

YBL/CS/2020-21/120

January 22, 2021

National Stock Exchange of India Limited

Exchange Plaza, Plot no. C/1, G Block, Bandra - Kurla Complex, Bandra (E) Mumbai - 400 051

**NSE Symbol: YESBANK** 

Dear Sir / Madam,

**BSE Limited** 

Corporate Relations Department P.J. Towers, Dalal Street Mumbai – 400 001

BSE Scrip Code: 532648

Sub.: Outcome of Board Meeting - Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations")

This is with reference to our letters dated January 11, 2021 and January 18, 2021, wherein we had informed you that a meeting of the Board of Directors of YES Bank Limited ("the Bank") will be held on Friday, January 22, 2021, to *inter-alia* to (i) consider and approve the Unaudited Standalone and Consolidated Financial Results of the Bank for the quarter (Q3) and nine months ended on December 31, 2020 along with Limited Review Report of the statutory auditors, and (ii) discuss and consider raising of funds by issue of equity shares / depository receipts / convertible bonds / debentures / warrants / any other equity linked securities, through permissible modes, subject to necessary shareholders/ regulatory approvals, as applicable.

Pursuant to the applicable provisions of the SEBI Listing Regulations, this is to inform you that the Board of Directors of the Bank at its meeting held today, *inter-alia*, considered and approved the following:

- 1) Unaudited Standalone and Consolidated Financial Results of the Bank for the quarter (Q3) and nine months ended on December 31, 2020 and took note of the Limited Review Report thereon, submitted by M/s. M. P. Chitale & Co. Statutory Auditors of the Bank pursuant to the SEBI Listing Regulations.
- 2) Raising of funds for an amount aggregating up to Rs. 10,000 Crores (Rupees Ten Thousand Crores), in one or more tranches, on such terms and conditions as it may deem fit, by way of issuance of securities, through one or more permissible mode(s) including but not limited through a Qualified Institutions Placement/ Rights Issue / Global Depository Receipts / American Depository Receipts / Foreign Currency Convertible Bonds / Further Public Offering or a combination thereof, subject to shareholders' enabling approval.
- 3) Seeking shareholders' approval (by way of a special resolution) in relation to the raising of funds as mentioned above, by means of a postal ballot.

Copies of the Unaudited Standalone and Consolidated Financial Results for quarter and nine months ended December 31, 2020 along with the Limited Review Report are enclosed herewith.

A Press Release and Investor Presentation on the Financial Results for quarter and nine months ended December 31, 2020 are also enclosed herewith.



The Board Meeting commenced at 10:30 A.M. and concluded at 4.00 P.M.

You are requested to take note of the same.

Thanking you,

Yours faithfully,

For YES BANK LIMITED

Shivanand R Shettigar Group Company Secretary

Encl: As above

### M. P. Chitale & Co.

### **Chartered Accountants**

Hamam House, Ambalal Doshi Marg, Fort, Mumbai - 400 001 • Tel : 22651186/ 22653023 / 24 • Fax : 2265 5334 • E-mail : office@mpchitale.com

INDEPENDENT AUDITOR'S LIMITED REVIEW REPORT ON STANDALONE UNAUDITED QUARTERLY AND YEAR TO DATE FINANCIAL RESULTS OF YES BANK LIMITED PURSUANT TO THE REGULATION 33 OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS. 2015

To
The Board of Directors,
YES BANK Limited.,
Mumbai.

- We have reviewed the accompanying statement of Standalone unaudited Financial Results of YES BANK Limited (hereinafter referred to as "the Bank") for the quarter and nine months ended December 31, 2020 (the "Statement"), being submitted by the Bank pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations. 2015, as amended ("Listing Regulations").
- 2. This Statement which is the responsibility of the Bank's Management and approved by the Board of Directors has been prepared in accordance with recognition and measurement principles laid down in Accounting Standard 25 "Interim Financial Reporting" as prescribed under section 133 of the Companies Act, 2013 read with relevant rules issued thereunder, the relevant provisions of Banking Regulation Act, 1949, the relevant prudential norms issued by the Reserve Bank of India in respect of income recognition, asset classification, provisioning and other related matters ("RBI Guidelines") and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the financial results are free of material misstatement. A review is limited primarily to inquiries of Bank personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

### Conclusion

4. Based on our review conducted as above nothing has come to our attention that causes us to believe that the accompanying Statement of Unaudited Standalone Financial results, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Accounting Standard, RBI guidelines and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of

Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended including the manner in which it is to be disclosed or that it contains any material misstatement or that it has not been prepared in accordance with the relevant prudential norms issued by the Reserve Bank of India in respect of income recognition, asset classification, provisioning and other related matters or that it contains any material misstatement.

### **Emphasis of Matter**

- 5. We draw attention to Note 10 of the accompanying standalone financial results, which describes the state of affairs pertaining to the whistle blower complaints received in prior years and the subsequent actions including the corrective steps initiated by the Bank. The Management has made provisions in accordance with the relevant prudential norms issued by the Reserve Bank of India in respect of income recognition, asset classification and provisioning and does not expect any further substantial impact on the financial position of the Bank. Our conclusion is not modified of this matter.
- 6. We draw attention to Note 12 of the accompanying standalone financial results, which describes the business uncertainties due to the outbreak of SARS-CoV-2 virus (COVID-19). In view of these uncertainties, the impact on the Bank's results is significantly dependent on future developments. Our conclusion is not modified in respect of this matter.

### Other Matter

7. The Financial Statements of the Bank for the previous year ended March 31, 2020 were audited by the predecessor auditors. The auditors have expressed Qualified opinion vide their report dated May 6, 2020 on such financial statements. Further, the Financial Results of the Bank as per Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the quarter and nine months ended December 31, 2019 have been reviewed by the predecessor auditors who have issued qualified conclusion vide its report dated March 14, 2020. Our conclusion on the statement is not modified in respect of the above matter.

For M. P. Chitale & Co.

**Chartered Accountants** 

ICAI Firm Registration. No.: 101851W

HITALE

Ashutosh Pednekar

**Partner** 

ICAI Membership No.: 041037 UDIN: 21041037AAAAF1722

Place: Mumbai

Date : January 22, 2021





### YES BANK Limited

Regd. Office: YES BANK Tower, One International Center, Tower- II, 15th Floor, Senapati Bapat Marg, Elphinstone (W), Mumbai 400 013, India Website: www.yesbank.in Email Id: shareholders@yesbank.in

### UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2020

(₹ in Lakhs)

		For the Quarter ended			For the Nine Months ended		For the Year ended	
Sr	DARWING AND	31.12.2020	30.09.2020	31.12.2019	31.12.2020	31.12.2019	31.03.2020	
No.	PARTICULARS	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)	
1	Interest earned (a)+(b)+(c)+(d)	532,111	524,539	564,284	1,605,258	2,084,527	2,606,661	
(a)	Interest/discount on advances/bills	447,456	443,138	474,949	1,347,270	1,668,029	2,126.11	
(b)	Income on investments	64,568	62,835	78,553	203,804	374,595		
(c)	Interest on balances with Reserve Bank of India and other inter-bank funds	10,938	8,068	1,881	23,843	18,689		
(d)	Others	9.149	10,498	8,902	30.342	23,213	33,413	
2	Other Income (Refer Note 4)	119,726	70,675	62,566	252,468	284,424	20174	
3	TOTAL INCOME (1+2)	651,837	595,214	626,850	1,857,726	2,368,951		
4	Interest Expended	276,069	327,202	457,806	961,065	1,531,373		
5	Operating Expenses (i)+(ii)	147,214	132,010	169,687	417,419	496,467		
(i)	Payments to and provisions for employees	60,087	61,200	64,024	185,653	196,089		
(ii)	Other operating expenses	87,127	70.810	105,662	231,766	300,378		
6	Total Expenditure (4+5) (excluding provisions and contingencies)	423,283	459,212	627,492	1,378,484	2,027,840		
7	Operating Profit (before Provisions and Contingencies)(3-6)	228,554	136,003	(642)	479,242	341,111	351,752	
8	Provisions (other than Tax expense) and Contingencies (net)	219,884	118,734	2,476,573	447,279	2,788,609	3,275,843	
9	Exceptional Items			-	-			
10	Profit from ordinary activities before tax (7-8-9)	8,670	17,269	(2,477,215)	31,963	(2,447,498)	(2,924,091	
11	Tax Expense	(6,401)	4,332	(621,184)	(589)	(542,835)		
12	Net profit from Ordinary Activities after tax (10-11)	15,071	12,937	(1,856,031)	32,552	(1,904,663)		
13	Extraordinary Items (Net of tax)		-		-		629,69	
14	NET PROFIT (12-13)	15,071	12,937	(1,856,031)	32,552	(1,904,663)		
15	Paid-up equity Share Capital (Face value of ₹ 2 each)	501,098	501,098	51,009	501,098	51,009	251,00	
16	Reserves & Surplus excluding revaluation reserves						1,921,62	
17	Analytical ratios:							
(i)	Percentage of Shares held by Government of India	Nil	Nil	Nil	Nil	Nil	Nil	
(ii)	Capital Adequacy ratio - Basel III*	19.4%	19.9%	4.1%	19.4%	4.1%	8,59	
(iii)	Earning per share for the period / year							
	- Basic ₹ (before extraordinary items)	0.06	0.06	(72.77)	0.16	(78.21)	(77.57	
	- Diluted ₹ (before extraordinary items)	0.06	0.06	(72.77)	0.16	(78.21)	(77.57	
	- Basic ₹ (after extraordinary items)	NA	NA	NA	NA	NA	(56.07	
	- Diluted ₹ (after extraordinary items)	NA	NA	NA	NA	NA	(56.06	
		(Not Annualized)	(Not Annualized)	(Not Annualized)	(Not Annualized)	(Not Annualized)	[Annualized	
(iv)	NPA ratios-							
(a)	Gross NPA	2,954,654	3,234,436	4,070,920	2,954,654	4,070,920	3,287,759	
(b)	Net NPA	685,658	786,813	1,111,472	685,658	1,111,472		
(c)	% of Gross NPA	15.36%	16.90%	18.87%	15.36%	18.87%		
(d)	% of Net NPA	4.04%	4.71%	5.97%	4.04%	5.97%		
-	Return on assets (average) (annualized)	0.2%	0.2%	(23.3%)	0.2%	(7,6%)		

\* As at December 31, 2019, CET 1 ratio of the Bank was below the regulatory minimum requirements (regulatory requirement - 7,375%) and hence as per RBI guidelines Tier I and Tier II ratio is restricted to 1.5% and 2% respectively. Further as at March 31, 2020, Tier 1 ratio of the Bank was below the regulatory minimum requirement and hence Tier II ratio is restricted to 2%





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### Notes:

- 1. The results have been taken on record by the Board of Directors of the Bank at its meeting held in Mumbai today, Friday, January 22, 2021. The results have been subject to "Limited Review" by the Statutory Auditors of the Bank. There is no qualification in the auditor's review report for the quarter and nine months ended December 31, 2020.
- 2 The Bank has applied its significant accounting policies in the preparation of these financial results consistent with those followed in the annual financial statements for the year ended March 31, 2020
- 3 On July 23, 2020, the Bank issued 12,504,433,750 equity shares of face value of ₹ 2 each for cash pursuant to Further Public Offering (FPO) aggregating to ₹ 14,850 crore (net of share issue expenses).
- 4 Other income includes fees and commission earned from guarantees/letters of credit, loans, financial advisory fees, selling of third party products, earnings from foreign exchange transactions and profit/loss from sale of securities.
- 5 Return on assets is computed using a simple average of total assets at the beginning and at the end of the relevant period.
- 6 The disclosures for NPA referred to in point 17(iv) above correspond to Non Performing Advances.
- 7 As at December 31, 2020, the total capital infused and outstanding is ₹ 149.0 crore in YES Securities (India) Limited, ₹ 109.5 crore in YES Asset Management (India) Limited and ₹ 0.8 crore in YES Trustee Limited. All three are wholly owned subsidiary companies of the Bank. The Bank has provided ₹ 43.8 crore for impairment of investment in YES Asset Management (India) Limited and YES Trustee Limited and YES Trustee Limited. The Bank has entered into a definitive agreement to sell its entire stake in YES Asset Management (India) Limited and YES Trustee Limited to GPL Finance and Investments Limited. The transaction is subject to requisite approvals from the Regulatory Authorities.
- 8 As the business of the Bank is concentrated in India; the segment disclosures made pertain to domestic segment.
- 9 The Bank has a total deferred tax asset of ₹8,395 crore as at December 31, 2020. The Bank continues to carry such deferred tax asset in its Balance Sheet, as basis financial projections approved by the Board of Directors, there is reasonable certainty of having sufficient taxable income to enable realization of the said deferred tax asset as specified in Accounting Standard 22 (Accounting for Taxes on Income).
- The Bank became aware in September 2018 through communications from stock exchanges of anonymous whistleblower complaints alleging irregularities in the Bank's operations, potential conflict of interest of the founder and former MD & CEO and allegations of incorrect NPA classification. The Bank conducted an internal enquiry of these allegations, which was carried out by management and supervised by the Board of Directors. The enquiry resulted in a report that was reviewed by the Board in November 2018. Based on further inputs and deliberations in December 2018, the Audit Committee of the Bank engaged an external firm to independently examine the matter. In April 2019, the Bank had received the phase 1 report from the external firm and based on further review/ deliberations had directed a phase 2 investigation from the said firm. The Bank has taken this report to the Audit Committee. As advised by the Audit Committee, the Bank has reviewed and carried out remediation actions across areas of process, design, policy and control related issues highlighted in the report including conducting forensic audits for few of the identified borrower accounts. The forensic audits for remaining accounts are in the process. This update was presented to the Board on January 15, 2021. Substantial part of exposures to such borrower accounts has already been recognized as NPA and commensurately provided.

