

Date: 31.08.2024

To, The General Manager, Department of Corporate Services, BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001 Scrip Code: 500284	To, Listing Department, National Stock Exchange of India Limited, Exchange plaza, Bandra-Kurla Complex, Bandra (E), Mumbai – 400051 Scrip Code: LORDSCHLO
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Subject: Submission of 45th Annual General Meeting Notice cum Annual Report for F.Y. 2023-2024 of Lords Chloro Alkali Limited.

In Ref: Regulation 34(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

With reference to the above captioned subject and pursuant to Regulation 34 (1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that the 45th Annual General Meeting (45th AGM) of Lords Chloro Alkali Limited ("Company") is scheduled to be held on Monday, 23rd September, 2024 at 11.00 A.M. at Registered Office of the Company at SP-460, Matsya Industrial Area, Alwar (Rajasthan) - 301030. The Notice for the said Annual General Meeting and Annual Report 2023-24 is enclosed herewith.

In terms of the MCA Circulars and SEBI Circular, the Notice of AGM along with Annual Report for the Financial Year 2023-24 is being sent to all the members in electronic mode whose E-mail IDs are already registered with the Company or Depository Participant(s). The requirement of sending the physical copy of the Notice of the 45th AGM and Annual Report to the members has been dispensed with MCA circulars and SEBI Circular.

Further pursuant to the Regulation 42 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Register of Members and the Share Transfer Books of the Company will remain closed from Tuesday, 17th September, 2024 to Monday, 23rd September, 2024 (both days inclusive) for the purpose of 45th Annual General Meeting.

Further as per the provisions of Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management & Administration) Rules, 2014 and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Company has provided the remote electronic voting (e-voting) facility to the members through electronic voting platform of National Securities Depository Limited (NSDL). Members holding shares either in physical or in dematerialized form' as



on cut-off date i.e., Monday, 16th September, 2024 may cast their votes electronically through remote e- voting facility on the businesses set out in the Notice of Annual General Meeting. The E-voting facility will commence from Friday, 20th September, 2024 (9.00 A.M. IST) to Sunday, 22nd September, 2024 (5.00 P.M. IST).

The Notice of 45th AGM and Annual Report are also available on the Company website i.e. <https://www.lordschloro.com/financials.html> & <https://www.lordschloro.com/investor-information.html> .

You are kindly requested to take the same on records & acknowledge us.

Thanking You.

Yours faithfully,

For Lords Chloro Alkali Limited



Hitesh Kumar
(Company Secretary & Compliance Officer)



45th Annual Report
2023-24

LORDS CHLORO ALKALI LIMITED

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BOARD OF DIRECTORS

SHRI AJAY VIRMANI
MS SRISHTI DHIR
SHRI MADHAV DHIR
SHRI SANDEEP SINGH
MS SHUBHA SINGH
SHRI AMIA KUMAR SINGH
MS SAKSHI VASHISTH
SHRI DEEPAK MATHUR
CHIEF FINANCIAL OFFICER

MANAGING DIRECTOR
NON EXECUTIVE DIRECTOR
WHOLE TIME DIRECTOR
INDEPENDENT DIRECTOR
INDEPENDENT DIRECTOR
INDEPENDENT DIRECTOR
INDEPENDENT DIRECTOR
WHOLE TIME DIRECTOR
(TECHNICAL)
SHRI RAJIV KUMAR

COMPANY SECRETARY

SHRI HITESH KUMAR

Statutory Auditors

M/s. Nimani Garg Agarwal & Co.
1517, Devika Tower, 6, Nehru Place,
New Delhi- 110 019.

Secretarial Auditor

M/s. SSPK & Co.,
Company Secretaries
713, 7th Floor,
S.G. Shopping Mall, D C Chowk,
Sector-9, Rohini, New Delhi-110085

Cost Auditors

M/s Goyal, Goyal & Associates
Cost Accountants
G-14, Lower Ground Floor,
Lajpat Nagar III,
New Delhi – 110024

Registrar & Share Transfer Agent

M/s. Alankit Assignments Limited
“Alankit Heights” (RTA Division),
4E/2, Jhandewalan Extn.
New Delhi – 110055
Ph No: +91-11-4254 1956 &
+ 91- 89 29 955315
Fax No.:+ 91-11-4254 1201

Registered Office & Plant

SP-460, Matsya Industrial Area,
Alwar, Rajasthan- 301030

Corporate office

A-281, 1st Floor, Defence Colony,
New Delhi-110024.
Ph. No.: 011-40239034/35
E-mail: secretarial@lordschloro.com
Website: www.lordschloro.com

About the Company

Lords Chloro Alkali Ltd. (LCAL) was incorporated in 1979 and got listed on BSE Limited in the year 1982. The Company is engaged in production of wide range of chemicals i.e. Caustic Soda, Chlorine, Hydrogen, HCL, CPW, mainly catering to the markets in North India. LCAL is having an advanced technology plant situated at SP-460, Matsya Industrial Area, Alwar Rajasthan with the production capacity of 210 TPD. The Company is planning to enhance Caustic Soda capacity to 300 TPD and also add chlorine derivatives in the current year.

The major consuming sectors for LCAL are paper, soap, dyes, chemicals and plastic industries based in UP, Haryana, Rajasthan, Punjab & Delhi.

The Mission of the Company is to provide customer with high quality products and services through sustained good business practices, latest technology and ethical ways of manufacturing.



“In the face of challenges, we see opportunities for growth and transformation

Managing Director’s message

Dear Members,

Warm greetings to all of you as we are presenting the 45th Annual Report of the Company for the Financial Year 2024. I am pleased to share with you an overview of our industry's current landscape, our performance in FY2024, and the strategic initiatives we have undertaken to ensure our continued growth and success.

The chemical industry remains a critical component of the global economy, driving innovation and supporting various sectors such as agriculture, healthcare, and manufacturing. In recent years, the industry has faced numerous challenges, including market volatility, environmental regulations, and fluctuating raw material prices. Despite these hurdles, the long-term prospects for the chemical sector remain strong, driven by increasing demand for sustainable and high-performance materials.

In particular, the chloro-alkali segment, which includes products like caustic soda and chlorine, has experienced significant market fluctuations. Prices have been under pressure due to supply-demand imbalances and macroeconomic factors. However, we are now witnessing signs of stabilization and improvement, which bodes well for the future. The increasing focus on sustainability and energy efficiency is also pushing companies to innovate and adopt cleaner technologies, presenting new opportunities for growth.

The fiscal year 2024 has been a year of resilience and strategic progress for Lords Chloro. At the outset, we anticipated a decline in product prices and positioned ourselves to navigate through this challenging period. As expected, the first half of the year was marked by pricing pressures, particularly in caustic soda. However, we are now seeing signs of recovery, with prices showing resilience and stability.

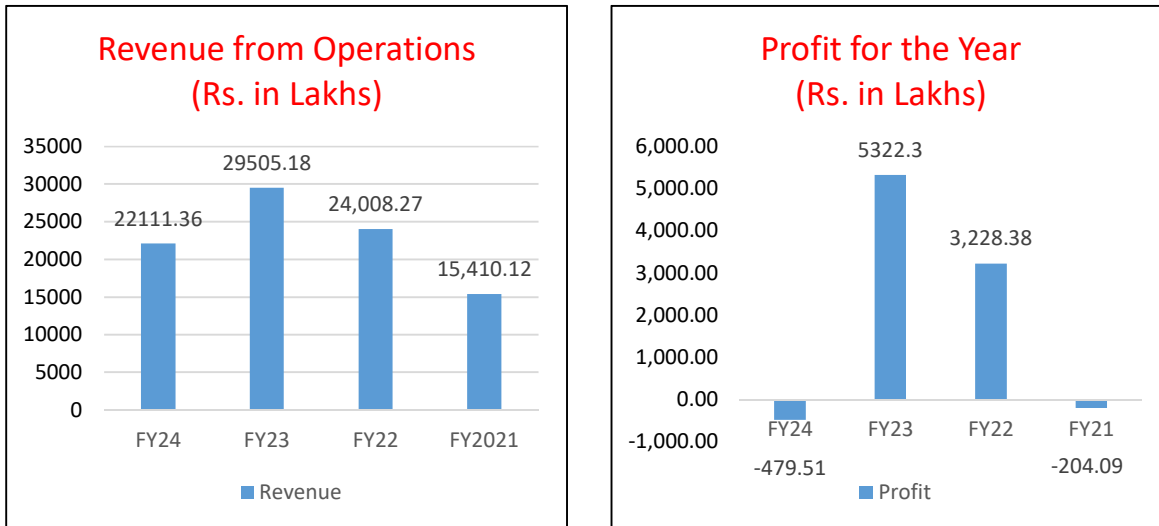
Despite the tough market conditions, demand from customer continued to remain strong highlighting the importance of Caustic Soda as a key raw material for our clients. I commend our team for their dedication and strategic planning, which enabled us to maintain a robust capacity utilization rate of approximately 85%.

The latter part of the year has been more encouraging, with an upturn in caustic soda prices positively impacting our Q4 performance. This upward trend, coupled with stable demand, has contributed to an improved profitability outlook for the current financial year. Our ability to weather the storm and emerge stronger is a testament to our strategic focus and operational excellence.

Performance of the Company

During the year, total revenue from operations was Rs.22,111.36 Lakhs a decline of 25.05% as compared to total revenue from operations of Rs. 29,505.18 Lakhs in the previous year.

The operating profit witnessed a decline mainly due to lower realization of caustic soda.



At Lords Chloro, we recognize the importance of investing in our future to drive long-term growth and sustainability. During FY2024, we committed INR 150 crore towards various capital expenditure projects aimed at expanding our production capacity and enhancing our operational efficiency as well as diversification of our portfolio.

One of the key highlights of our capex initiatives is the expansion of our Caustic soda plant. This project will increase our production capacity from installed capacity of 210 TPD to 300 TPD, enabling us to meet the growing demand for Caustic soda in various industrial applications. Additionally, we have introduced a new product to our lineup CPW (Chlorinated Paraffin Wax), which has been well-received by our customers. This diversification strategy not only strengthens our product portfolio but also reduces our reliance on a single product line, thereby mitigating risks.

In line with our commitment to sustainability, we have made significant progress in our efforts to reduce power consumption costs. We are in process of installing a 16 MW solar power plant in Bikaner. This facility will generate clean energy, reducing our reliance on grid power and enhancing our operating margins. By investing in renewable energy, we are not only improving our cost structure but also contributing to our environmental and sustainability goals.

As we move forward, we remain optimistic about our long-term prospects. While market fluctuations are a reality in our industry, our strategic focus and prudent financial management position us well to capture future growth opportunities. The combination of stable demand, strategic capacity expansion, and innovation sets the stage for sustained growth and profitability.

I am confident that the initiatives we have undertaken, coupled with our dedicated team and strong customer relationships, will enable us to navigate the challenges ahead and capitalize on emerging opportunities. We are committed to delivering value to our shareholders and stakeholders, and I look forward to continuing this journey of growth and success with all of you.

With Warm Regards
Ajay Virmani
Managing Director
DIN: 00758726

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the 45th Annual General Meeting of the Members of **Lords Chloro Alkali Limited** will be held on Monday, 23rd September, 2024 at 11.00 A.M. at Registered Office of the Company at SP-460, Matsya Industrial Area, Alwar (Rajasthan) - 301030 to transact the following businesses:

ORDINARY BUSINESSES:

1. To consider and adopt the Audited Financial Statements of the Company for the Financial Year ended on 31st March, 2024 and the reports of the Board of Directors and Auditors thereon.
2. To appoint Ms. Srishti Dhir (DIN: 06496679) as Director of the Company, who retires by rotation at this meeting and being eligible has offered herself for reappointment.
3. To ratify the remuneration of the Statutory Auditors for the Financial Year 2024-25

“RESOLVED THAT pursuant to the provisions under Section 139 and all other applicable provisions of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and on recommendation of the Audit Committee and Board of Directors of the Company, consent of the Members of the Company be and is hereby accorded for ratification of remuneration to be paid to the Statutory Auditors M/s Nemani Garg Agarwal & Co., Chartered Accountants (Registration No. 010192N) of Rs. 4,50,000/- plus GST to conduct the Statutory Audit of the company for the Financial Year 2024-25.”

SPECIAL BUSINESSES:

4. To approve transaction limits under Section 185 of the Companies Act, 2013.

To consider and, if thought fit, to pass with or without modifications, the following resolution as **Special Resolution:**

“RESOLVED THAT pursuant to Section 185 of the Companies Act, 2013 and other applicable provisions if any, of the Companies Act, 2013 and relevant rules made thereto, (including any statutory modification(s) or re-enactment thereof for the time being in force) and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in accordance with Memorandum and Articles of Association of the Company and on recommendation of the Audit Committee and Board of Directors of the Company, consent of the Members of the Company be and is hereby accorded to advance any loan(s) and / or give any guarantee(s), and / or to provide any security(ies) in connection with any financial assistance /loan taken / to be taken/availed/to be availed by any entity which is a Subsidiary/ Associate/Joint Venture or such other entity/person as specified under Section 185 of the Companies Act, 2013 and more specifically to such other entity/person as the Board of Directors in its absolute

discretion deems fit and beneficial and in the best interest of the Company (hereinafter commonly known as the entities); all together with in whom or in which any of the Director of the Company from time to time is interested or deemed to be interested; provided that the aggregate limit of advancing loan and/or giving guarantee and /or providing any security to the person/entities shall not at any time exceed the aggregate limit of Rs. 50 Crore (Rupees Fifty Crore Only).

FURTHER RESOLVED THAT the aforementioned loan(s) and/or guarantees(s) and /or security (ies) shall only be utilized by the borrower for the purpose of its principal business activities.

FURTHER RESOLVED THAT for the purpose of giving effect to this resolution, any Director of the Company be and is hereby authorized to negotiate, finalize and agree to the terms and conditions of the aforesaid Loans / Guarantees / Securities, and to take all necessary steps, to execute all such documents, instruments and writings and to do all necessary acts, deed and things in order to comply with all the legal and procedural formalities and to do all such acts, deeds or things incidental or expedient thereto and as the Board may think fit and suitable.”

5. To take approval of Related Party Transactions under section 188 of the Companies Act, 2013 and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015:

To consider and, if thought fit, to pass with or without modifications, the following resolution as **Ordinary Resolution:**

“**RESOLVED THAT** pursuant to the provisions of Section 188 and other applicable provisions, if any, of the Companies Act, 2013 (Act), read with Rule 15 of the Companies (Meetings of Board and its Power) Rules, 2014 including any statutory modification(s) or re-enactment thereof for the time to time being in force and Regulation 23 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and on recommendation of the Audit Committee and Board of Directors of the Company, the consent of the Members of the Company be and is hereby accorded to enter into contract(s)/arrangement(s)/Transaction(s) with related parties to:

- (i) sale, purchase or supply of any goods or material, directly or through appointment of agent amounting to ten percent or more of the turnover of the company, as mentioned in clause (a) and clause (e) respectively of sub-section (1) of section 188;
- (ii) selling or otherwise disposing of or buying property of any kind, directly or through appointment of agent amounting to ten percent more of net worth of the company as mentioned in clause (b) and clause (e) respectively of sub-section (1) of section 188;
- (iii) leasing of property any kind amounting to ten percent or more of the turnover of the company as mentioned in clause (c) of sub-section (1) of section 188;
- (iv) availing or rendering of any services, directly or through appointment of agent, amounting to ten percent or more of the turnover of the company as mentioned in clause (d) and clause (e) respectively of sub-section (1) of section 188;
- (v) any other transactions under Section 188 and other applicable provisions, if any, of the Companies Act, 2013 (Act), read with 15 of the Companies (Meetings of Board and its

Power) Rules, 2014 including any statutory modification(s) or re-enactment thereof for the time to time being in force and Regulation 23 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

upto such extent and on such terms and conditions as the Board of Directors may deem fit in the normal course of business and on arm's length basis, within the aggregate limits.

RESOLVED FURTHER THAT any Director of the Company be and is hereby authorised to do or cause to be done all such acts, matters deeds and things and to settle any queries, difficulties that may arise with regards to any transaction with the related party and execute such agreements, documents and writings and to make such filings as may be necessary or desirable for the purpose of giving effect to this resolution in the best interest of the Company.”

6. To ratify the remuneration of the Cost Auditors for the Financial Year 2024-25.

To consider and, if thought fit, with or without modification to pass the following resolution proposed as an **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to the provisions under Section 148 and all other applicable provisions of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), consent of the members of the Company be and is hereby accorded for ratification of remuneration, as approved by the Board of Directors and set out in the statement annexed to the notice, to be paid to the Cost Auditors M/s. Goyal, Goyal & Associates appointed by the Board of Directors at their meeting held on 12th August, 2024 to conduct the audit of the cost records of the company for the Financial Year 2024-25.”

7. To consider and approve the payment of remuneration to Shri Ajay Virmani (DIN:00758726), Managing Director of the Company.

To consider and, if thought fit, to pass with or without modifications, the following resolution as **Special Resolution**:

“**RESOLVED THAT** subject to the provisions of Section 197 and 198 of the Companies Act, 2013 (“the Act”) and rules made thereunder read with Schedule-V of the Act (including any statutory modifications or re-enactment thereof for the time being in force) and other applicable provisions of the Act, subject to approval of any other authorities, if required, and as per the recommendation of Nomination & Remuneration Committee and Board of Directors of the Company, consent of members of the Company be and is hereby accorded to pay remuneration to Shri Ajay Virmani (DIN 00758726) Managing Director of the Company at Minimum fixed salary of Rs. 1,33,00,000/- (Rupees One Crore Thirty Three Lakhs Only) per annum w.e.f. 1st April, 2025 plus other benefits such as Special allowance, Performance Bonus, Additional Performance Incentive and Special Incentive etc. upto 31st March, 2026, subject to the following terms & conditions as detailed below:

Sl. No.	Allowances/ Incentives	% on Earning before Depreciation and Taxes (EBDT)	Amount of Allowances/ Incentives
A.	Special allowance	4% of EBDT	If EBDT, is above Rs. 15 crores and upto Rs. 25 crores in a particular financial year and
B.	Performance bonus	5% of EBDT	If EBDT is above Rs. 25 crores and upto Rs. 50 crores in a particular financial year, in addition to special allowance as referred to in point no. (A) above and
C.	Additional Performance Incentive	6% of EBDT	If EBDT is above Rs. 50 crores and upto Rs. 100 crores in a particular financial year, in addition to the special allowance and performance bonus as referred to in point no. (A) and (B) above and
D.	Special Incentive	7% of EBDT	If EBDT is above Rs. 100 crores in a particular financial year, in addition to the special allowance, performance bonus and additional performance incentive referred to in point no. (A), (B) and (C) above

RESOLVED FURTHER THAT in accordance with the provisions of Section 197 of the Companies Act, 2013, read with Schedule V and other applicable provisions, if any, of the Companies Act, 2013 and rules made there under (including any statutory modification(s) or re-enactment thereof for the time being in force) as per the recommendation of Nomination and Remuneration Committee and Board of Directors of the Company, consent of members of the Company be and is hereby accorded to pay total managerial remuneration to managerial person in excess of 5% of the net profits of the Company and if there is more than one such Director remuneration in excess 10% of the net profits to all such directors taken together.

