

Ref: PNBHFL/SE/EQ/FY25/94

Date: October 24, 2024

The BSE Limited
Listing Department,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400001
Scrip Code: 540173

The National Stock Exchange of India Limited Listing Department "Exchange Plaza"
Bandra Kurla Complex,
Bandra (E), Mumbai – 400051
Symbol: PNBHOUSING

Dear Sir(s),

Sub: Investor Presentation for the 2<sup>nd</sup> quarter and half year ended September 30, 2024 Ref: Our letter PNBHFL/SE/EQ/FY25/93 dated October 24, 2024

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, please find attached herewith the Investor Presentation of the Company for the 2<sup>nd</sup> quarter and half year ended September 30, 2024.

A copy of the same is placed on the website of the Company <a href="https://www.pnbhousing.com/">https://www.pnbhousing.com/</a>

Kindly take the above document on record.

Thanking You,

Yours faithfully, For PNB Housing Finance Limited

Veena G Kamath Company Secretary

Encl: As above.

Regd. Office: 9<sup>th</sup> Floor, Antriksh Bhavan, 22 Kasturba Gandhi Marg, New Delhi – 110 001 Phone: 011 – 23736857, E-mail: <a href="mailto:investor.services@pnbhfl.com">investor.services@pnbhfl.com</a>, Website: <a href="mailto:www.pnbhfl.com">www.pnbhfl.com</a> CIN: L65922DL1988PLC033856







# **Investor Presentation**

**Quarter Ended September 2024** 

24-October-2024



## Key Performance Highlights





- In Q2'FY25, Retail Disbursement grew by 28% YoY to INR 5,341 crore; Affordable and Emerging Markets segments accounted for 31% of the Retail Disbursement.
- As on 30<sup>th</sup> Sep 2024, Retail Loan Asset stands at INR 67,970 crore; Affordable and Emerging Markets segments forms
   23% of the Retail Loan Asset
- Presence in 303 branches including 160 branches for Affordable and 50 branches for Emerging Markets
- NIM for Q2 FY25 is at 3.68% as compared to 3.65% in Q1 FY25
- Cost of Borrowing is 7.84% in Q2'FY25 as compared to 7.92% in Q1'FY25 and 7.99% in Q2'FY24.
- Deposit grew by 5% YoY to INR 17,659 crore as on 30 Sep 2024
- Recovered INR 48 crore in Q2FY25 and INR 76 crore in H1 FY25 from Retail written-off pool
- Gross NPA stood at 1.24% as on Q2'FY25 as compared to 1.35% in Q1'FY25 and 1.78% in Q2'FY24
- Return on Asset stood at 2.54% for Q2'FY25 (annualised); ROA stood at 2.45% for H1 FY25 and 2.20% in FY24

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## **Key Performance Highlights**









## **Retail Segment**

**5,341 (Q2 FY25)** (28.2 % YoY | 21.5 % QoQ)

• Prime: 3,676 (21.9% YoY)

• Emerging Markets: 1,035 (31.1% YoY)

• Affordable: 630 (68.4% YoY)

**9,704 (H1 FY25)** (21.5 % YoY)

#### 67,970 (30-Sep-24)

(16.2% YoY | 4.3% QoQ)

• Prime: 52,467 (10.7% YoY)

• Emerging Markets: 12,545 (21.6% YoY)

Affordable: 2,959 (297.1% YoY)

### **Corporate Segment**

NIL (Q2 FY25)

**34** (H1 FY25) (0.6 % YoY)

INR 1,531 (30-Sep-24)

(-35.7% YoY | -16.3% QoQ)

#### **Total**

5,341 (Q2 FY25)

(27.8% YoY | 21.5% QoQ)

9,738 (H1 FY25)

(23.8% YoY)

INR 69,501 (30-Sep-24)

(14.2% YoY | 3.8% QoQ)

1.27 % (30-Sep-24) VS

1.39% (30-Jun-24) |

1.74% (30-Sep-23)

Nil (30-Sep-24) VS

Nil (30-Jun-24) |

2.86% (30-Sep-23)

1.24% (30-Sep-24) VS

1.35% (30-Jun-24) |

1.78% (30-Sep-23)

## Key Performance Highlights





**AUM** 

INR 74,724 Crore (10.8% YoY | 3.0% QoQ )



Loan Asset

INR 69,501 Crore (14.2% YoY | 3.8% QoQ)



**Deposits** 

**INR 17,659 Crore** 

Public 87.2% | ICD 12.8%



**Net NPA** 

0.84% (30-Sep-24) vs

0.92% (30-Jun-24) | 1.19% (30-Sep-23)



**Spread** 

2.21% (Q2FY25)

(-38 bps YoY | +10 bps QoQ)

2.16% (H1 FY25)

(-44 bps YoY)



NIM

3.68% (Q2FY25)

(-27 bps YoY | 3 bps QoQ)

3.66% (H1 FY25)

(-26 bps YoY)



**ROA** 

**2.54%** (Q2FY25)

( 30 bps YoY | 16 bps QoQ)

**2.45%** (H1 FY25)

(30 bps YoY)



Capital Adequacy

29.13%

(-125 bps YoY | -37 bps QoQ)

Tier I: 28.06% |Tier II: 1.07%



**Gearing Ratio** 

3.59

(-18 bps YoY | -3 bps QoQ)



Book Value Per Share

**INR 611** 

(INR 577 31-Mar-24)

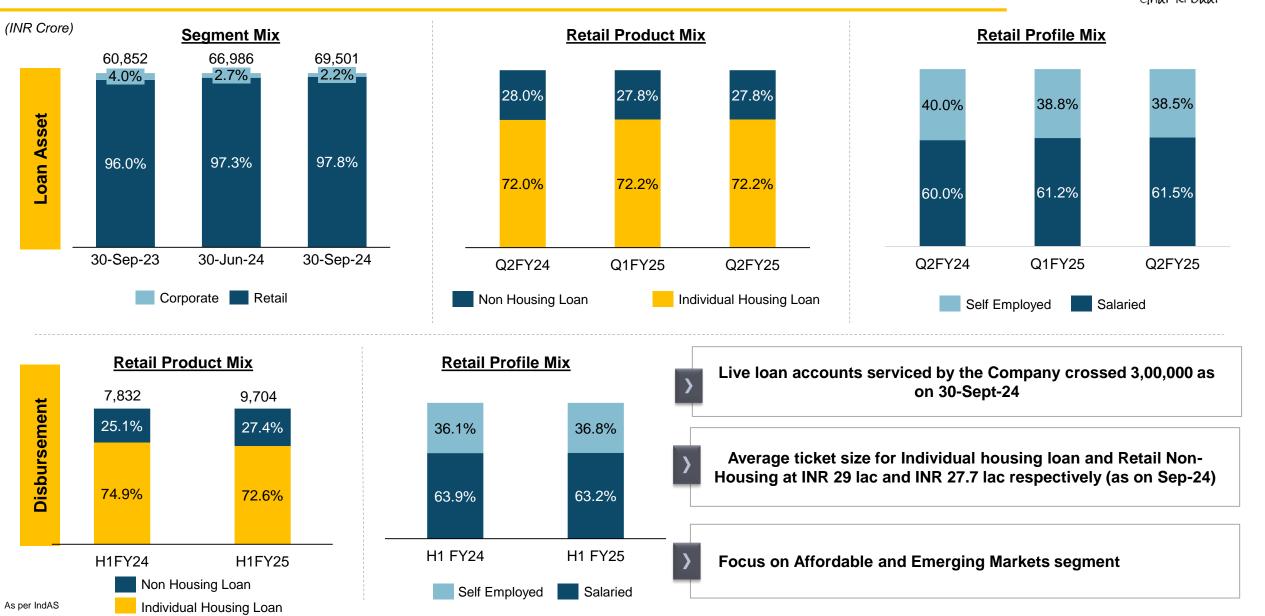
As per IndAS Data as on 30<sup>th</sup>-Sep-24