Further, the Bank received forensic audit reports on certain borrower groups commissioned by other consortium bankers, which gave more information regarding the above mentioned allegations and has filed complaints with the law enforcement agencies. Also, Law Enforcement Agencies (LEAs) - the Enforcement Directorate (ED), the Central Bureau of Investigations (CBI) and the Serious Fraud Investigation Office (SFIO) haves launched investigations into some aspects of transactions of the founder and former MD & CEO, and alleged links with certain borrower groups. LEAs are investigating allegations of money laundering, fraud and nexus between the founder and former MD & CEO and certain loan transactions. The investigation continues to be carried out by the various law enforcement agencies. However, the Bank does not foresee any substantial financial impact on the Bank arising out of these investigations.

- 11 RBI invoked Section 45 of the Banking Regulation Act, 1949 and reconstituted the Bank on March 13, 2020. As a consequence of the reconstitution the Bank was deemed to be un-viable and accordingly, the conditions for a write-down of certain Basel III additional Tier 1 Bonds(" AT 1 Bonds") issued by the Bank were triggered. Hence, such AT 1 Bonds amounting to ₹ 8,415 Crore were been fully written down permanently on March 14, 2020 (disclosed as an extraordinary item in the results for the period ended 31 March 2020). There are pending litigations challenging the decision of the Bank to write down AT 1 bonds. The Bank, based on the legal opinion of its external legal counsel is of the view that the Bank's decision to write down the AT 1 bonds is in accordance with the contractual terms and regulatory framework, as applicable for issuance of these
- AT 1 Bonds.

  In March 2020, the Indian government announced a strict 21-day lockdown which was further extended in phases across the country to contain the spread of the Covid -19 pandemic. Subsequently, the lockdown has been lifted by the government for many activities in a phased manner outside specified containment zones.

  Further positive news on vaccine development has underpinned optimism on the outlook, though it is marred by second wave of the virus including more virulent strains. The impact of the COVID-19 pandemic, including changes in customer behavior, as well as restrictions on business and individual activities, has led to significant volatility in global and Indian financial markets and a significant decrease in global and local economic activity, which may persist even after the restrictions related to the COVID-19 outbreak are lifted. While there has been some improvement in economic activities during the current quarter, the slowdown may lead to a rise in the loan delinquency. The extent to which the COVID-19 pandemic will continue to impact the Bank's results will depend on future developments, which are highly uncertain. Further, the Honourable Supreme Court in a writ petition filed by Gajendra Sharma Vs Union of India & Anr vide its interim order dated September 3, 2020 directed Banks that the accounts which were not declared Non performing asset (NPA) till August 31, 2020 shall not be declared NPA until further orders. Pursuant to the order, the Bank has not declared any account as NPA, which was not declared as NPA till August 31, 2020 or thereafter as per the RBI master circular on Prudential norms on Income Recognition, Asset classification and provisioning pertaining to advances.

  In line of above, the Bank has created COVID-19 provision of ₹ 2,683 crores as at December 31, 2020 (₹ 1,918 crores as at September 30, 2020).
- During the nine months ended December 31, 2020, the Bank has sold and transferred securities from HTM category exceeding 5% of the book value of investment held in HTM category at the beginning of the year. The 5% threshold referred to above does not include onetime transfer of securities to/from HTM category with the approval of Board of Directors permitted to be undertaken by banks as per extant RBI guidelines, sale of securities under pre-announced Open Market Operation (OMO) auction to the RBI and sale of securities or transfer to AFS / HFT consequent to the reduction of ceiling on SLR securities under HTM. The Bank has realised profit of ₹ 529 crores in Q3 FY21 and ₹ 661 crores in the nine months ended December 31, 2020 from sale of HTM categories. The market value of investments (excluding investments in subsidiaries) under HTM category was ₹ 22,829.51 crore and was higher than the book value thereof as at December 31, 2020.
- 14 The figures for the quarter and nine months ended December 31, 2019 and year ended March 31, 2020 were reviewed/audited by the previous auditors.
- 15 Previous period figures have been regrouped / reclassified wherever necessary to conform to current period classification.





### SEGMENTAL RESULTS

				Standalo	one			
		For	the Quarter ended		For the Nine N	Months ended	For the Year ended	
		31.12.2020	30.09.2020	31.12.2019	31.12.2020	31.12.2019	31.03.2020	
Sr No	PARTICULARS	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)	
1	Segment revenue							
(a)	Treasury	298,264	295,658	282,666	963,315	922,489	1,189,052	
(b)	Corporate Banking	330,720	344,093	360,450	1,036,501	1,360,900	1,705,500	
(c)	Retail Banking	168,734	138,635	166,258	417,517	449,774	591,618	
(d)	Other Banking Operations	5,852	5,613	4,872	15,168	13,866	19,826	
(e)	Unallocated	167	41	5	302	18	29	
	TOTAL	803,737	784,041	814,251	2,432,803	2,747,047	3,506,025	
	Add / (Less): Inter Segment Revenue	(151,900)	(188,826)	(187,401)	(575,077)	(378,096)		
	Income from Operations	651,837	595,214	626,850	1,857,726	2,368,951		
2	Segmental Results							
(a)	Treasury	151,071	138,550	(112,243)	439,704	110,730	(150,562)	
(b)	Corporate Banking	(80,173)	(74,697)	(2,278,342)	(225,555)	(2,319,772)		
	Retail Banking	(32,224)	(18,661)	(26,642)	(90,640)	(71,483)		
	Other Banking Operations	3,334	2,580	(9,161)	6,780	(4,937)		
(e)	Unallocated	(33,338)	(30,502)	(50,828)	(98,325)	(162,037)		
	Profit before Tax	8,670	17,269	(2,477,216)	31,963	(2,447,498		
3	Segment Assets							
(a)	Treasury	7,690,466	6,980,710	8,993,792	7,690,466	8,993,792	7,186,479	
(b)	Corporate Banking	11,057,943	12,209,067	13,983,353	11,057,943	13,983,353	12,588,800	
(c)	Retail Banking	6,261,215	4,812,617	5,100,321	6,261,215	5,100,321	5,033,450	
(d)	Other Banking Operations	2,019	2,946	1,562	2,019	1,562	2,324	
(e)	Unallocated	994,606	976,093	1,019,475	994,606	1,019,475	971,639	
	Total	26,006,249	24,981,433	29,098,502	26,006,249	29,098,502	25,782,692	
4	Segment Liabilities							
(a)	Treasury	7,467,421	7,701,177	10,139,987	7,467,421	10,139,987	13,170,790	
(b)	Corporate Banking	7,913,348	7,504,267	9,157,290	7,913,348	9,157,290	4,794,688	
(c)	Retail Banking	6,826,593	5,998,850	7,907,020	6,826,593	7.907.020	5,479,604	
(d)	Other Banking Operations	6,911	8,862	11,153	6,911	11,153	9,707	
(e)	Unallocated	96,334	89,149	961,277	96,334	961,277	155,274	
7	Capital and Reserves	3,695,642	3,679,128	921,776	3,695,642	921,776	2,172,629	
	Total	26,006,249	24,981,433	29,098,502	26,006,249	29,098,502	25,782,692	

Segment revenue and segment result for the quarter and year ended March 31, 2020, does not include Extra-ordinary item of AT1 write-down amounting to Rs 841,500 lakks

SEGMENT	PRINCIPAL ACTIVITIES				
Treasury	Includes investments, all financial markets activities undertaken on behalf of the Bank's customers, proprietary trading, maintenance of reserve requirements and resource mobilisation from other banks and financial institutions.				
Corporate Banking	Includes lending, deposit taking and other services offered to corporate customers.				
Retail Banking	Includes lending, deposit taking and other services offered to retail customers.				
Other Banking Operations	Includes para banking activities like third party product distribution, merchant banking etc.				

Place: Mumbai Date: January 22, 2021 For YES BANK Limited

Prashant Kumar

Managing Director & CEO



### M. P. Chitale & Co.

**Chartered Accountants** 

Hamam House, Ambalal Doshi Marg, Fort, Mumbai - 400 001 • Tel : 22651186/ 22653023 / 24 • Fax : 2265 5334 • E-mail : office@mpchitale.com

INDEPENDENT AUDITOR'S LIMITED REVIEW REPORT ON CONSOLIDATED UNAUDITED QUARTERLY AND YEAR TO DATE FINANCIAL RESULTS OF YES BANK LIMITED PURSUANT TO THE REGULATION 33 OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS. 2015

To,
The Board of Directors,
YES BANK Limited,
Mumbai.

- Results of YES BANK Limited (hereinafter referred to as "the Bank"/ the 'Parent') and its subsidiaries (the Parent and its subsidiaries together referred to as the 'Group') for the quarter and nine months ended December 31, 2020 (the "Statement"), being submitted by the Group pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations. 2015, as amended ("Listing Regulations"), except for the disclosures relating to consolidated Pillar 3 disclosure as at December 31,2020, including leverage ratio and liquidity coverage ratio under Basel III Capital Regulations as have been disclosed on the Bank's website and in respect of which a link has been provided in the Statement and have not been reviewed by us.
- 2. This Statement which is the responsibility of the Bank's Management and approved by the Board of Directors has been prepared in accordance with recognition and measurement principles laid down in Accounting Standard 25 "Interim Financial Reporting" as prescribed under section 133 of the Companies Act, 2013 read with relevant rules issued thereunder, the relevant provisions of Banking Regulation Act, 1949, the relevant prudential norms issued by the Reserve Bank of India in respect of income recognition, asset classification, provisioning and other related matters ("RBI Guidelines") and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the financial results are free of material misstatement. A review is limited primarily to inquiries of Bank personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.





We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33 (8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable.

4. The Statement includes the results of the following entities:

### **Parent**

YES BANK Limited,

### **Subsidiaries**

- YES Securities (India) Limited,
- YES Asset Management (India) Limited, and
- YES Trustee Limited

### Conclusion

5. Based on our review conducted and the procedures performed as per (3) above and basis the consideration of the limited review report in case of one of the subsidiary by another auditor, nothing has come to our attention that causes us to believe that the accompanying Statement of Unaudited Consolidated Financial results, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Accounting Standard, RBI guidelines and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended including the manner in which it is to be disclosed, except for the disclosure relating to pillar 3 disclosure as at December 31, 2020 including leverage ratio and liquidity coverage ratio under Basel III Capital Regulations as have been disclosed on the Bank's website and in respect of which a link has been provided in the statement and have not been reviewed by us, or that it contains any material misstatement or that it has not been prepared in accordance with the relevant prudential norms issued by the Reserve Bank of India in respect of income recognition, asset classification, provisioning and other related matters or that it contains any material misstatement.

### **Emphasis of Matter**

6. We draw attention to Note 10 of the accompanying standalone financial results, which describes the state of affairs pertaining to the whistle blower complaints received in prior years and the subsequent actions including the corrective steps initiated by the Bank. The Management has made provisions in accordance with the relevant prudential norms issued by the Reserve Bank of India in respect of income recognition, asset classification and provisioning and does not expect any further substantial impact on the financial position of the Bank. Our conclusion is not modified of this matter.





7. We draw attention to Note 12 of the accompanying standalone financial results, which describes the business uncertainties due to the outbreak of SARS-CoV-2 virus (COVID-19). In view of these uncertainties, the impact on the Bank's results is significantly dependent on future developments. Our conclusion is not modified in respect of this matter.

