

#### KEWAL KIRAN CLOTHING LIMITED

Registered & Corporate Office :- Kewal Kiran Estate, 460/7, I.B. Patel Road, Goregaon (E), Mumbai: 400 063

Tel No. +91 22 26814400 Fax No. +91 22 26814410 CIN No. L18101MH1992PLC065136 website: www.kewalkiran.com

Date: May 30, 2024

To,

National Stock Exchange of India	BSE (Bombay Stock Exchange) Limited
<u>Limited</u>	"Phiroze Jeejeebhoy Tower",
Exchange Plaza, Plot No. C/1, G Block,	Dalal Street, Mumbai-400001
Bandra Kurla Complex, Bandra(East),	<b>BSE Code - 532732</b>
Mumbai-400051	
NSE Code - KKCL	

Dear Sir/Madam,

Sub: Q4 & FY24 Investor Presentation - Disclosure under Regulation 30 and other respective regulations of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, as amended

Pursuant to the provisions of the Regulation 30 and other respective regulations of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the Investor Presentation for the quarter and financial year ending March 31, 2024 (Q4 & FY24).

The said presentation will also be uploaded on the website of the Company.

This is for your information and records.

Thanking you.

Yours Truly

For Kewal Kiran Clothing Limited

#### Abhijit B. Warange

Vice President – Legal & Company Secretary

Encl.: a/a

# Investor Presentation - Q4 & FY24



















1

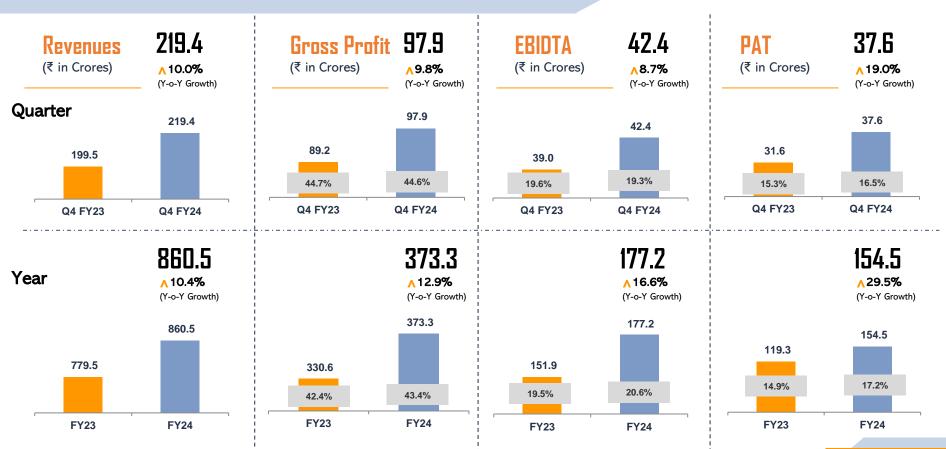
**Q4 & FY24 Performance** 

**Showcasing Resilience** 



# Q4 & FY24 : Key Financial Highlights

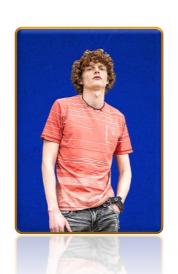




# Standalone Profitability Highlights – Q4 & FY24



Particulars (₹ Cr)	Q4 FY24	Q4 FY23	Y-O-Y % Change	Q3 FY24	FY24	FY23	Y-O-Y % Change
Revenue from Operations	219.4	199.5	10.0%	200.2	860.5	779.5	10.4%
COGS	121.5	110.3		113.5	487.1	448.9	
Gross Profit (GP)	97.9	89.2		86.7	373.3	330.6	
GP Margin	44.6%	44.7%		43.3%	43.4%	42.4%	
Employee Expenses	26.9	25.3		26.4	105.3	97.9	
Administrative & Other Expenses	16.0	8.5		10.2	47.1	36.3	
Selling & Distribution Expenses	12.6	16.3		11.3	43.8	44.5	
EBIDTA	42.4	39.0	8.7%	38.9	177.2	151.9	16.6%
EBIDTA Margin	19.3%	19.6%		19.4%	20.6%	19.5%	
Other Income	8.2	7.6		9.3	37.0	20.2	
Depreciation & Amortisation	2.5	2.4		2.6	10.1	8.7	
EBIT	48.2	44.2	8.9%	45.6	204.0	163.5	24.8%
EBIT Margin	21.2%	21.4%		21.7%	22.7%	20.4%	
Finance Cost	0.6	1.8		1.2	4.4	6.4	
Profit before Tax	47.6	42.4	12.2%	44.4	199.7	157.1	27.1%
PBT Margin	20.9%	20.5%		21.2%	22.2%	19.6%	
Tax	10.0	10.8		11.1	45.2	37.8	
PAT	37.6	31.6	19.0%	33.3	154.5	119.3	29.5%
PAT Margin %	16.5%	15.3%		15.9%	17.2%	14.9%	