RESOLVED FURTHER THAT in the event of Company having no profit or inadequacy of profit in any financial year, during the tenure of Shri Ajay Virmani (DIN 00758726) as Managing Director of the Company, the aforesaid remuneration and allowances may be paid as the minimum remuneration payable to him subject to the provisions and necessary approvals in accordance with the limits prescribed in Schedule V of the Act.

RESOLVED FURTHER THAT Board of Director (s) of the Company be and are hereby authorized to do all such acts, deeds, matters and things, as in its absolute discretion it may consider necessary, expedient or desirable and to settle any question or doubt that may arise in relation thereto in order to give effect to the foregoing resolution(s) or as may be otherwise considered by the Board to be in the best interest of the Company.”

8. To consider and approve the payment of remuneration to Shri Madhav Dhir (DIN:07227587), Whole Time Director of the Company.

To consider and, if thought fit, to pass with or without modifications, the following resolution as **Special Resolution**:

“**RESOLVED THAT** subject to the provisions of Section 197 and 198 of the Companies Act, 2013 (“the Act”) and rules made thereunder read with Schedule-V of the Act (including any statutory modifications or re-enactment thereof for the time being in force) and other applicable provisions of the Act, subject to approval of any other authorities, if required, and as per the recommendation of Nomination & Remuneration Committee and Board of Directors of the Company, consent of members of the Company be and is hereby accorded to pay remuneration to Shri Madhav Dhir (DIN: 07227587) as Whole Time Director of the Company at Minimum fixed salary of Rs.1,32,00,000/- (Rupees One Crore Thirty Two Lakhs Only) per annum w.e.f. 1st April, 2025, plus other benefits such as Special allowance, Performance Bonus, Additional Performance Incentive and Special Incentive etc. upto 31st March, 2026, subject to the following terms & conditions as detailed below:

Sl. No.	Allowances/ Incentives	% on Earning before Depreciation and Taxes (EBDT)	Amount of Allowances/ Incentives
A.	Special allowance	4% of EBDT	If EBDT, is above Rs. 15 crores and upto Rs. 25 crores in a particular financial year and
B.	Performance bonus	5% of EBDT	If EBDT is above Rs. 25 crores and upto Rs. 50 crores in a particular financial year, in addition to special allowance as referred to in point no. (A) above and
C.	Additional Performance Incentive	6% of EBDT	If EBDT is above Rs. 50 crores and upto Rs. 100 crores in a particular financial year, in addition to the special allowance and performance bonus as referred to in point no. (A) and (B) above and

D.	Special Incentive	7% of EBDT	If EBDT is above Rs. 100 crores in a particular financial year, in addition to the special allowance, performance bonus and additional performance incentive referred to in point no. (A), (B) and (C) above
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RESOLVED FURTHER THAT in accordance with the provisions of Section 197 of the Companies Act, 2013, read with Schedule V and other applicable provisions, if any, of the Companies Act, 2013 and rules made there under (including any statutory modification(s) or re-enactment thereof for the time being in force) as per the recommendation of Nomination and Remuneration Committee and Board of Directors of the Company, consent of members of the Company be and is hereby accorded to pay total managerial remuneration to managerial person in excess of 5% of the net profits of the Company and if there is more than one such Director remuneration in excess 10% of the net profits to all such directors taken together.

RESOLVED FURTHER THAT in the event of Company having no profit or inadequacy of profit in any financial year, during the tenure of Shri Madhav Dhir (DIN: 07227587), Whole-Time Director of the Company, the aforesaid remuneration and allowances may be paid as the minimum remuneration payable to him subject to the provisions and necessary approvals in accordance with the limits prescribed in Schedule V of the Act.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all such acts, deeds, matters and things, as in its absolute discretion it may consider necessary, expedient or desirable and to settle any question or doubt that may arise in relation thereto in order to give effect to the foregoing resolution or as may be otherwise considered by the Board to be in the best interest of the Company.”

**By order of the Board of Directors
For Lords Chloro Alkali Limited**

sd-
Ajay Virmani
(Managing Director)
DIN: 00758726

Registered Office:
SP-460, Matsya Industrial Area,
Alwar, Rajasthan – 301030, India
CIN: L24117RJ1979PLC002099

Date: August 12, 2024
Place: New Delhi

NOTES:

1. The Explanatory Statement setting out the material facts pursuant to Section 102 of the Companies Act, 2013, in respect of the special businesses to be transacted at the meeting under Item No. 4 to 6 is annexed hereto.
2. **A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ABOVE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF/ HERSELF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY.** Proxy Form should be lodged with the Company at the registered office not later than 48 hours before the commencement of the above meeting i.e. by 11:00 A.M. of 23rd September, 2024.

A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.

3. Corporate Members intending to send their authorised representative to attend the meeting are requested to send a certified copy of the Board Resolution, pursuant to section 113 of the Companies Act, 2013, authorising their representative to attend & vote on their behalf at the AGM.
4. Members are requested to bring their attendance slip along with their copy of Annual Report to the Meeting.
5. In case of joint holders attending the meeting, only such joint holder whose name is higher in the order of names will be entitled to vote.
6. The Register of Members and Share Transfer Books of the Company shall remain closed from Tuesday, 17th September, 2024 to Monday, 23rd September, 2024 (both days inclusive).
7. The information about the Director, proposed to be appointed / reappointed as required under Securities and Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) and Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India, is annexed to this Notice.
8. During the period beginning 24 hours before the time fixed for the commencement of Meeting and ending with the conclusion of the Meeting, a Member would be entitled to inspect the proxies lodged at any time during the business hours of the company. All documents referred to in the Notice and accompanying explanatory statement are open for inspection at the Registered Office of the Company on all working days except Saturdays & Sundays of the Company between 11:00 a.m. and 1:00 p.m. upto the date of the Annual General Meeting and at the venue of the Meeting for the duration of the Meeting.

9. The Register of Contracts or Arrangements in which Directors are interested, maintained under Section 189 of the Companies Act, 2013 ('Act') and the Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act, will be available for inspection by the members at the Meeting.
10. The Members are requested to notify promptly any change in their address to the Company's Registrar and Transfer Agent, M/s. Alankit Assignments Ltd. (RTA).
11. Pursuant to section 72 of the Companies Act, 2013, members holding shares in physical forms may file nomination in the prescribed Form SH-13 with the Company's RTA. In respect of shares held in electronic / demat form, nomination form may be filed with the respective Depository Participants (DP).
12. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company/ Registrar and Transfer Agent (RTA), M/s. Alankit Assignments Ltd.
13. Pursuant to the Regulation 40 of the SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015 and SEBI vide its circular, no physical shares are allowed to be transferred (except in case of transmission or transposition of Shares) unless the securities are held in the dematerialized form w.e.f. 1st April, 2019. Accordingly, Shareholders holding shares in physical form are requested to dematerialize their shareholding in the Company to avoid hassle in transfer of shares.
14. In terms of the Ministry of Corporate Affairs (MCA) vide its General Circular Nos. 14/2020 dated 08.04.2020, 17/2020 dated 13.04.2020, 22/2020 dated 15.06.2020, 33/2020 dated 28.09.2020 and 39/2020 dated 31.12.2020 and 10/2021 dated 23.06.2021, 20/2021 dated December 08, 2021 and 02/2022&03/2022 dated May 5, 2022 and Circular Nos. 10/2022 dated December 28, 2022 (collectively referred to as "MCA Circulars") read with SEBI circular SEBI/HO/CFD/PoD-2/P/CIR/P/2023/4 dated January 5, 2023, Notice of the AGM along with Attendance Slip and Proxy Form is being sent only through electronic mode to those Members whose email addresses are registered with the Company/Depositories. Members whose email is not registered may note that the Notice of AGM will also be available on the Company's website www.lordschloro.com/investor-information.html and websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at www.nseindia.com respectively.
15. In compliance with provisions of Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as well as Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, the Company is offering Remote E-voting facility to all the Shareholders of the Company in respect of the item to be transacted at this Meeting. The Company has engaged the services of Alankit Assignments Ltd for facilitating remote e-voting for AGM. The user-id & password is mentioned at the bottom of the Attendance Slip/ email forwarded through the electronic notice Procedure and Instructions for Remote e-voting are

given hereunder. All members are requested to read those instructions carefully before casting their e-vote.

16. Further, the facility for voting through electronic voting system/ ballot or polling paper shall also be made available at the meeting and members attending the meeting who have not already cast their vote by Remote E-voting shall be able to exercise their right at the meeting.

The Company has appointed CS Awanish K. Dwivedi (C.P. No 9080), proprietor of M/s Awanish Dwivedi & Associates, Company Secretaries, New Delhi has been appointed as the Scrutinizer for providing facility to the Members of the Company to scrutinize the voting and remote e-voting process in a fair and transparent manner.

17. Voting through electronic means

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-

The remote e-voting period begins on Friday, 20th September, 2024 at 09.00 A.M. and ends on Sunday, 22nd September, 2024 at 05.00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Monday, 16th September, 2024, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being 16th September, 2024.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system





A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “ Beneficial Owner ” icon

	<p>under “Login” which is available under ‘IDeAS’ section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</p> <ol style="list-style-type: none">2. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.3. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.
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	<p>NSDL Mobile App is available on</p> <p> App Store  Google Play</p> <div style="display: flex; justify-content: space-around;">   </div>
<p>Individual Shareholders holding securities in demat mode with CDSL</p>	<ol style="list-style-type: none"> 1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of

	all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.

3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.
Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsd.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
- If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - How to retrieve your 'initial password'?
 - If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from

- your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
- (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "[Forgot User Details/Password?](#)"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) [Physical User Reset Password?](#)" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
 7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
 8. Now, you will have to click on "Login" button.
 9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to awanishcorporate@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "[Forgot User Details/Password?](#)" or "[Physical User Reset Password?](#)" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 and 022 - 2499 7000 or send a request to Ms. Pallavi Mhatre, Senior Manager, NSDL at evoting@nsdl.co.in or at Trade World, A wing, 4th Floor, Kamala Mills Compound, Lower Parel, Mumbai – 400013.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to secretarial@lordschloro.com .
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to secretarial@lordschloro.com .If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

Other instructions

- I. The e-voting period commences on Friday, 20th September, 2024 (9.00 A.M. IST) and ends on Sunday, 22nd September, 2024 (5.00 P.M. IST). During this period, Members holding shares either in physical form or in dematerialized form, as on Monday, 16th September, 2024 i.e. cut-off date, may cast their vote electronically. The e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the Member, he/she shall not be allowed to change it subsequently or cast the vote again.
- II. The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the Company as on the cut-off date. A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date Monday, 16th September, 2024 only shall be entitled to avail the facility of voting, either through remote e-voting or voting at the AGM through electronic voting system or poll paper.
- III. Any person, who acquires shares of the Company and become member of the Company after email of the notice and holding shares as of the cut-off date i.e. Monday, 16th September, 2024, may obtain the login ID and password by sending a request at evoting@nsdl.co.in or the Company/Registrar and Share Transfer Agent. However, if he/she is already registered with NSDL for remote e-voting then he/she can use his/her existing User ID and password for casting the vote. A member may participate in the AGM even after exercising his right to vote through remote e-voting but shall not be allowed to vote again at the AGM.
- IV. The Company has appointed CS Awanish K. Dwivedi (C.P. No 9080), proprietor of M/s Awanish Dwivedi & Associates, Company Secretaries, New Delhi has been appointed as the Scrutinizer for providing facility to the Members of the Company to scrutinize the voting and remote e-voting process in a fair and transparent manner.
- V. The Scrutinizer shall after the conclusion of voting at the general meeting, first download the votes cast at the AGM and thereafter unblock the votes cast through remote e-Voting and shall make, not later than 48 Hours of the conclusion of the AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.

VI. The Results declared alongwith the report of the Scrutinizer shall be placed on the website of the Company www.lordschloro.com/investor-information.html and on the website of NSDL immediately after the declaration of result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to the BSE Limited, Mumbai.

18.A route map to the venue of the Annual General Meeting is annexed.

**By order of the Board of Directors
For Lords Chloro Alkali Limited**

sd-
Ajay Virmani
(Managing Director)
DIN: 00758726

Registered Office:
SP-460, Matsya Industrial Area,
Alwar, Rajasthan – 301030, India
CIN: L24117RJ1979PLC002099

Date: August 12, 2024
Place: New Delhi

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 SETTING OUT MATERIAL FACTS IS ANNEXED HERETO.

Item No. 4

Pursuant to Section 185 of the Companies Act, 2013 (as amended by the Companies (Amendment) Act, 2017, a Company may advance any loan including any loan represented by a book debt, or give any guarantee or provide any security in connection with any loan taken by any person/ entities where Directors of the Company are interested, subject to the condition that; (a) a special resolution is passed by the company in General Meeting and, (b) the loans are utilized by the borrowing Company for its principal business activities.

The Board of Directors of the Company proposed to grant any loan(s) and / or give any guarantee(s), and / or to provide any security (ies) of an aggregate amount not exceeding Rs. 50 Crore (Rupees Fifty Crore Only) to such persons/ entities where Directors of the Company are interested and the proposed loan shall be at the interest rate of prevailing market rate.

The Board therefore, submits the resolution for your consideration & approval and recommends it to be passed as a Special Resolution as mentioned in Item No. 4 of the notice.

None of the Directors/ Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested, financially or otherwise in the said resolution.

Item No. 5

Pursuant to the provisions of section 188 of the Companies Act, 2013 read with the Companies (Meetings of Board and its Power) Rules, 2014 and Regulation 23 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Related Party Transactions as mentioned in section 188 of the Companies Act, 2013 read with the Companies (Meetings of Board and its Power) Rules, 2014 and Regulation 23 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 requires a Company to obtain approval of the Board of Directors and subsequently the shareholders of the Company by way of ordinary resolution in case the value of the Related Party Transactions exceeds the stipulated thresholds prescribed in Rule 15 of the said Rules and transactions other than in ordinary course of business and on arm's length basis.

The Board therefore, submits the resolution for your consideration & approval and recommends it to be passed as Ordinary Resolution as mentioned in Item No. 5 of the notice.

None of the Directors/ Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested, financially or otherwise in the said resolution.

Item No. 6

The Board of Directors, on the recommendation of the Audit Committee, had approved the appointment & remuneration of the Cost Auditor M/s. Goyal, Goyal & Associates, Cost Accountants, to conduct the audit of the cost records of the Company for the financial year 2024-25 at a remuneration of Rs. 75,000 /- (Rupees Seventy Five Thousand only).

Pursuant to the provisions of section 148 of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors has to be ratified by the Members of the Company. Accordingly, consent of the Members is sought for passing an ordinary Resolution as set out at Item No.6 of the notice for ratification of remuneration payable to the cost auditors for the financial year 2024-25.

None of the Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in this resolution set out at Item No. 6 of the notice.

Hence, your Directors recommended you to pass the proposed resolution as mentioned in Item No. 6 of the notice, as an ordinary Resolution.

Item No. 7

Pursuant to section 196, 197 read with Schedule V of the Companies Act, 2013 and as per the recommendation of Nomination and Remuneration Committee and approval of the Board of Directors in its meeting held on 09th August, 2023, the Members of the Company in its Annual General Meeting of the Company had approved the payment of remuneration to Shri Ajay Virmani as Managing Directors of the Company upto 31st March, 2025 subject to other the terms & conditions as approved at the said General Meeting.

Now, tenure of payment of remuneration to Shri Ajay Virmani, Managing Director of the Company is going to expire on 31st March, 2025.

It is pertained to mention that due to hard efforts and contributions of Shri Ajay Virmani, Managing Director of the company, the Company had achieved remarkable increase in turnover & profitability.

Further to highlight that, Shri Ajay Virmani (DIN: 00758726) aged 63 years a qualified Chartered Accountant. He is involved in the day to day management of the Company and takes keen interest in all the on-going projects right from conception and planning till its execution and has been guiding the activities of the Company all through. Shri Ajay Virmani is not on the Board of any other listed Company and any committee(s) of other Company. He is completely devoting his

time to this Company only. He has no shareholding in this Company. He has attended all Board meetings during the year 2023-24. He has not any relationship with other Directors, Manager and other Key Managerial Personnel of the company.

Accordingly, members of Nomination and Remuneration Committee and Board of Directors of the Company after considering above facts & achievements of Shri Ajay Virmani, Managing Director of the Company and also the remuneration payable in the Alkali Industries, subject to the approval of members of the Company in the general meeting by special resolution, it is proposed to pay to Shri Ajay Virmani, Managing Directors of the Company at Minimum fixed salary of Rs. 1,33,00,000/- (Rupees One Crore Thirty Three Lakhs Only) per annum plus other benefits such as Special allowance, Performance Bonus, Additional Performance Incentive and Special Incentive etc. as referred in the resolution No. 7 w.e.f. 1st April, 2025 upto 31st March 2026, as may be approved by the Shareholder of the Company.

Further, pursuant to section 197 of the Companies Act, 2013 (the Act), total managerial remuneration payable by the Company to its Directors including Managing Director and Whole-time Director(s) shall not exceed 11% of the net profits of the Company in any Financial Year. Further, the remuneration payable to any one Managing Director or Whole-time Director shall not exceed 5% of the net profits of the Company and if there is more than one such Director remuneration shall not exceed 10% of the net profits to all such directors taken together except with the approval of the Company in general meeting by passing a special resolution as per the provisions of Schedule V of the Act.

Therefore, in the event of Company having no profit or inadequacy of profit in any financial year, Company may pay the above said remuneration and allowances to Shri Ajay Virmani, Managing Director of the Company, subject to the approval of members in the general meeting as per the provisions of Schedule V of the Act. Such approval shall be applicable upto remaining period of his tenure for payment of remuneration.

In this regard, the details under Section-II of Part-II of Schedule - V of the Companies Act, 2013, required for the resolutions mentioned in item No. 7 of the Notice, the following information is furnished below:

I. General information:

(1) Nature of Industry: Company is engaged in manufacturing of Caustic Soda, Liquid Chlorine, Stable Bleaching Powder, Hydrochloric Acid, Trichloroethylene and Hydrogen Gas.

(2) Date of Commencement of Commercial Production: The Company commenced production of Caustic Soda in April 1983 with a capacity of 125 tonnes per day.

(3) Financial Performance:

(Rs. In Lakhs)

Year	2023-24	2022-23	2021-22	2020-21	2019-20
Sales	22,111.36	29,505.18	24,008.27	15,410.12	20,368.88
Net Profit/(Loss)	(479.51)	5,322.29	3,228.38	(204.09)	1,030.02

II. Information about the appointee:

1. Background Details:

Mr. Ajay Virmani, Chartered Accountant, was appointed as CEO in 2008 and then Managing Director of the Company w.e.f. 12th July, 2012. He is a high caliber professional and is ideally suited for this position. He is fully equipped to facilitate the operation of the Company due to his vital business experience of over 34 years including 16 years in the Company.