### Other Matter

- 8. We did not review the interim financial results of one subsidiary included in the Statement whose reviewed interim financial results reflect total revenues of Rs. 0.49 crores and Rs. 3.49 crores and total net loss after tax of Rs. 3.62 crores and Rs.9.50 crores for the quarter and nine months ended December 31, 2020 respectively as considered in the Consolidated Unaudited Financial Results. These financial results have been reviewed by another auditor whose report has been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of this subsidiary, is based solely on the report of the other auditor and the procedures performed by us as stated in paragraph 3 above.
- 9. The Consolidated Financial Statements of the Bank for the previous year ended March 31, 2020 were audited by the predecessor auditors. The auditors have expressed Qualified opinion vide their report dated May 6, 2020 on such financial statements. Further, the Consolidated Financial Results of the Bank as per Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the quarter and nine months ended December 31, 2020 have been reviewed by the predecessor auditors who have issued qualified conclusion vide its report dated March 14, 2020.

Our conclusion on the Statement is not modified in respect of the above two matters.

For M. P. Chitale & Co.

**Chartered Accountants** 

ICAI Firm Registration. No.: 101851W

Ashutosh Pednekar

Partner

ICAI Membership No.: 041037

UDIN: 21041037AAAAAG5849

Place: Mumbai

Date : January 22, 2021



### YES BANK Limited

Regd. Office: YES BANK Tower, One International Center, Tower- II, 15th Floor, Senapati Bapat Marg, Elphinstone (W), Mumbai 400 013, India Website: www.yesbank.in Email Id: shareholders@yesbank.in

### UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2020

(₹ in Lakhs)

			For the Quarter ende	d	For the Nine N	For the Nine Months ended	
Sr	DARWING AND	31.12.2020	30.09.2020	31.12.2019	31.12.2020	31.12.2019	31.03.2020
No.	PARTICULARS	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1	Interest earned (a)+(b)+(c)+(d)	532,056	524,510	563,891	1,605,167	2,083,458	
(a)	Interest/discount on advances/bills	447,401	443,109	474,556	1,347,179	1,666,960	
(b)	Income on investments	64.568	62,835	78,553	203,804	374,595	
(c)	Interest on balances with Reserve Bank of India and other inter-bank funds	10,938	8,068	1,881	23,843	18,689	
(d)	Others	9,149	10,498	8,902	30,342	23,214	33,413
2	Other Income (Refer Note 4)	122,516	72,702	65,852	258,879	291,613	354,110
3	TOTAL INCOME (1+2)	654,572	597,212	629,743	1,864,046	2,375,072	2,959,312
4	Interest Expended	275,962	327,093	457,731	960,788	1,531,115	
5	Operating Expenses (i)+(ii)	150,359	135,027	173,275	426,716	507,732	
(i)	Payments to and provisions for employees	62,267	63.194	66,519	191,952	203,533	269,132
(ii)	Other operating expenses	88,093	71.833	106,757	234,764	304,200	
6	Total Expenditure (4+5) (excluding provisions and contingencies)	426,321	462,121	631,007	1,387,503	2,038,847	2,612,821
7	Operating Profit (before Provisions and Contingencies)(3-6)	228,252	135,091	(1,263)	476,543	336,224	346,491
8	Provisions (other than Tax expense) and Contingencies (net)	219,885	118,733	2,476,573	446,934	2,788,609	3,271,810
9	Exceptional Items	4	-		-		
10	Profit from ordinary activities before tax (7-8-9)	8,367	16,358	(2,477,837)	29,610	(2,452,385)	(2,925,319)
11	Tax Expense	(6,401)	4,333	(621,412)	(589)	(542,607)	(652,367)
12	Net profit from Ordinary Activities after tax (10-11)	14,768	12,025	(1,856,424)	30,199	(1,909,778)	(2,272,953)
13	Extraordinary Items (Net of tax)		-				629,694
14	NET PROFIT (12-13)	14,768	12,025	(1,856,424)	30,199	(1,909,778)	(1,643,258)
15	Paid-up equity Share Capital (Face value of ₹ 2 each)	501,098	501,098	51,009	501,098	51,009	251,009
16	Reserves & Surplus excluding revaluation reserves						1,918,487
17	Analytical ratios:						
(i)	Percentage of Shares held by Government of India	Nil	Nil	Nil	Nil	Nil	Nil
(ii)	Capital Adequacy ratio - Basel III*	19.5%	19.9%	4.2%	19.5%	4.2%	8.5%
(iii)	Earning per share for the period / year (before and after extraordinary items)						
	- Basic ₹ (before extraordinary items)	0.06	0.05	(72.97)	0.15	(78.42)	(77.62)
	- Diluted ₹ (before extraordinary items)	0.06	0.05	(72.97)	0.15	(78.42)	
	- Basic ₹ (after extraordinary items)	NA	NA	NA NA	NA	NA	
	- Diluted ₹ (after extraordinary items)	NA	NA	NA NA	NA NA	NA	
	Didition ( (inter-extraordinary memb)	(Not Annualized)		(Not Annualized)		(Not Annualized)	(/
(iv)	NPA ratios-	(Not Annualized)	(Not Annualized)	(Not Annualized)	(Not Annualized)	(Not Annualized)	Annualized
(a)	Gross NPA	2,954,654	3,234,436	4,070,920	2,954,654	4,070,920	3,287,759
-	Net NPA	685,658	786,813	1,111,472	685,658	1,111,472	
(c)	% of Gross NPA	15.36%	16.90%	18.87%	15,36%	18.87%	
(d)	% of Net NPA	4.04%	4.71%	5.97%	4.04%	5.97%	
(v)	Return on assets (average) (annualized)	0.2%	0.2%	(23.3%)		(7.6%)	

<sup>\*</sup> As at December 31, 2019, CET 1 ratio of the Bank was below the regulatory minimum requirements (regulatory requirement - 7.375%) and hence as per RBI guidelines Tier I and Tier II ratio is restricted to 1.5% and 2% respectively. Further as at March 31, 2020, Tier 1 ratio of the Bank was below the regulatory minimum requirement and hence Tier II ratio is restricted to 2%





### Notes:

- 1 The results have been taken on record by the Board of Directors of the Bank at its meeting held in Mumbai today, Friday, January 22, 2021. The results have been subject to "Limited Review" by the Statutory Auditors of the Bank. There is no qualification in the auditor's review report for the quarter and nine months ended December 31, 2020.
- 2 The Bank has applied its significant accounting policies in the preparation of these financial results consistent with those followed in the annual financial statements for the year ended March 31, 2020
- 3 On July 23, 2020, the Bank issued 12,504,433,750 equity shares of face value of ₹ 2 each for cash pursuant to Further Public Offering (FPO) aggregating to ₹ 14,850 crore (net of share issue expenses).
- 4 Other income includes fees and commission earned from guarantees/letters of credit, loans, financial advisory fees, selling of third party products, earnings from foreign exchange transactions and profit/loss from sale of securities.
- 5 Return on assets is computed using a simple average of total assets at the beginning and at the end of the relevant period.
- 6 The disclosures for NPA referred to in point 17(iv) above correspond to Non Performing Advances.
- 7 In accordance with RBI circular DBR.No.BP.BC.1/21.06.201/2015-16 dated July 1, 2015 on 'Basel III Capital Regulations' read together with RBI circular DBR.No.BP.BC.80/21.06.201/2014-15 dated March 31, 2015 on 'Prudential Guidelines on Capital Adequacy and Liquidity Standards Amendments' requires banks to make applicable Pillar 3 disclosures including leverage ratio and liquidity coverage ratio on a consolidated basis under Basel III Framework. The Pillar III disclosures have not been subjected to review or audit by the statutory auditors. The Bank has made these disclosures which are available on its website at the following link. https://www.yesbank.in/pdf/basel\_iii\_disclosure\_dec\_31\_2020.pdf
- 8 As the business of the Bank is concentrated in India; the segment disclosures made pertain to domestic segment.
- 9 The Bank has a total deferred tax asset of ₹8,395 crore as at December 31, 2020. The Bank continues to carry such deferred tax asset in its Balance Sheet, as basis financial projections approved by the Board of Directors, there is reasonable certainty of having sufficient taxable income to enable realization of the said deferred tax asset as specified in Accounting Standard 22 (Accounting for Taxes on Income).
- The Bank became aware in September 2018 through communications from stock exchanges of anonymous whistleblower complaints alleging irregularities in the Bank's operations, potential conflict of interest of the founder and former MD & CEO and allegations of incorrect NPA classification. The Bank conducted an internal enquiry of these allegations, which was carried out by management and supervised by the Board of Directors. The enquiry resulted in a report that was reviewed by the Board in November 2018. Based on further inputs and deliberations in December 2018, the Audit Committee of the Bank engaged an external firm to independently examine the matter. In April 2019, the Bank had received the phase 1 report from the external firm and based on further review/ deliberations had directed a phase 2 investigation from the said firm. In February 2020, the Bank has received the final phase 2 report from the said external firm. The Bank has taken this report to the Audit Committee. As advised by the Audit Committee, the Bank has reviewed and carried out remediation actions across areas of process, design, policy and control related issues highlighted in the report including conducting forensic audits for few of the identified borrower accounts. The forensic audits for remaining accounts are in the process. This update was presented to the Board on January 15, 2021, Substantial part of exposures to such borrower accounts has already been recognized as NPA and commensurately provided.

Further, the Bank received forensic audit reports on certain borrower groups commissioned by other consortium bankers, which gave more information regarding the above mentioned allegations and has filed complaints with the law enforcement agencies. Also, Law Enforcement Agencies (LEAs) - the Enforcement Directorate (ED), the Central Bureau of Investigations (CBI) and the Serious Fraud Investigation Office (SFIO) haves launched investigations into some aspects of transactions of the founder and former MD & CEO, and alleged links with certain borrower groups. LEAs are investigating allegations of money laundering, fraud and nexus between the founder and former MD & CEO and certain loan transactions. The investigation continues to be carried out by the various law enforcement agencies. However, the Bank does not foresee any substantial financial impact on the Bank arising out of these investigations.

- 11 RBI invoked Section 45 of the Banking Regulation Act, 1949 and reconstituted the Bank on March 13, 2020. As a consequence of the reconstitution the Bank was deemed to be un-viable and accordingly, the conditions for a write-down of certain Basel III additional Tier 1 Bonds(" AT 1 Bonds") issued by the Bank were triggered. Hence, such AT 1 Bonds amounting to ₹ 8,415 Crore were been fully written down permanently on March 14, 2020 (disclosed as an extraordinary item in the results for the period ended 31 March 2020). There are pending litigations challenging the decision of the Bank to write down AT 1 bonds. The Bank, based on the legal opinion of its external legal counsel is of the view that the Bank's decision to write down the AT 1 bonds is in accordance with the contractual terms and regulatory framework, as applicable for issuance of these AT 1 Bonds.
- 12 In March 2020, the Indian government announced a strict 21-day lockdown which was further extended in phases across the country to contain the spread of the Covid -19 pandemic. Subsequently, the lockdown has been lifted by the government for many activities in a phased manner outside specified containment zones. Further positive news on vaccine development has underpinned optimism on the outlook, though it is marred by second wave of the virus including more virulent strains. The impact of the COVID-19 pandemic, including changes in customer behavior, as well as restrictions on business and individual activities, has led to significant volatility in global and Indian financial markets and a significant decrease in global and local economic activity, which may persist even after the restrictions related to the COVID-19 outbreak are lifted. While there has been some improvement in economic activities during the current quarter, the slowdown may lead to a rise in the loan delinquency. The extent to which the COVID-19 pandemic will continue to impact the Bank's results will depend on future developments, which are highly uncertain. Further, the Honourable Supreme Court in a writ petition filed by Gajendra Sharma Vs Union of India & Anr vide its interim order dated September 3, 2020 directed Banks that the accounts which were not declared Non performing asset (NPA) till August 31, 2020 shall not be declared NPA until further orders. Pursuant to the order, the Bank has not declared any account as NPA, which was not declared as NPA till August 31, 2020 or thereafter as per the RBI master circular on Prudential norms on Income Recognition, Asset classification and provisioning pertaining to advances.

  In line of above, the Bank has created COVID-19 provision of ₹ 2,683 crores as at December 31, 2020 (₹ 1,918 crores as at September 30, 2020).
- 13 During the nine months ended December 31, 2020, the Bank has sold and transferred securities from HTM category exceeding 5% of the book value of investment held in HTM category at the beginning of the year. The 5% threshold referred to above does not include onetime transfer of securities to/from HTM category with the approval of Board of Directors permitted to be undertaken by banks as per extant RBI guidelines, sale of securities under pre-announced Open Market Operation (OMO) auction to the RBI and sale of securities or transfer to AFS / HFT consequent to the reduction of ceiling on SLR securities under HTM. The Bank has realised profit of ₹ 529 crores in Q3 FY21 and ₹ 661 crores in the nine months ended December 31, 2020 from sale of HTM categories. The market value of investments (excluding investments in subsidiaries) under HTM category was ₹ 22,829.51 crore and was higher than the book value thereof as at December 31, 2020.
- 14 The figures for the quarter and nine months ended December 31, 2019 and year ended March 31, 2020 were reviewed/audited by the previous auditors
- 15 Previous period figures have been regrouped / reclassified wherever necessary to conform to current period classification.