# Standalone Balance Sheet Overview - Q4 & FY24



Particulars (₹ Cr)	As at Mar 2024	As at Mar 2023
ASSETS		i
		i
Non-Current Assets		
Property, Plant and Equipment	89.2	83.9
Right of Use Asset	19.0	16.0
Capital work-in-progress	-	1.3
Investment Property	! 1.2	! 1.3
Other Intangible Assets	. 0.2	! 0.2
Financial Assets	1	!
Investment in Subsidiary & Joint Venture	! 11.5	! 8.5
Investments Others	18.0	22.5
Loans	i 0.1	i 2.9
Other Financial Assets	i 11.9	20.1
Deferred Tax Assets (Net)	i -	0.3
Non Current Assets (Net)	1.9	0.1
Other Non Current Assets	1.2	2.5
Total - Non-Current Assets	154.2	159.6
Current Assets	<u>;</u>	<u>:</u>
Inventories	82.0	165.6
Financial Assets	1	1
Investments	! 155.9	! 126.9
Trade Receivables	202.8	169.9
Cash and Cash Equivalents (c)	216.4	170.3
Bank balance other than (c) above	2.6	
Other Financial Assets (incl. Loans)	i 2.8	i 1.3
Other Current Assets	i 21.4	i 23.4
Total - Current Assets	683.9	657.6
	i	i
TOTAL - ASSETS	838.1	817.2

Particulars (₹ Cr)	As at Mar 2024	As at Mar 2023
EQUITY AND LIABILITIES	-	
Equity	i	
Equity Share Capital	61.6	! 61.6
Other Equity	615.0	485.8
Total - Shareholders' funds	676.6	547.4
Total - Stiateriolaeis Totas	l 070.0	. 347.4 I
LIABILITIES	į	!
	į	İ
Non-Current Liabilities	į	ļ
Financial Liabilities	<u>!</u>	I :
Lease Liabilities	14.2	12.9
Provisions	i 0.1	0.1
Deferred Tax Liability (Net)	: 4.3	
Total - Non-Current Liabilities	18.6	12.9
Total Non Concin Elabilities	!	!
Current Liabilities	<del>!</del>	!
Financial Liabilities	!	!
Borrowings	. 2.5	50.8
Lease Liabilities	! 3.0	2.3
Trade Payables	! 43.6	48.1
Other Financial Liabilities	! 19.2	! 18.9
Other Current Liabilities	35.0	41.2
Provisions	i 37.8	94.6
Current Tax Liabilities (Net)	i 1.8	0.9
Total - Current Liabilities	i 142.8	256.8
	i	i
TOTAL - EQUITY AND LIABILITIES	; 838.1	817.2



# Q4 (Y-o-Y) : Operational Matrix







# FY (Y-o-Y) : Operational Matrix

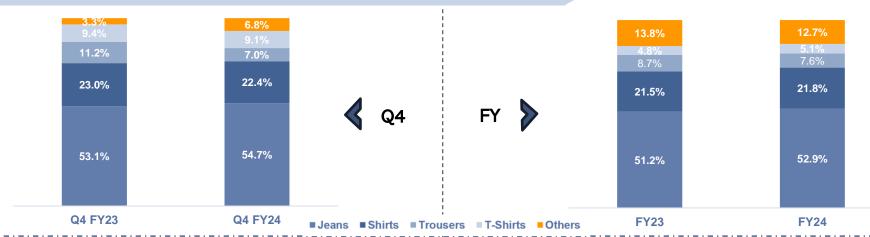






# Q4 & FY (Y-o-Y) : Product Category Performance



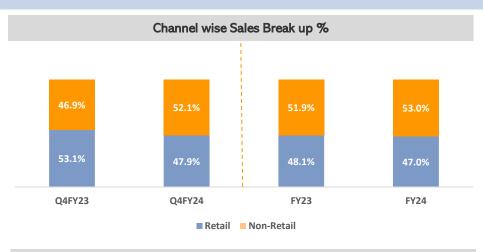


Qty Sales / Sales Realisation	Q4 FY24	Q4 FY23	FY24	FY23
Volume Qty Sales (Units in Lakhs)	36.2	29.4	134.3	110.7
Apparel Units (% of Total Qty Sales)	65.4%	73.5%	65.6%	72.7%
Sales Realisation (₹ per unit)	604	673	637	700



