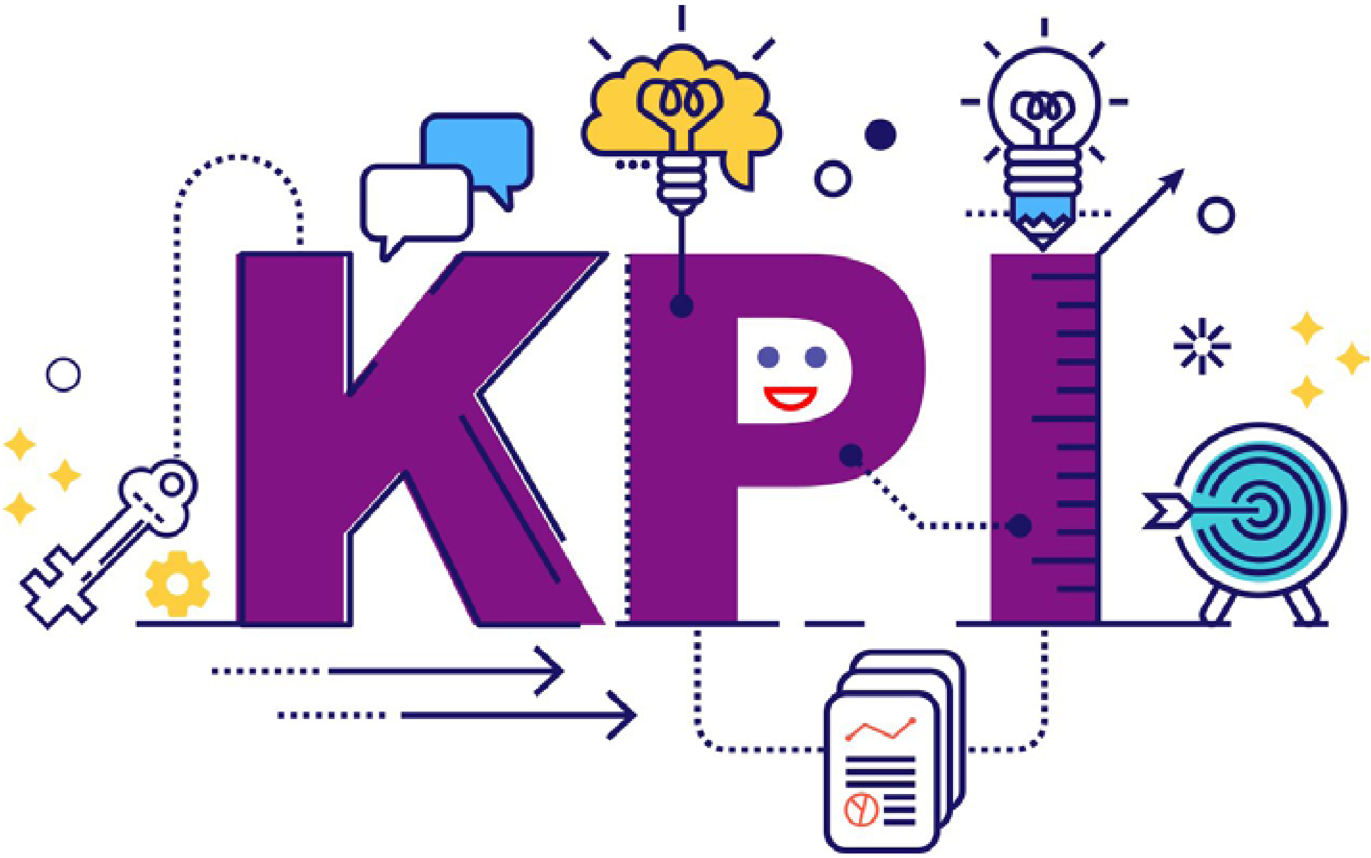
Warehousing operations consume significant energy, primarily for lighting and climate control. The logistics industry is adopting energy-efficient technologies to reduce this consumption and lower operational costs. At AVG, we have installed energy-efficient lighting and heating systems in our facilities, leading to decreased overall energy usage. These investments not only reduce our carbon footprint but also set a benchmark for energy efficiency in the logistics industry.

EXECUTION

Section 5

Ensuring flawless delivery and implementation of strategic initiatives. Explore how AVG Logistics executes its plans precisely and excellently, achieving remarkable outcomes for our clients and stakeholders.

Financial & Operational Highlights
for FY2024



At AVG Logistics, we are not just moving goods, we are pioneering a sustainable future. **Our strategic innovations and partnerships in FY2024 exemplify our commitment to efficiency, reliability, and environmental stewardship.**

> Strategic expansion with 12 branches, 2 rail routes, and 275+ cold chain vehicles strengthens our logistics and multimodal solutions.

₹108.86Cr
Revenue of ₹491.07 Cr, EBITDA of ₹108.86 Cr, & PAT of ₹31.92 Cr

₹14.23%
14.23% year-over-year increase in total income

₹105Cr
₹105 crore 6-year contract with Indian Railways for Parcel Cargo Express Train

₹60Cr
₹60 Crore lifetime revenue over 5 years from UPSRTC partnership

20% Increase
Acquisition of 50+ cold chain vehicles, representing a 20% increase in cold chain fleet strength

275+
Expansion of cold chain fleet to enhance capacity for perishable goods transport- Total of 275+ cold chain vehicles

2 New Rail Routes
Introduction of 2 new rail routes to enhance connectivity

12 New Branches
Establishment of 12 new branches across India

Blockchain
Adoption of blockchain technology for enhanced transparency and security in supply chain processes

>75% Business from top 25% clients
Partnerships with major clients contributing to 75% of revenue

95%
95% customer retention rate over the past seven years

IR Partnership
Collaboration with Indian Railways for Parcel Cargo Express Train

UPSRTC
Authorized partnership with UPSRTC for express parcel services

500+
500+ workforce providing 24x7 integrated logistics services

15% Shift
Shift of 15% of operations from road to rail, significantly reducing carbon emissions

EE Lighting
Implementation of energy-efficient lighting and heating systems in warehouses

Recycling
Comprehensive recycling programs for packaging materials, significantly reducing waste

₹491.07Cr
Our revenue reached ₹491.07 Crore, showcasing robust financial growth

₹31.92Cr
Our PAT for FY2024 stood at ₹31.92 Crore, underscoring our profitability.

UPSRTC & IR Partnerships
Authorized partnerships with UPSRTC & Indian Railways for express parcel services, further expanding our service portfolio.

Expanding Expertise
GALAXY Packers and Movers Pvt. Ltd.

Launched to tap into the rapidly growing packers and movers industry in India, which is projected to reach $1.5 billion by 2025 with a CAGR of 15.5%.

Message from Ms. Gazal Kalra

Chief Mentor to the Management

"Sustainability is at the heart of our strategy. We have expanded our use of LNG and electric vehicles and enhanced our rail transport capabilities, significantly reducing our carbon footprint. Our collaboration with Indian Railways, particularly the Parcel Cargo Express Train operation, exemplifies our commitment to green logistics."

Ms. Gazal Kalra
Chief Mentor to the Management

Ms. Gazal S. Kalra

Entrepreneur | World Economic Forum - Young Global Leader | Fulbright Fellow

Stanford Graduate School of Business (MBA) | Harvard Kennedy School of Govt (MPA)

IIT Delhi

Gazal had co-founded Rivigo, an innovation and tech-led logistics start-up that provided drastically improved (speed and reliability) logistics services to businesses in India. Rivigo pioneered the 'relay trucking' model, designed to tackle the truck driver shortage in transportation and to improve supply chain outcomes for businesses.

At Rivigo, Gazal had set up and scaled core businesses-full truck , express logistics and cold chain from ground up; and led the development of technology and products, specifically products for customers, fleet owners and truck drivers. She also led the launch of National Freight Index (a tracker for live freight rates for the country).

Gazal started her career at Mckinsey & Co – India and Singapore offices. She had done her internship at the World Bank – DC, before starting on her entrepreneurial journey.

She continues to be deeply involved in the logistics and clean mobility ecosystem in India and emerging markets. She advises organizations across the board in their journey to cleaner, more efficient and lower cost supply chains.

She is currently working on her next venture.

She has been awarded 'Young Global Leader 2021' by World Economic Forum. She was named as part of Forbes 40 under 40 India's brightest young business minds 2019 list; 'Most powerful women in Business in India' 2019; 'Women of Mettle' by MotorIndia 2020. Gazal has been a Fulbright Fellow 2011. An IIT Delhi graduate, she has done her MBA from Stanford GSB and her Masters' in public administration from Harvard Kennedy School of Government.

Dear Shareholders,

As we navigate the dynamic logistics landscape, AVG Logistics Limited is strategically positioned to capitalize on the opportunities that lie ahead. Our approach to growth is both deliberate and forward-thinking, focusing on key areas that align with our long-term vision of becoming a leader in multi-modal, sustainable logistics solutions.

Seizing Opportunity in a Transformative Market

The logistics industry is at an inflexion point, driven by the rapid evolution of technology, shifting consumer demands, and increasing emphasis on sustainability. For AVG, this represents a significant opportunity not only to grow but to lead the transformation of the logistics landscape in India. Our market position as the "Gateway to Multi-modal & Green Logistics Solutions" has been carefully cultivated through strategic investments and partnerships that enhance our capabilities and expand our service offerings.

This year, we capitalized on new opportunities by significantly expanding our rail network and cold chain logistics, which are critical components of our growth strategy. By integrating advanced technologies such as IoT, AI, and blockchain, we have enhanced operational efficiency and customer satisfaction, positioning ourselves as a preferred logistics partner for significant industries nationwide.

Strategies Driving Our Growth

Our growth strategy is anchored in three core pillars: technological innovation, sustainable practices, and strategic expansion.

A. **Technological Innovation:** We have significantly invested in cutting-edge technologies to enhance our operational capabilities. The integration of AI for route optimization, IoT for real-time tracking, and blockchain for secure supply chain management has improved our efficiency and strengthened our value proposition to clients. These innovations have resulted in a reduction in operational costs and a improvement in delivery times.

B. **Sustainable Practices:** Sustainability is at the heart of our strategy. We have expanded our use of LNG and electric vehicles and enhanced our rail transport capabilities, significantly reducing our carbon footprint. Our collaboration with Indian Railways, particularly the Parcel Cargo Express Train operation, exemplifies our commitment to green logistics. This initiative alone is expected to reduce our reliance on road transport, cutting emissions while improving transit times.

C. **Strategic Expansion:** We have expanded our infrastructure with new branches and rail routes that enhance our multi-modal logistics network. Adding 50+ cold chain vehicles to our fleet boosts our capacity to handle perishable goods, meeting the growing demands of sectors like pharmaceuticals and FMCG. Our partnerships with industry leaders further solidify our market position and open new avenues for growth.

Positioned for Quantum Growth

AVG Logistics is uniquely poised at a critical inflexion point. Our robust strategic initiatives, cutting-edge technology integration, and unwavering commitment to sustainability place us in an ideal position for long-term quantum growth. As we expand our capabilities and strengthen our market position, we are confident that AVG will not only navigate the challenges ahead but also emerge as a transformative force in the logistics industry.

We are excited about the future and look forward to driving sustainable, innovative growth that delivers exceptional value to our shareholders and stakeholders.

Sincerely,

Ms. Gazal Kalra
Chief Mentor to the Management

Management Discussion and Analysis

Annexure-V

> IMF projects a soft landing, with steady growth at around 3.2 percent for 2024 and 2025.

Global Overview:

Global Economic Overview:

In 2023, the world economy showed unexpected resilience despite significant monetary tightening and persistent policy uncertainties. Shocks from conflicts and climate change affected millions, threatening sustainable development progress. Economic growth exceeded expectations, particularly in several large developed and developing nations. However, this resilience masks short-term risks and structural vulnerabilities. High debt levels, rising borrowing costs, low investment, weak global trade, and escalating geopolitical risks suggest that global economic growth will remain steady in the short term. According to the IMF's latest projections, a soft landing is expected, with growth holding steady at around 3.2 percent for 2024 and 2025, and median headline inflation declining from 2.8 percent at the end of 2024 to 2.4 percent at the end of 2025.[1]

Optimistic Growth Outlook for Asia:

The latest analysis from the Asian Development Bank (ADB) paints an optimistic picture for South and Southeast Asia, where robust growth is anticipated to balance slower progress in other subregions. Although the People's Republic of China (PRC) is projected to experience a slowdown, with growth decreasing from 5.2% in 2023 to 4.8% this year and further to 4.5% the following year, the overall growth trajectory for developing Asia appears to be accelerating. India is set to reinforce its role as a key driver of growth in Asia, supported by strong investments, a resurgence in consumption, and significant advancements in electronics and service exports.[2]

Global Trade Prospects:

The WTO forecasts that trade growth will gradually improve in 2024 despite ongoing regional conflicts and geopolitical tensions. As inflationary pressures ease, the global merchandise trade volume is projected to grow by 2.6% in 2024 and 3.3% in 2025, following a 1.2% decline in 2023. This growth is expected as demand for traded goods rebounds. Additionally, the WTO anticipates that Asia will be more significant in contributing to trade volume growth in 2024 and 2025.[3]

[1] World Economic Outlook, IMF, April 2024.
[2] Asian Development Outlook, ADB, April 2024.
[3] Global Trade Outlook and Statistics, WTO, April 2024.

$485 bn by 2029

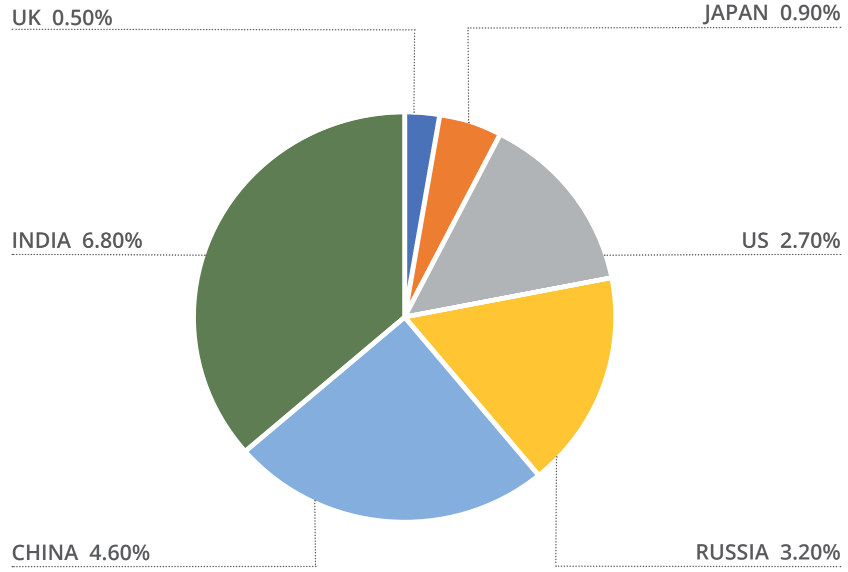
Logistics Market Growth Projection:

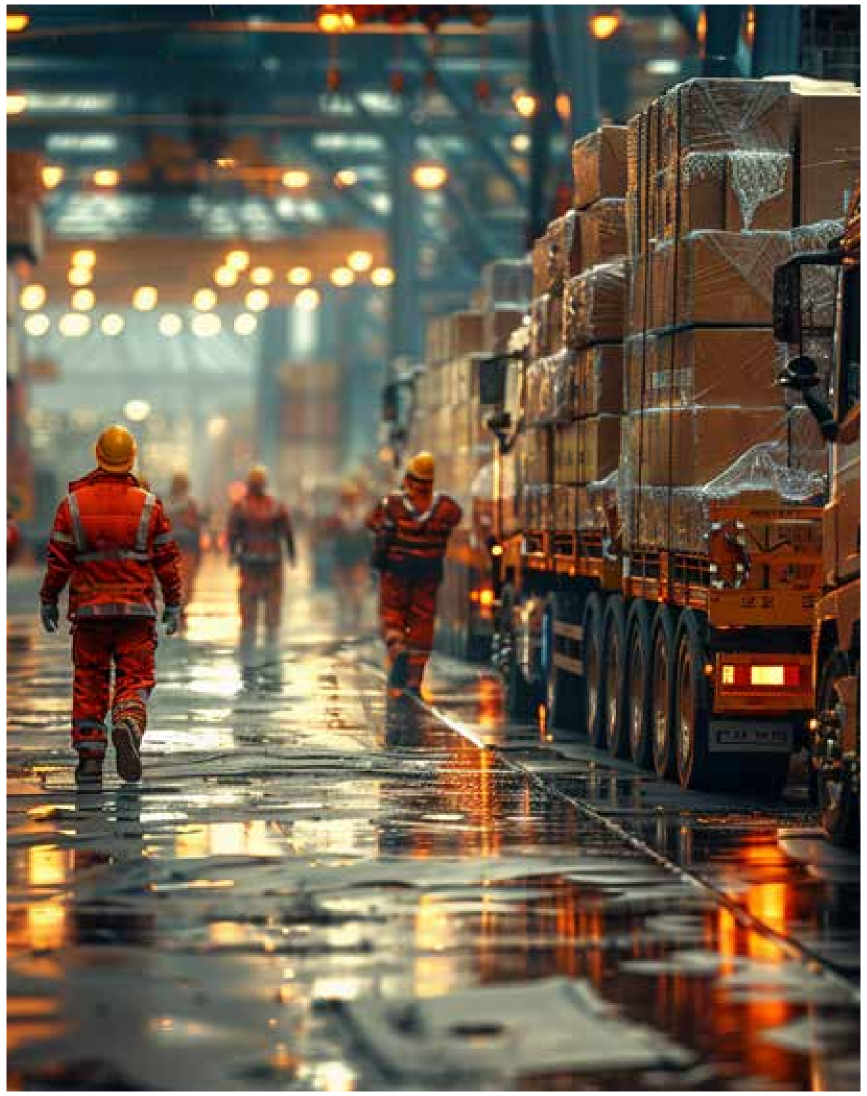
The Indian freight and logistics market is projected to grow to USD 484.43 billion by 2029. (Source to be mentioned somewhere in the AR)

Chart 3 : World merchandise trade volume and GDP growth, 2018-2025

Annual % change

REAL GDP Growth FORECAST of countries for 2024





Domestic Overview:

Indian Economic Overview:

The World Bank's June 2024 Global Economic Prospects report maintains India as the fastest-growing major economy, predicting a GDP growth of 6.6% for FY25. Despite a projected slowdown in investment from a high base, robust public and private investments are expected to sustain growth. India's GDP growth for FY24 has been revised to 8.2%, driven by vital industrial and services sectors. The report also highlights steady inflation within the Reserve Bank's target range and notes that India's economic stability is bolstered by narrowing trade deficits and improved fiscal health.[4]

60+ Branches

Pan India Presence:

With a robust network of 60+ branches and 7 zonal offices, AVG Logistics ensures seamless nationwide operations.

[4] Global Economic Prospects, World Bank, June 2024.

In its latest monetary policy, the Reserve Bank of India (RBI) raised its real GDP growth forecast for FY25 from 7% to 7.2%, following an 8.2% growth in FY24. The central bank maintained the repo rate at 6.5%, marking the eighth consecutive time the rate has remained unchanged. The RBI also kept the standing deposit facility (SDF) and marginal standing facility (MSF) rates steady at 6.25% and 6.75%, respectively. Additionally, the RBI projected inflation to remain at 4.5% for FY25.[5]

> "The Reserve Bank of India (RBI) raised its real GDP growth forecast for FY25 from 7% to 7.2%, following an 8.2% growth in FY24."

The infrastructure sector has become the biggest focus area for the Government of India. As India aims to become a developed nation by 2047, GDP is projected to grow by 8%, heavily relying on infrastructure development. In FY24, the government allocated Rs 11,11,111 crore (3.4% of GDP) to infrastructure, focusing on transport and logistics. Ambitious targets include a 2 lakh-km national highway network by 2025, expanding airports to 220, operationalising 23 waterways by 2030, and developing 35 Multi-Modal Logistics Parks (MMLPs). The total budget for infrastructure ministries increased from INR 3.7 Lakh Cr in FY23 to INR 5 Lakh Cr in FY24. Public-Private Partnerships (PPPs) are crucial for achieving the $5 trillion economy goal by 2025 , with private sector investments playing a key role in various transport sub-segments.[6]

[5] RBI Monetary Policy: Raises FY25 real GDP growth forecast to 7.2% from 7%, Mint, June 07, 2024.
[6] India's push for Infrastructure development, India Invest, Feb 23, 2024.

> According to Logi MAT India, the Indian freight and logistics market is projected to grow to USD 484.43 billion by 2029

Indian Logistics Industry Overview:
The logistics industry in India is vital for efficiently distributing products and services both domestically and internationally. It is a highly fragmented sector dominated by unorganised players, global industry giants, local organised players, and emerging e-commerce-focused startups that have started gaining market share. This sector includes transportation, warehousing, and value-added services like packaging, labelling, and inventory management. Recent technological advancements, including Transportation Management Systems (TMS) and Warehouse Management Systems (WMS), have significantly advanced India's logistics industry by enhancing operational efficiencies, reducing costs, and improving customer service levels.

The sector has seen significant evolution, expanding from its traditional roles of transportation and storage to a multifaceted industry that includes comprehensive product planning, value-added services for last-mile delivery, and advanced predictive planning and analytics. This growth is closely tied to the broader expansion of India's logistics market, which employs 22 million people and is crucial to various business operations. According to the IMARC Group, the Indian logistics market was valued at USD 282.3 billion in 2023 and is projected to reach USD 557.4 billion by 2032, with a compound annual growth rate (CAGR) of 7.85% from 2024 to 2032. The e-commerce boom, supportive government policies, and the advent of innovative technologies are the primary drivers of this robust growth.[7]

Government initiatives play a crucial role in this transformation. The National Infrastructure Pipeline (NIP), with an investment of INR 111 lakh crore, and the Pradhan Mantri Gati Shakti plan aim to reduce logistics costs from 14% of GDP to below 10%, focusing on developing multimodal logistics parks, dedicated freight corridors, and improving port infrastructure. These initiatives, coupled with technological advancements such as automation, robotics, and the Internet of Things (IoT), are revolutionising logistics operations, enhancing efficiency, and reducing costs. Efforts to promote digitalisation through initiatives like the E-Way Bill and Logistics Data Bank (LDB) are improving transparency and operational efficiency.

Technological advancements are pivotal in this transformation. IoT enables real-time tracking of shipments, enhancing transparency and efficiency in the logistics network. Blockchain technology improves transaction security and trustworthiness in the supply chain. Artificial Intelligence (AI) and Machine Learning (ML) optimise routes, predict demand, and manage inventories, improving operational efficiency. Autonomous vehicles and robotics streamline warehouse operations, and drones for last-mile delivery exemplify this technological shift. Predictive analytics helps manage inventory, plan for demand variations, and reduce costs. Cloud computing offers scalable data storage solutions, enhancing supply chain operations' efficiency and responsiveness. Emerging technologies like 3D printing and augmented reality (AR) offer solutions for on-demand parts production and enhanced training and operational visibility. Robotic Process Automation (RPA) streamlines repetitive tasks, improving process efficiency and speed.

The Indian logistics sector is on a significant growth trajectory, driven by extensive government-led reforms and initiatives to enhance infrastructure and operational efficiency. According to a recent report unveiled at LogiMAT India, the Indian freight and logistics market is projected to grow from USD 317.26 billion in 2024 to USD 484.43 billion by 2029, reflecting an annual growth rate of 8.8%.[8] Key government initiatives such as the National Infrastructure Pipeline (NIP) and the PM Gati Shakti National Master Plan (NMP) are pivotal in driving this growth. The NMP aims to enhance multimodal connectivity to various economic zones, integrating a comprehensive database with a GIS-enabled platform for streamlined planning and monitoring of infrastructure projects. The National Logistics Policy (NLP) aims to reduce logistics costs from 14-18% of GDP to 8% by 2030, with key initiatives such as the Digital Integration System, Unified Logistics Interface Platform (ULIP), and Ease of Logistics Services platform.

[7] India Logistics Market Report, IMARC Group.
[8] Economic Times, March 01, 2024.

The logistics sector faces several challenges despite its promising growth. Infrastructural and transportation challenges, high transportation costs, and fluctuating fuel prices pose significant hurdles. The industry is highly fragmented, leading to coordination issues and inefficiencies. Regulatory and economic fluctuations, workforce and skill shortages, technological adoption challenges, and ensuring a seamless customer experience are other significant challenges. Environmental challenges and the push towards sustainability also pose significant hurdles.

Company Overview:

About AVG Logistics:
Established in 2010, AVG Logistics Limited has swiftly emerged as a formidable force in India's logistics industry, earning its place as a trusted provider of multimodal logistics solutions. The Company's journey is marked by consistent growth, driven by a dedicated team of logistics experts and a state-of-the-art fleet that delivers customised, technology-driven solutions across transportation, warehousing, distribution, supply chain management, and third-party logistics (3PL) services.

Mission and Vision
At AVG Logistics, our mission is to build strategic partnerships with our customers, enabling them to achieve their supply chain goals through integrated multimodal logistics solutions. We aim to be a part of India's success story by being the most reliable and sustainable logistics partner for the country's top businesses.

Mission

- To Build strategic partnerships with customers to enable them to achieve their supply chain goals.
- To Offer an integrated Multimodal network of Logistics solutions across varied industries.

Vision

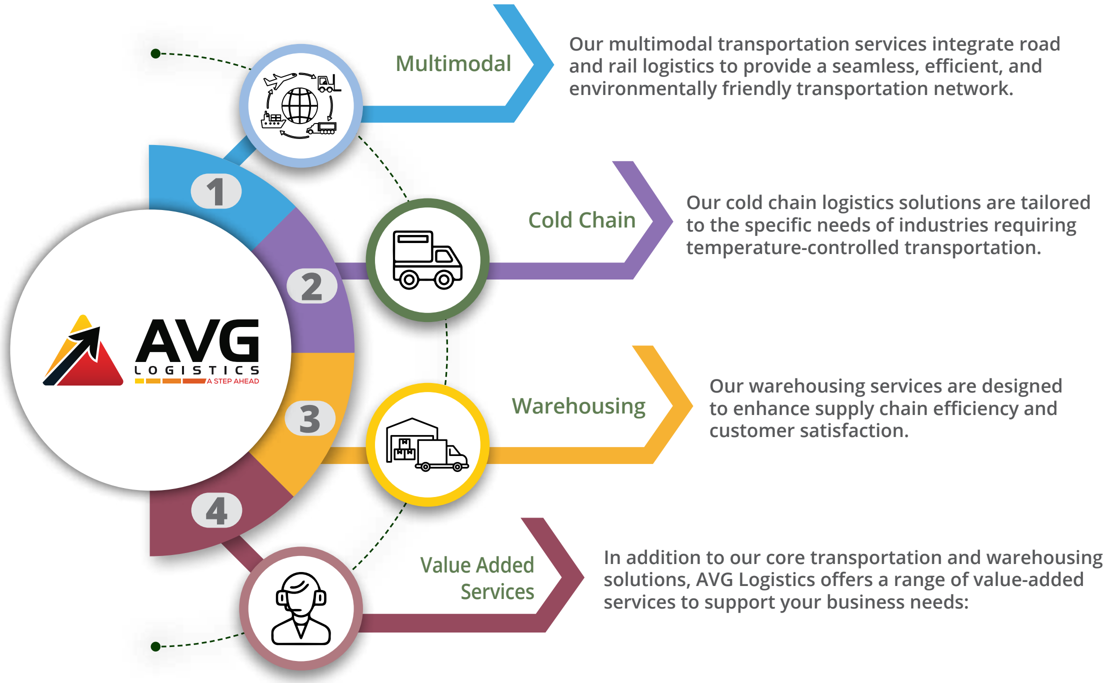
- We aim to part of India's success story by being the most reliable and sustainable logistics partners to India's top businesses

Key Facts and Figures

Pan India Presence:
With a robust network of 60+ branches and 7 zonal offices, AVG Logistics ensures seamless nationwide operations.

Fleet and Capacity:
Our fleet includes 574+ owned vehicles and over 2500+ associated vehicles, catering to diverse transportation needs with a carrying capacity ranging from 1 to 40 tons.

Warehousing: We manage approximately 7,05,000 square feet of warehousing space across India, providing flexible options for short, medium, and long-term storage.



Business Portfolio

AVG Logistics offers a diverse portfolio of services designed to meet the varying needs of our clients across multiple industries. Our comprehensive approach ensures efficient, sustainable, and cost-effective logistics solutions.

Multimodal Transportation

Our multimodal transportation services integrate road and rail logistics to provide a seamless, efficient, and environmentally friendly transportation network. We offer:

Full Truck Load (FTL) Services: Ideal for large shipments, our FTL services ensure that your cargo occupies an entire truck, minimising handling and transit times. This service mainly benefits businesses with high-volume shipping needs, providing direct routes and timely deliveries.

Less than Truck Load (LTL) Services: For smaller shipments that do not require an entire truck, our LTL services allow multiple customers to share transportation costs. This is a cost-effective solution that maximises load efficiency and reduces shipping expenses.

Dedicated Routes for Pan-India Distribution: We provide dedicated transportation routes across India, ensuring consistent and reliable delivery schedules. Our extensive network enables us to cover remote and rural areas, ensuring comprehensive national coverage.

Warehousing

Our warehousing services are designed to enhance supply chain efficiency and customer satisfaction. We offer:

State-of-the-Art Facilities: We manage approximately 7,05,000 square feet of warehousing space across India. Our facilities are equipped with advanced technology and security systems to ensure the safe storage of goods.

Flexible Storage Options: We provide short, medium, and long-term storage solutions to meet the varying needs of our clients. Our warehousing services include inventory management, order fulfilment, and cross-docking.

Optimised Supply Chain Management: Our skilled experts leverage advanced warehousing technology to streamline operations, enhance productivity, and improve inventory accuracy. This ensures that goods are stored and retrieved efficiently, reducing lead times and operational costs.

Value-Added Services

In addition to our core transportation and warehousing solutions, AVG Logistics offers a range of value-added services to support your business needs:

Co-Packing: We provide co-packing services that include packaging, labelling, and assembly. This helps businesses streamline their operations and reduce handling costs.

E-Commerce Solutions: Our logistics solutions are tailored to the needs of e-commerce businesses, offering efficient order fulfilment, inventory management, and last-mile delivery services. We ensure that your customers receive their orders promptly and in perfect condition.

Reverse Logistics:
We manage the return process efficiently, handling product returns, recycling, and disposal. Our reverse logistics solutions help businesses minimise waste and recover value from returned goods.

Custom Clearance: Our expertise in customs clearance ensures that your shipments comply with all regulatory requirements, facilitating smooth and hassle-free international trade. We handle documentation, inspections, and duties, ensuring timely clearance and delivery of goods .
AVG Logistics provides comprehensive logistics solutions that meet the diverse needs of our clients. Our integrated approach, advanced technology, and commitment to excellence ensure that we deliver value and efficiency at every supply chain step.

Strategic Partnerships and Expansions

AVG Logistics has strategically expanded its operations and capabilities through significant partnerships and acquisitions:

Cold Chain Expansion:
We have significantly enhanced our cold chain division by acquiring over 50 new reefer vehicles, allowing us to cater to a broader range of temperature-sensitive products. This includes partnerships with major FMCG companies to transport ice cream and other frozen goods.

Railway Contracts:
AVG Logistics secured two significant contracts with Indian Railways. The first is a ₹150 crore contract for the operation of a leased Parcel Cargo Express Train, which will facilitate efficient and timely movement of goods between Bangalore and Ludhiana. The second contract, valued at ₹105 crore, involves the operation for the lease of Parcel Cargo Express Train between Korukkupet Goods Shed (Chennai)to New Guwahati Goods Shed (Guwahati).

Major Contracts:
We have also bagged significant contracts from renowned FMCG companies and leading businesses, demonstrating our ability to provide customised logistics solutions that meet specific industry needs.

UPSRTC Tender:
AVG Logistics has secured a five-year contract worth ₹60 crore with the Uttar Pradesh State Road Transport Corporation (UPSRTC) to serve as the authorized partner for express parcel delivery services. This strategic partnership leverages UPSRTC's extensive bus network, allowing AVG to enhance its service efficiency and reach across both urban and rural areas in Uttar Pradesh.

Orrisa Land Allotment:
AVG Logistics has been allotted 4 acres of land in Khurdha, Bhubaneswar, Odisha, to establish a new logistics facility in a key industrial hub. This strategic expansion will enhance our operational capacity in Eastern India and support major industries such as FMCG, textiles, and agro-based businesses. The new facility will serve as an ancillary unit, aligning with our growth strategy and expanding our presence in this rapidly developing region.

> We have recently developed a new 45-ft temperature-controlled reefer van designed to optimise costs and move towards sustainable transportation.

Sustainability and Social Responsibility

AVG Logistics is committed to sustainable business practices. We focus on reducing our carbon footprint through rail logistics and using young fleets with advanced technology for low emissions. Recently, we developed a new 45-ft temperature-controlled reefer van designed to optimise costs and move towards sustainable transportation. This vehicle, equipped with state-of-the-art insulation and safety features, underscores our commitment to innovation and environmental responsibility.

Financial Performance

In FY24, AVG Logistics continued to demonstrate robust financial performance. The Company's revenue and profitability have shown significant growth, reflecting our commitment to operational excellence and customer satisfaction.

In FY2024, AVG Logistics demonstrated robust financial performance, marked by significant year-over-year growth across key metrics.

Revenue from Operations increased by 12.4%, reaching ₹47,989 Lacs, compared to ₹42,711 Lacs in FY2023. This growth reflects our successful expansion efforts, strategic partnerships, and enhanced service offerings, particularly in cold chain logistics and multimodal transportation.

Earnings Before Interest and Tax (EBIT) rose by an impressive 40.0%, amounting to ₹10,886 Lacs , up from ₹7,774 Lacs in the previous fiscal year. This substantial increase underscores the effectiveness of our operational strategies and cost management initiatives.

The EBITDA Margin improved significantly by 448 basis points (bps), rising from 18.20% in FY2023 to 22.68% in FY2024. This margin expansion highlights our enhanced operational efficiency and the successful implementation of advanced technologies and automated systems.

Profit Before Tax (PBT) experienced a remarkable increase of 279.0%, climbing to ₹4,237 Lacs from ₹1,118 Lacs in FY2023. The PBT Margin also saw a substantial improvement of 621 bps, rising to 8.83% from 2.62% in the previous year. This significant growth reflects our strategic focus on high-margin services and prudent financial management.

Profit After Tax (PAT) surged by 309.9%, reaching ₹3,226 Lacs, compared to ₹787 Lacs in FY2023. Consequently, the PAT Margin improved by 488 bps, from 1.84% to 6.72%. This dramatic increase in profitability indicates our strong revenue growth and effective cost-control measures.

Earnings Per Share (EPS) rose by 277.1%, from ₹7.07 in FY2023 to ₹26.66 in FY2024, reflecting improved profitability and efficient capital utilisation.

The Current Ratio slightly decreased by 57 bps, from 1.72 times in FY2023 to 1.15 times in FY2024. While this reduction indicates a change in our short-term liquidity position, it remains within an acceptable range, ensuring we can meet our short-term obligations. On the other hand, our debt-to-equity ratio has improved by 83 basis points, which is 0.44 times at the end of FY24.

275+

Cold Chain Vehicles:

Our fleet includes over 275+ premium reefer vehicles capable of maintaining temperatures from -25°C to +25°C.

Future Outlook

As we look ahead, AVG Logistics is set to expand services, integrate advanced technologies, and strengthen strategic partnerships to meet India's evolving logistics needs. Our focus on green logistics, innovation, and sustainability will drive operational efficiency and enhance customer satisfaction. We plan to significantly expand our cold chain logistics with an increased fleet of premium reefer vehicles, supporting quick-service restaurants, fruits and vegetables, FMCG, and dairy product sectors.

Our growth strategy includes increasing our presence across India, particularly in underserved regions, and exploring new opportunities through strategic joint ventures. The recent land allotment in Odisha and capital expenditure for warehousing facilities are key investments that will enhance our logistical capabilities and expand our infrastructure footprint.

With a dedicated focus on multimodal logistics, we aim to strengthen rail and road transportation capabilities using real-time tracking, automated sorting systems, and integrated ERP solutions. Additionally, our authorized partnership with UPSRTC for express parcel services will be expanded, leveraging UPSRTC's extensive network to broaden our reach and service offerings.

Sustainability remains at the core of our strategy, with initiatives to reduce carbon emissions and promote eco-friendly practices. We are investing in a low-emission LNG fleet and electric vehicles for delivery, reinforcing our commitment to green logistics and reducing our environmental footprint.

With an approximate year-on-year growth target of 15%-20%, we aim to achieve a top line of INR 1,000 crore within the next 3-4 years. AVG Logistics is well-positioned to play a pivotal role in the global supply chain by embracing innovation, expanding our service portfolio, and fostering strategic partnerships. Our forward-looking approach and customer-centric solutions will ensure we remain at the forefront of the logistics industry.

Risk and Mitigation

Risk management is crucial to our operations at AVG Logistics. Our framework integrates comprehensive risk assessment and mitigation strategies to navigate diverse market risks. Below are the key risks we encounter and our strategies to mitigate them.

Transitional Damage Risk

Cargo is susceptible to damage and loss due to transit hazards, such as accidents and theft. To counter these risks, AVG Logistics insures every vehicle in our fleet against damage or loss during transit. We use advanced surveillance and tracking systems to monitor shipments in real-time and train drivers on safety protocols to reduce the chances of damage and loss.

Fluctuating Fuel Price Risk

Volatility in global fuel prices can disrupt logistics operations. AVG Logistics has developed a fuel surcharge system to offset increases in fuel costs and maintain profit margins. Freight rates are revised frequently, and contractual transportation arrangements reduce the direct impact of fuel price fluctuations, ensuring stable pricing for the Company and its clients.

Technology and IT Risk

Data breaches and network instability pose significant risks. AVG Logistics has implemented advanced technology and information security policies to protect customer data. We maintain regular backups and have contingency plans to ensure business continuity during technological outages.

Infrastructure Risk

Inadequate transportation infrastructure can impact logistics operations. AVG Logistics aligns its infrastructure strategy with national development programs and has constructed state-of-the-art warehouses nationwide to ensure efficient and secure cargo handling.

Competition Risk

The logistics industry is highly competitive. AVG Logistics leverages its experience and robust brand image to maintain a strong market position. Our extensive network and consistent delivery services reinforce our reputation for reliability and efficiency.

Environmental and Regulatory Risk

Environmental regulations can pose challenges. AVG Logistics is committed to sustainable practices and complies with all relevant laws. Our initiatives include developing eco-friendly vehicles and regular audits to ensure regulatory adherence minimising legal and financial risks.

Technology

At AVG Logistics, technology is the backbone of our operations, enhancing efficiency, accuracy, and customer satisfaction. Our advanced IT infrastructure supports comprehensive logistics management, incorporating real-time tracking, automated sorting systems, and integrated ERP solutions. Leveraging AI, IoT, and machine learning, we ensure seamless coordination and optimal resource utilisation.

Robust cybersecurity measures protect data integrity, ensuring business continuity through real-time monitoring, data encryption, and regular security audits. Our commitment to continuous innovation is evident in our recent upgrades to AI-enabled sorting centres and advanced IT systems. Strategic investments, like developing eco-friendly 45-ft temperature-controlled reefer vans, align with our sustainability goals. By leveraging big data analytics, we optimise routes, manage inventory efficiently, and predict market trends, ensuring superior service quality.

AVG Logistics' focus on digital transformation and customer-centric innovations positions us as a leader in the logistics industry, ready to meet the evolving needs of our customers and navigate future challenges effectively.

310%

Profit After Tax (PAT) Surge:

PAT surged by 309.9%, reaching ₹3,226 lac.

277%

Earnings Per Share (EPS) Growth:

EPS rose by 277.1%, from ₹7.07 in FY23 to ₹26.66 in FY24.

Human Resources:

At AVG Logistics, our human resources are the cornerstone of our success. We recognise that a skilled, motivated, and dedicated workforce is essential to delivering superior logistics solutions. With over XXX professionals, our team is comprised of experts in transportation, warehousing, supply chain management, and customer service, working collaboratively to ensure the highest standards of efficiency and reliability.

500+

Workforce Strength

Our dedicated workforce of over 500 employees provides 24x7 integrated logistics services.

Talent Acquisition and Retention:

We prioritise attracting and retaining top talent through competitive compensation packages, comprehensive health insurance policies, and regular recognition programs. Our innovative staff retention strategies foster a positive work environment, ensuring employees feel valued and motivated. By offering a blend of experience and enthusiasm, we create a dynamic workforce that drives our Company forward.

Training and Development:

Continuous professional development is crucial in the fast-evolving logistics industry. AVG Logistics invests significantly in training programs that enhance our employees' skills and knowledge. From safety protocols for drivers to advanced technology training for our IT staff, we ensure that our team is well-equipped to handle the challenges of modern logistics operations. Regular training sessions and workshops help our employees stay updated with industry trends and best practices.

Employee Engagement and Well-being:

We believe in fostering a supportive and engaging workplace culture. Regular team-building activities, wellness programs, and open communication channels ensure that our employees are productive and enjoy a balanced and healthy work life. Our commitment to employee well-being extends to providing a safe and healthy working environment, reflected in our low turnover rates and high employee satisfaction levels.

> "MSMEs form the backbone of the Indian economy. With over 63 million enterprises, this sector employs around 110 million people."

Diversity and Inclusion:

AVG Logistics is committed to creating a diverse and inclusive workplace. We value every team member's unique perspectives and contributions, regardless of their background. Our diversity initiatives promote a culture of respect and collaboration, which enhances innovation and drives our business success.

Performance Management:

Effective performance management is vital to our HR strategy. We implement regular performance reviews and feedback mechanisms to help employees set and achieve their career goals. Our merit-based appraisal system ensures that hard work and dedication are recognised and rewarded, fostering a culture of excellence and continuous improvement.

₹11,11,111cr

Government Allocation for Infrastructure:

In FY24, the government allocated ₹11,11,111 crore (3.4% of GDP) to infrastructure.

Cautionary Statement

The statements in the Management Discussion and Analysis that describe the Company's objectives, projections, estimates, and expectations are "forward-looking" as defined by applicable securities laws and regulations. These projections are not guarantees of future performance and are subject to risks, uncertainties, and other factors that could cause actual results to differ materially from those contemplated by the forward-looking statements. Key factors that could influence the Company's operational results include varying economic conditions that impact demand, supply, and price in domestic and international markets where the Company operates, changes in government regulations, tax laws, other statutory modifications, and other incidental factors.

GOVERNANCE

Section 7

Upholding transparency, accountability, and integrity in all our operations. This section details our governance framework and the rigorous practices safeguarding our stakeholders' interests.

Message from the Chairman

Mr. Pawan Kant
Chairman of the Board

> We have cemented our position as the "Gateway to Multi-modal & Green Logistics Solutions," enhancing operational efficiency and reducing costs while maintaining our commitment to sustainability.

To Our Esteemed Shareholders,

As Chairman of AVG Logistics Limited, it is my distinct privilege to present to you our annual report for the fiscal year 2024. This year has been marked by significant progress, robust financial performance, and strategic initiatives that have positioned AVG as a leader in the logistics industry. Our journey has been one of resilience, innovation, and unwavering commitment to sustainability.

Strategic Vision and Market PosititION

At the core of our strategy is the commitment to transform AVG Logistics into a multi-modal logistics powerhouse. We continue to enhance our ability to seamlessly integrate road, rail, and air transport, providing comprehensive and sustainable solutions for a diverse range of industries. Our efforts to solidify our position as the "Gateway to Multimodal & Green Logistics Solutions" have not only optimized our operations but also reduced costs and minimized our environmental footprint.

Driving Strategic Growth

We have made significant strides in expanding our service offerings and operational reach, supported by key partnerships and a focus on innovation. Initiatives such as the launch of our Packers and Movers division and the establishment of new branches and rail routes underscore our commitment to multimodal logistics and set new standards in the industry. Our investments in advanced technologies and new infrastructure, including the development of warehousing facilities and the recent land allotment in Odisha, are laying the groundwork for sustained growth and agility in a dynamic market..

Governance and Risk Management

Effective governance and rigorous risk management are the pillars of our strategic framework. Our Board of Directors is committed to upholding the highest standards of corporate governance, ensuring transparency, accountability, and integrity in all our operations. We have implemented comprehensive risk management practices to identify, assess, and mitigate potential risks, safeguarding the interests of our shareholders and stakeholders.

Sustainability and Corporate Responsibility

Sustainability is not just a buzzword at AVG Logistics; it is a core principle that guides our operations. We have made significant strides in reducing our environmental footprint through strategic initiatives such as shifting ~15% of our operations from road to rail, significantly reducing carbon emissions. Our warehouses are equipped with energy-efficient lighting and heating systems, and we have implemented comprehensive recycling programs for packaging materials, significantly reducing waste.

Our commitment to sustainability extends beyond environmental stewardship. We actively engage with our stakeholders, fostering a culture of sustainability through training sessions and awareness campaigns. This holistic approach ensures that our growth is aligned with environmental stewardship and industry best practices.

Looking Ahead

As we look to the future, we remain steadfast in our commitment to driving sustainable growth, enhancing operational efficiency, and delivering exceptional value to our shareholders. Our strategic focus will continue to be on expanding our multi-modal logistics capabilities, leveraging advanced technologies, and fostering strategic partnerships.

> We are driving sustainable growth with innovative logistics solutions, expanding capabilities, and fostering strategic partnerships.

We are poised to navigate the challenges and opportunities that lie ahead, guided by our vision of becoming a leading provider of innovative and sustainable logistics solutions. I am confident that with the continued support of our shareholders, the dedication of our management team, and the commitment of our employees, AVG Logistics will achieve new heights of success in the coming years.

Conclusion

I would like to extend my heartfelt gratitude to our shareholders, customers, partners, and employees for their unwavering support and trust in AVG Logistics. Together, we are building a sustainable, innovative, and resilient organisation that is well-equipped to thrive in the dynamic logistics landscape.

Sincerely,

Mr. Pawan Kant
Chairman of the Board

DIRECTORS' REPORT

FOR THE FINANCIAL YEAR 2023-24

Dear Shareholders,

Your Directors have the pleasure in presenting the 15th Annual Report on the business and operations of the Company along with the Audited Financial Statements (Standalone and Consolidated) of the Company for the financial year ended March 31, 2024.

Amount in INR Lakhs

Particulars	Standalone		Consolidated	
	31st March, 2024	31st March 2023	31st March, 2024	31st March 2023
Income				
Revenue from operations	47976.20	42710.82	47988.86	42710.82
Other Income	1118.37	278.69	1118.37	278.69
	49094.57	**42989.51**	**49107.23**	**42989.51**
Expenses				
Operating Expenses	34014.80	29406.42	34013.30	29406.42
Employee Benefit Expense	1692.06	1658.26	1706.90	1658.26
Finance Costs	2810.31	3075.98	2810.31	3075.98
Depreciation and Amortization Expense	3833.97	3580.00	3838.69	3580.00
Other Expenses	3885.23	4150.86	3894.98	4150.86
Total Expenses	**46236.36**	**41871.52**	**46264.18**	**41871.52**
Profit before exceptional and extraordinary items and tax	**2858.21**	**1117.99**	**2843.05**	**1117.99**
Exceptional item	1423.21	-	1394.28	-
Profit before tax	**4281.42**	**1117.99**	**4237.33**	**1117.99**
Tax expense:				
(1) Current tax	664.89	441.80	664.89	441.80
(2) Adjustment for earlier years	0	0	0	0
(3) Deferred Tax	344.14	(110.48)	346.33	(110.48)
Profit for the year	**3272.39**	**786.67**	**3226.11**	**786.67**
Share of profit/ (loss) from associate	**-**	**-**	**(34.00)**	**47.86**
Share of profit /(loss) from enterprise	**-**	**-**	**(0.03)**	**(.17)**
Profit for the period	**3272.39**	**786.67**	**3192.08**	**834.36**
Earning per equity share (nominal value of Share ₹ 10 (P.Y. ₹ 10)				
(1) Basic & Diluted	27.34	6.68	26.66	7.09

Operations and State of Affairs of the Company

Your Company focus is to provide timely and satisfactory service to its clients, resulting thereby expanding successfully its business across the country.

Your Board of Directors are delighted to inform you that with a view to give meaning to its expansion plan, the Company has been making constant efforts for developing requisite infrastructure as well as utilizing advance means of technology for exercising better and effective control on its operation as well as movements of its fleet. Revenue of the Company for the financial year 2023-24 stands at ₹ 47976.20 Lakhs in comparison to ₹ 42710.82 Lakhs in 2022-23 and the Profit before tax for the year Increased to ₹ 4281.42 Lakhs during the year as compared to ₹ 1117.99 Lakhs in financial year 2022-23.

Your Company intensified its efforts in the area of service specification and market penetration as a result of which your Company continued to expand its presence for logistics and warehousing services. The performance of the Company during the financial year 2023-24 validated the initiatives undertaken by AVG's Management towards betterment.