2. Past Remuneration:

Rs.1,33,00,000/- (Rupees One Crore Thirty Three Lakhs Only) per annum besides perquisites and allowances.

3. Job profile and his suitability:

Shri Ajay Virmani is involved in the day to day management of the Company and takes keen interest in all the on-going projects right from conception and planning till its execution and has been guiding the activities of the Company all through.

4. Remuneration proposed

The details of remuneration proposed to be paid to Shri Ajay Virmani as Managing Director of the Company are furnished in the resolution proposed for member's approval under Item No.7 of this Notice.

5. Comparative remuneration profile with respect to industry, size of the company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin)

The prevalent level remuneration in Chemicals Industries is higher. Taking into account the academic background, qualification and experience of Shri Ajay Virmani as Managing Director of the Company, his invaluable contribution to the Company, his vital role, the proposed remuneration to the appointee is reasonable.

6. Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any:

Shri Ajay Virmani as Managing Director has no pecuniary relationship with the Company or Key Managerial Personnel of the Company or their relatives (except to the extent of the remuneration received/receivable from the Company as Managing Director).

(III) Other Information:

1. Steps taken or proposed to be taken for improvement

The Company has is in the process of increasing its production capacity to 300 TPD and manufacturing of additional new products i.e. Chlorinated Paraffin wax (CPW).

2. Expected increase in productivity and profits in measurable terms

Company has a plan to increase the Caustic soda capacity to 300 TPD in near future. Further your Company is also working on few new products for captive consumption of Chlorine for which environment clearance has already been taken. Company actively planning to produce electricity upto of 12.5 MW through Solar power plant for captive consumption in the next year.

IV. Disclosures

The prevalent level of remuneration in Chemicals Industries is higher. Taking into account the academic background, qualification and experience of Shri Ajay Virmani as Managing Director of the Company, his invaluable contribution to the Company, his vital role, the proposed remuneration to the appointee is reasonable.

Except Shri Ajay Virmani, none of the other Directors and Key Managerial Personnel of the Company or their relatives in anyway, concerned or interested in the said resolutions. Above may also be treated as an abstract of the terms and conditions governing the remuneration of the Managing Director pursuant to Section 197 and 203 of the Companies Act, 2013 read with Schedule V of the Companies Act, 2013.

Hence, your Directors recommend you to pass the proposed resolution as mentioned in Item No. 7 of the notice, as a Special Resolution.

Item No. 8

Shri Madhav Dhir has been associated with the Company as a Director since 9th November, 2015 and appointed as Whole Time Director w.e.f. 1st June, 2016. He was further, re-appointed as Whole Time Director w.e.f. 1st June, 2019 for 5 years and w.e.f. 1st June, 2024 for 5 years.

Shri Madhav Dhir has a Master's Degree in Economics and Strategy for Business from the prestigious Imperial College London and has completed his B.Sc (Hons) Management from University of Warwick (UK). He has also completed LLB from India. He is having expertise in strategy and management and advices the management of the Company on all strategic matters relating to existing and future business of the Company. Further, to highlight that, in this capacity

as Whole-Time Director of the Company, he works closely with Managing Director and is part of the decision making of Lords Chloro Alkali Limited, under the overall guidance of the Managing Director. After his hard efforts and contributions, the company had achieved remarkable increase in turnover & profitability.

The tenure of payment of remuneration to Shri Madhav Dhir, Whole Time Director of the Company is going to expire on 31st March, 2025.

Accordingly, members of Nomination and Remuneration Committee after considering above facts & achievements of Shri Madhav Dhir, Whole-Time Director of the Company and also the remuneration payable in the Alkali Industries, subject to the approval of members of the Company in the general meeting by special resolution, it is proposed to payment of remuneration of Rs.1,32,00,000/- (Rupees One Crore Thirty Two Lakhs Only) per annum w.e.f. 1st April, 2025, by way of salary plus other benefits such as Special allowance, Performance Bonus, Additional Performance Incentive and Special Incentive etc. upto 31st March, 2026 as referred in the resolution No. 8 of the Notice as may be approved by the shareholders of the Company.

Pursuant to section 197 of the Companies Act, 2013 (the Act), total managerial remuneration payable by the Company to its Directors including Managing Director and Whole-time Director(s) shall not exceed 11% of the net profits of the Company in any Financial Year. Further, the remuneration payable to any one Managing Director or Whole-time Director shall not exceed 5% of the net profits of the Company and if there is more than one such Director remuneration shall not exceed 10% of the net profits to all such directors taken together except with the approval of the Company in general meeting bypassing a special resolution as per the provisions of Schedule V of the Act.

Therefore, in the event of Company having no profit or inadequacy of profit in any financial year, Company may pay the above said remuneration and allowances to Shri Madhav Dhir subject to the approval of members in the general meeting as per the provisions of Schedule V of the Act. Such approval shall be applicable for three years for payment of remuneration.

The details of remuneration drawn and Board meetings attended by him during the financial year are provided at appropriate place in the Board Report. Shri Madhav Dhir on of the promoter of the Company holds 86,93,442 (34.56%) equity shares in the Company and is the brother of Ms. Srishti Dhir, who was appointed as an Non-Executive Director on the Board of the Company, w.e.f. 23rd August, 2021. He has attended all the Board meetings held during the year 2023-24.

Further, Shri Madhav Dhir is not a Director of any other listed entity and details of other entities in which he holds Directorship, Chairmanship / Membership of Committees of their Board are as follows:

S. No.	Name of the Companies/LLP	Position held	Name of the Committees of the Board	Chairman/ Member
1.	Entry India Projects Private Limited	Director	--	--
2.	Cygnnet Projects Private Limited	Director	--	--
3.	Ammadoes Trading And Consultants Private Limited	Director	--	--
4.	Dhir Hotels & Resorts Private Limited	Director	--	--
5.	Aquamarine Synthetics & Chemicals Private Limited	Director	--	--
6.	Turquoise Metals and Electricals Private Limited	Director	--	--
7.	Triton Projects India Private Limited	Director	--	--
8.	Destinationindia Projects Private Limited	Director	--	--
9.	Sri Parthasarathy Infrastructure Private Limited	Director	--	--
10.	Hub And Oak Accelerator Private Limited	Director	--	--
11.	Dhir Investment Advisors Private Limited	Director	--	--
12.	Monet Exports Private Limited	Director	--	--
13.	Dhir E-Commerce Private Limited	Director	--	--
14.	Cirrus Chemicals Private Limited	Director	--	--
15.	Asoksundri Infrastructure Private Limited	Director	--	--
16.	Snigdha Arts Private Limited	Director	--	--
17.	Acorn Global Investments Limited	Director	--	--
18.	Digicable Network (India) Limited	Director	--	--
19.	Agate India Investment Ltd	Director	--	--

In this regard, the details under Section-II of Part-II of Schedule – V of the Companies Act, 2013, required for the resolutions mentioned in item No. 8 of the Notice, the following information is furnished below for resolution No. 8:

I. General information:

(1) Nature of Industry: Company is engaged in manufacturing of Caustic Soda, Liquid Chlorine, Stable Bleaching Powder, Hydrochloric Acid and Hydrogen Gas.

(2) Date of Commencement of Commercial Production: The Company commenced production of Caustic Soda in April 1983 with a capacity of 125 tonnes per day.

(3) Financial Performance:

	(Rs. In Lakhs)				
Year	2023-24	2022-23	2021-22	2020-21	2019-20
Sales	22,111.36	29505.18	24008.27	15410.12	20368.88
Net Profit/(Loss)	(479.51)	5322.29	3228.38	(204.09)	1030.02

4) There is no foreign collaboration in the Company.

II. Information about the appointee:

1. Background Details:

Shri Madhav Dhir, aged 32 years, has a Master’s Degree in Economics and Strategy for Business from the prestigious Imperial College London and has completed his B.Sc (Hons) Management from University of Warwick (UK). He has also completed LLB from India. He is having expertise in strategy and management and advises the management of the Company on all strategic matters relating to existing and future business of the Company.

2. Past Remuneration:

Rs. 1,32,00,000/- (Rupees One Crore Thirty two Lakhs only) per annum besides perquisites and allowances.

3. Recognition or Award:

He is widely recognized as a dynamic professional and is also responsible for the growth and progress of the Company.

4. Job profile and his suitability:

He is having expertise in strategy and management and advises the management of the Company on all strategic matters relating to existing and future business of the Company. He has been associated with the Company as a Director since 9th November, 2015 and appointed as Whole Time Director w.e.f. 1st June, 2016 and in this capacity, he works closely with Managing Director and is part of the decision making of Lords Chloro Alkali Limited. He is actively involved in the secretarial, finance, production and marketing department of the Company. He has contributed

substantially in increasing the production capacity of the Company. Under his dynamic leadership and guidance Company will move forward in the right direction.

5. Remuneration proposed

The details of remuneration proposed to be paid to Shri Madhav Dhir as Whole Time Director of the Company are furnished in the solution proposed for member's approval under Item No. 8 to this Notice.

6. Comparative remuneration profile with respect to industry, size of the company, profile of the position and person (in case of expatriates the relevant details would be with respect to the country of his origin)

The prevalent level remuneration in Chemicals Industries is higher. Taking into account the academic background, qualification and experience of Shri Madhav Dhir as Whole Time Director of the Company, his invaluable contribution to the Company, his vital role, the proposed remuneration to the appointee is reasonable.

7. Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any:

Shri Madhav Dhir as Whole Time Director has no pecuniary relationship with the Company or Key Managerial Personnel of the Company or their relatives (except to the extent of the holding of share and remuneration received/receivable from the Company as Whole Time Director).

(iii) Other information:

1. Steps taken or proposed to be taken for improvement

The Company has is in the process of increasing its production capacity to 300 TPD and manufacturing of additional new products i.e. Chlorinated Paraffin wax (CPW).

2. Expected increase in productivity and profits in measurable terms

Company has a plan to increase the Caustic soda capacity to 300 TPD in near future. Further your Company is also working on few new products for captive consumption of Chlorine for which environment clearance has already been taken. Company is actively planning to produce electricity upto of 12.5 MW through Solar power plant for captive consumption in the next year.

IV. Disclosures

The prevalent level remuneration in Chemicals Industries is higher. Taking into account the academic background, qualification and experience of Shri Madhav Dhir as Whole Time Director of the Company, his invaluable contribution to the Company, his vital role, the proposed remuneration to the appointee is reasonable.

Except Ms. Srishti Dhir, who is the sister of Shri Madhav Dhir, none of the other Directors and Key Managerial Personnel of the Company or their relatives (except Ms. Snigdha Dhir, wife of Shri Madav Dhir, working as consultants of the Company) in anyway, concerned or interested,

financially or otherwise, in the resolution set out at Item No.8 of the Notice. Above may also be treated as an abstract of the terms and conditions governing the remuneration of the Whole Time Director pursuant to Section 197 and 203 of the Companies Act, 2013 read with Schedule V of the Companies Act, 2013.

Hence, your Directors recommend you to pass the proposed resolution as mentioned in Item No. 8 of the notice, as a Special Resolution.

**By order of the Board of Directors
For Lords Chloro Alkali Limited**

sd-

**Ajay Virmani
(Managing Director)
DIN: 00758726**

**Registered Office:
SP-460, Matsya Industrial Area,
Alwar, Rajasthan – 301030, India
CIN: L24117RJ1979PLC002099**

Date: August 12, 2024

Place: New Delhi

Annexure to the Notice

Details of Directors seeking re-appointment at the Annual General Meeting of the Company pursuant to Reg. 36 of the Listing Regulations and Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India

Name of Director	Ms. Srishti Dhir
Director Identification No.	06496679
Date of Birth	21/12/1988
Brief Resume	Ms. Srishti Dhir, aged 35 years, has a Master's Degree from London Business School and a Law and Business Degree from Warwick University and has also completed LL.M Degree from India. She has been involved with financial services including dealing with Non-Performing Assets. Most recently she completed a two year stint with a Venture Capital Fund. She has also established a digitally led real estate company and a co-working space provider in Delhi NCR.
Date of Appointment	23/08/2021
Expertise in Specific Functional Area	Finance, Marketing and Management
Disclosure of relationships between directors inter-se	She is sister of Shri Madhav Dhir, Whole Time Director of the Company.
Names of listed entities in which she holds the directorship as on 31.03.2024	Lords Chloro Alkali Limited
Names of listed entities in which she holds Membership of Committees of the board as on 31.03.2024	Lords Chloro Alkali Limited
No. of equity shares held as on 31.03.2024	40,85,694 Shares
No. of Meetings of the Board attended during the financial year 2023-24	Four (4) Board Meeting
Other Directorships	<ol style="list-style-type: none"> 1. Hub And Oak Accelerator Private Limited 2. Dhir Hotels And Resorts Private Limited 3. Cirrus Chemicals Private Limited 4. Cygnet Projects Private Limited 5. Ammadoes Trading And Consultants Private Limited

	6. Turquoise Metals And Electricals Private Limited 7. Destinationindia Projects Private Limited 8. Triton Projects India Private Limited 9. Sri Parthasarathy Infrastructure Private Limited 10. Dhir E-Commerce Private Limited 11. Dhir Investment Advisors Private Limited 12. Aquamarine Synthetics And Chemicals Private Limited 13. Monet Exports Private Limited 14. Agate India Investments Limited 15. Acorn Global Investments Limited
Membership/ Chairmanship of Committees of other Boards	NA

**By order of the Board of Directors
For Lords Chloro Alkali Limited**

sd-
Ajay Virmani
(Managing Director)
DIN: 00758726

Registered Office:
SP-460, Matsya Industrial Area,
Alwar, Rajasthan – 301030, India
CIN: L24117RJ1979PLC002099

Date: August 12, 2024
Place: New Delhi

BOARD'S REPORT

**TO
THE MEMBERS,**

Your Directors are pleased to present the 45th Annual Report together with the Audited Financial Statements of the Company for the Financial Year ended on 31st March, 2024.

1. FINANCIAL PERFORMANCE

(Rs. in Lakhs)

Particulars	For the year ended on 31 st March, 2024	For the year ended on 31 st March, 2023
Sales (Net of Indirect Taxes)	22111.36	29505.18
Other Income	292.54	144.24
Operating Profit / (Loss) before Interest and Depreciation	370.58	8519.71
Interest/ Finance Cost	210.97	240.92
Depreciation	899.95	807.79
Exceptional Items – (Gain)/ Loss	-	-
Profit/(loss) before tax	(740.34)	7471.00
Tax expense	(260.83)	2148.70
Net Profit / (Loss)	(479.51)	5322.29
Other Comprehensive Income (Net of Tax)	(1.10)	(13.24)
Total Comprehensive Income	(480.61)	5309.05

2. PERFORMANCE AND STATE OF COMPANY AFFAIRS

During the year, total revenue from operations was Rs.22,111.36 Lakhs a decline of 25.05% as compared to total revenue from operations of Rs. 29,505.18 Lakhs in the previous year.

The operating profit witnessed a decline mainly due to lower realization of caustic soda.

At Lords Chloro, we recognize the importance of investing in our future to drive long-term growth and sustainability. During FY2024, we committed INR 150 Crore towards various capital expenditure projects aimed at expanding our production capacity and enhancing our operational efficiency.

One of the key highlights of our capex initiatives is the expansion of our Caustic Soda plant. This project will increase our production capacity, enabling us to meet the growing demand for Caustic Soda in various industrial applications. Additionally, we have introduced a new product to our lineup, which has been well-received by our customers. This diversification strategy not

only strengthens our product portfolio but also reduces our reliance on a single product line, thereby mitigating risks.

In line with our commitment to sustainability, we have made significant progress in our efforts to reduce power consumption costs. We are in process of installing a 16 MW solar power plant in Bikaner, Rajasthan. This facility will generate clean energy, reducing our reliance on grid power and enhancing our operating margins. By investing in renewable energy, we are not only improving our cost structure but also contributing to our environmental goals.

3. OVERALL MARKET SCENARIO

Financial year 2023-24 saw a good growth of the industry, supported by strong demand and stable international prices. Chemicals and chemical products such as caustic soda, soda ash, fertilisers and petroleum products have also performed well. Overall production of caustic soda in the global market was increased by about 7.89% compared to the previous year. The Ukraine-Russia conflict triggered a massive shock to the world economy. However, the Government's interventions and balanced approach minimized the impact on our economy. The higher estimates of GDP growth of over 7% in 2023-24 and the strong indicators of the Indian economy are pointers to a sustained growth momentum.

4. FUTURE OUTLOOK

The global caustic soda market reached a volume of 78.54 Million Tons in 2021. Looking forward, IMARC Group expects, the market is expected to reach 88.46 Million Tons by 2027, exhibiting at a CAGR of 1.9% during 2022-2027.

The chemical sector in India has the opportunity for significant growth. The Indian chemical industry produces 80,000 different chemical products, including basic types of chemicals, knowledge type chemicals, and specialty type chemicals. India's specialty chemicals companies are expanding their capacities to cater to rising demand from domestic and overseas market. Further, Indian Chemical Industries contributes around 7% to the nation's Gross Domestic Product (GDP).

However, during the Last financial year 2023-24, chemical markets witnessed a significant reduction in rates. Weak demand from Aluminium manufacturers and slowdown in the global economy is may also contribute to price drops in Caustic Soda product.

Further, the second half of this financial year has potential for improvement. Our company is very much confident that we can adapt our self in present situation and took the best advantage of it.

The company is currently increasing its caustic soda capacity by approximately 90 tonnes per day to an installed capacity of 300 TPD. Additionally, it has other capital expenditure plans aimed at utilizing downstream chlorine and enhancing the product mix such as expansion of CPW from 20 TPD to 50 TPD and installation of 16MW solar power plant. These investments are expected to be financed through a combination of internal accrual and debt.

The demand for caustic soda is projected to outstrip global production capacity in the latter half of this decade, driven by tightening production conditions and escalating electricity expenses. The potential for a shortage will predominantly depend on the degree of decline in global economic activities. While current caustic soda capacity is expected to suffice until 2026, the industry may encounter shortages and subsequent price escalations unless additional capacity is introduced.

If the caustic soda production capacity remains stagnant, with no new plants established globally other than India, it is projected that the forecasted consumption will surpass capacity between 2026 and 2027, leading to shortages in supply.

5. DIRECTORS AND KEY MANAGERIAL PERSONNEL

Pursuant to the provisions under Section 152 of the Companies Act, 2013 read with the Companies (Appointment and Qualification of Directors) Rules, 2014 and the Articles of Association of Company, Ms. Sristhi Dhir, Non-Executive Director, is liable to retire by rotation at the ensuing Annual General Meeting (AGM) and she has offered herself for re-appointment.

The Company has received the declaration from all Independent Directors of the Company confirming that they meet the criteria of Independence as prescribed under Section 149(6) of the Companies Act, 2013 and under SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015.

Mr. Nitesh Anand, Company Secretary and Compliance Officer of the Company has resigned from the Company with effect from 05th February, 2024.