## Q4 & FY (Y-o-Y) : Channel wise Performance







Particulars	COCO/COFO Nos.	FOFO Nos.	Total Nos.
As on March 31, 2022	25	331	356
As on March 31, 2023	28	425	453
As on March 31, 2024	28	460	488





#### Break up of EBOs

• Killer Brand EBOs : 327

• K-Lounge : 144

• Other Brand EBOs : 16

Factory Outlet : 1







Under Development EBOs: 59

# **Q4FY24**: Key Event Highlights



Killer - AW'24





Bharat Tex 2024





# Lawman/Integriti - AW'24







2

# **Corporate Overview**

India's Fashion Lifestyle Company



## Manufacturing to Retail – Lifestyle Fashion Play



- Amongst few home grown successful Apparel Brand with over 4 Decades of experience of creating Fashion
- Moderated Brand with International Perception Stood the test of times with evolving Denim culture
- Integrated Play with in-house Designing Manufacturing Branding Retailing capabilities
- Established Widespread Distribution: Strong India Presence with channel mix across EBOs, LFS Stores, E-commerce and traditional MBO channel
- With established Men's Fashion Portfolio and with recent incubation of kids & women's wear category, Company intends to build a comprehensive portfolio across age group and gender







Our comprehensive brand portfolio play in the Indian fashion industry and new initiatives have demonstrated signs of success with the inherent strength of our balance sheet. Continuing with this philosophy and with an objective to build a comprehensive portfolio we recently forayed into kids wear category making Brand Killer a four-to-forever (age-group) brand . . .



# Experienced Board with Diverse Background



Executive



Kewalchand P. Jain



Hemant P. Jain
Jt. Managing Director



Dinesh P. Jain
Whole Time Director



Vikas P. Jain Whole Time Director

Independent



Paresh H. Clerk Independent Director

- Partner in Bansi S. Mehta & Co.
- Member of the Accounting and Auditing Committee of Bombay Chartered Accountants' Society (Since 2007)



Jayraj S. Sheth Independent Director

 Worked in diverse senior leadership roles with Reliance Group, Ernst & Young, KPMG, TLC Legal, EPL Consultants



C.A. Drushti R. Desai Independent Director

- Partner in Bansi S. Mehta & Co.



Ushma Sheth Sule Independent Director

Investment Professional since over 16 years with Rare Enterprises (Family office fund of late Mr. Rakesh Jhunjhunwala)

14



3

# **KKCL's Pillars of Success**

Standing against the Odds















Flagship Brand catering to Premium Luxury segment

Premium Mid Market Segment Brand **Fashion / Partywear**Mid Market Segment
Brand

Premium Mass Market Brand Focused **Kidswear** Brand



















# Widening Product Portfolio – Evolving to Lifestyle Brand







- **○** Trousers
- **∞** T-shirts
- **∞** Shirts

To being

- Winterwear
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
   ■
- **∞** Athleisure
- Accessories
- **∞ & further evolving . . .**

Lifestyle Branded Player









#### **Innovation**

Continuously endeavoured to innovate which has helped to maintain our position as one of the leading branded apparel makers and climb higher





## Unparalled Manufacturing Capabilities : Key MOAT

KEWAL KIRAN CLOTHING LIMITED

- Technology led manufacturing units equipped with Advanced and High end Machines with objective to Conserve Water and Purify Chemicals
- Assisted by international professionals to lead our research and technology wing
- Years of Experience with strong acumen in terms of managing supply chain smoothly
- Certified ISO 9000:2008 and the Vapi facility is additionally certified ISO 14001: 2004
- Balanced approach towards Manufacturing to derive Costs Advantage:
   House the key value added processes in-house and outsource the less critical functions
- Adopt certified green chemicals, latest blue technology and energy conservation initiatives
- **Use of Ozone System for Denim Wash :** (i) Water Saver (ii) Stain remover with less water and (iii) purify chemicals used during denim manufacturing
- Organizing season (SS & AW) dedicated Trade shows for better inventory management