Overall Business Update

## Loan Asset Mix

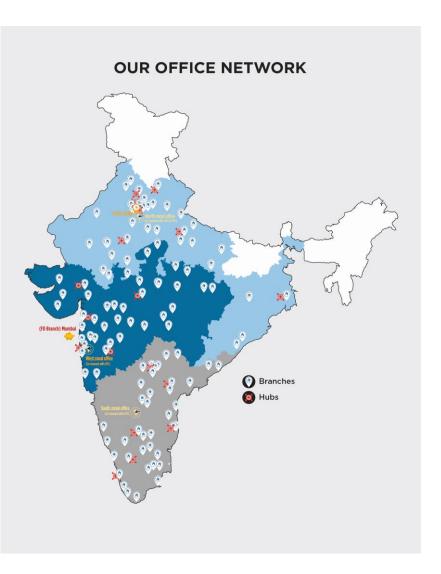


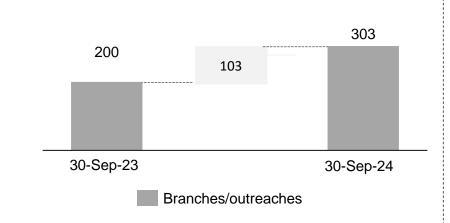


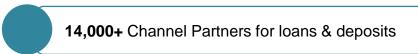
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## Wide Distribution Network





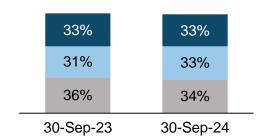




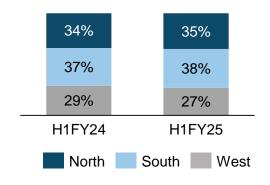
## Top 5 State share in the Retail Loan Asset (%)

State	30-Sep-23	30-Sep-24
Maharashtra	26.8%	23.1%
Uttar Pradesh	10.5%	11.2%
Tamil Nadu	9.9%	11.1%
Telangana	8.4%	8.8%
Karnataka	8.0%	8.5%

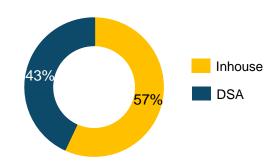
#### **Loan Asset – Geographical Breakup**



#### **Disbursement - Geographical Break-up**



#### **Disbursement Channel Mix – H1 FY25**

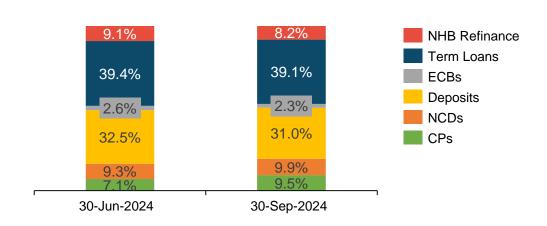


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## Well Diversified Borrowing Profile



## **Borrowing Mix**



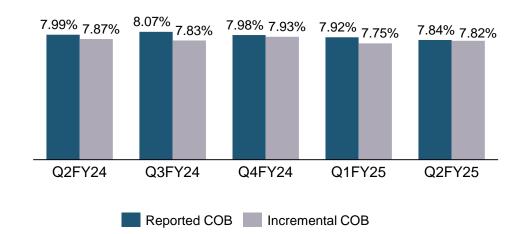
Borrowings
Total Resource

INR 55,734 Crore INR 61,172 Crore INR 57,028 Crore

INR 62,144 Crore

- ~70% of the total borrowings is floating
- Average daily Liquidity Coverage Ratio maintained at ~193% for Q2 FY25
- SLR at 15.08% as on 30-Sep-24
- ECB Sanction of USD 125 million in Q2 FY25

## **Cost of Borrowing**



## **Rating**





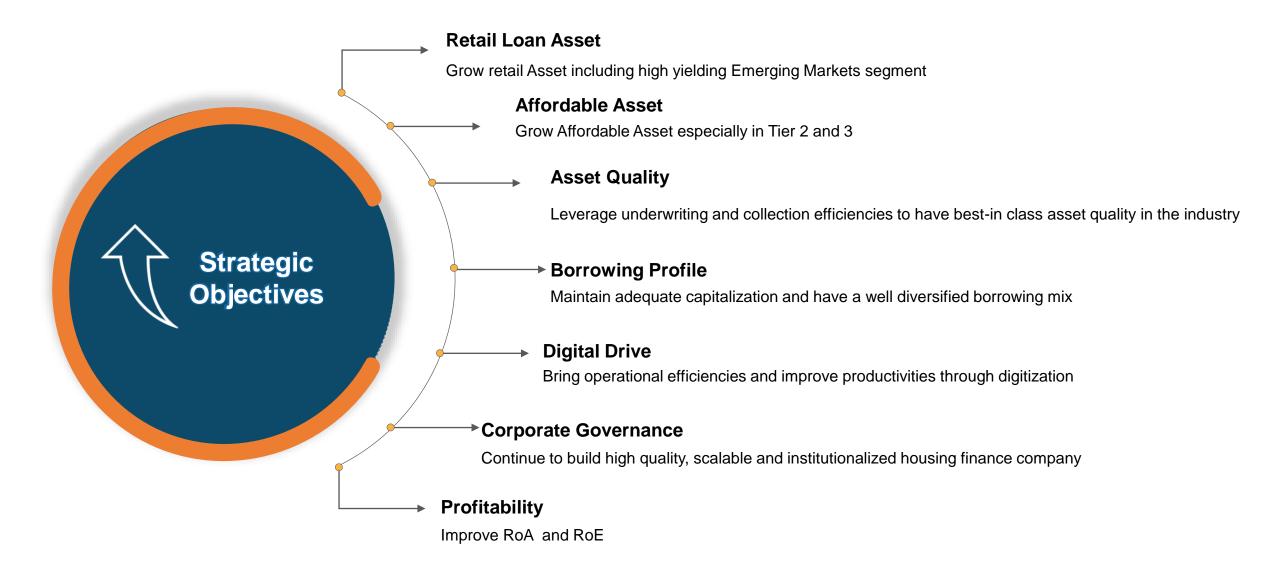
AA+ (Outlook – Stable)





## Strategic Objectives





## Retail strategy ramping up well



## Retail Growth strategy and objectives...

Management team with deep retail business experience

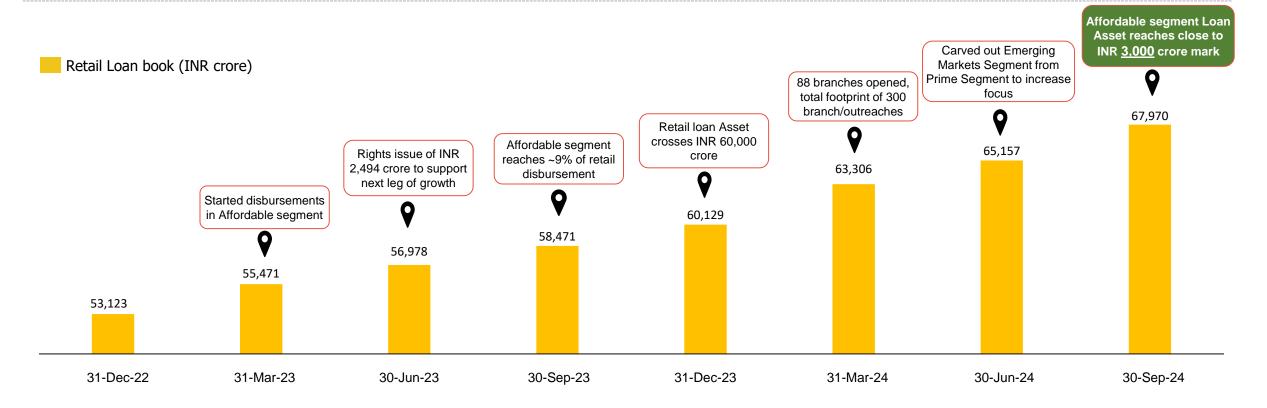
New strategy focused on building leading retail franchise

Continue growth trajectory in affordable segment

Focus on higher yielding Emerging Markets

Leverage strong parentage and best in class liabilities franchise

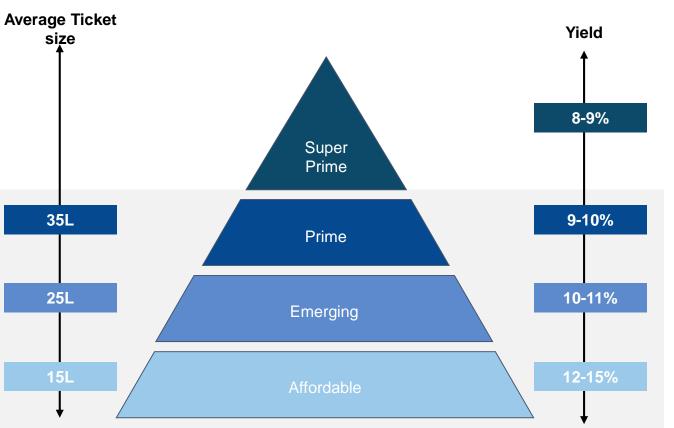
Tech focus
for operational
efficiency; Salesforce
fully implemented in
Affordable segment