KEY MANAGERIAL PERSONNEL

The details of the Key Managerial personnel are as under:

S. No.	Name	Designation
1.	Shri Ajay Virmani	Managing Director
2.	Shri Madhav Dhir	Whole Time Director
3.	Shri Deepak Mathur	Whole Time Director
4.	Shri Rajiv Kumar	Chief Financial Officer
5.	Shri Hitesh Kumar*	Company Secretary

*Mr. Hitesh Kumar has been appointed as Company Secretary and Compliance Officer of the Company with effect from 02.05.2024.

6. BOARD EVALUATION

Pursuant to the provisions of the Companies Act, 2013 and SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015, the Board of Directors of the Company in their meeting held on 14th February, 2024 had carried out the annual evaluation of their own performance, the Individual Directors (Including the Independent and Non-Independent Directors) as well as of their committees. The evaluation was carried out based on parameters such as level of engagement and contribution, independence of judgement, safeguarding the interest of the Company and all stakeholders etc.

The Independent Directors of the Company in their separate meeting held on 14th February, 2024 reviewed the performance of the Non-Independent Directors and the Board as a whole. They also reviewed the performance of the Chairperson of the Company.

The Policy on performance evaluation of Independent Directors, Board of Directors, Committees and other individual Directors covered the role, rights, responsibilities of Independent Director and related matters are put up on the website of the Company at the link <https://www.lordschloro.com/policies.html> .

The details of programmes for familiarization of Independent Directors with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company and related matters are put up on the website of the Company at the link <https://www.lordschloro.com/policies.html> .

The following policies of the Company are attached herewith marked as **Annexure A and B**.

- a) Policy for selection of Directors and determining Directors independence; and
- b) Remuneration Policy for Directors, Key Managerial Personnel and other employees.

7. NOMINATION AND REMUNERATION POLICY

The Board of Directors have constituted Nomination and Remuneration Committee pursuant to Section 178 of the Companies Act, 2013 and regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 comprising Mr. Sandeep Singh (Chairperson), Ms. Shubha Singh and Ms. Srishti Dhir as members of the Committee. The Board of Directors has formulated a policy which lays down a framework in relation to remuneration of Directors, Key Managerial Personnel and Senior Management of the Company. The Policy also lays down the criteria for selection and appointment of Board Members. The details of the Policy forms a part of this report as Annexure – A and the Details / Disclosures of Ratio of Remuneration to each Director to the median employee’s remuneration as Annexure –B. The Nomination and Remuneration Policy is available on our website at the <https://www.lordschloro.com/policies.html> .

8. SUCCESSION PLANNING

The Nomination and Remuneration Committee works with the Board on the Succession plan and prepares for the succession in case of any exigencies.

9. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS U/S 186

The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantees and securities provided, as applicable.

10. MATERIAL CHANGES AND COMMITMENTS, IF ANY:

There were no material changes and commitments have been occurred between the end of the financial year of the Company to which the financial statements relate and date of signing of board report affecting the financial position of the company.

11. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE

The Company has not received any significant/material orders from the statutory regulatory bodies/courts/tribunals which affect the operations/status of the Company.

12. COST RECORDS

The Cost accounts and records as required to be maintained under Section 148 (1) of Act are duly made and maintained by the Company.

13. COST AUDITORS

The provisions of section 148 of the Companies Act, 2013, read with Rules 4 & 5 of the Companies (Cost Audit and Record) Rules, 2014, for maintenance of Cost Records, Cost Audit are applicable to the Company for the financial year 2024-25.

The Board of Directors of your Company at its meeting held on 12th August, 2024, on the recommendation of Audit Committee, has approved the appointment of M/s Goyal, Goyal & Associates, Cost Accountants as Cost Auditor of your Company to conduct the audit of cost records for the Financial Year 2024-25.

The remuneration proposed to be paid to the Cost Auditor subject to your ratification at the 45th AGM will be Rs. 75,000/- (Rupees Seventy Five Thousand only) for the Financial Year 2024-25.

14. STATUTORY AUDITORS

At the 42nd AGM of your Company, the members had approved the appointment of M/s Nemani Garg Agarwal & Co, Chartered Accountants (FRN-010192N) as Statutory Auditors of the Company, to hold office till the conclusion of 47th AGM subject to ratification by the Members at every Annual General Meeting.

However, pursuant to the amendment in Section 139 of the Companies Act, 2013, requirement of the ratification of the appointment of Statutory Auditors at every Annual General Meeting has been omitted and accordingly the proposal for the ratification of the M/s Nemani Garg Agarwal & Co, Chartered Accountants as Statutory Auditors has not been considered.

The Company has received consent and eligibility letter from M/s. Nemani Garg Agarwal & Co, Chartered Accountants (FRN-010192N) for their appointment, if made, would be within the prescribed limits under Section 139 of the Companies Act, 2013.

15. AUDITOR'S REPORT

The Notes on financial statement referred to in the Auditors' Report are self-explanatory and do not call for any further comments. The Auditors' Report does not contain any observation, qualification, reservation or adverse remark.

16. SECRETARIAL AUDITOR

Pursuant to the provisions of section 204 of the Companies Act, 2013 and rules made thereunder, the Board of Directors of the Company had appointed M/s SSPK & Co., Practicing Company Secretary, as Secretarial Auditors to conduct Secretarial Audit of the Company for the financial year 2023-24. The Secretarial Audit Report for the financial year ended 31st March, 2024 is annexed herewith as **Annexure C** to this Report.

17. SECRETARIAL AUDITORS' OBSERVATIONS

The Company is required to transfer an amount of Rs. 11.64 Lakhs to Investor Education and Protection Fund under the provisions of Section 125 of the Companies Act, 2013 and other applicable provisions. However, as per explanation received from management, this amount, due for transfer, pertains to period prior to period under review and delay is due to pending reconciliation of old records. Now the Management of the Company has decided to deposit the amount of Rs. 11.64 Lakhs with the appropriate authority during this financial year.

18. SAFETY, ENVIRONMENT PROTECTION & POLLUTION CONTROL

Adopting sustainable production practices at all levels in the organization is need of the hour. At Lords Chloro Alkali Ltd. we are continually striving for enhancing safety at all levels in the

organization & surrounding through training and awareness sessions. We have collaborated with National organization as AMAI to train public organizations in vicinity of NCR region. Various proactive measures have been taken for water conservation and air pollution control to have clean environment.

Company is focusing on continual improvement by adopting sustainable production practices by taking initiatives to reduce green house gas emissions, energy consumption and water conservation.

- To enhance safety awareness and to respond in emergency situation, an offsite mock drill was conducted in coordination with National Disaster Response Force (NDRF) & Alwar District Crisis Group.
- In the field of safety your unit has been awarded by “Rajasthan State Factory Safety Award” for the year 2024. This award is given by the Factories & Boilers Inspection Department, Government of Rajasthan.
- Existing Fire safety system is further strengthened by installation of diesel engine based fire hydrant pump.
- “Chlorine Handling Safety” training & demo sessions in Delhi & Haryana regions, conducted in coordination with AMAI (Alkali Manufacturers Association of India) for chlorine consumers, WTP-Water Treatment Plants, PWD - Public Works departments, Municipal Corporations, PHED and other stakeholders..
- For better air pollution control 2 Nos of old 500 KVA DG sets are replaced with latest technology gensets meeting CPCB IV+ norms. There is significant reduction in particulate matter (PM) and nitrogen oxide (NO_x) concentrations in generator exhaust. They also have better fuel efficiency and better load taking capability.

19. DIVIDEND AND TRANSFER TO RESERVE

During the Financial Year 2023-24, the Company has not declared any dividend and no amount has been transferred to General Reserve.

20. ENERGY CONSERVATION, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNING AND OUTGOING.

In compliance with provisions of clause (m) of sub-section (3) of Section 134 of the Companies Act, 2013, read with the Companies (Accounts) Rules, 2014 the statements giving the required information relating to energy conservation, technology absorption, foreign exchange earnings and outgoings is annexed herewith as **Annexure D**.

21. CONTRACTS AND ARRANGEMENTS WITH RELATED PARTIES

All contracts/arrangements/transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on an arm’s length basis.

The particulars of contracts or arrangements with related parties referred to in Section 188(1) of the Companies Act 2013 read with rule 8(2) of the Companies (Accounts) Rules, 2014 in the prescribed Form AOC - 2 is annexed as **Annexure E** to this Report.

The Policy on materiality of related party transactions and dealing with related party transactions as approved by the Board may be accessed on the Company's website at the link: <https://www.lordschloro.com/policies.html>.

22. PARTICULARS OF EMPLOYEES & RELATED DISCLOSURES

The information required under Section 197 of the Act read with rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given below:

a) The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year:

Name of the Directors	Ratio to median remuneration	Remuneration in (Rs.)
Shri Ajay Virmani	34.82	1,32,47,008
Shri Madhav Dhir	34.72	1,32,09,000
Shri Deepak Mathur	13.92	52,95,096

(b) The percentage increase in remuneration of each Director, Chief Financial Officer, Company Secretary in the financial year:

Name	% Increase
Shri Ajay Virmani	(75.59)%
Shri Madhav Dhir	(73.05)%
Shri Deepak Mathur	19.78%
Shri Rajiv Kumar (Chief Financial Officer)	14.14%
Shri Nitesh Anand (Company Secretary)	2.16%

c) The percentage increase in the median remuneration of employees in the financial year:

The percentage increase in the median remuneration of employees in the financial year was 4.05%.

(d) the number of permanent employees on the rolls of company;

The number of permanent employees on the rolls of the company at the end of financial year were 199.

(e) average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration;

Average percentile increase in the salaries of employees other than the managerial personnel is 11.47%. Average percentile increase in the salaries of managerial personnel is -67.94%.

f) Affirmation that the remuneration is as per the remuneration policy of the Company:

The Company affirms that the remuneration is as per the remuneration policy of the Company.

None of the Employees drew the salary more than the prescribed limit i.e. ₹ 1.02 Crores in a year for the financial year 2023-24 as per the provisions of Section 197 (12) of the Companies Act, 2013 read with Rules 5(2) & 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 except Managing Director and Whole Time Director, who is employed throughout the financial year, who were in receipt of remuneration of Rs. 1.33 crores (One crore and thirty three lakh) and Rs. 1.32 crores (One crore and thirty two lakh).

None of the Employees drew the salary more than the prescribed limit i.e. ₹ 8.50 Lakhs in a month during the financial year 2023-24 as per the provisions of Section 197 (12) of the Companies Act, 2013 read with Rules 5(2) & 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

Any member interested in obtaining the information of top-10 employee of the Company may write to the Company Secretary at the registered office or the corporate office of the Company.

23. ANNUAL RETURN

The Annual Return of the Company can be accessed on the website of the Company at following link : <https://www.lordschloro.com/financials.html> .

24. THE DETAIL OF APPLICATION MADE /PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016

During the year under review the Company has not made any application during the year and no proceeding is pending under Insolvency & Bankruptcy Code, 2016 (IBC) as at March 31, 2024.

25. THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE-TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

During the year under review, there has been no one-time settlement. Since there is no, One-Time Settlement, therefore there is no difference between amount of the valuation done at the time of one-time settlement and the valuation done while taking loan from the banks or financial institutions.

26. PUBLIC DEPOSITS

During the year under review, your Company has not accepted any deposit within the meaning of Sections 73 and 74 of the Companies Act, 2013 read with the Companies (Acceptance of Deposits) Rules, 2014 (including any statutory modification(s) or re-enactment(s) for the time being in force).

27. CORPORATE GOVERNANCE REPORT

Pursuant to Regulation 34 read with Schedule V of SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015, a Report on Corporate Governance and a Certificate from the Practicing Company Secretary confirming the compliance with conditions of corporate governance are appended herewith as **Annexure F**.

Further as per the above mentioned regulation and Schedule, the Report on Management Discussion & Analysis is also annexed herewith **Annexure G** to this Report.

A certificate from Managing Director and Chief Financial Officer of the Company in terms of SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015, *inter-alia* confirming the correctness of financial statements and cash flow statements, adequacy of internal control measures and reporting of matters was placed before the Audit Committee and Board.

28. RISK MANAGEMENT

The Company has constituted a Risk Management Committee which ensures that the Company has an appropriate and effective Enterprise Risk Management system with appropriate policies and processes which carries out risk assessment and ensures that risk mitigation plans are in place by validating the same at regular intervals.

Brief details about the Risk Management are provided in the Corporate Governance Report.

29. CORPORATE SOCIAL RESPONSIBILITY

The Board of Directors of the Company have constituted Corporate Social Responsibility (CSR) committee pursuant to Section 135 of Companies Act, 2013, Schedule VII and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and relevant rules and provisions comprising Mr. Ajay Virmani (Chairperson), Mr. Madhav Dhir and Ms. Sakshi Vashisth as members of the Committee. The said Committee has been entrusted with the responsibility of formulating and recommending to the Board, a CSR Policy indicating the activities to be undertaken by the Company, monitoring the implementation of the framework of the CSR Policy and recommending the amount to be spent on CSR activities.

The Corporate Social Responsibility Policy, as framed by the Members of Corporate Social Responsibility Committee, is available on Company's website <https://www.lordschloro.com/policies.html>.

An annual report of CSR activity has been disclosed with this report as **Annexure H**.

30. MEETINGS OF THE BOARD

Four (4) meetings of the Board of Directors were held during the year. For further details, please refer section of Report on Corporate Governance of this Annual Report.

31. VIGIL MECHANISM/ WHISTLE BLOWER POLICY

The Company established a vigil mechanism for directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the company's Code of Conduct or ethics policy.

This mechanism provides adequate safeguards against victimization of director(s)/ employee(s) and also provide for direct access to the Chairman of the Audit Committee in exceptional cases.

The details of establishment of such mechanism disclosed at the website of the company <https://www.lordschloro.com/policies.html>.

32. DETAILS ON INTERNAL FINANCIAL CONTROLS RELATED TO FINANCIAL STATEMENTS

Your Company has put in place adequate internal financial controls with reference to the financial statements, some of which are outlined below.

Your Company has adopted accounting policies which are in line with the Accounting Standards prescribed in the Companies (Accounting Standards) Rules, 2006 that continue to apply under

Section 133 and other applicable provisions, if any, of the Companies Act, 2013 read with Rule 7 of the Companies (Accounts) Rules, 2014 to the extent applicable. These are in accordance with generally accepted accounting principles in India.

The Management periodically reviews the financial performance of your Company against the approved plans across various parameters and takes necessary action, wherever necessary.

33. SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

The Board of Directors of the Company have constituted Internal Complaint Committee who will hear and redress the complaint made in writing by any aggrieved woman of sexual harassment at workplace as per the “Sexual Harassment of Woman At Workplace (Prevention, Prohibition and Redressal) Act, 2013”. The Policy is also available on our website at the link, <https://www.lordschloro.com/policies.html> .

Your Directors further state that during the year under review, there were no cases filed pursuant to the Sexual Harassment of Woman at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

No. of Complaints opening	Nil
No. of Complaints received	Nil
No. of Complaints resolved	Nil
No. of Complaints pending	Nil

34. AUDIT COMMITTEE

The Audit Committee as on 31st March, 2024 comprises Mr. Sandeep Singh (Chairperson), Mr. Ajay Virmani (Member) and Mr. Amia Kumar Singh (Member). All the recommendations made by the Audit Committee were accepted by the Board.

35. DIRECTORS’ RESPONSIBILITY STATEMENT

Your Directors state that:

- a) in the preparation of the annual accounts for the year ended on March 31, 2024, the applicable Indian Accounting Standards read with requirements set out under Schedule III to the Act, have been followed and there are no material departures from the same;
- b) the Directors have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at the financial year ended on 31st March, 2024 and of the loss incurred by the Company for the year ended on that date;

- c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors have prepared the annual accounts on a 'going concern' basis;
- e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively; and
- f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating.

36. INDUSTRIAL RELATIONS

The relations between the Company and its employees continued to be cordial and harmonious throughout the year under review.

37. STATUS OF LISTING FEES

The Company has listed its equity shares on National Stock Exchange of India Limited on 28.08.2023. Your Company has been regularly paying listing fees to the BSE Limited & National Stock Exchange of India Limited, Mumbai where its Equity Shares are listed.

38. ISSUE AND ALLOTMENT OF FULLY CONVERTIBLE WARRANTS

The Company has issued and allotted 35,00,000 (Thirty Five Lakh) Warrants, convertible into or exchangeable for 1 (one) fully paid-up equity share of the Company of face value of Rs. 10/- (Rupees Ten) each ("Warrants") to Promoters and Other Entities belonging to Non-Promoter Category at a premium of Rs. 112/- per Equity Shares aggregate at a price of Rs. 122/- (Rupees One Hundred and Twenty-Two only) per warrant, which may be exercised in one or more tranches during the period commencing from the date of allotment of the Warrants i.e. 12.08.2024 until expiry of 18 (Eighteen) months i.e. 11.02.2026, to the allottees of Warrants. The above issue of Warrants has been approved by the Board of Directors in its Meeting held on 17.06.2024 and by the Members of the Company in its Meeting held on 12.07.2024. The 35,00,000 Warrants has been allotted to the respective allottees by the Board of Directors in its Meeting held on 12.08.2024.

39. ACKNOWLEDGEMENT

Your Directors wish to convey their deep appreciation to all the company's employees/workers for their dedication and hard work as well as their collective contribution to the Company's performance.

The Directors would also like to thank to the Members, Customers, Dealers, Suppliers, Bankers, Financial Institutions, Government Authorities and all other business associates for continued support given by them to the Company and their confidence in its management.

For and on behalf of the Board of Directors
Lords Chloro Alkali Limited

Place : New Delhi
Date:12.08.2024

Ajay Virmani
Managing Director
DIN: 00758726

Madhav Dhir
Whole Time Director
DIN: 07227587

POLICY FOR THE SELECTION AND APPOINTMENT OF DIRECTORS TO THE BOARD

Policy

The Company's primary concern in relation to the composition of the Board is to have a well-balanced group with a variety of backgrounds, skills and experience. The priority in the nomination of a proposed board member is to identify their respective skills that will add value to the company and which may not exist in the present composition of board members.

Procedure

Any Board member may recommend a candidate for a Board position to the Nomination and Remuneration Committee which shall be responsible for identifying whether the nominee meets the criteria, is suitable and whether a position exists.

If considered acceptable by the Nomination and Remuneration Committee the candidate is introduced to the other directors and a vote taken at a Board meeting as to the appointment of the candidate to the Board.

In terms of the Constitution, a person appointed as a director by the Board, retires at the next Annual General Meeting and is eligible for election as a director by the Members.

Criteria

Appointment of Board members is to be considered keeping in mind a broad range of criteria *inter-alia* including but not be limited to qualifications, skills, industry experience, background, integrity and other qualities required to successfully fulfill his/her responsibilities and obligations as the member of the Board.