SEGMENTAL RESULTS

		F	or the Quarter ende	d	For the Nine M	lonths ended	For the Year ended	
		31.12.2020 30.09.2020		31.12.2019	31.12.2020	31.12.2019	31.03.2020	
Sr No	PARTICULARS	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)	
1	Segment revenue							
(a)	Treasury	298,265	295,658	282,666	963,315	922,489	1,189,052	
(b)	Corporate Banking	330,670	344,062	360.048	1,036,409	1,359,814	1,704,015	
(c)	Retail Banking	168,734	138,635	166,258	417,517	449,773	591.618	
(d)	Other Banking Operations	8,631	7,595	8,149	21,526	21,056	29,779	
(e)	Unallocated*	173	89	21	355	33	64	
	TOTAL	806.473	786,039	817,142	2,439,123	2,753,166	3,514,528	
	Add / (Less): Inter Segment Revenue	(151,901)	(188,826)	(187,400)	(575,077)	(378,095)	(555,216)	
	Income from Operations	654,572	597,212	629,742	1,864,046	2,375,071	2,959,312	
2	Segmental Results							
(a)	Treasury	151,071	138,550	(112,243)	439,704	110,730	(150,562)	
(b)	Corporate Banking	(80,116)	(74,621)	(2,278,651)	(225,369)	(2,320,582)	(2,448,832)	
(c)	Retail Banking	(32,224)	(18,661)	(26,642)	(90,640)	(71,483)	(104,699)	
(d)	Other Banking Operations	2.979	1,560	(9,490)	3,867	(9,029)	(4,508)	
(e)	Unallocated	(33.343)	(30,470)	(50,811)	(97,952)	(162,021)	(216,719)	
	Profit before Tax	8,367	16,358	(2,477,837)	29,610	(2,452,385)	(2,925,319)	
3	Segment Assets							
(a)	Treasury	7,690,928	6.981.172	8,996,957	7,690,928	8,996,957	7,189,644	
(b)	Corporate Banking	11,039,997	12,199,382	13,965,482	11,039,997	13,965,482	12,587,779	
(c)	Retail Banking	6,261,215	4,812,617	5,100,321	6,261,215	5,100,321	5,033,450	
(d)	Other Banking Operations	39,349	32,844	39,862	39,349	39,862		
(e)	Unallocated	974,825	957,554	998,597	974,825	998,597	954,607	
	Total	26,006,315	24,983,569	29,101,219	26,006,315	29,101,219	25,783,216	
4	Segment Liabilities							
(a)	Treasury	7,467,421	7,701,178	10,139,987	7,467,421	10,139,987	13,170,790	
(b)	Corporate Banking	7,895,403	7,494,582	9,150,793	7,895,403	9,150,793	4,789,342	
(c)	Retail Banking	6,826,592	5,998,849	7,907,020	6,826,592	7,907,020	5,479,604	
(d)	Other Banking Operations	30,234	25,615	26,914	30,234	26,914	19,584	
(e)	Unallocated	96,510	89,401	961,522	96,510	961,522	154,401	
	Capital and Reserves	3,690,155	3,673,944	914,983	3,690,155	914,983		
	Total	26,006,315	24,983,569	29,101,219	26,006,315	29,101,219		

Segment revenue and segment result for the quarter and year ended March 31, 2020, does not include Extra-ordinary item of AT1 write-down amounting to Rs 841,500 lakhs

SEGMENT	PRINCIPAL ACTIVITIES
Treasury	Includes investments, all financial markets activities undertaken on behalf of the Bank's customers, proprietary trading maintenance of reserve requirements and resource mobilisation from other banks and financial institutions.
Corporate Banking	Includes lending, deposit taking and other services offered to corporate customers.
Retail Banking	Includes lending, deposit taking and other services offered to retail customers.
Other Banking Operations	Includes para banking activities like third party product distribution, merchant banking etc.

Place: Mumbai Date: January 22, 2021 For YES BANK Limited

Prashant Kumar

Managing Director & CEO







### **Key updates of Q3FY21**

- **Deposit mobilization continues**; at INR **1,46,233** Crores grew **7.7**% q-o-q and **38.8**% over 9-month period. **CD ratio** further improved to ~**116**%
- CASA Ratio at 26%: First q-o-q rise in 4 quarters; ~2.2 Lac CASA accounts opened in Q3FY21 vs. ~1.5 Lac last quarter
- Sustained momentum in Operating Profits at INR 2,286 Crores, up 68.1% q-o-q
- Cash Recoveries from NPA/ NPI at INR **1,512** Crores in Q3FY21 (INR **2,947** Crores for 9MFY21) of which P&L benefit at INR **1,283** crores (INR **2,430** Crores for 9MFY21)
- Retail + SME disbursements at INR 11,917 Crores vs. INR 6,787 Crores in Q2; Retail advances mix at 28%, up ~400bps q-o-q
- Continued Leadership in Technology: UPI: #1 in P2M transactions, >40% vol. market share, IMPS: #1 Remitter Bank\*
- The Bank has entered into collaboration with Salesforce, a global leader in CRM, to build next gen retail tech. platform
- Launch of next generation products: Corporate NetBanking, YES Premia, YES Private Prime, E-Series Debit Card

### **Financial Highlights**

- Net Profit at INR 151 Crores for Q3FY21 as compared to loss of INR 18,560 Crores in Q3FY20; up 16.5% q-o-q
- Net Interest Income at INR 2,560 Crores grew 29.7% q-o-q aided by higher NIMs at 3.4% # up ~30 bps q-o-q
- Non-Interest income for Q3FY21 at INR 1,197 Crores, grew 69.4% q-o-q. Significant increase seen in retail fees
- Operating expenses at INR 1,472 Crores declined 13.2% y-o-y. C/I ratio improved to ~43.0% # in Q3FY21
- Total step up in provisioning of ~ INR **2,935** Crores; consists of additional INR **765** Crores towards Covid19 related provisioning (aggregate at INR **2,683** Crores) and balance majorly towards **increasing PCR** of both NPA and NPI
- Net Advances at INR 1,69,721 Crores grew 1.7% q-o-q; Strong pickup in Retail and SME disbursements
- Liquidity Coverage Ratio remains healthy at 120.0% as on December 31, 2020
- Capital position: CET I ratio at 13.1%, Total CRAR at 19.6%
- Asset quality parameters improve q-o-q:
  - o PCR for NPA improves to **76.8**% vs. 75.7% last quarter; PCR for NPI at **77.9**% v/s. 70.6% last quarter
  - o GNPA of **15.4**% (vs. 16.9% last quarter)
  - o NNPA of 4.0% (vs. 4.7% last quarter)

\*Among Peer Banks as per NPCI data; # Excluding one-off item. NIM at 3.9% and C/I ratio at 39%, after including one-off item

YES Bank's analyst conference call, scheduled on January 22, 2021 at 6:30 PM IST, can be heard at following link, post 10 PM: <a href="https://www.yesbank.in/about-us/investors-relation/financial-information/financialresults">https://www.yesbank.in/about-us/investors-relation/financial-information/financialresults</a>

### ABOUT YES BANK

YES BANK, is a high quality, customer centric and service driven Bank. Since inception in 2004, YES BANK has grown into a 'Full Service Commercial Bank' providing a complete range of products, services and technology driven digital offerings, catering to corporate, MSME & retail customers. YES BANK operates its Investment banking, Merchant banking & Brokerage businesses through YES SECURITIES and its Mutual Fund business through YES Asset Management (India) Limited, both wholly owned subsidiaries of the Bank. Headquartered in Mumbai, it has a pan-India presence across all 28 states and 8 Union Territories in India including an IBU at GIFT City, and a Representative Office in Abu Dhabi.

### For further information, please contact:

### YES BANK

Swati Singh

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### Financial Highlights from Q2FY21 Results:

P & L Highlights									
(INR in Crores)	Q3FY21	Q2FY21	Growth % (q-o-q)	Q3FY20	Growth % (y-o-y)				
Net Interest Income	2,560	1,973	29.7%	1,065	140.5%				
Non-Interest Income	1,197	707	69.4%	626	91.4%				
Total Net Income	3,758	2,680	40.2%	1,690	122.3%				
Operating Profit/ (Loss)	2,286	1,360	68.1%	-6	NM				
Provision	2,199	1,187	85.2%	24,766	-91.1%				
Profit / (Loss) after Tax	151	129	16.5%	-18,560	NM				
Basic EPS (INR)	0.06	0.06	2.6%	-72.77	NM				
		<b>Key P &amp; L Ratios</b>			•				
Return on Assets *	0.2%	0.2%		-23.3%					
Return on Equity *	1.6%	1.6%		-100.3%					
NIM	3.4% #	3.1%		1.4%					
Cost to Income Ratio	43.0% #	49.3%		100.4%					
Non-Interest Income to Total Income	31.9%	26.4%		37.0%					

Balance Sheet Highlights									
(INR in Crores)	31-Dec-20	30-Sep-20	Growth % (q-o-q)	31-Mar-20	Growth % (9 Months)				
Advances	169,721	166,923	1.7%	171,443	-1.0%				
Deposits	146,233	135,815	7.7%	105,364	38.8%				
Shareholders' funds	36,956	36,791	0.4%	21,726	70.1%				
Total Capital Funds	46,606	47,044	-0.9%	30,809	51.3%				
<b>Total Balance Sheet</b>	260,062	249,814	4.1%	257,827	0.9%				
	Key	y Balance Sheet R	atios		•				
Capital Adequacy	19.6%	19.9%		8.5% ^					
CET I Ratio	13.1%	13.5%		6.3%					
Book Value per share (INR)	14.8	14.7		17.3	=				
Gross NPA	15.36%	16.90%		16.80%	<del>-</del>				
Net NPA	4.04%	4.71%		5.03%					
Provision Coverage Ratio	76.8%	75.7%		73.8%					
Restructured Advances ®	1,523	109		152					
Security Receipts (Net) %	2,170	2,175		2,175					
CASA Ratio	26.0%	24.8%		26.6%					
LCR (Daily average)	111.2%	99.7%		40.0%	-				

 $<sup>^*</sup>Annualized$ 

<sup>#</sup> Excluding one-off item. NIM at 3.9%, C/I ratio at 39% for Q3FY21 after including one-off item

 $<sup>^{\</sup>wedge}$  Tier II ratio capped at 2.0% in line with RBI Basel III regulations

<sup>@</sup> Already implemented as of Dec 31, 2020. During Q3FY21, advances amounting to INR 1,384 Crores were classified as Standard Restructured on account of deferment of DCCO (Date of Commencement of Commercial Operations) in accordance with RBI circular dated February 07, 2020



## **Investor Presentation**

Q3FY21

January 22, 2021



# New Journey - Strategic Objectives

Rebuild the foundation & calibrate growth (FY21)

Rebuild Trust amongst RoA greater than Corporate flows stakeholders **1.0%** (1-3yrs) and Cross sell **1.5%** (3-5yrs) through Market share gains through **Transaction Digital Capabilities** banking Granular Advances: Retail/ Stable liability mix MSME >60% and lower cost of funds: CASA Ratio >40% **Focused Stressed** Stronger **Assets Resolution** governance and underwriting frameworks Predictable and Sustainable **Cost Optimization** Rebuild Capital, Earnings Liabilities and **Liquidity Buffers** Return value to shareholders

**Medium Term Objectives** 

# Sustained performance in line with Strategic Objectives...



### Deposits and Liabilities



Deposits at INR **146,233** Crs ~8% Q-o-Q growth.