Consolidated Financial Statements

Pursuant to Section 129(3) of the Companies Act, 2013, the Consolidated Financial Statements of the Company prepared in accordance with Section 133 of the Companies Act, 2013 read with Rule 7 of the Companies (Accounts) Rules, 2014 and Indian Accounting Standard 110 on Consolidated Financial Statements are provided in the Annual Report.

Dividend

Your Directors recommended a final dividend of Re. 1.2/- per equity share on the Company's 1,36,57,720 equity shares for the financial year 2023-24 in its meeting held on May 29, 2024. The dividend payment is subject to approval of members at the ensuing Annual General Meeting. The dividend pay-out is in accordance with the Dividend Distribution Policy of the Company.

The Dividend Distribution Policy of the Company can be accessed at http://www.avglogistics.com/upload/document/document_231732122.pdf.

Outlook and Expansion

Your Company's outlook remains favourable on account of continuous processes strengthening, growing brand popularity, customer shift from un-organised to organised market coupled with support from customers, employees, shareholders, creditors, dealers, lenders and other stakeholders. The Company's vision is to broad-base its services portfolio towards a one-stop solution and position itself as an Sustainable, Reliable, Integrated logistics for India's top businesses. The Company's pan-India network ensures an easy availability of services in almost every part of India.

State of the Affairs of the Company

a. Segment-wise position of business and its operations

The Company's business activity falls primarily into one segment only i.e. Logistics solutions. The Company operates mainly in Transportation, warehousing business and other value added services. Hence, it has only one reportable segment and separate disclosures are not required.

b. Change in status of the company

During the Year under review there was no Change in the Status of the Company.

c. Change in the financial year

During the Financial Year 2023-2024 under review, the Company has followed uniform financial year from 1st April of every year to 31st March.

d. Capital expenditure

During the Year under review, your Company entailed a capital expenditure of INR 5225.32 Lakhs in Tangible assets.

Transfer to General Reserve

During the period, No amount has been transferred to general reserve.

Directors and Key Managerial Personnel

The Company has a professional Board with an optimum combination of executive and non- executive Directors who bring to the table the right mix of knowledge, skills and expertise. The Board provides strategic guidance and direction to the Company in achieving its business objectives and protecting the interest of stakeholders.

As on March 31, 2024, the Board of the Company comprises of 7 (Seven) directors, For the financial year 2023-24, the Company has received declarations from all the Independent Directors confirming that they meet the criteria of independence as prescribed under sub-section (6) of Section 149 of the Companies Act, 2013 read with Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 16 and 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

All the Independent Directors of the Company have complied with the requirement of inclusion of their names in the databank of Independent Directors maintained by Indian Institute of Corporate Affairs. In accordance with the provisions of Section 152 of the Companies Act, 2013 and the Articles of Association of the Company, Mr. Sanjay Gupta (DIN: 00527801) Managing Director of the Company, will retire by rotation at the ensuing Annual General Meeting and being eligible offers himself for re-appointment.

None of the Directors of your Company are disqualified under the provisions of Section 164(2)(a) & (b) of the Companies Act, 2013.

S. No.	Directors and KMPs	Designation
1.	Mr. Sanjay Gupta	Managing Director and CEO
2.	Mrs. Asha Gupta	Whole Time Director
3.	Mr. Pawan Kant	Non Executive Independent Director
4.	Mr. Susheel Kumar Tyagi	Non Executive Independent Director
5.	Mr. Shyam Sunder Soni	Non Executive Independent Director
6.	Mr. Ankit Jain	Non Executive Non Independent Director
7.	Mr. Apurva Chamaria	Non Executive Non Independent Director
8.	Mr. Himanshu Sharma	Chief Financial Officer
9.	Mr. Mukesh Nagar	Company Secretary

Changes in Share Capital

The Authorized Share Capital of the Company has been increased from ₹ 1200.00 Lakhs to 1700.00 Lakhs during the reporting period. As on March 31, 2024, the Authorized Share Capital of the Company is INR 1,700.00 Lakhs divided into 170 Lakhs equity shares of INR 10 each. No further issue of capital was made during the year under review.

The Issued, Subscribed and Paid-up Share Capital of the Company is INR 13,65,77,200.

The equity shares of the Company are listed on National Stock Exchange of India Limited (NSE) and BSE Limited (BSE).

Disclosure under Section 43(a)(ii) of The Companies Act, 2013:

The Company has not issued any shares with differential rights and hence no information as per provisions of Section 43(a) (ii) of the Act read with Rule 4(4) of the Companies (Share Capital and Debenture) Rules, 2014 is included in the report.

Disclosure under Section 54(1)(d) of The Companies Act, 2013:

The Company has not issued any Sweat Equity Shares during the year under review and hence the provisions of Section 54(1)(d) of the Act read with Rule 8(13) of the Companies (Share Capital and Debenture) Rules, 2014 are not applicable.

Disclosure under Section 62(1)(b) of The Companies Act, 2013:

The Company does not have any Employees Stock Option Scheme and hence the provisions of Section 62(1)(b) of the Act read with Rule 12(9) of the Companies (Share Capital and Debenture) Rules, 2014 are not applicable.

Disclosure under Section 67(13) of the Companies Act, 2013:

During the year under review, there were no instances of non-exercising of voting rights in respect of shares purchased directly by employees under a scheme pursuant to Section 67(3) of the Act read with Rule 16(4) of Companies (Share Capital and Debentures) Rules, 2014.

Debentures/Bonds/Warrants or Any Non-Convertible Securities

During the period the Company has issued 14,75,000 convertible warrants on July 15, 2023 and 8,05,000 convertible warrants on February 27, 2024.

Except the above Company has not issued any debentures, bonds, or any non-convertible securities during the period.

CREDIT RATING OF SECURITIES

During the Financial Year 2023-2024 under review, the Company has not taken or issued any bonds or any debt instruments and neither has obtained any credit rating from any credit rating agencies.

Investor Education and Protection Fund (IEPF)

Company does not have any funds lying unpaid or unclaimed for a period of seven years. Therefore, there were no funds required to be transferred to Investor Education and Protection Fund (IEPF).

Performance Evaluation

Pursuant to the provisions of the Companies Act, 2013 and Regulation 25(3) & (4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Independent Directors in their meeting held on February 27, 2024 have evaluated the performance of Non-Independent Directors, Chairperson of the Company after considering the views of the Executive and Non-Executive Directors, if any, Board as a whole and assessed the quality, quantity and timeliness of flow of information between the Company's Management and the Board.

The Nomination, Remuneration & Compensation Committee ("NRC") has also carried out evaluation of performance of every Director of the Company. On the basis of evaluation made by the Independent Directors and NRC and by way of individual and collective feedback from the Non-Independent Directors, the Board has carried out the Annual Performance Evaluation of the Directors individually as well as evaluation of the working of the Board as a whole and Committees of the Board.

Meetings of the Board

The Board of Directors of the Company met 9 (Nine) times during the FY 2023-24. The details of the Board Meetings with regard to their dates and attendance of each of the Directors thereat have been provided in the Corporate Governance Report.

Audit Committee

As on March 31, 2024, the Audit Committee of the Company comprised of two Independent Directors and one executive director with Mr. Pawan Kant as Chairman and Mr. Susheel Kumar Tyagi and Mr. Sanjay Gupta, Managing Director & CEO of the Company as a member. 6 meeting of the Audit Committee held during the financial year under review.

The Committee, inter alia, reviews the Financial Statements before they are placed before the Board, the Internal Control System and reports of Internal Auditors and compliance of various Regulations. The brief terms of reference of the Committee and the details of the Committee meetings are provided in the Corporate Governance Report.

Nomination and Remuneration Committee

As on March 31, 2024 The Committee comprise of 3 Non-Executive Independent Directors Mr. Susheel Kumar Tyagi as Chairman, Mr. Pawan Kant and Mr. Shyam Sunder Soni as Member. 2 meeting of the Nomination & Remuneration committee were conducted during the financial year 2023-24. The NRC Committee inter alia, identifies persons who are qualified to become directors and who may be appointed in senior management. The brief terms of reference of the NRC Committee and the details of the NRC Committee meetings are provided in the Corporate Governance Report.

Stakeholders' Relationship Committee

As on March 31, 2024, the Stakeholders' Relationship Committee comprises of 2 Independent Directors Mr. Pawan Kant as chairman and Mr. Susheel Kumar Tyagi as member and one Executive Director Mr. Sanjay Gupta as member. 1 meeting of the Stakeholders' Relationship committee was conducted during the financial year 2023-24. The Committee, inter alia, reviews the grievance of the security holders of the Company and redressal thereof. The brief terms of reference of the Committee and the details of the Committee meetings are provided in the Corporate Governance Report.

Operational Committee

As on March 31, 2024, Operational Committee of Board comprise of 2 Executive Director Mr. Sanjay Gupta and Mrs. Asha Gupta and 1 Independent Director Mr. Susheel Kumar Tyagi. Operational Committee met 6 times during the financial year 2023-24. Brief terms of reference of the Committee and the details of the Committee meetings are provided in the Corporate Governance Report.

Vigil Mechanism

Pursuant to the provisions of Section 177(9) & (10) of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has framed a 'Whistle Blower Policy' to establish Vigil Mechanism for directors and employees to report genuine concerns. The policy is revised from time to time to align it with applicable regulations or organisations suitability. The latest policy is available on the website of the Company and the web link of the same is provided in the Corporate Governance Report. This policy provides a process to disclose information, confidentially and without fear of reprisal or victimization, where there is reason to believe that there has been serious malpractice, fraud, impropriety, abuse or wrong doing within the Company. The Company ensures that no personnel have been denied access to the Chairperson of the Audit Committee.

Statement in respect of adequacy of Internal Financial Controls with reference to the Financial Statements

The Directors had laid down Internal Financial Controls procedures to be followed by the Company which ensure compliance with various policies, practices and statutes in keeping with the organization's pace of growth and increasing complexity of operations for orderly and efficient conduct of its business.

The Audit Committee of the Board, from time to time, evaluated the adequacy and effectiveness of internal financial control of the Company with regard to the following:-

1. Systems have been laid to ensure that all transactions are executed in accordance with management's general and specific authorization. There are well-laid manuals for such general or specific authorization.
2. Systems and procedures exist to ensure that all transactions are recorded as necessary to permit preparation of Financial Statements in conformity with Generally Accepted Accounting Principles or any other criteria applicable to such statements and to maintain accountability for aspects and the timely preparation of reliable financial information.
3. Access to assets is permitted only in accordance with management's general and specific authorization. No assets of the Company are allowed to be used for personal purposes, except in accordance with terms of employment or except as specifically permitted.
4. The existing assets of the Company are verified/ checked at reasonable intervals and appropriate action is taken with respect to differences, if any.

5. Proper systems are in place for prevention and detection of frauds and errors and for ensuring adherence to the Company's policies.

Policy on Nomination and Remuneration

The summary of Remuneration Policy of the Company prepared in accordance with the provisions of Section 178 of the Companies Act, 2013 read with Regulation 19 and also read with Part D of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is provided in the Corporate Governance Report. The Remuneration Policy is approved by the Board of Directors and is uploaded on the website of the Company. The policy can be accessed at http://www.avglogistics.com/upload/document/document_654807423.pdf.

Particulars of contracts or arrangements with related parties

During the financial year under review, the Company has not entered into any materially significant related party transaction. Related party transactions entered into were approved by the audit committee and the Board, from time to time and are disclosed in the notes to accounts of the financial statements forming part of this Annual Report.

The Board has approved a Policy on Materiality of Related Party Transactions and on Dealing with Related Party Transactions which has been uploaded on the Company's website. The web-link to Policy on Materiality of Related Party Transactions and on Dealing with Related Party Transactions as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is as under http://www.avglogistics.com/upload/document/document_177459394.pdf.

Directors' Responsibility Statement

In terms of the provisions of Section 134(3)(c) read with Section 134(5) of the Companies Act, 2013, the Directors state that:

a) In preparation of the annual accounts for the financial year ended March 31, 2024, the applicable Accounting Standards have been followed along with proper explanation relating to material departures;

b) The Directors have selected such Accounting Policies as listed in the Financial Statements and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give true and fair view of the state of affairs of the Company at the end of the financial year as on March 31, 2024 and of the profits of the Company for that period;

c) The Directors have taken proper and sufficient care for maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

d) The Directors have prepared the annual accounts on a going concern basis;

e) The Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively;

f) The Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

Maintenance of Cost Records

Pursuant to sub-section (1) of Section 148 of the Companies Act, 2013, the maintenance of Cost Records as specified by the Central Government is not required by the Company and accordingly such accounts and records are not made and maintained by the Company.

Material changes and commitments affecting the financial position of the company which have occurred between the end of the financial year of the company to which the financial statements relate and the date of the report

There have been no other material changes and commitments affecting the financial position of the Company since the close of financial year ended March 31, 2024 and to the date of this report except specified wherever applicable and it is hereby confirmed that there has been no change in the nature of business of the Company.

Details of revision of financial statement or the Board's Report

During the Financial Year 2023-2024 under review, the Company has not revised its financial statement or the Board's Report in respect of any of the three preceding financial years either voluntarily or pursuant to the order of any judicial authority.

Public deposits

During the period under review, the Company did not invite or accept any deposits from the public in terms of Chapter V of the Companies Act, 2013.

AUDITORS

a) Statutory Auditor

In accordance with Section 139 of the Companies Act, 2013 and Rules made thereunder, Members at the 9th Annual General meeting of the Company approved the appointment of Statutory Auditors M/s MSKA & Associates, Chartered Accountants (FRN 105047W), for a period of five (5) consecutive years starting from F.Y. 2018-19 to 2022-23.

The Board of Directors the their meeting on August 14, 2023 and Shareholders at their Meeting held on September 29, 2023 approved the Re-appointment of M/s MSKA & Associates, Chartered Accountants (FRN 105047W), for a period of five (5) consecutive years starting from financial year 2023-24 to 2027-28, the said appointment is subject to the shareholders approval the ensuing Annual General Meeting of the Company.

The Statutory Auditors' Report on the Standalone and Consolidated Financial Statements of the Company for the financial year ended March 31, 2024 forms part of this Annual report. The Statutory Auditors have not reported any frauds under Section 143(12) of the Act.

b) Internal Auditor

Pursuant to Section 138 of the Companies Act, 2013 & rules made thereunder, in the meeting of Board of Directors held on November 10, 2023, M/s AVVS Co. LLP were appointed as Internal Auditors of the company for the Financial Year 2023-24.

c) Secretarial Auditor

Pursuant to the provision of the Section 204 of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial personnel) Rules, 2014, the board appointed M/s. K Vivek & Co., practicing Company Secretaries, to conduct Secretarial Audit of the Company for the financial year 2023- 2024 in the board meeting held on August 14, 2023.

d) Cost Auditor

The provisions of Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014 and Rule 14 of the Companies (Audit and Auditor) Rules, 2014 are not applicable for the business activities carried out by the Company.

Annual Return

The Annual Return of the Company as on March 31, 2024 is available on the Company's website and can be accessed at www.avglogistics.com.

Corporate Governance Report

A detailed Report on Corporate Governance for the financial year 2023-24 is annexed herewith Annexure-III, pursuant to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and a Certificate on compliance with the conditions of Corporate Governance from practicing company secretary is annexed to this report.

Management Discussion and Analysis Report

The Management Discussion and Analysis Report for the financial year 2023-24, pursuant to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is given as a separate statement in the Annual Report.

CEO and CFO Certification

Pursuant to Regulation 17(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the CEO and CFO certification as specified in Part B of Schedule II thereof is annexed to the Corporate Governance Report. The Managing Director & CEO and the Chief Financial Officer of the Company also provide quarterly certification on Financial Results while placing the Financial Results before the Board in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Code of Conduct for Directors and Senior Management Personnel

The Code of Conduct for Directors and Senior Management Personnel is posted on the Company's website. The Managing Director & CEO of the Company has given a declaration that all Directors have affirmed compliance with the code of conduct with reference to the financial year ended on March 31, 2024. The declaration is annexed to the Corporate Governance Report.

Disclosure regarding compliance of applicable Secretarial Standards

The Company has complied with all the mandatorily applicable secretarial standards issued by The Institute of Company Secretaries of India and approved by the Central Government under Section 118(10) of the Companies Act, 2013.

Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo

The Detailed report on Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo is annexed as "Annexure-IV".

Risk Assessment and Management

Risk is the part of the every one's life, while running any business there are many kind of risk is involved, to minimize the business risk and all the factors that will negativity effects the organization every company tries to follows a certain procedure for the forecasting of the risk and the Board of

Directors has adopted a Risk Management Policy. Under the Policy, regular and active monitoring of business activities is undertaken for identification, assessment and mitigation of potential internal and external risks. The Company's Risk Management Policy is http://www.avglogistics.com/upload/document/document_2103954823.pdf

Fraud Reporting

There was no fraud reported by the Auditors of the Company under Section 143(12) of the Companies Act, 2013, to the Audit Committee or the Board of Directors during the year under review.

Internal Complaints Committee

Pursuant to the requirement under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, an Internal Complaints Committee has been duly constituted by the Company and the composition of the same is disclosed in the Anti-Sexual Harassment Policy which is posted on the website of the Company under the link http://www.avglogistics.com/upload/document/POSH%20 policy.pdf Anti-Sexual-Harassment-Policy.pdf

Particulars of Loans, Guarantees and Investments

The Company has duly complied with the provision of Section 186 of the Companies Act, 2013 during the year under review. The details of loans, guarantees and investments are disclosed in the Financial Statements.

Disclosures under Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013

No case was filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013 during the year under review.

Details of significant and material orders passed by the regulators/courts/ tribunals impacting the going concern status and the Company's operations in future

During the period under review, there were no significant and material orders passed by any regulator/court/tribunal impacting the going concern status and the Company's operations in future.

Management Discussion and Analysis Report

Management Discussion and Analysis Report for the year 2023-24, as stipulated under Regulation 34(2)(e) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 is attached as "Annexure-V" forming part of this Annual Report, and gives detail of overall industry structure, developments performance and state of affairs of the Company's operations during the year.

Particulars of Employees

The information required under Section 197(12) of the Companies Act, 2013 read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is annexed herewith as "Annexure-VI".

Reporting of any process initiated under the Insolvency and Bankruptcy Code, 2016(IBC)

During the financial year 2021-2022 under review, the Company has not passed or filed any resolution/application or by any financial or operational creditor against the Company under the Insolvency and Bankruptcy Code, 2016 before National Company Law Tribunal.

Secretarial Audit Report

Secretarial Auditor's Report for the financial year 2023-24 issued by Secretarial Auditor M/s K Vivek & Co. is annexed herewith as "Annexure-VII"

Corporate Social Responsibility

The annual report on corporate social responsibility is annexed herewith as "Annexure-VIII"

Details of any failure to implement any Corporate Action

During the financial year 2023-2024 under review, the Company has not failed to implement any corporate action within the specified time Limit as declared under Section 125 of the Companies Act 2013 and relevant rules made there under.

Acknowledgement

Your Directors place on record their sincere thanks and appreciation for the continuing support of financial institutions, consortium of banks, vendors, clients, investors, Central Government, State Governments and other regulatory authorities. Directors also place on record their heartfelt appreciation for employees of the Company for their dedication and contribution.

For **AVG LOGISTICS LIMITED**
Chartered Accountants
ICAI Firm Registration No. 105047W

Sd/-	Sd/-
SANJAY GUPTA	**ASHA GUPTA**
MANAGING DIRECTOR	WHOLE TIME DIRECTOR
DIN: 00527801	DIN: 02864795

Date: 14.08.2024
Place: Delhi

Annexures to the Directors' Report

Annexure-I

FORM AOC-1

Statement containing salient features of the financial statement of Subsidiaries/associate companies/joint ventures
(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Part "A": Subsidiaries –

1.	**Sl. No.-1**	
2.	Name of the subsidiary-	**Galaxy Packers and Movers Private Limited**
3.	Reporting period for the subsidiary concerned, if different from the holding company's reporting period: N.A	
4.	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries: N.A	
5.	Share capital -	INR 5 Lakhs
6.	Reserves & surplus	INR (17.18) Lakhs
7.	Total assets	INR 93.78 lakhs
8.	Total Liabilities	INR 105.96 Lakhs
9.	Investments	NIL
10.	Turnover	INR 23.7 Lakhs
11.	Profit before taxation	INR (14.99) Lakhs
12.	Provision for taxation	NIL
13.	Profit after taxation	INR (17.18) Lakhs
14.	Proposed Dividend	Nil
15.	% of shareholding	100%

1.	**Sl. No.-2**	
2.	Name of the subsidiary-	**AVG Sunil Liquid Logistics Private Limited**
3.	Reporting period for the subsidiary concerned, if different from the holding company's reporting period: N.A	
4.	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries: N.A	
5.	Share capital	INR 10 Lakhs
6.	Reserves & surplus	INR (0.15) Lakhs
7.	Total assets	INR 10 Lakhs
8.	Total Liabilities	INR 0.15 Lakhs
9.	Investments	NIL
10.	Turnover	NIL
11.	Profit before taxation	INR (0.15) Lakhs
12.	Provision for taxation	NIL
13.	Profit after taxation	INR (0.15) Lakhs
14.	Proposed Dividend	NIL
15.	% of shareholding	51%

Annexures to the Directors' Report (Contd.)

Part "B": Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

Name of Associates/Joint Ventures	NDRVG Logistics LLP
1. Latest Audited Balance Sheet Date	31.03.2024
2. Shares of Associate/Joint Ventures held by the company on the year end	-
Number	-
Amount of Investment in Associate/Joint Venture	INR 1.5 Lakhs
Extent of Holding%	35%
3. Description of how there is significant influence	None
4. Reason why the associate/joint venture is not consolidated	None
5. Net worth attributable to Shareholding as per latest audited Balance Sheet.	INR 0.357 Lakhs
6. Profit/(Loss) for the year	
i. Considered in Consolidation	INR 0.032 Lakhs
ii. Non- Considered in Consolidation	Nil

Annexures to the Directors' Report (Contd.)

Annexure-II

FORM NO. AOC -2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arms length transaction under third proviso thereto

1. Details of contracts or arrangements or transactions not at Arm's length basis: Nil

2. Details of material contracts or arrangement or transactions at arm's length basis: Nil

3. Details of contracts or arrangements or transactions at Arms length basis:

S. No.	Name(s) of the related party and nature of relationship	Nature of contracts/ arrangements/ transaction	Salient terms of the contracts or arrangements or transactions including the value, if any	Date(s) of approval by the Board, if Any	Amount paid as advances, if any
1.	M A Enterprises (A Partnership Firm in which executive directors of the Company are partners)	Warehouse acquisition contract	Acquisition of warehouse in accordance with the valuation report obtained from registered valuer for ₹ 32 Crore	03.06.2023	Nil

Corporate Governance Report

FOR THE FINANCIAL YEAR 2023-24

Annexure-III

As required under Regulation 34(3) read with Part C of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as 'the SEBI Listing Regulations') the details of compliance by the Company with the norms on Corporate Governance are as under:

Philosophy on the Code of Governance

The Company has complied with the principles and practices of good Corporate Governance. The Company's philosophy is to attain transparency and accountability in its relationship with employees, shareholders, creditors, customers, dealers and lenders, ensuring a high degree of regulatory compliance. Your Company firmly believes that a good governance process represents the foundation of corporate excellence.

1. Board of Directors ('Board')

a) Composition of the Board and Category of Directors:

The Board comprises of optimum combination of Executive, Non-Executive and Independent Directors including Woman Director. As on March 31, 2024, the Board of the Company comprises of 7 (Seven) directors, consisting of the following;

- Three Non-Executive Independent Directors
- Two Executive Promoter Directors
- Two Non-Executive Non-Independent Director

The composition of the Board is in accordance with Regulation 17(1) of the SEBI Listing Regulations and Section 149 of the Act including one woman directors on the Board. Accordingly, the requirements of having a woman director on its Board under Regulation 17(1)(a) of the SEBI Listing Regulations is already complied with.

The Independent Directors neither have nor had any material pecuniary relationship with the Company, its associate Company (ies), or their promoters, or directors, during the two immediately preceding financial years or during the current financial year apart from receiving the sitting fees, reimbursement of expenses incurred for attending the Board meetings, Committee meetings, Independent Directors' meeting. All the Independent Directors have satisfied the criteria of independence as laid down in Regulation 16(1)(b) read with 25(8) of the SEBI Listing Regulations and Section 149(6) of the Act and confirmed that they are independent of management and are not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact his ability to discharge his duties with an objective independent judgment and without any external influence.

b) Attendance of each Director at the Meeting of the Board of Directors and at the 14th Annual General Meeting of the Company and also the number of other Board of Directors or Committees in which a Director is a member or chairperson:

The Board of Directors of the Company met 9 (Nine) times during the FY 2023-24 as per the details given below:

- 03-04-2023
- 03-06-2023
- 15-07-2023
- 14-08-2023
- 10-11-2023
- 12-01-2024
- 14-02-2024
- 22-02-2024
- 27-02-2024

During the financial year 2023-24, the time gap between any two Board Meetings did not exceed 120 (One Hundred and Twenty) days

The composition of Board of Directors of the Company and the attendance of each Director at the Board Meetings held during the financial year 2023-24 and at the previous Annual General Meeting ("AGM") i.e. at the 14th Annual General Meeting ("AGM") held on September 29, 2023 and also the number of other Boards or Board Committees in which the Directors are member/chairperson as on March 31, 2024 are as follows:

Corporate Governance Report (Contd.)

S. No.	Name of Director and DIN	Category of Directorship	No. of Board Meetings		Attendance at the 14th AGM	No. of outside directorships		No. of outside Committees in public companies	
			Held	Attended		Private	Public	Member	Chairman
1.	Sanjay Gupta DIN:00527801	Managing Director	9	9	Yes	4	0	0	0
2.	Asha Gupta DIN:02864795	Whole time Director	9	9	Yes	3	0	0	0
3.	Pawan Kant DIN: 08594895	Non-Executive Independent Director	9	9	No	0	0	0	0
4.	Susheel Kumar Tyagi DIN: 06906354	Non-Executive Independent Director	9	9	No	2	0	0	0
5.	Shyam Sunder Soni DIN: 00396429	Non-Executive Independent Director	9	9	No	0	0	0	0
6.	Ankit jain DIN: 09440637	Non-Executive Director	9	8	No	1	0	0	0
7.	Apurva Chamaria DIN: 07408982	Non-Executive Director	9	6	No	2	1	0	0

c) **The name of other listed entities where Directors of AVG Logistics Limited are directors and the category of directorship (as on March 31, 2024):**

S. No.	Name of Director	Name of other Listed* Companies where directorship is held	Category of Directorship
1.	Sanjay Gupta	Nil	Nil
2.	Asha Gupta	Nil	Nil
3.	Pawan Kant	Nil	Nil
4.	Susheel Kumar Tyagi	Nil	Nil
5.	Shyam Sunder Soni	Nil	Nil
6.	Ankit Jain	Nil	Nil
7.	Apurva Chamaria	Nil	Nil

None of the Directors on the Board is a member of more than 10 (ten) Committees or Chairman of more than 5 (five) Committees as specified in Regulation 26(1) of the SEBI Listing Regulations, across all the companies in which he/she is a Director. For assessment of these criteria, the limit under Regulation 26(1) of the SEBI Listing Regulations, the membership/chairmanship of the Audit Committee and the Stakeholders' Relationship Committee have only been considered.

Corporate Governance Report (Contd.)

d) **Information supplied to the Board of Directors:**

During the financial year 2023-24, all necessary information, as required under the applicable provisions of the Act, Part A of Schedule II of the SEBI Listing Regulations and SS-1 ("Secretarial Standard on Meetings of the Board of Directors") and other applicable laws, rules and regulations were placed and discussed at the Meetings of the Board of Directors.

e) **Separate Meeting of Independent Directors:**

During the financial year 2023-24, as per the requirement of Schedule IV of the Act and the Regulation 25(3) of the SEBI Listing Regulations, 1 (One) separate meeting of Independent Directors was held on February 27, 2024 whereby, all the Independent Directors were present without the presence of the Non-Independent Directors and the members of the management of the Company. This meeting was conducted in a manner so as to enable the Independent Directors to discuss and review the performance of Non-Independent Directors and the Board as a whole, performance of the Chairman of the Company after taking into account the views of Executive Directors and Non-Executive Directors, if any, and for assessing the quality, quantity and timeliness of flow of information between the Company management and the Board. The outcome of the meeting was apprised to the Chairman of the Company.

f) **Shareholding of Non-Executive Director(s):**

As on March 31, 2024 Mr. Apurva Chamaria, Non-Executive Director holds 19,994 Equity share and 10000 Convertible Warrants and Mr. Ankit Jain holds 1,40,000 convertible warrants in the Company.

Except above, None of the Non-Executive director holds any shareholding in the Company as on March 31, 2024.

g) **Familiarisation Programme for Independent Directors:**

On an ongoing basis, the Company has conducted the Familiarization program for Independent Directors during the financial year 2023-24 in accordance with the provisions of Regulation 25(7) of SEBI Listing Regulations. The details for the same have been disclosed on the website of the Company and can be accessed through following link:

https://avglogistics.com//upload/document/document_1882480603.pdf

h) **Skills, Expertise & Competencies of the Board of Directors:**

The Board of the Company is highly structured to ensure a high degree of diversity by age, education/qualifications, professional background, sector expertise and special skills.

During the year under review, the Board of Directors have identified the following core skills, expertise & competencies of Directors as required in the context of the businesses and sectors of the Company for its effective functioning:

The detailed profile of the directors available in the Board of Directors section to this Annual Report.

i) **Confirmation that in the opinion of the Board of Directors, the Independent Directors of the Company fulfils the conditions specified in the SEBI Listing Regulations and are independent of the management of the Company:**

The Company has received declarations pursuant to Section 149(6) and (7) of the Act read with Regulation 25(8) and 16(1)(b) of the SEBI Listing Regulations from all the Independent Directors. Based upon the declarations received from Mr. Pawan Kant, Mr. Susheel Kumar Tyagi, and Mr. Shyam Sunder Soni it is confirmed that the Independent Directors of the Company fulfils the conditions specified in the SEBI Listing Regulations and are independent of the management.

j) **Detailed reason for the resignation of an Independent Director who resigns before the expiry of his/her tenure along with a confirmation by such director that there are no other material reasons other than those provided:**

During the financial year 2023-24, none of the Independent Directors of the Company have resigned from the Board of the Company, before the expiry of their tenure.

Corporate Governance Report (Contd.)

k) Disclosures of relationships between Directors inter-se:

S. No.	Name of Director and DIN	Category of Directorship	Relationship between directors
1.	Sanjay Gupta DIN: 00527801	Managing Director	Spouse of the Mrs. Asha Gupta (Wholetime Director)
2.	Asha Gupta DIN: 02864795	Wholetime Director	Spouse of the Mr. Sanjay Gupta (Managing Director)
3.	Pawan Kant DIN: 08594895	Non-Executive Independent Director	None
4.	Susheel Kumar Tyagi DIN: 06906354	Non-Executive Independent Director	None
5.	Shyam Sunder Soni DIN: 00396429	Non-Executive Non- Independent Director	None
6.	Mr. Ankit Jain DIN: 09440637	Non-Executive Non Independent Director	None
7.	Mr. Apurva Chamaria DIN: 07408982	Non-Executive Non Independent Director	None

2. Code of Conduct

Details of the Code of Conduct for Board members and senior management of the Company can be accessed at the below link

http://www.avglogistics.com/upload/document/document_559264636.pdf

All Board Members and Senior Management Personnel have affirmed compliance with the Code of Conduct. Annual declaration signed by the Managing Director & CEO of the Company pursuant to Regulation 26(3) read with Schedule V (Part D) of the SEBI Listing Regulations is annexed to the Corporate Governance Report as **"Annexure A".**

Committees of Board of Directors

The Board of Directors of the Company being at the fiduciary position have crucial role in the governance structure of the Company and the Board has constituted various Committees to deal with specific areas/ activities which needs a closer review or which are operational or routine matters. In order to perform the duties in true spirit and in the interest of the Company and its stakeholders in efficient and timely manner, the Board has delegated its powers to various committees.

The Committees of the Board of Directors are set up under the formal approval of the Board to carry out clearly defined roles which are considered to be performed by members of the Board, as a part of good governance practice.

The minutes of the meetings of all committees are placed before the Board for review. Your Company has four Board level committees:

a) Audit Committee
b) Nomination, Remuneration & Compensation Committee
c) Stakeholders' Relationship Committee
d) Operational Committee

a) Audit Committee

Composition:

As on March 31, 2024, the Audit Committee of the Company, comprises of 3 (three) Directors i.e. 2 (Two) Non-Executive Independent Directors and 1 (one) Executive-Promoter Director

Corporate Governance Report (Contd.)

S. No.	Name of the Committee Members	Category	Designation
1.	Mr. Pawan Kant	Independent Director	Chairman
2.	Mr. Susheel kumar Tyagi	Independent Director	Member
3.	Mr. Sanjay Gupta	Executive-Promoter Director	Member

The composition and terms of reference of the Audit Committee conforms to the requirements of Regulation 18 read with Part C of Schedule II of the SEBI Listing Regulations and Section 177 of the Act.

All the members of the Audit Committee are financially literate and Mr. Pawan Kant was in the position of General Manager in Central Warehousing Corporation, A Govt undertaking, thus Company fulfils the requirement of appointing at-least one member having accounting or related financial management expertise.

Terms of Reference ('TOR') of the Audit Committee are as follows:

Powers of the Audit Committee:

- To investigate any activity within its terms of reference.
- To seek information required from any employee.
- To obtain external, legal or other professional advice.
- To secure attendance of outsiders with relevant expertise, if it is considered necessary.

Role of Audit Committee:

The role of the Audit Committee shall include the following:

1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors except those which are specifically prohibited;
4. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
   i) Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-Section 3 of Section 134 of the Companies Act;
   ii) Changes, if any, in accounting policies and practices and reasons for the same;
   iii) Major accounting entries involving estimates based on the exercise of judgment by management;
   iv) Significant adjustments made in the financial statements arising out of audit findings;
   v) Compliance with listing and other legal requirements relating to financial statements;
   vi) Disclosure of any related party transactions;
   vii) Modified opinion(s) in the draft audit report.
5. Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
6. Reviewing, with the management, the statement of uses/application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter.
7. Review and monitor the auditor's independence and performance and effectiveness of audit process;
8. Approval or any subsequent modification of transactions of the Company with related parties;
9. Scrutiny of inter-corporate loans and investments;
10. Valuation of undertakings or assets of the Company, wherever it is necessary;

Corporate Governance Report (Contd.)

11. Evaluation of internal financial controls and risk management systems;

12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;

13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;

14. Discussion with internal auditors of any significant findings and follow up there on;

15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;

16. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;

17. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;

18. To review the functioning of the Whistle Blower mechanism;

19. Approval of appointment of Chief Financial Officer after assessing the qualifications, experience and background, etc. of the candidate;

20. Carrying out any other function as may be referred to by the Board or mandated by regulatory provisions from time to time;

21. Reviewing the utilization of loans and/or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crores or 10% of the asset size of the subsidiary, whichever is lower including existing loans/advances/investments.

22. To consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation, etc., on the Company and its shareholders.

23. The role of the Audit Committee with respect to risk management shall include:

    i) To evaluate the risk management system;

    ii) To review the risk assessment & minimization procedures across the Company;

    iii) To assist the Board in compliance with the risk management policy; and

    iv) To discuss and manage key risk

Review of information by Audit Committee:

The Audit Committee shall mandatorily review the following information:

a) Management discussion and analysis of financial condition and results of operations;

b) Management letters/letters of internal control weaknesses issued by the statutory auditors;

c) Internal audit reports relating to internal control weaknesses;

d) The appointment, removal and terms or remuneration of the Chief internal auditor shall be subject to review by the Audit Committee; and

e) Statement of deviations:

    i) quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1) of the SEBI Listing Regulations.

    ii) annual statement of funds utilized for purposes other than those stated in the offer document/ prospectus/notice in terms of Regulation 32(7) of the SEBI Listing Regulations.

Corporate Governance Report (Contd.)

Meetings and attendance:

During the financial year 2023-24, 6 (Six) meetings of the Audit Committee were held on 03.04.2023, 03.06.2023, 14.08.2023, 10.11.2023, 12.01.2024, 14.02.2024

S. No.	Name of the Committee Members	Category	No. of Meeting	
			Held	Attended
1.	Mr. Pawan Kant	Independent Director	06	06
2.	Mr. Susheel kumar Tyagi	Independent Director	06	06
3.	Mr. Sanjay Gupta	Executive-Promoter Director	06	06

b) Nomination and Remuneration Committee:

Composition:

As on March 31, 2024, the Nomination, Remuneration & Compensation Committee of the Company comprises of 3 (three) directors as follows:

S. No.	Name of the Committee Members	Category	Designation
1.	Mr. Susheel Kumar Tyagi	Independent Director	Chairman
2.	Mr. Pawan Kant	Independent Director	Member
3.	Mr. Shyam Sunder Soni	Non-Executive Director	Member

* Composition of the Committee has been changed after closure of financial year, the changed composition can be accessed at the below link:

http://www.avglogistics.com/upload/document/document_590709031.pdf

Terms of Reference of the Nomination and Remuneration Committee:

The Nomination, Remuneration & Compensation Committee shall be responsible for, among other things, as may be required by the Company from time to time, the following:

1. To formulate criteria for determining qualifications, positive attributes and independence of a director, evaluation of Independent Directors and the Board of Directors.

2. To devise the following policies on:

    a. remuneration including any compensation related payments of the directors, key managerial personnel and other employees and recommend the same to the Board of the Company;

    b. board diversity laying out an optimum mix of executive, independent and non-independent directors keeping in mind the needs of the Company.

3. To identify persons who are qualified to:

    a. become Directors in accordance with the criteria laid down and recommend to the Board the appointment and removal of Directors;

    b. be appointed in senior management in accordance with the policies of the Company and recommend their appointment and removal to the HR Department and to the Board.

4. To carry out evaluation of the performance of every Director of the Company;

Corporate Governance Report (Contd.)

5. To specify the manner for effective evaluation of performance of Board, its committees and individual directors to be carried out either by the Board, by the Nomination, Remuneration & Compensation Committee or by an independent external agency and review its implementation and compliance;

6. To express opinion to the Board that a Director possesses the requisite qualification(s) for the practice of the profession in case the services to be rendered by a director are of professional nature;

7. To carry out such other business as may be required by applicable law or delegated by the Board or considered appropriate in view of the general terms of reference and the purpose of the Nomination, Remuneration & Compensation Committee.

8. To decide whether to extend or continue the term of appointment of the Independent Director, on the basis of the report of performance evaluation of Independent Directors;

9. To recommend to the board, all remuneration, in whatever form payable to the senior management.

10. For every appointment of an independent director, the Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:

    a. use the services of an external agencies, if required;

    b. consider candidates from a wide range of backgrounds, having due regard to diversity; and

    c. consider the time commitments of the candidates.

Meetings and Attendance:

During the financial year 2023-24, 2 (Two) meeting of Nomination, Remuneration & Compensation Committee was held during the Financial year on 03.04.2023, 14.08.2023 and the attendance of Members were as follows:

S. No.	Name of the Committee Members	Category	No. of Meeting	
			Held	Attended
1.	Mr. Pawan Kant	Independent Director	02	02
2.	Mr. Susheel kumar Tyagi	Independent Director	02	02
3.	Mr. Shyam Sunder Soni	Non-Executive Director	02	02

Performance evaluation criteria for all the Directors (including Independent Directors)

Details of the performance evaluation criteria for all the Directors (including Independent Directors) of the Company is provided in the Directors' Report forming part of the Annual Report of the Company.

Remuneration to Directors and Disclosures:

Summary of Remuneration Policy of the Company

The Board has adopted the Remuneration Policy on the recommendation of the Nomination, Remuneration & Compensation Committee in compliance with Section 178 of the Act and Regulation 19 read with Part D of Schedule II of the SEBI Listing Regulations. This policy applies to all the "Executives" of the Company and is valid for all employment agreements entered into after the approval of the Policy and for changes made to existing employment agreements thereafter. In keeping with the provisions of Section 178 of the Act, the remuneration structure of the Company comprises of fixed remuneration (including fixed supplements), performance-based remuneration (variable salary), pension scheme, where applicable, other benefits in kind and severance payment, where applicable. Further, the Policy states that the Non-Executive Directors and Independent Directors of the Company may receive remuneration only by way of sitting fees and reimbursement of expenses for participation in meetings of the Board or Committee thereof. Additionally, the Policy also lays down the overall selection criteria for the executives of the Company which is based on broad heads such as competencies, capabilities, compatibility, strong interpersonal skills, commitment among others. The Remuneration Policy of the Company has been disclosed on the website of the Company in the link:

http://www.avglogistics.com/upload/document/document_654807423.pdf

Remuneration to Directors:

(i) Executive Directors

The details of remuneration to all Executive Directors for the financial year ended March 31, 2024 is as follows and the same is within the ceiling prescribed under applicable provisions of the Act:

Name and Designation	Service Contract/Notice Period	Salary (in ₹)	Commission (in ₹)	Provident Fund (in ₹)	Perquisites and other allowances (in ₹)
Sanjay Gupta (Managing Director)	5 years	78, 00,000	-		Car with driver and Mobile phone
Asha Gupta (Wholetime Director)	5 years	60,00,000	-		Car with driver and Mobile phone

(ii) Non- Executive Directors

The details of sitting fees and annual commission to Non-Executive Directors for the financial year 2023-24 are as follows:

Name and Designation	Service Contract / Notice Period*	Sitting fee (in ₹)	Commission	Number of Shares and Convertible instruments held in the Company as on March 31, 2024
Pawan Kant (Independent Director)	5 Years	4,75,000	-	-
Susheel Kr. Tyagi (Independent Director)	5 Years	6,00,000	-	-
Shyam Sunder Soni (Independent Director)	5 Years	3,00,000	-	-
Ankit Jain (Non-Executive Director	-	2,00,000	-	1,40,000 Convertible Warrants
Apurva Chamaria (Non-Executive Director	-	1,50,000	-	19,994 Equity Shares and 10000 Convertible Warrants

Corporate Governance Report (Contd.)

The criteria for making payment to Non-Executive Directors is disclosed on the website of the Company at www.avglogistics.com.

C) Stakeholders' Relationship Committee

Composition:

As on March 31, 2024 the Stakeholders' Relationship Committee of the Company comprises of 1 (one) Promoter Director and 2 (Two) Independent Directors of the Company.

S. No.	Name of the Committee Members	Category	Designation
1.	Mr. Pawan Kant	Independent Director	Chairman
2.	Mr. Susheel kumar Tyagi	Independent Director	Member
3.	Mr. Sanjay Gupta	Executive-Promoter Director	Member

Terms of Reference of the Stakeholder's Relationship Committee are as below:

i. To ensure proper and timely attendance and redressal of grievances of security holders of the Company in relation to:

a. Transfer/transmission of shares,

b. Non-receipt of annual reports,

c. Non-receipt of declared dividend,

d. Issue of new/duplicate certificates,

e. General Meetings,

f. All such complaints directly concerning the shareholders/investors as stakeholders of the Company; and

g. Any such matters that may be considered necessary in relation to shareholders and investors of the Company.

ii. Reviewing the measures taken for effective exercise of voting rights by shareholders.

iii. Reviewing the adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent.

iv. Reviewing the various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the Company.

v. Formulation of procedures in line with the statutory guidelines to ensure speedy disposal of various requests received from the shareholders from time to time;

vi. To review and approve applications for transfer, transmission, transposition and mutation of share certificates including issue of duplicate certificates and new certificates on split/sub-division/consolidation/renewal and to deal with all related matters;

vii. To review and approve requests of dematerialization and re-materialisation of securities of the Company and such other related matters;

viii. Appointment and fixing of remuneration of RTA and overseeing their performance;

ix. Review the status of the litigation(s) filed by/against the security holders of the Company;

x. Review the status of claims received for unclaimed shares;

xi. Recommending measures for overall improvement in the quality of investor services;

xii. Review the impact of enactments/amendments issued by the MCA/SEBI and other regulatory authorities on matters concerning the investors in general;

xiii. Such other matters as per the directions of the Board of Directors of the Company and/or as required under Regulation 20 read with Part D of Schedule II of the SEBI Listing Regulations, as amended, from time to time.

Corporate Governance Report (Contd.)

The table below gives the number of complaints received, resolved and pending during the financial year 2023-24:

Number of Complaints:

Received	Resolved	Pending
4 (Four)	4 (Four)	None

Meetings and Attendance:

During the financial year 2023-24, 1 (One) meeting of Stakeholder Relationship Committee was held on February 27, 2024 and the attendance of Members were as follows:

S. No.	Name of the Committee Members	Category	No. of Meeting	
			Held	Attended
1.	Mr. Pawan Kant	Independent Director	01	01
2.	Mr. Susheel kumar Tyagi	Independent Director	01	01
3.	Mr. Sanjay Gupta	Executive-Promoter Director	01	01

d) Operational Committee

As on March 31, 2024 the Operational Committee of the Company comprises of 2 (two) Promoter Directors and 1(One) independent director as follows:

S. No.	Name of the Committee Members	Category	Designation
1.	Mr. Sanjay Gupta	Executive-Promoter Director	Chairman
2.	Mrs. Asha Gupta	Executive-Promoter Director	Member
3.	Mr. Susheel Kumar Tyagi	Independent Director	Member

During the financial year 2023-24, 6 (Six) meetings of the Operational Committee were held on during the financial Year on 10.04.2023, 06.06.2023, 04.07.2023, 23.11.2023, 19.01.2024, 15.02.2024.

5) Subsidiaries

Details of the subsidiaries of the Company and their business activities are provided in the Directors' Report forming part of the Annual Report of the Company.

6. General Body Meetings

i. The details of previous three Annual General Meeting (AGM) of the shareholders are as under:

Financial Year	Date of AGM	Venue	Time
2022-23	September 29, 2023	Bliss and Blessing Banquet, Near Jhilmil Metro Station Delhi-110095	03:00 P.M.
2021-22	September 30, 2022	Park Plaza Hotel & Resorts, Central Business Dist, Plot 32 , Maharshi Valmiki Marg, Shahdara, Delhi-110032	03:00 P.M.
2020-21	December 04, 2021	Park Plaza Hotel & Resorts, Central Business Dist, Plot 32 , Maharshi Valmiki Marg, Shahdara, Delhi-110032	03:00 P.M.

Corporate Governance Report (Contd.)

ii. Special resolutions passed at the previous three Annual General Meetings are as below:

AGM No.	AGM Date	Details of Special Resolution Passed
13	September 30, 2022	To Increase the Borrowing power of the Company from ₹ 200(Two Hundred Crores) to ₹ 300 (Three Hundred Crores)

iii. Special resolutions passed at the Extra-Ordinary General Meetings during the year are as below: During the Financial Year 2023-24, 2 (Two) Extra-ordinary General Meeting were conducted, the details are as follows:

EGM No.	Date of EGM	Venue	Time
1	June 30, 2023	102, 1st Floor, Jhilmil Metro Complex, Delhi-110095	03:00 P.M.
2	February 07, 2024	Bliss and Blessing Banquet, Near Jhilmil Metro Station Delhi-110095	03:00 P.M.

iv. The Details of Special Resolutions passed through postal ballot during the financial year 2023-24:

During the Financial year 2023-24, No postal ballot was conducted

7) Means of communication

The quarterly/half-yearly/annual financial results of the Company (standalone and consolidated) have been uploaded on Stock Exchanges where the securities of the Company are listed, immediately after they are approved by the Board of Directors. These are also published in the prescribed format within 48 hours of the conclusion of the meeting of the Board of Directors in which they are approved, in English newspaper circulating in the whole or substantially the whole of India and in one vernacular newspaper of the state where the registered office of the Company is situated. In addition, these results are simultaneously posted on the Company's website.

Recommendation	Compliances
Quarterly/Half yearly/Annual results	Published in leading newspaper
Newspapers wherein results are normally published	Business Standard
Any website, where displayed	www.avglogistics.com
Whether it also displays official news releases and presentation made to institutional investors or to the analysts	No

Corporate Governance Report (Contd.)