## Leveraging Prime segment experience to grow Emerging Markets and Affordable



## Moving down the affordability pyramid...



Increased focus on Emerging Markets and Affordable segments, leveraging long experience of successful retail growth

## **Experience brings advantages...**



Strong brand recall

Trusted brand with long history and PNB parentage



Pan India presence

30+ years of experience across 20 states and UTs



10+ years of proprietary data

Strong understanding of customers across markets and credit cycles



#### One PNBHF platform

Shared resources and experience across Tech, operations and analytics

Key building blocks in place - People, Product, Process, Distribution and Brand

## Retail Business Focus Areas



LOAN Asset (INR crore)*	Q2FY24	Q1FY25	Q2FY25	Change% (YoY)	
Prime	47,409	47,409 50,825 52,467		10.7%	
<b>Emerging Markets</b>	10,317	11,971	12,545	21.6%	
Affordable	745	2,361	2,959	297.2%	
Total	58,471	65,157	67,970	16.2%	
<u>Disbursement</u> (INR crore)	Q2FY24	Q1FY25	Q2FY25		
Prime	3001	2,937	3,676	22.5%	
<b>Emerging Markets</b>	789	841	1,035	31.1%	
Affordable	374	586	630	68.5%	
Total	4,165	4,363	5,341	28.2%	
Incremental Yield	Q2FY24	Q1FY25	Q2FY25		
Prime	9.36%	9.25%	9.34%	-2 bps	
<b>Emerging Markets</b>	9.65%	9.50%	9.79%	+14 bps	
Affordable	11.45%	11.58%	11.95%	+50 bps	
No of Branches	Q2FY24	Q1FY25	Q2FY25		
Prime	74	93	93	+19	
<b>Emerging Markets</b>	37	37 50		+13	
Affordable	89	160	160 +71		

- Retail Segment classified as Prime, Emerging Markets and Affordable Segment
- Focus on Affordable and Emerging Markets Segment led to higher growth in both the segments
- Emerging Markets segment was carved out from Prime segment in Q1 FY25; focused approach led to 45 bps higher incremental yield as compared to Prime Segment
- Expansion focused on high yielding segments

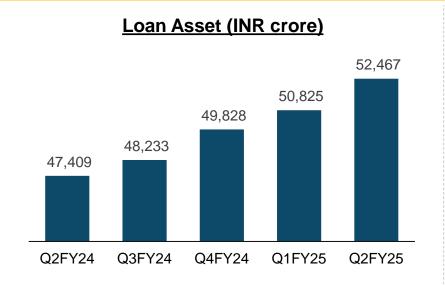
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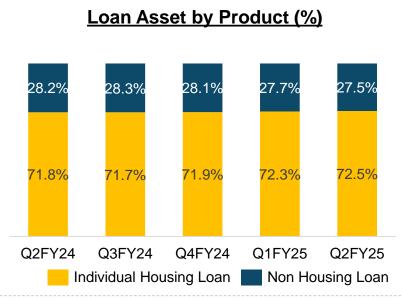


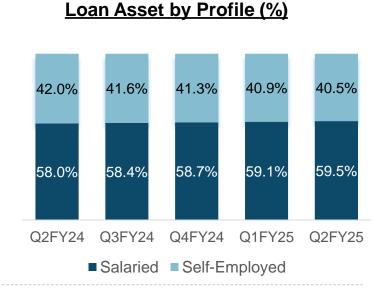
<u>Segment Update – Prime</u>

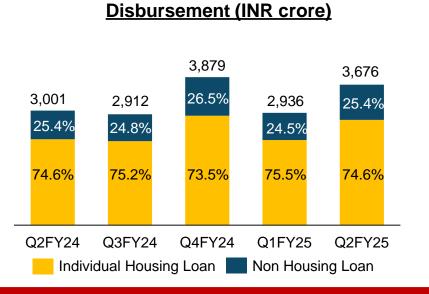
## Prime Segment Update

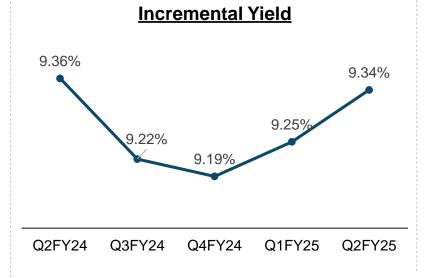


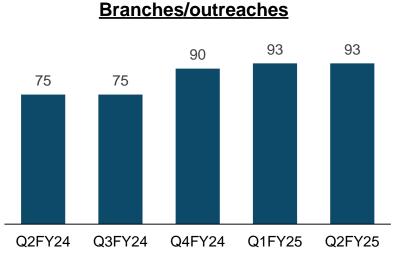










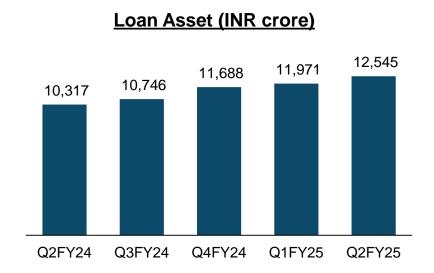


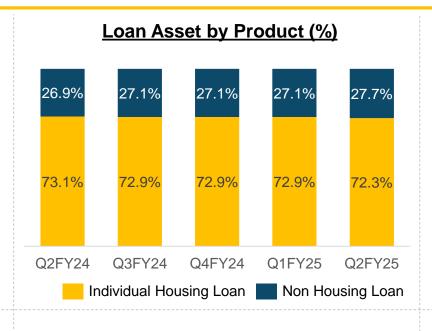


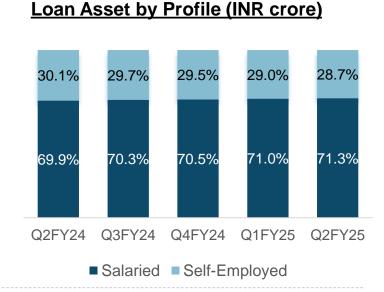
<u>Segment Update – Emerging</u> <u>Markets</u>