CD ratio further improves to ~116% from ~123% in previous quarter





CASA Ratio at **26%**: Increases Q-o-Q for the first time in 4 quarters

### Profitability



Operating Profit: INR **2,286 Crs** (Up ~ **68%** Q-o-Q)



C/I Ratio at **~43%** \* (down **~600 bps** Q-o-Q)



PAT: INR **151 Crs** (Up **16%** Q-o-Q)



P&L benefit of ~INR **1,283 Crs** from NPA/ NPI recoveries

### Advances



Retail + SME Disbursement INR **11,917 Crs** v/s. INR 6,787 Crs in previous quarter



Retail Banking mix at 28%, up ~400 bps Q-o-Q

### Digital



UPI: #1<sup>2</sup> > 40% market share<sup>1</sup> IMPS: #1 Remitter Bank # (As per NPCI)



Launched Corporate Net

Banking – Single platform for all

Banking needs

### New Tie- Ups



Tie-ups with 2 new **Life Insurers** & 2 new **General Insurers** under the open architecture framework



Collaboration with **Salesforce**, a global leader in CRM, to build next - gen Retail technology platform

### **New Product Launches**



YES Premia<sup>®</sup> - 'Truly Yours' Mega outreach program across 1,100 branches: 28k+ client visits



YES Private Prime & Wellness Credit Card | E-series Debit Cards

Data As on December 31 2020/ for Q3FY21

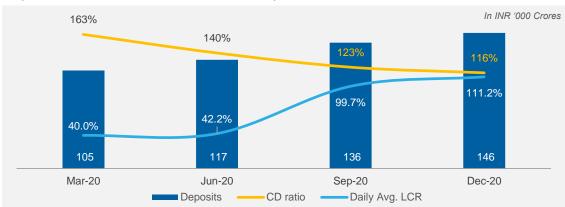
<sup>&</sup>lt;sup>1</sup> Market share calculated by volume of transactions for Q3FY21 based on NPCI data <sup>2</sup> in P2M transactions

<sup>\*</sup> Excluding one-off item. C/I ratio at 39%, after including one-off item; # Among peer banks; @ Proposition for salaried professionals, senior citizens and sole proprietors

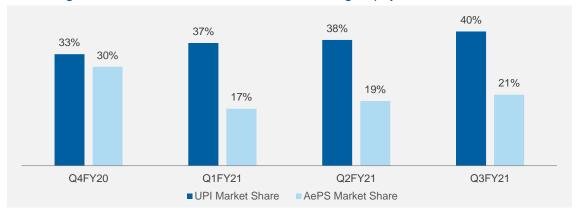
# ... resulting in continuous improvement across parameters



### Deposits, CD Ratio and LCR continue to improve



### Increasing market share# & continued dominance in digital payments

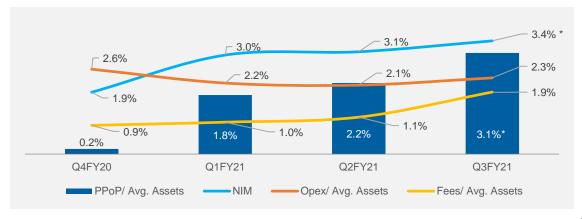


<sup>\*</sup> Excluding one-off item. NIM at 3.9% and PPoP / Avg. Assets at 3.6% for Q3FY21 after including one-off item

### Retail disbursements at record high; significant step-up in SME disbursements



### Healthy and Improving Earnings Performance



<sup>#</sup> Basis Volumes



# FINANCIAL HIGHLIGHTS Q3FY21

Standalone

# Sustained momentum in Operating Profits



In INR Crores

Healthy Net Interest Income, further aided by NPA/NPI recoveries

Significant increase in granular fee items

Operating profit at INR 2,286 Crs up 68% Q-o-Q

Provisioning step-up for Covid-19 and further increase in PCR for both NPA & NPI

PAT at INR 151 Crs, increase of 16% Q-o-Q

Income Statement		Quarter Ended		Growth		
income Statement	Q3FY21	Q2FY21	Q3FY20	Q-o-Q	Y-o-Y	
Net Interest Income	2,560	1,973	1,065	30%	140%	
Non Interest Income	1,197	707	626	69%	91%	
Total Income	3,758	2,680	1,690	40%	122%	
Operating Expense	1,472	1,320	1,697	12%	-13%	
Human Resource Cost	601	612	640	-2%	-6%	
Other Operating Expenses	871	708	1,057	23%	-18%	
Operating Profit / (Loss)	2,286	1,360	(6)	68%	NM	
Provisions	2,199	1,187	24,766	85%	-91%	
Profit Before Tax	87	173	(24,772)	-50%	NM	
Tax Expense	(64)	43	(6,212)	NM	NM	
Net Profit / (Loss)	151	129	(18,560)	16%	NM	
Yield on Advances	9.3%	9.4%	8.4%	(6) bps	89 bps	
Cost of Funds	6.1% *	6.4%	6.6%	(23) bps	(42) bps	
Cost of Deposits	5.9%	6.2%	6.4%	(29) bps	(54) bps	
NIM	3.4% *	3.1%	1.4%	31 bps	199 bps	
Cost to income	43.0% *	49.3%	100.4%	(625) bps	(5,738) bps	

<sup>\*</sup> Excluding one-off item. NIM at 3.9%, Cost of Funds at 5.5% and Cost to Income at 39% for Q3FY21 after including one-off item NM = Not Measurable

# Break Up of Non Interest Income



### In INR Crores

# Healthy growth in Retail Banking fees at **38%** Q-o-Q

- Significant step-up in disbursements
- Third Party Sales expected to further accelerate over the coming quarters driven by new partnerships (now 6 in total across Life and General Insurance vs. 2 earlier) under the open architecture framework

	Quarter Ended			Growth	
	Q3FY21	Q2FY21	Q3FY20	Q-o-Q	Y-o-Y
Non Interest Income*	1,197	707	626	69%	91%
Corporate Trade & Cash Management	128	142	138	-10%	-7%
Forex, Debt Capital Markets & Securities	629	280	8	124%	8170%
Of Which P&L on Sale of Investments	540	145	(10)	272%	NM
Corporate Banking Fees	1	(25)	91	NM	-99%
Retail Banking Fees	409	297	381	38%	7%
Trade & Remittance	43	67	94	-35%	-54%
Facility / Processing Fee	75	59	62	28%	22%
Third Party Sales	34	29	23	17%	46%
Interchange Income	154	88	148	76%	5%
General Banking Fees	102	55	55	87%	87%

<sup>\*</sup> Income from NPA write back included in Non Interest Income, however, not a part of the break up above NM= Not Measurable





In INR Crores

Several initiatives underway as a part of the dedicated cost transformation program aimed at building a long term frugal and efficient cost structure

- Institutionalizing an objective and value centric Technology Demand Management process
- Targeting best-in-class operational efficiency through digitization and productivity release across sales and support processes
- 360 degree assessment of infrastructure and facilities for continuous monitoring and review of underlying costs

### Current quarter costs driven by

- Rise in business volumes and consequent increase in DSA, deposit insurance etc.
- Cost benefits from various initiatives undertaken to materialize over coming quarters

	Quarter Ended			Grov	vth
	Q3FY21	Q2FY21	Q3FY20	Q-o-Q	Y-o-Y
Payments to and provisions for employees	601	612	640	-2%	-6%
Rent, Taxes and Lighting	118	113	129	4%	-9%
Loan Sourcing Fees and DSA	121	55	121	121%	0%
Depreciation on Bank's property	90	85	85	5%	6%
IT related expenses	85	80	80	6%	7%
Professional Fees & Commission	75	52	75	45%	-1%
PSLC Purchases	-	-	63	NM	-100%
Insurance	40	31	58	28%	-30%
Others	343	292	446	18%	-23%
Total	1,472	1,320	1,697	12%	-13%



## Provisions and P&L

Provisions for investments includes INR **467** Crs of additional provisioning towards NPI exposures in a diversified conglomerate

### Provisions for NPA towards:

- Further increase in PCR
- Offset by INR 741 crores of write-back due to recoveries

# Provisions classified as Standard Advances includes:

- INR 765 Crs of additional Covid provisioning
- INR 544 Crs due to provisioning as per requirement of RBI circular on Prudential Framework for Resolution of Stressed Assets dated June 7, 2019

In INR Crores

	Qı	uarter Ended		Growth		
	Q3FY21	Q2FY21	Q3FY20	Q-o-Q	Y-o-Y	
Operating Profit	2,286	1,360	(6)	68%	NM	
Provision for Taxation	(64)	43	(6,212)	NM	NM	
Provision for Investments	525	(16)	2,239	NM	NM	
Provision for Standard Advances	1,482	1,048	(182)	41%	NM	
Provision for Non Performing Advances	195	49	22,328	296%	-99%	
Other Provisions	(3)	106	380	NM	-101%	
Total Provisions	2,135	1,231	18,554	73%	-88%	
Net Profit / (Loss)	151	129	(18,560)	16%	NM	
Return on Assets (annualized)	0.2%	0.2%	-23.3%			
Return on Equity (annualized)	1.6%	1.6%	-100.3%			
Earnings per share - basic (non-annualized)	0.06	0.06	(72.77)			

NM = Not Measurable



## **Balance Sheet**

Balance sheet expansion for the first time in the last seven quarters on the back of healthy deposit growth

Liquidity continues to be in excess with LCR at **120%** as on December 31, 2020

During the quarter, the Bank has prudently allocated INR **560** Crs of Capital towards valuation adjustment on the Standard AFS Corporate Bonds

In INR Crores

	31-Dec-19	31-Mar-20	30-Sep-20	31-Dec-20	Growth % (Q-o-Q)	Growth % (Y-o-Y)
Assets	290,985	257,827	249,814	260,062	4%	-11%
Advances	186,099	171,443	166,923	169,721	2%	-9%
Investments	61,319	43,915	40,470	38,798	-4%	-37%
Liabilities	290,985	257,827	249,814	260,062	4%	-11%
Shareholders' Funds	9,218	21,726	36,791	36,956	0.4%	301%
Total Capital Funds	25,218	30,809	47,044	46,606	-1%	85%
Deposits	165,755	105,364	135,815	146,233	8%	-12%
Borrowings	103,213	113,791	63,378	61,318	-3%	-41%

# YES BANK

# Continued deposit mobilization Growth in CASA + Retail TDs outpacing Corporate TDs

### 8% Q-o-Q growth in Total Deposits aided by

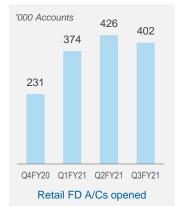
- Sustained NTB Customer Acquisition
  - ~2.2 Lac CASA Accounts opened in Q3FY21
  - All time high CASA customer acquisition of ~85k
     in December 2020
- Increasing throughput, especially from new age businesses
  - API throughput- Q-o-Q increase in value by 52% and volumes by 119%
  - Throughput of Unicorns/ Soonicorns- Q-o-Q increase in value by 2x and volumes by 3x

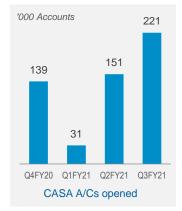
Retail customer acquisition over last few quarters starting to reflect in SA and Retail TD balances

Focused customer outreach and resilience of platform enabled **39%** deposit growth in 9M '21, despite multiple reductions in interest rates

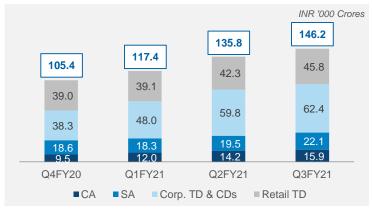
In INR Crores	31-Dec-19	31-Mar-20	30-Sep-20	31-Dec-20	Q-o-Q Growth (%)	9M Growth (%)
Current Account Deposits	23,440	9,499	14,203	15,856	12%	67%
Savings Bank Deposits	29,764	18,564	19,510	22,118	13%	19%
CASA	53,203	28,063	33,713	37,973	13%	35%
CASA Ratio	32.1%	26.6%	24.8%	26.0%		
Term Deposits (TD)	112,552	77,301	102,102	108,260	6%	40%
of which CDs	522	6,935	7,259	7,395	2%	7%
Total Deposits	165,755	105,364	135,815	146,233	8%	39%

### Intensified Retail Customer acquisition...





### ...starting to reflect in SA and Retail TD balances



# Sustained momentum towards higher balance sheet granularity

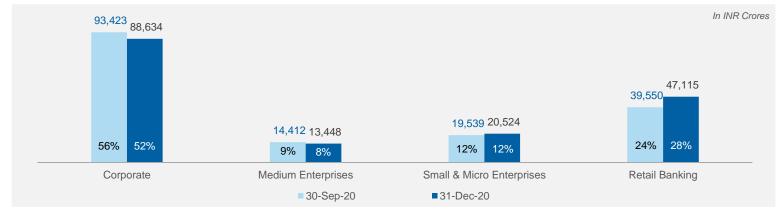


Retail Banking composition of Total Advances at ~28% in Dec'20 up from ~24% in Sep'20

Gross Retail Disbursements\* # of INR **7,470** Crs; predominantly towards secured loans highest ever

Small and Micro Enterprises disbursements\* INR **4,447** Crs; higher than pre-covid levels