8) General shareholders' information

S. No.	Particulars	Details
A).	Date, time and venue of the Annual General Meeting	On Monday, September 30, 2024 at 10:30 P.M. at Bliss and Blessings Banquet, Jhilmil Delhi-110095
B).	Financial Year	Financial year of the Company is from April 01 2023 to March 31, 2024
C).	Publication of results for the financial year 2024-25 (tentative and subject to change)	a) First quarter results: On or before August 14, 2023. b) Second quarter and half year results: On or before November 14, 2023. c) Third quarter results: On or before February 14, 2024. d) Fourth quarter results and results for the year ending March 31, 2023: On or before May 30, 2024.
D).	Dividend payment date	Between 30.09.2024-05.10.2024
E).	Listing of Equity Shares at Stock Exchanges	BSE Ltd. ("BSE") Floor 25, P. J. Towers, Dalal Street, Fort, Mumbai-400001 National Stock Exchange of India Ltd. ("NSE") Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai-400051
F).	Listing of Non-Convertible Debentures at Stock Exchanges	No Convertible debentures are issued by the Company during the FY 2023-24
G).	Payment of Listing Fees	Annual Listing Fees for both the stock exchanges for the financial year 2024-25 has been duly paid by the Company.
H).	Stock Code/Symbol	BSE Scrip Code: 543910 NSE Symbol: AVG

I). Market price data for each month during the financial year 2023-24:

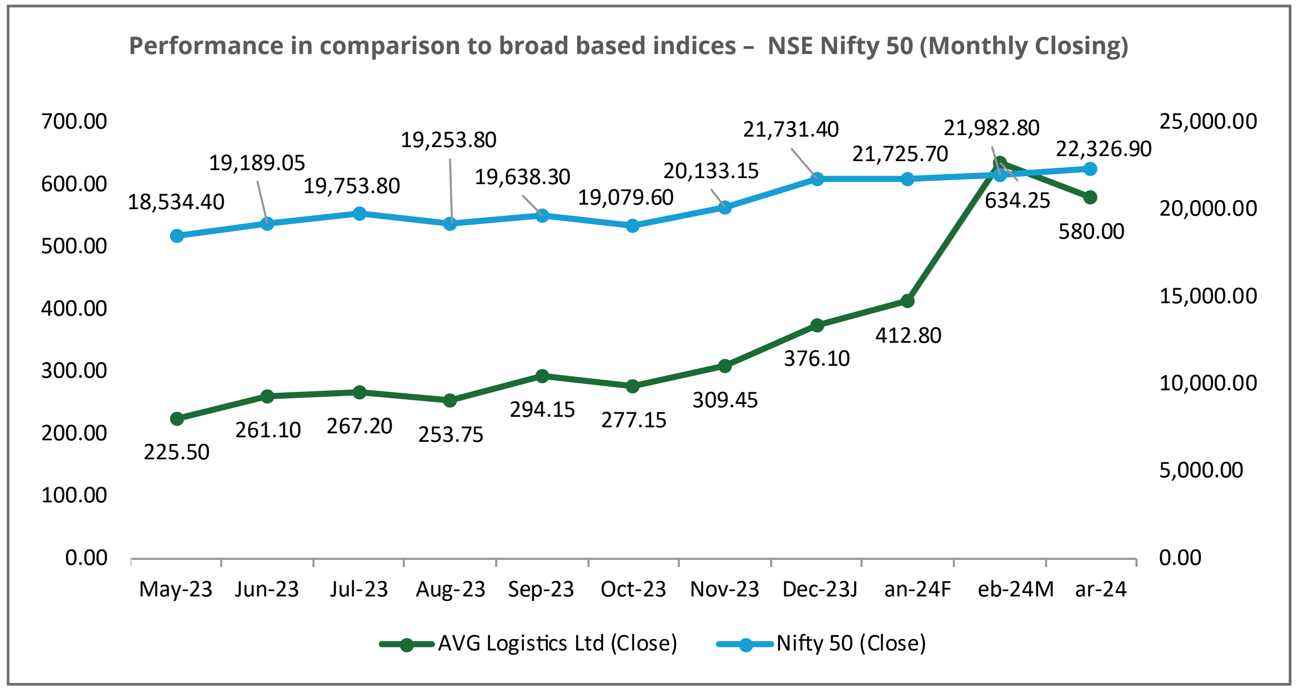
Month	AT NSE	
	High	Low
April 2022	81.00	69.50
May 2022	80.30	61.85
June 2022	76.00	59.00
July 2022	77.00	60.55
August 2022	63.50	53.10
September 2022	122.95	59.90
October 2022	147.35	109.90
November 2022	141.90	111.00
December 2022	128.85	108.05
January 2024	123.90	99.95
February 2024	180.90	105.00
March 2024	180.50	152.95

Corporate Governance Report (Contd.)

J). E-mail ID for Investors: info@avglogistics.com/cs@avglogistics.com

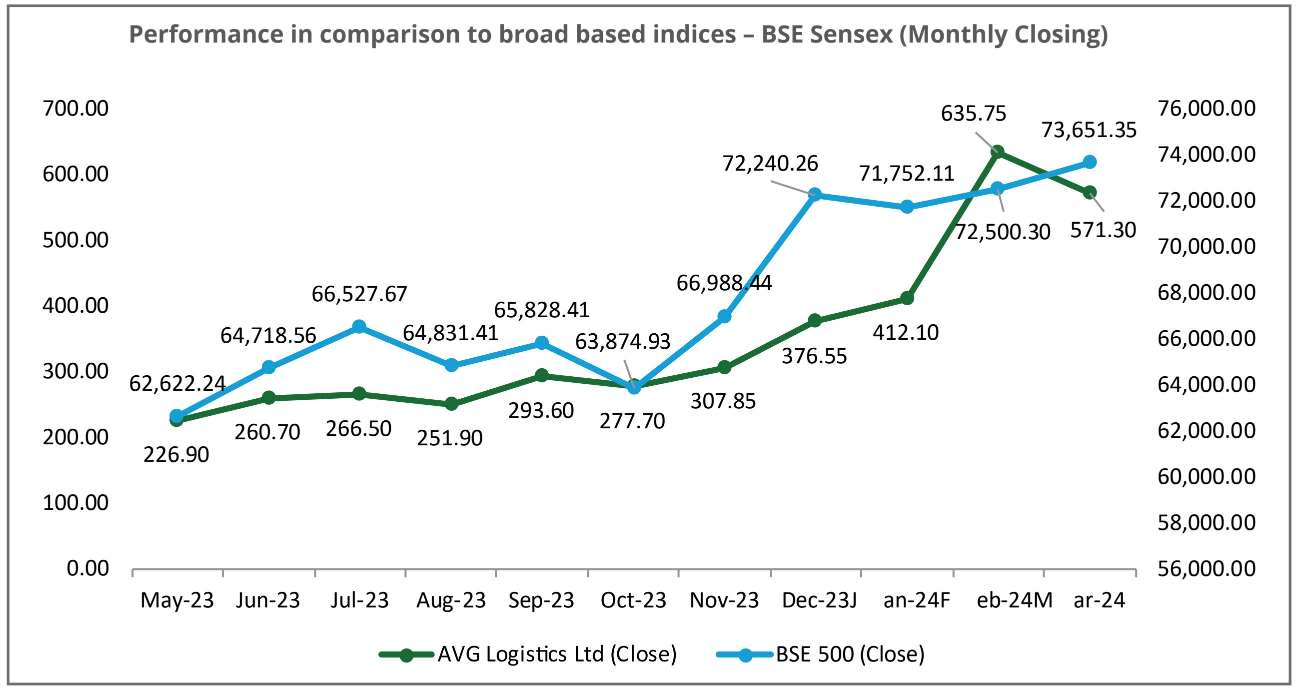
K). (i)Performance in comparison to broad based indices – NSE Nifty

AVG Logistics Limited share performance:



(ii)) Performance in comparison to broad based indices – BSE Sensex

AVG Logistics Limited share performance:



Corporate Governance Report (Contd.)

L) Suspension of Securities during the financial year 2023-24:

During the financial year 2023-24, the securities of the Company were not suspended from trading.

M) Registrar & Share Transfer Agent ("R&T Agent"):

LINK INTIME INDIA PRIVATE LIMITED
Contact: Mr. Swapan Kumar Naskar
Address: Noble Heights, 1st Floor, Plot NH 2
C-1 Block LSC, Near Savitri Market,
Janakpuri, New Delhi - 110058
Phone No.: +91-11-41410592
Fax No.: +91-11-41410591
Email: delhi@linkintime.co.in

N) Share Transfer System

The Company has a Committee of the Board of Directors called Stakeholders' Relationship Committee, which meets as and when required. SEBI has mandated that, effective April 01, 2019, no share can be transferred in physical mode, except in case of request received for transposition or transmission of securities. In view of the same company has made its securities in dematerialized form. The Compliance Certificate pursuant to Regulation 40(9) of the SEBI Listing Regulations for the year ended March 31, 2024 issued by Mr. Rahul Chaudhary, Practicing Company Secretary, have been duly submitted to stock exchanges, where the securities of the Company are listed.

O) Distribution of equity shareholding as on March 31, 2024 is as given below:

Distribution of shareholding by size is as given below:

Range in number of shares held	Number of Shareholders	Percentage of shareholders (%)	Number of shares held	Percentage of shares held (%)
1-500	6723	88.09	564809	4.1355
501-1000	386	5.06	300913	2.2032
1001-2000	254	3.32	371725	2.7217
2001-3000	99	1.29	249765	1.8287
3001-4000	41	0.54	150550	1.1023
4001-5000	30	0.39	140735	1.0304
5001-10000	47	0.62	140735	2.4736
10000 and above	53	0.69	11541379	84.5044
Total	**7633**		**13657720**	

P) Distribution of category wise shareholding as on March 31, 2024 is as given below:

Category of Shareholders	Number of shares	Physical	Percentage of shares (%)
Alternate Invst Funds	196000	-	1.4351
Body Corporate - Ltd Liability Partnership	173895	-	1.2732
Foreign Portfolio Investors (Corporate)	758125	-	5.5509

Hindu Undivided Family	154996	-	1.1349
Non Resident (Non Repatriable)	27317	-	0.2000
Non Resident Indians	215718	-	1.5795
Other Bodies Corporate	485793	-	3.5569
Promoters	7206200	-	52.7628
Public	2557237	1882449	32.5068
Total	**11775271**	**1882449**	**100**

Q) Dematerialisation of shares and liquidity

The Company's equity shares are tradable compulsorily in electronic form and are available for trading in the depository systems of both National Securities Depository Ltd (NSDL) and the Central Depository Services (India) Ltd (CDSL).

The International Securities Identification Number (ISIN) of the Company, as allotted by NSDL and CDSL, is INE680Z01018. 100% of equity shares of the Company are in dematerialised form as on March 31, 2024.

R) Outstanding ADRs/GDRs/Warrants or any other convertible instruments, conversion date and likely impact on equity: Nil

S) Commodity Price Risk or Foreign Exchange Risk and Hedging Activities: The Company is carrying out its operations only in India, hence there is no commodity price risk or foreign exchange risk and hedging activities involved.

T) Corporate Identity Number (CIN): L60200DL2010PLC198327

U) Address for correspondence:
Company: AVG Logistics Limited
102, 1st Floor, Jhilmil Metro Complex,
Delhi-110095
Phone No.: +91-11-45674071
Email: info@avglogistics.com/cs@avglogistics.com
Registrar: Link Intime India Private Limited
Noble Heights, 1st Floor, Plot NH 2
C-1 Block LSC, Near Savitri Market,
Janakpuri, New Delhi - 110058
Phone No.: +91-11-41410592
Email: delhi@linkintime.co.in

V) List of all credit ratings obtained by the Company along with any revisions thereto, for all debt instruments of the Company or any fixed deposit programme or any scheme or proposal of the Company involving mobilization of funds, whether in India or abroad.

The Company has not issued any debt instrument hence no credit rating has been obtained.

X) Unclaimed Equity Dividend: No unclaimed dividend is available with the Company.

9) Other Disclosures

a) The Company does not have any materially significant related party transactions, which may have potential conflict with the interest of the Company at large. Further, the statutory disclosure requirements relating to related party transactions have been complied in the Financial Statements.

b) The Financial Statements have been made in accordance with the Indian Accounting Standards so as to represent a true and fair view of the state of the affairs of the Company.

Corporate Governance Report (Contd.)

c) There is no case of material non-compliance of any statutory compliance for the Company and no penalties have been imposed on the Company by the Stock Exchanges i.e. BSE & NSE or Securities and Exchange Board of India or any statutory authority on any matter related to the capital market, during the last three years except as follows:

During the financial year 2023-24, National Stock Exchange of India Limited ("NSE") and BSe Limited (BSE) levied a fine of ₹ 20,000/- (plus 18% GST) for delayed compliance of Regulation 33 of the SEBI Listing Regulations, the company complied with the letter issued by the NSE and BSE and paid the fine in compliance.

d) The Company has in place Vigil Mechanism/ Whistle Blower Policy as required and it is affirmed that no personnel has been denied access to the Audit Committee.

e) The Company has complied with all the mandatory requirements as prescribed in the SEBI Listing Regulations and the Act.

f) The Policy for determining material subsidiaries is disclosed on the website of the Company http://www.avglogistics.com/upload/document/Policy%20for%20Material%20Subsidiary.pdf

g) The Policy on Materiality of Related Party Transactions and on Dealing with the Related Party Transactions is also posted on the Company's website and can be accessed at:

http://www.avglogistics.com/upload/document/document_177459394.pdf

h) The Disclosure of Commodity Price Risks and Commodity Hedging Activities: The Company's operation are carried out in India, hence No commodity price risks and commodity hedging activities is involved.

i) Discretionary requirements as specified in Part E of Schedule II of the SEBI Listing Regulations:

The Company has complied with the discretionary requirements with regard to reporting of Internal Auditor directly to Audit Committee, moving towards a regime of unqualified Financial Statements and unmodified audit opinion.

j) In addition to Directors' Report, a Management Discussion and Analysis Report form part of the Annual Report to the shareholders. All key managerial personnel and senior management personnels have confirmed that they do not have any material, financial and commercial interest in transactions with the Company that may have a potential conflict with the interest of the Company at large.

k) All details relating to financial and commercial transactions where Directors may have a pecuniary interest are provided to the Board and the interested Directors neither participate in the discussion nor vote on such matters.

l) In order to prevent misuse of any unpublished price sensitive information (UPSI), to maintain confidentiality of all UPSI and prohibit any insider trading activity and abusive self-dealing of securities, in the interest of the shareholders at large, the Company has framed a Code of Conduct for Prohibition of Insider Trading. The said Code prohibits the Designated Persons of the Company from dealing in the securities of the Company on the basis of any unpublished price sensitive information, available to them by virtue of their position in the Company. The details of dealing in Company's shares by Designated Employees/Designated Persons are quarterly placed before the Audit Committee.

The Code also prescribes sanction framework and any instance of breach of code is dealt in accordance with the same. A copy of the said Code is made available to all Designated Persons of the Company and compliance of the same is ensured.

Further the Company has framed a Code of Practices and Procedures for Fair Disclosure of Unpublished Price

Corporate Governance Report (Contd.)

Sensitive Information and the same is available on the website of the Company http://www.avglogistics.com/upload/document/document_236424347.pdf

m) Details of utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32(7A): The Company had raised fund through preferential allotment during the financial year on July 15, 2024 and February 22, 2024, February 27, 2024

n) The Company has received a Certificate from M/s. Vinay Kumar, Company Secretaries certifying that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority is annexed to this report as "Annexure B".

o) During the financial year 2023-24, there was no such instance, where the recommendation of any committee of the Board of the Company which is mandatorily required and is not accepted by the Board of the Company.

p) During the financial year 2023-24, total fees for all services paid/payable by the Company and/ or its subsidiaries, on a consolidated basis, to the statutory auditor of the Company and all entities in the network firm/network entity of which the statutory auditor is a part is detailed below:

S. No.	Particulars	Amount (₹ in Lakhs)
1.	Statutory Audit Fees including Limited Review Fees	
2.	Fees for other statutory certifications	2.07
3.	Reimbursement of Expenses	1.56
	Total	35.63

q) Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

The Company is committed to provide an attractive working environment for its employees and to provide safe and healthy working conditions. The Company has also adopted a 'Anti- Sexual Harassment Policy' to prohibit, prevent or deter any acts of sexual harassment at workplace and to provide the procedure for the redressal of complaints pertaining to sexual harassment, thereby providing a safe and healthy work environment, in line with the provisions of Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013 and the rules made thereunder. Details of Complaints received and redressed during the Financial Year 2023-24:

a. Number of complaints received during the financial year: Nil

b. Number of complaints disposed of during the financial year: Nil

c. Number of complaints pending as on the end of the financial year: Nil

r) Disclosure of Loans and Advances in the nature of Loans to firms/companies in which Directors are interested by Name and Amount:

During the financial year ended March 31, 2024, the Company has not granted any Loan to any firm/company in which Director are interested.

s) Details of material subsidiaries of the listed entity; including the date and place of incorporation and the name and date of appointment of the statutory auditors of such subsidiaries

The Company does not have any Material subsidiary Company.

Corporate Governance Report (Contd.)

10) During the financial year 2023-24, there was no instance of any non-compliance of the requirements of corporate governance report as specified in sub-paras (2) to (10) of Schedule V(C) of the SEBI Listing Regulations

11) The Company has complied with the applicable requirement specified in Regulations 17 to 27 and clause (b) to (i) of sub-regulation (2) of Regulation 46 of the SEBI Listing Regulations.

12) Compliance Certificate of the Auditors

Company has complied with the conditions of Corporate Governance as stipulated in the SEBI Listing Regulations and the certification from practicing Company secretary for same is annexed to this report as "Annexure C".

Disclosures with respect to demat suspense account/unclaimed suspense account

(a) Aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year: Nil

(b) Number of shareholders who approached the Company for transfer of shares from suspense account during the year: Nil

(c) Number of shareholders to whom shares were transferred from suspense account during the year: Nil

(d) Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year: Nil

(e) Aggregate number of shares on which voting rights shall remain frozen till the rightful owner of such shares claims the shares: Nil

FOR **AVG LOGISTICS LIMITED**

Sd/-	Sd/-
SANJAY GUPTA	**ASHA GUPTA**
MANAGING DIRECTOR	WHOLE TIME DIRECTOR
DIN: 00527801	DIN: 02864795

Place: Delhi
Date: 14.08.2024

Annexure A

Declaration by the Managing Director and CEO under Regulation 26(3) read with Part D of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 regarding Compliance with Code of Conduct

To
The Members,
AVG Logistics Ltd.
25 DDA Market Savita Vihar
Delhi-110092

In accordance with Regulation 26(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, I hereby confirm that, all the Directors and Senior Management Personnel of the Company have affirmed compliance with the Code of Conduct, as applicable to them, for the financial year ended on March 31, 2024.

Sd/-
Sanjay Gupta
Managing Director & CEO
DIN: 00527801

Dated: 29.05.2024
Place: Delhi

Annexure B

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members
AVG Logistics Limited
25 DDA Market Savita Vihar
Delhi-110092

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of AVG Logistics Limited having CIN: L60200DL2010PLC198327 and having registered office at 25 DDA Market Savita Vihar Delhi-110092 , India (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub Clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on March 31, 2024 have been debarred or disqualified from being appointed or continuing as Directors of company by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority:-

S. No.	Name of Director	DIN	Date of Appointment	Designation
1.	Mr. Sanjay Gupta	00527801	16/01/2012	Managing Director
2.	Mrs. Asha Gupta	02864795	25/01/2010	Whole Time Director
3.	Mr. Susheel Kumar Tyagi	06906354	13/11/2018	Independent Director
4.	Mr. Pawan Kant	08594895	05/11/2019	Independent Director
5.	Mr. Shyam Sunder Soni	00396429	31/01/2018	Independent Director
6.	Mr. Ankit Jain	09440637	03/04/2023	Non-Executive Director
7.	Mr. Apurva Chamaria	07408982	04/07/2023	Non-Executive Director

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

FOR **Vinay Kumar and Associates**

Vinay Kumar
Company Secretary
C.P. Number: 24658
UDIN: A066059F000491638

Date: 29.05.2024
Place: Delhi

Annexure C

CERTIFICATE ON COMPLIANCE WITH THE CONDITIONS OF CORPORATE GOVERNANCE UNDER SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

To,
The Members
AVG Logistics Limited
25 DDA Market Savita Vihar
Delhi-110092

We have examined all relevant records of AVG Logistics Limited (the Company) for the purpose of certifying of all the conditions of the Corporate Governance under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the financial year ended 31st March, 2024. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of certification.

The compliance of the conditions of Corporate Governance is the responsibility of the management. Our examination was limited to the procedures and implementation thereof. This certificate is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

On the basis of our examination of the records produced explanations and information furnished, we certify that the Company has complied with the conditions of the Corporate Governance under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

FOR **Vinay Kumar and Associates**

Vinay Kumar
Company Secretary
C.P. Number: 24658
UDIN: A066059F000491616

Date: 29.05.2024
Place: Delhi

Annexure D

Certification by Chief Executive Officer and Chief Financial Officer pursuant to Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

To,
The Members
AVG Logistics Limited
25 DDA Market Savita Vihar
Delhi-110092

(a) We have reviewed the Financial Statements and the Cash Flow Statement for the financial year ended on March 31, 2024 and that to the best of our knowledge and belief:

i. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

ii. these statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.

(b) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's code of conduct.

(c) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.

(d) We have indicated to the Auditors and the Audit Committee that there are no:

i. Significant changes in internal control over financial reporting during the year;

ii. Significant changes in accounting policies during the year and the same have been disclosed in the notes to the financial statements; and

iii. Instances of significant fraud of which we have become aware and the involvement therein of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Sd/-
Sanjay Gupta
Managing Director & CEO
DIN: 00527801

Date: 29.05.2024
Place: Delhi

Annexure IV

Information required under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 pertaining to Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo

(A) Conservation of Energy: Not Applicable

(B) Technology Absorption:

a) Efforts made towards technology absorption

i) Company has installed the GPS in all its vehicles which enables the Company for easy tracking of the location of the trucks

ii) Company has reduced fuel consumption and carbon emission by delivery of the consignments of through Rail Transportation and by reducing the Road transportation

b) Benefits derived like product improvement, cost reduction, product development, or import substitution:

i) By introduction of Rail transportation, Company reduced the emission of carbon and significantly increased the green kilometers.

(C) Foreign Exchange Earnings and Outgo: Not Applicable

FOR **AVG LOGISTICS LIMITED**

Sd/-
SANJAY GUPTA
MANAGING DIRECTOR
DIN: 00527801

Sd/-
ASHA GUPTA
WHOLE TIME DIRECTOR
DIN: 02864795

Date: 14.08.2024
Place: Delhi

Annexure-VI

A. Particulars of employees for the year ended March 31, 2024 as required under Section 197(12) of the Companies Act, 2013 read with Rule 5 of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014

i. The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2023-24 is as under:

S. No.	Name of Director	Designation	Ratio of the remuneration of each director to the median remuneration of employees
1.	Mr. Sanjay Gupta	Managing Director and CEO	20.03
2.	Mrs. Asha Gupta	Whole Time Director	15.41
3.	Mr. Pawan Kant	Non Executive Independent Director	Not Applicable
4.	Mr. Susheel Kumar Tyagi	Non Executive Independent Director	Not Applicable
5.	Mr. Shyam Sunder Soni	Non Executive Independent Director	Not Applicable
6.	Mr. Apurva Chamaria	Non Executive Director	Not Applicable
7.	Mr. Ankit Jain	Non Executive Director	Not Applicable

ii. The percentage increase in remuneration of each Director, during the financial year 2023-24:

S. No.	Name of Director	Designation	% increase in Remuneration in the financial year 2023-24
1.	Mr. Sanjay Gupta	Managing Director and CEO	Nil
2.	Mrs. Asha Gupta	Whole Time Director	Nil
3.	Mr. Pawan Kant	Non Executive Independent Director	Nil
4.	Mr. Susheel Kumar Tyagi	Non Executive Independent Director	Nil
5.	Mr. Shyam Sunder Soni	Non Executive Independent Director	Nil
6.	Mr. Apurva Chamaria	Non Executive Director	Nil
7.	Mr. Ankit Jain	Non Executive Director	Nil
8.	Mr. Himanshu Sharma	Chief Financial Officer	Nil
9.	Mr. Mukesh Nagar	Company Secretary	12

Note: Mr. Himanshu Sharma was appointed as Chief Financial Officer w.e.f. August 17, 2023.

iii. The percentage increase in the median remuneration of employees of the Company in the financial year:

During the Financial Year 2023-24, the median remuneration of employees of the Company was increased by 8%.

iv. The number of permanent employees on the rolls of Company:

As on March 31, 2024, there were 420 permanent employees on the rolls of the Company.

V. Average percentile of increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

Average percentile increase in salary of the Company's employee (other than the managerial personnel) during the financial year 2023-24 was approximately 7%.

During the financial year 2023-24, there was no increase in the remuneration of Mr. Sanjay Gupta, Managing Director & CEO and Mrs. Asha Gupta, Whole-time Director of the Company i.e. Executive Directors of the Company.

Non-Executive Directors including Independent Directors were paid remuneration by way of sitting fees for attending the Board and Committee Meetings held during the financial year 2023-24, there is no change in the sitting fee paid to Non-Executive Directors from previous year.

Vi. Affirmation that the remuneration is as per the Remuneration Policy of the Company:

It is hereby affirmed that the remuneration paid during the year ended March 31, 2024 is as per the Remuneration Policy of the Company.

B. Particulars of employees for the year ended March 31, 2024 as required under Section 197 of the Companies Act, 2013 read with Rule 5(2) of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014

S. No.	Name of the Employee	Age (years)	Designation	Remuneration Per month (in ₹)	Qualification	Experience in Years	Date of Commencement of Employment	Last Employent
1	Sanjay Gupta	55	Director	6,50,000	Graduate	30	01-Jan-18	Indo Arya Transport Limited
2	Asha Gupta	54	Director	5,00,000	Graduate	25	01-Jan-18	None
3	Vinayak Gupta	30	VP Strategy and Operations	400,000	MBA	6	01-Dec-20	None
4	Himanshu Sharma	38	Chief Financial Officer	350,000	Chartered Accountant	14	17-Aug-2023	Samvardhana Motherson International Limited
5	Rajiv Agarwal	51	Director- Sales and Operations	250,000	Graduate	30	01-May-2023	CCI Logistics Limited
6	Praveen Kumar	34	Sr General Manager – Finance	250,000	Chartered Accountant	12	16-Jan-18	Central Warehousing Corporation
7	Ajay Kumar	45	Head – Operations	184,000	BSC	25	20-Jul-15	Indo Arya Transport Limited
8	Saurabh Grewal	36	Head Fleet	150,000	MBA	6	01-Jul-2018	None
9	Anjali Gupta	30	AVP-Finance	125,000	CFA	4	04-Sep-2020	None
10	Arjit Pawar	33	General Manager-Fleet	110,000	Graduate	10	16-Mar-2024	DHL India Pvt Ltd

1. All the employees have requisite experience to discharge the responsibility assigned to them.
2. Nature and terms of employment are as per resolution/appointment letter.
3. None of the employee, as referred under Rule 5(2)(iii) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, owns 2% or more of the equity shares of the Company as on March 31, 2024.
4. Within the meaning of Section 2(77) of the Companies Act, 2013, Mr. Sanjay Gupta, Mrs. Asha Gupta are the Executive directors of the Company and are related to each other.

FOR **AVG LOGISTICS LIMITED**

Sd/-
SANJAY GUPTA
MANAGING DIRECTOR
DIN: 00527801

Sd/-
ASHA GUPTA
WHOLE TIME DIRECTOR
DIN: 02864795

Date: 14.08.2024
Place: Delhi

Annexure VII

MR - 3
SECRETARIAL AUDIT REPORT
For The Financial Year Ended 31st March, 2024

[Pursuant to section 204(1) of the Companies Act, 2013 and Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
AVG LOGISTICS LIMITED
L60200DL2010PLC198327
Regd. Office:-Office no. 25, D.D.A Market,
Savita Vihar, Delhi – 110092
Corporate Office:- 102, 1st Floor,
(Above State Bank of India),
Jhilmil Metro Station Complex, Delhi 110095

We have conducted the Secretarial Audit of the Compliances of Applicable Statutory Provisions and the adherence to good corporate practices by the company named as AVG LOGISTICS LIMITED (CIN: L60200DL2010PLC198327) (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March, 2024 complied with the Statutory Provisions listed hereunder and also that the Company has proper Board-processes and compliance- mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by AVG LOGISTICS LIMITED for the financial year ended on 31st March, 2024 according to the provisions of following laws, wherever applicable:

1. The Companies Act, 2013 (the Act) and the rules made there under;
2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
3. The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
4. Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; Not Applicable
5. The Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') wherever applicable viz.:-
   (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
   (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
   (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
   (d) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 2014; Not Applicable
   (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; Not Applicable
   (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
   (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; Not Applicable
   (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; Not Applicable
6. **Other applicable Laws.**

   We have also examined compliance with the applicable clauses of the following:

   (a) The Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015.
   (b) Secretarial Standards issued by the ICSI and notified by MCA.

During the period under review the Company has complied wherever applicable, with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above along with fees, additional fees or penalty/fine wherever applicable.

However, Company has late filed its financial results for March 2023 by 4 days which were required to be filed on May 30, 2024 and filed on June 03, 2024 to Stock Exchange under Regulation 33 of SEBI (LODR) Regulations 2018 and fine of ₹ 20,000/- (Indian rupees Twenty-Thousand only) along with the Applicable GST, imposed by the National Stock Exchange (NSE) and Bombay Stock Exchange (BSE) each, on the Company in this regard. Further company have paid the fine and make the default good.

We further report that:

Board/Management Response for the delay reporting

Please note the board submitted the response for delay filing of financial results for March 2023 to Stock Exchange by 4 days is that the Board meeting was postponed by reason of non-availability of Directors, consequently the delay was occurred in filing of financial results for March 2023 to stock exchange by 4 days. However, company have paid the fine imposed by NSE & BSE and make the default good.

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Woman Director and Independent Directors.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

FOR **K VIVEK & CO**
(Company Secretaries)
Vivek Kumar
(Proprietor)
C.P. No. 21931
M. No. 58007
UDIN: A058007F000974813

Date: 14th August 2024
Place: Delhi

(This report is to be read with Annexure 'A' to MR 3 annexed herewith)

Annexure 'A' to MR – 3
(FOR FY 2023-24)

To,
The Members,
AVG LOGISTICS LIMITED
L60200DL2010PLC198327
Regd. Office:-Office no. 25, D.D.A Market,
Savita Vihar, Delhi – 110092
Corporate Office:- 102, 1st Floor, (Above State Bank of India),
Jhilmil Metro Station Complex, Delhi 110095

Assumptions and Limitations of Review:

1. Maintenance of Secretarial Record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2. We have followed the audit practices and processes as are appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial Records. The verification was done on test basis to ensure that correct facts are reflected in Secretarial Records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.

4. Where ever required, we have obtained the Management Representation about the Compliance of laws, rules and regulations and happening of events etc.

5. The Compliance of the Provisions of Corporate and other applicable laws, rules, regulations, standards are the responsibility of management. Our examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

FOR **K VIVEK & CO**
(Company Secretaries)

Vivek Kumar
(Proprietor)
C.P. No. 21931
M. No. 58007
UDIN: A058007F000974813

Date: 14th August 2024
Place: Delhi

Annexure-VIII

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES FOR THE FINANCIAL YEAR 2023-24

[As prescribed under Section 135 of the Companies Act, 2013 read with rule 8(1) of the Companies (Corporate Social Responsibility Policy) Rules, 2014]

1. **Brief outline on CSR Policy of the Company:**

   AVG Logistics Limited has always strived to make a difference, specifically to the society by contributing to the economic, social, environmental development of the Country and improving the quality of life of the vulnerable communities. We strive to strengthen our corporate citizenship through engagements with various NGOs working in the fields of health, education, environment and vocational training.

   The CSR Policy of the Company as duly approved by the Board includes activities specified under the Schedule VII of the Act, as amended from time to time. The activities suggested under the policy are undertaken after due identification of the socio-economic changes brought in the key communities by carrying out such activities by the Company. The Company while understanding its CSR activities, gives preference to local areas within its vicinity.

Priority Projects

The Company has currently identified the following Priority Projects to be undertaken by the CSR Committee:

i) Eradicating hunger, poverty and malnutrition, promoting health care including preventive health care and sanitation including contribution to the Swacch Bharat Kosh set-up by the Central Government for the promotion of sanitation and making available safe drinking water.

ii) promoting education, including special education and employment enhancing vocation skills especially among children, women, elderly and the differently abled and livelihood enhancement projects.

iii) promoting gender equality, empowering women, setting up homes and hostels for women and orphans; setting up old age homes, day care centers and such other facilities for senior citizens and measures for reducing inequalities faced by socially and economically backward groups.

iv) ensuring environmental sustainability, ecological balance, protection of flora and fauna, animal welfare, agro forestry, conservation of natural resources and maintaining quality of soil, air and water including contribution to the Clean Ganga Fund set-up by the Central Government for rejuvenation of river Ganga.

v) protection of national heritage, art and culture including restoration of buildings and sites of historical importance and works of art; setting up public libraries; promotion and development of traditional art and handicrafts;

vi) contribution to the prime minister's national relief fundor Prime Minister's Citizen Assistance and Relief in Emergency Situations Fund (PM CARES Fund) or any other fund set up by the central govt. for socio economic development and relief and welfare of the schedule caste, tribes, other backward classes, minorities and women.

2. **Composition of CSR Committee: Not Applicable**

3. **Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the Company:**

   The Company had dissolved the CSR Committee as the company does not fall within the criteria of fund utilization for CSR and the operational requirement of the CSR committee to be carried on by Board of Directors, however CSR policy as approved by Board can be accessed at the below link:

   http://www.avglogistics.com/upload/document/document_1985501648.pdf

4. **Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable: Not Applicable**

5. a) **Average net profit of the company as per sub-section (5) of section 135:**

   ₹ 330 Lakhs

b) Two percent of average net profit of the company as per sub-section (5) of section 135:
₹ 6.60 Lakhs

c) Surplus arising out of the CSR Projects or programmes or activities of the previous financial years: Nil

d) Amount required to be set-off for the financial year, if any: Nil

e) Total CSR obligation for the financial year [(b)+(c)-(d)]: ₹ 6.60 lakhs

6. a) **Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project)**
₹ 9.11 Lakhs

b) Amount spent in Administrative Overheads: Nil

c) Amount spent on Impact Assessment, if applicable- Not Applicable

d) Total amount spent for the Financial Year [(a)+(b)+(c)]: ₹ 16.006 Lakhs

e) CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per sub-section (6) of section 135		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of section 135		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
₹ 16.006 Lakhs	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable

(f) Excess amount for set-off, if any:

S. No.	Particulars	Amount (in ₹/in Lakhs)
1.	Two percent of average net profit of the company as per section 135(5)	6.60
2.	Total amount spent for the Financial Year	16.006
3.	Excess amount spent for the financial year [(ii)-(i)]	9.406
4.	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
5.	Amount available for set off in succeeding financial years [(iii)-(iv)]	9.406

#During the financial year 2023-24, the Company was required to spend ₹ 6.60 Lakhs/- (2% of the average net profits of preceding three years) towards its CSR Obligation out of which the Company had spent the total amount of ₹ 16.006 Lakhs/- towards CSR activities during the Financial Year 2023-24.

7. Details of Unspent Corporate Social Responsibility amount for the preceding three financial years: Nil

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: No

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per subsection (5) of section 135: Not Applicable

FOR **AVG LOGISTICS LIMITED**

Sd/-
SANJAY GUPTA
MANAGING DIRECTOR
DIN: 00527801

Sd/-
ASHA GUPTA
WHOLE TIME DIRECTOR
DIN: 02864795

Date: 14.08.2024
Place: Delhi

ANNEXURE C TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF AVG LOGISTICS LIMITED

[Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report of even date to the Members of Avg Logistics Limited on the Financial Statements for the year ended March 31, 2024]

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to standalone financial statements of AVG Logistics Limited ("the Company") as of March 31, 2024, in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at March 31, 2024, based on the internal control with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI) (the "Guidance Note").

Managements' and Board of Director's Responsibility for Internal Financial Controls

The Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal control with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to standalone financial statements.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A company's internal financial control with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to standalone financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone financial statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial control with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **M S K A & Associates**
Chartered Accountants
ICAI Firm Registration No. 105047W

Naresh Anand
Partner
Membership No. 503662
UDIN: 24503662BKEJFA9796

Place: Chandigarh
Date: May 29, 2024

FINANCIALS
Section 8

Presenting a comprehensive overview of our financial performance for FY2024. This section provides detailed financial statements, reflecting our fiscal health and strategic financial management.

Independent Auditor's Report

To the Members of AVG Logistics Limited

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of AVG Logistics Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2024, the Statement of Profit and Loss, including Other Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the standalone financial statements, including material accounting policy information and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2024, and profit including other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Standalone Financial Statements' section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements for the year ended March 31, 2024. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No	Key Audit Matter	How the Key Audit Matter was addressed in our audit
1	**Revenue recognition** Revenue from these contracts is recognized in accordance with the requirements of Ind AS 115, Revenue from Contracts with Customers (as described in note 3(b) of the standalone financial statements). The Company has long term contracts with customers, as at the year end, for all incomplete sales orders, revenue is recognized by evaluating the conditions required as per contractual terms i.e., provision of service to customer and acknowledgement of invoice. Further, revenue is recognised for the completed performance obligation which are part of the incomplete sales orders. The criteria for identification of the specific performance obligations covered by the sales order and the allocation of the transaction price to each performance obligation requires specific attention due to the judgement involved in identifying the specific performance obligation and determination of whether the agreed provision of services to customer are completed in regard to each of these obligations, as acknowledged by the customers. There is also estimation uncertainty in assessing the incomplete sales orders at the year end and identifying the completed portions of the performance obligations from these sales orders. Considering this we have determined Revenue Recognition to be a Key Audit Matter.	Our audit procedures in respect of this area include but are not limited to: 1. Obtained an understanding of the systems, processes and controls implemented by management for recording and computing revenue, and the associated unbilled revenue, unearned and deferred revenue balances; 2. Assessed the appropriateness of Company's accounting policies with respect to Revenue recognition in accordance with IND AS 115 "Revenue from Contracts with Customers"; 3. Verified accuracy of the revenue recognition by selecting samples on test check basis and checking the underlying contract terms and conditions; 4. For samples selected on test check basis, evaluated, as to whether performance obligation for revenue recognition is completed as and when the service is rendered to the customer and acknowledged. Further, performed verification of proof of delivery of services completed; 5. Verification of the ageing of the unbilled revenue and testing for the subsequent acknowledgement from the customers; and 6. Verified the completeness and adequacy of disclosure in the standalone financial statements in compliance with Ind AS 115.
2	**Allowance for trade receivables** Refer to note 17 to the standalone financial statements with respect to the disclosure of trade receivables. The Company has trade receivables as at March 31, 2024 amounting to ₹ 17,861.20 lakhs against which the Company has recorded allowance for trade receivables of ₹ 1,701.68 lakhs. Management creates allowance for trade receivables based on the expected credit loss model. Additionally, the Company assesses the recoverability of all the debit balances including ageing on case-to-case basis considering the facts and circumstances to decide on adhoc provision required. We have determined this matter to be key audit matter considering the materiality of the amounts and significant judgements and estimates involved regarding the allowances for trade receivables.	Our audit procedures in respect of this are included but not limited to: 1. Obtained an understanding of the process from the management of the Company and tested design implementation and operating effectiveness of controls over for development and consistency of methodology for the computation of allowance for trade receivables, tested the completeness and accuracy of information used in estimation of the probability of default, loss given default and other key estimates; 2. Recomputed the ageing of the trade receivables on sample basis and traced their balances to standalone financial statements; 3. Verified subsequent recovery of trade receivables by tracing them in the books of accounts and bank statement on test check basis; 4. Tested the management computations arising out of expected credit loss model; 5. Analysing significant judgements and estimates involved around the expected credit loss model including examining the class of receivables on which certain % based on historic trends are applied, and further assessed the adequacy of provisions made for any possible non recoveries ascertaining the risk of recoverability or delayed payments, etc.; 6. Assessed the basis of management's judgement regarding specific allowance made against aged balances which are considered to be unrecoverable; and 7. Verified the completeness and adequacy of disclosure in accordance with the requirements of the relevant Ind AS.

Independent Auditor's Report (Contd.)

Sr. No	Key Audit Matter	How the Key Audit Matter was addressed in our audit
3	**Impairment of assets** Refer to note 3(l) to the standalone financial statements. The Company has a warehouse at Agartala, Tripura having carrying value amounting to ₹ 967.31 lakhs as at March 31, 2024. This warehouse has been capitalised in the financial year 2020-21 and has not been operational since its capitalisation. Since the warehouse is not operational management would need to assess the impairment by using key estimates including useful life of the building, its fair value, and method of computation of the fair value. We have determined this matter to be key audit matter considering the materiality of the amounts and significant judgements and estimates involved regarding the impairment of the warehouse.	Our audit procedures in respect of this are included but not limited to: 1. Obtained an understanding of the systems, processes and control implemented by management for assessment and recording for impairment of assets; 2. Assessment of the Company's accounting policies with respect to impairment in accordance with Ind AS 36 "Impairment of assets"; 3. Enquired into the reasons for non-operation of the warehouse since capitalization and assessed them for any impairment indicators; 4. Obtained the fair valuation report of the management's expert for the fair valuation of the warehouse; 5. Involved auditor's expert to assess the appropriateness of the key assumptions and estimates used by the valuers in determination of the fair value of warehouse (such as, useful life of the building, its fair value, and method of computation of the fair value, discount rates, etc.); and 6. Assessed the appropriateness of disclosures in accordance with the requirements of Ind AS 36 "Impairment of assets".

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the Director's report, Management Discussion and Analysis, Report on Corporate Governance and Financial Highlights but does not include the standalone financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the standalone financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance under SA 720 'The Auditor's responsibilities Relating to Other Information'.

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

The Company's Management and Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, the Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Management and Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

We give in "Annexure A" a detailed description of Auditor's responsibilities for Audit of the Standalone Financial Statements.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:
   (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
   (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in the paragraph 2(h)(vi) below on reporting under Rule 11(g).
   (c) The Balance Sheet, the Statement of Profit and Loss including other comprehensive income, the Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the books of accounts.
   (d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act.
   (e) On the basis of the written representations received from the directors as on March 31, 2024, taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2024, from being appointed as a director in terms of Section 164 (2) of the Act.
   (f) The reservation relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph 2(b) above on reporting under Section 143(3)(b) and paragraph 2(h)(vi) below on reporting under Rule 11(g).
   (g) With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure C".
   (h) The reservation relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph 2(b) above on reporting under Section 143(3)(b) and paragraph 2h (vi) below on reporting under Rule 11(g).
   (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
      i. The Company does not have any pending litigations which would impact its financial position.
      ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
      iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
      iv. a) The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or

Independent Auditor's Report (Contd.)

share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

b) The Management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities (Funding Parties), with the understanding, whether recorded in writing or otherwise, as on the date of this audit report, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, and according to the information and explanations provided to us by the Management in this regard nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) as provided under (1) and (2) above, contain any material mis-statement.

v. The dividend paid by the Company during the year in respect of the same declared for the previous year is in accordance with section 123 of the Companies Act 2013 to the extent it applies to payment of dividend.

vi. Based on our examination, the Company has used an accounting software for maintaining its books of account during the year ended March 31, 2024, which has a feature of recording audit trail (edit log) facility, except that no audit trail feature was enabled at the database level during the year ended March 31, 2024 in respect of the software LogicsNext to log any direct data changes.

Further, the audit trail facility has been operated throughout the year for all relevant transactions recorded in the accounting software, except for the software at the database level as stated above, in respect of which the audit trail facility has not operated throughout the year for all relevant transactions recorded in this accounting software as it was not enabled.

Further, during the course of our examination, we did not come across any instance of audit trail feature being tampered with.

3. In our opinion, according to information, explanations given to us, the remuneration paid / provided by the Company to its directors is within the limits laid prescribed under Section 197 read with Schedule V of the Act and the rules thereunder.

For **M S K A & Associates**
Chartered Accountants
ICAI Firm Registration No. 105047W

Naresh Anand
Partner
Membership No. 503662
UDIN: 24503662BKEJFA9796

Place: Chandigarh
Date: May 29, 2024

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT ON EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF AVG LOGISTICS LIMITED

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to standalone financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management and Board of Directors.
- Conclude on the appropriateness of management and Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements for the year ended March 31, 2024 (current year) and are therefore, the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

For **M S K A & Associates**
Chartered Accountants
ICAI Firm Registration No. 105047W

Naresh Anand
Partner
Membership No. 503662
UDIN: 24503662BKEJFA9796

Place: Chandigarh
Date: May 29, 2024

ANNEXURE B TO INDEPENDENT AUDITORS' REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF AVG LOGISTICS LIMITED FOR THE YEAR ENDED MARCH 31, 2024

[Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report]

i. (a) A The Company has maintained proper records showing full particulars including quantitative details and situation of property, plant and equipment, investment property and relevant details of right-of-use assets.

B The Company has maintained proper records showing full particulars of intangible assets.

(b) Property, plant and equipment, investment property and right of use assets were physically verified by the management according to a phased programme designed to cover all items over a period of 3 years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the programme, all assets have been physically verified by Management during the year. No material discrepancies were noticed on such verification.

(c) According to the information and explanations given to us, the title deeds of immovable properties (other than properties where the Company is the lessee, and the lease agreements are duly executed in favour of the lessee) as disclosed in the standalone financial statements are held in the name of the Company. The original title deeds of the immovable properties aggregating to ₹ 3,104.59 lakhs (gross amount) as at March 31, 2024, are pledged with the banks and are not available with the Company. The same has been independently confirmed by the bank to us and verified by us.

(d) According to the information and explanations given to us, the Company has not revalued its property, plant and Equipment (including right-of-use assets) and intangible assets during the year. Accordingly, the provisions stated under clause 3(i)(d) of the Order are not applicable to the Company.

(e) According to the information and explanations given to us, no proceeding has been initiated or pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988, as amended and rules made thereunder. Accordingly, the provisions stated under clause 3(i)(e) of the Order are not applicable to the Company.

ii. (a) The inventory has been physically verified during the year by the management. In our opinion, the frequency of verification, coverage and procedure of such verification is reasonable and appropriate having regard to the size of the Company and the nature of its operations. The discrepancies noticed on physical verification of inventory as compared to book records were not 10% or more in aggregate for each class of inventory.

(b) During the year the Company has been sanctioned working capital limits in excess of ₹ 5 crores in aggregate from Banks and financial institutions on the basis of security of current assets. Based on the records examined by us in the normal course of audit of the standalone financial statements, quarterly returns / statements filed with such Banks/ financial institutions are in agreement with the books of accounts of the Company for the quarter ended June 30 ,2023, September 30, 2023, December 31, 2023 and March 31, 2024.

iii. (a) According to the information explanation provided to us, the Company has provided loan to other entities. The details of such loan to subsidiary is as follows:

Particulars	Loans
Aggregate amount granted during the year - Subsidiary	₹ 99.14 lakhs
Balance Outstanding as at balance sheet date in respect of above cases - Subsidiary	₹ 99.14 lakhs

The Company has not provided any advances in the nature of loans or security to any other entity during the year.

(b) According to the information and explanations given to us and based on the audit procedures performed by us, we are of the opinion that the loan granted by the Company to subsidiary are prejudicial to the interest of the Company on account of the fact that the loan have been granted interest free which is significantly lower than the cost of funds to the Company and also lower than the prevailing yield of government security closest to the tenor of the loan.

The Company has not provided any advances in the nature of loans or security to any other entity during the year.

(c) The loans are repayable on demand. During the year, the Company has not demanded such loans or interest. Accordingly, in our opinion the repayments of principal amounts and receipts of interest are regular [Refer reporting under clause 3(iii)(f) below].

(d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no amounts overdue for more than ninety days in respect of the loan granted to wholly owned subsidiary.

(e) According to the information explanation provided to us, the loans granted has not fallen due during the year. Accordingly, the provisions stated under clause 3(iii)(e) of the Order are not applicable to the Company.

(f) According to the information explanation provided to us, the Company has granted loan of ₹ 99.14 lakhs to its wholly owned subsidiary repayable on demand, without specifying any terms or period of repayment. There are no other loans given or granted to any other entity.

iv. According to the information and explanations given to us, the Company has complied with the provisions of Section 185 and 186 of the Companies Act, 2013, in respect of, loans, investments guarantees and security made.

v. According to the information and explanations given to us, the Company has neither accepted any deposits from the public nor any amounts which are deemed to be deposits, within the meaning of Sections 73, 74, 75 and 76 of the Companies Act, 2013 and the rules framed there under. Accordingly, the provisions stated under clause 3(iv) of the Order is not applicable to the Company. Also, there are no amounts outstanding as on March 31, 2024, which are in the nature of deposits.

vi. The provisions of sub-Section (1) of Section 148 of the Companies Act, 2013 are not applicable to the Company as the Central Government of India has not specified the maintenance of cost records for any of the products/ services of the Company. Accordingly, the provisions stated under clause 3(vi) of the Order are not applicable to the Company.

vii. (a) According to the information and explanations given to us and the records of the Company examined by us, in our opinion, undisputed statutory dues including Goods and Services tax, provident fund, employees' state insurance, income-tax, cess, and other statutory dues have not generally been regularly deposited by the Company with the appropriate authorities during the year, though delays in deposit have not been serious.

There are no undisputed amounts payable in respect of Goods and Services tax, provident fund, employees' state insurance, income-tax, cess and other statutory dues in arrears as at March 31, 2024, outstanding for a period of more than six months from the date they became payable.

(b) According to the information and explanation given to us and the records of the Company examined by us, there are no dues relating to goods and services tax, provident fund, employees' state insurance, income-tax, cess, and other statutory dues which have not been deposited on account of any dispute.

viii. According to the information and explanations given to us, there are no transactions which are not accounted in the books of account which have been surrendered or disclosed as income during the year in Income-tax Assessment of the Company. Accordingly, the provision stated under clause 3(viii) of the Order is not applicable to the Company.