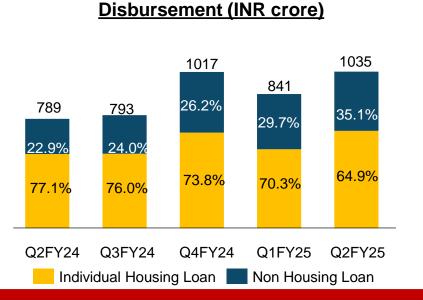
## **Emerging Markets Segment Update**

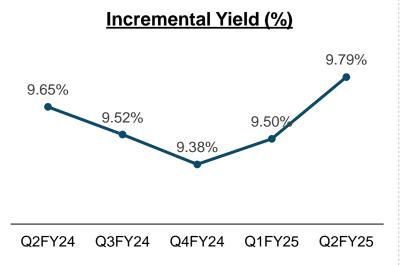


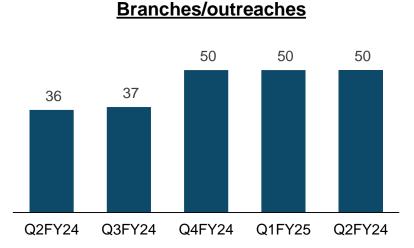










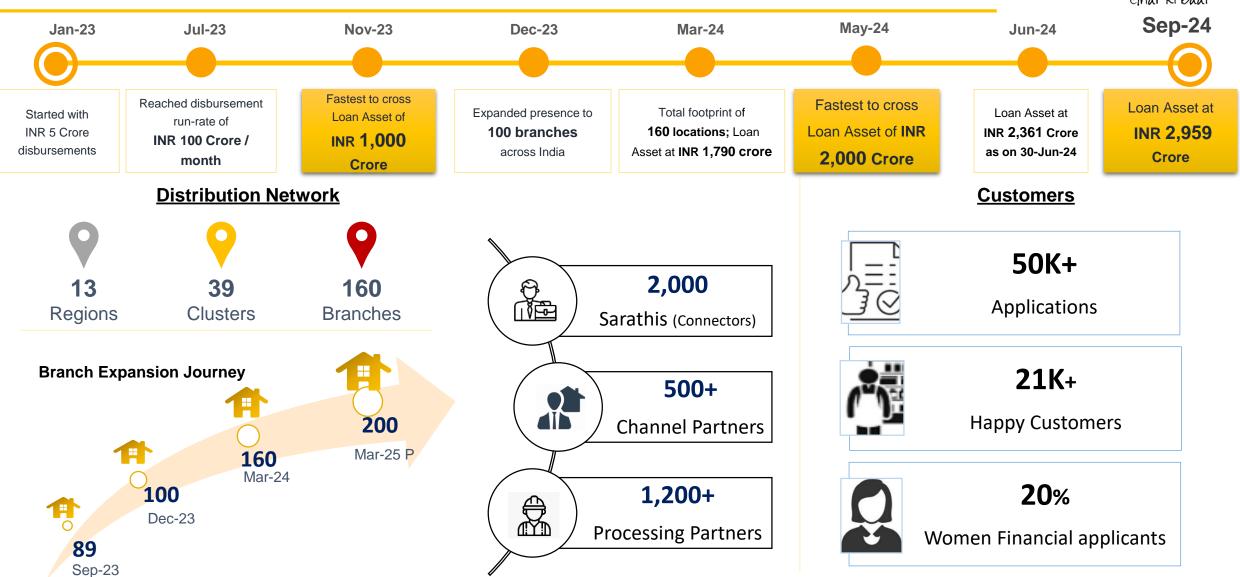




Segment Update – Affordable

## Roshni Business: Key Milestones

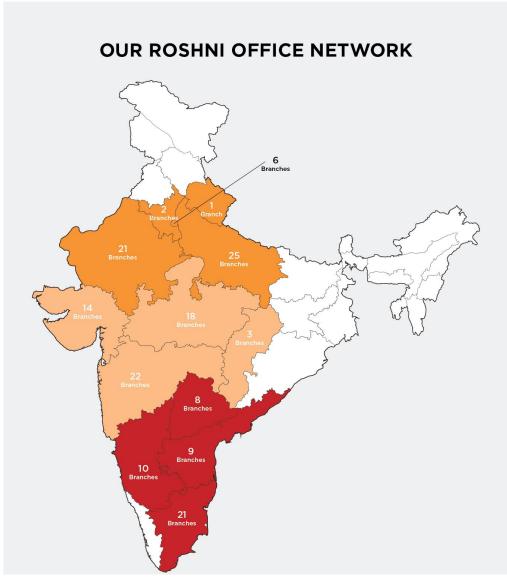




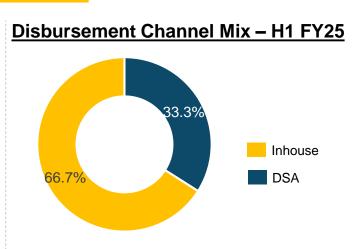
Affordable Loan Asset crossed INR 3,000 crore in October 2024

## Affordable Segment Distribution Strategy





# Distribution Network 160 160 160 89 100 Q2FY24 Q3FY24 Q4FY24 Q1FY25 Q2FY25

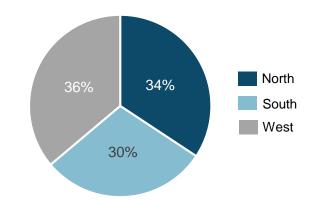


## **Geographic Presence**

01.1		% of Loan Asset			
State		# Branches	30-Sep-23	30-Sep-24	
Tamil Nadu		21	19.9%	17.6%	
Uttar Prades	h	25	18.9%	17.2%	
Madhya Prad	desh	18	16.6%	15.0%	
Maharashtra		22	17.1%	14.7%	
Rajasthan		21	12.0%	13.1%	

Derisking the Geographical presence; with branch expansions, top 5 states contribution reduced to 78% of Loan Asset as on 30-Sep-24 vs 85% a year ago

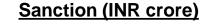
## **Loan Asset Geographical Breakup**

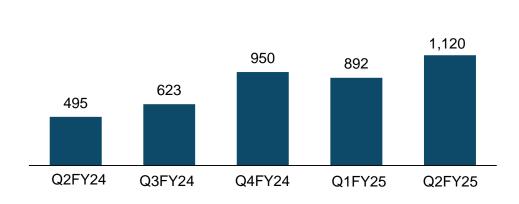


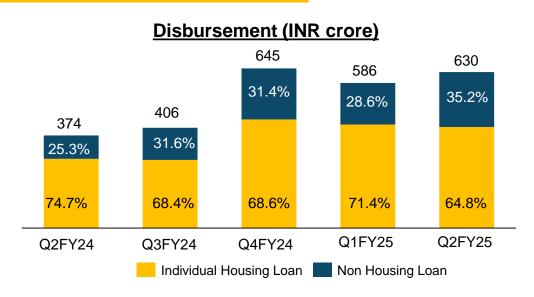
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## Ramp-up in Affordable Segment

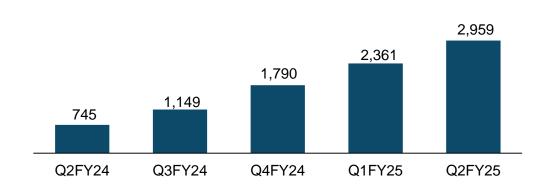




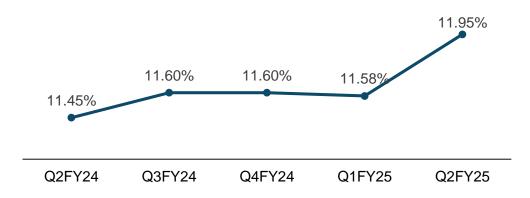




## **Loan Asset (INR crore)**



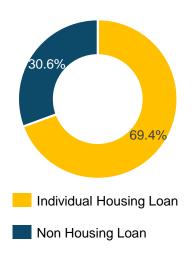
### **Incremental Yield**



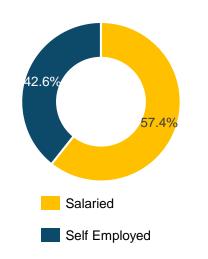
## Affordable Segment Portfolio Matrix



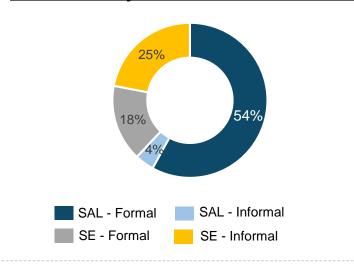




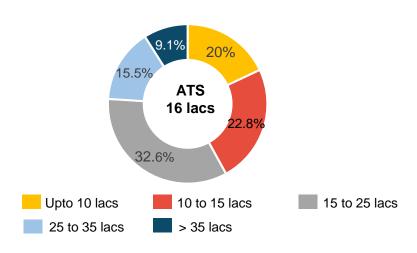
## Loan Asset by Profile



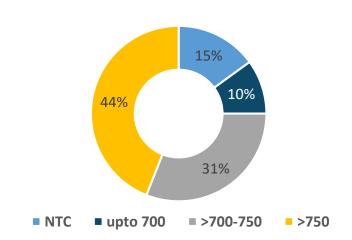
### **Loan Asset by Profile - Formal/Informal**



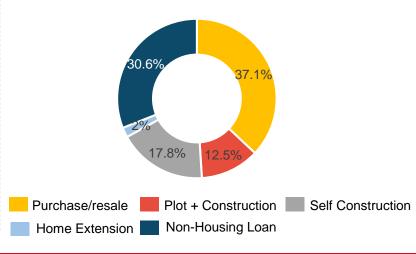
## **Loan Asset by Ticket Size**



## **Loan Asset by Credit history**



## **Loan Asset by Purpose**





**Asset Quality** 



## Login

Customer provides all data digitally (eKYC, Financials, ITR, Property Details etc.)