Criteria for Independent Director

1. For the purpose of this clause, the expression 'independent director' shall mean a non-executive director, other than a nominee director of the company:
 - a. who, in the opinion of the Board, is a person of integrity and possesses relevant expertise and experience;
 - b. (i) who is or was not a promoter of the company or its holding, subsidiary or associate company or member of the promoter group of the listed entity;
(ii) who is not related to promoters or directors in the company, its holding, subsidiary or associate company;
 - c. apart from receiving director's remuneration, has or had no material pecuniary relationship with the company, its holding, subsidiary or associate company, or their

- promoters, or directors, during the two immediately preceding financial years or during the current financial year;
- d. none of whose relatives has or had pecuniary relationship or transaction with the company, its holding, subsidiary or associate company, or their promoters, or directors, amounting to two percent or more of its gross turnover or total income or fifty lakh rupees or such higher amount
- as may be prescribed, whichever is lower, during the two immediately preceding financial years or during the current financial year;
- e. who, neither himself nor any of his relatives —
- (i) holds or has held the position of a key managerial personnel or is or has been employee of the company or its holding, subsidiary or associate company in any of the three financial years immediately preceding the financial year in which he is proposed to be appointed;
 - (ii) is or has been an employee or proprietor or a partner, in any of the three financial years immediately preceding the financial year in which he is proposed to be appointed, of—
 - (A) a firm of auditors or company secretaries in practice or cost auditors of the company or its holding, subsidiary or associate company; or
 - (B) any legal or a consulting firm that has or had any transaction with the company, its holding, subsidiary or associate company amounting to ten percent or more of the gross turnover of such firm;
 - (iii) holds together with his relatives two percent or more of the total voting power of the company; or
 - (iv) is a Chief Executive or director, by whatever name called, of any non-profit organization that receives twenty-five percent or more of its receipts from the company, any of its promoters, directors or its holding, subsidiary or associate company or that holds two percent or more of the total voting power of the company;
 - (v) is a material supplier, service provider or customer or a lessor or lessee of the company;
- f. who is less than 21 years of age.
- g. who is not a non-independent director of another company on the board of which any non-independent director of the Company is an independent director.

Other directorships / committee memberships

The Board members are expected to have adequate time and expertise and experience to contribute to effective Board performance.

The Nomination and Remuneration Committee shall take into account the nature of and the time involved in a Director's service on other Boards, in evaluating the suitability of the individual Director and making its recommendations to the Board.

A Director shall not serve as Director in more than 20 companies of which not more than 10 shall be Public Limited Companies. A Director shall not serve as an Independent Director in more than 7 Listed Companies and not more than 3 Listed Companies in case he is serving as a Whole-time Director in any Listed Company.

A Director shall not be a member in more than 10 Committees or act as Chairman of more than 5 Committees across all companies in which he holds directorships. For the purpose of considering the limit of the Committees, Audit Committee and Stakeholders' Relationship Committee of all Public Limited Companies, whether listed or not, shall be included and all other companies including Private Limited Companies, Foreign Companies and Companies under Section 8 of the Companies Act, 2013 shall be excluded.

Nomination and Remuneration Policy

This Nomination and Remuneration Policy applies to the Board of Directors (the “Board”), Key Managerial Personnel (the “KMP”) and the Senior Management Personnel of Lords Chloro Alkali Limited (the “Company”).

“Key Managerial Personnel” (KMP) means -

key managerial personnel", in relation to a company, means—

- (i) the Chief Executive Officer or the Managing Director or the Manager;
- (ii) the Company Secretary;
- (iii) the Whole-Time Director;
- (iv) the Chief Financial Officer;
- (v) such other officer, not more than one level below the directors who is in whole-time employment, designated as key managerial personnel by the Board; and
- (vi) such other officer as may be prescribed.

The term “Senior Management” means all personnel of the Company who are members of its core management team excluding members of the Board of Directors, comprising all members of management one level below the executive directors, including the functional heads.

This Policy is in compliance with Section 178 of the Companies Act, 2013 read along with the applicable rules thereto.

1. Purpose

The primary objective of the Policy is to provide a framework and set standards for the nomination and remuneration of Directors, Key Managerial Personnel and other employee comprising the senior management. The Company aims to achieve a balance of merit, experience and skills amongst its Directors, Key Managerial Personnel and Senior Management.

2. Accountabilities

- 2.1 The Board is ultimately responsible for the appointment of Directors and Key Managerial Personnel.
- 2.2 The Board had delegated responsibility for assessing and selecting the candidates for the enrolment of Directors, Key Managerial Personnel and the Senior Management of the Company to the Nomination and Remuneration Committee which makes recommendations & nominations to the Board.

3. Nomination and Remuneration Committee

The Nomination and Remuneration Committee is responsible for:

- 3.1 Identifying individuals suitably qualified to be appointed as the Director and KMPs or as in the Senior Management of the Company;
- 3.2 Recommending to the Board on the selection of individuals nominated for directorship;
- 3.3 Making recommendations to the Board on the remuneration payable to the Directors/KMPs/Senior Officials so appointed/reappointed;
- 3.4 Assessing the independence of Independent Directors;
- 3.5 Such other key issues/matters as may be referred by the Board or as may be necessary in view of the provisions of the Companies Act 2013 and Rules there under.
- 3.6 To make recommendations to the Board concerning any matters relating to the continuation in office of any Director, Senior Management at any time including the suspension or termination of service of an Executive Director as an employee of the Company subject to the provision of the law and their service contract;
- 3.7 Ensure that level and composition of remuneration is reasonable and sufficient, relationship of remuneration to performance is clear and meets appropriate performance benchmarks;

The Nomination and Remuneration Committee comprises of the following:

- a) The Committee shall consist of a minimum 3 or more non-executive directors, majority of them being independent.
- b) The quorum shall be either two members or one third of the members of the committee, whichever is greater, including at least one independent director in attendance.
- c) Membership of the Committee and Nomination and Remuneration policy shall be disclosed in the Annual Report.
- d) Term of the Committee shall be continued unless terminated by the Board of Directors.

CHAIRMAN

- a) Chairman of the Committee shall be an Independent Director.
- b) Chairman of the Company may be appointed as a member of the Committee but shall not be a Chairman of the Committee.
- c) In the absence of the Chairman, the members of the Committee present at the meeting shall choose one amongst them to act as Chairman.
- d) Chairman of the Nomination and Remuneration Committee could be present at the Annual General Meeting or may nominate some other member to answer the Members' queries.

COMMITTEE MEMBERS' INTERESTS

- a) A member of the Committee is not entitled to be present when his or her own remuneration is discussed at a meeting or when his or her performance is being evaluated.
- b) The Committee may invite such executives, as it considers appropriate, to be present at the meetings of the Committee.

VOTING

- a) Matters arising for determination at Committee meetings shall be decided by a majority of votes of Members present and voting and any such decision shall for all purposes be deemed a decision of the Committee.
- b) In the case of equality of votes, the Chairman of the meeting will have a casting vote.

4. Appointment of Directors/KMPs/Senior Officials

4.1 Enhancing the competencies of the Board and attracting as well as retaining talented employees for role of KMP/a level below KMP are the basis for the Nomination and Remuneration Committee to select a candidate for appointment to the Board. When recommending a candidate for appointment, the Nomination and Remuneration Committee has regard to:

- Assessing the appointee against a range of criteria which includes but not be limited to qualifications, skills, regional and industry experience, background and other qualities required to operate successfully in the position, with due regard for the benefits from diversifying the Board;
- The extent to which the appointee is likely to contribute to the overall effectiveness of the Board, work constructively with the existing directors and enhance the efficiencies of the Company;
- The skills and experience that the appointee brings to the role of KMP/Senior Official and how an appointee will enhance the skill sets and experience of the Board as a whole;
- The nature of existing positions held by the appointee including directorships or other relationships and
- The impact they may have on the appointee's ability to exercise independent judgment;

4.2 Personal specifications to be broadly considered:

- Holding relevant education qualification in relevant disciplines;
- Experience of management in a diverse organization;
- Excellent interpersonal, communication and representational skills;
- Demonstrable leadership skills;
- Commitment to high standards of ethics, personal integrity and probity;
- Commitment to the promotion of equal opportunities, community cohesion and health and safety in the workplace;

- Having continuous professional development to refresh knowledge and skills.

5. Letters of Appointment

Each Director/KMP/Senior Officials is required to sign the letter of appointment with the Company containing the terms of appointment and the role assigned in the Company.

6. Remuneration of Directors, Key Managerial Personnel and Senior Management

The guiding principle is that the level and composition of remuneration shall be reasonable and sufficient to attract, retain and motivate Directors, Key Management Personnel and other senior officials. The Directors, Key Management Personnel and other senior official's salary shall be based & determined on the individual person's responsibilities and performance and in accordance with the limits as prescribed statutorily, if any.

The Nominations & Remuneration Committee determines individual remuneration packages for Directors, KMPs and Senior Officials of the Company taking into account factors it deems relevant, including but not limited to market, business performance and practices in comparable companies, having due regard to financial and commercial health of the Company as well as prevailing laws and government/other guidelines.

i) Remuneration:

a) Base Compensation (fixed salaries)

Must be competitive and reflective of the individual's role, responsibility and experience in relation to performance of day-to-day activities, usually reviewed on an annual basis; (includes salary, allowances and other statutory/non-statutory benefits which are normal part of remuneration package in line with market practices).

b) Variable salary:

The nomination and remuneration committee may in its discretion structure any portion of remuneration to link rewards to corporate and individual performance, fulfilment of specified improvement targets or the attainment of certain financial or other objectives set by the Board. The amount payable is determined by the Committee, based on performance against pre-determined financial and non-financial metrics.

6.1 The Independent Directors shall not be entitled to any stock option and may receive remuneration by way of fee for attending meetings of the Board or Committee thereof or for any other purpose as may be decided by the Board and profit related commission as may be approved by the members. The sitting fee to the Independent Directors shall not be less than the sitting fee payable to other directors.

6.2 The remuneration payable to the Directors shall be as per the Company's policy and shall be valued as per the Income Tax Rules.

6.3 The remuneration payable to the Key Managerial Personnel and the Senior Management shall be as may be decided by the Board having regard to their experience, leadership abilities, initiative taking abilities and knowledge base.

7. Evaluation/ Assessment of Directors/ KMPs/Senior Officials of the Company –

The evaluation/assessment of the Directors, KMPs and the senior officials of the Company is to be conducted on an annual basis on such criteria as may be deemed fit and appropriate.

The Executive Director/Non-Independent Directors along with the Independent Directors will evaluate/assess each of the Independent Directors on the such parameters as may be deemed fit and appropriate. Only the Independent Director being evaluated will not participate in the said evaluation discussion.

Secretarial Audit Report
(For the financial year ended on March 31, 2024)

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Lords Chloro Alkali Limited
CIN: L24117RJ1979PLC002099
Regd. Office: SP-460,
Matsya Industrial Area,
Alwar, Rajasthan- 301030

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Lords Chloro Alkali Limited** (hereinafter called the Company) for the financial year ended 31st March, 2024. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period ended on March 31, 2024, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by **the Company** for the period ended on March 31, 2024 according to the provisions of:

- I. The Companies Act, 2013 (**the Act**) and the Rules made thereunder, as applicable;
- II. The Secretarial Standards issued by the Institute of Company Secretaries of India;
- III. The Securities Contracts (Regulation) Act, 1956 (**'SCRA'**) and the Rules made thereunder;
- IV. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- V. Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- VI. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (**'SEBI Act'**) to the extent applicable to the Company:-

- a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- d. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- e. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021, **Not Applicable during the Audit Period;**
- f. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018, **Not Applicable during the Audit Period;**
- g. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015
- h. Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021, **Not Applicable during the Audit Period;**
- i. Securities and Exchange Board of India (Issue and Listing of Securitised Debt Instruments and Security Receipts) Regulations, 2008; **Not Applicable during the Audit Period**
- j. Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; **Not Applicable during the Audit Period**

We have relied on the representation obtained from the management of the Company and based on the report received, there has been due compliance with the following laws applicable specifically to the Company namely:

- a. Environment Protection Act, 1986.
- b. The Water (Prevention & Control of Pollution) Act, 1974 read with Water (Prevention & Control of Pollution) Rules, 1975
- c. The Air (prevention & Control of Pollution), 1981 read with Air (Prevention & Control of Pollution) Rules, 1982
- d. Explosives Act, 1884
- e. Manufacture Storage & Import of Hazardous and Chemicals Rules, 1989

- f. Public Liability Insurance Act, 1991, as amended
- g. Gas Cylinder Rules, 2004, 2016
- h. The Hazardous wastes (Management, Handling & Trans boundary Movement) Rules, 2008
- i. The Static and Mobile Pressure Vessels (Unfired) Rules 1981, 2016

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, Listing Regulation etc. mentioned above subject to observation noted hereunder :

- 1. The Company is required to transfer an amount of Rs. 11.64 lakhs to Investor Education and Protection Fund under the provisions of Section 125 of the Companies Act, 2013 and other applicable provisions. However, as per explanation received from management, this amount, due for transfer, pertains to period prior to period under review and delay is due to pending reconciliation of old records. Further, the Company is in the process of reconciliation of records and deposit the amount with appropriate authorities.*
- 2. Due to adjournment of the Board Meeting, the submission of quarterly unaudited financial results for the quarter ending on December 31, 2023 was delayed by 8 days. Consequently, the company was fined Rs. 40,000/- each (excluding GST) by the NSE and BSE Ltd. and the Company has deposited the fine to Stock Exchange in time and the same was informed to Stock Exchanges.*

We further report that compliance of applicable financial laws including Direct and Indirect Tax laws by the Company has not been reviewed in this Audit since the same has been subject to review by the Statutory Auditors and other designated professionals.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

We further report that based on the information received and records maintained there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, the Company has not undertaken such events/actions such as public, rights or preferential issue of shares, debentures or sweat equity; redemption or buy back of securities; major decisions by members pursuant to section 180 of the Companies Act, 2013; merger, amalgamation or reconstruction; foreign technical collaboration or other events/actions that has major bearing on the Company affairs in pursuance of above referred laws, rules, regulations, guidelines, standards etc.

**For SSPK & Co.
Company Secretaries
PR UID No: P2016DE056800
(CERT NO.; 2882/2023)**

**Date: 08/08/2024
Place: Delhi**

**Sanjeev Pandey
Partner
Mem No.: F10272
COP No: 17237**

UDIN No.: F010272F000926671

Annexure A to Secretarial Audit Report

**To,
The Members,
Lords Chloro Alkali Limited,
CIN: L24117RJ1979PLC002099**

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial record and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management Representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedure on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

**For SSPK & Co.
Company Secretaries
PR UID No: P2016DE056800
(Cert No.; 2882/2023)**

**Date: 08/08/2024
Place: Delhi**

**Sanjeev Pandey
Partner
Mem No.: F10272
COP No : 17237**

FORM – A

FORM FOR DISCLOSURE OF PARTICULARS WITH RESPECT TO CONSERVATION OF ENERGY AND TECHNOLOGY ABSORPTION.

At Lords Chloro Alkali Ltd., we believe that continual improvement is necessary to stay competitive and is a constant objective of company. This encompasses all aspects of operations management adapting latest technology resulting in sustainable development by conservation of energy and natural resources.

A. CONSERVATION OF ENERGY

- Installation of 2 nos relay panels, digital ones to increase reliability of power. Hence saving energy losses, reduced effluent & improved product quality
- Replacement of tubes in EV3 for water, steam saving and optimizing product quality. Reduction in steam consumption directly impacts the fuel consumption in boiler
- Regular Safety, Energy & Fire safety audits are conducted for sustaining the present prevailing practices and attain continual improvement.
- We are also one of the sectors covered under Perform, Achieve and Trade (PAT) is a regulatory instrument that helps us to reduce Specific Energy Consumption (SEC)

B. TECHNOLOGY ABSORPTION & INNOVATION

1. Efforts in brief, made towards technology absorption, adaptation and innovation.

- Commissioned 20 TPD Chlorinated Paraffin unit and further expansion of 30 TPD is under progress. This is for captive consumption of chlorine within premises @ 1.1 T/T of CP. This in-house consumption of chlorine reduces its storage, management, handling and transportation hazards.
- Latest technology gensets installed by replacing 2 Nos old DG sets of 500 KVA. These gensets meet CPCB IV+ norms and have minimum emission levels of Particulate Matter and NOx. Apart from having better fuel efficiency and better load taking capability, these latest technology gensets meet the commitment to cleaner air & improved public health by significantly curbing emissions of harmful pollutants.
- Installation of air cooled system in evaporation plant for water and power saving, by taking care of the vapor losses

2. Benefits derived as a result of the above efforts, e.g. product improvement, cost reduction, product development, import substitution etc.

As a result of these efforts, the Company has been able to achieve higher production, accuracy and perfection in its products and to develop and introduce latest products.

3. In case of imported technology (imported during the last 3 years), following information may be furnished: Not Applicable

a. Technology imported	Not Applicable
b. Year of import	Not Applicable
c. Has technology been fully Absorbed?	Not Applicable
d. If not fully absorbed, areas where this has not taken place, reasons therefore and future plans of action.	Not Applicable

4. Expenditure on R & D : Not Applicable

C. ASSISTANCE TO ANCILLARY INDUSTRIES

- There are about 35 Chlorinated Paraffin small manufacturing units in the industrial area of MIA. LCAL being the pioneer in this region as a chlor alkali industry company having more than 4 decades of experience in manufacturing, storage, handling and transport management of chlorine is looked up for all chlorine related issues.
- LCAL provides assistance to all CPW (Chlorinated Paraffin Wax) manufacturers and other chlorine consuming units in the vicinity. Necessary technical support along with aids/ tools to handle emergency situations is also made available by LCAL.
- Training and demonstration sessions on “Chlorine Handling Safety” conducted in coordination with AMAI in Delhi and Haryana regions for teams from WTP-Water Treatment Plants, PWD - Public Works departments, Municipal Corporations, PHED and other stakeholders handling Chlorine.

FORM- B

FOREIGN EXCHANGE EARNING AND OUTGOING

The total foreign exchange earned and used:

		(Rs. in Lakhs)	
		For the year ended on 31st March, 2023	For the year ended on 31st March, 2024
(i)	Earned	0.00	0.00
(ii)	Used	920.36	1376.97

ANNEXURE E

FORM NO. AOC -2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014 read with Section 188(1) of the Companies Act)

Form for Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arms-length transaction under third proviso thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis – NONE

Name (s) of the related party & nature of relationship	Nature of contracts/arrangements/transaction	Duration of the contracts/arrangements/transaction	Salient terms of the contracts or arrangements or transaction including the value, if any	Justification for entering into such contracts or arrangements or transactions	Date of approval by the Board	Amount paid as advances, if any	Date on which the special resolution was passed in General meeting as required under first proviso to section 188
NIL							

2. Details of material* contracts or arrangements or transactions at Arm's length basis –

S. No	Name (s) of the related party & nature of relationship	Nature of contracts/arrangements/ transaction	Duration of the contracts/arrangements/transaction	Salient terms of the contracts or arrangements or transaction including the value, if any	Date of approval by the Board	Amount paid as advances, if any
	(a)	(b)	(c)	(d)	(e)	(f)
1	Cirrus Chemicals Private Limited Ms. Srishti Dhir (Non-Executive Director) and Mr. Madhav Dhir (Whole-time Director) are common Directors.	Sale & Purchase of Hydrogen gas, caustic soda lye, caustic soda flakes and allied products	To be executed (for 10 Years)	Hydrogen Gas Rs.372.88 Lakhs	17.08.2017	Nil

*Note:- *Material - Since the definition of Material is not defined under Companies Act, 2013 read with rules made thereunder, an inference is being drawn from the explanation to Regulation 23(1) of the SEBI (LODR) Regulations 2015, i.e. transaction with related party shall be considered material if the transaction / transactions to be entered into individually or taken together with previous transactions during a Financial Year, exceeds 10% of the Annual Consolidated Turnover of the Company as per the last audited Financial Statements of the Company.*

For and on behalf of the Board of Directors
Lords Chloro Alkali Limited

Place : New Delhi
Date : 12.08.2024

(Ajay Virmani)
Managing Director
DIN: 00758726

Annexure-F

CORPORATE GOVERNANCE REPORT

1. Company's philosophy on Code of Corporate Governance.

The Company recognizes its commitments of a transparent and good Corporate Governance keeping in mind the welfare of all its stakeholders' inter-alia shareholders, bankers, suppliers, employees and customers.