ANNEXURE B (Contd.)

ix (a) In our opinion and according to the information and explanations given to us and the records of the Company examined by us, the Company has not defaulted in repayment of loans or borrowings or in payment of interest thereon to any lenders except in the following cases, details of which are as follows:

Nature of borrowings, including debt securities	Name of Lender	Amount not paid on Due Date (₹ lakhs)	Whether principal or interest	Maximum No of Days delay or unpaid	Remarks
Truck Loan	Hinduja	1.35	Principal & Interest	1	Loan fully paid as at March 31, 2024
Truck Loan	ICICI Bank	103.90	Principal & Interest	24	Nil overdues as at March 31, 2024
Truck Loan	Indostar	69.74	Principal & Interest	21	Nil overdues as at March 31, 2024
Truck Loan	Indusind	133.86	Principal & Interest	19	Nil overdues as at March 31, 2024
Truck Loan	Mahindra	29.65	Principal & Interest	16	Loan fully paid as at March 31, 2024
Truck Loan	Sundaram	124.49	Principal & Interest	28	Nil overdues as at March 31, 2024
Truck Loan	Tata Motors	67.02	Principal & Interest	19	Nil overdues as at March 31, 2024
Truck Loan	Volkswagen	101.12	Principal & Interest	19	Loan fully paid as at March 31, 2024

(b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.

(c) In our opinion and according to the information and explanations provided to us, money raised by way of term loans during the year have been applied for the purpose for which they were raised.

(d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the standalone financial statements of the Company, we report that no funds raised on short-term basis have been used for long-term purposes by the Company.

(e) According to the information explanation given to us and on an overall examination of the standalone financial statements of the Company, we report that the Company has not taken any funds from an any entity or person on account of or to meet the obligations of its subsidiaries and associate.

(f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries and associate. Accordingly, reporting under Clause 3(ix)(f) of the order is not applicable to the Company.

x. (a) In our opinion and according to the information explanation given to us, the Company did not raise any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, the provisions stated under clause 3(x)(a) of the Order are not applicable to the Company.

(b) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has made preferential allotment of shares during the year and the requirements of Section 42 and Section 62 of the Companies Act, 2013, have been complied with. The amount raised has been used for the purposes for which they were raised.

xi. (a) Based on our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we report that no material fraud by the Company or on the Company has been noticed or reported during the year in the course of our audit.

(b) Based on our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, a report under Section 143(12) of the Act, in Form ADT-4, as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 was not required to be filed with the Central Government. Accordingly, the provisions stated under clause 3(xi)(b) of the Order is not applicable to the Company.

(c) As represented to us by the Management, there are no whistle-blower complaints received by the Company during the year.

xii. The Company is not a Nidhi Company. Accordingly, the provisions stated under clause 3(xii)(a) to (c) of the Order are not applicable to the Company.

xiii. According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with Sections 177 and 188 of the Companies Act, 2013, where applicable and details of such transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.

xiv. (a) In our opinion and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.

(b) We have considered the internal audit reports of the Company issued till the date of our audit report, for the period under audit.

xv. According to the information and explanations given to us, in our opinion, during the year, the Company has not entered into any non-cash transactions with directors or persons connected with its directors and accordingly, the reporting on compliance with the provisions of Section 192 of the Companies Act, 2013 in clause 3(xv) of the Order is not applicable to the Company.

xvi. (a) The Company is not required to be registered under Section 45 IA of the Reserve Bank of India Act, 1934 (2 of 1934) and accordingly, the provisions stated under clause 3(xvi)(a) of the Order are not applicable to the Company.

(b) The Company is not engaged in any Non-Banking Financial or Housing Finance activities during the year and accordingly, the provisions stated under clause 3 (xvi)(b) of the Order are not applicable to the Company.

(c) The Company is not a Core investment Company (CIC) as defined in the regulations made by Reserve Bank of India. Accordingly, the provisions stated under clause 3 (xvi)(c) of the Order are not applicable to the Company.

(d) According to the information and explanations provided to us, the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) does not have any Core Investment Company (as part of its group. Accordingly, the provisions stated under clause 3(xvi)(d) of the order are not applicable to the Company.

xvii. Based on the overall review of standalone financial statements, the Company has not incurred cash losses in the current financial year and in the immediately preceding financial year. Accordingly, the provisions stated under clause 3(xvii) of the Order are not applicable to the Company.

xviii. There has been no resignation of the statutory auditors during the year. Accordingly, the provisions stated under clause 3(xviii) of the Order are not applicable to the Company.

xix. According to the information and explanations given to us and on the basis of the financial ratios (as disclosed in note 59 to the standalone financial statements), ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the standalone financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state

ANNEXURE B (Contd.)

that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx. According to the information and explanations given to us and based on our verification, the provisions of Section 135 of the Companies Act, 2013, are applicable to the Company. The Company has made the required contributions during the year and there are no unspent amounts which are required to be transferred either to a Fund specified in schedule VII of the Companies Act, 2013 or to a Special Account as per the provisions of Section 135 of the Companies Act, 2013 read with schedule VII to the Companies Act, 2013. Accordingly, reporting under clause 3(xx)(a) and 3(xx)(b) of the Order is not applicable to the Company.

xxi. The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements. Accordingly, no comment in respect of the said Clause has been included in the report.

For **M S K A & Associates**
Chartered Accountants
ICAI Firm Registration No. 105047W

Naresh Anand
Partner
Membership No. 503662
UDIN: 24503662BKEJFA9796

Place: Chandigarh
Date: May 29, 2024

ANNEXURE C TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF AVG LOGISTICS LIMITED

[Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report of even date to the Members of AVG Logistics Limited on the Financial Statements for the year ended March 31, 2024]

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to standalone financial statements of AVG Logistics Limited ("the Company") as of March 31, 2024, in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at March 31, 2024, based on the internal control with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI) (the "Guidance Note").

Managements' and Board of Director's Responsibility for Internal Financial Controls

The Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal control with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to standalone financial statements.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A company's internal financial control with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to standalone financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the

ANNEXURE C (Contd.)

company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone financial statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial control with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **M S K A & Associates**
Chartered Accountants
ICAI Firm Registration No. 105047W

Naresh Anand
Partner
Membership No. 503662
UDIN: 24503662BKEJFA9796

Place: Chandigarh
Date: May 29, 2024

Standalone Balance Sheet

as at 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(₹ in Crs)

Particulars	Note	As at 31 March 2024	As at 31 March 2023
Assets			
Property, plant and equipment	7	9,420.26	8,471.90
Right-of-use assets	8	10,108.60	12,877.70
Capital work-in-progress	9	48.83	209.76
Investment property	10	3,184.62	-
Other intangible assets	11	190.95	267.89
Financial assets			
Investments	12	1,019.46	986.07
Other financial assets	13	1,068.20	1,097.99
Deferred tax assets (net)	14	96.78	441.00
Other non-current assets	15	32.80	95.87
Total non-current assets		**25,170.50**	**24,448.18**
Current assets			
Inventories	16	42.40	49.97
Financial assets			
Trade receivables	17	16,159.52	12,313.23
Cash and cash equivalents	18	124.44	89.30
Bank balances other than cash and cash equivalents	19	751.07	149.69
Loans	20	99.14	157.36
Other financial assets	21	551.49	510.16
Current tax assets (net)	22	15.03	264.86
Other current assets	23	1,956.58	2,705.82
Total current assets		**19,699.67**	**16,240.39**
Total assets		**44,870.17**	**40,688.57**
Equity and liabilities			
Equity			
Equity share capital	24	1,365.77	1,177.53
Other equity	25	18,643.49	7,737.00
Total equity		**20,009.26**	**8,914.53**
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings	26	2,670.34	4,450.18
Lease liabilities	27	10,614.17	13,158.95
Other financial liabilities	28	55.28	43.87
Provisions	29	128.85	90.27
Total non-current liabilities		13,468.64	17,743.27
Current liabilities			
Financial liabilities			
Borrowings	30	6,218.64	6,824.04
Trade payables			
- dues of micro and small enterprises	31	26.84	29.74
- dues of creditors other than micro and small enterprises	31	1,292.57	2,238.87
Lease liabilities	27	2,544.37	2,163.53
Other financial liabilities	32	820.92	1,162.54
Other current liabilities	33	452.01	1,563.79
Provisions	34	36.92	48.28
Total current liabilities		**11,392.27**	**14,030.78**
Total equity and liabilities		**44,870.17**	**40,688.57**

See accompanying notes forming part of the standalone financial statements 1-63

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

Standalone Statement of Profit and Loss

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(₹ in Crs)

Particulars	Note	For the year ended 31 March 2024	For the year ended 31 March 2023
Income			
Revenue from operations	35	47,976.20	42,710.82
Other income	36	1,118.37	278.69
Total income		**49,094.57**	**42,989.51**
Expenses			
Operating expense	37	34,014.80	29,406.42
Employee benefits expense	38	1,692.06	1,658.26
Finance costs	39	2,810.31	3,075.98
Depreciation and amortisation expense	40	3,833.97	3,580.00
Other expenses	41	3,885.23	4,150.86
Total expenses		**46,236.36**	**41,871.52**
Profit before exceptional items and tax		2,858.21	1,117.99
Exceptional items	42	1,423.21	-
Profit before tax		**4,281.42**	**1,117.99**
Tax expense:	43		
Current tax		664.89	441.80
Deferred tax charge/(credit)		344.14	(110.48)
Total tax expense		**1,009.03**	**331.32**
Profit for the year		3,272.39	786.67
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Re-measurement gain/(loss) on defined benefit liability		0.30	(1.35)
Income tax relating to items that will not be reclassified to profit or loss		(0.08)	0.34
Total comprehensive income for the year, net of tax		**3,272.61**	**785.66**
Earnings per share (face value of INR 10 each)	44		
Basic and diluted		27.34	6.68
See accompanying notes forming part of the standalone financial statements	1-63		

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

Standalone statement of cash flows

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(₹ in Crs)

Particulars		For the year ended 31 March 2024	For the year ended 31 March 2023
A. Cash flow from operating activities			
Profit before tax		4,281.42	1,117.99
Adjustments for:			
Depreciation and amortisation expense		1,064.87	818.45
Interest income		(50.65)	(104.11)
Net gain on sale of property, plant and equipment		(51.23)	(9.74)
Profit on sale of investment in associate		(1,423.21)	-
Profit due to fair valuation through profit and loss on investments		(702.65)	-
Finance cost		1,314.91	1,462.82
Interest cost on lease liabilities		1,404.88	1,609.26
Interest cost on security deposit received		2.96	3.90
Rental income on unwinding of deferred income of security deposit received		(4.08)	(4.76)
Income on sub-lease		129.53	90.22
Provision for employee advances		0.08	54.39
Unearned finance income on sublease of right-of-use asset		(86.30)	(90.96)
Provision for expected credit loss		132.07	279.66
Advances written-off		25.37	202.01
Provision written back to the extent no longer required		(169.60)	-
Operating profit before working capital changes		**5,868.37**	**5,429.13**
Movements in working capital:			
Changes in other non-current financial assets		51.63	43.52
Changes in other non-current assets		0.36	0.30
Changes in inventories		7.57	(36.51)
Changes in trade receivables		(3,978.37)	(1,842.59)
Changes in current financial assets (loans)		187.73	224.55
Changes in other current financial assets		(41.41)	123.81
Changes in other current assets		789.28	(96.35)
Changes in other financial liability (non-current)		11.41	(3.87)
Changes in provisions		27.22	17.56
Changes in current financial liabilities		(303.73)	202.03
Changes in other current liability		(1,111.78)	(45.53)
Changes in trade payables		(978.48)	(691.36)
Cash generated from operations		**529.81**	**3,324.69**
Income tax (paid)/refund (net)		**(399.65)**	**514.22**
Net cash flow from operating activities	**(A)**	**130.16**	**3,838.91**
B. Cash flows from investing activities			
Additions to property, plant & equipment, intangible assets, movement in capital work-in progress and capital advances		(5,059.43)	(1,814.07)
Proceeds from sale of property, plant and equipment		122.17	85.00
Proceeds from sale of non-current investments		2,102.57	-
Investment in subsidiary		(5.00)	-
Loan given to subsidiary		(99.14)	-
Interest income		35.24	40.38
(Investment in)/proceeds from redemption of bank deposits > 3 months (net)		(623.21)	118.14
Net cash used in investing activities	**(B)**	**(3,526.80)**	**(1,570.55)**
C. Cash flow from financing activities			
Money received against share warrants and issue of equity shares (including securities premium)		7,867.79	-
Dividend paid		(45.63)	-
Repayment of long-term borrowings		(2,081.50)	(6,639.85)
Proceeds from long-term borrowings		326.36	4,276.88
Movement in short-term borrowings (net)		(605.40)	2,055.96
Payment of lease liabilities		(713.12)	(615.47)
Interest paid		(1,316.73)	(1,474.96)
Net cash flow from/(used in) financing activities	**(C)**	**3,431.77**	**(2,397.44)**
Net increase/(decrease) in cash and cash equivalents	**(A + B +C)**	**35.14**	**(129.08)**
Cash and cash equivalents at the beginning of the year		89.30	218.38
Closing cash and cash equivalents at the end of the year (refer note 18)		**124.44**	**89.30**

See accompanying notes forming part of the standalone financial statements 1-63

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

Standalone statement of changes in equity

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(a) Equity share capital

	Amount
Balances as at 1 April 2022	**1,177.53**
Changes in equity share capital during the year	-
Balances as at 31 March 2023	**1,177.53**
Changes in equity share capital during the year	188.24
Balances as at 31 March 2024	**1,365.77**

(b) Other equity

	Reserve and surplus			Other reserves	Money received against share warrants	Total other equity
	Security premium	General reserve	Retained earnings	Other comprehensive income (net of tax)		
Balance as at 01 April 2022	**3,161.79**	**3,508.61**	**283.23**	**(2.29)**	**-**	**6,951.34**
Profit for the year	-	-	786.67	-	-	786.67
Other comprehensive income (net of tax)	-	-	-	(1.01)	-	(1.01)
Total comprehensive income for the year	-	-	786.67	(1.01)	-	785.66
Balance as at 31 March 2023	**3,161.79**	**3,508.61**	**1,069.90**	**(3.30)**	**-**	**7,737.00**
Profit for the year	-	-	3,272.39	-	-	3,272.39
Other comprehensive income (net of tax)	-	-	-	0.22	-	0.22
Total comprehensive income for the year	-	-	3,272.39	0.22	-	3,272.61
Issue of equity shares	6,298.50	-	-	-	-	6,298.50
Money received against share warrants	-	-	-	-	1,381.05	1,381.05
Dividend paid	-	-	(45.67)	-	-	(45.67)
Balance as at 31 March 2024	**9,460.29**	**3,508.61**	**4,296.62**	**(3.08)**	**1,381.05**	**18,643.49**

See accompanying notes forming part of the standalone financial statements 1-63

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Naresh Anand
Partner
Membership No.: 503662

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Chandigarh
Date: 29 May 2024

Place: Delhi
Date: 29 May 2024

Notes to the standalone financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Material accounting policies and notes to accounts

1). Corporate information/background:

AVG Logistics Limited ('the Company') was incorporated on January 25, 2010 under the Companies Act, 1956. The Company is public limited company incorporated and domiciled in India and its CIN is L60200DL2010PLC198327. The main objects of the Company are transportation of goods including warehousing and cold chain facility, warehousing and other incidental activities there to. The Company is also involved in trading business.The address of its corporate office is 102, 1st Floor Jhilmil Metro Station Complex, Delhi - 110095. The Board of Directors approved the standalone financial statements for the year ended March 31, 2024 and authorised for issue on May 29, 2024.

2). Statement of compliance:

These standalone financial statements have been prepared in accordance with the Indian Accounting Standards (referred to as "Ind AS") prescribed under section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules as amended from time to time.

3). Basis of preparation:

The standalone financial statements have been prepared on accrual basis and the historical cost basis as a going concern except for financial instruments that are measured at fair values or at amortised cost, wherever applicable, at the end of each reporting period, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in this standalone financial statements is determined on such basis, except for share-based payment transactions that are within the scope of Ind AS 102, leasing transactions that are within the scope of Ind AS 116, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

* Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;

* Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and

* Level 3 inputs are unobservable inputs for the asset or liability.

The financial statements are prepared in Indian Rupee (INR) and denominated in lakhs.

The material accounting policy information related to preparation of the standalone financial statements have been discussed in the respective notes.

(a) Inventories:

Inventories are valued at lower of cost and net realisable value. The cost is determined on first in first out basis and includes all charges incurred for bringing the inventories to their present condition and location. Net realisable value is the estimated selling price in the ordinary course of business, less estimated cost necessary to make sale.

(b) Revenue recognition:

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer, at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods or services before transferring them to the customer.

(c) Rendering of services:

Incomes from logistics services rendered are recognised on the completion of the services as per the terms of

Notes to the standalone financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Notes to the standalone financial statements
for the year ended 31 March 2024
(All amounts in INR lakhs, unless otherwise stated)

contract. Revenue is recognized at the fair value of consideration received or receivable, to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

(d) Warehouse income:

Warehouse rental income is recognised on a straight-line basis over the period of the lease agreements.

(e) Other income:

Dividend income from investments is recognised when the right to receive payment has been established (provided that it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably).

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

(f) Leasing:

At inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

* The contract involves the use of an identified asset - this may be specified explicitly or implicitly and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the lessor has a substantive substitution right, then the asset is not identified.

* The Company has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and

* The Company as a lessee has the right to direct the use of the asset. The Company has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Company has the right to direct the use of the asset if either:

a) the Company as a lessee has the right to operate the asset; or

b) the Company as a lessee designed the asset in a way that predetermines how and for what purpose it will be used.

This policy is applied to contracts entered into, or modified, on or after 01 April 2021.

As a lessee

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right¬of-use asset or the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at amortised cost at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using the incremental borrowing rate. The ROU of assets has been created on the basis of lock in period of lease agreement more than 12 months.

It is re -measured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The Company has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

As a lessor

When the Company acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

When the Company is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease.

The Company recognises lease payments received under operating leases as income on a straight- line basis over the lease term as part of 'other income'.

As a lessee

Operating leases

The Company has elected not to apply the requirements of Ind AS 116 to leases which are expiring within 12 months from the date of transition by class of asset and leases for which the underlying asset is of low value on a lease-by-lease basis. The Company has also used the practical expedient provided by the standard when applying Ind AS 116 to leases previously classified as operating leases under Ind AS 17 and therefore, has not reassessed whether a contract, is or contains a lease, at the date of initial application, relied on its assessment of whether leases are onerous, applying Ind AS 37 immediately before the date of initial application as an alternative to performing an impairment review, excluded initial direct costs from measuring the right of use asset at the date of initial application and used hindsight when determining the lease term if the contract contains options to extend or terminate the lease. Single discount rate to a portfolio of leases with similar characteristics.

On application of Ind AS 116, the nature of expenses has changed from lease rent in previous periods to depreciation cost for the right-to-use asset, and finance cost for interest accrued on lease liability.

In case of sub - leases

I. When the intermediate lessor enters into a sublease, the intermediate lessor (other than operating lease) :

1. Derecognises the ROU asset relating to the head lease that it transfer to the sublessee and recognises the net investment in the sublease.

2. Recognises any difference between the ROU asset and the net investment in the sublease in profit or loss.

3. Retains the lease liability relating to the head lease in its balance sheet, which represent the lease payments owned to the head lessor.

During the term of the sublease, the intermediate lessor recognises both

- Finance income on the sublease and
- Interest Expenses on the head lease.

II. When the intermediate lessor enters into a sublease, the intermediate lessor (operating lease):

- There would be same treatment as in case of finance lease.

(g) Foreign currencies :

Initial recognition

In preparing the financial statements of the company, transactions in currencies other than the entity's functional currency of Indian Rupees (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions.

Conversion:

(a) Foreign currency monetary assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences are recognised in the Statement of Profit and Loss.

(b) Non-monetary items, if any are measured in terms of historical cost denominated in a foreign currency, are reported using the exchange rate at the date of the transaction. Non-monetary items, which are measured at fair value or other similar valuation denominated in a foreign currency, are translated using the exchange rate at the date when such value was determined.

Notes to the standalone financial statements
for the year ended 31 March 2024
(All amounts in INR lakhs, unless otherwise stated)

Notes to the standalone financial statements
for the year ended 31 March 2024
(All amounts in INR lakhs, unless otherwise stated)

Exchange differences:

The Company accounts for exchange differences arising on translation/settlement of foreign currency monetary items as below:

a. Realized gains and losses on settlement of foreign currency transactions are recognised in the Statement of Profit and Loss.

b. Foreign currency monetary assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences are recognised in the Statement of Profit and Loss

(h) Borrowing costs:

Borrowing Cost that are attributable to the acquisition or construction of qualifying assets are capitalised as part of the cost of such assets. A qualifying asset is one that necessarily takes a substantial period of time to get ready for its intended use or sale. All other borrowing costs are charged to revenue in the year of incurrence. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

(i) Employee benefits:

Retirement benefit costs and termination benefits

i. Defined contribution plan:

Company's contributions paid/payable during the year to the superannuation fund, ESIC, provident fund and labour welfare fund are recognised in the Statement of Profit and Loss.

ii. Defined benefits plan:

For defined retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding net interest), is reflected immediately in the Balance Sheet with a charge or credit recognised in Other Comprehensive Income in the period in which they occur. Remeasurement recognised in Other Comprehensive Income is reflected immediately in retained earnings and is not reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows.

a. Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);

b. Net interest expense or income; and"

c. Remeasurement

The Company presents the first two components of defined benefit costs in profit or loss in the line item 'Employee benefits expense'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the Balance Sheet represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date.

Compensated Absences

Accumulated compensated absences, which are availed or encashed within 12 months from the end of the year end are treated as short term employee benefits. The obligation towards the same is measured at the cost of accumulating compensated absences as the additional amount to be paid as a result of the unused entitlement as at the year end.

(j) Taxation:

Income tax expense represents the sum of the tax currently payable and deferred tax.

Current tax:

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'Profit before tax' as reported in the Statement of Profit and Loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax:

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Company is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax for the year:

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in Other Comprehensive Income or directly in equity, in which case, the current and deferred tax are also recognised in Other Comprehensive Income or directly in equity respectively.

(k) Property, plant and equipment:

All items of property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Cost of acquisition is inclusive of purchase price, levies and any directly attributable cost of bringing the assets to its working condition for the intended use. Subsequent costs are included in the asset's carrying amount or recognised as separate asset, as appropriate, only when it is probable that the future economic benefits associated with the item will flow to the company and cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to Statement of Profit and Loss during the reporting period in which they are incurred.

Depreciation on tangible assets is charged by the Straight Line Method (SLM) in accordance with the useful lives specified in Part - C of Schedule II of the Companies Act, 2013 on a pro-rata basis except in the case of:

The carrying amount is calculated after reducing 5% of the value of property, plant and equipment as residual value. The Company has used following useful lives to provide depreciation of different class of its property, plant and equipment

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Particulars	Useful life (in years)
Computer	3
Building – RCC frame structure	60
Building – other than RCC frame structure	30
Furniture and fixtures	10
Office equipment	5
Vehicle	8
Trucks (till September 30, 2020)	6
Trucks (w.e.f. October 01, 2020)	10

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

On transition to Ind AS, the Company has elected to continue with the carrying value of all of its property, plant and equipment measured as per the Previous GAAP as at April 01, 2021 as its deemed cost on the date of transition.

(l) Intangible assets:

Intangible assets acquired separately

The useful lives of intangible assets are assessed as either finite or infinite. Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

Useful lives of intangible assets:

The expenditure incurred is amortised over three financial years equally commencing from the year in which the expenditure is incurred.

Computer Software	Useful life (in years)
-- ERP	3
-- Other than ERP	3

Impairment of tangible and intangible assets:

The management of the Company assesses at each Balance Sheet date whether there is any indication that an asset may be impaired. If any such indication exists, the management estimates the recoverable amount of the asset. If such recoverable amount of the asset is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and recognised in the Statement of Profit and Loss. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed, and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost. A reversal of an impairment loss is recognised immediately in profit or loss.

(m) Impairment of investments:

The Company assesses impairment of investments in subsidiaries, associates and joint ventures which are recorded at cost. At the time when there are any indications that such investments have suffered a loss, if any, is recognised in the statement of Profit and Loss. The recoverable amount requires estimates of operating margin, discount rate, future growth rate, terminal values, etc. based on management's best estimate.

(n) Provisions, contingent liabilities and contingent assets:

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

(o) Financial instruments:

Financial assets and financial liabilities are recognised when a company becomes a party to the contractual provisions of the instruments

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

(p) Financial assets:

All regular way purchases or sales of financial assets are recognised and derecognised on a settlement date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Debt instruments that meet the following conditions are subsequently measured at amortised cost (except for debt instruments that are designated as at fair value through profit or loss on initial recognition)

i. the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and"

ii. the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

For the impairment policy on financial assets measured at amortised cost

Investments in subsidiaries: All investments in subsidiaries are valued at cost.

All other financial assets are subsequently measured at fair value.

Effective interest method:

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in profit or loss and is included in the "Other income" line item.

Financial assets at fair value through profit and loss:

Investments in equity instruments are classified as at FVTPL, unless the Company irrevocably elects on initial recognition to present subsequent changes in fair value in Other Comprehensive Income for investments in equity instruments which are not held for trading.

A financial asset that meets the amortised cost criteria or debt instruments that meet the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on remeasurement recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any dividend or interest earned on the financial asset and is included in the 'Other Income' line item. Dividend on financial assets at FVTPL is recognised when the Company's right to receive the dividend is established, it is probable that the economic benefits associated with the dividend will flow to the entity and the amount of dividend can be measured reliably.

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Impairment of financial assets:

The Company applies the expected credit loss model for recognising impairment loss on financial assets measured at amortised cost, trade receivables, other contractual rights to receive cash or other financial asset, and financial guarantees not designated as at FVTPL.

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive (i.e. all cash shortfalls), discounted at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets).

The Company measures the loss allowance for a financial instrument at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition.

When making the assessment of whether there has been a significant increase in credit risk since initial recognition, the Company uses the change in the risk of a default occurring over the expected life of the financial instrument instead of the change in the amount of expected credit losses. To make that assessment, the Company compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

For trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 18, the Company always measures the loss allowance at an amount equal to lifetime expected credit losses.

Further, for the purpose of measuring lifetime expected credit loss allowance for trade receivables, the Company has used a practical expedient as permitted under Ind AS 109. This expected credit loss allowance is computed based on a provision matrix which takes into account historical credit loss experience and adjusted for forward-looking information.

Derecognition of financial assets:

The Company derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in Other Comprehensive Income and accumulated in equity is recognised in profit or loss if such gain or loss would have otherwise been recognised in profit or loss on disposal of that financial asset.

On derecognition of a financial asset other than in its entirety (e.g. when the Company retains an option to repurchase part of a transferred asset), the Company allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in Other Comprehensive Income is recognised in profit or loss if such gain or loss would have otherwise been recognised in profit or loss on disposal of that financial asset. A cumulative gain or loss that had been recognised in Other Comprehensive Income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

Financial Liability:

Financial liabilities are classified and measured at amortised cost or FVTPL

a) Initial Recognition and Subsequent measurement:

- Financial liabilities through fair value through profit or loss (FVTPL): A financial liability is classified as at FVTPL if it is classified as held-for-trading, or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in Statement of Profit and Loss.

- Financial liabilities at amortised cost: Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in Statement of Profit and Loss.

  Interest bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in Statement of Profit and Loss when the liabilities are derecognized as well as through the EIR amortisation process. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximates fair value due to the short maturity of these instruments.

b) **Financial guarantee liability:**

Financial guarantee contracts issued by the Company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument.

Foreign exchange gains and losses:

The fair value of financial assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period.

- For foreign currency denominated financial assets measured at amortised cost and FVTPL, the exchange differences are recognised in profit or loss except for those which are designated as hedging instruments in a hedging relationship.
- Changes in the carrying amount of investments in equity instruments at FVTOCI relating to changes in foreign currency rates are recognised in Other Comprehensive Income.
- For the purposes of recognising foreign exchange gains and losses, FVTOCI debt instruments are treated as financial assets measured at amortised cost. Thus, the exchange differences on the amortised cost are recognised in profit or loss and other changes in the fair value of FVTOCI financial assets are recognised in Other Comprehensive Income.

(q) Financial liabilities and equity instruments:

Classification as debt or equity:

Debt and equity instruments issued by a company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments:

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by a company entity are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

Financial liabilities:

All financial liabilities are subsequently measured at amortised cost.

Financial liabilities that are not held-for-trading and are not designated as at FVTPL are measured at amortised cost at the end of subsequent accounting periods. The carrying amounts of financial liabilities that are subsequently measured at amortised cost are determined based on the effective interest method. Interest expense that is not capitalised as part of costs of an asset is included in the 'Finance costs' line item.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

Notes to the standalone financial statements

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(r) Segment accounting:

The CEO monitors the operating results of the business segments separately for the purpose of making decisions about the allocation of resources and performance assessment. Segment performance is measured based on profit or loss and is measured consistently with profit or loss in Financial Statements.

Identification of operating segments:

The operating segment have been identified based on its services and has one reportable segment, as follow:

i. Supply Chain Management - Goods transportation service including warehouse management service.

Accounting of Operating Segment:

Accounting policies adopted for segment reporting are in line with the accounting policies of the Company. Revenue and expenses have been identified to segment on the basis of their relationship to the operating activities of the segment. Revenues and expenses, which relate to the enterprise as a whole and are not allocable to segments on a reasonable basis and inter-segment revenue and expenses, have been included under "Unallocated Corporate Expenses/Eliminations".

(u) Earnings per share:

Basic and diluted earnings per share is computed by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of Equity Shares outstanding during the year, in accordance with Ind AS 33.

4). Operating Cycle:

All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013 and Ind AS 1 – Presentation of Financial Statements based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash and cash equivalents.

5). Use of estimates and judgements:

The preparation of standalone financial statements in conformity with the recognition and measurement principles of Ind AS requires management of the Company to make estimates and judgements that affect the reported balances of assets and liabilities, disclosures of contingent liabilities as at the date of standalone financial statements and the reported amounts of income and expenses for the periods presented. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected. The Company uses the following critical accounting judgements, estimates and assumptions in preparation of its standalone financial statements:

6). Recent pronouncements:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2024, MCA has not notified any new standards or amendments to the existing standards applicable to the Group.

Notes to the standalone financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

7 Property, plant & equipment

	Gross block				Accumulated depreciation				Net block
	As at 01 April 2023	Additions	Disposals	As at 31 March 2024	As at 01 April 2023	Depreciation	Disposals	As at 31 March 2024	As at 31 March 2024
Land	208.82	37.49	47.70	198.61	-	-	-	-	198.61
Vehicle	122.76	2.32	49.25	75.83	20.01	21.47	29.96	11.52	64.31
Trucks	5,505.12	1,903.27	296.61	7,111.78	310.98	834.37	292.90	852.45	6,259.33
Furniture & fixtures	63.68	1.27	-	64.95	15.67	7.75	-	23.42	41.53
Office equipment	115.50	35.40	0.23	150.67	48.13	22.51	-	70.64	80.03
Building - RCC frame structure	1,227.86	-	-	1,227.86	39.81	19.60	-	59.41	1,168.45
Building - other than RCC frame structure	1,735.03	-	-	1,735.03	91.46	55.37	-	146.83	1,588.20
Computers	40.63	12.12	0.06	52.69	21.43	11.46	-	32.89	19.80
Total	**9,019.39**	**1,991.87**	**393.85**	**10,617.42**	**547.49**	**972.54**	**322.86**	**1,197.16**	**9,420.26**

	Gross block				Accumulated depreciation				Net block
	As at 01 April 2022	Additions	Disposals	As at 31 March 2023	As at 01 April 2022	Depreciation	Disposals	As at 31 March 2023	As at 31 March 2023
Land	208.32	0.50	-	208.82	-	-	-	-	208.82
Vehicle	145.91	19.67	42.82	122.76	31.61	23.62	35.22	20.01	102.75
Trucks	5,116.13	1,099.07	710.08	5,505.12	336.52	616.89	642.43	310.98	5,194.14
Furniture & fixtures	56.48	7.20	-	63.68	8.07	7.61	-	15.67	48.01
Office equipment	90.43	25.06	-	115.50	23.82	24.32	-	48.13	67.36
Building - RCC frame structure	1,227.86	-	-	1,227.86	20.22	19.59	-	39.81	1,188.05
Building - other than RCC frame structure	1,735.03	-	-	1,735.03	36.13	55.33	-	91.46	1,643.57
Computers	34.76	5.87	-	40.63	10.64	10.79	-	21.43	19.20
Total	**8,614.92**	**1,157.37**	**752.90**	**9,019.39**	**467.01**	**758.15**	**677.65**	**547.49**	**8,471.90**

Notes:

1). Refer note 45 for disclosure of contractual commitments for the acquisition of property, plant and equipment.

2). Refer note 26 for the details of information on assets pledged as security by the Company.

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for the year ended 31 March 2024

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8 Right-of-use assets

	Building	Leasehold land	Right for using trains	Amount
As at 01 April 2022	381.45	72.17	16,354.72	**16,808.34**
As at 31 March 2023	381.45	72.17	16,354.72	**16,808.34**
As at 31 March 2024	381.45	72.17	16,354.72	**16,808.34**
Accumulated depreciation				
As at 01 April 2022	**40.04**	**1.54**	**1,127.51**	**1,169.09**
Depreciation charge for the year	35.47	1.54	2,724.54	2,761.55
As at 31 March 2023	**75.51**	**3.08**	**3,852.05**	**3,930.64**
Depreciation charge for the year	34.30	3.17	2,731.63	2,769.10
As at 31 March 2024	**109.81**	**6.25**	**6,583.68**	**6,699.74**
Net carrying amount				
As at 31 March 2023	**305.94**	**69.09**	**12,502.67**	**12,877.70**
As at 31 March 2024	**271.64**	**65.92**	**9,771.04**	**10,108.60**

Note:

1). Refer note 51 for detailed disclosures on leases.

9 Capital work-in-progress

	Amount
As at 01 April 2022	**4.67**
Addition	1,095.93
Capitalised during the year	890.84
As at 31 March 2023	**209.76**
Addition	283.56
Capitalised during the year	444.49
As at 31 March 2024	**48.83**

a) The ageing schedule of capital work-in-progress for the year period as at 31 March 2024 and 31 March 2023 is as follows:

	Amount in CWIP for period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31 March 2024					
Project in progress	48.83	-	-	-	48.83
Projects temporarily suspended	-	-	-	-	-
As at 31 March 2023					
Project in progress	209.76	-	-	-	209.76
Projects temporarily suspended	-	-	-	-	-

b) There are no such project under capital work-in-progress whose completion is overdue or has exceeded its cost compared to its original plan as of 31 March 2024 and 31 March 2023.

Notes:

1). There are no projects where activity has been suspended.

2). Refer note 26 for the details of information on assets pledged as security by the Company.

10 Investment property

Cost	Amount
As at 01 April 2022	-
Additions	-
Disposals	-
As at 31 March 2023	-
Additions	3,200.00
Disposals	-
As at 31 March 2024	**3,200.00**
Accumulated depreciation	
As at 01 April 2022	-
For the year	-
Disposals	-
As at 31 March 2023	-
For the year	15.38
Disposals	-
As at 31 March 2024	**15.38**
Net block	
As at 31 March 2024	**3,184.62**
As at 31 March 2023	-

Information regarding income and expenditure of Investment property

Particulars	As at 31 March 2024	As at 31 March 2023
Rental income derived from investment properties	23.46	-
Direct operating expenses (including repairs and maintenance) generating rental income	-	-
Profit arising from investment properties before depreciation and indirect expenses	23.46	-
Less: Depreciation for the year	(15.38)	-
Profit arising from investment properties before indirect expenses	**8.08**	**-**

The Company's investment properties consists of leased commercial property at Goa in India which was given on lease for a period of nine years, w.e.f. 01 March 2024.

The investment property has been recognised based on area given on lease of property. As per management's assessment, the leased portion of property recognised as investment property is separately identifiable asset and can be disposed as independent asset.

As at 31 March 2024, the fair values of the investment property is INR 4,336.00 (31 March 2023: nil). The valuations are based on valuations performed by an accredited independent valuer. Valuer is a specialist in valuing these types of investment properties and is a register valuer.

The valuation is based on "Land and building method

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The Company has no restrictions on the realisability of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

Reconciliation of fair value:

	Amount
As at 01 April 2022	-
Fair value difference	-
As at 31 March 2023	-
Fair value difference	1,136.00
Addition	3,200.00
As at 31 March 2024	**4,336.00**

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for the year ended 31 March 2024

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11 Other intangible assets

	Gross block				Accumulated amortization				Net block	
	As at 01 April 2023	Additions	Disposals	As at 31 March 2024	As at 01 April 2023	Amortization	Disposals	As at 31 March 2024	As at 31 March 2024	As at 31 March 2023
Computer software	1.58	-	-	1.58	1.17	-	-	1.17	0.41	0.41
Customer relations	327.80	-	-	327.80	60.32	76.95	-	137.26	190.54	267.48
	329.38	**-**	**-**	**329.38**	**61.49**	**76.95**	**-**	**138.43**	**190.95**	**267.89**

	Gross block				Accumulated amortization				Net block	
	As at 01 April 2022	Additions	Disposals	As at 31 March 2023	As at 01 April 2022	Amortization	Disposals	As at 31 March 2023	As at 31 March 2023	As at 31 March 2022
Computer software	1.58	-	-	1.58	1.17	-	-	1.17	0.41	0.41
Customer relations	-	327.80	-	327.80	-	60.32	-	60.32	267.48	-
	1.58	**327.80**	**-**	**329.38**	**1.17**	**60.32**	**-**	**61.49**	**267.89**	**0.41**

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12 Financial assets- investments

	As at 31 March 2024	As at 31 March 2023
Non-current		
Quoted invit trust measured at FVTPL		
Investments measured at FVTPL (refer note 1 below)		
1. 949,928 units in NDR invit trust	1,007.86	-
Investments in equity instruments		
(a) Unquoted equity shares		
1. Subsidiaries (measured at cost)		
i) Galaxy Packers and Movers Private Limited (refer note 2 below)	5.00	-
ii) AVG Sunil Liquid Logistics Private Limited (refer note 2 below)	5.10	-
2. Associate LLP (measured at cost)		
NDR AVG Logistics LLP (refer note 3 below)	1.50	1.50
NDR AVG Business Park Private Limited (refer note 4 below)	-	984.57
Aggregate amount of quoted non-current investment	**1,007.86**	**-**
Aggregate amount of unquoted non-current investment	**11.60**	**986.07**
Aggregate provision made for diminution in value of investment	**-**	**-**

Notes:

1) The Company made a investment of INR 305.22 lakhs through units in NDR invit trust, currently valued at INR 1,007.86 lakhs.
2) The Company holds 100% in Galaxy Packers and Movers Private Limited and 51% in AVG Sunil Liquid Logistics Private Limited, subsidiary companies.
3) The Company holds 30% in NDR AVG Logistics LLP, a limited liability partnership firm.
4) The Company sold its shares of NDR AVG Business Park Private Limited, an associate Company. Refer note 42.
5) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

	As at 31 March 2024	As at 31 March 2023
Investment in NDR AVG logistics LLP	**Share in profits (%)**	**Share in profits (%)**
Name of the partners		
N D R warehousing private limited	60%	60%
AVG logistics limited	30%	30%
N.Amrutesh Reddy	6%	6%
Sanjay Gupta	4%	4%
	100%	**100%**

Notes to the standalone financial statements

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13 Other financial assets

	As at 31 March 2024	As at 31 March 2023
In deposit accounts with maturity for more than 12 months		
(Term deposits with banks deposit are lien marked against bank gurantee and letter of credit)	214.26	192.42
Security deposits		
Net investment in sublease of right-of-use asset	8.68	8.68
	845.26	896.89
	1,068.20	**1,097.99**

Notes:

1). Refer note 48 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

14 Deferred tax asset (net)

	As at 31 March 2024	As at 31 March 2023
Deferred tax assets		
Provision for retirement benefits	41.62	34.84
Provision for lorry advance	33.25	33.25
Provision for employee advance	-	21.83
Provision for expected credit loss	428.28	408.93
Provision for bonus	1.47	18.50
Provision for other advances	-	7.64
Provision for non payment of GST	-	219.22
Impact on Ind AS 116	554.87	398.74
Security deposit taken measured at fairvalue	0.21	0.53
Total (A)	**1,059.70**	**1,143.48**
Deferred tax liability		
On account of difference in depreciation as per the Income Tax Act, 1961 and depreciation and amortisation as per financial statements	(882.54)	(702.48)
Investment valued at FVTPL	(80.38)	-
Total (B)	**(962.92)**	**(702.48)**
Net deferred tax assets (A - B)	**96.78**	**441.00**

15 Other non current assets

	As at 31 March 2024	As at 31 March 2023
Capital advances	32.80	95.51
Deferred lease income	-	0.36
	32.80	**95.87**

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16 Inventories

	As at 31 March 2024	As at 31 March 2023
Consumables and spare parts	42.40	49.97
	42.40	**49.97**

17 Trade receivables

	As at 31 March 2024	As at 31 March 2023
Trade receivable considered good - unsecured	15,720.53	12,298.80
Receivable from contract with customer - unbilled	2,140.67	1,639.23
Less: Allowance for credit impairement	(1,701.68)	(1,624.80)
	16,159.52	**12,313.23**
Notes:		
1) Refer note 26 for details of information on financial assets- trade receivables pledged as security by the Company.		
2) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.		
3) Refer note 53 for detailed ageing schedule for trade receivables.		
4) Refer note 55 for details of amount receivables from related parties.	10.58	-

18 Cash and cash equivalents

	As at 31 March 2024	As at 31 March 2023
Cash on hand	113.80	79.25
Balances with banks		
(i) In current accounts	10.64	10.05
	124.44	**89.30**

Note:

1) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

19 Bank balances other than cash and cash equivalents

	As at 31 March 2024	As at 31 March 2023
In fixed deposit with original maturity for more than 3 months but remaining maturity of less than 12 months from balance sheet date	751.07	149.69
	751.07	**149.69**

Note:

1). Refer note 48 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

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20 Loans

	As at 31 March 2024	As at 31 March 2023
Other loans and advances	-	187.73
Less: Provision	-	(30.37)
Loan to subsidiary	99.14	-
	99.14	**157.36**
Notes:		
1) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.		
4) Refer note 55 for details of loan given to related parties.	99.14	-

21 Other financial assets

	As at 31 March 2024	As at 31 March 2023
Unsecured, considered good		
Current		
Other receivables	43.49	23.80
Security deposits	508.00	486.36
	551.49	**510.16**

Note:

1) Refer note 48 for fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

22 Current tax assets (net)

	As at 31 March 2024	As at 31 March 2023
Taxes paid including advance tax and tax deducted at source (net of provision for tax)	15.03	264.86
	15.03	**264.86**

23 Other current assets

	As at 31 March 2024	As at 31 March 2023
Unsecured, considered good		
Current		
Prepaid expenses	133.00	91.88
Balances with government authorities	186.60	195.53
Advance to suppliers	723.47	1,335.27
Advance to employees (refer note 2 below)	62.82	143.38
Lorry trip advance	982.81	1,158.62
Less: Provision for doubful advances	(132.11)	(218.86)
	1,956.58	**2,705.82**
Notes:		
1) Refer note 26 for details of information on other assets (current) pledged as security by the Company.		
2) Refer note 55 for amount receivable from related parties.	-	39.71

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Notes to the standalone financial statements

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24 Share capital

	As at 31 March 2024		As at 31 March 2023	
	Number	Amount	Number	Amount
Authorised				
Equity shares of INR 10 each	17,000,000	1,700.00	12,000,000	1,200.00
(previous year equity shares of INR 10 each)				
Issued, subscribed and fully paid up				
Equity shares of INR 10 each	13,657,720	1,365.77	11,775,271	1,177.53
(previous year equity shares of INR 10 each)				
Total	**13,657,720.00**	**1,365.77**	**11,775,271.00**	**1,177.53**

Notes:

(a) Reconciliation of the shares outstanding at the beginning and at the end of the reporting year:

	As at 31 March 2024		As at 31 March 2023	
	Number	Amount	Number	Amount
Outstanding at the beginning of the year	11,775,271	1,177.53	11,775,271	1,177.53
Add: Additional shares issued during the year (Refer note (d) below)	1,882,449	188.24	-	-
Outstanding at the end of the year	**13,657,720**	**1,365.77**	**11,775,271**	**1,177.53**

(b) Details of shareholders holding more than 5% shares in the Company

	As at 31 March 2024		As at 31 March 2023	
	Number	Percentage	Number	Percentage
Mr. Sanjay Gupta	1,716,700	12.57%	1,716,700	14.58%
Mrs. Asha Gupta	5,482,500	40.14%	5,482,500	46.56%
Sixth Sense India Opportunities II	-	0%	2,826,327	24.00%
	7,199,200	**52.71%**	**10,025,527**	**85.14%**

Note:

1) As per records of the Company, including its register of shareholders/members and other declarations received from shareholders regarding beneficial interest, the above shareholding represents both legal and beneficial ownerships of shares.

(c) Terms/ rights attached to equity shares

The Company has only one class of equity shares having par value of INR 10 per share. Each shareholder is entitled to one vote per share held. The Company declares and pays dividends in Indian rupees. The dividend proposed by the Board of Directors is subject to approval of the shareholders in ensuing Annual General Meeting, except in the case where interim dividend is distributed. During the current year Company paid the dividend of INR 1 per share. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(d) A) The Board of Directors and the Shareholders, in their meetings held on 14 February 2024 and 7 February 2024 respectively, approved inter-alia issuance of 300,000 Share Warrants on preferential basis to Mrs. Asha Gupta, Promoter and 505,000 Share Warrants on preferential basis to Non-promoters in accordance with Section 23, 42 and 62 of the Companies Act, 2013 read with Chapter V of SEBI (Issue of Capital and Disclosure Requirement) Regulations, 2018. Consequently, the Company allotted 805,000 Warrants during the financial year 2023-24 to the aforesaid Investors against receipt of 25% of issued price of INR 371 per Warrant i.e. INR 92.75 per Warrant aggregating INR 746.64 lakhs. None of the Warrant holder have exercised their options of converting the Warrants.

B) During the year ended March 31, 2024, the Company received an amount of INR 5,741.04 lakhs on account of preferential issue of 1,547,449 equity shares of INR 10 each issued at INR 371 each (including security premium of INR 361).

The combined proceeds from A) and B) above has been utilised as follows:-

Purchase of property, plant and equipment and investment property amounting to INR 3,496.34 lakhs;

Working capital utilisation to INR 2,897.78 lakhs; and

Other corporate purposes to INR 93.56 lakhs.

The Board of Directors and the Shareholders, in their meetings held on July 15, 2023 and June 30, 2023 respectively, approved inter-alia issuance of 850,000 Share Warrants on preferential basis to Mr. Sanjay Gupta, Promoter and 625,000 Share Warrants on preferential basis to Non-promoters in accordance with Section 23, 42 and 62 of the Companies Act, 2013 read with Chapter V of SEBI (Issue of Capital and Disclosure Requirement) Regulations, 2018. Consequently, the Company allotted 1,475,000 Warrants during the financial year 2023-24 to the aforesaid Investors against receipt of 25% of issued price of ₹ 222.60 per Warrant i.e. ₹ 55.65 per Warrant aggregating ₹ 820.84 lakhs. During the year, certain Non-promoter Warrant holder have exercised their options of converting 335,000 Warrants by submitting the necessary Warrant Exercise Application Form along with paying the balance consideration amount of ₹ 166.95 per Warrant (i.e. 75% of the issue price) aggregating ₹ 559.28 lakhs. Accordingly, the Company has allotted 335,000 equity shares in the ratio of one Equity Share for each Warrant exercised, on February 27, 2024.

The total amount aggregating ₹ 1,380.12 lakhs has been utilised as follows:-

Purchase of property, plant and equipment ₹ 70.46 lakhs

Working capital utilisation to ₹ 1,300.65 lakhs; and

Other corporate purposes to ₹ 9.01 lakhs.

(e) The details of shares held by promoters as at 31 March 2024 and 31 March 2023 are as follows: -

	As at 31 March 2024		As at 31 March 2023		% change during the year
	Number of shares held	% holding	Number of shares held	% holding	
Mr. Sanjay Gupta	1,716,700	12.57%	1,716,700	14.58%	-2.01%
Mrs. Asha Gupta	5,482,500	40.14%	5,482,500	46.56%	-6.42%
	7,199,200	**52.71%**	**7,199,200**	**61.14%**	

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25 Other equity

	As at 31 March 2024	As at 31 March 2023
Retained earnings *	4,296.62	1,069.90
General reserve *	3,508.61	3,508.61
Security premium ^	9,460.29	3,161.79
Other comprehensive income	(3.08)	(3.30)
Share warrants	1,381.05	-
	18,643.49	**7,737.00**

* Represent free reserves accumulated out of profits earned over years.