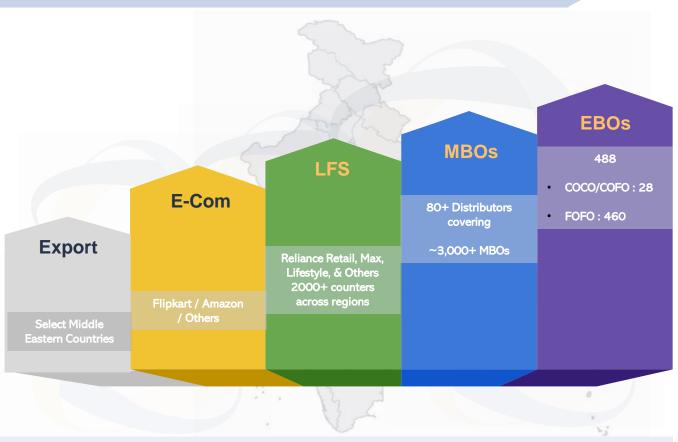






# Growing Distribution Coverage with Balanced Approach





#### **Balanced Growth Strategy**

- Expanding Brand Focused EBOs
- Varied Price Offerings to capitalise on growing LFS presence across price points
- Restrategise on K-Lounge stores
- Selective & Hedged E-Commerce Strategy





4

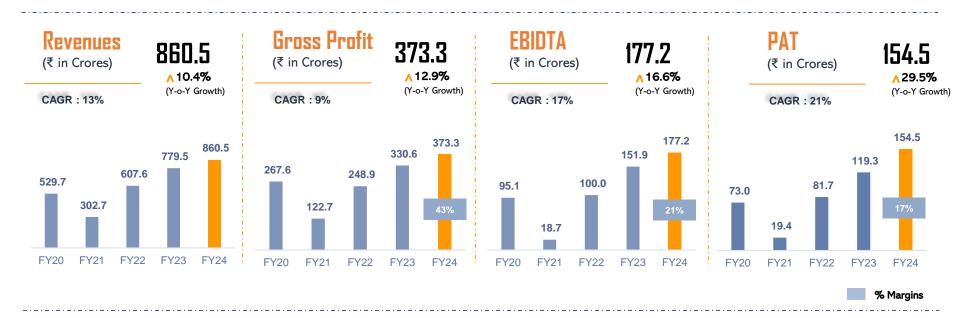
# Sustainable Financial Performance

Aiming for Profitable High Sales Growth



#### Sustainable Business Performance





On a Robust Growth Path



3 Key "S" of Business

Sustainability

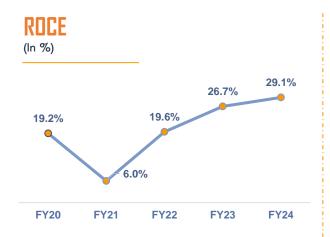
Stability

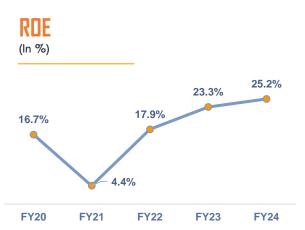
Scalability

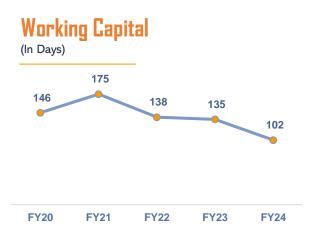
Financial Principles

# **Balance Sheet Strength**









## **Net Financial Position**

(In ₹ Cr)

Particulars (₹ Cr)	Mar-24	Mar-23
Cash & Investments (A)	394.6	330.5
Total Debt (B)	2.5	50.8
Net Cash (B-A)	392.1	279.7

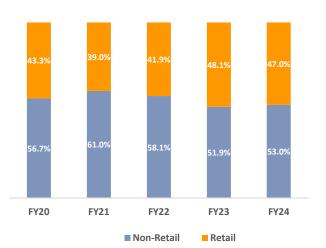


# Key Sales Metrics



# Channel Break up

(% of Sales Mix)