Your directors have always strived to live the values of trusteeship and your company has always realized its responsibilities and has set high standards of corporate governance.

To create shareholders wealth on a sustainable and long term basis, it is imperative for the management to institutionalize a 'Framework of Corporate Governance and Code of Practices' as an enabling methodology to strengthen decision-making process and enhance effective, harmonious and transparent functioning of the Board of Directors, its Committees and the executive management to meet challenges and to make the best of opportunities in the years ahead.

Even before the Code of Governance was made mandatory by SEBI, your Company had been maintaining good standards of corporate Governance.

Now, as the Code is in place, your Company will comply with the Code in letter and spirit.

The Board of Directors ('the Board') is responsible for and committed to sound principles of Corporate Governance in the Company. The Board plays a crucial role in overseeing how the management serves the short and long term interests of shareholders and other stakeholders. This belief is reflected in our governance practices, under which we strive to maintain an effective, informed and independent Board. We keep our governance practices under continuous review and benchmark ourselves to best practices across the globe.

2. Board of Directors

A. Composition of Board

- i) At present the Board has an optimum combination of executive, non-executive and Independent directors, comprising of experts from various fields/professions, consisting of 8 (Eight) Directors. Out of these 3 (Three) are Executive Directors, 1 (One) Non-Executive Directors and 4 (Four) are Non-Executive Independent Directors.
- ii) The composition of the Board of Directors is in conformity with the provisions under Regulation 17 of Listing Regulations and the Companies Act, 2013 ("the Act").
- iii) The Directors are eminent persons with professional expertise and experience. The Independent Directors of the Company meet all the criteria mandated by Regulation 25 of the Listing Regulations and Section 149 of the Companies Act, 2013.

- (iv) All the Independent Directors have confirmed that they meet the criteria as mentioned under Regulation 16(1)(b) of the Securities and Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015 and Section 149 of the Companies Act, 2013 (Act). In the opinion of the Board, all the Independent Directors fulfil the conditions specified in the Securities and Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015 and are independent of the management. The maximum tenure of Independent Directors is in accordance with the Act.

B. Board Meetings

The Meetings of the Board of Directors and their Committees are scheduled well in advance and generally held at the company's corporate office situated in New Delhi. The Board meets at least once a quarter to review the quarterly performance and financial results.

C. Membership, Attendance and Other Directorship

The composition of the Board and attendance of each director at Board Meetings held during the financial year ended on 31st March, 2024 and last Annual General Meeting and number of other Directorships and Chairmanship / Membership of Committees of the Board are as under:

Sl. No.	Name of Directors	Attendance		Category	Directorship in Other Public Co.*	Committee**		List of Directorship held in Other Listed Companies and Category of Directorship
		Board Meeting#	Last AGM			Chairman	Member	
1.	Shri Ajay Virmani (Managing Director)	4	N	Executive Director	-	-	2	-
2.	Ms. Srishti Dhir	4	N	Promoter & Non-Executive Director	-	1	-	-
3.	Shri Madhav Dhir (Whole Time Director)	4	N	Promoter & Executive Director	-	-	-	-
4.	Shri Sandeep Singh	4	Y	Independent Director	1	1	1	C.J.Gelatine Products Limited- Non-Executive - Independent Director
5.	Ms. Sakshi Vashisth	4	N	Independent Director	-	-	1	-
6.	Ms. Shubha Singh	4	N	Independent Director	2	1	1	AMD Industries Ltd- Non-Executive - Independent Director
7.	Shri Amia Kumar Singh	4	N	Independent Director	-	-	1	-
8.	Shri Deepak Mathur (Whole Time Director)	3	Y	Executive Director	-	-	-	-

During the financial year 2023-24, four (4) Board Meetings were held on 23rd May, 2023, 09th August, 2023, 08th November, 2023, 14th February, 2024.

*other Directorship do not include directorship of private limited companies, foreign companies and Companies incorporated under Section 8 of the Companies Act, 2013.

**As per SEBI (LODR) Regulations, 2015 Committee includes Audit committee and Stakeholder Relationship committee.

The number of Directorships, Committee Memberships/ Chairmanships of all Directors is within respective limits prescribed under the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

None of the Directors on the Board are Members of more than 10 Committees or Chairman of more than 5 Committees across all the companies in which they are Directors. Necessary disclosures regarding Committee positions including the changes in other listed companies as on 31 March, 2023 have been made by the Directors as per SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

D. During the financial year 2023-24, four (4) Board Meetings were held on the following dates:

23 rd May, 2023	09 th August, 2023	08 th November, 2023	14 th February, 2024
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E. APPOINTMENT AND TENURE

The Directors of the Company are appointed by Members at the General Meetings. In accordance with the Articles of Association of the Company, all Directors, except the Managing Director and Independent Directors of the Company, step down at the Annual General Meeting each year and, if eligible, offer themselves for re-election.

As regards the appointment and tenure of Independent Directors, following is the policy adopted by the Board:

The Company has adopted the provisions with respect to appointment and tenure of Independent Directors which are consistent with the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

The Independent Directors will serve a maximum of two terms of five years each.

The Company would not have any upper age limit of retirement of Independent Directors from the Board and their appointment and tenure will be governed by provisions of the Companies Act, 2013.

F. Board Independence

Our definition of ‘Independence’ of Directors is derived from Regulation 25 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 and Section 149(6) of the Companies Act, 2013.

G. Attendance Record of the Directors at Board Meetings and Annual General Meeting

The Board meets at regular intervals to discuss and decide on Company / business policy and strategy apart from other Board business. The Board / Committee Meetings are pre-scheduled and a tentative annual calendar of the Board and Committee Meetings is circulated to the Directors well in advance to facilitate them to plan their schedule and to ensure meaningful participation in the meetings. However, in case of a special and urgent business need, the Board’s approval is taken by passing resolutions by circulation, as permitted by law, which is noted and confirmed in the subsequent Board meeting.

The notice of Board meeting is given well in advance to all the Directors. Usually, meetings of the Board are held at corporate office of the Company. The Agenda of the Board / Committee meetings is set by the Company Secretary in consultation with the Managing Director of the Company. The Agenda is circulated a week prior to the date of the meeting.

The Agenda for the Board and Committee meetings includes detailed notes on the items to be discussed at the meeting to enable the Directors to take an informed decision.

H. Board Business

The normal business of the Board includes:

- framing and overseeing progress of the Company’s annual plan and operating framework;
- framing strategies for shaping of portfolio and direction of the Company and for corporate resource allocation;
- reviewing financial plans of the Company;
- reviewing quarterly and annual business performance of the Company;
- reviewing the Annual Report and accounts for adoption by the Members;
- reviewing the progress of various functions and businesses of the Company;
- reviewing the functioning of the Board and its Committees;
- considering and approving declaration / recommendation of dividend;
- reviewing and resolving fatal or serious accidents or dangerous occurrences, any materially significant effluent or pollution problems or significant labour issues, if any;
- reviewing the details of significant development in human resources and industrial relations front;
- reviewing details of foreign exchange exposure and steps taken by the management to limit the risks of adverse exchange rate movement;
- reviewing compliance with all relevant legislations and regulations and litigation status, including materially important show cause, demand, prosecution and penalty notices, if any;
- reviewing Board Remuneration Policy and individual remuneration packages of Directors;

- advising on corporate restructuring such as merger, acquisition, joint venture or disposals, if any;
- appointing Directors on the Board and Members of Management Committee;
- reviewing Corporate Social Responsibility policy of the Company and monitoring implementation thereof;
- reviewing details of risk evaluation and internal controls;
- reviewing reports on progress made on the ongoing projects;
- Monitoring and reviewing Board Evaluation framework.

I. Board Support

The Company Secretary is responsible for collation, review and distribution of all papers submitted to the Board and Committees thereof for consideration. The Company Secretary is also responsible for preparation of the Agenda and convening of the Board and Committee meetings. The Company Secretary attends all the meetings of the Board and its Committees, advises / assures the Board on Compliance and Governance principles and ensures appropriate recording of minutes of the meetings.

J. Disclosure of relationships between directors inter-se:

Shri Madhav Dhir (Promoter & Executive Director) is brother of Ms. Srishti Dhir (Promoter & Non-Executive Director). None other directors are related to any other director on the Board.

K. Number of Shares held by Non-Executive Director

As on 31st March, 2024, Ms. Srishti Dhir, Non-Executive, Non Independent Director, holds 40,85,694 (16.24%) Equity share of the Company.

L. Familiarization programs of independent Directors

Details regarding familiarization programs imparted to independent Directors has been disclosed on the given weblink i.e. <http://www.lordschloro.com/pdfs/independent-directors-familirisation-programme.pdf>.

Independent Directors' Meeting:

During the year under review, the Independent Directors met on 14th February, 2024 without the attendance of Non-Independent Directors and members of the management, *inter alia*, to discuss on the following:

- To review the performance of the Non-Independent Directors and the Board as a whole;
- Review the performance of the Chairperson of your Company, taking into account views of Executive / Non- Executive Directors; and
- Assess the quality, quantity and timeliness of flow of information between your Company's management and the Board that was necessary for the Board to effectively and reasonably perform their duties.

M. Board Evaluation

The Nomination and Remuneration Committee of the Company approved Evaluation Policy during the year, which was adopted by the Board of Directors. The policy provides for evaluation of the Board, the Committees of the Board and individual Directors, including the Chairman of the Board. The Policy provides that evaluation of the performance of the Board as a whole; Board Committees and Directors shall be carried out on an annual basis.

During the year, the cycle was completed by the Company internally which included the Evaluation of the Board as a whole, Board Committees and Directors. The exercise was led by the Non-Executive Chairman along with a Senior Independent Director of the Company. The Evaluation process focused on various aspects of the Board and Committees functioning such as composition of the Board and Committees, experience and competencies, performance of specific duties and obligations, governance issues etc. Separate exercise was carried out to evaluate the performance of individual Directors on parameters such as attendance, contribution and independent judgement.

The results of the Evaluation were shared with the Board, Chairman of respective Committees and Individual Directors. Based on the outcome of the Evaluation, the Board and Committees have agreed on the action plan to improve on the identified parameters.

N. Key Board Qualification, Expertise and Attributes

The Board comprises qualified members who bring in the required skills, competence and expertise that allow them to make effective contributions to the Board and its committees. The Board members are committed to ensuring that the board is in compliance with the highest standards of corporate governance.

Definition of Director Qualifications	
Financial	Leadership of a financial firm or management of the finance function of an enterprise, resulting in proficiency in complex financial management, capital allocation, and financial reporting processes or experience in actively supervising a principal financial officer, principal accounting officer, controller, public accountant, auditor or person performing similar functions
Gender, ethnic, national, or other diversity	Representation of gender, ethnic, geographic, cultural or other perspectives that expand the Board’s understanding of the needs and viewpoints of our customers, partners, employees, governments, and other stakeholders worldwide.
Global Business	Experience in driving business success in markets around the world with an understanding of diverse business environments, economic conditions, cultures and regulatory frameworks, and a board perspective on global market opportunities.
Leadership	Extended leadership experience for a significant enterprise, resulting in a practical understanding of organization, processes, strategic planning and risk management.

	Demonstrated strengths in developing talent, planning succession and driving change and long-term growth.
Technology	A significant background in technology, resulting in knowledge of how to anticipate technological trends, generates disruptive innovation and extend or create new business models.
Mergers and Acquisitions	A history of leading growth through acquisitions and other business combinations, which the ability to assess 'build or buy' decisions, analyse the fit of a target with the Company's strategy and culture, accurately value transactions, and evaluate operational integration plans.
Board Service and Governance	Service on a public company board to develop insights about maintaining board and management accountability, protecting shareholders' interests, and observing appropriate governance practices.
Sales and Marketing	Experience in developing strategies to grow sales and market share, build brand awareness and equity and enhance enterprise reputation

The following is the list of core skills/expertise/competencies identified by the Board of Directors as required in the context of its business(es) and sector(s) for it to function effectively and those actually available with the Board:

Sl. No.	Directors	Areas of Core Skills/Expertise/Competence					
		Leadership	Chemicals Manufacturing	Engineering	Financials	Sales and Marketing	Compliance Management
1.	Shri Ajay Virmani (Managing Director)	✓	✓	-	✓	✓	✓
2.	Ms. Srishti Dhir	✓	-	-	✓	-	✓
3.	Shri Madhav Dhir (Whole Time Director)	✓	✓	-	✓	✓	✓
4.	Shri Sandeep Singh	✓	-	-	-	-	✓
5.	Ms. Sakshi Vashisth	✓	-	-	-	-	✓
6.	Ms. Shubha Singh	✓	-	-	-	-	✓
7.	Shri Amia Kumar Singh	✓	-	-	✓	-	✓
8.	Shri Deepak Mathur (Whole-time Director)	✓	✓	✓	-	-	✓

O. All the Independent Directors have confirmed that they meet the criteria as mentioned under Regulation 16(1)(b) of the Securities and Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015 and Section 149 of the Companies Act, 2013

(Act). In the opinion of the Board, all the Independent Directors fulfil the conditions specified in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and are independent of the management. The maximum tenure of Independent Directors is in accordance with the Act.

P. During the year, there is no resignation of Independent Directors.

Board Committees

To enable better and more focused attention on the affairs of the company, the Board delegates particular matters to Committees of the Board set up for the purpose. These committees prepare the ground work for decision making and report at the next Board Meeting.

3. Audit Committee:

The Committee's composition meets with requirements of Section 177 of the Companies Act, 2013 and Regulation 18 of the SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015. Members of the Audit Committee possess financial / accounting expertise / exposure.

a) The terms of reference of Audit Committee

The brief terms of reference of Audit Committee are as under:

1. the recommendation for appointment, remuneration and terms of appointment of auditors of the company;
2. review and monitor the auditor's independence and performance, and effectiveness of audit process;
3. examination of the financial statement and the auditors' report thereon;
4. approval or any subsequent modification of transactions of the company with related parties;
5. scrutiny of inter-corporate loans and investments;
6. valuation of undertakings or assets of the company, wherever it is necessary;
7. evaluation of internal financial controls and risk management systems;
8. monitoring the end use of funds raised through public offers and related matters.
9. oversight of the listed entity's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
10. approval of payment to statutory auditors for any other services rendered by the statutory auditors;
11. reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - (a) matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
 - (b) changes, if any, in accounting policies and practices and reasons for the same;
 - (c) major accounting entries involving estimates based on the exercise of judgment by management;
 - (d) significant adjustments made in the financial statements arising out of audit findings;

- (e) compliance with listing and other legal requirements relating to financial statements;
- (f) disclosure of any related party transactions;
- (g) modified opinion(s) in the draft audit report;
12. reviewing, with the management, the quarterly financial statements before submission to the board for approval;
13. reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the board to take up steps in this matter;
14. reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process
15. valuation of undertakings or assets of the Company, wherever necessary.
16. reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
17. discussion with internal auditors of any significant findings and follow up there on;
18. reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
19. discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
20. to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
21. to review the functioning of the whistle blower mechanism;
22. approval of appointment of chief financial officer after assessing the qualifications, experience and background, etc. of the candidate;
23. To perform such other functions as may be prescribed by the Companies act, 2013 or the SEBI Listing Regulations, as amended or under any other law or as may be prescribed or specified by the Board from time to time.

The Audit Committee of Directors of the Company comprised of three Directors including majority of Independent Directors.

b) & c) Composition & Meetings:

As on 31st March 2024, the composition of the Audit Committee is as follows:-

Sl. No.	Name of Members	Category	Designation
1.	Shri Sandeep Singh	Independent Director	Chairman
2.	Shri Ajay Virmani	Executive Director	Member
3.	Shri Amia Kumar Singh	Independent Director	Member

The Audit Committee met four (4) times during the financial year 2023-24 on the following dates:

23rd May, 2023	09th August, 2023	08th November, 2023	14th February, 2024
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As on 31st March 2024, Attendance of the members at the meetings held was as follows:

Sl. No.	Name of Members	Nos. of Meeting held	Nos. of Meeting Attended
1.	Shri Ajay Virmani	4	4
2.	Shri Sandeep Singh	4	4
3.	Shri Amia Kumar Singh	4	4

4. Nomination and Remuneration Committee (NRC)

NRC identify persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, recommend to the board their appointment, remuneration & removal and shall carry out evaluation of every directors performance.

a) The terms of reference of NRC shall, inter-alia, include the following:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees;
2. Formulation of criteria for evaluation of Independent Directors and the Board;
3. Devising a policy on Board diversity;
4. Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board for their appointment and removal.

b) & c) Composition & Meetings:

Committee consists of three Directors and two of them are Independent Directors and one is Non-Executive Directors.