^ Represent accumulated amounts of premium collected on issue of equity shares to be utilised in accordance with the Act.

	As at 31 March 2024	As at 31 March 2023
(i) Movement as per below: -		
(a) Retained earnings		
Opening balance	1,069.90	283.23
Dividend paid	(45.67)	-
Profit for the year	3,272.39	786.67
Closing balance	**4,296.62**	**1,069.90**
Retained earnings represents the accumulated surplus. The reserve can be distributed/utilised by the Company in accordance with the Companies Act, 2013. In respect of the current year, the Board has proposed a final dividend of ₹ 1.20 per equity share of the Company. Dividend will be payable subject to the approval of the Members at the ensuing Annual General Meeting and deduction of tax at source to those Members whose names appear in the Register of Members / List of beneficial owners as on Book Closure date and has not been included as a liability in these financial statements.		
(b) General reserve		
Balance at the beginning and at the end of the year	**3,508.61**	**3,508.61**
The general reserve is used from time to time to transfer profits from retained earnings for appropriation purposes.		
(c) Security premium		
Opening balance	3,161.79	3,161.79
Issue of equity shares	6,298.50	-
Closing balance	**9,460.29**	**3,161.79**
Securities premium comprises the premium on issue of shares and is utilised in accordance with the specific provision of the Companies Act, 2013.		

	As at 31 March 2024	As at 31 March 2023
(d) Other comprehensive Income		
Opening balance	(3.30)	(2.29)
Re-measurement gains/(loss) on defined benefit liability (net of tax)	0.22	(1.01)
Closing balance	**(3.08)**	**(3.30)**
This represents the cumulative gain and losses arising on re-measurement on defined benefit liability.		
(e) Share warrants (refer note 24(d))		
Opening balance	-	
Money received during the year	1,567.48	-
Allotment of equity shares upon conversion of share warrants	(186.43)	
Closing balance	**1,381.05**	**-**

26 Non-current borrowings

	As at 31 March 2024	As at 31 March 2023
Secured loan		
Term loans from bank including vehicle loan		
Less : Disclosed as "current borrowings" (refer note 30)	3,230.26	5,088.33
	(1,042.44)	(1,050.31)
Term loans from non banking financial institutions		
Less : Disclosed as "current borrowing" (refer note 30)	725.08	872.90
	(242.56)	(460.75)
	2,670.34	**4,450.18**

Notes:

1) The quarterly statements, in respect of the working capital limits have been filed by the Company with such banks and such statements are in agreement with the books of account of the Company for March 2024 quarter and agreement with the books of accounts for other quarters, which were not subject to audit.

2) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.

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3) Terms of loans:

Name of lender	Terms of repayment and rate of interest (ROI) % (per annum)	Details of securities against borrowings	As at 31 March 2024	As at 31 March 2023
(i) Loans from banks				
Punjab National Bank	Repayable in 28 quarterly installments starting from 1 April 2020 with ROI 10.55%. Early payment of loan before expiry of tenure.	Land and Buildings, machinery, electronic items, office furniture, fittings and furnishing with office equipments like computers, printers and vehicles etc. to be purchased from term loan and from own sources.	-	827.18
Punjab National Bank	Working Capital Term Loan under Emergency Credit Line Guarantee Scheme (ECLGS 2.0) with interest rate 8.35% and repayable in 60 monthly installments.	Charge over present and future current assets of the company. Additional WCL shall rank as second charge in terms of cash flows and securty. Facility under this scheme is secured through gurantee coverage from NCGTC.	312.49	540.44
Indian Bank	Repayable in 48 EMI's after an initial holiday period of 24 months.Holiday period interest to be served as & when debited viz. Monthly. MCLR- 1Year + 1%:8.35% pa presently.	Hypothecation of receivables including advance to suppliers & other current assets; Industrial plot, Agartala, West Tripura; Industrial plot Mysore, Karnataka; and Residual value on these two warehouses with second Paripassu with PNB.	799.08	952.19
Indian Bank	Repayable in 72 monthly installments starting from April 1, 2020 with ROI 9.95%.	"1.Hypothecation of commercial vehicle (Truck). 2. Hypothecation of commercial vehicle of the Company which are not exclusively charged to any other banks."	544.88	732.56
ICICI Bank Limited	Repayable in monthly installments ranging from 34 to 52 months with ROI ranging from 9.4% to 11%.	Hypothecation of vehicle (Truck)	109.60	210.18
Punjab National Bank	Repayable in monthly installments ranging from 60 to 84 months with ROI ranging from 7.40% and 10%.	Hypothecation of vehicle (Car)	3.49	5.69
Yes Bank Limited	Repayable in monthly installments ranging from 48 to 60 months with ROI ranging from 9.14% and 10.25%.	Hypothecation of vehicle (Car)	1.23	6.50
Indian Bank	Repayble in 72 monthly installments with ROI 7.90%.	Hypothecation of vehicle (Car)	19.89	23.39
Indian Bank	Repayble in 72 monthly installments with ROI 9.95%	Hypothecation of vehicle (Truck)	1,187.63	1,330.45
Indian Bank	Repayble in 72 monthly installments with ROI 9.80%.	Hypothecation of vehicle (Truck)	179.59	205.23
Kotak Mahindra Bank Limited	Repayable in monthly installments ranging from 35 to 50 months with ROI ranging from 10% to 12.63%.	Hypothecation of vehicle (Truck)	-	106.27
IndusInd Bank Limited	Repayable in monthly installments ranging from 46 to 47 months with ROI ranging from 9.95% to 10.50%.	Hypothecation of vehicle (Truck)	72.38	251.05
Equitas Small Finance Bank	Repayable in 50 monthly installments with ROI 11%.	Hypothecation of vehicle (Truck)	-	3.47
(ii) Loans from NBFC				
Hinduja Leyland Finance Limited	Repayable in monthly installments ranging from 40 to 53 months with ROI ranging from 10.01% to 14.3%.	Hypothecation of vehicle (Truck)	-	30.25
India Infoline Finance Limited	Repayable in monthly installments ranging from 23 to 40 months with ROI ranging from 12% to 13%.	Hypothecation of vehicle (Truck)	282.49	128.78
Mahindra and Mahindra Finance	Repayable in 52 monthly installments with ROI 11.51%.	Hypothecation of vehicle (Truck)	-	36.36
Sundaram Finance Limited	Repayable in 50 to 60 monthly installments with ROI ranging from 9.96% and 11.96%.	Hypothecation of vehicle (Truck)	254.56	298.65
Tata Motors Finance Limited	Repayable in monthly installments ranging from 34 to 52 months with ROI ranging from 8.88% and 10.54%.	Hypothecation of vehicle (Truck)	188.03	272.59

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4) Reconciliation between the opening and closing balances in the balance sheet for liabilities arising from financing activities:

Particulars	Non-current borrowings	Current borrowings	Interest accrued
As at 01 April 2022	**6,812.83**	**4,768.08**	**18.63**
Add: Non cash changes due to-			
- interest expense debited to statment of profit and loss	882.16	475.45	-
Add: cash infows during the year			
- proceeds from non-current borrowings	4,276.88	-	-
- proceeds from current borrowings	-	2,055.96	-
Add: cash outflow during the year			
- repayment of non-current borrowings	(6,639.85)	-	-
- interest paid	(881.84)	(475.45)	(12.45)
As at 01 April 2023	**4,450.18**	**6,824.04**	**6.18**
Add: Non cash changes due to-			
- interest expense debited to statment of profit and loss	750.55	564.35	
Add: cash infows during the year			
- proceeds from non-current borrowings	326.36	-	-
- proceeds from current borrowings	-	-	-
Add: cash outflow during the year			
- repayment of non-current borrowings	(2,081.50)	-	-
- repayment of current borrowings	-	(605.40)	-
- interest paid	(775.25)	(564.36)	(1.82)
Closing balance as on 31 March 2024	**2,670.34**	**6,218.64**	**4.36**

27 Lease liabilities

	As at 31 March 2024	As at 31 March 2023
Opening balance	15,322.48	17,181.13
Interest accrued during the year	1,404.88	1,609.26
Payment of lease liabilities	(3,568.82)	(3,467.90)
Closing balance	**13,158.54**	**15,322.48**
Non-current	10,614.17	13,158.95
Current	2,544.37	2,163.53

Note:

1) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.

28 Other financial liabilities (non-current)

	As at 31 March 2024	As at 31 March 2023
Security deposits	18.27	20.50
Deferred income	37.01	23.37
	55.28	**43.87**

Note:

1) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.

29 Provisions (non-current)

	As at 31 March 2024	As at 31 March 2023
Provision for gratuity (refer note 50)	128.85	90.27
	128.85	**90.27**

30 Current borrowings

	As at 31 March 2024	As at 31 March 2023
Current portion of long-term debts		
Secured loan		
Term loans from banks including vehicle loan	1,042.44	1,050.31
Term loans from non banking financial institutions	242.56	460.75
Secured loan repayable on demand		
- From banks	4,485.79	4,988.23
Unsecured loan (refer note 1 below)		
- From director*	447.85	-
- From associate company	-	324.75
	6,218.64	**6,824.04**
Notes:		
* The Company had taken interest free loan from director which is repayable on demand.		
1) Refer note 55 for details of amount payable to related parties.	447.85	324.75
2) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.		

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31 Trade payables

		As at 31 March 2024	As at 31 March 2023
Trade payables			
Current			
(i)	dues of micro enterprises and small enterprises	26.84	29.74
(ii)	dues of creditors other than micro enterprises and small enterprises	1,292.57	2,238.87
		1,319.41	**2,268.60**
Notes:			
1)	Refer note 48 for fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.		
2)	Refer note 54 for detailed ageing schedule.		
3)	Details of amount due to Micro and Small enterprise as defined under the Micro, Small and Medium Enterprises Development Act, 2006 based on the information available with the Company:		
(a)	Amount remaining unpaid to any supplier at the end of each accounting year:		
	- the principal amount	26.84	29.74
	- the interest due theron	-	-
(b)	The amounts paid by the buyer during the year		
	- interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006	-	-
	- Principal repaid to suppliers beyond the appointed day during each accounting year	-	-
(c)	the amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006	-	-
(d)	the amount of interest accrued and remaining unpaid at the end of each accounting year	-	-
(e)	the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under the Micro, Small and Medium Enterprises Development Act, 2006.	-	-

32 Other financial liabilities

	As at 31 March 2024	As at 31 March 2023
Payable in respect of purchase of property, plant and equipment	22.66	113.88
Security deposits	348.90	326.92
Interest accrued but not due on borrowings	4.36	6.18
Other payables (refer note 2 below)	332.45	399.14
Unpaid dividend	0.04	-
Employee related payable (refer note 3 below)	112.51	316.42
	820.92	**1,162.54**
Notes:		
1) Refer note 48 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.		
2) Refer note 55 for other payables to related parties.	42.44	271.26
3) Refer note 55 for employee related payable to related parties.	29.63	40.38

33 Other current liabilities

	As at 31 March 2024	As at 31 March 2023
Statutory dues payable	413.92	1,237.30
Advance from customers	4.45	265.73
Interest payable on statutory dues	33.64	60.76
	452.01	**1,563.79**

34 Provisions (current)

	As at 31 March 2024	As at 31 March 2023
Provision for Compensated absences	15.81	14.45
Provision for gratuity (refer note 50)	21.11	33.83
	36.92	**48.28**

35 Revenue from operations

	For the year ended 31 March 2024	For the year ended 31 March 2023
Sale of services		
Freight income	45,269.80	40,176.74
Warehousing income	2,490.57	2,352.85
Other operating revenue		
Unearned finance income on net investment	86.30	90.96
Sub-lease income	129.53	90.26
	47,976.20	**42,710.82**

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36 Other income

	As at 31 March 2024	As at 31 March 2023
Interest income on deposits	35.24	40.38
Provision written back to the extent no longer required	169.60	-
Net gain on sale of property, plant and equipment	51.23	9.74
Net gain arising on financial assets measured at FVTPL ^	702.65	-
Interest income on income tax refund	15.41	63.73
Profit on sale of traded goods - high sea sales	-	2.18
Deferred income on security deposit given	4.08	4.76
Miscellaneous income	140.16	157.89
	1,118.37	**278.69**

Note:

^ Includes gain on sale of financial assets measured at FVTPL for INR 702.65 lakhs. Refer note 42.

37 Operating expense

	As at 31 March 2024	As at 31 March 2023
Transportation expenses	34,014.80	29,406.42
	34,014.80	**29,406.42**

38 Employee benefits expense

	As at 31 March 2024	As at 31 March 2023
Salaries, wages and bonus	1,267.68	1,282.19
Contribution to provident and other funds (refer note 50)	93.97	92.97
Gratuity expenses (refer note 50)	33.78	24.44
Directors remuneration (refer note 55)	137.04	138.00
Staff welfare expense	159.59	120.66
	1,692.06	**1,658.26**

39 Finance cost

	As at 31 March 2024	As at 31 March 2023
Interest on cash credit facility	564.35	475.45
Interest on vehicle loans	488.34	676.62
Interest on lease liabilities	1,404.88	1,609.26
Interest on late deposit of taxes	87.57	105.22
Interest on security deposit taken	2.96	3.90
Other borrowing cost	262.21	205.54
	2,810.31	**3,075.98**

Notes to the standalone financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

40 Depreciation and amortisation expense

	As at 31 March 2024	As at 31 March 2023
Depreciation on property, plant and equipment (refer note 7)	972.54	758.15
Depreciation on right-of-use assets (refer note 8)	2,769.10	2,761.55
Depreciation on investment property (refer note 10)	15.38	-
Amortisation of intangible assets (refer note 11)	76.95	60.32
	3,833.97	**3,580.00**

41 Other expenses

	For the year ended 31 March 2024	For the year ended 31 March 2023
Warehouse expense	448.23	419.83
Business promotion	117.36	55.45
Bank charges	111.01	63.54
Repair and maintenance expenses		
Property, plant and equipment	-	358.69
Others	49.77	36.79
Conveyance and travelling expenses	199.93	155.37
Fuel and electricity expense	107.41	296.74
Office expense	177.04	174.22
Postage and courier expenses	29.23	26.03
Printing and stationery expenses	34.03	32.83
Rent	1,666.41	1,578.24
Director sitting fees (refer note 55)	16.75	8.25
Telephone and communication	19.70	19.28
Rates and taxes	56.47	10.57
Legal and professional charges (refer note 1 below)	491.52	231.20
Commission expenses	47.36	38.59
Festival expenses	25.31	19.26
Donation	16.67	17.72
Provision for expected credit loss	76.88	279.66
Bad debts written off	55.19	-
Provision for employee advances	0.08	54.39
Corporate social responsibility activities (refer note 47)	16.01	9.13
Advances written off	25.37	202.01
Miscellaneous expenses	97.51	63.06
	3,885.23	**4,150.86**
Note 1 - Details of payment to auditors (exclude goods and service tax):		
As Auditors:		
- Statutory audit fees	23.00	26.00
- Other fees	9.00	11.00
In other capacity:		
- Certification fees	2.00	1.56
- Reimbursement of expenses	2.47	1.98
	36.47	**40.54**

Notes to the standalone financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

42 Exceptional items

	For the year ended 31 March 2024	For the year ended 31 March 2023
Profit on sale of investment	1,423.21	-

During the current year, the Company has sold its investment in one of its associate namely NDR AVG Business Park Private Limited on January 21, 2024 partially for cash consideration and partially against the allotment of units in NDR InvIT Trust.

The Company received cash consideration of ₹ 2,102.57 lakhs against the sale of 69% of the total investment in NDR AVG Business Part Private Limited leading to profit of ₹ 1,423.21 lakhs during the Quarter-4 for the current financial year, which being exceptional in nature has been disclosed as a separate line item. Also, against the sale of 31% of the balance investment in the aforesaid associate, the Company has been allotted with 994,928 units of NDR InvIT Trust costing ₹ 305.22 lakhs which has been fair valued through statement of profit and loss as at March 31, 2024 and resulted in fair value gain of ₹ 702.65 lakhs.

43 Income tax

(A) The major components of income tax expense for the year ended 31 March 2024 and 31 March 2023 are :

	For the year ended 31 March 2024	For the year ended 31 March 2023
Profit and loss section	664.89	441.80
Current tax	344.14	(110.48)
Deferred tax charge/(credit)	1,009.03	331.32
OCI section		
Deferred tax related to items recognised in OCI during the year :	(0.08)	0.34
Remeasurement loss on post-employment benefit obligations	(0.08)	0.34

Note:

1). Neither deferred tax nor current tax relating to any component has been charged or credited directly to equity.

(B) The reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for 31 March 2024 and 31 March 2023:

	For the year ended 31 March 2024	For the year ended 31 March 2023
Profit before tax	4,281.42	1,117.99
Corporate tax as per Income Tax Act, 1961	25.17%	25.17%
Tax on accounting profit	1,077.63	281.40
Difference in tax as per books and tax as per table above	(68.60)	49.92
Reason for differences:		
Non deductible tax expenses		
- Donation	4.20	4.46
- CSR	4.03	2.30
- Interest on income tax paid	10.29	12.18
Other adjustments	9.36	30.98
Different tax rate used for capital gain	(96.47)	-
Total effect of tax adjustments	(68.60)	49.92
Income tax expense reported in the statement of profit and loss	**1,009.03**	**331.32**

Notes to the standalone financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(C) Reconciliation of deferred tax assets:

	As at 01 April 2023	Recognised in statement of profit and loss	Recognised in other comprehensive income	As at 31 March 2024
Tax effect of items constituting deferred tax assets				
Provision for retirement benefits	34.84	(6.78)	-	41.62
Provision for lorry advance	33.25	(0.00)	-	33.25
Provision for employee advance	21.83	21.83	-	-
Provision for expected credit loss	408.93	(19.35)	-	428.28
Provision for employee benefits - Gratuity, leave, bonus etc.	18.50	16.96	0.08	1.47
Provision for other advances	7.64	7.64	-	-
Provision for non payment of goods and services tax	219.22	219.22	-	-
Impact on IND AS 116	624.47	69.60	-	554.87
Security deposit taken measured at fair value	6.41	6.20	-	0.21
On account of difference in depreciation as per the Income-tax Act, 1961 and depreciation and amortisation as per financial statements	(702.48)	180.06	-	(882.54)
Net investment in sublease of right-of-use asset	(225.73)	(225.73)	-	-
Deferred income on security deposit taken	(5.88)	(5.88)	-	-
Investment valued at FVTPL	-	80.38	-	(80.38)
Net deferred tax assets	**441.00**	**344.15**	**0.08**	**96.78**

	As at 01 April 2022	Recognised in statement of profit and loss	Recognised in other comprehensive income	As at 31 March 2023
Tax effect of items constituting deferred tax assets				
Provision for retirement benefits	30.45	(4.39)	-	34.84
Provision for lorry advance	36.53	3.28	-	33.25
Provision for employee advance	8.14	(13.69)	-	21.83
Provision for expected credit loss	359.24	(49.69)	-	408.93
"Provision for employee benefits - Gratuity, leave, bonus etc."	13.33	(4.83)	(0.34)	18.50
Share issue expenses	49.55	49.55	-	-
Provision for other advances	35.11	27.46	-	7.64
Provision for non payment of goods and services tax	177.60	(41.62)	-	219.22
Impact on IND AS 116	395.76	(228.71)	-	624.47
Security deposit taken measured at fair value	7.39	0.98	-	6.41
On account of difference in depreciation as per the Income-tax Act, 1961 and depreciation and amortisation as per financial statements	(539.15)	163.33	-	(702.48)
Net investment in sublease of right-of-use asset	(236.68)	(10.95)	-	(225.73)
Deferred income on security deposit taken	(7.08)	(1.20)	-	(5.88)
Net deferred tax assets/(liabilities)	**330.19**	**(110.47)**	**(0.34)**	**441.00**

Notes to the standalone financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

44 Basic and diluted earnings per share [EPS] computed in accordance with Indian Accounting Standard (Ind AS) 33 "Earnings per Share':

(a) Basic EPS is calculated by dividing the profit for the year attributable to equity holders by the weighted average number of equity shares outstanding during the period.

(b) Diluted EPS is calculated by dividing the profit for the period attributable to the equity holders after considering the effect of dilution by weighted average number of equity shares outstanding during the period plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares.

	For the year ended 31 March 2024	For the year ended 31 March 2023
Profit after tax attributable to equity shareholders - A	3,272.39	786.67
Number of equity shares outstanding during the year - B	13,657,720.00	11,775,271.00
Weighted average number of equity shares outstanding during the year - C	11,971,312.33	11,775,271.00
Basic earnings per share - (A/B)	27.34	6.68
Diluted earnings per share - (A/C)	27.34	6.68
Nominal value per share (INR)	10.00	10.00

Based on the valuation report of the independent valuer, share warrants issued during the year are assumed to be fairly priced and to be neither dilutive nor antidilutive. Accordingly, as per Ind AS-33 'Earnings per Share', they are ignored in the calculation of diluted earnings per share.

45 i) Capital and other commitments

	For the year ended 31 March 2024	For the year ended 31 March 2023
Capital commitments*	8.00	159.01
	8.00	**159.01**

*Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances).

46 Disclosure pursuant to Indian Accounting Standard (Ind AS) 108 "Operating Segment

a. Basis of identifying operating segments:

Operating segments are identified as those components of the Company (a) that engage in business activities to earn revenues and incur expenses (including transactions with any of the Company's other components; (b) whose operating results are regularly reviewed by the Chief Operating Decision Maker (CODM) to make decisions about resource allocation and performance assessment and (c) for which discrete financial information is available.

Primary segment

In the current year, the Company's business activity falls in primarily into one segment only i.e. Logistic business. The Company operates mainly in Transportation, warehousing business and other value added services. The Company has considered one reportable segment and considering transactions individually and collectively for other small segments are less than 10% of total revenue, internal and external of all segments accordingly separate disclosure are not required as per Ind AS 108, 'Segment Reporting'.

Notes to the standalone financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

		For the year ended 31 March 2024	For the year ended 31 March 2023
A.	**Segment revenue**		
	Logistics business	49,094.57	42,989.51
	Total revenue from operations*	**49,094.57**	**42,989.51**
B.	**Segment results**		
	Expenses		
	Logistics business	46,236.36	41,871.52
	Total expenses**	**46,236.36**	**41,871.52**
	Profit before tax	**2,858.21**	**1,117.99**
	Tax expenses	1,009.03	331.32
	Profit after tax	**1,849.18**	**786.67**
	Particulars		
A.	**Segment assets**		
	Logistics business	44,870.17	40,688.57
		44,870.17	**40,688.57**
B.	**Segment liabilities**		
	Logistics business	24,860.91	31,774.04
		24,860.91	**31,774.04**

Notes:

* Total revenue from operations includes other income for segment purposes.

** Total expenses includes all operating and non operating expenses including depreciation.

Two customers accounts for more than 10% of the revenue during the year ended 31 March 2024 (31 March 2023: two customers).

47 Corporate social responsibility (CSR)

		For the year ended 31 March 2024	For the year ended 31 March 2023
A.	Gross amount required to be spent	6.61	8.64
B.	Amount spent during the year	16.01	9.13
C.	Details of amount spent during the financial year		
	(i) Construction/acquisition of assets	-	-
	(ii) Other revenue expenses	16.01	9.13
D.	Amount remaining unspent during the financial year	-	-
E.	The Company does not carry any provisions for corporate social responsibility expenses for current year and previous year.		
F.	The Company does not wish to carry forward any excess amount spent during the year.		
G.	The Company does not have any ongoing projects as at 31 March 2024		

Notes to the standalone financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

The nature of CSR activities undertaken by the Company is below mentioned:

	For the year ended 31 March 2024	For the year ended 31 March 2023
A. Animal welfare	3.98	4.53
B. Education	1.00	0.58
C. Medical	3.98	4.02
D. Religious	7.04	-
	16.01	**9.13**

48 Financial instruments

I. Capital management policy: -

a) The Company's capital management objectives are: -

- to ensure the Company's ability to continue as a going concern.
- to provide an adequate return to shareholders by pricing products and services commensurately with the level of risk.

b) For the purpose of Company's capital management, capital includes issued share capital, equity and all other equity reserves. The Company monitors capital on the basis of the carrying amount of equity as presented on the face of the statement of financial position. The Company manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets.

c) The following table shows the components of capital:

	As at 31 March 2024	As at 31 March 2023
Equity	20,009.26	8,914.53
	20,009.26	**8,914.53**

Note:

1) The above capital management disclosures are based on the information provided internally to key management personnel.

II. **A. Fair values hierarchy**

Financial assets and financial liabilities measured at fair value in the statement of financial position are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

Level 1: Level 1 hierarchy includes financial instruments measured using quoted prices. This includes listed equity instruments, units of mutual funds (open ended) and traded bonds that have quoted price. Open-ended mutual funds are valued at Net Asset Value (NAV) declared by respective fund house and are classified under Level 1.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2, this level of hierarchy includes financial assets, measured using inputs other than quoted prices included within Level 1 that are observable for the asset, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Notes to the standalone financial statements
for the year ended 31 March 2024
(All amounts in INR lakhs, unless otherwise stated)

Level 3: This level of hierarchy includes financial instruments measured using inputs that are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

Fair value of financial assets and liabilities measured at amortised cost.

The carrying amount of financial assets and financial liabilities measured at amortised cost in the financial statements are a reasonable approximation of their fair values.

B. Financial instruments by category

	As at 31 March 2024		
	Through FVTPL	**At cost**	**Amortised Cost**
Financial assets			
Investments	1,007.86	11.60	-
Loans	-	-	-
Trade receivables	-	-	16,159.52
Cash and cash equivalents	-	-	124.44
Bank balances other than cash and cash equivalent	-	-	751.07
Loans	-	-	99.14
Other financial assets	-	-	1,619.69
	1,007.86	**11.60**	**18,753.86**
Financial liabilities			
Borrowings	-	-	8,888.98
Lease liabilities	-	-	13,158.54
Trade payables	-	-	1,319.41
Other financial liabilities	-	-	876.20
	-	**-**	**24,243.12**

	As at 31 March 2023		
	Through FVTPL	**At cost**	**Amortised Cost**
Financial assets			
Investments	-	986.07	
Trade receivables	-	-	12,313.23
Cash and cash equivalents	-	-	89.30
Bank balances other than cash and cash equivalent	-	-	149.69
Loans	-	-	157.36
Other financial assets	-	-	1,608.15
	-	**986.07**	**14,317.73**
Financial liabilities			
Borrowings	-	-	11,274.22
Lease liabilities	-	-	15,322.48
Trade payables	-	-	2,268.60
Other financial liabilities	-	-	1,206.40
	-	-	30,071.71

Notes to the standalone financial statements
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(All amounts in INR lakhs, unless otherwise stated)

Notes to the standalone financial statements
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C. Carrying value and fair value of financial assets and liabilities as at 31 March 2024:

	Level-1	Level-2	Level-3	Total
Financial assets at amortized cost				
Investments	1,007.86	-	11.60	1,019.46
Trade receivables	-	-	16,159.52	16,159.52
Cash and cash equivalents	-	-	124.44	124.44
Bank balances other than cash and cash equivalent	-	-	751.07	751.07
Loans	-	-	99.14	99.14
Other financial assets	-	-	1,619.69	1,619.69
	1,007.86	**-**	**18,765.46**	**19,773.32**
Financial liabilities at amortized cost				
Borrowings	-	-	8,888.98	8,888.98
Lease liabilities	-	-	13,158.54	13,158.54
Trade payables	-	-	1,319.41	1,319.41
Other financial liabilities	-	-	876.20	876.20
	-	**-**	**24,243.12**	**24,243.12**

Carrying value and fair value of financial assets and liabilities as at 31 March 2023:

	Level-1	Level-2	Level-3	Total
Financial assets at amortized cost				
Investments	-	-	986.07	986.07
Trade receivables	-	-	12,313.23	12,313.23
Cash and cash equivalents	-	-	89.30	89.30
Bank balances other than cash and cash equivalent	-	-	149.69	149.69
Loans	-	-	157.36	157.36
Other financial assets	-	-	1,608.15	1,608.15
	-	**-**	**15,303.80**	**15,303.80**
Financial liabilities at amortized cost				
Borrowings	-	-	11,274.22	11,274.22
Lease liabilities	-	-	15,322.48	15,322.48
Trade payables	-	-	2,268.60	2,268.60
Other financial liabilities	-	-	1,206.40	1,206.40
	-	**-**	**30,071.71**	**30,071.71**

The management assessed that cash and bank balance, trade receivables, trade payables and other current financial assets and other current financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

49 Financial risk management objectives and policies

The company's activities expose it to a variety of financial risks, including market risk, credit risk and liquidity risk. The company continues to focus on a system-based approach to business risk management. The company's financial risk management process seeks to enable the early identification, evaluation and effective management of key risks facing the business. Backed by strong internal control systems, the current Risk Management Framework rests on policies and procedures issued by appropriate authorities; process of regular internal reviews/audits to set appropriate risk limits and controls; monitoring of such risks and compliance confirmation for the same.

a. Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise three types of risk: interest rate risk, foreign currency risk and price risk. The Company has in place appropriate risk management policies to limit the impact of these risks on its financial performance. The Company ensures optimization of cash through fund planning and robust cash management practices.

(i) Interest rate risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Financial assets and liabilities of the company are either non-interest bearing or fixed interest bearing instruments, the company's net exposure to interest risk on such instruments is negligible.

(ii) Price risk

The Company has invested its funds in equity instruments of the associate. The Company is not exposed to price risk.

Details on derivatives instruments and unhedged foreign currency exposures

The year-end foreign currency exposures that have not been hedged by a derivative instrument is nil.

b. Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or contract, leading to a financial loss. The company is exposed to credit risk from its operating activities (primarily trade receivables) and from its investing activities, including deposits with banks. Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis.

i. Financial assets for which loss allowance is measured using life time expected credit losses

The Company provides loss allowance on trade receivables using life time expected credit loss and as per simplified approach.

ii. Financial assets for which loss allowance is measured using 12 month expected credit losses

All of the Company investments and loans at amortised cost are considered to have low credit risk, and the loss allowance recognised during the period was therefore limited to 12 months expected losses. Management considers instruments to be low credit risk when they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term at its own.

(i) Trade receivables

Customer credit risk is managed basis established policies of company, procedures and controls relating to customer credit risk management. Outstanding customer receivables are regularly monitored. The Company does not hold collateral as security.

The Company maintains exposure to Investments, cash equivalents, other bank balances, loans, trade receivables and other financial assets. The company has set counter-parties limits based on multiple factors including financial positions, credit ratings, etc.

Notes to the standalone financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

The Company's maximum exposure to credit risk as at 31 March 31 2024 and 31 March 2023 is the carrying value of each class of financial assets.

(a) Ageing analysis of the age of trade receivable amounts that are not due as at the end of reporting year:

	As at 31 March 2024	As at 31 March 2023
Within credit days	8,486.92	1,639.23
	8,486.92	**1,639.23**

The average credit period of company is 0-120 days. No interest is charged on trade receivables even after this period

(b) Ageing analysis of the age of trade receivable amounts that are past due as at the end of reporting year but not impaired:

	As at 31 March 2024	As at 31 March 2023
Trade receivables:		
Less than 6 months	5,579.61	7,140.21
6 months - 1 years	894.50	848.37
1 - 2 years	784.75	2,147.12
2 - 3 years	362.10	391.42
> 3 years	51.64	146.88
	7,672.60	**10,674.00**
Allowance for credit impairment/Allowance for expected credit loss	**1,701.68**	**1,624.80**

c. Liquidity risk

Liquidity risk is the risk that the Company will encounter in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The approach of the Company to manage liquidity is to ensure , as far as possible, that these will have sufficient liquidity to meet their respective liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risk damage to their reputation.

The Company's objective is to provide financial resources to meet its business objectives in a timely, cost effective and reliable manner. A balance between continuity of funding and flexibility is maintained through the use of funds from parent company. The Company also monitors compliance with its debt covenants. The maturity profile of the Company's financial liabilities based on contractual undiscounted payments is given in the table below: -

As at 31 March 2024	Carrying Value	0-1 Years	1-2 Years	More than 2 years	Total
Borrowings	8,888.98	6,218.64	868.59	1,801.75	8,888.98
Lease liabilities	13,158.54	3,718.86	4,075.14	8,316.09	16,110.09
Trade payables	1,319.41	1,311.78	7.21	0.42	1,319.41
Other financial liabilities	876.20	820.92	-	55.28	876.20
	24,243.12	**12,070.20**	**4,950.94**	**10,173.54**	**27,194.68**

As at 31 March 2023	Carrying Value	0-1 Years	1-2 Years	More than 2 years	Total
Borrowings	11,274.22	6,824.04	1,696.33	2,753.85	11,274.22
Lease liabilities	15,322.48	3,569.16	3,718.86	12,391.23	19,679.25
Trade payables	2,268.60	2,078.49	152.51	37.60	2,268.60
Other financial liabilities	1,206.40	1,199.00	-	43.87	1,242.87
	30,071.71	**13,670.69**	**5,567.70**	**15,226.55**	**34,464.94**

Notes to the standalone financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

d. Capital management

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders of the company. The primary objective of the Company's capital management is to ensure that it maintains an efficient capital structure and healthy capital ratios in order to support its business and maximise shareholder value.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Company monitors capital using a gearing ratio, which is net debt divided by total equity. The Company's policy is to keep optimum gearing ratio. The Company includes within net debt, interest bearing loans and borrowings, trade and other payables, less cash and cash equivalents (including other bank balances).

	As at 31 March 2024	As at 31 March 2023
Gross debt	8,888.98	11,274.22
Less: cash and cash equivalents	875.51	239.00
Net debt	**8,013.47**	**11,035.23**
Equity	1,365.77	1,177.53
Other equity	18,643.49	7,737.00
Total equity	**20,009.26**	**8,914.53**
Gearing ratio (%)	40.05%	123.79%

In order to achieve this overall objective, the company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements.

50 Disclosures pursuant to Indian Accounting Standard (Ind AS) 19 "Employee Benefits

a) Defined contribution plans:

The Company makes Provident Fund, Employee State Insurance Scheme contributions which are defined contribution plans, for qualifying employees. Under the schemes, the Company incorporated in India is required to contribute a specified percentage of the payroll costs to fund the benefits. The Company recognised INR 78.98 lakhs for year ended March 31, 2024 and INR 77.21 lakhs for year ended March 31, 2023 for Provident Fund contributions and INR 14.99 lakhs for year ended March 31, 2024 and INR 16.53 lakhs for year ended March 31, 2023 for Employee State Insurance Scheme contributions in the Statement of Profit and Loss. The contributions payable to these plans by the Company are at rates specified in the rules of the schemes.

b) Defined benefit plans:

Gratuity

The present value obligation is determined based on actuarial valuation using the projected unit credit method to assess the Plan's liabilities, including those related to death-in-service and incapacity benefits. Under the PUC method a "projected accrued benefit" is calculated at the beginning of the year and again at the end of the year for each benefit that will accrue for all active members of the Plan. The "projected accrued benefit" is based on the Plan's accrual formula and upon service as of the beginning or end of the year, but using a member's final compensation, projected to the age at which the employee is assumed to leave active service. The plan liability is the actuarial present value of the "projected accrued benefits" as of the beginning of the year for active members.

Recognition of re-measurement items

Re-measurements arising from defined benefit plans comprise actuarial gains and losses on benefit obligations, the return on plan assets in excess of what has been estimated and the effect of asset ceiling, if any, in case of over funded plans. The Company recognises these items of re-measurements immediately in other comprehensive income and all the other expenses related to defined benefit plans in employee benefit expenses in profit and loss account.

* The gratuity plan is not funded. Hence, the disclosure of plan assets are not shown.

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for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Notes to the standalone financial statements
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Table I: Assumptions

	For the year ended 31 March 2024	For the year ended 31 March 2023
Discount rate	7.19% per annum	7.30% per annum
Rate of increase in compensation levels	7.00% per annum	6.65% per annum
Average future service (in years)	24.34 years	25.11 years
Table II: Service cost		
Current service cost	24.72	17.70
	24.72	**17.70**
Table III: Net interest cost		
Interest cost on defined benefit obligation	9.06	6.75
Net interest cost (income)	9.06	6.75

Table IV: Change in present value of obligations

	As at 31 March 2024	As at 31 March 2023
Opening of defined benefit obligations	124.09	109.00
Service cost	24.72	17.70
Interest cost	9.06	6.75
Benefit paid	(8.22)	(10.70)
Actuarial (gain)/loss on total liabilities:	0.30	1.35
- due to change in financial assumptions	1.34	(3.00)
- due to change in demographic assumptions	5.64	-
- due to experience variance	(6.68)	4.35
Closing of defined benefit obligation	**149.95**	**124.09**

Table V: Other comprehensive income

	For the year ended 31 March 2024	For the year ended 31 March 2023
Actuarial loss on liabilities	(0.30)	(1.35)
Closing amount recognized in OCI outside P&L account	**(0.30)**	**(1.35)**

Table VI: The amount to be recognized in Balance Sheet Statement

	As at 31 March 2024	As at 31 March 2023
Present value of obligations	149.95	124.09
Net defined benefit liability recognized in balance sheet	**149.95**	**124.09**

Table VII: Expense recognized in statement of profit and loss

	For the year ended 31 March 2024	For the year ended 31 March 2023
Service cost	24.72	17.70
Net interest cost	9.06	6.75
Expenses recognized in the statement of profit & loss (refer note 38)	**33.78**	**24.44**

Table VIII: Change in net defined obligations

	As at 31 March 2024	As at 31 March 2023
Opening of net defined benefit liability	124.09	109.00
Service cost	24.72	17.70
Net interest cost	9.06	6.75
Re-measurements	0.30	1.35
Contribution paid to fund	(8.22)	(10.70)
Closing of net defined benefit liability	**149.95**	**124.09**

Table IX Bifurcation of present value of obligation at the end of the year

	As at 31 March 2024	As at 31 March 2023
Current liability	21.11	33.82
Non-current liability	128.85	90.27
	149.96	**124.09**

Table X Maturity profile of defined benefit obligation (valued on undiscounted basis)

	As at 31 March 2024	As at 31 March 2023
Year 1	21.48	33.82
Year 2	15.41	28.69
Year 3	15.27	23.81
Year 4	15.76	16.81
Year 5	15.15	12.84
After 5th Year	**145.52**	**32.08**

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for the year ended 31 March 2024

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51 Leases

As lessee

(i) The Company has entered into various lease agreements for warehousing and logistics. Such lease contracts include monthly fixed payments for rentals. The lease contracts are generally cancellable at the option of lessee during the lease tenure after the completion of non-cancellable period. There are no significant restrictions imposed under the lease contracts. The following table presents the reconciliation of changes in the carrying value of Right-of-use assets (ROU) and lease liability for the year ended March 31, 2024 and March 31, 2023.

(ii) Change in the carrying value of right-of-use assets

	For the year ended 31 March 2024	For the year ended 31 March 2023
Opening balance	12,877.70	15,639.24
Depreciation expense recognised in statement of profit and loss	(2,769.10)	(2,761.55)
Closing balance	**10,108.60**	**12,877.70**

(iii) Changes in the lease liabilities

	For the year ended 31 March 2024	For the year ended 31 March 2023
Opening balance	15,322.48	17,181.13
Interest accrued during the year	1,404.88	1,609.26
Payment of lease liabilities	(3,568.82)	(3,467.90)
Closing balance	**13,158.54**	**15,322.48**

The following is the break-up of current and non-current lease liabilities:-

	As at 31 March 2024	As at 31 March 2023
Non-current	10,614.17	13,158.95
Current	2,544.37	2,163.53

(iv) Amounts recognised in statement of profit and loss account

	For the year ended 31 March 2024	For the year ended 31 March 2023
Short-term leases	35,681.21	30,984.66
Interest expense on lease liabilities	**1,404.88**	**1,609.26**

(vi) Amounts recognised in statement of cash flows

	For the year ended 31 March 2024	For the year ended 31 March 2023
Total cash outflow for leases other than short term and low value leases	**(3,568.82)**	**(3,467.90)**

(vii) Maturity analysis of lease liability

	Upto 1 year	1-5 years	More than 5 years	Total Undiscounted cash flow
As at 31 March 2024	3,719	11,838	553	16,110.09
As at 31 March 2023	3,569	15,127	984	19,679.25

As lessor

(i) Operating leases

The Company during the year has leased out surplus capacity in leased assets and the total rent recognised as income during the year INR 14.04 lakhs (March 31, 2023: INR 14.04 lakhs) on such sub-leases.

Maturity analysis on lease payments receivable: -

	As at 31 March 2024	As at 31 March 2023
Upto 1 year	4.94	14.04
1-5 years	-	4.94
More than 5 years	-	-

The Company has also recognised deferred lease income amounting to INR 0.09 lakhs (March 31, 2023 INR 0.36 lakhs) on account of escalation clause in the lease arrangement.

(ii) Finance leases

Amounts recognised for Finance Lease in statement of profit and loss

	As at 31 March 2024	As at 31 March 2023
Finance income on the net investment in the lease	86.30	90.96

52 Disclosure as per Ind AS 115 Revenue from Contracts with Customers

A. Disaggregation of revenue

Set out below is the disaggregation of the Company's revenue from contracts with customers into operating segment and type of product or services

	For the year ended 31 March 2024			
	Revenue as per Ind AS 115			Total as per Statement of Profit and Loss
	Domestic	Foreign	Total	
Logistics and warehousing	47,976.20	-	47,976.20	47,976.20
	47,976.20	-	47,976.20	47,976.20

The revenue of INR 47,976.20 lakhs is recognised at point in time.

	For the year ended 31 March 2023			
	Revenue as per Ind AS 115			Total as per Statement of Profit and Loss
	Domestic	Foreign	Total	
Logistics and warehousing	42,710.82	-	42,710.82	42,710.82
	42,710.82	-	42,710.82	42,710.82

The revenue of INR 42,710.82 Lakhs is recognised at point in time.

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B. Contract balances

	As at 31 March 2024	As at 31 March 2023
Contract asset	2,140.67	1,639.23
Contract liability	4.45	265.73

i) A contract asset is the right to consideration in exchange for services transferred to the customer. If the Company performs by transferring services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for the earned consideration that is conditional.

Movement in contract balances during the period

	As at 31 March 2024	As at 31 March 2023
Contract asset at the beginning of the year	1,639.23	1,616.78
Contract asset at the end of the year	2,140.67	1,639.23
Net increase/(decrease)	501.44	22.46

ii) A contract liability is the obligation to transfer services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the company transfers goods or services to the customer, a contract liability is recognized when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognized as revenue when the Company performs under the contract.

	As at 31 March 2024	As at 31 March 2023
Contract liabilities at the beginning of the year	265.73	69.09
Contract liabilities at the end of the year	4.45	265.73
Net increase/(decrease)	(261.28)	196.64

C. Set out below is the amount of revenue recognised from:

	As at 31 March 2024	As at 31 March 2023
Amount included in contract liabilities at the beginning of the period	265.73	69.09

D. Cost to obtain the contract

The Company has not incurred any incremental costs of obtaining contracts with a customer and therefore, not recognised an asset for such costs.

53 Trade receivables ageing schedule :

Particulars	Unbilled	Outstanding as at 31 March 2024 from the due date of payment						
		Not due	Less than 6 months	6 months-1 year	1-2 years	2-3 years	More than 3 years	Total
i) Undisputed trade receivables – considered good	2,140.67	6,346.25	5,579.61	894.50	784.75	362.10	51.64	16,159.52
ii) Undisputed trade receivables - credit impaired		-	149.58	115.33	152.95	139.89	1,143.93	1,701.68
iii) Disputed trade receivables - considered good		-	-	-	-	-	-	-
iv) Disputed trade receivables - credit impaired		-	-	-	-	-	-	-
Trade receivables	**2,140.67**	**6,346.25**	**5,729.19**	**1,009.83**	**937.70**	**501.99**	**1,195.57**	**17,861.20**
Less: Allowance for credit impairement/allowance for expected credit loss								**1,701.68**
Trade receivables (net)								**16,159.52**

Particulars	Unbilled	Outstanding as at 31 March 2023 from the due date of payment						
		Not due	Less than 6 months	6 months-1 year	1-2 years	2-3 years	More than 3 years	Total
i) Undisputed trade receivables – considered good	1,639.23	-	7,140.21	848.37	2,147.12	391.42	146.88	12,313.23
ii) Undisputed trade receivables - credit impaired		-	107.85	75.04	222.14	131.88	1,037.24	1,574.15
iii) Disputed trade receivables - considered good		-	-	-	-	-	-	-
iv) Disputed trade receivables - credit impaired		-	-	-	-	-	50.65	50.65
Trade receivables	**1,639.23**	**-**	**7,248.06**	**923.41**	**2,369.26**	**523.30**	**1,234.77**	**13,938.03**
Less: Allowance for credit impairement/allowance for expected credit loss								**1,624.80**
Trade receivables (net)								**12,313.23**

Notes to the standalone financial statements
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54 Trade payables ageing schedule :

Particulars	Outstanding as at 31 March 2024 from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed trade payables					
MSME	20.63	6.21	-	-	26.84
Others	1,291.15	1.00	0.42	-	1,292.57
(ii) Disputed trade payables					
MSME	-	-	-	-	-
Others	-	-	-	-	-
	1,311.78	**7.21**	**0.42**	**-**	**1,319.41**

Particulars	Outstanding as at 31 March 2023 from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed trade payables					
MSME	29.74	-	-	-	29.74
Others	2,048.75	152.51	37.60	-	2,238.86
(ii) Disputed trade payables					
MSME	-	-	-	-	-
Others	-	-	-	-	-
	2,078.49	**152.51**	**37.60**	**-**	**2,268.60**

Notes to the standalone financial statements
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55 Related parties disclosures:

In accordance with the requirement of Ind AS- 24 on "Related Party Disclosures" the names of the related parties where control exists along with the aggregate transactions/year end balances with them as identified and certified by the management are given below:

A) Name of related parties and description of relationship:

Subsidiary	Galaxy Packers and Movers Private Limited (w.e.f 31 August 2023)
	AVG Sunil Liquid Logistics Private Limited (w.e.f 13 October 2023)
Associate	NDR AVG Logistics LLP
	NDR AVG Business Park Private Limited (till 30 January 2024)
Enterprises over which the key management personnel exercise significant influence and/or control	
Directors are partner of the firm	MA Enterprises
Director has control	PCG Logistics Private Limited
Director is partner of the Limited liability partnership	NDR AVG Logistics LLP
Director is partner of the Partnership firm	Maple Packaging and Logistics
Relatives of Director has control	Yellowings Delivery Services Pvt Ltd
Key management personnel (KMP)	
Managing Director	Sanjay Gupta
Women Director	Asha Gupta (wife of Sanjay Gupta)
Chief Financial Officer	Gurpreet Singh (till May 31, 2023)
Chief Financial Officer	Himanshu Sharma (with effect from August 17,2023)
Company Secretary	Mukesh Nagar
Independent Director	Shyam Sunder Soni
Independent Director	Pawan Kant
Independent Director	Susheel Kumar Tyagi
Non-Executive Director	Apurva Chamaria (w.e.f 04-07-2023)
Non-Executive Director	Ankit Jain (w.e.f 03-04-2023)
Relative of key management person (KMP)	
Son of Sanjay Gupta and Asha Gupta	Vinayak Gupta
Wife of Vinayak Gupta	Anjali Gupta

Notes:

1) Related party relationship is as identified by the Company and relied upon by the auditors.

2) All related party transactions entered during the year were in ordinary course of the business and on arm's length basis.