# Aadhaar based KYC from UIDAI (e-KYC)

- Customer details to trigger bureau checks and dedupe (Bureau score, individual verification etc.)
- Ensuring credibility using alternate KYC check and work email verification

## **Credit appraisal**

Assessment of three C's:
Credibility
Capacity to repay
Capital adequacy

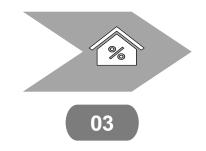


#### Decentralised credit with mapping of underwriters at each branch

- Eligibility calculation using automated CAM, Bank statement Analyser.
- Validating credit assessment using Business Rule Management Engine, Straight through Processing
- Company is live in Account Aggregator ecosystem

### Collateral

Verification of valuation and title of collateral



#### Disbursement

Hassle free disbursement post customer's acceptance to offer



- Technical and legal assessment by vendors
- Digital outputs shared within Loan Operating System
- Subject matter expert team for various sub-functions of Underwriting - Legal, Technical and FCU

- System validation for LTV and other regulatory norms
- Decentralized branch level disbursement facility for faster delivery

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## Retail Portfolio Highlights



## Sustainable growth

Total of 41,373 logins were booked in Q2 FY25 as against 36,151 logins in Q1 thereby registering **14% growth** 

## Focussed approach

Consistent focus on mid and low-ticket loans; **94% of fresh sanction volume** on boarded has ticket size of upto INR 1 cr.

#### **Automation**

Machine learning leading to economies of scale; **25%** of eligible salaried cases were STP

## Improved credibility

Quarter on quarter improvement in sourcing quality; **87%** of the loans booked in Q2 FY25 had **bureau score of more than 700** vis-à-vis 86% in Q1 FY25

## **Controlled Delinquency**

Early mortality; delinquency in business booked in last 12 months:

12 months - 30+ - 0.10%, 90+ - 0.02%

24 months- 30+: 0.43%, 90+: 0.09%

## Retail Collection Strategy



## **Collections supported by Technology, Data & Analytics**



Analytics based case allocation



**Geo-allocation** 



**Real Time Field Force Tracking** 



**Delinquency Prediction Modelling** 

## **Verticalization of Collection Team to Improve Asset Quality**

#### X-Bucket Resolution

- X- Bucket resolution through
- Contact less Collections
- · Emphasis on Tele-calling
- Regular Field Visits

95% Bucket X in Sept' 24

#### **Pre-NPA Resolution**

#### Pre-NPA resolution through

- Focus on rollback / stabilization
- · Focus to limit forward flow

97% resolution in SMA II in Sept' 24

#### **Consistent NPA Reduction**

#### NPA reduction through

- Focused early bucket cash collection
- Support from Legal machinery & SARFAESI
- One-time Settlements
- Auction & Sale of properties

Retail Gross NPA reduced to 1.27% as on 30-Sept'24

## Emphasis on Recovery on written-off pool

#### Recovery through

- OTS and property sale of written-off pool
- Auction & Sale of property auctioned 232 properties in H1 FY25

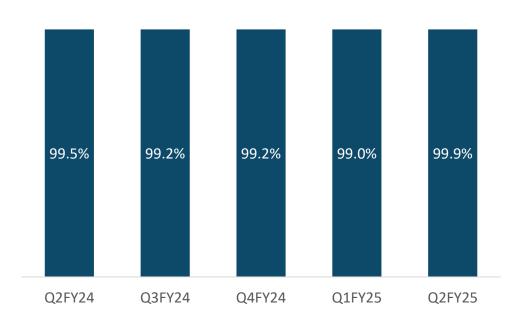
Recovery of INR 76 crore from written-off pool in H1FY25

## Retail Collections Update



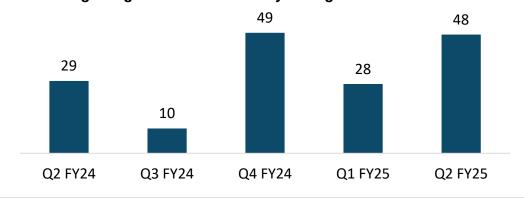
## **Collection Efficiency**

Dedicated team to focus on bucket X, pre-NPA and NPA resolutions



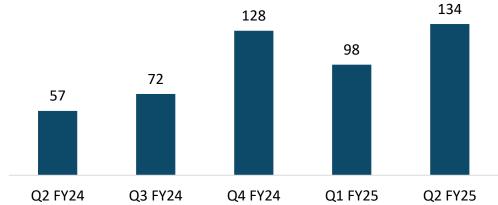
## Write off Recovery

Dedicated team is handling the written off cases with the help of legal to get maximum recovery through settlement



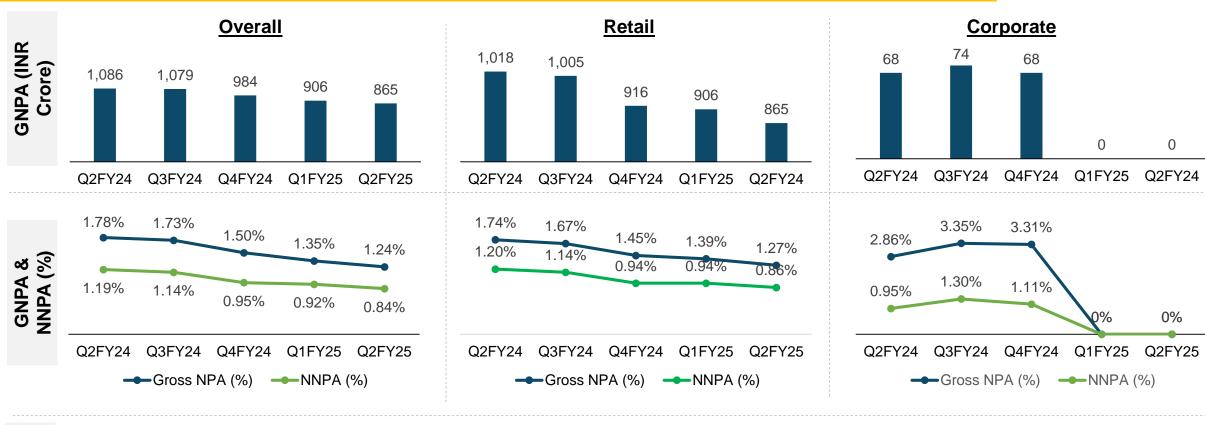
## **Properties Sold**

Dedicated team to focus on Disposal of repossessed properties

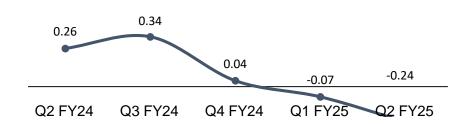


## **Asset Quality**









NPA as a % of Loan Asset As per IND-AS Consolidated Numbers

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## Expected Credit Loss (ECL) Provisions



Particulars (INR Crore)	30-Sep-24	30-Jun-24	30-Sep-23	
Gross Stage 1*	66,688	63,996	57,796	
Gross Stage 1 as % to Loan Asset	95.95%	95.54%	94.98%	
ECL Provision Stage 1	502.69	481	559	
ECL Provision % Stage 1	0.75%	0.75%	0.97%	
Gross Stage 2*	1,948	2,084	1,970	
Gross Stage 2 as % to Loan Asset	2.80%	3.11%	3.24%	
ECL Provision Stage 2	331	404	269	
ECL Provision % Stage 2	17.01%	19.40%	13.65%	
Gross Stage 3	865	906	1,086	
Gross Stage 3 as % to Loan Asset	1.24%	1.35%	1.78%	
ECL Provision Stage 3	283	294	369	
ECL Provision % Stage 3	32.73%	32.45%	33.96%	
Total Loan Asset	69,501	66,986	60,852	
ECL Provision	1,117	1,179	1,196	
Total ECL Provision / Total Loan Asset (%)	1.61%	1.76%	1.97%	

As per IndAS \*With SICR Consolidated basis



Technology Update

## **Technology Vision and Foundations**



## **Tech Vision**

PNBHFL to be a large *Digital player* in the *HFC ecosystem* collaborating and partnering with fintech, banks, market aggregators etc., leveraging synergy & scale through *platforms*, offering personalised products and *ease of services* promoting *high levels of adoption*.