### Break up of Advances



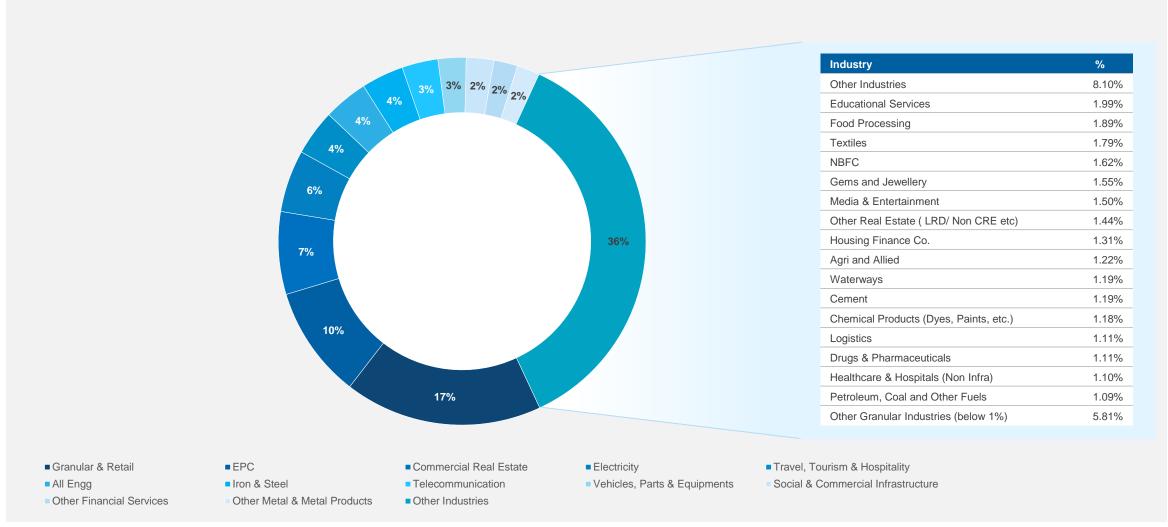
### Granular Retail Banking Advance Mix



<sup>\*</sup> On the basis of new approved limits; # Gross Retail Disbursements exclude Rural Banking and Credit Cards; ^ Predominantly Affordable Home Loans Secured Business Loans includes LAP and LRD



## **Sectoral Mix**



As on December 31, 2020 13



## Corporate Debt Investments

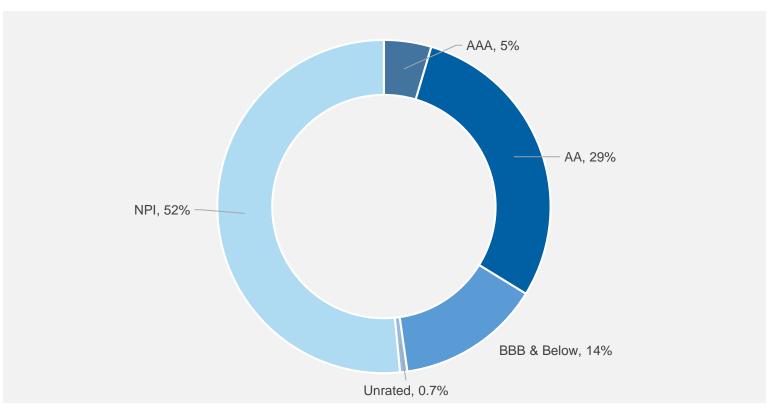
Additional provisioning of INR **467** Crs towards financial services arms of a diversified conglomerate

- Provision Coverage on the total NPI Exposure of INR 5,127 Crs of the conglomerate increased to 72% from 63% last quarter
- Of which, Provision Coverage on exposures to Financial Services entities at 76%

Overall NPI provisioning coverage at ~78% v/s. ~71% last quarter

Additionally during the quarter, the Bank has prudently allocated INR **560** Crs of Capital, towards valuation adjustment on the Standard AFS Corporate Bonds

### Breakup of Corporate AFS Bonds & Commercial Papers\* - Gross exposure of INR 12,512 Crs



\*Based on External Ratings



# **Asset Quality Highlights**

The Bank has not classified borrowers as NPA in line with RBI's IRAC norms as per the Supreme Court interim order dated September 03, 2020

Recoveries & Upgrades of INR **1,066** Crores in Q3FY21

Write-offs of INR 1,747 Crores in Q3FY21

Provision coverage ratio at ~81% including technical write-offs

### The combined impact of above factors has led to

- Decline in GNPA from 16.80% as on March 31, 2020 to 15.36% as on December 31, 2020
- Decline in NNPA from 5.03% as on March 31, 2020 to 4.04% as on December 31, 2020

Asset Quality Parameters	Mar-20	June-20	Sep-20	Dec-20
Gross NPA (%)	16.80%	17.30%	16.90%	15.36%
Net NPA (%)	5.03%	4.96%	4.71%	4.04%
Provision Coverage Ratio (%)	73.77%	75.06%	75.67%	76.79%

In INR Crores

Segmental GNPAs:	Mar-20		Jun-20		Sep-20		Dec-20	
Segmental GNFAS.	GNPA	Ratio %						
Retail	503	1.23%	455	1.17%	335	0.84%	219	0.46%
SME	363	1.66%	380	1.96%	427	2.15%	397	1.91%
Medium Enterprise*	280	2.06%	441	3.03%	459	3.13%	436	3.16%
Corporate	31,731	26.63%	31,426	27.03%	31,124	26.59%	28,495	25.78%
Total	32,878	16.80%	32,702	17.30%	32,344	16.90%	29,547	15.36%



## Summary of Labelled exposures

The Bank continues to maintain adequate level of provisioning against the Labelled Exposures

During Q3FY21, Advances amounting to INR **1,384** Crs were classified as Standard Restructured on account of deferment of DCCO (Date of Commencement of Commercial Operations) in accordance with RBI circular dated February 07, 2020

In INR Crores	Mar-20		Sep	o-20	Dec-20		
	Gross	Provision	Gross	Provision	Gross	Provision	
GNPA	32,878	24,254 (74%)	32,344	24,476 (76%)	29,547	22,690 (77%)	
NFB of NPA accounts	1,686		1,685		1,255	296	
NPI	9,222	6,825 (74%)	6,576	4,653 (71%)	6,576	5,120 (78%)	
ARC	2,175	622 (29%)	2,175	677 (31%)	2,170	677 (31%)	
Std. Restructured Advances*	152	8	109	5	1,523	77	
Erstwhile	37	2	40	2	43	2	
DCCO related	115	6	69	3	1,453	73	
Covid	-	-	-	-	27	3	
Other Std. exposures ^	1,022	204	1,032	229	1,231	467	
Grand Total	47,135	31,913	43,921	30,041	42,301	29,327	

<sup>\*</sup> Already Implemented as of respective date; Erstwhile category represents Standard Restructured accounts and does not include withdrawn categories such as SDR, S4A etc.

<sup>^</sup> Where provisioning has been made as per requirement of RBI circular on Prudential Framework for Resolution of Stressed Assets dated June 7, 2019



# Summary of Standstill & Overdue Advances

Advances overdue between 31 to 60 days amounts to INR 12,316<sup>^</sup> Crs, of which restructuring has been invoked on advances aggregating to INR 2,575 Crs (this is a part of INR 3,692 Crs mentioned in the table)

Total Covid related provisions held as of December 31, 2020 is INR **2,683** Crs

In INR Crores	Total	Of which restructuring invoked*	Breakup of Balance Book					
			Corporate	Medium	SME	Retail	Total	
Advances to borrowers not classified as NPA since 31st Aug 2020 (as per SC order)	8,322	1,264	5,132	94	608	1,224	7,058	
Overdue Advances (61 - 90 days)	6,537	3,105	2,740	70	199	423	3,432	
Other COVID 19 related Restructuring Advances not covered above	3,692	3,692						
Total	18,551	8,062 ^	7,8 <b>72</b>	164	807	1,647	10,489 ^	

<sup>\*</sup> Invoked as of December 31, 2020 but not yet implemented

<sup>^</sup> Above figures do not include Interest Overdue of INR 115 Crs for advances on which Restructuring has been invoked and INR 680 Crs of Interest Overdue on other Overdue Advances



### Focused Stressed Asset Resolution

Focused vertical set up to surgically work towards stressed asset resolution with specialized skill set

Strengthened the team to ~100 (v/s. ~40 earlier)

INR **2,973** Crs Cash Recovery (*Principal + Interest*) achieved in 9MFY21

From Interest Recovery + Provision writebacks, a P&L cushion of INR **2,456** Crs created over 9MFY21, majority of which has been utilized to further beef up Covid related provisioning

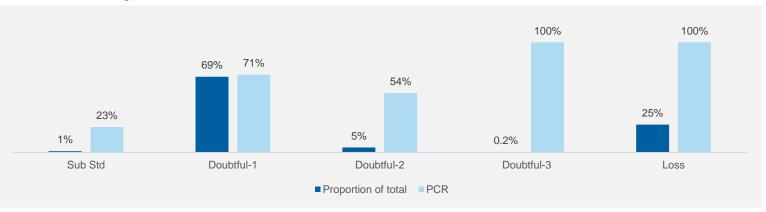
More than adequate provisioning at >75%, allowing the bank to undertake intensified proactive resolution steps including:

- Repossession of collateral properties
- Legal proceedings
- Bilateral negotiations

### Details of Recoveries NPA/ NPI over 9MFY21

INR Crores	Q1FY21	Q2FY21	Q3FY21	Total
Cash Recovery	367	1,094	1,512	2,973
P&L benefit	298	875	1,283	2,456
Interest Recovery	190	198	542	930
Provision writeback	108	677	741	1,526

### PCR of various categories of GNPA



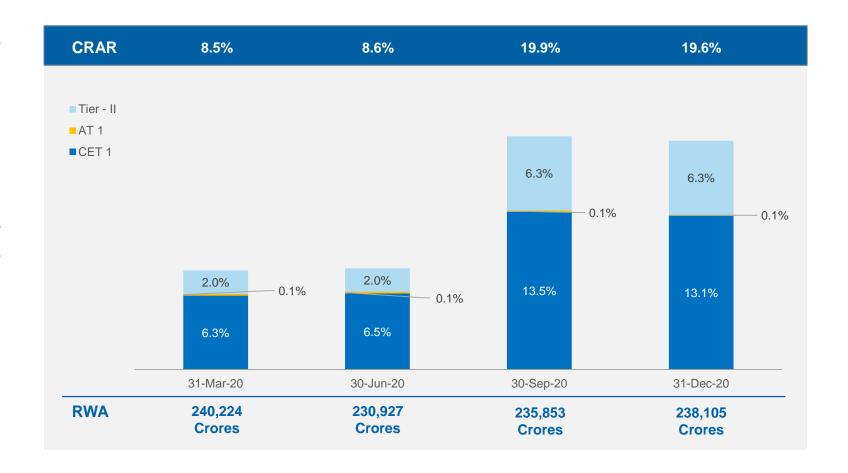


## Capital Adequacy

Total Risk Weighted Assets to Total Assets Ratio for Dec'20 improved to **91.6%** v/s. 94.4% in Sep'20

Redemption through exercise of call option on AT1 bond worth INR **82** Crs during the quarter

During the quarter, the Bank has prudently allocated INR **560** Crs of Capital, towards valuation adjustment on the Standard AFS Corporate Bonds





# **Credit Rating Upgrades**

Ratings across all agencies at all time lows:

March 2020

INDIA Ratings Outlook - keeps Ratings Watch Evolving (RWE) March 18, 2020 ICRA Downgrades

Basel II Upper Tier II to D from BB

**CARE Downgrades** 

Basel II Upper Tier II to D from C Outlook - Credit Watch with Developing Implications

June 23, 2020

**INDIA Ratings Upgrades** 

BASEL III Tier II to **BBB-** from B+ Infrastructure Bonds to **BBB** from BB – Long Term Issuer Rating to **BBB** from BB -

August 27, 2020

**CARE Upgrades:** 

BASEL III Tier II to **BBB** from C
BASEL II Tier I to **BB+** from D
BASEL II Upper Tier II to **BB+** from D
BASEL II Lower Tier II to **BBB** from B
Infrastructure Bonds to **BBB** from B
Outlook - Stable

**November 9, 2020** 

March 16, 2020

Moody's Upgrades issuer rating to Caa1 from Caa3 with a positive outlook March 24, 2020

ICRA Upgrades: BASEL III Tier II to BB

BASEL II Upper Tier II to **BB** from D
BASEL II Lower Tier II to **BB+** from D
Infrastructure Bonds to **BB+** from D
Short Term FD/CD Programme to **A4+** from D

August 3, 2020

Moody's Upgrades issuer rating to B3 from Caa1 with a stable outlook **September 11, 2020** 