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B) Transaction with related parties :

Transactions	Associate		Enterprises over which the key management personnel exercise significant influence and/or control		Key management personnel (KMP) and its relatives		Total	
	31 March 2024	31 March 2023	31 March 2024	31 March 2023	31 March 2024	31 March 2023	31 March 2024	31 March 2023
Purchase of Investment Property	**-**	**-**	**3,200.00**	**-**	**-**	**-**	**3,200.00**	**-**
MA Enterprises	-	-	3,200.00	-	-	-	3,200.00	-
Transportation expenses	-	-	235.07	0.36	-	-	235.07	0.36
MA Enterprises	-	-	-	0.36	-	-	-	0.36
Galaxy Packers and Movers Private Limited	-	-	121.14	-	-	-	121.14	-
Yellowings Delivery Services Private Limited	-	-	113.93	-	-	-	113.93	-
Directors' remuneration	-	-	-	-	137.04	138.80	137.04	138.80
Sanjay Gupta	-	-	-	-	77.46	78.40	77.46	78.40
Asha Gupta	-	-	-	-	59.58	60.40	59.58	60.40
Directors' sitting fee					16.75	8.25	16.75	8.25
Shyam Sunder Soni	-	-	-	-	3.00	1.00	3.00	1.00
Pawan Kant	-	-	-	-	4.75	3.25	4.75	3.25
Susheel Kumar Tyagi	-	-	-	-	4.50	4.00	4.50	4.00
Apurva Chamaria	-	-	-	-	1.75	-	1.75	-
Ankit Jain	-	-	-	-	2.75	-	2.75	-
Employee benefits expense	-	-	-	-	108.09	119.90	108.09	119.90
Vinayak Gupta	-	-	-	-	48.79	48.40	48.79	48.40
Anjali Gupta	-	-	-	-	15.00	15.00	15.00	15.00
Gurpreet Singh	-	-	-	-	9.00	49.20	9.00	49.20
Himanshu Sharma	-	-	-	-	24.50	-	24.50	-
Mukesh Nagar	-	-	-	-	10.80	7.30	10.80	7.30
Purchase of assets	**-**	**-**	**27.17**	**407.80**	**-**	**-**	**27.17**	**407.80**
PCG Logistics Private Limited	-	-	27.17	407.80	-	-	27.17	407.80

Amount due to/ from related parties (including commitments):

Outstanding balances	Associate		Enterprises over which the key management personnel exercise significant influence and/or control		Key management personnel (KMP) and its relatives		Total	
	31 March 2024	31 March 2023	31 March 2024	31 March 2023	31 March 2024	31 March 2023	31 March 2024	31 March 2023
Balance outstanding as at the year end								
Loans								
Galaxy Packers and Mover Private Limited	-	-	99.14	-	-	-	99.14	-
Trade Receivables								
Yellowing Delivery Services Private Limited	-	-	10.58	-	-	-	10.58	-
Other payables	**-**	**185.55**	**28.49**	**71.69**	**-**	**-**	**42.44**	**271.26**
NDR AVG Logistics LLP	-	6.87	-	-	-	-	-	6.87
MA Enterprises	-	-	28.39	2.46	-	-	28.39	2.46
NDRAVG Business Park Private Limited	-	178.68	-	-	-	-	-	178.68
PCG Logistics Private Limited	-	-	0.10	69.23	-	-	0.10	69.23
Shyam Sunder Soni	-	-	-	-	0.24	1.54	0.24	1.54
Pawan Kant	-	-	-	-	4.54	4.26	4.54	4.26
Susheel Kumar Tyagi	-	-	-	-	9.17	8.22	9.17	8.22
Employee related payable	**-**	**-**	**-**	**-**	**29.63**	**40.38**	**29.63**	**40.38**
Sanjay Gupta	-	-	-	-	18.00	25.46	18.00	25.46
Asha Gupta	-	-	-	-	2.15	5.29	2.15	5.29
Vinayak Gupta	-	-	-	-	-	2.15	-	2.15
Gurpreet Singh	-	-	-	-	2.53	6.37	2.53	6.37
Himanshu Sharma	-	-	-	-	2.22	-	2.22	-
Mukesh Nagar	-	-	-	-	0.69	1.10	0.69	1.10
Anjali Gupta	-	-	-	-	4.04	-	4.04	-
Short-term borrowings	**-**	**324.75**	**-**	**-**	**-**	**-**	**-**	**324.75**
NDRAVG Business Park Private Limited	-	324.75	-	-	-	-	-	324.75
Advance to employees	-	-	-	-	-	39.71	-	39.71
Vinayak Gupta	-	-	-	-	-	39.71	-	39.71
Loan from director	**-**	**-**	**-**	**-**	**447.85**	**-**	**447.85**	**-**
Sanjay Gupta	-	-	-	-	447.85	-	447.85	-
Investments	**1.50**	**986.07**	**-**	**-**	**-**	**-**	**1.50**	**986.07**
NDR AVG Logistics LLP	1.50	1.50	-	-	-	-	1.50	1.50
NDRAVG Business Park Private Limited	-	984.57	-	-	-	-	-	984.57

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56 Disclosure as per Ind AS-27, separate financial statements

Interest in subsidiaries & associate:

Name of entity	Place of Business/Country of Incorporation	Nature	Proportion of ownership interest	
			As at 31 March 2024	As at 31 March 2023
Galaxy Packers and Movers Private Limited	India	Subsidiary	100.00%	0%
AVG Sunil Liquid Logistics Private Limited	India	Subsidiary	51.00%	0%
NDRAVG Business Park Private Limited	India	Associate	0%	35%
NDR AVG Logistics LLP	India	Associate	30%	30%

Notes:

a. Nature of business of Galalxy Packers and Movers Private Limited is to provide movers and packers facility and logitics consultancy to other logistics company.

b. Nature of business of AVG Sunil Liquid Logistics Private Limited is providing transporation services through tankers containing liquid material and to provide logistics consultancy services to other logistics Company.

c. Nature of business of NDRAVG business park private limited is warehouse development and allied facilities, god owns, cold storages and facilities for storage of commodities, article, build/construct commercial spaces, open spaces etc.

d. Nature of business of NDR AVG Logistics LLP is warehouse development and allied facilities, godowns, cold storages and facilities for storage of commodities, article, build/construct commercial spaces, open spaces etc.

The Company's share of assets, liabilities, income and expenses of subsidiaries, associates & joint venture are as follows: -

Name of entity	Financial year	Assets	Liabilities	Income	Expenses	Profit/ (loss)
Galaxy Packers and Movers Private Limited	2023-24	93.78	12.18	23.71	38.7	(14.99)
	2022-23	-	-	-	-	-
AVG Sunil Liquid Logistics Private Limited	2023-24	5.10	54.04	0	0.08	(0.08)
	2022-23	-	-	-	-	-
NDRAVG Business Park Private Limited	2023-24	-	-	-	-	-
	2022-23	2,263.96	1,270.19	5.77	2.27	4.21
NDR AVG Logistics LLP	2023-24	0.36	0.06	-	0.00	(0.00)
	2022-23	0.36	0.03	-	0.05	(0.17)

57 Proposed dividend

The Board of Directors of the Company have proposed equity dividend of ₹ 1.20 per equity share in respect of the year ended March 31, 2024 subject to the approval of shareholders at the Annual General Meeting.

58 Disclosure pursuant to section 186 of the Companies Act, 2013: -

Nature of the transaction (loans given/investments made/ guarantees given	As at 31 March 2024	As at 31 March 2023
(a) Investment in fully paid equity shares	10.10	986.07

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59 Additional regulatory information in schedule III:

(a) All the title deeds of immovable properties (other than properties where the company is the lessee and the lease agreement are duly executed in favour of the lessee) are in the name of the Company.

(b) The Company has not revalued its property, plant and equipment (including right-of-use assets) or intangible assets or both during the year.

(c) Benami property: There are no proceedings being initiated or are pending against the Company for holding any benami property under the benami transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

(d) Wilful defaulter: the Company has not been declared as wilful defaulter by any bank or financial institution or other lender.

(e) The Company does not have any transactions with Companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.

(f) There are no charges or satisfaction which are yet to be registered with the registrar of Companies beyond the statutory period.

(g) The Company has complied with the number of layers prescribed under the Act.

(h) Additional information to be disclosed by way of notes to statement of profit and loss:

- The Company does not have any undisclosed income which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income-tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income-tax Act, 1961).
- The Company has not traded or invested in crypto currency or virtual currency during the year.

(i) Utilisation of borrowed funds and share premium

(i) The Company has not advanced or loaned or invested funds to any other person or entity, including foreign entities (intermediaries) with the understanding that the intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (ultimate beneficiaries); or
- provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.

(ii) The Company has not received any fund from any person or entity, including foreign entities (funding party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding party (ultimate beneficiaries) or
- provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

(j) Detailed ratio analysis given below: - *

		March 31, 2024		March 31, 2023		Ratio as on	Ratio as on	Variation
		Numerator	Denominator	Numerator	Denominator	March 31, 2024	March 31, 2023	
(a)	Current ratio #	19,699.67	11,392.27	16,240.39	14,030.78	1.73	1.16	49%
(b)	Debt-equity ratio @	8,888.98	20,009.26	11,274.22	8,914.53	0.44	1.26	-65%
(c)	Debt service coverage ratio ^	9,502.49	4,003.63	7,773.97	6,058.84	2.37	1.28	85%

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(All amounts in INR lakhs, unless otherwise stated)

		March 31, 2024		March 31, 2023		Ratio as on	Ratio as on	Variation
			Numerator	Denominator	Numerator	Denominator	March 31, 2024	March 31, 2023
(d)	Return on equity ratio	2,011.99	20,009.26	786.67	8,914.53	10.06%	8.82%	14%
(e)	Inventory turnover ratio	-	-	-	-	Not applicable	Not applicable	0%
(f)	Trade receivables turnover ratio	47,760.36	14,236.38	42,529.59	11,531.76	3.35	3.69	-9%
(g)	Trade payables turnover ratio %	34,014.80	1,794.00	29,406.42	2,513.28	18.96	11.70	62%
(h)	Net capital turnover ratio **	47,760.36	14,461.90	42,529.59	8,521.70	3.30	4.99	-34%
(i)	Net profit ratio ***	2,011.99	47,760.36	786.67	42,529.59	4.21%	1.85%	128%
(j)	Return on capital employed	5,668.52	33,477.90	4,193.96	26,657.79	16.93%	15.73%	8%
(k)	Return on investment ***	2,011.99	33,477.90	786.67	26,657.79	0.06	0.03	104%

*Above ratios are calculated without considering profit from exceptional items.

Reasons

With addition in current assets due increase of trade receivables and bank balance (on account of proceeds from issue of shares and warrants) and reduction of current liabilities with decrease of trade payables and other current liabilities ratio has improved compared to previous year.

@ With reduction in total debt due to repayment during the year and no additional borrowings availed during the year and increase in equity on account of profit and fresh issue of shares and warrants ratio has improved compared to previous year.

^ During last year Company has regularised its delayed repayments because of which repayments of loans were more compared to current year and during current year profit before tax has increased resulting improvement in ratio compared to previous year.

% During current year Company has speed up payments of creditors using proceeds from issues of shares and warrants resulting improvement in ratio compared to previous year.

** Due to issue of shares and warrants, capital has increased because of which ratios has decreased when compared to previous year.

*** Due to increase in profit because of increase in revenue as compared to expenses ratio has improved compared to previous year.

Notes to the standalone financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

60 The Code on social security, 2020 ('Code') relating to employee benefits during employment and post employment benefits received presidential assent in september 2020. The code has been published in the Gazette of India. However, the date on which the code will come into effect has not been notified. The Company will assess the impact of the code when it comes into effect and will record any related impact in the period the code becomes effective.

61 There were no amounts which were required to be transferred to the Investor and Protection Fund by the company.

62 The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

63 The figures for the corresponding previous year have been regrouped/reclassified wherever necessary, to make them comparable. There are no other subsequent events that occurred after the reporting date.

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

INDEPENDENT AUDITOR'S REPORT

To the Members of AVG Logistics Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of AVG Logistics Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group") and its associate, which comprise the Consolidated Balance Sheet as at March 31, 2024, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended, and notes to the Consolidated Financial Statements, including material accounting policy information and other explanatory information (hereinafter referred to as the "consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, and based on consideration of reports of other auditors on separate financial statements of subsidiaries and associate, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of their consolidated state of affairs of the Group and its associate as at March 31, 2024 and consolidated profit including other comprehensive income, consolidated changes in equity and its consolidated cash flows for the year then ended.

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group and its associate in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in terms of the Code of Ethics issued by Institute of Chartered Accountant of India ("ICAI"), and the relevant provisions of the Act and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained and on consideration of audit reports of other auditors referred to in paragraph (a) of the "Other Matters" section below, is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended March 31, 2024. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report:

Sr. No	Key Audit Matter	How the Key Audit Matter was addressed in our audit
1	Revenue Recognition	Our audit procedures in respect of this area include but are not limited to:
	Revenue from these contracts is recognized in accordance with the requirements of Ind AS 115, Revenue from Contracts with Customers (as described in note 3(b) of the consolidated financial statements). The Holding Company has long term contracts with customers, as at the year end, for all incomplete sales orders, revenue is recognized by evaluating the conditions required as per contractual terms i.e., provision of service to customer and acknowledgement of invoice. Further, revenue is recognised for the completed performance obligation which are part of the incomplete sales orders. The criteria for identification of the specific performance obligations covered by the sales order and the allocation of the transaction price to each performance obligation requires specific attention due to the judgement involved in identifying the specific performance obligation and determination of whether the agreed provision of services to customer are completed in regard to each of these obligations, as acknowledged by the customers. There is also estimation uncertainty in assessing the incomplete sales orders at the year end and identifying the completed portions of the performance obligations from these sales orders. Considering this we have determined Revenue Recognition to be a Key Audit Matter.	1. Obtained an understanding of the systems, processes and controls implemented by management for recording and computing revenue, and the associated unbilled revenue, unearned and deferred revenue balances; 2. Assessed the appropriateness of Holding Company's accounting policies with respect to Revenue recognition in accordance with IND AS 115 "Revenue from Contracts with Customers"; 3. Verified accuracy of the revenue recognition by selecting samples on test check basis and checking the underlying contract terms and conditions; 4. For samples selected on test check basis, evaluated, as to whether performance obligation for revenue recognition is completed as and when the service is rendered to the customer and acknowledged. Further, performed verification of proof of delivery of services completed; 5. Verification of the ageing of the unbilled revenue and testing for the subsequent acknowledgement from the customers; and 6. Verified the completeness and adequacy of disclosure in the consolidated financial statements in compliance with Ind AS 115.
2	Allowance for trade receivables	Our audit procedures in respect of this are included but not limited to:
	Refer to note 17 to the consolidated financial statements with respect to the disclosures of trade receivables. The Holding Company has trade receivables as at March 31, 2024 amounting to ₹ 17,861.20 lakhs against which the Holding Company has recorded allowance for trade receivables of ₹ 1,701.68 lakhs. Management creates allowance for trade receivables based on the expected credit loss model. Additionally, the Holding Company assesses the recoverability of all the debit balances including ageing on case-to-case basis considering the facts and circumstances to decide on adhoc provision required. We have determined this matter to be a key audit matter considering the materiality of the amounts and significant judgements and estimates involved regarding the allowances for trade receivables.	1. Obtained an understanding of the process from the management of the Holding Company and tested design implementation and operating effectiveness of controls over for development and consistency of methodology for the computation of allowance for trade receivables, tested the completeness and accuracy of information used in estimation of the probability of default, loss given default and other key estimates; 2. Recomputed the ageing of the trade receivables on sample basis and traced their balances to consolidated financial statements; 3. Verified subsequent recovery of trade receivables by tracing them in the books of accounts and bank statement on test check basis; 4. Tested the management computations arising out of expected credit loss model; 5. Analysing significant judgements and estimates involved around the expected credit loss model including examining the class of receivables on which certain % based on historic trends are applied, and further assessed the adequacy of provisions made for any possible non recoveries ascertaining the risk of recoverability or delayed payments, etc.; 6. Assessed the basis of management's judgement regarding specific allowance made against aged balances which are considered to be unrecoverable; and 7. Verified the completeness and adequacy of disclosure in accordance with the requirements of the relevant Ind AS.

Sr. No	Key Audit Matter	How the Key Audit Matter was addressed in our audit
3	Impairment of assets	Our audit procedures in respect of this are included but not limited to:
	Refer to note 7 to the consolidated financial statements. The Holding Company has a warehouse at Agartala, Tripura having carrying value amounting to ₹ 967.31 lakhs as at March 31, 2024. This warehouse has been capitalised in the financial year 2020-21 and has not been operational since its capitalisation. Since the warehouse is not operational management would need to assess the impairment by using key estimates including useful life of the building, its fair value, and method of computation of the fair value. We have determined this matter to be key audit matter considering the materiality of the amounts and significant judgements and estimates involved regarding the impairment of the warehouse.	1. Obtained an understanding of the systems, processes and control implemented by management for assessment and recording for impairment of assets; 2. Assessment of the Holding Company's accounting policies with respect to impairment in accordance with Ind AS 36 "Impairment of assets"; 3. Enquired into the reasons for non-operation of the warehouse since capitalization and assessed them for any impairment indicators; 4. Obtained the fair valuation report of the management's expert for the fair valuation of the warehouse; 5. Involved auditor's expert to assess the appropriateness of the key assumptions and estimates used by the valuers in determination of the fair value of warehouse (such as, useful life of the building, its fair value, and method of computation of the fair value, discount rates, etc.); and 6. Assessed the appropriateness of disclosures in accordance with the requirements of Ind AS 36 "Impairment of assets".

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the Director's report, Management Discussion and Analysis, Report on Corporate Governance and Financial Highlights but does not include the consolidated financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance under SA 720 'The Auditor's responsibilities Relating to Other Information'.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors is responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group including its associate in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. The respective Management and Board of Directors of the companies included in the Group and of its associate are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and of its associate for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Management and Board of Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies included in the Group and of its associate are responsible for assessing the ability of the Group and of its associate to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Management and Board of Directors of the companies included in the Group and of its associate are responsible for overseeing the financial reporting process of each company.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing ("SAs") will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

We give in "Annexure A" a detailed description of Auditor's responsibilities for Audit of the Consolidated Financial Statements.

Other Matters

a. We did not audit the financial statements of two subsidiaries whose financial statements reflect total assets of ₹ 103.78 lakhs as at March 31, 2024, total revenues of ₹ 23.70 lakhs and net cash flows amounting to ₹ 2.10 for the year ended on that date, as considered in the consolidated financial statements. The consolidated financial statements also include the Group's share of net loss (including total other comprehensive income) of ₹ 17.36 lakhs for the year ended March 31, 2024, as considered in the consolidated financial statements, in respect of one associate, whose financial statements have not been audited by us. These financial statements have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and associate, and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries, and associate, is based solely on the reports of the other auditors.

b. Associate's financial statements, being an LLP, have been prepared in accordance with the accounting standards issued by the Institute of Chartered Accountants of India and which have been audited by the Other Auditor. The Holding Company's Management has converted the financial statements of the aforementioned Associate from Accounting Standards issued by the Institute of Chartered Accountants of India to Accounting Standards notified under the Companies (Indian Accounting Standards) Rules, 2015, as amended, for consolidation.

   We have audited these conversion adjustments made by the Holding Company's Management. Our opinion on the Statement, in so far as it relates to the financial statements of such Associate is based on the audit report of Other Auditor and the conversion adjustments prepared by the management of the Holding Company and audited by us.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit and on the consideration of the reports of the other auditors on the Financial Statements of the subsidiaries and associate referred to in the Other Matters section above we report, to the extent applicable, that:

a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.

b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors except for the matters stated in the paragraph 2(i)(vi) below on reporting under Rule 11(g).

c. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including other comprehensive income, the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flow dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.

d. In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under Section 133 of the Act.

e. On the basis of the written representations received from the directors of the Holding Company as on March 31, 2024 taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary companies and associate, none of the directors of the Group companies and its associate, incorporated in India are disqualified as on March 31, 2024 from being appointed as a director in terms of Section 164 (2) of the Act.

f. The reservation relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph 2(b) above on reporting under Section 143(3)(b) and paragraph 2(h)(vi) below on reporting under Rule 11(g).

g. With respect to the adequacy of internal financial controls with reference to consolidated financial statements of the Group and its associate and the operating effectiveness of such controls, refer to our separate report in “Annexure B”.

h. The reservation relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph 2(b) above on reporting under Section 143(3)(b) and paragraph 2i (vi) below on reporting under Rule 11(g).

i. With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditor’s) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. There were no pending litigations which would impact the consolidated financial position of the Group and its associate.

ii. The Group and its associate did not have any material foreseeable losses on the long-term contracts including derivative contracts.

iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company, its subsidiary companies and associate, incorporated in India.

iv. a) The respective Managements of the Holding Company, its subsidiaries and associate, which are companies incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries and associate respectively that, to the best of their knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or any of such subsidiaries and associate to or in any other person(s) or entity(ies), including foreign entities with the understanding, whether recorded in writing or otherwise, as on the date of this audit report, that such parties shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or any of such subsidiaries and associate (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

b) The respective Managements of the Holding Company, its subsidiaries and associate, which are companies incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries and associate respectively that, to the best of their knowledge and belief, no funds have been received by the Holding Company or any of such subsidiaries and associate from any person(s) or entity(ies), including foreign entities with the understanding, whether recorded in writing or otherwise, as on the date of this audit report, that the Holding Company or any of such subsidiaries and associate shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditors of the subsidiaries and associate, which are companies incorporated in India whose financial statements have been audited under the Act, and according to the information and explanations provided to us by the Management of the Holding company in this regard nothing has come to our or other auditors’ notice that has caused us or the other auditors to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) as provided under (1) and (2) above, contain any material mis-statement.

v. On the basis of our verification, the dividend paid by the Holding Company during the year in respect of the same declared for the previous year is in accordance with section 123 of the Companies Act 2013 to the extent it applies to payment of dividend.

vi. Based on our examination, the Holding Company has used an accounting software for maintaining its books of account during the year ended March 31, 2024, which has a feature of recording audit trail (edit log) facility, except that no audit trail feature was enabled at the database level during the year ended March 31, 2024 in respect of the software LogicsNext to log any direct data changes. Further, the audit trail facility has been operated throughout the year for all relevant transactions recorded in the accounting software, except for the software at the database level as stated above, in respect of which the audit trail facility has not operated throughout the year for all relevant transactions recorded in this accounting software as it was not enabled.

Further, during the course of our examination, we did not come across any instance of audit trail feature being tampered with.

2. In our opinion, according to information, explanations given to us, the remuneration paid/ provided by the Holding Company, to its directors is within the limits laid prescribed under Section 197 of the Act and the rules thereunder except in case of two subsidiaries and one associate, as the provisions of the aforesaid section is not applicable to private companies.

3. According to the information and explanations given to us and based on the CARO reports issued by us for the Holding Company and on consideration of CARO reports issued by the statutory auditors of subsidiaries and associate included in the consolidated financial statements of the Group to which reporting under CARO is applicable, we report that there are no Qualifications/adverse remarks.

For **M S K A & Associates**
Chartered Accountants
ICAI Firm Registration No. 105047W

Naresh Anand
Partner
Membership No. 503662
UDIN: 24503662BKEJFB7479

Place: Chandigarh
Date: May 29, 2024

ANNEXURE A

TO THE INDEPENDENT AUDITOR'S REPORT ON EVEN DATE ON THE CONSOLIDATED FINANCIAL STATEMENTS OF AVG LOGISTICS LIMITED

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Group has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management and Board of Directors.
- Conclude on the appropriateness of the management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associate to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associate to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associate to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the year ended March 31, 2024 (current year) and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

For **M S K A & Associates**
Chartered Accountants
ICAI Firm Registration No. 105047W

Naresh Anand
Partner
Membership No. 503662
UDIN: 24503662BKEJFB7479

Place: Chandigarh
Date: May 29, 2024

ANNEXURE B

TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE CONSOLIDATED FINANCIAL STATEMENTS OF AVG LOGISTICS LIMITED

[Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report of even date to the Members of AVG Logistics Limited on the consolidated Financial Statements for the year ended March 31, 2024]

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Opinion

In conjunction with our audit of the consolidated financial statements of the Holding Company as of and for the year ended March 31, 2024, we have audited the internal financial controls with reference to consolidated financial statements of AVG Logistics Limited (hereinafter referred to as "the Holding Company") which includes the internal financial controls over financial reporting of the Holding Company's and its subsidiary companies (the Holding Company and its subsidiaries together referred to as "the Group") and its associate, which are companies incorporated in India, as of that date.

Reporting under clause (i) of sub section 3 of Section 143 of the Act in respect of the adequacy of the internal financial controls with reference to financial statements is not applicable to the associate incorporated in India, which is a limited liability partnership pursuant to the Companies Act, 2013.

In our opinion, and to the best of our information and according to the explanations given to us, the Group, have, in all material respects, an adequate internal financial controls with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at March 31, 2024, based on the internal financial controls with reference to consolidated financial statements criteria established by the Group considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("the ICAI").

Managements' and Board of Director's Responsibility for Internal Financial Controls

The Management and the Board of Directors of the Group, which are companies incorporated in India are responsible for establishing and maintaining internal financial controls based on the internal control with reference to consolidated financial statements criteria established by the Group considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Group's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated financial statements of the Group, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matter paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to consolidated financial statements of the Holding Company, its subsidiary companies and its associate, which are companies incorporated in India.

Meaning of Internal Financial Controls with Reference to Consolidated Financial Statements

A company's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Other Matter

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to consolidated financial statements insofar as it relates to two subsidiary companies and one associate, which are companies incorporated in India, is based on the corresponding reports of the auditors of such companies incorporated in India. Our opinion is not modified in respect of this matter.

For M S K A & Associates
Chartered Accountants
ICAI Firm Registration No. 105047W

Naresh Anand
Partner
Membership No. 503662
UDIN: 24503662BKEJFB7479

Place: Chandigarh
Date: May 29, 2024

Consolidated Balance Sheet

as at 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(₹ in Crs)

Particulars	Note	As at 31 March 2024	As at 31 March 2023
Assets			
Property, plant and equipment	7	9,494.34	8,471.90
Right-of-use assets	8	10,108.60	12,877.70
Capital work-in-progress	9	48.83	209.76
Investment property	10	3,184.62	-
Other intangible assets	11	190.95	267.89
Financial assets			
Investments	12	1,008.54	1,048.21
Other financial assets	13	1,068.37	1,097.99
Deferred tax assets (net)	14	94.59	441.00
Other non-current assets	15	32.80	95.87
Total non-current assets		**25,231.64**	**24,510.32**
Current assets			
Inventories	16	43.39	49.97
Financial assets			
Trade receivables	17	16,164.32	12,313.23
Cash and cash equivalents	18	126.54	89.30
Bank balances other than cash and cash equivalents	19	751.07	149.69
Loans	20	-	157.36
Other financial assets	21	551.49	510.16
Current tax assets (net)	22	15.32	264.86
Other current assets	23	1,972.82	2,705.82
Total current assets		**19,624.95**	**16,240.39**
Total assets		**44,856.59**	**40,750.71**
Equity and liabilities			
Equity			
Share capital	24	1,365.77	1,177.53
Other equity	25	18,625.31	7,799.14
Equity attributable to owners of the Company		19,991.09	8,976.67
Non controlling interests	25	4.90	-
Total equity		**19,995.99**	**8,976.67**
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings	26	2,670.34	4,450.18
Lease liabilities	27	10,614.17	13,158.95
Other financial liabilities	28	55.28	43.87
Provisions	29	128.85	90.27
Total non-current liabilities		**13,468.64**	**17,743.27**
Current liabilities			
Financial liabilities			
Borrowings	30	6,218.64	6,824.04
Trade payables			
- dues of micro and small enterprises	31	26.84	29.74
- dues of creditors other than micro and small enterprises	31	1,293.69	2,238.87
Lease liabilities	27	2,544.37	2,163.53
Other financial liabilities	32	818.78	1,162.54
Other current liabilities	33	452.73	1,563.79
Provisions	34	36.92	48.28
Total current liabilities		**11,391.97**	**14,030.78**
Total equity and liabilities		**44,856.59**	**40,750.71**

See accompanying notes forming part of the consolidated financial statements

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

Consolidated Statement of Profit and Loss

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(₹ in Crs)

Particulars	Note	For the year ended 31 March 2024	For the year ended 31 March 2023
Income			
Revenue from operations	35	47,988.86	42,710.82
Other income	36	1,118.37	278.69
Total income		**49,107.23**	**42,989.51**
Expenses			
Operating expense	37	34,013.30	29,406.42
Employee benefits expense	38	1,706.90	1,658.26
Finance costs	39	2,810.31	3,075.98
Depreciation and amortisation expense	40	3,838.69	3,580.00
Other expenses	41	3,894.97	4,150.86
Total expenses		**46,264.18**	**41,871.52**
Profit before exceptional items and tax		**2,843.05**	**1,117.99**
Exceptional items	42	1,394.28	-
Profit before tax		4,237.33	1,117.99
Tax expense:	43		
Current tax		664.89	441.80
Deferred tax charge/(credit)		346.33	(110.48)
Total tax expense		**1,011.22**	**331.32**
Profit for the year		3,226.11	786.67
Share of profit from associate		(34.00)	47.86
Share of profit from enterprise		(0.03)	(0.17)
Profit for the year		3,192.08	834.36
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Re-measurement gain/(loss) on defined benefit liability		0.30	(1.35)
Income tax relating to items that will not be reclassified to profit or loss		(0.08)	0.34
Total comprehensive income for the year, net of tax		**3,192.31**	**833.35**
Earnings per share (face value of INR 10 each)	44		
Basic and diluted		26.66	7.09
See accompanying notes forming part of the consolidated financial statements	1-61		

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

Consolidated statement of cash flows

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(₹ in Crs)

Particulars		For the year ended 31 March 2024	For the year ended 31 March 2023
A. Cash flow from operating activities			
Profit before tax		4,237.33	1,117.99
Adjustments for:			
Depreciation and amortisation expense		1,069.59	818.45
Interest income		(50.65)	(104.11)
Net gain on sale of property, plant and equipment		(51.23)	(9.74)
Profit on sale of investment in associate		(1,394.28)	-
Profit due to fair valuation through profit and loss on investments		(702.65)	-
Finance cost		1,314.91	1,462.82
Interest cost on lease liabilities		1,404.88	1,609.26
Interest cost on security deposit received		2.96	3.90
Rental income on unwinding of deferred income of security deposit received		(4.08)	(4.76)
Income on sub-lease		129.53	90.22
Provision for employee advances		0.08	54.39
Unearned finance income on sublease of right-of-use asset		(86.30)	(90.96)
Provision for expected credit loss		132.07	279.66
Advances written-off		25.37	202.01
Provision written back to the extent no longer required		(169.60)	-
Operating profit before working capital changes		**5,857.93**	**5,429.13**
Movements in working capital:			
Changes in other non-current financial assets		51.46	43.52
Changes in other non-current assets		0.36	0.30
Changes in inventories		6.57	(36.51)
Changes in trade receivables		(3,983.16)	(1,842.59)
Changes in current financial assets (loans)		187.73	224.55
Changes in other current financial assets		(41.41)	123.81
Changes in other current assets		773.04	(96.35)
Changes in other financial liability (non-current)		11.41	(3.87)
Changes in provisions		27.22	17.56
Changes in current financial liabilities		(305.87)	202.03
Changes in other current liability		(1,111.06)	(45.53)
Changes in trade payables		(977.35)	(691.36)
Cash generated from operations		**496.87**	**3,324.69**
Income tax (paid)/refund (net)		(399.94)	514.22
Net cash flow from operating activities	**(A)**	**96.94**	**3,838.91**
B. Cash flows from investing activities			
Additions to property, plant & equipment, intangible assets, movement in capital work-in progress and capital advances		(5,138.23)	(1,814.07)
Proceeds from sale of property, plant and equipment		122.17	85.00
Proceeds from sale of non-current investments		2,102.57	-

(₹ in Crs)

Particulars		For the year ended 31 March 2024	For the year ended 31 March 2023
Interest income		35.24	40.38
(Investment in)/proceeds from redemption of bank deposits > 3 months (net)		(623.21)	118.14
Net cash used in investing activities	**(B)**	**(3,501.46)**	**(1,570.55)**
C. Cash flow from financing activities			
Money received against share warrants and issue of equity shares (including securities premium)		7,877.79	-
Dividend paid		(45.63)	-
Repayment of long-term borrowings		(2,081.50)	(6,639.85)
Proceeds from long-term borrowings		326.36	4,276.88
Movement in short-term borrowings (net)		(605.40)	2,055.96
Payment of lease liabilities		(713.12)	(615.47)
Interest paid		(1,316.73)	(1,474.96)
Net cash flow from/(used in) financing activities	**(C)**	**3,441.77**	**(2,397.44)**
Net increase/(decrease) in cash and cash equivalents	**(A + B +C)**	**37.25**	**(129.08)**
Cash and cash equivalents at the beginning of the year		**89.30**	**218.38**
Closing cash and cash equivalents at the end of the year (refer note 18)		**126.54**	**89.30**
See accompanying notes forming part of the consolidated financial statements	1-61		

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

Consolidated statement of changes in equity

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(a) Equity share capital

	Amount
Balances as at 1 April 2022	**1,177.53**
Changes in equity share capital during the year	-
Balances as at 31 March 2023	**1,177.53**
Changes in equity share capital during the year	188.24
Balances as at 31 March 2024	**1,365.77**

(b) Other equity

	Reserve and surplus			Other reserves	Money received against share warrants	Non-controlling interest	Total other equity
	Security premium	General reserve	Retained earnings	Other comprehensive income (net of tax)			
Balance as at 01 April 2022	**3,161.79**	**3,519.27**	**287.01**	**(2.29)**	**-**	**-**	**6,965.79**
Profit for the year	-	-	834.36	-	-	-	834.36
Other comprehensive income (net of tax)	-	-	-	(1.01)	-	-	(1.01)
Total comprehensive income for the year	**-**	**-**	**834.36**	**(1.01)**	**-**	**-**	**833.35**
Balance as at 31 March 2023	**3,161.79**	**3,519.27**	**1,121.37**	**(3.30)**	**-**	**-**	**7,799.14**
Profit for the year	-	-	3,192.08	-	-	-	3,192.08
Other comprehensive income (net of tax)	-	-	-	0.22	-	-	0.22
Total comprehensive income for the year	-	-	3,192.08	0.22	-	-	3,192.31
Issue of equity shares	6,298.50	-	-	-	-	-	6,298.50
Money received against share warrants	-	-	-	-	1,381.05	-	1,381.05
Dividend paid	-	-	(45.67)	-	-	-	(45.67)
Effect of stake acquired from non controlling interest	-	-	-	-	-	4.90	4.90
Balance as at 31 March 2024	**9,460.29**	**3,519.27**	**4,267.78**	**(3.08)**	**1,381.05**	**4.90**	**18,630.22**

See accompanying notes forming part of the consolidated financial statements 1-61

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

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DIN: 02864795

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Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Material accounting policies and notes to accounts

1). Corporate information/background:

AVG Logistics Limited ('the Parent' or the Holding Company') was incorporated on January 25, 2010 under the Companies Act, 1956. The Holding Company is public limited company incorporated and domiciled in India and its CIN is L60200DL2010PLC198327. The Holding Company, together with its two subsidiaries are collectively referred to as "The Group" and its associate in these consolidated financial statements. The main objects of the Group are transportation of goods including warehousing and cold chain facility, warehousing and other incidental activities there to. The address of its corporate office is 102, 1st Floor Jhilmil Metro Station Complex, Delhi - 110095. The Board of Directors approved the consolidated financial statements for the year ended March 31, 2024 and authorised for issue on May 29, 2024.

2). Statement of compliance:

These consolidated financial statements have been prepared in accordance with the Indian Accounting Standards (referred to as "Ind AS") prescribed under section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules as amended from time to time.

3 (a). Basis of preparation:

The consolidated financial statements have been prepared on accrual basis and the historical cost basis as a going concern except for financial instruments that are measured at fair values or at amortised cost, wherever applicable, at the end of each reporting period, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/ or disclosure purposes in this consolidated financial statements is determined on such basis, except for share-based payment transactions that are within the scope of Ind AS 102, leasing transactions that are within the scope of Ind AS 116, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

* Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;

* Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and

* Level 3 inputs are unobservable inputs for the asset or liability.

The financial statements are prepared in Indian Rupee (INR) and denominated in lakhs.

3 (b). Basis of Consolidation

"a) The Group combines the financial statements of the Holding Company and its subsidiaries line by line adding together like items of assets, liabilities, equity, income and expenses. Intercompany transactions, balances and unrealised gains on transactions between Group Companies are eliminated. Unrealised losses are also eliminated unless the transactions provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group. And in case of associate, account for using equity method in accordance with Indian Accounting Standard (Ind AS) 28 - ""Investments in Associates and joint Ventures"". Accordingly, the share of profit/ loss of each of the group entity (the loss being restricted to the cost of investment) has been added to/ deducted from cost of investments. "

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Notes to the consolidated financial statements
for the year ended 31 March 2024
(All amounts in INR lakhs, unless otherwise stated)

b) The consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented in the same manner as the Holding Company's separate financial statements.

Following subsidiaries and associate entity has been considered in the preparation of Consolidated Financial Statements:

Name of the entity	Relationship
Galaxy Packers and Movers Private Limited (w.e.f. August 31, 2023)	Subsidiary (100%)
AVG Sunil Liquid Logistics Private Limited (w.e.f. October 13, 2023)	Subsidiary (51%)
NDR AVG Business Park Private Limited (till January 30, 2024)	Associate (35%)
NDR AVG Logistics LLP	Associate (30%)

The material accounting policy information related to preparation of the consolidated financial statements have been discussed in the respective notes.

(a) Inventories:

Inventories are valued at lower of cost and net realisable value. The cost is determined on first in first out basis and includes all charges incurred for bringing the inventories to their present condition and location. Net realisable value is the estimated selling price in the ordinary course of business, less estimated cost necessary to make sale.

(b) Revenue recognition:

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer, at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. The Group has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods or services before transferring them to the customer.

(c) Rendering of services:

Incomes from logistics services rendered are recognised on the completion of the services as per the terms of contract. Revenue is recognized at the fair value of consideration received or receivable, to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

(d) Warehouse income:

Warehouse rental income is recognised on a straight-line basis over the period of the lease agreements.

(e) Other income:

Dividend income from investments is recognised when the right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably).

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

(f) Leasing:

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether:

* The contract involves the use of an identified asset - this may be specified explicitly or implicitly and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the lessor has a substantive substitution right, then the asset is not identified.

* The Group has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and

* The Group as a lessee has the right to direct the use of the asset. The Group has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Group has the right to direct the use of the asset if either:

a) the Group as a lessee has the right to operate the asset; or

b) the Group as a lessee designed the asset in a way that predetermines how and for what purpose it will be used.

This policy is applied to contracts entered into, or modified, on or after 01 April 2021.

As a lessee

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right¬of-use asset or the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at amortised cost at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using the incremental borrowing rate. The ROU of assets has been created on the basis of lock in period of lease agreement more than 12 months.

It is re -measured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

As a lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease.

The Group recognises lease payments received under operating leases as income on a straight- line basis over the lease term as part of 'other income'.

As a lessee

Operating leases

The Group has elected not to apply the requirements of Ind AS 116 to leases which are expiring within 12 months from the date of transition by class of asset and leases for which the underlying asset is of low value on a lease-by-lease basis. The Group has also used the practical expedient provided by the standard when applying Ind AS 116 to leases previously classified as operating leases under Ind AS 17 and therefore, has not reassessed whether a contract, is or contains a lease, at the date of initial application, relied on its assessment of whether leases are onerous, applying Ind AS 37 immediately before the date of initial application as an alternative to performing an impairment review, excluded initial direct costs from measuring the right of use asset at the date of initial application and used hindsight when determining the lease term if the contract contains options to extend or terminate the lease. Single discount rate to a portfolio of leases with similar characteristics.

On application of Ind AS 116, the nature of expenses has changed from lease rent in previous periods to depreciation cost for the right-to-use asset, and finance cost for interest accrued on lease liability.

Notes to the consolidated financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Notes to the consolidated financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

In case of sub - leases

I. When the intermediate lessor enters into a sublease, the intermediate lessor (other than operating lease) :

1. Derecognises the ROU asset relating to the head lease that it transfer to the sublessee and recognises the net investment in the sublease.
2. Recognises any difference between the ROU asset and the net investment in the sublease in profit or loss.
3. Retains the lease liability relating to the head lease in its balance sheet, which represent the lease payments owned to the head lessor.

During the term of the sublease, the intermediate lessor recognises both

- Finance income on the sublease and
- Interest Expenses on the head lease.

II. When the intermediate lessor enters into a sublease, the intermediate lessor (operating lease):

- There would be same treatment as in case of finance lease.

(g) Foreign currencies :

Initial recognition

In preparing the financial statements of the Group, transactions in currencies other than the entity's functional currency of Indian Rupees (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions.

Conversion:

(a) Foreign currency monetary assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences are recognised in the Statement of Profit and Loss.

(b) Non-monetary items, if any are measured in terms of historical cost denominated in a foreign currency, are reported using the exchange rate at the date of the transaction. Non-monetary items, which are measured at fair value or other similar valuation denominated in a foreign currency, are translated using the exchange rate at the date when such value was determined.

Exchange differences:

The Group accounts for exchange differences arising on translation/settlement of foreign currency monetary items as below:

a. Realized gains and losses on settlement of foreign currency transactions are recognised in the Statement of Profit and Loss."

b. Foreign currency monetary assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences are recognised in the Statement of Profit and Loss"

(h) Borrowing costs:

Borrowing Cost that are attributable to the acquisition or construction of qualifying assets are capitalised as part of the cost of such assets. A qualifying asset is one that necessarily takes a substantial period of time to get ready for its intended use or sale. All other borrowing costs are charged to revenue in the year of incurrence. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

(i) Employee benefits:

Retirement benefit costs and termination benefits

i. Defined contribution plan:

Group's contributions paid/payable during the year to the superannuation fund, ESIC, provident fund and labour welfare fund are recognised in the Statement of Profit and Loss.

ii. Defined benefits plan:

For defined retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding net interest), is reflected immediately in the Balance Sheet with a charge or credit recognised in Other Comprehensive Income in the period in which they occur. Remeasurement recognised in Other Comprehensive Income is reflected immediately in retained earnings and is not reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows.

a. Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);"

b. Net interest expense or income; and"

c. Remeasurement"

The Group presents the first two components of defined benefit costs in profit or loss in the line item 'Employee benefits expense'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the Balance Sheet represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date.

Compensated Absences

Accumulated compensated absences, which are availed or encashed within 12 months from the end of the year end are treated as short term employee benefits. The obligation towards the same is measured at the cost of accumulating compensated absences as the additional amount to be paid as a result of the unused entitlement as at the year end.

(j) Taxation:

Income tax expense represents the sum of the tax currently payable and deferred tax.

Current tax:

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'Profit before tax' as reported in the Statement of Profit and Loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax:

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the

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liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax for the year:

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in Other Comprehensive Income or directly in equity, in which case, the current and deferred tax are also recognised in Other Comprehensive Income or directly in equity respectively.

(k) Property, plant and equipment:

All items of property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Cost of acquisition is inclusive of purchase price, levies and any directly attributable cost of bringing the assets to its working condition for the intended use. Subsequent costs are included in the asset's carrying amount or recognised as separate asset, as appropriate, only when it is probable that the future economic benefits associated with the item will flow to the Group and cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to Statement of Profit and Loss during the reporting period in which they are incurred.

Depreciation on tangible assets is charged by the Straight Line Method (SLM) in accordance with the useful lives specified in Part - C of Schedule II of the Companies Act, 2013 on a pro-rata basis except in the case of:

The carrying amount is calculated after reducing 5% of the value of property, plant and equipment as residual value. The Group has used following useful lives to provide depreciation of different class of its property, plant and equipment

Particulars	Useful life (in years)
Computer	3
Building – RCC frame structure	60
Building – other than RCC frame structure	30
Furniture and fixtures	10
Office equipment	5
Vehicle	8
Trucks (till September 30, 2020)	6
Trucks (w.e.f. October 01, 2020)	10

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

(l) Intangible assets:

Intangible assets acquired separately

The useful lives of intangible assets are assessed as either finite or infinite. Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

Useful lives of intangible assets:

The expenditure incurred is amortised over three financial years equally commencing from the year in which the expenditure is incurred.

Computer Software	Useful life (in years)
-- ERP	3
-- Other than ERP	3

Impairment of tangible and intangible assets:

The management of the Group assesses at each Balance Sheet date whether there is any indication that an asset may be impaired. If any such indication exists, the management estimates the recoverable amount of the asset. If such recoverable amount of the asset is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and recognised in the Statement of Profit and Loss. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed, and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost. A reversal of an impairment loss is recognised immediately in profit or loss.

(m) Impairment of investments:

The Group assesses impairment of investments in subsidiaries, associates and joint ventures which are recorded at cost. At the time when there are any indications that such investments have suffered a loss, if any, is recognised in the statement of Profit and Loss. The recoverable amount requires estimates of operating margin, discount rate, future growth rate, terminal values, etc. based on management's best estimate.

(n) Provisions, contingent liabilities and contingent assets:

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

(o) Financial instruments:

Financial assets and financial liabilities are recognised when Group becomes a party to the contractual provisions of the instruments

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

(p) Financial assets:

All regular way purchases or sales of financial assets are recognised and derecognised on a settlement date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Debt instruments that meet the following conditions are subsequently measured at amortised cost (except for debt instruments that are designated as at fair value through profit or loss on initial recognition)

i. the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and"

"ii. the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding."

For the impairment policy on financial assets measured at amortised cost

Investments in subsidiaries: All investments in subsidiaries are valued at cost.

All other financial assets are subsequently measured at fair value.

Effective interest method:

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly

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discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in profit or loss and is included in the "Other income" line item.

Financial assets at fair value through profit and loss:

Investments in equity instruments are classified as at FVTPL, unless the Group irrevocably elects on initial recognition to present subsequent changes in fair value in Other Comprehensive Income for investments in equity instruments which are not held for trading.

A financial asset that meets the amortised cost criteria or debt instruments that meet the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on remeasurement recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any dividend or interest earned on the financial asset and is included in the 'Other Income' line item. Dividend on financial assets at FVTPL is recognised when the Group's right to receive the dividend is established, it is probable that the economic benefits associated with the dividend will flow to the entity and the amount of dividend can be measured reliably.

Impairment of financial assets:

The Group applies the expected credit loss model for recognising impairment loss on financial assets measured at amortised cost, trade receivables, other contractual rights to receive cash or other financial asset, and financial guarantees not designated as at FVTPL.

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive (i.e. all cash shortfalls), discounted at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets).

The Group measures the loss allowance for a financial instrument at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition.

When making the assessment of whether there has been a significant increase in credit risk since initial recognition, the Group uses the change in the risk of a default occurring over the expected life of the financial instrument instead of the change in the amount of expected credit losses. To make that assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

For trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 18, the Group always measures the loss allowance at an amount equal to lifetime expected credit losses.

Further, for the purpose of measuring lifetime expected credit loss allowance for trade receivables, the Group has used a practical expedient as permitted under Ind AS 109. This expected credit loss allowance is computed based on a provision matrix which takes into account historical credit loss experience and adjusted for forward-looking information.

Derecognition of financial assets:

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in Other Comprehensive Income and accumulated in equity is recognised in profit or loss if such gain or loss would have otherwise been recognised in profit or loss on disposal of that financial asset.

On derecognition of a financial asset other than in its entirety (e.g. when the Group retains an option to repurchase part of a transferred asset), the Group allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in Other Comprehensive Income is recognised in profit or loss if such gain or loss would have otherwise been recognised in profit or loss on disposal of that financial asset. A cumulative gain or loss that had been recognised in Other Comprehensive Income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

Financial Liability:

Financial liabilities are classified and measured at amortised cost or FVTPL

a) Initial Recognition and Subsequent measurement:

- Financial liabilities through fair value through profit or loss (FVTPL): A financial liability is classified as at FVTPL if it is classified as held-for-trading, or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in Statement of Profit and Loss.
- Financial liabilities at amortised cost: Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in Statement of Profit and Loss.

Interest bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in Statement of Profit and Loss when the liabilities are derecognized as well as through the EIR amortisation process. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximates fair value due to the short maturity of these instruments.

b) **Financial guarantee liability:**

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument.

Foreign exchange gains and losses:

The fair value of financial assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period.

- For foreign currency denominated financial assets measured at amortised cost and FVTPL, the exchange differences are recognised in profit or loss except for those which are designated as hedging instruments in a hedging relationship.
- Changes in the carrying amount of investments in equity instruments at FVTOCI relating to changes in foreign currency rates are recognised in Other Comprehensive Income.
- For the purposes of recognising foreign exchange gains and losses, FVTOCI debt instruments are treated as financial assets measured at amortised cost. Thus, the exchange differences on the amortised cost are recognised in profit or loss and other changes in the fair value of FVTOCI financial assets are recognised in Other Comprehensive Income.

(q) Financial liabilities and equity instruments:

Classification as debt or equity:

Debt and equity instruments issued by Group are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

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Equity instruments:

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by Group entity are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Group's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments.

Financial liabilities:

All financial liabilities are subsequently measured at amortised cost.

Financial liabilities that are not held-for-trading and are not designated as at FVTPL are measured at amortised cost at the end of subsequent accounting periods. The carrying amounts of financial liabilities that are subsequently measured at amortised cost are determined based on the effective interest method. Interest expense that is not capitalised as part of costs of an asset is included in the 'Finance costs' line item.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

(r) Segment accounting:

The CEO monitors the operating results of the business segments separately for the purpose of making decisions about the allocation of resources and performance assessment. Segment performance is measured based on profit or loss and is measured consistently with profit or loss in Financial Statements.

Identification of operating segments:

The operating segment have been identified based on its services and has one reportable segment, as follow:

i. Supply Chain Management - Goods transportation service including warehouse management service.

Accounting of Operating Segment:

Accounting policies adopted for segment reporting are in line with the accounting policies of the Group. Revenue and expenses have been identified to segment on the basis of their relationship to the operating activities of the segment. Revenues and expenses, which relate to the enterprise as a whole and are not allocable to segments on a reasonable basis and inter-segment revenue and expenses, have been included under "Unallocated Corporate Expenses/Eliminations".