IT 2.0: Embracing disruptive digital, data power and changing customer preferences

## Tech foundations for enabling all strategic pillars



# **Foundations**

# **Strengthening Core Tech**

## Robust security and resilience



## **Embracing Cloud**

Implementing & leveraging Cloud workloads (SaaS, PaaS and IaaS)

**Hybrid IT** 

Setup

Balancing cost,

scale and

performance

considerations

## 24x7 **Monitoring**

AI/ML based security monitoring & events correlation

### Backup & DR capabilities

**API Journey** 

Vast APIfication of micro

capabilities and services for

seamless digital integrations

Buildina resiliency for business continuity

## **Zero Trust** Security

Access controls across touchpoints & users

#### **DevSecOps**

Engineering capabilities scaled with integrated DevSecOps toolset driven pipeline

#### **IT Service Management**

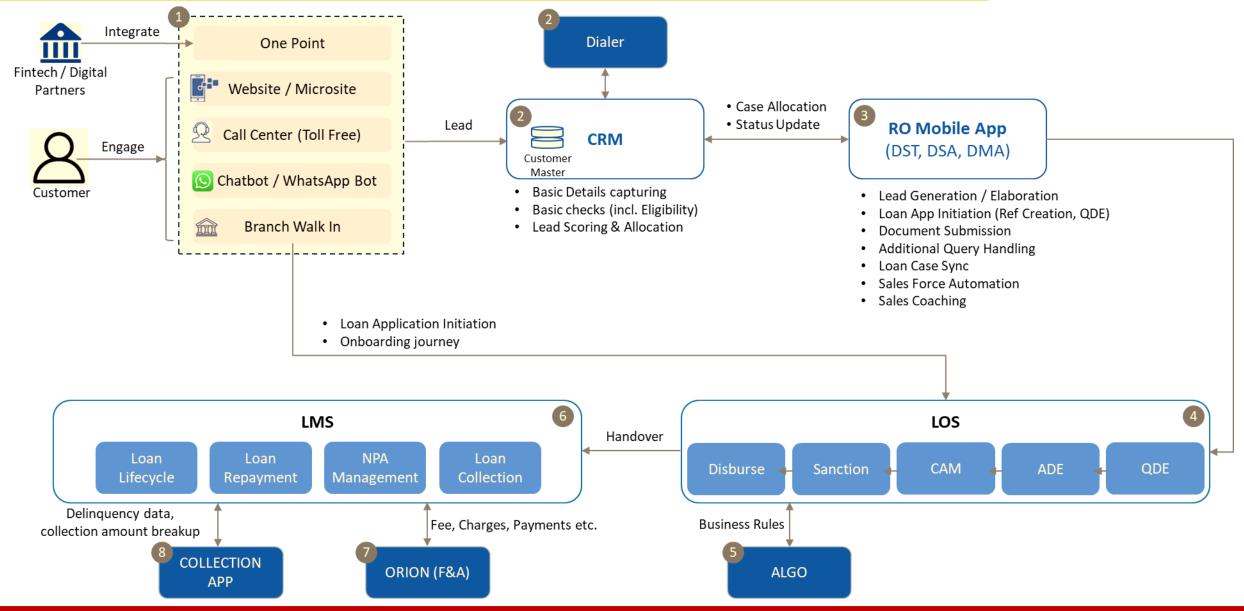
Integrated IT service management and automation across application landscape

#### **RPA driven Automation**

Leveraging RPA for routine tasks and test automation

31

## IT Landscape: Overall Flow and Applications



32

## IT Landscape: Overall Flow and Applications

#### **Technology Benefits Realized: LOS**

- Full Digitalization of all verification activities during loan sourcing (Legal, Technical, FI, FCU)
- 150+ APIs integrated to digitize loan sourcing journey for customer and operations
- Account aggregator being leveraged for better underwriting
- Seamless journey for customers to interact digitally during loan sourcing
- Performance optimized at scale (leveraging cloud)

#### **Technology Levers (CRM Solution):**

- New & enhanced website with integrated channels
- Cloud based robust CRM solution
- Cloud based outbound dialer
- Integrated digital sourcing channels & lead allocation.

## **Strategic Technology Partners**























Financial Performance

## Retail and Corporate Profit & Loss Statement (Consolidated) — Quarterly

Particulars (INR crore)	Retail		Corporate			Total			
	Q2 FY25	Q2 FY24	Chg (YoY%)	Q2 FY25	Q2 FY24	Chg (YoY%)	Q2 FY25	Q2 FY24	Chg (YoY%)
Net Interest Income	634	563	12.5%	35	97	-64.5%	669	661	1.2%
Non fund based income	92	59	56.6%	0	3	-93.1%	93	62	50.6%
Gross Income	726	622	16.7%	35	100	-65.2%	761	722	5.4%
Operating expenses	198	168	17.6%	4	2	92.9%	202	170	18.6%
Operating Profit	529	454	16.4%	31	98	-68.9%	559	552	1.3%
Provisions and W/O	29	173	-83.0%	-75	-128	-41.6%	-46	45	-201.3%
Profit before tax	500	281	77.3%	106	226	-53.4%	605	507	19.2%
Profit after tax	388	213	82.3%	82	170	-52.1%	470	383	22.6%

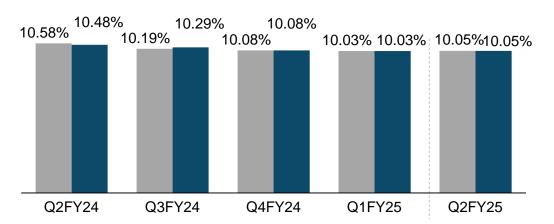
## Retail and Corporate Profit & Loss Statement (Consolidated) — Half-Yearly

		Retail			Corporate			Total		
Particulars (INR crore)	H1 FY25	H1 FY24	Chg (YoY%)	H1 FY25	H1 FY24	Chg (YoY%)	H1 FY25	H1 FY24	Chg (YoY%)	
Net Interest Income	1,244	1,118	11.3%	76	160	-52.6%	1,320	1,278	3.3%	
Non fund based income	174	91	92.4%	2	3	-3.7%	177	93	89.8%	
Gross Income	1,418	1,208	17.4%	78	162	-51.9%	1,496	1,371	9.2%	
Operating expenses	387	314	23.3%	8	10	-14.2%	395	323	22.2%	
Operating Profit	1,031	895	15.3%	70	153	-54.3%	1,101	1,048	5.1%	
Provisions and W/O	91	209	-56.4%	-148	-103	43.7%	-58	105	-154.4%	
Profit before tax	941	687	37.1%	218	256	-14.8%	1,159	942	23.0%	
Profit after tax	733	537	36.6%	170	194	-12.4%	903	730	23.6%	

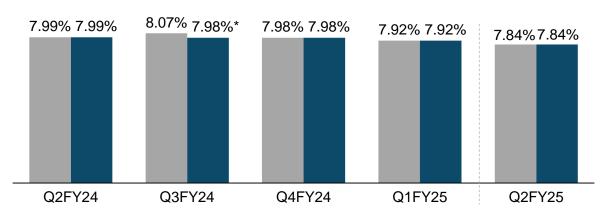
## Financial Ratio Analysis – Quarter on Quarter



#### **Average Yield**



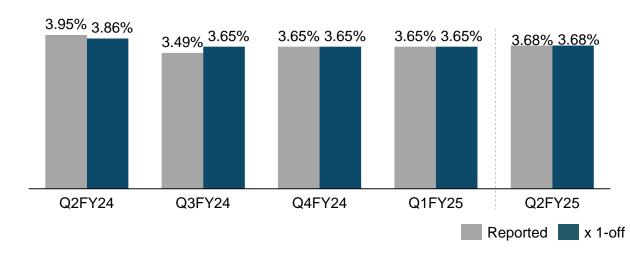
## **Average Cost of Borrowing**



\*In Q3FY24, there is a one-off of INR 11.79 crore on account of ECB hedging rate

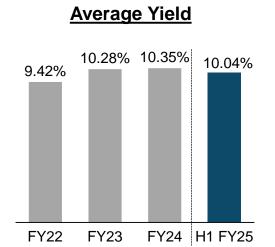
# 2.59% 2.49% 2.12% 2.31% 2.10% 2.10% 2.11% 2.11% 2.21% 2.21% 2.21% Q2FY24 Q2FY24 Q4FY24 Q1FY25 Q2FY25