**ICRA Upgrades** 

BASEL III AT 1 to **C** from D
BASEL III Tier II to **BBB-** from BB
BASEL II Tier I to **BB+** from D
BASEL II Upper Tier II **BB+** from D
BASEL II Lower Tier II **BBB** from BB+
Infrastructure Bonds to **BBB** from BB+

Rating & Outlook Upgrade:

ICRA: **BBB-**; Stable India Ratings: **BBB-**; Stable CRISIL: **A2+** short term; Stable

Moody's: **B3**; Stable

**FY21** 

International Rating			Lo	ong-term	Outlook	Short-term		
<b>Moody's Investors Service</b>				B3		Stable	Not Prime	
Domestic Rating			Lo	ong-term		Outlook	Short-term	
	Bas	sel III		Basel II		Infra Danda		
	AT I	Tier II	ΤI	UT II	LT II	Infra Bonds		
CRISIL		BBB				BBB	Stable	A2+
ICRA	С	BBB-	BB+	BB+	BBB	BBB	Stable	
India Ratings		BBB-				BBB	Stable	
CARE		BBB	BB+	BB+	BBB	BBB	Stable	
Brickworks			BB+				Stable	

# Continued Dominance within the New Age Digital Payment space



### State-of-the-art Digital Banking Facilities



Registered Users : 19+ Lacs Txn Val : INR 66,004 Crs



Registered Users : ~17 Lacs Txn Val : INR 26,215 Crs



Interactions : ~0.9 Crs #Txn processed : 2.4 Lacs



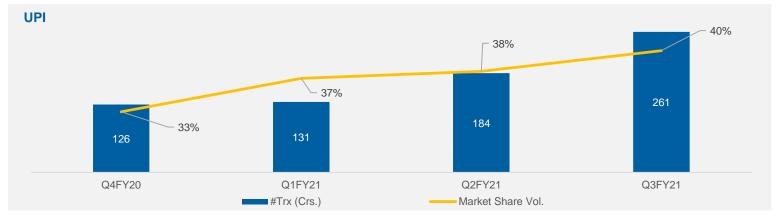
Debit Card Base : **32+** Lacs Txn Val : INR **1,215** Crs\*



#Txn processed: ~86 Lacs Txn Val: INR 3,139 Crs

API Banking Leadership 1,900+ set ups done for customers so far 96% of CMS throughput from Digital only channels

### **Digital Payments Leadership**







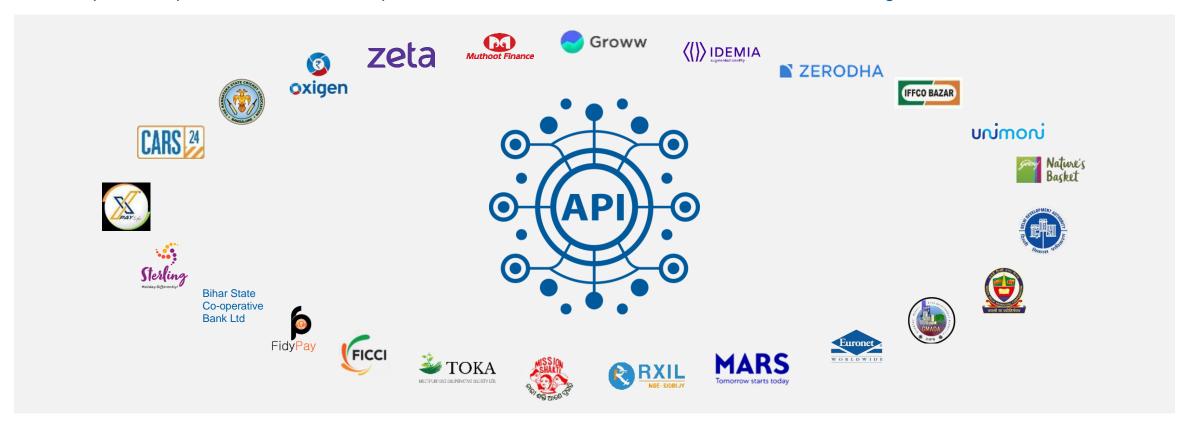
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<sup>\*</sup> For POS+F-comm. transactions

# Leveraging partnerships for faster acquisitions and cross sell

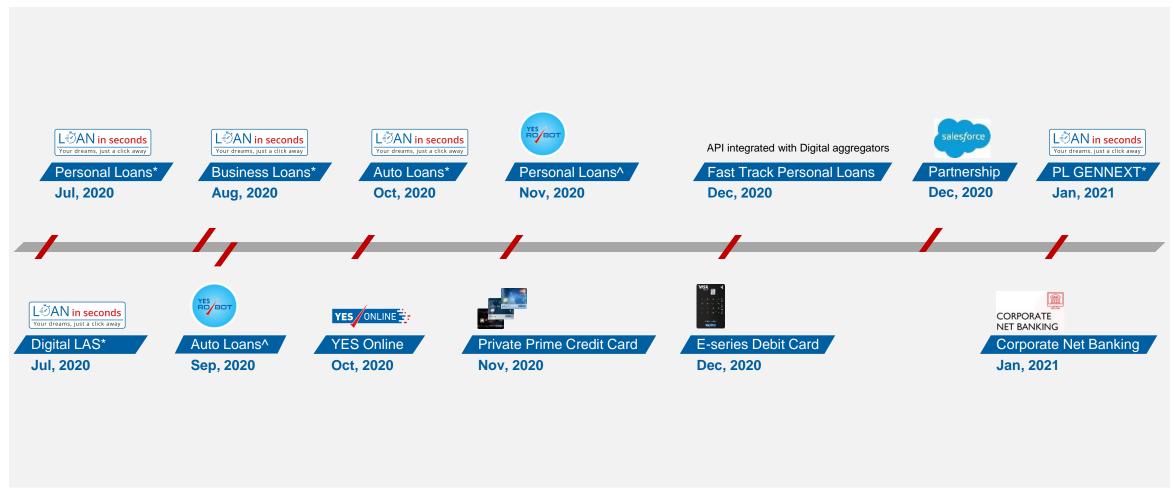


Product partnerships with Government, Corporates, Education / Financial Institutions and Fintechs among others



# Upgrading to digitally superior product offerings for enhanced Customer Experience





<sup>\*</sup>Loan in Seconds is bank's umbrella platform under which bank offers Direct to Customer Digital loans to retail customers across products AReal time loan approval using API integrated algorithm based scorecards



# Corporate Net Banking – Banking Made Effortless

### Key features:

### User Friendly interface and easy navigation:

 Card based layout, combined with intelligent search ensures smooth and simplified journeys

### Personalization:

- Single portal to access all banking transaction, increased visibility of funds across multiple accounts
- Design your own dashboard
- Customized modules for Corporates & Retail Businesses

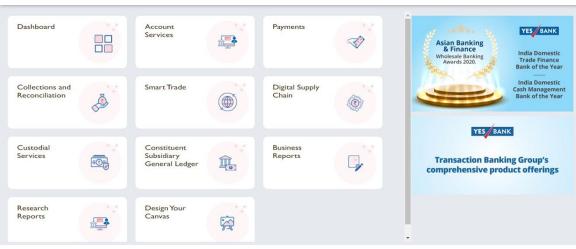
### Value added features:

- Chat box and other self-help tools for a complete digital experience
- Register and pay statutory payments and utility bills
- Includes Cross-Border, Trade & Supply Chain Finance transactions

### Secure and Convenient

- Industry first Crypto-ID based second-factor authentication
- Anti-bot fraud detection system for multi-layer security architecture
- Role based access control for multi-level authorization







# YES BANK Franchise

# YES BANK at a glance Redesigned to deliver quality banking





### NEW GENERATION PRIVATE SECTOR BANK

Backed by marquee shareholders, Total Assets of INR 260,062 Crores, with Advances of INR 169,721 Crores (52% Corporate & 48% Medium Enterprises, SME & Retail)\*



### PAN INDIA PRESENCE

With **1,098** Branches and **1,394** ATMs\*



### YOUNG & INNOVATIVE HUMAN CAPITAL

With 21,984 YES BANKers with an average age of 33 years, with a vintage of ~9 years for Top Management & ~8 Years for Senior Management \*



### DIFFERENTIATED TECHNOLOGY PLATFORM

Market Leader within
Payments - #1 IMPS Remitter
Bank ^
- #1 P2M UPI Transactions
Bank market share at >40% #



### STRENGTHENED BALANCE SHEET

CET I at 13.1%; Provision Coverage Ratio of ~77%\* and ~81% including technical W/Os

Agility + Innovation + Strength



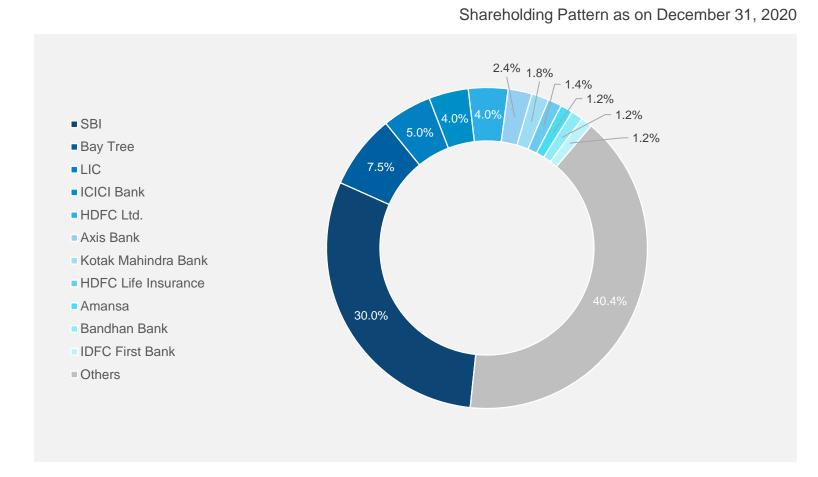
## Strong Investor base

### Well diversified Investor base:

	Category	% O/S
•	Financial Institutions	39.7%
•	Individuals	26.6%
•	FII's	15.0%
•	Body Corporates	8.4%
•	Insurance Companies	5.7%
•	Others	4.6%
	TOTAL	100.0%

Stock included in **MSCI India** Index – one of the most widely followed India indices by FIIs

Stock upgraded to 'Large Cap' category by AMFI

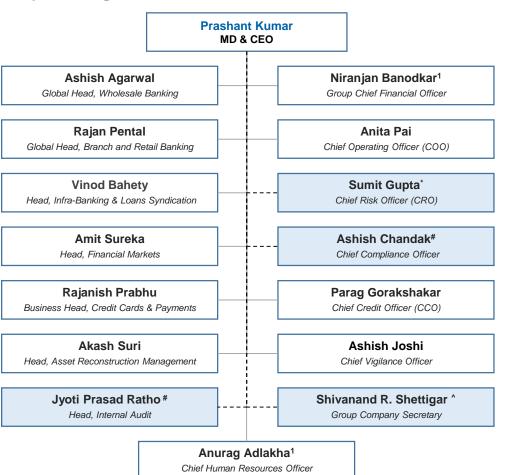


### Safety



### Robust Governance Structure

### **Simplified Organization Structure**



### **Eminent and Experienced Board**



**Sunil Mehta** Non-Executive Chairman



Prashant Kumar
Managing Director & CEO



Mahesh Krishnamurti
Non-Executive Director



Atul Bheda
Non-Executive Director



Rama Subramaniam Gandhi Additional Director (appointed by RBI)



Ananth Narayan Gopalakrishnan Additional Director (appointed by RBI)



V. S.
Radhakrishnan
Non-Executive Director Nominee Director - State
Bank of India



Pandey<sup>2</sup>
Non-Executive Director Nominee Director - State
Bank of India

# Distribution channel in place to aggressively ramp up low cost retail deposits



## Pan India Presence with 1,098 branches, 56 BC Banking outlets and 1,394 ATMs

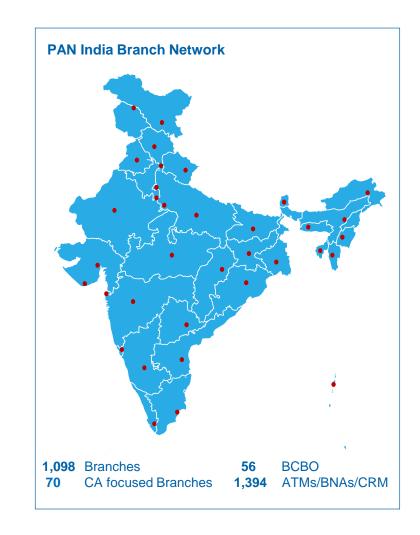
• ~91% of Branches with Vintage > 3 years