(s) Earnings per share:

Basic and diluted earnings per share is computed by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of Equity Shares outstanding during the year, in accordance with Ind AS 33.

4). Operating Cycle:

All assets and liabilities have been classified as current or non-current as per the Group's normal operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013 and Ind AS 1 – Presentation of Financial Statements based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash and cash equivalents.

5). Use of estimates and judgements:

The preparation of consolidated financial statements in conformity with the recognition and measurement principles of Ind AS requires management of the Group to make estimates and judgements that affect the reported balances of assets and liabilities, disclosures of contingent liabilities as at the date of consolidated financial statements and the reported amounts of income and expenses for the periods presented. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected. The Group uses the following critical accounting judgements, estimates and assumptions in preparation of its standalone financial statements:"

6). Recent pronouncements:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2024, MCA has not notified any new standards or amendments to the existing standards applicable to the Group.

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7 Property, plant & equipment

	Gross block				Accumulated depreciation				Net block
	As at 01 April 2023	Additions	Disposals	As at 31 March 2024	As at 01 April 2023	Depreciation	Disposals	As at 31 March 2024	As at 31 March 2024
Land	208.82	37.49	47.70	198.61	-	-	-	-	198.61
Vehicle	122.76	2.32	49.25	75.83	20.01	21.47	29.96	11.52	64.31
Trucks	5,505.12	1,982.07	296.61	7,190.58	310.98	839.09	292.90	857.17	6,333.41
Furniture and fixtures	63.68	1.27	-	64.95	15.67	7.75	-	23.42	41.53
Office equipment	115.50	35.40	0.23	150.67	48.13	22.51	-	70.64	80.03
Building - RCC frame structure	1,227.86	-	-	1,227.86	39.81	19.60	-	59.41	1,168.45
Building - other than RCC frame structure	1,735.03	-	-	1,735.03	91.46	55.37	-	146.83	1,588.20
Computers	40.63	12.12	0.06	52.69	21.43	11.46	-	32.89	19.80
Total	**9,019.39**	**2,070.67**	**393.85**	**10,696.22**	**547.49**	**977.26**	**322.86**	**1,201.88**	**9,494.34**

	Gross block				Accumulated depreciation				Net block
	As at 01 April 2022	Additions	Disposals	As at 31 March 2023	As at 01 April 2022	Depreciation	Disposals	As at 31 March 2023	As at 31 March 2023
Land	208.32	0.50	-	208.82	-	-	-	-	208.82
Vehicle	145.91	19.67	42.82	122.76	31.61	23.62	35.22	20.01	102.75
Trucks	5,116.13	1,099.07	710.08	5,505.12	336.52	616.89	642.43	310.98	5,194.14
Furniture and fixtures	56.48	7.20	-	63.68	8.07	7.61	-	15.67	48.01
Office equipment	90.43	25.06	-	115.50	23.82	24.32	-	48.13	67.36
Building - RCC frame structure	1,227.86	-	-	1,227.86	20.22	19.59	-	39.81	1,188.05
Building - other than RCC frame structure	1,735.03	-	-	1,735.03	36.13	55.33	-	91.46	1,643.57
Computers	34.76	5.87	-	40.63	10.64	10.79	-	21.43	19.20
Total	**8,614.92**	**1,157.37**	**752.90**	**9,019.39**	**467.01**	**758.15**	**677.65**	**547.49**	**8,471.90**

Notes:

1). Refer note 45 for disclosure of contractual commitments for the acquisition of property, plant and equipment.

2). Refer note 26 for the details of information on assets pledged as security by the Holding Company.

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8 Right-of-use assets

	Building	Leasehold land	Right for using trains	Amount
As at 01 April 2022	381.45	72.17	16,354.72	**16,808.34**
As at 31 March 2023	381.45	72.17	16,354.72	**16,808.34**
As at 31 March 2024	381.45	72.17	16,354.72	**16,808.34**
Accumulated depreciation				
As at 01 April 2022	**40.04**	**1.54**	**1,127.51**	**1,169.09**
Depreciation charge for the year	35.47	1.54	2,724.54	2,761.55
As at 31 March 2023	**75.51**	**3.08**	**3,852.05**	**3,930.64**
Depreciation charge for the year	34.30	3.17	2,731.63	2,769.10
As at 31 March 2024	**109.81**	**6.25**	**6,583.68**	**6,699.74**
Net carrying amount				
As at 31 March 2023	**305.94**	**69.09**	**12,502.67**	**12,877.70**
As at 31 March 2024	**271.64**	**65.92**	**9,771.04**	**10,108.60**

Note:
1). Refer note 50 for detailed disclosures on leases.

9 Capital work-in-progress

	Amount
As at 01 April 2022	**4.67**
Addition	1,095.93
Capitalised during the year	890.84
As at 31 March 2023	**209.76**
Addition	283.56
Capitalised during the year	444.49
As at 31 March 2024	**48.83**

a) The ageing schedule of capital work-in-progress for the year period as at 31 March 2024 and 31 March 2023 is as follows:

	Amount in CWIP for period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31 March 2024					
Project in progress	48.83	-	-	-	48.83
Projects temporarily suspended	-	-	-	-	-
As at 31 March 2023					
Project in progress	209.76	-	-	-	209.76
Projects temporarily suspended	-	-	-	-	-

b) There are no such project under capital work-in-progress whose completion is overdue or has exceeded its cost compared to its original plan as of 31 March 2024 and 31 March 2023.

Notes:
1). There are no projects where activity has been suspended.
2). Refer note 26 for the details of information on assets pledged as security by the Holding Company.

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10 Investment property

Cost	Amount
As at 01 April 2022	-
Additions	-
Disposals	-
As at 31 March 2023	-
Additions	3,200.00
Disposals	-
As at 31 March 2024	**3,200.00**
Accumulated depreciation	
As at 01 April 2022	-
For the year	-
Disposals	-
As at 31 March 2023	-
For the year	15.38
Disposals	-
As at 31 March 2024	**15.38**
Net block	
As at 31 March 2024	**3,184.62**
As at 31 March 2023	-

Information regarding income and expenditure of Investment property

Particulars	As at 31 March 2024	As at 31 March 2023
Rental income derived from investment properties	23.46	-
Direct operating expenses (including repairs and maintenance) generating rental income	-	-
Profit arising from investment properties before depreciation and indirect expenses	23.46	-
Less: Depreciation for the year	(15.38)	-
Profit arising from investment properties before indirect expenses	**8.08**	**-**

The Holding Company's investment properties consists of leased commercial property at Goa in India which was given on lease for a period of nine years, w.e.f. 01 March 2024.

The investment property has been recognised based on area given on lease of property. As per management's assessment, the leased portion of property recognised as investment property is separately identifiable asset and can be disposed as independent asset.

As at 31 March 2024, the fair values of the investment property is INR 4,336.00 (31 March 2023: nil). The valuations are based on valuations performed by an accredited independent valuer. Valuer is a specialist in valuing these types of investment properties and is a register valuer.

The valuation is based on "Land and building method"

The Holding Company has no restrictions on the realisability of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

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Reconciliation of fair value:

	Amount
As at 01 April 2022	-
Fair value difference	-
As at 31 March 2023	-
Fair value difference	1,136.00
Addition	3,200.00
As at 31 March 2024	**4,336.00**

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11 Other intangible assets

	Gross block				Accumulated amortization			Net block	
	As at 01 April 2023	Additions	Disposals	As at 31 March 2024	As at 01 April 2023	Amortization	Disposals	As at 31 March 2024	As at 31 March 2024
Computer software	1.58	-	-	1.58	1.17	-	-	1.17	0.41
Customer relations	327.80	-	-	327.80	60.32	76.95	-	137.26	190.54
	329.38	**-**	**-**	**329.38**	**61.49**	**76.95**	**-**	**138.43**	**190.95**

	Gross block				Accumulated amortization			Net block	
	As at 01 April 2022	Additions	Disposals	As at 31 March 2023	As at 01 April 2022	Amortization	Disposals	As at 31 March 2023	As at 31 March 2023
Computer software	1.58	-	-	1.58	1.17	-	-	1.17	0.41
Customer relations	-	327.80	-	327.80	-	60.32	-	60.32	267.48
	1.58	**327.80**	**-**	**329.38**	**1.17**	**60.32**	**-**	**61.49**	**267.89**

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12 Financial assets- investments

	As at 31 March 2024	As at 31 March 2023
Non-current		
1. Quoted invit trust measured at FVTPL		
Investments measured at FVTPL (refer note 1 below)		
949,928 units in NDR invit trust	1,007.86	-
2. Associate LLP (measured at cost)		
NDR AVG Logistics LLP (refer note 3 below)	0.71	0.88
NDR AVG Business Park Private Limited (refer note 4 below)	-	999.65
Share of profit from associate	-	47.86
Share of loss from enterprise	(0.03)	(0.17)
Aggregate amount of quoted non-current investment	**1,007.86**	**-**
Aggregate amount of unquoted non-current investment	**0.68**	**1,048.21**
Total	**1,008.54**	**1,048.21**

Aggregate provision made for diminution in value of investment

Notes:

1). The Holding Company made a investment of INR 305.22 lakhs through units in NDR invit trust, currently valued at INR 1,007.86 lakhs.

2). The Holding Company holds 100% in Galaxy Packers and Movers Private Limited and 51% in AVG Sunil Liquid Logistics Private Limited, subsidiary companies.

3). The Holding Company holds 30% in NDR AVG Logistics LLP, a limited liability partnership firm.

4). The Holding Company sold its shares of NDR AVG Business Park Private Limited, an associate Company. Refer note 42.

5). Refer note 47 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

	As at 31 March 2024	As at 31 March 2023
Investment in NDR AVG logistics LLP	**Share in profits (%)**	**Share in profits (%)**
Name of the partners		
N D R Warehousing Private Limited	60%	60%
AVG Logistics Limited	30%	30%
N.Amrutesh Reddy	6%	6%
Sanjay Gupta	4%	4%
	100%	**100%**

Notes to the consolidated financial statements

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(All amounts in INR lakhs, unless otherwise stated)

13 Other financial assets

	As at 31 March 2024	As at 31 March 2023
In deposit accounts with maturity for more than 12 months		
(Term deposits with banks deposit are lien marked against bank guarantee and letter of credit)	214.26	192.42
Security deposits		
Net investment in sublease of right-of-use asset	8.85	8.68
	845.26	896.89
	1,068.37	**1,097.99**

Notes:

1). Refer note 47 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

14 Deferred tax asset (net)

	As at 31 March 2024	As at 31 March 2023
Deferred tax assets		
Provision for retirement benefits	41.62	34.84
Provision for lorry advance	33.25	33.25
Provision for employee advance	-	21.83
Provision for expected credit loss	428.28	408.93
Provision for bonus	1.47	18.50
Provision for other advances	-	7.64
Provision for non payment of GST	-	219.22
Impact on Ind AS 116	552.68	398.74
Security deposit taken measured at fair value	0.21	0.53
Total (A)	**1,057.51**	**1,143.48**
Deferred tax liability		
On account of difference in depreciation as per the Income Tax Act, 1961 and depreciation and amortisation as per financial statements	(882.54)	(702.48)
Investment valued at FVTPL	(80.38)	-
Total (B)	**(962.92)**	**(702.48)**
Net deferred tax assets (A - B)	**94.59**	**441.00**

15 Other non current assets

	As at 31 March 2024	As at 31 March 2023
Capital advances	32.80	95.51
Deferred lease income	-	0.36
	32.80	**95.87**

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(All amounts in INR lakhs, unless otherwise stated)

16 Inventories

	As at 31 March 2024	As at 31 March 2023
Consumables and spare parts	43.39	49.97
	43.39	**49.97**

17 Trade receivables

	As at 31 March 2024	As at 31 March 2023
Trade receivable considered good - unsecured	15,725.33	12,298.80
Receivable from contract with customer - unbilled	2,140.67	1,639.23
Less: Allowance for credit impairement	(1,701.68)	(1,624.80)
	16,164.32	**12,313.23**
Notes:		
1) Refer note 26 for details of information on financial assets- trade receivables pledged as security by the Holding Company.		
2). Refer note 47 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.		
3). Refer note 52 for detailed ageing schedule for trade receivables.		
4). Refer note 54 for details of amount receivables from related parties.	10.58	-

18 Cash and cash equivalents

	As at 31 March 2024	As at 31 March 2023
Cash on hand	113.80	79.25
Balances with banks		
(i) In current accounts	12.74	10.05
	126.54	**89.30**

Note:

1). Refer note 47 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

19 Bank balances other than cash and cash equivalents

	As at 31 March 2024	As at 31 March 2023
In fixed deposit with original maturity for more than 3 months but remaining maturity of less than 12 months from balance sheet date	751.07	149.69
	751.07	**149.69**

Note:

1). Refer note 47 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

Notes to the consolidated financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

20 Loans

	As at 31 March 2024	As at 31 March 2023
Other loans and advances	-	187.73
Less: Provision	-	(30.37)
		157.36

Note:

1). Refer note 47 fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

21 Other financial assets

	As at 31 March 2024	As at 31 March 2023
Unsecured, considered good		
Current		
Other receivables	43.49	23.80
Security deposits	508.00	486.36
	551.49	**510.16**

Note:

1). Refer note 47 for fair value disclosures for disclosure of fair value in respect of financial assets measured at amortised cost.

22 Current tax assets (net)

	As at 31 March 2024	As at 31 March 2023
Taxes paid including advance tax and tax deducted at source (net of provision for tax)	15.32	264.86
	15.32	**264.86**

23 Other current assets

	As at 31 March 2024	As at 31 March 2023
Unsecured, considered good		
Current		
Prepaid expenses	135.93	91.88
Balances with government authorities	194.68	195.53
Advance to suppliers	723.48	1,335.27
Other receivables	4.89	-
Advance to employees (refer note 2 below)	63.15	143.38
Lorry trip advance	982.81	1,158.62
Less: Provision for doubtful advances	(132.11)	(218.86)
	1,972.82	**2,705.82**
Notes:		
1). Refer note 26 for details of information on other assets (current) pledged as security by the Holding Company.		
2). Refer note 54 for amount receivable from related parties.	-	39.71

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Notes to the consolidated financial statements
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24 Share capital

	As at 31 March 2024		As at 31 March 2023	
	Number	Amount	Number	Amount
Authorised				
Equity shares of INR 10 each	17,000,000	1,700.00	12,000,000	1,200.00
(previous year equity shares of INR 10 each)				
Issued, subscribed and fully paid up				
Equity shares of INR 10 each	13,657,720	1,365.77	11,775,271	1,177.53
(previous year equity shares of INR 10 each)				
Total	**13,657,720.00**	**1,365.77**	**11,775,271.00**	**1,177.53**

Notes:

(a) Reconciliation of the shares outstanding at the beginning and at the end of the reporting year:

	As at 31 March 2024		As at 31 March 2023	
	Number	Amount	Number	Amount
Outstanding at the beginning of the year	11,775,271	1,177.53	11,775,271	1,177.53
Add: Additional shares issued during the year (Refer note (d) below)	1,882,449	188.24	-	-
Outstanding at the end of the year	**13,657,720**	**1,365.77**	**11,775,271**	**1,177.53**

(b) Details of shareholders holding more than 5% shares in the Company

	As at 31 March 2024		As at 31 March 2023	
	Number	Percentage	Number	Percentage
Mr. Sanjay Gupta	1,716,700	12.57%	1,716,700	14.58%
Mrs. Asha Gupta	5,482,500	40.14%	5,482,500	46.56%
Sixth Sense India Opportunities II	-	0%	2,826,327	24.00%
	7,199,200	**52.71%**	**10,025,527**	**85.14%**

Note:

1). As per records of the Holding Company, including its register of shareholders/members and other declarations received from shareholders regarding beneficial interest, the above shareholding represents both legal and beneficial ownerships of shares.

(c) Terms/ rights attached to equity shares

The Holding Company has only one class of equity shares having par value of INR 10 per share. Each shareholder is entitled to one vote per share held. The Holding Company declares and pays dividends in Indian rupees. The dividend proposed by the Board of Directors is subject to approval of the shareholders in ensuing Annual General Meeting, except in the case where interim dividend is distributed. During the current year Holding Company paid the dividend of INR 1 per share. In the event of liquidation of the Holding Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(d) A) The Board of Directors and the Shareholders, in their meetings held on 14 February 2024 and 7 February 2024 respectively, approved inter-alia issuance of 300,000 Share Warrants on preferential basis to Mrs. Asha Gupta, Promoter and 505,000 Share Warrants on preferential basis to Non-promoters in accordance with Section 23, 42 and 62 of the Companies Act, 2013 read with Chapter V of SEBI (Issue of Capital and Disclosure Requirement) Regulations, 2018. Consequently, the Holding Company allotted 805,000 Warrants during the financial year 2023-24 to the aforesaid Investors against receipt of 25% of issued price of INR 371 per Warrant i.e. INR 92.75 per Warrant aggregating INR 746.64 lakhs. None of the Warrant holder have exercised their options of converting the Warrants.

B) During the year ended March 31, 2024, the Holding Company received an amount of INR 5,741.04 lakhs on account of preferential issue of 1,547,449 equity shares of INR 10 each issued at INR 371 each (including security premium of INR 361).

The combined proceeds from A) and B) above has been utilised as follows:-

Purchase of property, plant and equipment and investment property amounting to INR 3,496.34 lakhs;

Working capital utilisation to INR 2,897.78 lakhs; and

Other corporate purposes to INR 93.56 lakhs.

The Board of Directors and the Shareholders, in their meetings held on July 15, 2023 and June 30, 2023 respectively, approved inter-alia issuance of 850,000 Share Warrants on preferential basis to Mr. Sanjay Gupta, Promoter and 625,000 Share Warrants on preferential basis to Non-promoters in accordance with Section 23, 42 and 62 of the Companies Act, 2013 read with Chapter V of SEBI (Issue of Capital and Disclosure Requirement) Regulations, 2018. Consequently, the Holding Company allotted 1,475,000 Warrants during the financial year 2023-24 to the aforesaid Investors against receipt of 25% of issued price of ₹ 222.60 per Warrant i.e. ₹ 55.65 per Warrant aggregating ₹ 820.84 lakhs. During the year, certain Non-promoter Warrant holder have exercised their options of converting 335,000 Warrants by submitting the necessary Warrant Exercise Application Form along with paying the balance consideration amount of ₹ 166.95 per Warrant (i.e. 75% of the issue price) aggregating ₹ 559.28 lakhs. Accordingly, the Holding Company has allotted 335,000 equity shares in the ratio of one Equity Share for each Warrant exercised, on February 27, 2024.

The total amount aggregating ₹ 1,380.12 lakhs has been utilised as follows:-

Purchase of property, plant and equipment ₹ 70.46 lakhs Working capital utilisation to ₹ 1,300.65 lakhs; and Other corporate purposes to ₹ 9.01 lakhs.

(e) The details of shares held by promoters as at 31 March 2024 and 31 March 2023 are as follows: -

	As at 31 March 2024		As at 31 March 2023		% change during the year
	Number of shares held	% holding	Number of shares held	% holding	
Mr. Sanjay Gupta	1,716,700	12.57%	1,716,700	14.58%	-2.01%
Mrs. Asha Gupta	5,482,500	40.14%	5,482,500	46.56%	-6.42%
	7,199,200	**52.71%**	**7,199,200**	**61.14%**	

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25 Other equity

	As at 31 March 2024	As at 31 March 2023
Retained earnings *	4,267.78	1,121.37
General reserve *	3,519.27	3,519.27
Security premium ^	9,460.29	3,161.79
Other comprehensive income	(3.08)	(3.30)
Share warrants	1,381.05	-
	18,625.31	7,799.14
Non controlling interests	**4.90**	**-**

* Represent free reserves accumulated out of profits earned over years.

"^ Represent accumulated amounts of premium collected on issue of equity shares to be utilised in accordance with the Act.

	As at 31 March 2024	As at 31 March 2023
(i) Movement as per below: -		
(a) Retained earnings		
Opening balance	1,121.37	287.01
Dividend paid	(45.67)	-
Profit for the year	3,192.08	834.36
Closing balance	**4,267.78**	**1,121.37**
Retained earnings represents the accumulated surplus. The reserve can be distributed/utilised by the Holding Company in accordance with the Companies Act, 2013. In respect of the current year, the Board has proposed a final dividend of ₹ 1.20 per equity share of the Holding Company. Dividend will be payable subject to the approval of the Members at the ensuing Annual General Meeting and deduction of tax at source to those Members whose names appear in the Register of Members / List of beneficial owners as on Book Closure date and has not been included as a liability in these financial statements.		
(b) General reserve		
Balance at the beginning and at the end of the year	**3,519.27**	**3,519.27**
The general reserve is used from time to time to transfer profits from retained earnings for appropriation purposes.		
(c) Security premium		
Opening balance	3,161.79	3,161.79
Issue of equity shares	6,298.50	-
Closing balance	**9,460.29**	**3,161.79**
Securities premium comprises the premium on issue of shares and is utilised in accordance with the specific provision of the Companies Act, 2013.		

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	As at 31 March 2024	As at 31 March 2023
(d) Other comprehensive Income		
Opening balance	(3.30)	(2.29)
Re-measurement gains/(loss) on defined benefit liability (net of tax)	0.22	(1.01)
Closing balance	**(3.08)**	**(3.30)**
This represents the cumulative gain and losses arising on re-measurement on defined benefit liability.		
(e) Share warrants (refer note 24(d))		
Opening balance	-	
Money received during the year	1,567.48	-
Allotment of equity shares upon conversion of share warrants	(186.43)	
Closing balance	**1,381.05**	**-**
(f) Non-controlling interests		
Effect of stake acquired from non controlling interest	4.90	-
	4.90	**-**

26 Non-current borrowings

	As at 31 March 2024	As at 31 March 2023
Secured loan		
Term loans from bank including vehicle loan		
Less : Disclosed as "current borrowings" (refer note 30)	3,230.26	5,088.33
	(1,042.44)	(1,050.31)
Term loans from non banking financial institutions		
Less : Disclosed as "current borrowing" (refer note 30)	725.08	872.90
	(242.56)	(460.75)
	2,670.34	**4,450.18**

Notes:

1). The quarterly statements, in respect of the working capital limits have been filed by the Holding Company with such banks and such statements are in agreement with the books of account of the Holding Company for March 2024 quarter and agreement with the books of accounts for other quarters, which were not subject to audit.

2). Refer note 47 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.

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3) **Terms of loans:**

Name of lender	Terms of repayment and rate of interest (ROI) % (per annum)	Details of securities against borrowings	As at 31 March 2024	As at 31 March 2023
(i) Loans from banks				
Punjab National Bank	"Repayable in 28 quarterly instalments starting from 1 April 2020 with ROI 10.55% Early payment of loan before expiry of tenure.	Land and Buildings, machinery, electronic items, office furniture, fittings and furnishing with office equipments like computers, printers and vehicles etc. to be purchased from term loan and from own sources.	-	827.18
Punjab National Bank	Working Capital Term Loan under Emergency Credit Line Guarantee Scheme (ECLGS 2.0) with interest rate 8.35% and repayable in 60 monthly instalments.	Charge over present and future current assets of the company. Additional WCL shall rank as second charge in terms of cash flows and security. Facility under this scheme is secured through guarantee coverage from NCGTC.	312.49	540.44
Indian Bank	"Repayable in 48 EMI's after an initial holiday period of 24 months. Holiday period interest to be served as & when debited viz. Monthly. MCLR- 1Year + 1%:8.35% pa presently.	Hypothecation of receivables including advance to suppliers & other current assets; Industrial plot, Agartala, West Tripura; Industrial plot Mysore, Karnataka; and Residual value on these two warehouses with second Paripassu with PNB.	799.08	952.19
Indian Bank	Repayable in 72 monthly instalments starting from April 1, 2020 with ROI 9.95%.	1.Hypothecation of commercial vehicle (Truck). 2. Hypothecation of commercial vehicle of the Company which are not exclusively charged to any other banks.	544.88	732.56
ICICI Bank Limited	Repayable in monthly instalments ranging from 34 to 52 months with ROI ranging from 9.4% to 11%.	Hypothecation of vehicle (Truck)	109.60	210.18
Punjab National Bank	Repayable in monthly instalments ranging from 60 to 84 months with ROI ranging from 7.40% and 10%.	Hypothecation of vehicle (Car)	3.49	5.69
Yes Bank Limited	Repayable in monthly instalments ranging from 48 to 60 months with ROI ranging from 9.14% and 10.25%.	Hypothecation of vehicle (Car)	1.23	6.50
Indian Bank	Repayable in 72 monthly instalments with ROI 7.90%.	Hypothecation of vehicle (Car)	19.89	23.39
Indian Bank	Repayable in 72 monthly instalments with ROI 9.95%	Hypothecation of vehicle (Truck)	1,187.63	1,330.45
Indian Bank	Repayable in 72 monthly instalments with ROI 9.80%.	Hypothecation of vehicle (Truck)	179.59	205.23
Kotak Mahindra Bank Limited	Repayable in monthly instalments ranging from 35 to 50 months with ROI ranging from 10% to 12.63%.	Hypothecation of vehicle (Truck)	-	106.27
IndusInd Bank Limited	Repayable in monthly instalments ranging from 46 to 47 months with ROI ranging from 9.95% to 10.50%.	Hypothecation of vehicle (Truck)	72.38	251.05
Equitas Small Finance Bank	Repayable in 50 monthly instalments with ROI 11%.	Hypothecation of vehicle (Truck)	-	3.47
(ii) Loans from NBFC				
Hinduja Leyland Finance Limited	Repayable in monthly instalments ranging from 40 to 53 months with ROI ranging from 10.01% to 14.3%.	Hypothecation of vehicle (Truck)	-	30.25
India Infoline Finance Limited	Repayable in monthly instalments ranging from 23 to 40 months with ROI ranging from 12% to 13%.	Hypothecation of vehicle (Truck)	282.49	128.78
Mahindra and Mahindra Finance	Repayable in 52 monthly instalments with ROI 11.51%.	Hypothecation of vehicle (Truck)	-	36.36
Sundaram Finance Limited	Repayable in 50 to 60 monthly instalments with ROI ranging from 9.96% and 11.96%.	Hypothecation of vehicle (Truck)	254.56	298.65
Tata Motors Finance Limited	Repayable in monthly instalments ranging from 34 to 52 months with ROI ranging from 8.88% and 10.54%.	Hypothecation of vehicle (Truck)	188.03	272.59

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4) Reconciliation between the opening and closing balances in the balance sheet for liabilities arising from financing activities:

Particulars	Non-current borrowings	Current borrowings	Interest accrued
As at 01 April 2022	**6,812.83**	**4,768.08**	**18.63**
Add: Non cash changes due to-			
- interest expense debited to statment of profit and loss	882.16	475.45	-
Add: cash infows during the year			
- proceeds from non-current borrowings	4,276.88	-	-
- proceeds from current borrowings	-	2,055.96	-
Add: cash outflow during the year			
- repayment of non-current borrowings	(6,639.85)	-	-
- interest paid	(881.84)	(475.45)	(12.45)
As at 01 April 2023	**4,450.18**	**6,824.04**	**6.18**
Add: Non cash changes due to-			
- interest expense debited to statment of profit and loss	750.55	564.35	
Add: cash infows during the year			
- proceeds from non-current borrowings	326.36	-	-
- proceeds from current borrowings	-	-	-
Add: cash outflow during the year			
- repayment of non-current borrowings	(2,081.50)	-	-
- repayment of current borrowings	-	(605.40)	-
- interest paid	(775.25)	(564.36)	(1.82)
Closing balance as on 31 March 2024	**2,670.34**	**6,218.64**	**4.36**

27 Lease liabilities

	As at 31 March 2024	As at 31 March 2023
Opening balance	15,322.48	17,181.13
Interest accrued during the year	1,404.88	1,609.26
Payment of lease liabilities	(3,568.82)	(3,467.90)
Closing balance	**13,158.54**	**15,322.48**
Non-current	10,614.17	13,158.95
Current	2,544.37	2,163.53

Note:

1) Refer note 47 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.

28 Other financial liabilities (non-current)

	As at 31 March 2024	As at 31 March 2023
Security deposits	18.27	20.50
Deferred income	37.01	23.37
	55.28	**43.87**

Note:

1) Refer note 47 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.

29 Provisions (non-current)

	As at 31 March 2024	As at 31 March 2023
Provision for gratuity (refer note 49)	128.85	90.27
	128.85	**90.27**

30 Current borrowings

	As at 31 March 2024	As at 31 March 2023
Current portion of long-term debts		
Secured loan		
Term loans from banks including vehicle loan	1,042.44	1,050.31
Term loans from non banking financial institutions	242.56	460.75
Secured loan repayable on demand		
- From banks	4,485.79	4,988.23
Unsecured loan (refer note 2 below)		
- From director*	447.85	-
- From associate company	-	324.75
	6,218.64	**6,824.04**
Notes:		
* The Holding Company had taken interest free loan from director which is repayable on demand.		
1) Refer note 54 for details of amount payable to related parties.	447.85	324.75
2) Refer note 47 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.		

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31 Trade payables

	As at 31 March 2024	As at 31 March 2023
Trade payables		
Current		
(i) dues of micro enterprises and small enterprises	26.84	29.74
(ii) dues of creditors other than micro enterprises and small enterprises	1,293.69	2,238.87
	1,320.53	**2,268.60**
Notes:		
1) Refer note 47 for fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.		
2) Refer note 53 for detailed ageing schedule.		

32 Other financial liabilities

	As at 31 March 2024	As at 31 March 2023
Payable in respect of purchase of property, plant and equipment	22.66	113.88
Security deposits	348.90	326.92
Interest accrued but not due on borrowings	4.36	6.18
Other payables (refer note 2 below)	327.35	399.14
Unpaid dividend	0.04	-
Employee related payable (refer note 3 below)	115.48	316.42
	818.78	**1,162.54**
Notes:		
1) Refer note 47 fair value disclosures for disclosure of fair value in respect of financial liabilities measured at amortised cost.		
2) Refer note 54 for other payables to related parties.	42.44	271.26
3) Refer note 54 for employee related payable to related parties.	29.63	40.38

33 Other current liabilities

	As at 31 March 2024	As at 31 March 2023
Statutory dues payable	413.95	1,237.30
Other payables	0.68	-
Advance from customers	4.45	265.73
Interest payable on statutory dues	33.64	60.76
	452.73	**1,563.79**

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34 Provisions (current)

	As at 31 March 2024	As at 31 March 2023
Provision for Compensated absences	15.81	14.45
Provision for gratuity (refer note 50)	21.11	33.83
	36.92	**48.28**

35 Revenue from operations

	For the year ended 31 March 2024	For the year ended 31 March 2023
Sale of services		
Freight income	45,282.46	40,176.74
Warehousing income	2,490.57	2,352.85
Other operating revenue		
Unearned finance income on net investment	86.30	90.96
Sub-lease income	129.53	90.26
	47,988.86	**42,710.82**

36 Other income

	As at 31 March 2024	As at 31 March 2023
Interest income on deposits	35.24	40.38
Provision written back to the extent no longer required	169.60	-
Net gain on sale of property, plant and equipment	51.23	9.74
Net gain arising on financial assets measured at FVTPL ^	702.65	-
Interest income on income tax refund	15.41	63.73
Profit on sale of traded goods - high sea sales	-	2.18
Deferred income on security deposit received	4.08	4.76
Miscellaneous income	140.17	157.89
	1,118.37	**278.69**

Note:

^ Includes gain on sale of financial assets measured at FVTPL for INR 702.65 lakhs. Refer note 42.

37 Operating expense

	As at 31 March 2024	As at 31 March 2023
Transportation expenses	34,013.30	29,406.42
	34,013.30	**29,406.42**

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38 Employee benefits expense

	As at 31 March 2024	As at 31 March 2023
Salaries, wages and bonus	1,282.52	1,282.19
Contribution to provident and other funds (refer note 49)	93.97	92.97
Gratuity expenses (refer note 49)	33.78	24.44
Directors remuneration (refer note 54)	137.04	138.00
Staff welfare expense	159.59	120.66
	1,706.90	**1,658.26**

39 Finance cost

	As at 31 March 2024	As at 31 March 2023
Interest on cash credit facility	564.35	475.45
Interest on vehicle loans	488.34	676.62
Interest on lease liabilities	1,404.88	1,609.26
Interest on late deposit of taxes	87.57	105.22
Interest on security deposit taken	2.96	3.90
Other borrowing cost	262.21	205.54
	2,810.31	**3,075.98**

40 Depreciation and amortisation expense

	As at 31 March 2024	As at 31 March 2023
Depreciation on property, plant and equipment (refer note 7)	977.26	758.15
Depreciation on right-of-use assets (refer note 8)	2,769.10	2,761.55
Depreciation on investment property (refer note 10)	15.38	-
Amortisation of intangible assets (refer note 11)	76.95	60.32
	3,838.69	**3,580.00**

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

41 Other expenses

	For the year ended 31 March 2024	For the year ended 31 March 2023
Warehouse expense	448.23	419.83
Business promotion	124.27	55.45
Bank charges	111.02	63.54
Repair and maintenance expenses		
Property, plant and equipment	-	358.69
Others	49.77	36.79
Conveyance and travelling expenses	199.97	155.37
Fuel and electricity expense	107.41	296.74
Office expense	177.17	174.22
Postage and courier expenses	29.23	26.03
Printing and stationery expenses	34.03	32.83
Rent	1,667.34	1,578.24
Director sitting fees (refer note 54)	16.75	8.25
Telephone and communication	19.92	19.28
Rates and taxes	56.47	10.57
Legal and professional charges	492.01	231.20
Commission expenses	47.36	38.59
Festival expenses	25.31	19.26
Donation	16.78	17.72
Provision for expected credit loss	76.88	279.66
Bad debts written off	55.19	-
Provision for employee advances	0.08	54.39
Corporate social responsibility activities	16.01	9.13
Advances written off	25.37	202.01
Miscellaneous expenses	98.41	63.06
	3,894.98	**4,150.86**

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

42 Exceptional items

	For the year ended 31 March 2024	For the year ended 31 March 2023
Profit on sale of investment	1,394.28	-

During the current year, the Holding Company has sold its investment in one of its associate namely NDR AVG Business Park Private Limited on 30 January 2024 partially for cash consideration and partially against the allotment of units in NDR InvIT Trust.

The Holding Company received cash consideration of ₹ 2,102.57 lakhs against the sale of 69% of the total investment in NDR AVG Business Part Private Limited leading to profit of ₹ 1,394.28 lakhs during the Quarter-4 for the current financial year, which being exceptional in nature has been disclosed as a separate line item. Also, loss from associate upto the date of sale has been considered as a separate line item. Further, against the sale of 31% of the balance investment in the aforesaid associate, the Holding Company has been allotted with 994,928 units of NDR InvIT Trust costing ₹ 305.22 lakhs which has been fair valued through statement of profit and loss as at 31 March 2024 and resulted in fair value gain of ₹ 702.65 lakhs.

43 Income tax

(A) The major components of income tax expense for the year ended 31 March 2024 and 31 March 2023 are :

	For the year ended 31 March 2024	For the year ended 31 March 2023
Profit and loss section	664.89	441.80
Current tax	346.33	(110.48)
Deferred tax charge/(credit)	1,011.22	331.32
OCI section		
Deferred tax related to items recognised in OCI during the year :	(0.08)	0.34
Remeasurement loss on post-employment benefit obligations	(0.08)	0.34

Note:

1). Neither deferred tax nor current tax relating to any component has been charged or credited directly to equity.

(B) The reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for 31 March 2024 and 31 March 2023:

	For the year ended 31 March 2024	For the year ended 31 March 2023
Profit before tax	4,237.33	1,117.99
Corporate tax as per Income Tax Act, 1961	25.17%	25.17%
Tax on accounting profit	1,066.54	281.40
Difference in tax as per books and tax as per table above	(55.32)	49.92
Reason for differences:		
Non deductible tax expenses		
- Donation	4.22	4.46
- CSR	4.03	2.30
- Interest on income tax paid	10.29	12.18
Other adjustments	22.62	30.98
Different tax rate used for capital gain	(96.47)	-
Total effect of tax adjustments	(55.31)	49.92
Income tax expense reported in the statement of profit and loss	**1,011.22**	**331.32**

Notes to the consolidated financial statements

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(All amounts in INR lakhs, unless otherwise stated)

(C) Reconciliation of deferred tax assets:

	As at 01 April 2023	Recognised in statement of profit and loss	Recognised in other comprehensive income	As at 31 March 2024
Tax effect of items constituting deferred tax assets				
Provision for retirement benefits	34.84	(6.78)	-	41.62
Provision for lorry advance	33.25	(0.00)	-	33.25
Provision for employee advance	21.83	21.83	-	-
Provision for expected credit loss	408.93	(19.35)	-	428.28
"Provision for employee benefits - Gratuity, leave, bonus etc."	18.50	16.95	0.08	1.47
Provision for other advances	7.64	7.64	-	-
Provision for non payment of goods and services tax	219.22	219.22	-	-
Impact on IND AS 116	624.47	71.79	-	552.68
Security deposit taken measured at fair value	6.41	6.20	-	0.21
On account of difference in depreciation as per the Income-tax Act, 1961 and depreciation and amortisation as per financial statements	(702.48)	180.06	-	(882.54)
Net investment in sublease of right-of-use asset	(225.73)	(225.73)	-	-
Deferred income on security deposit taken	(5.88)	(5.88)	-	-
Investment valued at FVTPL	-	80.38	-	(80.38)
Net deferred tax assets	**441.00**	**346.33**	**0.08**	**94.59**

	As at 01 April 2022	Recognised in statement of profit and loss	Recognised in other comprehensive income	As at 31 March 2023
Tax effect of items constituting deferred tax assets				
Provision for retirement benefits	30.45	(4.39)	-	34.84
Provision for lorry advance	36.53	3.28	-	33.25
Provision for employee advance	8.14	(13.69)	-	21.83
Provision for expected credit loss	359.24	(49.69)	-	408.93
"Provision for employee benefits - Gratuity, leave, bonus etc."	13.33	(4.83)	(0.34)	18.50
Share issue expenses	49.55	49.55	-	-
Provision for other advances	35.11	27.46	-	7.64
Provision for non payment of goods and services tax	177.60	(41.62)	-	219.22
Impact on IND AS 116	395.76	(228.71)	-	624.47
Security deposit taken measured at fair value	7.39	0.98	-	6.41
On account of difference in depreciation as per the Income-tax Act, 1961 and depreciation and amortisation as per financial statements	(539.15)	163.33	-	(702.48)
Net investment in sublease of right-of-use asset	(236.68)	(10.95)	-	(225.73)
Deferred income on security deposit taken	(7.08)	(1.20)	-	(5.88)
Net deferred tax assets/(liabilities)	**330.19**	**(110.48)**	**(0.34)**	**441.00**

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

44 Basic and diluted earnings per share [EPS] computed in accordance with Indian Accounting Standard (Ind AS) 33 "Earnings per Share':

(a) Basic EPS is calculated by dividing the profit for the year attributable to equity holders by the weighted average number of equity shares outstanding during the period.

(b) Diluted EPS is calculated by dividing the profit for the period attributable to the equity holders after considering the effect of dilution by weighted average number of equity shares outstanding during the period plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares.

	For the year ended 31 March 2024	For the year ended 31 March 2023
Profit after tax attributable to equity shareholders - A	3,192.08	834.36
Number of equity shares outstanding during the year - B	13,657,720.00	11,775,271.00
Weighted average number of equity shares outstanding during the year - C	11,971,312.33	11,775,271.00
Basic earnings per share - (A/B)	26.66	7.09
Diluted earnings per share - (A/C)	26.66	7.09
Nominal value per share (INR)	10.00	10.00

Based on the valuation report of the independent valuer, share warrants issued during the year are assumed to be fairly priced and to be neither dilutive nor antidilutive. Accordingly, as per Ind AS-33 'Earnings per Share', they are ignored in the calculation of diluted earnings per share.

45 i) Capital and other commitments

	For the year ended 31 March 2024	For the year ended 31 March 2023
Capital commitments*	8.00	159.01
	8.00	**159.01**

*Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances).

46 Disclosure pursuant to Indian Accounting Standard (Ind AS) 108 "Operating Segment

a. Basis of identifying operating segments:

Operating segments are identified as those components of the Group (a) that engage in business activities to earn revenues and incur expenses (including transactions with any of the Holding Company's other components; (b) whose operating results are regularly reviewed by the Chief Operating Decision Maker (CODM) to make decisions about resource allocation and performance assessment and (c) for which discrete financial information is available.

Primary segment

In the current year, the Group business activity falls in primarily into one segment only i.e. Logistic business. The Group operates mainly in Transportation, warehousing business and other value added services. The Group has considered one reportable segment and considering transactions individually and collectively for other small segments are less than 10% of total revenue, internal and external of all segments accordingly separate disclosure are not required as per Ind AS 108, 'Segment Reporting'.

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

		For the year ended 31 March 2024	For the year ended 31 March 2023
A.	**Segment revenue**		
	Logistics business	49,107.23	42,989.51
	Total revenue from operations*	**49,107.23**	**42,989.51**
B.	**Segment results**		
	Expenses		
	Logistics business	46,264.18	41,871.52
	Total expenses**	**46,264.18**	**41,871.52**
	Exceptional items	**1,394.28**	**-**
	Profit before tax	**4,237.33**	**1,117.99**
	Tax expenses	1,011.22	331.32
	Profit after tax	**3,226.11**	**786.67**
	Particulars		
A.	**Segment assets**		
	Logistics business	44,856.59	40,688.57
		44,856.59	**40,688.57**
B.	**Segment liabilities**		
	Logistics business	24,860.61	31,774.04
		24,860.61	**31,774.04**

Notes:

* Total revenue from operations includes other income for segment purposes.

** Total expenses includes all operating and non operating expenses including depreciation.

Two customers accounts for more than 10% of the revenue during the year ended 31 March 2024 (31 March 2023: two customers).

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Notes to the consolidated financial statements
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47 Financial instruments

I. Capital management policy: -

a) The Company's capital management objectives are: -

- to ensure the Company's ability to continue as a going concern.
- to provide an adequate return to shareholders by pricing products and services commensurately with the level of risk.

b) For the purpose of Group's capital management, capital includes issued share capital, equity and all other equity reserves. The Group monitors capital on the basis of the carrying amount of equity as presented on the face of the statement of financial position. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets.

c) The following table shows the components of capital:

	As at 31 March 2024	As at 31 March 2023
Equity	19,995.98	8,976.67
	19,995.98	**8,976.67**

Note:

1). The above capital management disclosures are based on the information provided internally to key management personnel.

II. A. Fair values hierarchy

Financial assets and financial liabilities measured at fair value in the statement of financial position are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

Level 1: Level 1 hierarchy includes financial instruments measured using quoted prices. This includes listed equity instruments, units of mutual funds (open ended) and traded bonds that have quoted price. Open-ended mutual funds are valued at Net Asset Value (NAV) declared by respective fund house and are classified under Level 1.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2, this level of hierarchy includes financial assets, measured using inputs other than quoted prices included within Level 1 that are observable for the asset, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: This level of hierarchy includes financial instruments measured using inputs that are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

Fair value of financial assets and liabilities measured at amortised cost.

The carrying amount of financial assets and financial liabilities measured at amortised cost in the financial statements are a reasonable approximation of their fair values.

B. Financial instruments by category

	As at 31 March 2024		
	Through FVTPL	At cost	Amortised Cost
Financial assets			
Investment	1,007.86	0.71	-
Loans	-	-	-
Trade receivables	-	-	16,164.32
Cash and cash equivalents	-	-	126.54
Bank balances other than cash and cash equivalent	-	-	751.07
Loans	-	-	-
Other financial assets	-	-	1,619.86
	1,007.86	**0.71**	**18,661.78**
Financial liabilities			
Borrowings	-	-	8,888.98
Lease liabilities	-	-	13,158.54
Trade payables	-	-	1,320.53
Other financial liabilities	-	-	874.06
	-	**-**	**24,242.11**

	As at 31 March 2023		
	Through FVTPL	At cost	Amortised Cost
Financial assets			
Investments	-	986.07	
Trade receivables	-	-	12,313.23
Cash and cash equivalents	-	-	89.30
Bank balances other than cash and cash equivalent	-	-	149.69
Loans	-	-	157.36
Other financial assets	-	-	1,608.15
	-	**986.07**	**14,317.73**
Financial liabilities			
Borrowings	-	-	11,274.22
Lease liabilities	-	-	15,322.48
Trade payables	-	-	2,268.60
Other financial liabilities	-	-	1,206.40
	-	-	30,071.71

Notes to the consolidated financial statements

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(All amounts in INR lakhs, unless otherwise stated)

C. **Carrying value and fair value of financial assets and liabilities as at 31 March 2024:**

	Level-1	Level-2	Level-3	Total
Financial assets at amortized cost				
Investments	1,007.86	-	0.71	1,008.57
Trade receivables	-	-	16,164.32	16,164.32
Cash and cash equivalents	-	-	126.54	126.54
Bank balances other than cash and cash equivalent	-	-	751.07	751.07
Loans	-	-	-	-
Other financial assets	-	-	1,619.86	1,619.86
	1,007.86	**-**	**18,662.49**	**19,670.35**
Financial liabilities at amortized cost				
Borrowings	-	-	8,888.98	8,888.98
Lease liabilities	-	-	13,158.54	13,158.54
Trade payables	-	-	1,320.53	1,320.53
Other financial liabilities	-	-	874.06	874.06
	-	**-**	**24,242.11**	**24,242.11**

Carrying value and fair value of financial assets and liabilities as at 31 March 2023:

	Level-1	Level-2	Level-3	Total
Financial assets at amortized cost				
Investments	-	-	986.07	986.07
Trade receivables	-	-	12,313.23	12,313.23
Cash and cash equivalents	-	-	89.30	89.30
Bank balances other than cash and cash equivalent	-	-	149.69	149.69
Loans	-	-	157.36	157.36
Other financial assets	-	-	1,608.15	1,608.15
	-	**-**	**15,303.80**	**15,303.80**
Financial liabilities at amortized cost				
Borrowings		-	11,274.22	11,274.22
Lease liabilities		-	15,322.48	15,322.48
Trade payables		-	2,268.60	2,268.60
Other financial liabilities		-	1,206.40	1,206.40
	-	**-**	**30,071.71**	**30,071.71**

The management assessed that cash and bank balance, trade receivables, trade payables and other current financial assets and other current financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

Notes to the consolidated financial statements
for the year ended 31 March 2024
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48 Financial risk management objectives and policies

The Group's activities expose it to a variety of financial risks, including market risk, credit risk and liquidity risk. The Group continues to focus on a system-based approach to business risk management. The Group's financial risk management process seeks to enable the early identification, evaluation and effective management of key risks facing the business. Backed by strong internal control systems, the current Risk Management Framework rests on policies and procedures issued by appropriate authorities; process of regular internal reviews/audits to set appropriate risk limits and controls; monitoring of such risks and compliance confirmation for the same.

a. Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise three types of risk: interest rate risk, foreign currency risk and price risk. The Group has in place appropriate risk management policies to limit the impact of these risks on its financial performance. The Group ensures optimization of cash through fund planning and robust cash management practices.

(i) Interest rate risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Financial assets and liabilities of the Group are either non-interest bearing or fixed interest bearing instruments, the Group's net exposure to interest risk on such instruments is negligible.

(ii) Price risk

The Holding Company has invested its funds in equity instruments of the associate. The Group is not exposed to price risk.

Details on derivatives instruments and unhedged foreign currency exposures

The year-end foreign currency exposures that have not been hedged by a derivative instrument is nil.

b. Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily trade receivables) and from its investing activities, including deposits with banks. Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis.

i. Financial assets for which loss allowance is measured using life time expected credit losses

The Group provides loss allowance on trade receivables using life time expected credit loss and as per simplified approach.

ii. Financial assets for which loss allowance is measured using 12 month expected credit losses

All of the Group investments and loans at amortised cost are considered to have low credit risk, and the loss allowance recognised during the period was therefore limited to 12 months expected losses. Management considers instruments to be low credit risk when they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term at its own.

(i) Trade receivables

Customer credit risk is managed basis established policies of Group, procedures and controls relating to customer credit risk management. Outstanding customer receivables are regularly monitored. The Group does not hold collateral as security.

The Group maintains exposure to Investments, cash equivalents, other bank balances, loans, trade receivables and other financial assets. The Group has set counter-parties limits based on multiple factors including financial positions, credit ratings, etc.

The Group's maximum exposure to credit risk as at 31 March 31 2024 and 31 March 2023 is the carrying value of each class of financial assets.