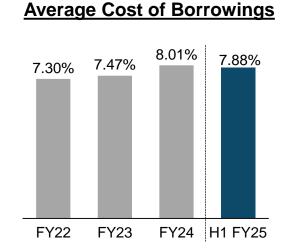
### **Net Interest Margin**

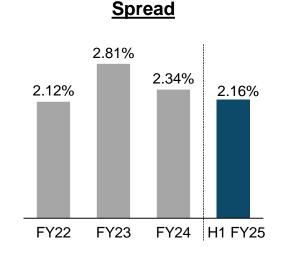


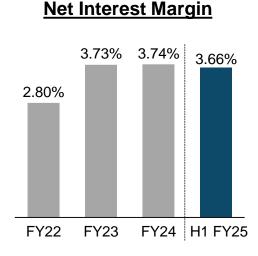
## Financial Ratio Analysis - Annual

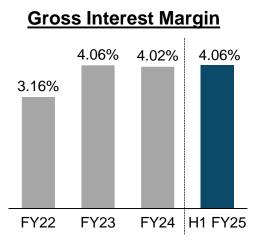


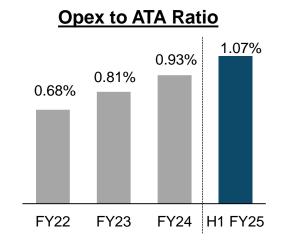


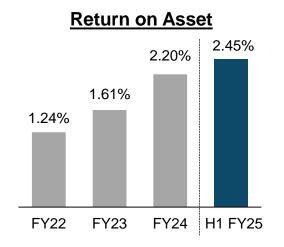


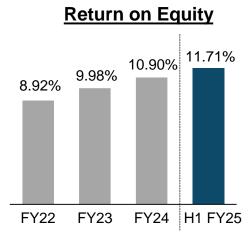












Ratios are calculated on Monthly Average Gross Interest Margin is net of acquisition cost Opex to ATA includes CSR & Esop cost

## Consolidated Profit & Loss Statement



Particulars (INR Crore)	Q2 FY25	Q2 FY24	YoY	Q1 FY25	QoQ	H1FY25	H1FY24	YoY	FY24	FY23	FY22
Interest Income	1,780	1,703	4.5%	1,739	2.4%	3,519	3,370	4%	6,742	6,199	5,822
Add: Net gain on fair value changes	6.8	15	-54.7%	9	-24.4%	16	24	-35%	35	34	111
Add: Income on derecognized (assigned) loans	-	-	-	-	-	-	-	-	-	11	-
Less: Finance Cost	1,119	1,057	5.8%	1,097	2.0%	2,215	2,105	5%	4,261	3,899	4,064
Net Interest Income	669	661	1.2%	651	2.7%	1,320	1,289	2%	2,516	2,346	1,869
Net Fees and other Income	89	59	51.4%	81	10.3%	171	87	96%	268	274	256
Gross Income	758	720	5.3%	732	3.5%	1,490	1,376	8%	2,784	2,620	2,125
Operating Expenses											
Less: Employee Benefit Expenses	109	85	28.0%	109	-0.1%	218	166	31%	337	266	217
Net loss on fair value changes	-	-	-	-	-	-	-	-	-	-	-
Less: Other Expenses	76	71	7.2%	67	13.6%	143	127	13%	270	202	187
Less: Impairment on assets held for sale	-	-	-	-	-	-	-	-	-	48	8
Less: Depreciation and Amortisation	14	11	25.9%	13	6.5%	27	24	13%	51	51	53
Operating Profit	559	552	1.3%	542	3.2%	1,101	1,059	4%	2,125	2,052	1,660
Less: Impairment on financial instruments & Write-offs (Expected Credit Loss)	-46	45	-201.4%	-12	280.1%	-58	105	-155%	171	691	576
Profit Before Tax	605	507	19.3%	554	9.2%	1,159	954	21%	1,954	1,361	1,084
Less: Tax Expense	135	124	8.9%	121	11.6%	256	223	15%	446	315	247
Net Profit after Tax	470	383	22.6%	434	8.5%	902	730	24%	1,508	1,046	836
Add: Other Comprehensive Income	-4	7	-155.0%	-17	-77.4%	-21	-8	161%	-16	77	97
Total Comprehensive Income	466	390	19.4%	416	12.0%	882	722	22%	1,492	1,123	934
EPS (Basic)	18.1	14.8		16.7			28.4		58	53	50

## **Consolidated Balance Sheet**



	Particulars (INR Crore)	30-Sep-24	31-Mar-24	31-Mar-23	31-Mar-22
	LIABILITIES				
1	Financial Liabilities				
(a)	Derivative financial instruments	29			-
(b)	Debt Securities	10,316	7,852	3,994	6,202
(c)	Borrowings (Other than Debt Securities)	28,313	28,667	31,175	27,716
(d)	Deposits	17,646	17,758	17,214	17,605
(e)	Subordinated Liabilities	739	739	1,238	1,438
(f)	Other financial liabilities	2,088	2,200	1,993	2,581
	Sub Total - Financial Liabilities	59,131	57,216	55,615	55,542
2	Non-Financial Liabilities				
(a)	Current Tax Liabilities		-	-	-
(b)	Provisions	27	20	18	17
(c)	Other non-financial liabilities	152	194	227	299
	Sub Total - Non-Financial Liabilities	179	214	245	316
3	EQUITY				
(a)	Equity Share capital	260	260	169	169
(b)	Other Equity	15,608	14,715	10,845	9,703
	Sub Total - Equity	15,868	14,974	11,014	9,872
	TOTAL - EQUITY & LIABILITIES	75,178	72,405	66,874	65,730

	Particulars (INR Crore)	30-Sep-24	31-Mar-24	31-Mar-23	31-Mar-22
	ASSETS				
1	Financial Assets				
(a)	Cash and cash equivalents	2,064	2,142	3,678	5,066
(b)	Loans	68,384	64,108	57,840	55,336
(c)	Investments	3,637	4,346	3,196	3,483
(d)	Other Financial Assets	614	1,221	1,546	1,109
	Sub Total - Financial Assets	74,699	71,818	66,260	64,994
2	Non - Financial Assets				
(a)	Tax Assets (Net)	189	313	410	446
(b)	Property, Plant and Equipment	70	67	66	71
(c)	Right of use assets	118	123	66	60
(d)	Other Intangible assets	15	17	14	18
(e)	Other non-financial assets		68	58	31
(f)	Assets held for sale	87	-	-	109
	Sub Total - Non - Financial Assets	479	587	614	736
	TOTAL - ASSETS	75,178	72,405	66,874	65,730

## Key Takeaways





# Focus on Retail Loan Growth including Emerging Markets Segment

Continued focus on Retail Segment incl. high yielding Emerging Markets business

Pan India presence through 303 locations (incl. Emerging Markets & Affordable segment)



### **Grow Affordable Segment**

Expanded presence to 160 locations to support growth

Scale-up in the Affordable segment; Build Loan Asset of INR 2,959 crore as on 30-Sep-24



## **Asset Quality**

Augmented Collections efforts led to improvement in Gross and Net NPA to 1.24% and 0.84% respectively

Corporate NPA stands Nil as on 30-Sep-24



## **Recovery from written-off Pool**

Recovered ~INR 48 crore from retail writtenoff pool in Q2 FY25 and INR 76 crore in H1 FY25

Total written-off pool recovery of 128 crore in H1 FY25



## **Liability Mix**

Improved contribution from debt capital market in Q2FY25

Credit Rating upgrade have a positive impact on the Cost of Borrowing



# Enhance Profitability & Return Ratios

Improvement in Return on Asset to 2.54% in Q2'FY24 (annualized) and 2.45% in H1 FY25 (annualized)

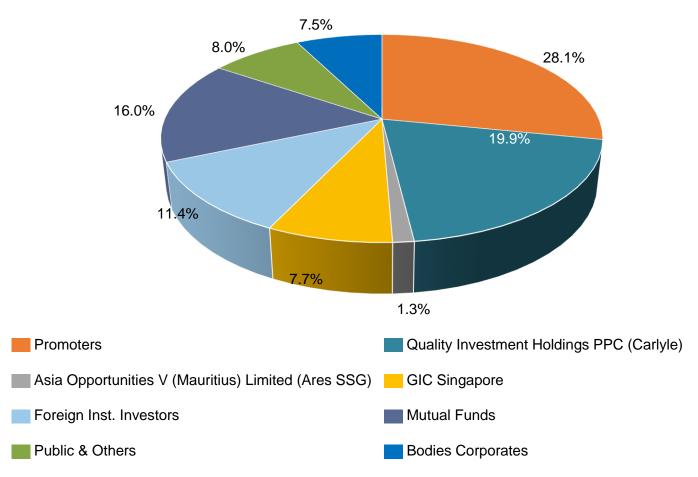


# **Annexure**

## **Shareholding Pattern**



## **Shareholding as on 30-Sep-24**



#### **Outstanding Shares – 25,98,42,851 shares**

## **Top 10 Shareholders**

- Promoter (PNB)
- Carlyle
- GIC Singapore
- HSBC Mutual Fund
- · Nippon Mutual Fund
- · Birla Sun Life Mutual Fund
- · Tata Mutual Fund
- Vanguard
- · Abakkus AIF
- HDFC Mutual Fund