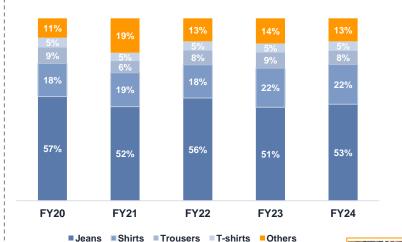


• Retail : EBO + NCS

• Non-Retail: MBO + E-Comm + Exports + Factory Outlet/Seconds

# Product Category Break up

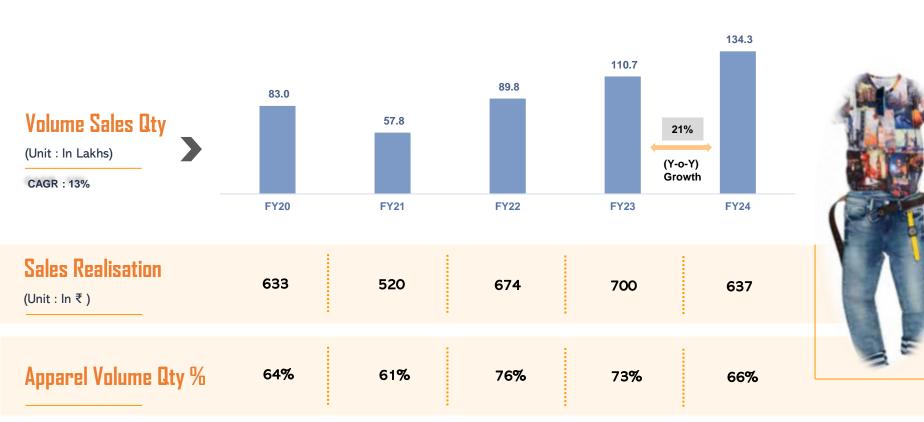
(% of Sales Mix)





# Volume & Realisation Analysis







5

# **Historical Financial Overview**

**Consistent Performer** 



## Historical Standalone Financial Overview - P&L



Particulars (₹ Cr)	FY20	FY21	FY22	FY23	FY24
Revenue from Operations	529.7	302.7	607.6	779.5	860.5
COGS	262.1	180.1	358.7	448.9	487.1
Gross Profit (GP)	267.6	122.7	248.9	330.6	373.3
GP Margin	50.5%	40.5%	41.0%	42.4%	43.4%
Employee Expenses	71.5	52.6	79.8	97.9	105.3
Administrative & Other Expenses	33.1	32.8	35.4	36.3	47.1
Selling & Distribution Expenses	68.0	18.6	33.7	44.5	43.8
EBIDTA	95.1	18.7	100.0	151.9	177.2
EBIDTA Margin	18.0%	6.2%	16.5%	19.5%	20.6%
Other Income	17.5	17.0	16.9	20.2	37.0
Depreciation & Amortisation	8.2	6.7	7.0	8.7	10.
EBIT	104.4	29.0	109.9	163.5	204.0
EBIT Margin	19.1%	9.1%	17.6%	20.4%	22.7%
Finance Cost	8.8	6.8	4.5	6.4	4.4
Profit before Tax	95.6	22.2	105.4	157.1	199.7
PBT Margin	17.5%	6.9%	16.9%	19.6%	22.2%
Tax	22.5	2.8	23.7	37.8	45.2
PAT	73.0	19.4	81.7	119.3	154.
PAT Margin %	13.3%	6.1%	13.1%	14.9%	17.2%