As on 31st March 2024, the composition of the Nomination and Remuneration Committee are as follows:

Sl. No.	Name of Members	Category	Designation
1.	Shri Sandeep Singh	Independent Director	Chairman
2.	Ms. Srishti Dhir	Non-Executive Director	Member
3.	Ms. Shubha Singh	Independent Director	Member

The Committee met one (1) time during the financial year 2023-24 on the following date:

09th August, 2023

As on 31st March 2024, Attendance of the members at the meeting was as follows:

Sl. No.	Name of Members	Nos. of Meeting Held	Nos. of Meeting attended
1.	Shri Sandeep Singh	1	1
2.	Ms. Srishti Dhir	1	1
3.	Ms. Shubha Singh	1	1

d) Performance evaluation criteria for Independent Directors

The performance evaluation criteria for Independent Directors are determined by the Nomination and Remuneration Committee. An indicative list of factors on which evaluation was carried out includes participation and contribution by a director, commitment, effective deployment of knowledge and expertise, integrity and maintenance of confidentiality and independence of behaviour and judgement.

e) Senior Management of the Company

Detail of the Senior Management of the Company as on 31.03.2024 is as follows:

S. No.	Name	Designation	Change during the year
1.	Mr. Ajay Virmani	Managing Director	No
2.	Mr. Madhav Dhir	Whole Time Director	No
3.	Mr. Deepak Mathur	Whole Time Director	No
4.	Mr. Rajiv Kumar	Chief Financial Officer	No
5.	Mr. Nitesh Anand	Company Secretary and Compliance Officer	Resignation with effect from 05.02.2024
6.	Mr. Sanjay Gupta	Senior Manager- Purchase	No
7.	Mr. Rajeev Nayar	Senior Manager- Purchase & Marketing	No
8.	Mr. Gaurav Chaudhary	Assistant General Manager- Marketing	No
9.	Mr. Purushottam Dass Matta	Assistant General Manager – Human Resource & Factory Manager	No
10.	Mr. Ish Kumar Sharma	Senior Manager (C&A)	No

f) Board Membership Criteria

The Board of Directors is collectively responsible for selection of a member on the Board. The Nomination and Remuneration Committee of the Company follows defined criteria for identifying, screening, recruiting and recommending candidates for election as a Director on the Board. The criteria for appointment to the Board include:

- Composition of the Board, which is commensurate with the size of the Company, its portfolio, geographical spread and its status as a listed Company;
- Desired age and diversity on the Board;
- Size of the Board with optimal balance of skills and experience and balance of Executive and Non-Executive Directors consistent with the requirements of law;
- Professional qualifications, expertise and experience in specific area of business;

- Balance of skills and expertise in view of the objectives and activities of the Company;
- Avoidance of any present or potential conflict of interest;
- Availability of time and other commitments for proper performance of duties;
- Personal characteristics being in line with the Company's values, such as integrity, honesty, transparency, pioneering mindset.

In line with the Evaluation Policy of the Company, the Nomination and Remuneration Committee considers the outcome of the annual Evaluation before recommending the changes in the remuneration of the Executive Directors and appointment/ re-appointment of Directors

5. Stakeholders Relationship Committee (SRC)

The Committee looks into the Redressal of Members grievances like transfer of shares, non-receipt of annual report, dividend/ warrant etc.

a) Terms of Reference of the Committee, *inter alia*, includes the following

- Resolving the grievances of the security holders of the listed entity including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings etc.
- Review of measures taken for effective exercise of voting rights by shareholders.
- Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.
- Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.

Ms. Srishti Dhir, Non-Executive Director Non-Independent Director, heading the Committee.

b) & c) Composition & Meetings:

As on 31st March, 2024, the composition of the Stakeholders and Relationship Committee are as follows:

Sl. No.	Name of Members	Category	Designation
1.	Ms. Srishti Dhir	Non-Executive Director	Chairperson
2.	Shri Ajay Virmani	Executive Director	Member
3.	Ms. Shubha Singh	Independent Director	Member
4.	Ms. Sakshi Vashisth	Independent Director	Member

The Committee met Four (4) times during the financial year 2023-24 on the following dates:

23 rd May, 2023	09 th August, 2023	08 th November, 2023	14 th February, 2024
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As on 31st March 2024, Attendance of the members at the meetings was as follows:

Sl. No.	Name of Member	Nos. of Meeting held	No. of Meeting Attended
1.	Ms. Srishti Dhir	4	4
2.	Shri Ajay Virmani	4	4
3.	Ms. Shubha Singh	4	4
4.	Ms. Sakshi Vashisth	4	4

d) Investor Grievance Redressal

The number of complaints received and resolved to the satisfaction of investors during the year under review are as under:

Sl. No.	Status of Complaints	Status
1.	Complaints pending as on 01.04.2023	0
2.	Complaints received during the year 2023-24	15
3.	Complaints resolved during the year 2023-24	11
4.	Complaints pending as on 31.03.2024	4

e) Compliance Officer

Mr. Nitesh Anand, Company Secretary and Compliance Officer of the Company for complying with requirements of Securities Laws and SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015 has been resigned from the Company with effect from 05.02.2024. After his resignation, Mr. Rajiv Kumar, Chief Financial Officer of the Company has been appointed as Compliance Officer of the Company with effect from 22.02.2024.

Mr. Hitesh Kumar has been appointed as Company Secretary and Compliance Officer of the Company with effect from 02.05.2024.

(5A). Risk Management Committee

Risk and Concerns

The substantial areas of concern for the Company are hike in power tariff, expansion of installed capacities in the domestic caustic industry, cheaper import of Caustic Soda, and increase in Cost of production.

Risk Management

Any organization, public or private, large or small, faces internal and external uncertainties that affect its ability to achieve its objectives. The effect of uncertainty on an organization's objectives is "risk.

Risk management is a structured, consistent and continuous process, applied across the organization for the identification and assessment of risks, control assessment and exposure monitoring. The Company has in place Risk Management Committee to identify, assess and mitigate business risk. Risk identification, Assessment and minimization procedure of the Company are reviewed periodically to ensure that these reflect the current potential risks to its business.

The Company has identified

- (1) Production of Hazardous Chemicals-Caustic Soda and Chlorine;
- (2) Risk of Loss of production due to breakdown of Plant & Machinery and
- (3) Cost of Power – Being Power Intensive Industry.

a) Terms of Reference of the Committee, *inter alia*, includes the following

1. To formulate a detailed risk management policy which shall include:
 - a. A framework for identification of internal and external risks specifically faced by the listed entity, in particular including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as may be determined by the Committee.
 - b. Measures for risk mitigation including systems and processes for internal control of identified risks.
 - c. Business continuity plan.
2. To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;
3. To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;
4. To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity;
5. To keep the board of directors informed about the nature and content of its discussions, recommendations and actions to be taken;
6. The appointment, removal and terms of remuneration of the Chief Risk Officer (if any) shall be subject to review by the Risk Management Committee.

The Risk Management Committee shall coordinate its activities with other committees, in instances where there is any overlap with activities of such committees, as per the framework laid down by the board of directors.

b) & c) Composition & Meetings:

During the Financial Year 2023-24 a meeting of Risk Management Committee was held on 14th February, 2024.

As on 31st March 2024, the composition of the Risk Management Committee is as follows:

Sl. No.	Name of Members	Category	Designation
1.	Shri Ajay Virmani	Executive Director	Chairperson
2.	Ms. Srishti Dhir	Non- Executive Director	Member
3.	Shri Madhav Dhir	Executive Director	Member
4.	Shri Deepak Mathur	Executive Director	Member

As on 31st March 2024, Attendance of the members at the meetings was as follows:

Sl. No.	Name of Members	Nos. of Meeting Held	Nos. of Meeting attended
1.	Shri Ajay Virmani	1	1
2.	Ms. Srishti Dhir	1	1
3.	Shri Madhav Dhir	1	1
4.	Shri Deepak Mathur	1	1

6. Corporate Social Responsibility Committee (CSR Committee)-

The Company has constituted Corporate Social Responsibility Committee, under the provisions of Section 135 of Companies Act, 2013, to formulate & recommend CSR policy for the Company to the Board. The CSR Committee is responsible to recommend the budget/expenditure as may be needed for the financial year and monitor the execution of CSR Policy of the Company and if required, to recommend modification in CSR Policy to Board.

a) Terms of Reference of the Committee, *inter alia*, includes the following

1. Formulate and recommend to the Board of Directors of the Company, a Corporate Social Responsibility Policy (CSR Policy) which shall indicate the activities to be undertaken by the Company as specified in Schedule VII of the Companies Act, 2013.
2. Recommended the amount of expenditure to be incurred on the activities referred to in clause (i); and
3. Monitor the Corporate Social Responsibility policy of the Company from time to time.

b) & c) Composition & Meetings:

During the Financial Year 2023-24, four meeting of Corporate Social Responsibility Committee were held on the following dates:

23 rd May, 2023	09 th August, 2023	08 th November, 2023	14 th February, 2024
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As on 31st March, 2024, the composition of CSR Committee is as follows:

Sl. No.	Name of Members	Category	Designation
1.	Shri Ajay Virmani	Executive Director,	Chairperson
2.	Shri Madhav Dhir	Executive Director,	Member
3.	Ms. Sakshi Vashisth	Independent Director	Member

As on 31st March 2024, Attendance of the members at the meetings was as follows:

Sl. No.	Name of Members	Nos. of Meeting Held	Nos. of Meeting attended
1.	Shri Ajay Virmani	4	4
2.	Shri Madhav Dhir	4	4
3.	Ms. Sakshi Vashisth	4	4

7. Remuneration of Directors:

The Company's philosophy for remuneration of Directors, KMP and all other employees is based on the commitment of fostering a culture of leadership with trust. The Company has adopted a Policy for remuneration of Directors, KMP and other employees, which is aligned to this philosophy. During the year under review, details of Remuneration paid to Executive Directors are given below:

(Amount in Rs.)

S. No.	Particulars	Name of Executive Directors		
		Shri Ajay Virmani (Managing Director)	Shri Madhav Dhir (Executive Director)	Shri Deepak Mathur (Executive Director)
1.	Basic salary	64,80,000.00	72,00,000.00	20,16,000.00
2.	Allowance (S)	67,60,008.00	60,00,000.00	29,45,176.00
3.	Bonus	7,000.00	9,000.00	92,000.00
4.	Incentive(s)	0.00	0.00	0.00
5.	Total	1,32,47,008.00	1,32,09,000.00	50,53,176.00

The appointment of Executive Directors is governed by the resolutions passed by the Board and the Shareholders of the Company, which covers the terms and conditions of such appointment.

During the year under review, the details of sitting fees paid to any Independent/ Non-Executive Directors is given below:

Sl. No.	Name of Directors	Total Amount of Sitting fee paid (Rs.)
1.	Srishti Dhir-Non-Executive Director	75,000
2.	Shubha Singh -Independent Director	75,000
3.	Sandeep Singh- Independent Director	80,000
4.	Amia Kumar Singh- Independent Director	75,000
5.	Sakshi Vashisth- Independent Director	90,000

8. Materially Significant Related Party Transactions

There have been no Materially Significant related Party Transactions or relationship between the Company and its Directors, Management, or Relatives.

9. Annual General Body Meeting

The details as to the timings, date and venue of the last three Annual General Meetings (AGM) of the Company were held as under:-

Financial Year	Annual General Meeting		Time	Venue
	No.	Date		
2022-23	44 th	28 th September, 2023	11.00 A.M.	SP-460, Matsya Industrial Area, Alwar, (Raj)-301030
2021-22	43 rd	30 th September, 2022	11.00 A.M.	SP-460, Matsya Industrial Area, Alwar, (Raj)-301030
2020-21	42 nd	28 th September, 2021	11.00 A.M.	SP-460, Matsya Industrial Area, Alwar, (Raj)-301030

A gist of the Special Resolutions passed in the previous three Annual General Meetings is given below:

44th Annual General Meeting (28th September, 2023)

- To consider and approve the payment of remuneration to Shri Ajay Virmani (DIN 00758726), Managing Director of the Company.
- To consider and approve the re-appointment and payment of remuneration to Shri Madhav Dhir (DIN: 07227587), Whole Time Director of the Company.
- To consider and approve the re-appointment and payment of remuneration to Shri Deepak Mathur (DIN: 07092786), as Director (Technical) of the Company.
- Borrow money upto Rs.250 Crore, pursuant to section 179 and 180 (1) (c) of the Companies Act, 2013.
- Creation/Modification of Mortgage and/or Charge over the moveable and immoveable properties of the Company.
- To give loans or invest funds of the Company in excess of the limits specified under Section 186 of the Companies Act, 2013.
- To consider and approve the increase in the limit of managerial remuneration payable Managing Directors and Whole Time Director, Directors etc.

43rd Annual General Meeting (30th September, 2022)

- No special resolution was passed.

42nd Annual General Meeting (28th September, 2021)

- To consider and approve the payment of remuneration to Shri Madhav Dhir (DIN: 07227587), Whole Time Director of the Company.
- To re-appoint and payment of remuneration to Shri Deepak Mathur (DIN: 07092786), as Director (Technical) of the Company

Special Resolution passed through Postal Ballot:

During the Financial year 2022-23, under review no Special Resolution has been passed through Postal Ballot.

There is no immediate proposal for passing any Special Resolution through Postal Ballot. None of the businesses proposed to be transacted at the ensuing Annual General Meeting require passing a resolution through Postal Ballot.

During the financial year 2023-24, No Extra-ordinary General Meeting of the members of the Company was held.

10. Means of Communications

The Unaudited Quarterly / Half Yearly/Yearly Financial Results of the Company are published in English newspaper i.e. Financial Express and local language newspapers i.e. Jansatta as required under the SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015 and intimation of the same also sent to Stock Exchanges from time to time. The aforesaid results are also available on the Website of the Company www.lordschloro.com. Management discussion and analysis form as a part of annual report and is given in a separate chapter thereto.

Besides, financial results the Company also keeps its shareholders updated about material events and plans through appropriate mode of communication.

11. Investor Communications / Grievance Redressal E-Mail Id:

Long pending litigations involve significant investment as monetary value of the disputed shares and accrued dividends / other benefits are locked up unutilised till the dispute is settled.

The Shareholders who are willing to avail the benefits of Alternative Dispute Redressal mechanism may approach the Investor Service Department of the Company at the Registered Office of the Company or email your query/complaint at secretarial@lordschloro.com.

12. General Shareholder information

- i) Day, Date & Time of AGM** : Monday, 23rd September, 2024 at 11.00 A.M.
Venue of AGM : Regd. Off. - SP-460, Matsya Industrial Area,
 Alwar (Raj.)- 301030
- ii) Financial Year** : 1st April to 31st March

During the year ended March 31, 2024, results were published on the following dates:

Annual Audited Financial Results	Board Meeting -23rd May 2023 Published on 25/05/2023 (Financial Express all Edition and Jansatta (Hindi), Delhi Edition)
First Quarter Results	Board Meeting -09th August 2023 Published on 11/08/2023 (Financial Express all Edition and Jansatta (Hindi), Delhi Edition)
Second Quarter Results	Board Meeting-08th November, 2023 Published on 10/11/2023 (Financial Express all Edition and Jansatta (Hindi), Delhi Edition)
Third Quarter Results	Board Meeting-14th February, 2024 (Adjournment to Thursday, 22 nd February, 2024) Published on 24/02/2024 (Financial Express all Edition and Jansatta (Hindi), Delhi Edition)

The results are displayed on the website of the Company at www.lordschloro.com .

iii) Book Closure Period

Tuesday, 17th September, 2024 to Monday, 23rd September, 2024 (Both days Inclusive)

iv) Dividend Payment Dates

No dividend is proposed by management for the financial year 2022-23.

v) E-voting period

Friday, 20th September, 2024 (9.00 A.M. IST) to Sunday, 22nd September, 2024 (5.00 P.M)

vi) Listing of Shares on Stock Exchanges

BSE Limited

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor, Plot No. C/1 G Block, Bandra Kurla Complex, Bandra(E), Mumbai - 400051

The Company has paid listing fee to National Stock Exchange of India Ltd. and BSE Ltd. for the year 2022-23.

vii) Stock Code : 500284 (BSE Ltd.)

Scrip id : LORDSCHLO

ISIN NO. : INE846D01012

viii) Registrar & Share

Transfer Agent

: M/s. Alankit Assignments Limited,
“Alankit Heights” 205-208, Anarkali Complex,
Jhandewalan Extension,
New Delhi - 110 055.

Phone No. 011-42541234, 23541234

Fax No. 011-41543474.

Email: rta@alankit.com, maheshcp@alankit.com

ix) Plant location

: SP-460, Matsya Industrial Area, Alwar (Raj.)-
301030

**x) Addresses for
Correspondence**

: 1) Registered Office: SP-460, Matsya
Industrial Area, Alwar, (Raj.)- 301030

2) Corporate Office: A-281, 1st Floor, Defence
Colony, New Delhi - 110024.

xi) Compliance Officer

Email id :

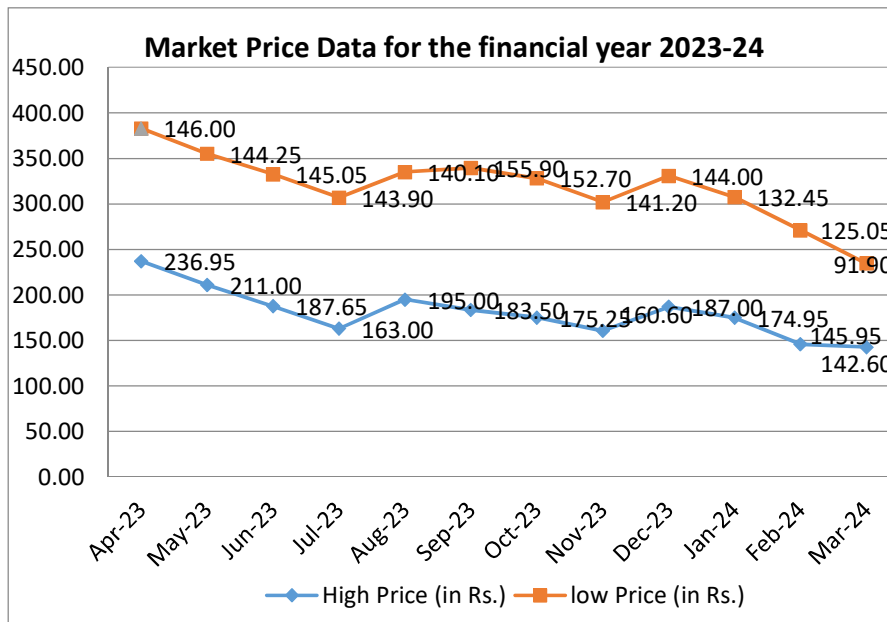
: Shri Hitesh Kumar

: secretarial@lordschloro.com

xii) Market Price Data

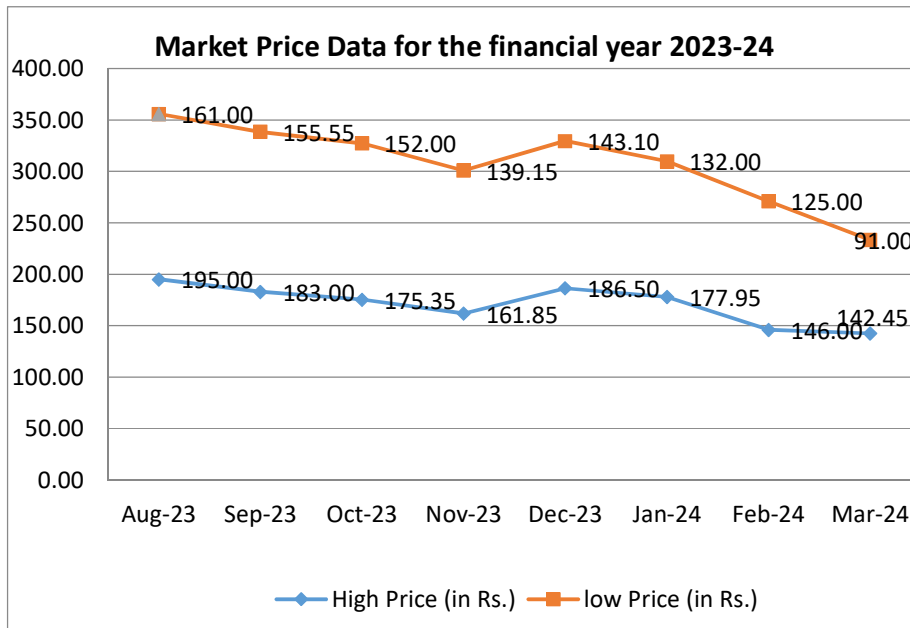
Months	High Price (in Rs.)	low Price (in Rs.)
Apr-23	236.95	146.00
May-23	211.00	144.25
Jun-23	187.65	145.05
Jul-23	163.00	143.90
Aug-23	195.00	140.10
Sep-23	183.50	155.90
Oct-23	175.25	152.70
Nov-23	160.60	141.20
Dec-23	187.00	144.00
Jan-24	174.95	132.45
Feb-24	145.95	125.05
Mar-24	142.60	91.90

Source: BSE Website



Months	High Price (in Rs.)	low Price (in Rs.)
Aug-23	195.00	161.00
Sep-23	183.00	155.55
Oct-23	175.35	152.00
Nov-23	161.85	139.15
Dec-23	186.50	143.10
Jan-24	177.95	132.00
Feb-24	146.00	125.00
Mar-24	142.45	91.00

Source: NSE Website



xiii) Share Transfer System & Dematerialization of Shares

The Company has appointed M/s. Alankit Assignments Ltd. as Registrar and Share Transfer Agent (RTA) for share transfer work and to resolve other grievance of the members. The process for transfer/ transmission, on weekly basis and complete in all respects, are processed within 15 days.