## Distinguished Board of Directors





Atul Kumar Goel
Non-Executive Nominee Director



**Sunil Kaul** *Non-Executive Nominee Director* 



Chandrasekaran Ramakrishnan Independent Director



Nilesh Shivji Vikamsey Independent Director



Tejendra Mohan Bhasin Independent Director



Sudarshan Sen Independent Director



Neeraj Vyas Non-Executive Non-Independent Director



Pavan Kaushal Independent Director



Gita Nayyar
Independent Director



Dilip Kumar Jain
Non-Executive Nominee Director



Girish Kousgi
Managing Director and CEO

## Experienced and Professional Management Team





Girish Kousgi Managing Director and CEO



Vinay Gupta
Chief Financial Officer



Amit Singh
Chief People Officer



**Jatul Anand**Chief Credit & Collections Officer



Ajay Kumar Mohanty Head - Internal Audit and Chief of Internal Vigilance



Anujai Saxena
Business Head -Affordable Business



Veena Kamath Company Secretary



Dilip Vaitheeswaran
Chief Sales Officer - Retail



Krishna Kant Chief Compliance Officer



Anshul Dalela
Head – Customer Service & Operations



Anubhav Rajput
Chief Information Officer



Valli Sekar
Chief Sales & Collection Officer Affordable



Vikas Rana
Head- Construction Finance



Bhavya Taneja National Head - Marketing



Neeraj Manchanda
Chief Risk Officer

olic 45

## Governance





Regulations Good Practices Policies

Risk

**Framework** 

Measure

Mitigate

Strategy

Risk Appetite

**Risk Definitions** 

Risk Based Performance Management

Risk Based Capital Allocation

Risk Aware Decision Making

#### **Key Features of Governance**

- RMC of the Board oversees the company's Risk Management practices and approve the Risk Management Framework of the company
- Executive RMC Comprising of senior members review risk management framework
- Business units are responsible for effective management of risk of their unit
- Internal audit to independently assess the Internal controls and Risk Management Framework
- Compliance function independently monitors the Regulatory compliances

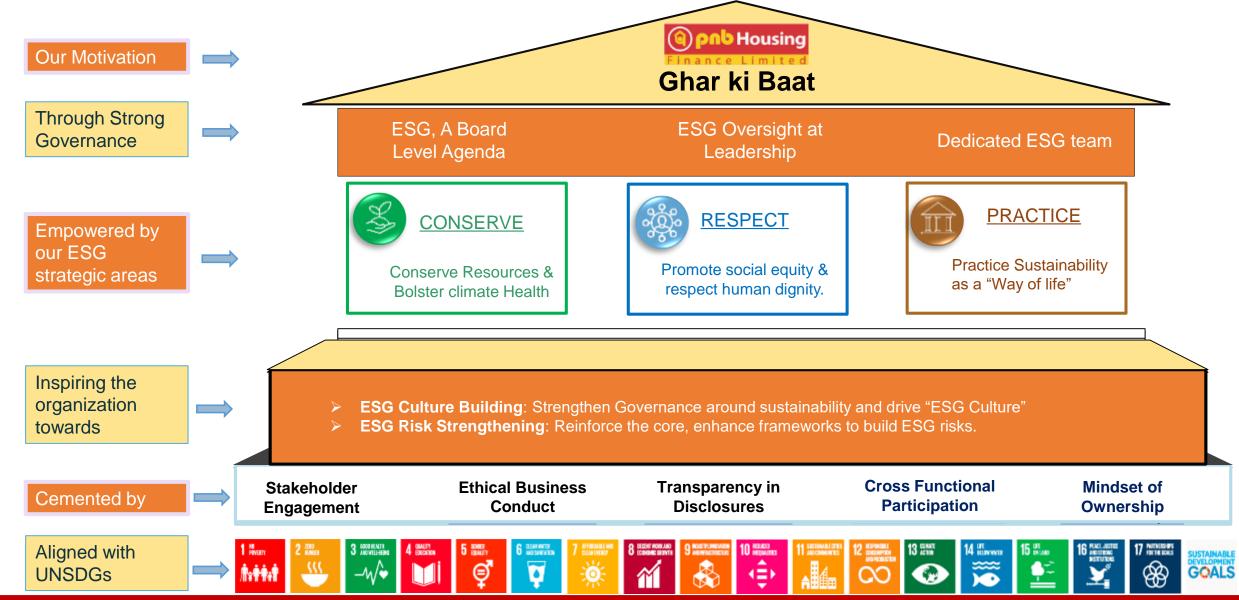
People/Awareness Data Technology/Systems

**Key Enablers** 

blic 46

## Overarching ESG Framework





## **ESG** Dashboard



#### **Environment**

**~2.30 GJ/revenue** (in crores) Energy Intensity

**~0.45 Ton/revenue** (in crores)
CO2e Emissions Intensity

#### Within the Fence\*

- ☐ LED Lights deployment
- ☐ Non-plastic bottles & cutlery

#### **Beyond the Fence**

- ☐ 60KW Solar Power Plant inaugurated in Haryana
- ☐ 9000+ saplings Plantation in Chennai & Hyderabad



#### Social

16%+ Women Employees

15%+ Women
In Senior Management &
Above

**20,000+** Hours clocked in Learning

**250+** Hours clocked in POSH training

Supportive Policies (Already in practice)

- Equal Opportunity
- □ Sabbatical Policy
- DEI
- □ Grievance Policy



#### Project Sanjeevani – 7 No.

Ambulances handed over to Northern Command of the Indian Army to support civilians & army



4000 Sq.ft Material Recovery Facility inaugurated in Uttarakhand



#### 80%+ Women

Applicants/Co-Applicant\*\*

15%+ Women

Primary Applicants\*\*

40%+

Loan Applicants from EWS

12%+ Loan Applicants from LIG

10%+ Loan Applicants from MIG

In Individual Housing Loan in Q2

#### Governance

60%

Independent Directors

#### 100% BRSR

Disclosures Compliant

## Fraud Risk Management Policy & Procedures

further strengthened as per latest RBI guidelines

## Policies (Already in practice)

- ☐ Digital Personal Data Protection Policy
- □ Risk Management
- □ Anti-Bribery & Anti-Corruption Policy
- Code of Conduct

EWS – Economically weaker section Annual Income: <0.3 Million. LIG, MIG – Low (Annual Income: 0.6 million – 0.6 million & Medium (Annual income: 0.6 million – 0.9 million) Income Group

lic 48

<sup>\*</sup> Already in practice. Majority of the practices are present in our select locations and environment sustainability is a focus area while onboarding new branch/office

<sup>\*\*</sup>Basis Live Loan Accounts as on 30 September 2024. DEI – Diversity, Equity & Inclusion



Ghar Ki Baat

Every day, in every way, we are getting better and better...

PNB Housing has
won an array of awards in
key strategic areas.
And the count continues
to grow...





# Glossary



Ratios	Formulas Used
Average Yield (%)	(Interest Income + Assignment Income) on Loans / Average Loan Book
NIM (%)	Net Interest Income including assignment income / Average Earning Assets
Opex to ATA (%)	Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost + ESOP cost + CSR cost - Fair value on repossessed assets) / Average Total Assets as per Balance sheet

ATA	Average Total Assets
ATS	Average Ticket Size
AUM	Asset Under Management
СР	Commercial Paper
CRAR	Capital to Risk Asset Ratio
DSA	Direct Selling Agents
ECB	External Commercial Borrowing
ECL	Expected Credit Loss
EPS	Earning Per Share
GNPA	Gross Non-Performing Asset

HFCs	Housing Finance Companies
NCDs	Non-Convertible Debentures
NIM	Net Interest Margin
NNPA	Net Non-Performing Asset
PAT	Profit After Tax
PCR	Provision Coverage Ratio
ROA	Return on Asset
ROE	Return on Equity

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# **Thank You**

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