20.2%

18.2%

16.8%

CAGR

12.9%

20.6%



# Historical Standalone Financial Overview - Balance Sheet



Particulars (₹ Cr)	As at Mar 2020	As at Mar 2021	As at Mar 2022	As at Mar 2023	As at Mar 2024
ASSETS					
Non-Current Assets					
Property, Plant and Equipment	75.4	80.8	84.4	83.9	89.2
Right of Use Asset	5.6	-	-	16.0	19.0
Capital work-in-progress	2.9	1.0	0.9	1.3	-
Investment Property	1.3	1.3	1.3	1.3	1.2
Other Intangible Assets	0.3	0.2	0.3	0.2	0.2
Financial Assets					
Investment in Subsidiary & Joint Venture	3.5	3.5	8.5	8.5	11.5
Investments Others	55.0	18.5	18.8	22.5	18.0
Loans	-	-	-	2.9	0.1
Other Financial Assets	2.5	18.7	15.3	20.1	11.9
Deferred Tax Assets (Net)	-	-	0.4	0.3	-
Non Current Assets (Net)	-	-	-	0.1	1.9
Other Non Current Assets	4.4	2.9	0.3	2.5	1.2
Total - Non-Current Assets	150.7	126.8	130.1	159.6	154.2
Current Assets					
Inventories	90.0	50.6	113.0	165.6	82.0
Financial Assets					
Investments	136.7	109.0	118.5	126.9	155.9
Trade Receivables	170.9	131.0	170.9	169.9	202.8
Cash and Cash Equivalents (c)	79.7	153.6	191.2	170.3	216.4
Bank balance other than (c) above	0.5	0.1	0.6	0.1	2.6
Other Financial Assets (incl. Loans)	1.0	1.3	2.4	1.3	2.8
Other Current Assets	7.3	10.0	16.4	23.4	21.4
Total - Current Assets	486.2	455.6	613.0	657.6	683.9
TOTAL - ASSETS	636.9	582.3	743.1	817.2	838.1

Particulars (₹ Cr)	As at Mar 2020	As at Mar 2021	As at Mar 2022	As at Mar 2023	As at Mar 2024
EQUITY AND LIABILITIES					
Equity					
Equity Share Capital	12.3	12.3	61.6	61.6	61.6
Other Equity	434.1	420.6	416.6	485.8	615.0
Total - Shareholders' funds	446.4	433.0	478.2	547.4	676.6
LIABILITIES					
Non-Current Liabilities					
Financial Liabilities					
Lease Liabilities	3.4	3.1	4.4	12.9	14.2
Provisions	0.1	0.1	0.1	0.1	0.1
Deferred Tax Liability (Net)	5.5	2.9	-	-	4.3
Other Non Current Liabilities	1.1	-	-	-	-
Total - Non-Current Liabilities	10.0	6.1	4.5	12.9	18.6
Current Liabilities					
Financial Liabilities					
Borrowings	88.0	46.4	76.6	50.8	2.5
Lease Liabilities	-	0.3	0.9	2.3	3.0
Trade Payables	49.8	36.5	53.4	48.1	43.6
Other Financial Liabilities	5.4	13.6	14.5	18.9	19.2
Other Current Liabilities	17.2	13.9	14.9	41.2	35.0
Provisions	20.0	32.5	100.1	94.6	37.8
Current Tax Liabilities (Net)	-	-	-	0.9	1.8
Total - Current Liabilities	180.5	143.3	260.5	256.8	142.8
TOTAL - EQUITY AND LIABILITIES	636.9	582.3	743.1	817.2	838.1

# Historical Standalone Financial Overview - Cash Flow



Particulars (₹ Cr)	FY20	FY21	FY22	FY23	FY24
PBT	95.6	22.2	105.3	157.1	199.7
Adjustments	2.0	4.3	1.5	(0.4)	(14.1)
Operating Profit before working capital changes	97.6	26.5	106.9	156.7	185.6
Changes in Working Capital	(23.7)	73.9	(26.5)	(46.7)	(10.1)
Cash generated from Operations	73.9	100.4	80.4	110.1	175.5
Direct Taxes Paid (Net)	(23.0)	(3.7)	(23.5)	(35.0)	(39.5)
Net Cash from Operating Activities	50.9	96.7	56.9	75.1	135.9
Net Cash from Investing Activities	45.9	62.4	(7.2)	(10.1)	(12.9)
Net Cash from Financing Activities	(70.4)	(85.2)	(12.1)	(55.2)	(63.5)
Net Change in Cash & Cash Equivalents	26.5	73.9	37.6	9.8	59.5
Opening Cash Balance	53.2	79.7	153.6	144.6	154.5
Effect of Exchange (Gain) / Loss	(0.0)	(0.0)	0.0	0.0	0.0
Net Change in Cash & Cash Equivalents	79.7	153.6	191.2	154.5	213.9





# THANK YOU



460/7, I.B. Patel Road, Kewal Kiran Estate. Goregaon (East), Mumbai 400063













Investor Relations Advisor **Marathon Capital Advisory Private Limited** 

Rahul Porwal (+91-99675 76900 / rahul@marathoncapital.in)

Bhavin Ranawat (+91-9819345619 / bhavin@marathoncapital.in)