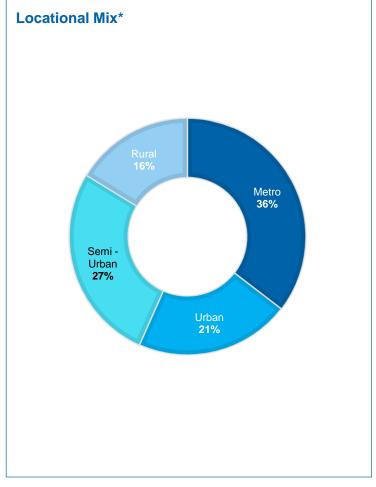
Complete suite of products with customers at the fore including superior experience through digital channels

Liability Led acquisition in Metro & Urban areas Target customers in Metro and urban areas:

- NRIs,
- Senior Citizens,
- HNIs,
- Trust Associations Schools & Clubs

Asset led acquisition in semi urban/rural areas Leverage POS and corporate relationships





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# Well-established

YES / BANK

# Granular Banking Platform – Retail

# Resilient Retail Assets Platform with Complete Suite of Offerings

# **Asset Quality**

- large proportion of cash with adequate collateral Low risk portfolio with flow-based financing
- Unsecured only 14% of only 1% of Retail loans Retail exposure. Selfemployed unsecured

# **Credit Cards** Risk and Yields

 Credit cards in higher yielding products as it has attained scale risk- offering room for Portfolio built on low

Cross sell of liability

products

force: 856K cards

reducing concentration granular book across deeper geographies, Focus on building a

# **Customers & Strategy**

- and self-employed customers Focus segment of salaried
- manufacturing tie-ups and technology aided service Utilize branch channel, delivery
- Tapping liability customers

# **Technology**

**Rural Banking** 

and Fintech risk engines Usage of data analytics for risk mitigation

 Asset led strategy – PSL, Agri-finance. Capturing -

digital/tech capabilities service by leveraging Ensuring seamless investments in

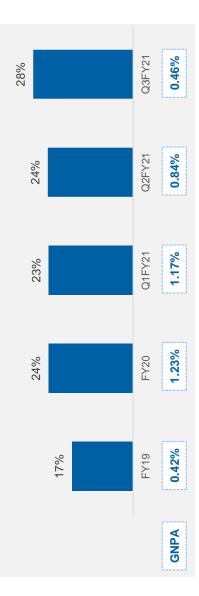
finance through Business

Correspondence model Presence across 225

Fully digital retail micro-

Micro-markets

# Increasing Share of Retail Business



- Deeper geographic penetration into Tier II/ III cities
- Targeting lower ticket sizes while maintaining best in class asset quality
- Lowering the cost of acquisition by leveraging digital capabilities



### **Credit Card Proposition**

### Most rewarding Rewards Platform, allowing customers to:

- Share Reward points
- Adjust Reward Points against Statement Credit
- Points + Pay
- Points that never expire
- Best Foreign Currency Markup\*

### Financials

- in Dec'20, the business has achieved 100% of the pre-covid card spends
- 2X growth in number of customers in last 2 years

### Platform:

Hosted on most stable technology platform
 Vision+ (Fiserv) and Falcon (risk monitoring platform)





### Wellness & Wellness Plus Launched Jan' 2021

- Launched in association with Aditya Birla Wellness with comprehensive benefits worth up to INR 60,000
- Key benefits include; Annual Preventive Health Checkup, Unlimited Doctor Consultations, 5X Reward Points on Pharmacy Spends and Up to 12 workout sessions per Month including Gym, Yoga, Zumba & Kick-Boxing

### YES Private Prime Launched Nov' 2020

- Launched Yes Private Prime for HNI segment with annual benefits over INR 2.5 Lacs
- Unmatched rewards and unlimited benefits including golf, dining, lounge, 24x7 concierge & Oberoi vouchers



## Focused MSME Proposition



### **BORROW**



 Retail asset limits up to 10% of limit amount. Available products
 AI, BI, Corporate Credit Card, LAP, etc.

### YES SPARK

Startup Funding Program.

### **Dedicated MSME Cell**

 Cell to liaison with RBI and government bodies for MSME funding and subsidy schemes



### SAVE

### **Loyalty Program**

 Rewards are based on transaction, usage and account behavior

### YES FIRST Business Accounts

 All customers with limits above INR 1 Cr to be classified as YES First

### YES Premia Accounts

 All customers with limits above INR 10 lakh and below INR 1 Cr to be classified as YES First



### **SIMPLIFY**

### **Empowered Credit Delegation**

- Higher delegation for case approval
- Hands-off reduced from 8 to 4

### Signature Reduction

 Total number of signatures required on MFA reduced from 20 to 5

### Easy CNB Onboarding

 Revised CNB Onboarding Process with one page setup process!

### Pre-approved commercial cards for Biz expenses

 Credit cards with fourth line embossing of entity name— Customer Delight

### **Digital Processing**

 Digital GST and Digital ITR Fetch for Simpler processing!



### **PARTNER**

### YES / BizConnect

A plug and play platform for industry association members that facilitates you to:

- Build your network
- Stay updated with industry trends
- List your products and services in the marketplace
- Buy, Sell, Order and Generate Leads



API Integrated ERP Solution to manage your operations and finance. Enjoy exclusive 25% discount on 1st year subscription for Zoho Finance



API Integrated Tally ERP Solutions



### **PROTECT**

**Business Insurance Products** 

Individual – Life, Health, General

Wealth Solutions & Investments

# Well-established Granular Banking Platform – SME



# Branch Banking and CRM

### Business through branches & CRM based sourcing

- Build on Branch Banking franchise for enhancing bank's relationship
- Product offering basis cash flow and Risk assessment framework ensuring adequate collaterals and risk-based pricing

# Supply Chain Banking

### Financing dealers and vendors of corporates

- Strong corporate relationships
- Utilizing technology & analytics to automate limit enhancement

# Knowledge Banking

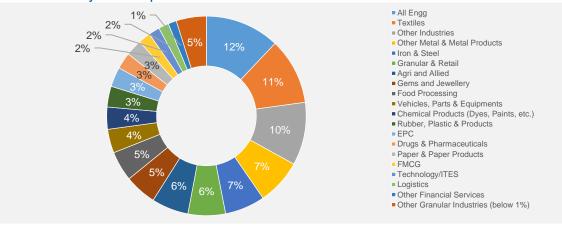
### Tie ups with trade/industry associations

- Sector specialists with vast industry knowledge
- Working relationships with leading domestic & international institutions

### Growth higher, asset quality much better vs. the overall sector\*



### SME Industry breakup

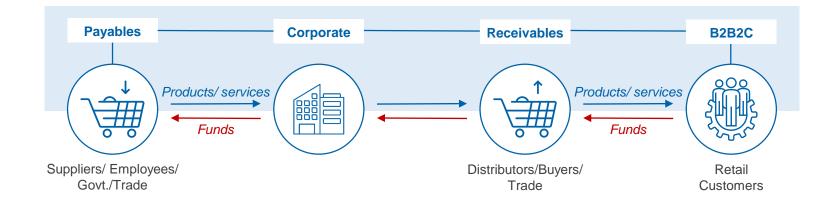


<sup>\*</sup>Sector Advances and NPA data sourced from TransUnion CIBIL's quarterly "MSME Pulse" report; latest available report contains data as of June 30, 2020; Definition of "MSME" however may vary between the Bank classification and TransUnion CIBIL

# Corporate Flows and Cross Sell through Transaction Banking



Technology enabled Product
Suite for next generation banking



### YES differentiators: Flagship products

API Banking

**FEMA Advisory** 

Digital Trade

Blockchain

Supply Chain Financing

Connected Banking

Off Balance sheet AR Solutioning

Bullion

### **Customized Solution Provider**

### **Payable**

- Vendor Financing
- Trade Invoice Financing
- Vendor Payments
- Tax & Utility Payments
- Salary Payments
- LC, BG, SBLC
- Import Flows/Credit
- FX Remittances

### Corporate

- Optimized Working Capital AR / AP
- Phy-Gital Solutions One-stop Shop
- Liquidity Mgmt. Cash visibility/ control
- Automated Reconciliations
- Risk Management-Trade/FX/Cash Flow
- Supply Chain Management
- Balance Sheet Management
- Fiduciary Services
- Ecosystem Banking

### Receivables

- Collection solutions-Digital
- Collection solutions-Physical
- Account Receivable Financing
- Dealer Financing
- Customer Funding
- Export Flows/Credit
- Escrow/Nodal/Rera

### B2B2C

- UPI
- QR Code
- IMPS
- Digital Wallets
- IPG
- POS

# Strong Technology Backbone and Unparalleled Digital Capabilities...



### **Focused Strategy with Early Mover Advantage**

### **Objectives**

- Deepen Existing Relationships
- Improve Operational Efficiency
- Identify new customers & Explore new business lines
- Superior Customer Service



### **Applications**

- Payments
- Customized Banking Solutions
- Mobile & Mobility
- Process Digitization
- Future Technology

# Data Analytics Backbone

Enabling future monetization



Azure cloud

Cloud Adoption
Partnership with Microsoft on



Big Data processing with Al and Deep Learning models



**Platformisation** 



### **Graph Processing & Blockchain**

Neo4j-Graph DB to map a customer's banking ecosystem; issued CP on the Blockchain platform



# High quality talent pool

Young & dynamic organization ably guided by experienced and professional board

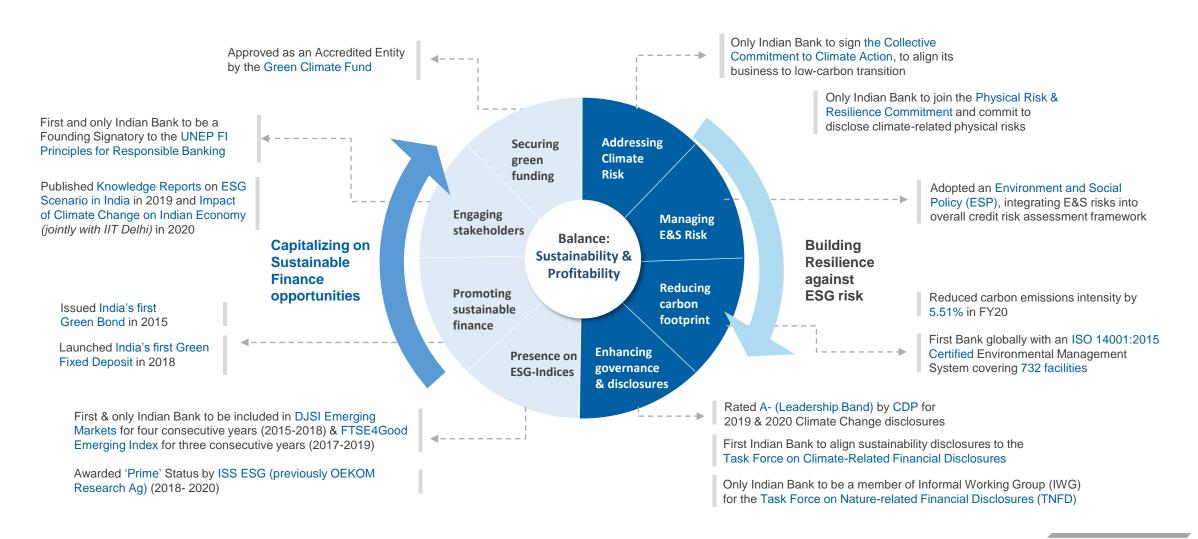
Band	Q3 FY 2020-21*	Average Age#	Average Vintage #
Top Management	67	49	8.9
Senior Management	215	45	8.0
Middle Management	2,864	40	5.0
Junior Management	8,057	35	2.8
General Management	10,781	30	2.2
Total	21,984	33	

<sup>\*</sup> Data as on December 31, 2020

<sup>#</sup> in years



### Environmental, Social & Governance Performance





### Environmental, Social & Governance Performance

CSR Impact in line with Sustainable Development Goals (SDGs)



Reached **2.9 million+** families at the bottom-of-the-pyramid through Livelihood Enhancement Action Program till FY 2019-20



Provided Occupational Health & Safety & Energy Efficiency training to **54,000+** MSMEs till FY 2019-20



Provided financial literacy trainings to **230 thousands+** Bottom-of-the-pyramid customers till FY 2019-20



Conducted SDG literacy sessions at **292** schools, reaching out to **29,000+** students in FY 2019-20



Continues to provide access to safe & clean drinking water across **1,005** semi-urban and rural railway stations in FY 2019-20



Undertook focused interventions to conserve critically endangered species including Pangolin, Red Panda, Great Indian Bustard and House Sparrow



**90,149 lives** touched in rural geography through Livelihood and Water Security initiative in FY 2019-20



Continues to maintain **45,462** trees along the Mumbai–Nashik Highway



# Thank You

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