Notes to the consolidated financial statements

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(All amounts in INR lakhs, unless otherwise stated)

(a) Ageing analysis of the age of trade receivable amounts that are not due as at the end of reporting year:

	As at 31 March 2024	As at 31 March 2023
Within credit days	8,486.92	1,639.23
	8,486.92	**1,639.23**

The average credit period of company is 0-120 days. No interest is charged on trade receivables even after this period

(b) Ageing analysis of the age of trade receivable amounts that are past due as at the end of reporting year but not impaired:

	As at 31 March 2024	As at 31 March 2023
Trade receivables:		
Less than 6 months	5,584.41	7,140.21
6 months - 1 years	894.50	848.37
1 - 2 years	784.75	2,147.12
2 - 3 years	362.10	391.42
> 3 years	51.64	146.88
	7,677.41	**10,674.00**
Allowance for credit impairment/Allowance for expected credit loss	**1,701.68**	**1,624.80**

b) Allowance for credit impairment/Allowance for expected credit loss

	As at 31 March 2024	As at 31 March 2023
Opening balance	**1,624.80**	**1,427.38**
Add: Provision created during the year	76.88	279.66
Less: Provision adjusted/reversed during the year	-	(82.24)
Closing balance	**1,701.68**	**1,624.80**

c. Liquidity risk

Liquidity risk is the risk that the Group will encounter in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The approach of the Group to manage liquidity is to ensure , as far as possible, that these will have sufficient liquidity to meet their respective liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risk damage to their reputation.

The Group's objective is to provide financial resources to meet its business objectives in a timely, cost effective and reliable manner. A balance between continuity of funding and flexibility is maintained through the use of funds from parent company. The Group also monitors compliance with its debt covenants. The maturity profile of the Group's financial liabilities based on contractual undiscounted payments is given in the table below: -

As at 31 March 2024	Carrying Value	0-1 Years	1-2 Years	More than 2 years	Total
Borrowings	8,888.98	6,218.64	868.59	1,801.75	8,888.98
Lease liabilities	13,158.54	3,718.86	4,075.14	8,316.09	16,110.09
Trade payables	1,320.53	1,312.90	7.21	0.42	1,320.53
Other financial liabilities	874.06	818.78	-	55.28	874.06
	24,242.11	**12,069.18**	**4,950.94**	**10,173.54**	**27,193.66**

As at 31 March 2023	Carrying Value	0-1 Years	1-2 Years	More than 2 years	Total
Borrowings	11,274.22	6,824.04	1,696.33	2,753.85	11,274.22
Lease liabilities	15,322.48	3,569.16	3,718.86	12,391.23	19,679.25
Trade payables	2,268.60	2,078.49	152.51	37.60	2,268.60
Other financial liabilities	1,206.40	1,162.53	-	43.87	1,206.40
	30,071.70	**13,634.22**	**5,567.70**	**15,226.55**	**34,428.47**

d. Capital management

For the purpose of the Group's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders of the Group. The primary objective of the Group's capital management is to ensure that it maintains an efficient capital structure and healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group monitors capital using a gearing ratio, which is net debt divided by total equity. The Group's policy is to keep optimum gearing ratio. The Group includes within net debt, interest bearing loans and borrowings, trade and other payables, less cash and cash equivalents (including other bank balances).

	As at 31 March 2024	As at 31 March 2023
Gross debt	8,888.98	11,274.22
Less: cash and cash equivalents	877.61	239.00
Net debt	**8,011.37**	**11,035.22**
Equity	1,365.77	1,177.53
Other equity	18,625.31	7,799.14
Total equity	**19,991.08**	**8,976.67**
Gearing ratio (%)	40.07%	122.93%

In order to achieve this overall objective, the Group's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements.

49 Disclosures pursuant to Indian Accounting Standard (Ind AS) 19 "Employee Benefits

a) Defined contribution plans:

The Group makes Provident Fund, Employee State Insurance Scheme contributions which are defined contribution plans, for qualifying employees. Under the schemes, the Group incorporated in India is required to contribute a specified percentage of the payroll costs to fund the benefits. The Group recognised INR 78.98 lakhs for year ended March 31, 2024 and INR 77.21 lakhs for year ended March 31, 2023 for Provident Fund contributions and INR 14.99 lakhs for year ended March 31, 2024 and INR 16.53 lakhs for year ended March 31, 2023 for Employee State Insurance Scheme contributions in the Statement of Profit and Loss. The contributions payable to these plans by the Group are at rates specified in the rules of the schemes.

b) Defined benefit plans:

Gratuity

The present value obligation is determined based on actuarial valuation using the projected unit credit method to assess the Plan's liabilities, including those related to death-in-service and incapacity benefits. Under the PUC method a "projected accrued benefit" is calculated at the beginning of the year and again at the end of the year for each benefit that will accrue for all active members of the Plan. The "projected accrued benefit" is based on the Plan's accrual formula and upon service as of the beginning or end of the year, but using a member's final compensation, projected to the age at which the employee is assumed to leave active service. The plan liability is the actuarial present value of the "projected accrued benefits" as of the beginning of the year for active members.

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Recognition of re-measurement items

Re-measurements arising from defined benefit plans comprise actuarial gains and losses on benefit obligations, the return on plan assets in excess of what has been estimated and the effect of asset ceiling, if any, in case of over funded plans. The Group recognises these items of re-measurements immediately in other comprehensive income and all the other expenses related to defined benefit plans in employee benefit expenses in profit and loss account.

* The gratuity plan is not funded. Hence, the disclosure of plan assets are not shown.

Table I: Assumptions

	For the year ended 31 March 2024	For the year ended 31 March 2023
Discount rate	7.19% per annum	7.30% per annum
Rate of increase in compensation levels	7.00% per annum	6.65% per annum
Average future service (in years)	24.34 years	25.11 years
Table II: Service cost		
Current service cost	24.72	17.70
	24.72	**17.70**
Table III: Net interest cost		
Interest cost on defined benefit obligation	9.07	6.75
Net interest cost (income)	9.07	6.75

Table IV: Change in present value of obligations

	As at 31 March 2024	As at 31 March 2023
Opening of defined benefit obligations	124.09	109.00
Service cost	24.72	17.70
Interest cost	9.07	6.75
Benefit paid	(8.22)	(10.70)
Actuarial (gain)/loss on total liabilities:	0.30	1.35
- due to change in financial assumptions	1.34	(3.00)
- due to change in demographic assumptions	5.64	-
- due to experience variance	(6.68)	4.35
Closing of defined benefit obligation	**149.96**	**124.09**

Table V: Other comprehensive income

	For the year ended 31 March 2024	For the year ended 31 March 2023
Actuarial loss on liabilities	(0.30)	(1.35)
Closing amount recognized in OCI outside P&L account	**(0.30)**	**(1.35)**

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Table VI: The amount to be recognized in Balance Sheet Statement

	As at 31 March 2024	As at 31 March 2023
Present value of obligations	149.96	124.09
Net defined benefit liability recognized in balance sheet	**149.96**	**124.09**

Table VII: Expense recognized in statement of profit and loss

	For the year ended 31 March 2024	For the year ended 31 March 2023
Service cost	24.72	17.70
Net interest cost	9.06	6.75
Expenses recognized in the statement of profit & loss (refer note 38)	**33.78**	**24.44**

Table VIII: Change in net defined obligations

	As at 31 March 2024	As at 31 March 2023
Opening of net defined benefit liability	124.09	109.00
Service cost	24.72	17.70
Net interest cost	9.07	6.75
Re-measurements	0.30	1.35
Contribution paid to fund	(8.22)	(10.70)
Closing of net defined benefit liability	**149.96**	**124.09**

Table IX Bifurcation of present value of obligation at the end of the year

	As at 31 March 2024	As at 31 March 2023
Current liability	21.11	33.82
Non-current liability	128.85	90.27
	149.96	**124.09**

Table X Maturity profile of defined benefit obligation (valued on undiscounted basis)

	As at 31 March 2024	As at 31 March 2023
Year 1	21.48	33.82
Year 2	15.41	28.69
Year 3	15.27	23.81
Year 4	15.76	16.81
Year 5	15.15	12.84
After 5th Year	**145.52**	**32.08**

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

50 Leases

As lessee

(i) The Group has entered into various lease agreements for warehousing and logistics. Such lease contracts include monthly fixed payments for rentals. The lease contracts are generally cancellable at the option of lessee during the lease tenure after the completion of non-cancellable period. There are no significant restrictions imposed under the lease contracts. The following table presents the reconciliation of changes in the carrying value of Right-of-use assets (ROU) and lease liability for the year ended 31 March 2024 and 31 March 2023.

(ii) Change in the carrying value of right-of-use assets

	For the year ended 31 March 2024	For the year ended 31 March 2023
Opening balance	12,877.70	15,639.24
Depreciation expense recognised in statement of profit and loss	(2,769.10)	(2,761.55)
Closing balance	**10,108.60**	**12,877.70**

(iii) Changes in the lease liabilities

	For the year ended 31 March 2024	For the year ended 31 March 2023
Opening balance	15,322.48	17,181.13
Interest accrued during the year	1,404.88	1,609.26
Payment of lease liabilities	(3,568.82)	(3,467.90)
Closing balance	**13,158.54**	**15,322.48**

The following is the break-up of current and non-current lease liabilities:-

	As at 31 March 2024	As at 31 March 2023
Non-current	10,614.17	13,158.95
Current	2,544.37	2,163.53

(iv) Amounts recognised in statement of profit and loss account

	For the year ended 31 March 2024	For the year ended 31 March 2023
Short-term leases	35,681.21	30,984.66
Interest expense on lease liabilities	**1,404.88**	**1,609.26**

(v) Amounts recognised in statement of cash flows

	For the year ended 31 March 2024	For the year ended 31 March 2023
Total cash outflow for leases other than short term and low value leases	**(3,568.82)**	**(3,467.90)**

(vi) Maturity analysis of lease liability

	Upto 1 year	1-5 years	More than 5 years	Total Undiscounted cash flow
As at 31 March 2024	3,719	11,838	553	16,110.09
As at 31 March 2023	3,569	15,127	984	19,679.25

As lessor

(i) Operating leases

The Group during the year has leased out surplus capacity in leased assets and the total rent recognised as income during the year INR 14.04 lakhs (March 31, 2023: INR 14.04 lakhs) on such sub-leases.

Maturity analysis on lease payments receivable: -

	As at 31 March 2024	As at 31 March 2023
Upto 1 year	4.94	14.04
1-5 years	-	4.94
More than 5 years	-	-

The Group has also recognised deferred lease income amounting to INR 0.09 lakhs (March 31, 2023 INR 0.36 lakhs) on account of escalation clause in the lease arrangement.

(ii) Finance leases

Amounts recognised for Finance Lease in statement of profit and loss

	As at 31 March 2024	As at 31 March 2023
Finance income on the net investment in the lease	86.30	90.96

51 Disclosure as per Ind AS 115 Revenue from Contracts with Customers

A. Disaggregation of revenue

Set out below is the disaggregation of the Company's revenue from contracts with customers into operating segment and type of product or services

	For the year ended 31 March 2024			
	Revenue as per Ind AS 115			Total as per Statement of Profit and Loss
	Domestic	Foreign	Total	
Logistics and warehousing	47,988.86	-	47,988.86	47,988.86
	47,988.86	-	47,988.86	47,988.86

The revenue of INR 47,976.20 lakhs is recognised at point in time.

	For the year ended 31 March 2023			
	Revenue as per Ind AS 115			Total as per Statement of Profit and Loss
	Domestic	Foreign	Total	
Logistics and warehousing	42,710.82	-	42,710.82	42,710.82
	42,710.82	-	42,710.82	42,710.82

The revenue of INR 42,710.82 Lakhs is recognised at point in time.

Notes to the consolidated financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

B. Contract balances

	As at 31 March 2024	As at 31 March 2023
Contract asset	2,140.67	1,639.23
Contract liability	4.45	265.73

i) A contract asset is the right to consideration in exchange for services transferred to the customer. If the Group performs by transferring services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for the earned consideration that is conditional.

Movement in contract balances during the period

	As at 31 March 2024	As at 31 March 2023
Contract asset at the beginning of the year	1,639.23	1,616.78
Contract asset at the end of the year	2,140.67	1,639.23
Net increase/(decrease)	501.44	22.46

ii) A contract liability is the obligation to transfer services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognized when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognized as revenue when the Group performs under the contract.

	As at 31 March 2024	As at 31 March 2023
Contract liabilities at the beginning of the year	265.73	69.09
Contract liabilities at the end of the year	4.45	265.73
Net increase/(decrease)	(261.28)	196.64

C. Set out below is the amount of revenue recognised from:

	As at 31 March 2024	As at 31 March 2023
Amount included in contract liabilities at the beginning of the period	265.73	69.09

D. Cost to obtain the contract

The Group has not incurred any incremental costs of obtaining contracts with a customer and therefore, not recognised an asset for such costs.

Notes to the consolidated financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

52 Trade receivables ageing schedule :

Particulars	Unbilled	Outstanding as at 31 March 2024 from the due date of payment						
		Not due	Less than 6 months	6 months-1 year	1-2 years	2-3 years	More than 3 years	Total
i) Undisputed trade receivables – considered good	2,140.67	6,346.25	5,584.41	894.50	784.75	362.10	51.64	16,164.32
ii) Undisputed trade receivables - credit impaired		-	149.58	115.33	152.95	139.89	1,143.93	1,701.68
iii) Disputed trade receivables - considered good		-	-	-	-	-	-	-
iv) Disputed trade receivables - credit impaired		-	-	-	-	-	-	-
Trade receivables	**2,140.67**	**6,346.25**	**5,733.99**	**1,009.83**	**937.70**	**501.99**	**1,195.57**	**17,866.00**
Less: Allowance for credit impairement/allowance for expected credit loss								**1,701.68**
Trade receivables (net)								**16,164.32**

Particulars	Unbilled	Outstanding as at 31 March 2023 from the due date of payment						
		Not due	Less than 6 months	6 months-1 year	1-2 years	2-3 years	More than 3 years	Total
i) Undisputed trade receivables – considered good	1,639.23	-	7,140.21	848.37	2,147.12	391.42	146.88	12,313.23
ii) Undisputed trade receivables - credit impaired		-	107.85	75.04	222.14	131.88	1,037.24	1,574.15
iii) Disputed trade receivables - considered good		-	-	-	-	-	-	-
iv) Disputed trade receivables - credit impaired		-	-	-	-	-	50.65	50.65
Trade receivables	**1,639.23**	**-**	**7,248.06**	**923.41**	**2,369.26**	**523.30**	**1,234.77**	**13,938.03**
Less: Allowance for credit impairement/allowance for expected credit loss								**1,624.80**
Trade receivables (net)								**12,313.23**

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

53 Trade payables ageing schedule :

Particulars	Outstanding as at 31 March 2024 from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed trade payables					
MSME	20.63	6.21	-	-	26.84
Others	1,292.27	1.00	0.42	-	1,293.69
(ii) Disputed trade payables					
MSME	-	-	-	-	-
Others	-	-	-	-	-
	1,312.90	**7.21**	**0.42**	**-**	**1,320.53**

Particulars	Outstanding as at 31 March 2023 from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed trade payables					
MSME	29.74	-	-	-	29.74
Others	2,048.75	152.51	37.60	-	2,238.86
(ii) Disputed trade payables					
MSME	-	-	-	-	-
Others	-	-	-	-	-
	2,078.49	**152.51**	**37.60**	**-**	**2,268.60**

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

54 Related parties disclosures:

In accordance with the requirement of Ind AS- 24 on “Related Party Disclosures” the names of the related parties where control exists along with the aggregate transactions/year end balances with them as identified and certified by the management are given below:

A) Name of related parties and description of relationship:

Subsidiary	Galaxy Packers and Movers Private Limited (w.e.f 31 August 2023)
	AVG Sunil Liquid Logistics Private Limited (w.e.f 13 October 2023)
Associate	NDR AVG Logistics LLP
	NDR AVG Business Park Private Limited (till 30 January 2024)

Enterprises over which the key management personnel exercise significant influence and/or control	
Directors are partner of the firm	MA Enterprises
Director has control	PCG Logistics Private Limited
Director is partner of the Limited liability partnership	NDR AVG Logistics LLP
Director is partner of the Partnership firm	Maple Packaging and Logistics
Relatives of Director has control	Yellowings Delivery Services Pvt Ltd

Key management personnel (KMP)	
Managing Director	Sanjay Gupta
Women Director	Asha Gupta (wife of Sanjay Gupta)
Chief Financial Officer	Gurpreet Singh (till May 31, 2023)
Chief Financial Officer	Himanshu Sharma (with effect from August 17,2023)
Company Secretary	Mukesh Nagar
Independent Director	Shyam Sunder Soni
Independent Director	Pawan Kant
Independent Director	Susheel Kumar Tyagi
Non-Executive Director	Apurva Chamaria (w.e.f 04-07-2023)
Non-Executive Director	Ankit Jain (w.e.f 03-04-2023)

Relative of key management person (KMP)	
Son of Sanjay Gupta and Asha Gupta	Vinayak Gupta
Wife of Vinayak Gupta	Anjali Gupta

Notes:

1) Related party relationship is as identified by the Group and relied upon by the auditors.

2) All related party transactions entered during the year were in ordinary course of the business and on arm’s length basis.

Notes to the consolidated financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

B) Transaction with related parties :

Transactions	Associate		Enterprises over which the key management personnel exercise significant influence and/or control		Key management personnel (KMP) and its relatives		Total	
	31 March 2024	31 March 2023	31 March 2024	31 March 2023	31 March 2024	31 March 2023	31 March 2024	31 March 2023
Purchase of Investment Property	-	-	**3,200.00**	-	-	-	**3,200.00**	-
MA Enterprises	-	-	3,200.00	-	-	-	3,200.00	-
Transportation expenses	-	-	**113.93**	**0.36**	-	-	**113.93**	**0.36**
MA Enterprises	-	-	-	0.36	-	-	-	0.36
Yellowings Delivery Services Private Limited	-	-	113.93	-	-	-	113.93	-
Directors' remuneration	-	-	-	-	137.04	138.80	137.04	138.80
Sanjay Gupta	-	-	-	-	77.46	78.40	77.46	78.40
Asha Gupta	-	-	-	-	59.58	60.40	59.58	60.40
Directors' sitting fee					**16.75**	**8.25**	**16.75**	**8.25**
Shyam Sunder Soni	-	-	-	-	3.00	1.00	3.00	1.00
Pawan Kant	-	-	-	-	4.75	3.25	4.75	3.25
Susheel Kumar Tyagi	-	-	-	-	4.50	4.00	4.50	4.00
Apurva Chamaria	-	-	-	-	1.75	-	1.75	-
Ankit Jain	-	-	-	-	2.75	-	2.75	-
Employee benefits expense	-	-	-	-	**108.09**	**119.90**	**108.09**	**119.90**
Vinayak Gupta	-	-	-	-	48.79	48.40	48.79	48.40
Anjali Gupta	-	-	-	-	15.00	15.00	15.00	15.00
Gurpreet Singh	-	-	-	-	9.00	49.20	9.00	49.20
Himanshu Sharma	-	-	-	-	24.50	-	24.50	-
Mukesh Nagar	-	-	-	-	10.80	7.30	10.80	7.30
Purchase of assets	-	-	**27.17**	**407.80**	-	-	**27.17**	**407.80**
PCG Logistics Private Limited	-	-	27.17	407.80	-	-	27.17	407.80

Notes to the consolidated financial statements
for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Amount due to/ from related parties (including commitments):

Outstanding balances	Associate		Enterprises over which the key management personnel exercise significant influence and/or control		Key management personnel (KMP) and its relatives		Total	
	31 March 2024	31 March 2023	31 March 2024	31 March 2023	31 March 2024	31 March 2023	31 March 2024	31 March 2023
Balance outstanding as at the year end								
Trade Receivables	-	-	**10.58**	-	-	-	**10.58**	-
Yellowing Delivery Services Private Limited	-	-	10.58	-	-	-	10.58	-
Other payables	-	**185.55**	**28.49**	**71.69**	-	-	**42.44**	**271.26**
NDR AVG Logistics LLP	-	6.87	-	-	-	-	-	6.87
MA Enterprises	-	-	28.39	2.46	-	-	28.39	2.46
NDRAVG Business Park Private Limited	-	178.68	-	-	-	-	-	178.68
PCG Logistics Private Limited	-	-	0.10	69.23	-	-	0.10	69.23
Shyam Sunder Soni	-	-	-	-	0.24	1.54	0.24	1.54
Pawan Kant	-	-	-	-	4.54	4.26	4.54	4.26
Susheel Kumar Tyagi	-	-	-	-	9.17	8.22	9.17	8.22
Employee related payable	-	-	-	-	**29.63**	**40.38**	**29.63**	**40.38**
Sanjay Gupta	-	-	-	-	18.00	25.46	18.00	25.46
Asha Gupta	-	-	-	-	2.15	5.29	2.15	5.29
Vinayak Gupta	-	-	-	-	-	2.15	-	2.15
Gurpreet Singh	-	-	-	-	2.53	6.37	2.53	6.37
Himanshu Sharma	-	-	-	-	2.22	-	2.22	-
Mukesh Nagar	-	-	-	-	0.69	1.10	0.69	1.10
Anjali Gupta	-	-	-	-	4.04	-	4.04	-
Short-term borrowings	-	**324.75**	-	-	-	-	-	**324.75**
NDRAVG Business Park Private Limited	-	324.75	-	-	-	-	-	324.75
Advance to employees	-	-	-	-	-	**39.71**	-	**39.71**
Vinayak Gupta	-	-	-	-	-	39.71	-	39.71
Loan from director	-	-	-	-	**447.85**	-	**447.85**	-
Sanjay Gupta	-	-	-	-	447.85	-	447.85	-
Investments	**1.50**	**986.07**	-	-	-	-	**1.50**	**986.07**
NDR AVG Logistics LLP	1.50	1.50	-	-	-	-	1.50	1.50
NDRAVG Business Park Private Limited	-	984.57	-	-	-	-	-	984.57

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for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

Notes to the consolidated financial statements

for the year ended 31 March 2024

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55 Disclosure under Part III of the Schedule III of the Companies Act, 2013

Interest in subsidiaries & associate:

Name of entity in the Group	Place of Business/Country of Incorporation	Nature	Proportion of ownership interest	
			As at 31 March 2024	As at 31 March 2023
Galaxy Packers and Movers Private Limited	India	Subsidiary	100.00%	0%
AVG Sunil Liquid Logistics Private Limited	India	Subsidiary	51.00%	0%
NDRAVG Business Park Private Limited (upto 30 January 2024)	India	Associate	0%	35%
NDR AVG Logistics LLP	India	Associate	30%	30%

Notes:

a. Nature of business of Galaxy Packers and Movers Private Limited is to provide movers and packers facility and logistics consultancy to other logistics company.

b. Nature of business of AVG Sunil Liquid Logistics Private Limited is providing transportation services through tankers containing liquid material and to provide logistics consultancy services to other logistics Company.

c. Nature of business of NDRAVG business park private limited is warehouse development and allied facilities, god owns, cold storages and facilities for storage of commodities, article, build/construct commercial spaces, open spaces etc.

d. Nature of business of NDR AVG Logistics LLP is warehouse development and allied facilities, godowns, cold storages and facilities for storage of commodities, article, build/construct commercial spaces, open spaces etc.

The Holding Company's share of assets, liabilities, income and expenses of subsidiaries and associates are as follows: -

Name of entity in the Group	Net assets i.e. total assets - total liabilities		Share in profit and loss		Share in other comprehensive income		Share in total comprehensive income	
	As a % of consolidated net assets	Amount	As a % of consolidated profit and loss	Amount	As a % of consolidated other comprehensive income	Amount	As a % of consolidated total comprehensive income	Amount
AVG Logistics Limited - Parent								
31 March 2024	100.01%	20,009.26	100.53%	3,272.39	100.00%	0.22	100.53%	3,272.61
31 March 2023	89.54%	8,914.53	94.27%	786.67	100.00%	(1.01)	94.26%	785.66
Galaxy Packers and Movers Private Limited - Subsidiary								
31 March 2024	-0.06%	(12.18)	-0.53%	(17.18)	0.00%	-	-0.53%	(17.18)
31 March 2023	0.00%	-	0.00%	-	0.00%	-	0.00%	-
AVG Sunil Liquid Logistics Private Limited - Subsidiary								
31 March 2024	0.05%	9.85	0.00%	(0.15)	0.00%	-	0.00%	(0.15)
31 March 2023	0.00%	-	0.00%	-	0.00%	-	0.00%	-
NDRAVG Business Park Private Limited - Associate (Investment as per equity method)								
31 March 2024	0.00%	-	0.00%	-	0.00%	-	0.00%	-
31 March 2023	10.46%	1,041.63	5.73%	47.86	0.00%		5.74%	47.86
NDR AVG Logistics LLP - Associate (Investment as per equity method) (upto 30 January 2024)								
31 March 2024	0.00%	0.30	0.00%	(0.03)	0.00%	-	0.00%	(0.03)
31 March 2023	0.00%	0.33	-0.02%	(0.17)	0.00%	-	-0.02%	(0.17)
31 March 2024		20,006.93		3,255.06		0.22		3,255.28
31 March 2023		9,956.16		834.53		(1.01)		833.52

56 Proposed dividend

The Board of Directors of the Holding Company have proposed equity dividend of ₹ 1.20 per equity share in respect of the year ended March 31, 2024 subject to the approval of shareholders at the Annual General Meeting.

57 Additional regulatory information in schedule III:

(a) The Group has not revalued its property, plant and equipment (including right-of-use assets) or intangible assets or both during the year.

(b) Benami property: There are no proceedings being initiated or are pending against the Group for holding any benami property under the benami transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

(c) Wilful defaulter: the Group has not been declared as wilful defaulter by any bank or financial institution or other lender.

(d) The Group does not have any transactions with Companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956.

(e) The Group has complied with the number of layers prescribed under the Act.

(f) Additional information to be disclosed by way of notes to statement of profit and loss:

- The Group does not have any undisclosed income which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income-tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income-tax Act, 1961).
- The Group has not traded or invested in crypto currency or virtual currency during the year.

Notes to the consolidated financial statements

for the year ended 31 March 2024

(All amounts in INR lakhs, unless otherwise stated)

(g) Utilisation of borrowed funds and share premium

(i) The Group has not advanced or loaned or invested funds to any other person or entity, including foreign entities (intermediaries) with the understanding that the intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (ultimate beneficiaries); or
- provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.

(ii) The Group has not received any fund from any person or entity, including foreign entities (funding party) with the understanding (whether recorded in writing or otherwise) that the Group shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding party (ultimate beneficiaries) or
- provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

58 The Code on social security, 2020 ('Code') relating to employee benefits during employment and post employment benefits received presidential assent in September 2020. The code has been published in the Gazette of India. However, the date on which the code will come into effect has not been notified. The Group will assess the impact of the code when it comes into effect and will record any related impact in the period the code becomes effective.

59 There were no amounts which were required to be transferred to the Investor and Protection Fund by the Group.

60 The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

61 The figures for the corresponding previous year have been regrouped/reclassified wherever necessary, to make them comparable. There are no other subsequent events that occurred after the reporting date.

As per our report of even date
For **M S K A & Associates**
Chartered Accountants
Firm Registration Number: 105047W

Naresh Anand
Partner
Membership No.: 503662

Place: Chandigarh
Date: 29 May 2024

For and on behalf of the Board of Directors
AVG Logistics Limited
CIN:L60200DL2010PLC198327

Sanjay Gupta
Managing Director
DIN: 00527801

Asha Gupta
Director
DIN: 02864795

Himanshu Sharma
Chief Financial Officer

Mukesh Kumar Nagar
Company Secretary

Place: Delhi
Date: 29 May 2024

Notice

Notice is hereby given that the Annual General Meeting ("AGM") of the Members of AVG Logistics Limited (the "Company") will be held on Monday, September 30, 2024 at 10:30 A.M. at Bliss and Blessings Banquet, near Jhilmil Metro Station, Delhi-110095 to transact the following business:

ORDINARY BUSINESS(ES):-

1. **To receive, consider and adopt:**

To consider, and if thought fit, to pass, with or without modification(s), the following resolution, as an Ordinary resolution:

a. the Audited Standalone Financial Statements of the Company for the financial year ended on March 31, 2024 and the Reports of the Board of Directors and Auditors thereon; and

b. the Audited Consolidated Financial Statements of the Company for the financial year ended on March 31, 2024 and the Report of the Auditors thereon.

2. **To declare a final dividend of Re. 1.2/- per equity share of Rs. 10/- each for the Financial Year 2023-24.**

To consider, and if thought fit, to pass, with or without modification(s), the following resolution, as an Ordinary resolution:

"RESLOVED THAT, a Dividend at the rate of Rs. 1.20 per equity share of Rs. 10 each fully paid-up of the Company be and is here by declared for the financial year ended 31st March, 2024 and the same be paid as recommended by the Board of Directors of the Company, out of the profits of the Company for the financial year ended 31st March, 2024.

3. **To re-appoint Mrs. Asha Gupta (DIN: 02864795), who retires by rotation and being eligible, offers herself for re-appointment:**

To consider, and if thought fit, to pass, with or without modification(s), the following resolution, as an Ordinary resolution:

"RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013 and rules made thereunder (including any statutory modification(s) or re-enactment thereof, for the time being in force), Mrs. Asha Gupta (DIN: 02864795), Director of the Company, who retires by rotation at this Annual General Meeting and being eligible, offered herself for re-appointment, be and is hereby re-appointed as a Director of the Company liable to retire by rotation."

SPECIAL BUSINESS:

4. **To re-appoint Mr. Pawan Kant (DIN: 08594895) as an Independent Director for further period of 5 years:**

To consider, and if thought fit, to pass, with or without modification(s), the following resolution, as a Special resolution:

"RESOLVED THAT pursuant to the provisions of Sections 149, 150 and 152 and other applicable provisions, if any, read along with Schedule IV to the Companies Act, 2013 ('the Act') [including any statutory modification(s) or re-enactment(s) thereof for the time being in force], the Companies (Appointment and Qualifications of Directors) Rules, 2014 and Regulation 17 and any other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended from time to time, Mr. Pawan Kant (DIN: 08594895), who was appointed as an Independent Director of the Company for a term of 5 (five) consecutive years on November 05, 2019 and who being eligible for re-appointment as an Independent Director has given his consent along with a declaration that he meets the criteria for independence under Section 149(6) of the Act and the rules framed thereunder and Regulation 16(1)(b) of the SEBI Listing Regulations and in respect of whom the Company has received a Notice in writing from a Member under Section 160(1) of the Act proposing her candidature for the office of Director and based on the recommendation of the Nomination & Remuneration Committee and the Board of Directors of the Company, be and is hereby re-appointed as an Independent Director of the Company, not liable to retire by rotation, to hold office for a second term of 5 (five) consecutive years on the Board of the Company commencing from August 14, 2024 upto August 13, 2029 (both days inclusive).

RESOLVED FURTHER THAT the Board of Directors of the Company (including its Committee thereof) be and is hereby authorised to do all such acts, deeds, matters and things as may be necessary, expedient and desirable for the purpose of giving effect to this resolution."

By order of the Board of Directors
For **AVG Logistics Limited**

Sd/-
Mukesh Nagar
Company Secretary

Date: 14.08.2024
Place: Delhi

CIN: L60200DL2010PLC198327
Registered Office:
25 DDA Market, Savita Vihar, New Delhi-110092

Notice (Contd.)

Notes:

1. **A MEMBER ENTITLED TO ATTEND AND VOTE IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF/HERSELF AND THE PROXY NEED NOT TO BE A MEMBER OF THE COMPANY. PROXY FORM SHOULD BE DEPOSITED AT THE REGISTERED OFFICE OF THE COMPANY AT LEAST 48 HOURS BEFORE THE COMMENCEMENT OF THE MEETING.** A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or Shareholder.
2. Body Corporate member are requested to send a certified copy of the Board Resolution authorizing their representative to attend & vote at the meeting pursuant to provision of Section 113 of the Companies Act, 2013.
3. All documents referred in the accompanying notice are available for inspection at the Registered Office of the Company during working days between 10.00 A.M. to 2.00 P.M. till the date of Annual General Meeting and also at the meeting.
4. Members are requested to intimate the change, if any, in their registered address immediately.
5. Members/Proxies should bring the Attendance Slip duly filled in and signed for attending the meeting.
6. It will be appreciated that queries, if any, on accounts and operations of the Company are sent to the Registered Office of the Company ten days in advance of the meeting so that the information may be made readily available.
7. The Register of Directors and their Shareholdings, Register of Contracts with related party and in which Directors are interested and Register of Proxies would be available for inspection by the Members at the meeting.
8. Register of Members and the Share Transfer Books of the Company will remain closed from Tuesday, September 24, 2024 till Monday, September 30, 2024 for the purpose of the AGM.
9. A person entered in Register of Members on 23.09.2024 (record date/cut off date) shall be eligible to exercise the right of a member to participate and vote at the General Meeting and any change to an entry on the register after the Record Date shall be disregarded in determining the right of any person to attend and vote at such General meeting.
10. The non-resident Indian shareholders are requested to inform the company immediately about:
    a. The change in the residential status on return to India for Permanent settlement.
    b. The particulars of NRO bank account in India if not furnished Earlier.
11. The Company has made necessary arrangements for the members to hold their shares in dematerialized form. Members are also entitled to make nomination in respect of the shares held by them in dematerialized form with their respective DP's.
12. Additional Information, pursuant to Regulation 36 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, in respect of the Directors seeking appointment/ reappointment at the Annual General Meeting, is furnished as Annexure-I to the Notice. The directors have furnished consent /declaration for their appointment/ reappointment as required under the Companies Act, 2013and the rules there under.
13. Pursuant to the provisions of Sections 101 of the Act read with the Companies (Accounts) Rules, 2014, the notice of the Annual General Meeting (AGM) along with Attendance Slip and Proxy form, are being sent by electronic mode to the members whose email addresses are registered with the Company/ Depository Participant(s) and the Notice of AGM available on website of the company at www.avglogistics.com. The Notice can also be accessed from the websites of the Stock Exchange i.e. National Stock Exchange of India Limited at www.nseindia.com and at BSE Limited at www.bseindia.com
14. Members holding shares in electronic form are requested to intimate immediately any change in their address or bank mandates to their Depository Participants with whom they are maintaining their Demat accounts.
15. A person who is not a member as on cut-off date should treat this Notice for information purpose only.
16. In case of Joint holder's attending the meeting, the Joint-holder's who is higher in the order will be entitled to vote at the meeting.
17. A route map showing direction to reach the venue of the meeting is given at the end of this Notice.
18. Any person who is entiltled to receive notice and have not received the notice may obtain the copy of the Notice of AGM by e-mail at company's e-mail id i.e. praveen@avglogistics.com

Notice (Contd.)

Remote e-Voting Instructions for shareholders:

As per the SEBI circular dated December 9, 2020, individual shareholders holding securities in demat mode can register directly with the depository or will have the option of accessing various ESP portals directly from their demat accounts.

Login method for Individual shareholders holding securities in demat mode is given below:

1. Individual Shareholders holding securities in demat mode with NSDL
    1. Existing IDeAS user can visit the e-Services website of NSDL viz.. https://eservices.nsdl.comeither on a personal computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login"" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name i.e. LINKINTIME and you will be re-directed to "InstaVote" website for casting your vote during the remote e-Voting period.
    2. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com Select "Register Online for IDeAS Portal" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
    3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a personal computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e.your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name i.e. LINKINTIMEand you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
2. Individual Shareholders holding securities in demat mode with CDSL
    1. Existing users who have opted for Easi / Easiest, can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or www.cdslindia.com and click on New System Myeasi.
    2. After successful login of Easi/Easiest the user will be able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e. LINKINTIME. Click on LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
    3. If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration.
    4. Alternatively, the user can directly access e-Voting page by providing demat account number and PAN No. from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. LINKINTIME. Click on LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
3. Individual Shareholders (holding securities in demat mode) login through their depository participants

    You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name i.e. LINKINTIME and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.

    Login method for Individual shareholders holding securities in physical form/ Non-Individual Shareholders holding securities in demat mode is given below:

    Individual Shareholders of the company, holding shares in physical form / Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register for e-Voting facility of Link Intime as under:

    1. Open the internet browser and launch the URL: https://instavote.linkintime.co.in

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2. Click on **"Sign Up"** under **'SHARE HOLDER'** tab and register with your following details: -

A. User ID:

Shareholders holding shares in physical form shall provide Event No + Folio Number registered with the Company. Shareholders holding shares in NSDL demat account shall provide 8 Character DP ID followed by 8 Digit Client ID; Shareholders holding shares in CDSL demat account shall provide 16 Digit Beneficiary ID.

B. PAN: Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.

C. DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP / Company - in DD/MM/YYYY format)

D. Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/ Company.

Shareholders holding shares in **physical form but have not recorded 'C' and 'D', shall provide their Folio number in 'D' above*

Shareholders holding shares in **NSDL form, shall provide 'D' above*

- Set the password of your choice (The password should contain minimum 8 characters, at least one special Character (@!#$&*), at least one numeral, at least one alphabet and at least one capital letter).
- Click "confirm" (Your password is now generated).

3. Click on 'Login' under **'SHARE HOLDER'** tab.
4. Enter your User ID, Password and Image Verification (CAPTCHA) Code and click on 'Submit'.

Cast your vote electronically:

1. After successful login, you will be able to see the notification for e-voting. Select 'View' icon.
2. E-voting page will appear.
3. Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).
4. After selecting the desired option i.e. Favour / Against, click on 'Submit'. A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

Guidelines for Institutional shareholders:

Institutional shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on the e-voting system of LIIPL at https://instavote.linkintime.co.in and register themselves as **'Custodian / Mutual Fund / Corporate Body'.** They are also required to upload a scanned certified true copy of the board resolution /authority letter/power of attorney etc. together with attested specimen signature of the duly authorised representative(s) in PDF format in the **'Custodian / Mutual Fund / Corporate Body'** login for the Scrutinizer to verify the same.

Helpdesk for Individual Shareholders holding securities in physical mode/ Institutional shareholders:

Shareholders facing any technical issue in login may contact Link Intime INSTAVOTE helpdesk by sending a request at enotices@linkintime.co.in or contact on: - Tel: 022 – 4918 6000.

Helpdesk for Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 or 22-23058542-43.

Individual Shareholders holding securities in Physical mode has forgotten the password:

If an Individual Shareholders holding securities in Physical mode has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the "Forgot Password" option available on the e-Voting website of Link Intime: https://instavote.linkintime.co.in

*Click on 'Login' under **'SHARE HOLDER'** tab and further Click **'forgot password?'**

*Enter User ID, select Mode and Enter Image Verification code (CAPTCHA). Click on "SUBMIT".

In case shareholders is having valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing the information about the particulars of the Security Question and Answer, PAN, DOB/DOI, Bank Account Number (last four digits) etc. as mentioned above. The password should contain minimum 8 characters, at least one special character (@!#$&), at least one numeral, at least one alphabet and at least one capital letter.*

User ID for Shareholders holding shares in Physical Form (i.e. Share Certificate): Your User ID is Event No +Folio Number registered with the Company

Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Shareholders who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned depository/ depository participants website.

- It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular "Event".

InstaVote Support Desk

Link Intime India Private Limited

Notice (Contd.)

EXPLANTORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 SETTING OUT ALL MATERIAL FACTS:

ITEM NO: 4

Mr. Pawan Kant (DIN: 08594895) is currently an Independent Director of the Company, Chairperson of the Board.

Mr. Pawan Kant (DIN: 08594895) was appointed as an Independent Director of the Company for a period of 5 (five) consecutive years dated November 05, 2019 and is eligible for re-appointment for a second term on the Board of the Company.

Based on the recommendation of the Nomination & Remuneration Committee ('NRC'), the Board of Directors at its meeting held on August 14, 2024 proposed the re-appointment of Mr. Pawan Kant as an Independent Director of the Company for a second term of 5 (five) consecutive years commencing from August 14, 2024 upto August 13, 2029 (both days inclusive), not liable to retire by rotation, for the approval of the Members by way of a Special Resolution.

Mr. Pawan Kant has a rich experience of 34 years in transportation & logistics business along with Operational and corporate activities. Mr. Kant was the General Manager at Central Warehousing Corporation and a board director for State Warehousing Corporations in multiple states for around 10 years. He was appointed as Advisor to the Managing Director of Central Railside Warehouse Company Limited.

The Company has in terms of Section 160(1) of the Companies Act, 2013 ('the Act') received a notice from a Member proposing his candidature for the office of Director. The Company has received a declaration from Mr. Pawan Kant confirming that he continues to meet the criteria of independence as prescribed under Section 149(6) of the Act, read with the rules framed thereunder and Regulation 16(1)(b) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations').

None of the Directors or Key Managerial Personnel ('KMP') of the Company or their respective relatives, except Mr. Pawan Kant and his relatives, are concerned or interested, financially or otherwise, in the resolution set out at Item No. 4 of the accompanying Notice.

Annexure-I

1. **Details of the Directors seeking appointment / re-appointment:**

Name of Director	Mr. Sanjay Gupta
DIN	00527801
Date of Birth	22.10.1968
Brief Resume covering Expertise in specific functional areas and Experience	He has more than 33 years of experience in multi- model logistics, warehousing and retail logistics. His knowledge, good management skill, excellent decision making, controlling and strategic planning leads him to start his own entrepreneur. Even in a short span of time he has achieved an unexpected growth in the business. Mr. Sanjay Gupta has an objective of delivering excellent services to the customers. He is a visionary logistics professional; he has managed to introduce train movements on several most difficult routes and deployment of 32ft. containers on high volume road routes. The Innovative skills have always been the one of the strength of Mr. Sanjay Gupta. In 2020 the AVG Logistics launched first Indian train from Panipat, India to Benapole, Bangladesh through Indian Railways for exporting Nestle Baby milk Powder.
Qualifications	Bachelor of Commerce from Maharashi Dayanand University , Rohtak, Haryana
Directorships held in Companies	AVG Logistics Limited- Listed Entity
PCG Logistics Private Limited- Unlisted Entity	
NDRAVG Business Park Private Limited- Unlisted Entity	
Galaxy Packers and Movers Private Limited- Unlisted Entity	
AVG Sunil Liquid Logistics Private Limited- Unlisted Entity	
Membership / Chairmanship of Committees of Public Companies	**AVG Logistics Limited** Operational Committee- Chairman Stakeholder Relationship Committee- Member Audit Committee- Member Nomination and Remuneration Committee- Member
Shareholdings in the Company	14.58%
Disclosure of relationships between directors inter-se.	Spouse of Mrs. Asha Gupta, Whole Time Director of the Company
Remuneration received from the Company in the Financial Year 2022-23.	Rupees Seventy Eight Lakhs Lakhs
Terms and Conditions of appointment / re-appointment along with details of remuneration sought to be paid	None
Date of first appointment on the Board	16.01.2012
The number of Meetings of the Board attended during the Financial Year 2023-24/during the tenure of their appointment	Nine Attended- Nine

2. **Details of the Directors seeking appointment / re-appointment:**

Name of Director	Mr. Pawan Kant
DIN	08594895
Date of Birth	08.12.1958
Brief Resume covering Expertise in specific functional areas and Experience	Mr. Pawan Kant has a rich experience of 34 years in transportation & logistics business along with Operational and corporate activities. Mr. Kant was the General Manager at Central Warehousing Corporation and a board director for State Warehousing Corporations in multiple states for around 10 years. He was appointed as Advisor to the Managing Director of Central Railside Warehouse Company Limited.
Qualifications	Post Graduate
Directorships held in Companies	AVG Logistics Limited- Listed Entity
Membership / Chairmanship of Committees of Public Companies	Nil
Shareholdings in the Company	Nil
Disclosure of relationships between directors inter-se	None
Remuneration received from the Company in the Financial Year 2022-23.	Nil
Terms and Conditions of appointment / re-appointment along with details of remuneration sought to be paid	Not Applicable
Date of first appointment on the Board	04.07.2023
The number of Meetings of the Board attended during the Financial Year 2023-24/during the tenure of their appointment	No. Meeting held During FY – 9 Attended- 9

Notice (Contd.)

FORM No. MGT-11

PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies (Management and Administration) Rules, 2014]

CIN: L60200DL2010PLC198327

Name of the Company: AVG Logistics Limited

Registered Office: Office No. 25, D.D.A Market, Savita Vihar, Delhi-110092

Name of the Member(s):

Registered Address:

E-mail id:

Folio No./Client ID:

DP ID:

I/We being the members of ______________________, holding ______________shares, hereby appoint

1. Name:
   Address:
   Email Id:
   Signature: ________________, or failing him
2. Name:
   Address:
   Email Id:
   Signature: ________________,

As my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at [illegible] Annual General Meeting of the Company, to be held on Monday, 30th September, 2024 at 10:30 A.M. at Bliss and Blessings Banquet Near Jhilmil Metro Station, Delhi-110095 and at any adjournment thereof in respect of such resolutions as are indicated below:

Notice (Contd.)

Resolution No:

Resolution No.	Description	For	Against
1.	1. To receive, consider and adopt:		
	a) the Audited Standalone Financial Statements of the Company for the financial year ended on March 31, 2023 and the Reports of the Board of Directors and Auditors thereon; and b) the Audited Consolidated Financial Statements of the Company for the financial year ended on March 31, 2023 and the Report of the Auditors thereon.		
2.	To declare a final dividend of Re. 1.2/- per equity share of Rs. 10/- each for the Financial Year 2023-24.		
3.	To appoint Mrs. Asha Gupta (DIN: 02864795), who retires by rotation and being eligible, offers himself for re-appointment.		
4.	To re-appoint Mr. Pawan Kant for a further period of 5 years.		

Signed this ______________________day of ______________________2024

____________________ ____________________

Signature of Shareholder Signature of Proxy holder(s)

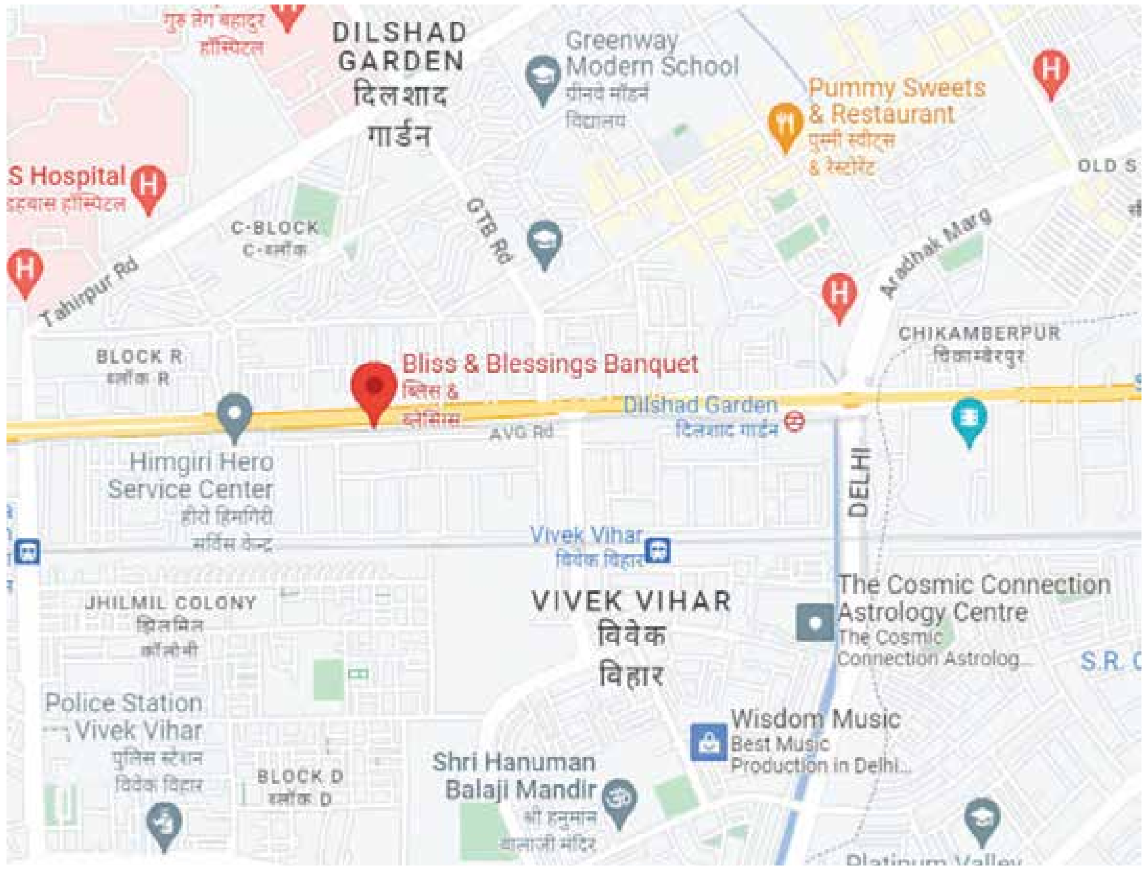
Affix Revenue Stamp

Notes:

1. This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.
2. A person can act as proxy on behalf of Members upto and not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company. Further, a member holding more than ten percent, of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as proxy for any other person or Member.
3. In the case of joint holders, the signature of any one holder shall be sufficient, but the names of all joint holders should be stated.
4. Appointing a proxy does not prevent a member from attending in person if he so wishes.

Notice (Contd.)

ROUTE MAP



Contact Information
Tel: 011-45674071
Toll Free No.: 1800-103-9665
Mob: +91-8527291062
Website: www.avglogistics.com

Head Office Address
102, First Floor , Jhilmil Metro Station Complex,
Above State Bank of India, Delhi - 110 095.