The Company's shares are traded in the Stock Exchanges compulsorily in demat modes. Therefore, for dematerialisation, Members are requested to kindly note that physical documents, viz. Demat Request Forms (DRF) and Share Certificates etc. should be sent by their Depository Participants (DP's) directly to the Registrar and Transfer Agents (RTA). NSDL and CDSL, (Depositories) Mumbai have allotted ISIN: INE846D01012 for dematerialization of equity shares of the Company.

xiv) Listing

The Equity Shares of the Company is listed with BSE Limited and National Stock Exchange of India Limited. The Company has paid listing fees to the BSE Limited and National Stock Exchange of India Limited upto the year 2023-24. The Company is regularly complying with all the compliances pertaining to SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015.

Annual Custodial fees for the year 2023-24 has been paid by the Company to NSDL & CDSL.

xv) MD and CFO Certification

As required under Regulation 17(8) of SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015, necessary certificate, obtained from Managing Director and CFO of the

Company for the financial year ended on 31st March, 2024 was placed before the Board of Directors of the Company and is attached herewith as **Annexure – 1**.

xvi) Dematerialization of Shares as on 31st March, 2024

Particulars	Shares on 31 st March, 2024	%
Physical Shares	835977	3.32
NSDL	5439327	21.62
CDSL	18878557	75.04
Total	25153861	100.00

xvii) Share Price performance in comparison to broad based indices- BSE

Particulars	LCAL Share Price v/s BSE & NSE		
	Share Price	BSE Sensex	Nifty 50
As on 1 st April, 2023	153.45	59,106.44	17,398.05
As on 31 st March, 2024	112.45	73,651.35	22,326.90
Changes (%)	-26.71%	24.61%	28.33

xviii) Distribution of Shareholding as on 31st March, 2024

Category	No. of Shareholders	% of Shares
1-5000	49458	99.82
5001-10000	52	0.11
10001-20000	17	0.03
20001-30000	4	0.01
30001-40000	1	0.00
40001-50000	0	0.00
50001-100000	2	0.00
100001 and above	12	0.02
Total	49546	100.00

xix) Outstanding GDR/ADR/Warrant or any convertible instruments, conversion date and impact on equity

Not Applicable

xx) Credit Rating

The Credit Rating Agency “ICRA Limited” has revised the long term credit rating for Rs. 41.90 Crores bank line of Lords Chloro Alkali Limited for the line of credit (LOC) from [ICRA]BBB+ (Positive) to [ICRA]BBB+ (Stable) on July 11, 2023.

The Credit Rating Agency “ICRA Limited” has revised the long term credit rating for Rs. 41.90 Crores bank line of Lords Chloro Alkali Limited for the line of credit (LOC) from [ICRA]BBB+ (Stable) to [ICRA]BBB+ (Negative) on March 01, 2024.

13. Disclosures

a) There is no materially significant related party transaction that may have potential conflict with the interests of listed entity at large.

All transactions entered into with related parties as defined under the Companies Act, 2013 and the Listing Regulations during the financial year were in the ordinary course of business and on an arm’s length basis and do not attract the provisions of Section 188 of the Companies Act, 2013. Details of related party transactions are furnished under schedule to the ‘Notes to Accounts’ of the Financial Statement as at 31st March, 2024.

The Policy on Related Party Transaction are available at the website of the company <http://www.lordschloro.com/pdfs/policy-on-relatedparty-transactions.pdf>.

b) Disclosure regarding non-compliance, penalties, strictures imposed on the company by Stock Exchange or SEBI or any statutory authority, on any matter related to capital markets, during the last three years has been given below:

-Penalty levied by NSE of Rs.40,000/-(excluding GST) and by BSE Limited of Rs.40,000/-(excluding GST) due to delay of 8 days in submission of quarterly un-audited financial results for the quarter ended on 31.12.2023 to stock exchange(s) as per Regulation 33 of SEBI (Listing Obligation and Disclosure requirements) Regulations, 2015 and the Company has paid the penalty within stipulated time mentioned in the notice.

c) The company has established a Whistle Blower Policy and Vigil Mechanism for directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the company’s code of conduct or ethics policy and the board affirm that no personnel has been denied access to the audit committee.

The Whistle Blower Policy and Vigil Mechanism are available at the website of the company <http://www.lordschloro.com/pdfs/lcalwhistle-blwer.pdf>.

d) The Company has complied with all the mandatory requirements of SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015. As regard the non-mandatory requirements, Company tries to implement them to the extent possible.

e) Company does not have any subsidiary Company.

f) The policy on dealing with related party transactions is available at the website of the company at <https://www.lordschloro.com/pdfs/policy-on-related-party-transactions.pdf>.

g) The disclosure of commodity price risks and commodity hedging activities is not applicable on the Company.

h) The Company has not raised any funds through qualified institutions placement and also there are no unutilized amount w.r.t. the funds raised by the Company through preferential allotment as specified under Regulation 32 (7A) of SEBI Listing Regulations during the year.

i) Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has obtained a certificate from M/s SSPK & Co., Company Secretaries, confirming that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of the companies by the Securities and Exchange Board of India and Ministry of Corporate Affairs or any such other Statutory Authority. The Certificate is attached herewith as **Annexure – 2**.

j) During the year under review, all recommendation of the Committees of the Board which were mandatorily required has been accepted by the Board.

k) During the year under review, total fees for all services paid by the Company to the statutory auditor is Rs. 4,50,000/-plus GST.

l) In accordance with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, no complaint pertaining to sexual harassment at workplace has been reported to the Committee during the financial year ended 31st March, 2024.

No. of Complaints opening	Nil
No. of Complaints received	Nil
No. of Complaints resolved	Nil
No. of Complaints pending	Nil

m) Loans and advances in the nature of loans to firms/companies in which directors are interested by name and amount is properly disclosed in the Notes to accounts of the financial statements.

n) The company has not entered into any transaction of material nature with the promoters, the Directors or the management, their subsidiaries or relatives etc. that may have any potential conflict with the interests of the Company.

However, the particulars of transactions between the Company and related parties are provided in the Notes to the Accounts in the Financial Statements.

Risks are identified across all business process of the company ongoing basis and they are systematically categorized. Each risk when identified is mapped to the concerned department for further action.

The Company has complied with all mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015.

The Company promotes ethical behavior in all its business activities and has put in place a mechanism for reporting illegal or unethical behavior. The Company has a Whistle Blower policy / vigil mechanism under which the employees are free to report violations of applicable laws and

regulations and the Code of Conduct. The reportable matters may be disclosed to the Ethics and Compliance Task Force which operates under the supervision of the Audit Committee.

Employees may also report to the Chairman of the Audit Committee. During the year under review, no employee was denied access to the Audit Committee. The link of the Policy is www.lordschloro.com.

The weblink for the Policy of Related party transactions is www.lordschloro.com.

The Management discussion and analysis report forms part of Directors' Report.

o) Code of Conduct to Regulate, Monitor and Report Trading by Insiders

The Company has instituted mechanism to avoid Insider Trading and abusive self-dealing. In accordance with the SEBI Regulations as amended, the Company has established systems and procedures to restrict insider trading activity.

The Code of the Company prohibits the Directors of the Company and other specified employees dealing in the securities of the Company on the basis of any unpublished price sensitive information, available to them by virtue of their position in the Company. The objective of this Code is to prevent misuse of any unpublished price sensitive information and prohibit any insider trading activity, in order to protect the interest of the shareholders at large. The Board of Directors of the Company have Code, in line with new SEBI (Prohibition of Insider Trading) Regulations, 2015.

The details of dealing in Company's shares by Specified Employees (which include members of the Management Committee and Directors) are placed for intimating the Board on quarterly basis. The Code also prescribes sanction framework and any instance of breach of code is dealt with in accordance with the same. A copy of the Code of the Company is made available to all employees of the Company and compliance of the same is ensured. The Code of Conduct to Regulate, Monitor and Report Trading by Insiders is available on the website of the Company at www.lordschloro.com.

p) Prevention of Insider Trading

During the year, the Company has adopted the following revised Codes in line with the SEBI (Prohibition of Insider Trading) (Amendment) Regulations, 2018:

- a) Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information and
- b) Code of Conduct to Regulate, Monitor and Report Trading by Designated Persons in Securities of the Company

The amended policy is available on our website at www.lordschloro.com.

14. The Company had complied with all the requirement of corporate governance report of sub-paras (2) to (13) above, to the extent applicable.

15. The Company had disclosed to the extent to which the discretionary requirements as specified in Part E of Schedule II have been adopted.

16. The Company had complied with all the requirement of Corporate Governance as specified in regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 to the extent applicable.

17. Code of Conduct

Your Company has adopted a Code of Conduct for all the Board Members and Senior Management Personnel of your Company in accordance with the requirement under Regulation 17 of the Listing Regulations. The Code of Conduct has been posted on the website of your Company. All the Board Members and the Senior Management Personnel have affirmed their compliance with the said Code of Conduct for the financial year 2023-24. A declaration to this effect received under clause D of Schedule V of SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015 was obtained from Shri Ajay Virmani, Managing Director of the Company and is attached herewith as **Annexure - 3**.

18. Compliance Certificate

Certificate from the Practicing Company Secretary, Shri Sanjeev Pandey Partner, of M/s SSPK & Co., confirming compliance with conditions of Corporate Governance as stipulated under Clause E of Schedule V of SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015, is attached to this Report as **Annexure - 4**.

19. The Company have Demat Suspense Account but not have Unclaimed Suspense Account.

a.	aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year;	Nil
b.	number of shareholders who approached listed entity for transfer of shares from suspense account during the year;	Nil
c.	number of shareholders to whom shares were transferred from suspense account during the year;	Nil
d.	aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year;	Nil
e.	that the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.	NA

20. There is no agreements under clause 5A of paragraph A of Part A of Schedule III of SEBI (LODR) Regulations, 2015, binding on the Company.

21. COMPLIANCE WITH THE GOVERNANCE FRAMEWORK

The Board of Directors periodically reviewed the compliance of all applicable laws and steps taken by the Company to rectify instances of non-compliance, if any. The Company is in compliance with all mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. In addition, the Company has also adopted the following requirements to the extent mentioned below:

- Audit qualifications: Company's financial statements have unmodified opinion.
- Reporting of Internal Auditor: The Internal Auditor of the Company directly reports to the Audit Committee on functional matters.

22. Non-Executive Directors' compensation and disclosures

The Non-Executive Directors are paid only sitting fee. No stock options were granted to Non-Executive Directors during the year under review.

During the year, there no other pecuniary relationship or transactions has taken place between the Company and Non-Executive Directors of the Company.

Independent Directors of the Company are not serving as Independent Directors in more than seven listed companies.

None of Whole Time Director of the Company serves as Independent Director in more than three listed companies.

Terms and conditions of appointment and remuneration of Non-Executive Directors and independent directors have been disclosed on website of the Company <https://www.lordschloro.com/policies.html>.

23. SECRETARIAL STANDARDS AND SECRETARIAL AUDIT REPORT

The Company has undertaken Secretarial Standards Audit for the year 2023-24 for audit of secretarial records and procedures followed by the Company in compliance with relevant Secretarial Standards issued by the Institute of Company Secretaries of India.

The Company has also undertaken Secretarial Audit for the year 2023-24 which, inter alia, includes audit of compliance with the Companies Act, 2013, and the Rules made under the Act, SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Regulations and Guidelines prescribed by the Securities and Exchange Board of India. The Secretarial Audit Report is part of this Annual Report.

24. OTHER POLICIES

In order to promote the highest level of Ethical Standards and abidance of the Compliance, your Company under the SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015 made the following policies:-

- a. Archival Policy-The Policy deals with the retention and archival of complete records of the Company. The Policy of the Company is placed on the website and its link is www.lordschloro.com/policies.html.
- b. Policy for Preservation of Documents - The purpose of the Policy is to specify the document(s) and the time period for preservation thereof based on the classification. The Policy is placed on the website of the Company and the link for the same is www.lordschloro.com/policies.html.

c. Policy for Determination of Materiality- The Policy was framed in Compliance of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015, placed on the website of the Company and the link for the same is <https://www.lordschloro.com/policies.html> .

**For and on behalf of the Board of Directors
Lords Chloro Alkali Limited**

Place : New Delhi

Date:12.08.2024

**Ajay Virmani
Managing Director
DIN: 00758726**

**Madhav Dhir
Whole Time Director
DIN: 07227587**

CEO AND CFO CERTIFICATION

We, Ajay Virmani, Managing Director and Rajiv Kumar, Chief Financial Officer of Lords Chloro Alkali Limited certify that:

- (A) We have reviewed the financial statements and cash flow statements for the year ended 31st March, 2024 and to the best of our knowledge and belief these statements:
1. do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 2. together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- (B) To the best of our knowledge and belief, no transactions entered into by the Company during the year, which are fraudulent, illegal or violative of the Company's code of conduct.
- (C) We accept the responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control system of the Company pertaining to financial reporting. Deficiencies in the design or operation of such internal controls, if any, of which we are aware, have been disclosed to the auditors and the Audit Committee, and steps have been taken or proposed to be taken to rectify these deficiencies.
- (D) We have indicated to the auditors and the Audit Committee that:
- (1) there has not been any significant change in internal control over financial reporting during the year;
 - (2) there has not been any significant changes in accounting policies during the year requiring disclosure in the notes to the financial statements; and
 - (3) we are not aware of any instances during the year of significant fraud with involvement therein of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Place : New Delhi
Date : May 23, 2024

Ajay Virmani
Managing Director
(DIN: 00758726)

Rajiv Kumar
Chief Financial Officer
(PAN: ARRPK3883D)

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
*(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)*

To,
The Members of
Lords Chloro Alkali Limited
SP-460, Matsya Industrial Area
Alwar, Rajasthan 301030

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Lords Chloro Alkali Limited having CIN L24117RJ1979PLC002099 and having registered office situated at SP-460, Matsya Industrial Area, Alwar, Rajasthan 301030 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2024 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

S. No.	Name of Director	DIN	Date of Appointment in Company	Cessation
1.	Ajay Virmani	00758726	14/05/2010	-
2.	Deepak Mathur	07092786	19/02/2015	-
3.	MadhavDhir	07227587	09/11/2015	-
4.	SrishtiDhir	06496679	23/08/2021	-
5.	SakshiVashisth	08645425	10/08/2022	-

6.	Shubha Singh	06926872	10/08/2022	-
7.	Amia Kumar Singh	06646842	31/08/2022	-
8.	Sandeep Singh	03603531	01/09/2020	-

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For SSPK & CO.
Company Secretaries
(peer reviewed firm - Cert No. 2882/2023)

Date: 08/08/2024
Place: Delhi

Sanjeev Pandey
(Partner)
Mem. No.:F10272
COP:17237
UDIN: F010272F000926462

Annexure - 3

DECLARATION OF COMPLIANCE WITH THE CODE OF CONDUCT

I hereby confirm that:

The Company has obtained from all the members of the Board and Senior Management Personnel, affirmation(s) that they have complied with the Code of Conduct for Board Members and Senior Management Personnel in respect of the financial year ended 31st March, 2024.

Place: New Delhi
Date: 12th August 2024

sd/-
Ajay Virmani

CERTIFICATE ON CORPORATE GOVERNANCE COMPLIANCE

**To,
The Members,
Lords Chloro Alkali Limited**

We have examined the compliance of conditions of Corporate Governance by M/s. Lords Chloro Alkali Limited (the “Company”), for the year ended March 31, 2024 as stipulated in Chapter IV and Schedule V of the Securities & Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time (“Listing Regulation”), as applicable.

The Compliance of conditions of Corporate Governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations.

Our examination is limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representation made by the management, we certify that except as mentioned in the disclosures of this report, the Company has complied with the conditions of Corporate Governance as stipulated in the said Clause of the above-mentioned Listing Regulations.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For SSPK & Co.
Company Secretaries
PR UID No: P2016DE056800
(Certificate No.; 2882/2023)

Date: 08.08.2024
Place: Delhi

Sanjeev Pandey
Partner
Mem. No.: F10272
COP No.: 17237
UDIN: F010272F000926770

Management Discussion and Analysis

Cautionary Statement

The statement made in this report describing the Company's expectations and estimations may be a forward looking statement within the meaning of applicable securities laws and regulations. Actual results may differ from those expressed or implied in this report due to the influence of external and internal factors which are beyond the control of the Company.

1. Global Economic Overview

Global growth is projected at 3.1 percent in 2024 and 3.2 percent in 2025, with the 2024 forecast 0.2 percentage point higher than that in the October 2023 World Economic Outlook (WEO) on account of greater-than-expected resilience in the United States and several large emerging market and developing economies, as well as fiscal support in China. The forecast for 2024–25 is, however, below the historical (2000–19) average of 3.8 percent, with elevated central bank policy rates to fight inflation, a withdrawal of fiscal support amid high debt weighing on economic activity, and low underlying productivity growth. Inflation is falling faster than expected in most regions, in the midst of unwinding supply-side issues and restrictive monetary policy. Global headline inflation is expected to fall to 5.8 percent in 2024 and to 4.4 percent in 2025, with the 2025 forecast revised down.

With disinflation and steady growth, the likelihood of a hard landing has receded, and risks to global growth are broadly balanced. On the upside, faster disinflation could lead to further easing of financial conditions. Stronger structural reform momentum could bolster productivity with positive cross-border spill overs. On the downside, new commodity price spikes from geopolitical shocks—including continued attacks in the Red Sea—and supply disruptions or more persistent underlying inflation could prolong tight monetary conditions. Deepening property sector woes in China or, elsewhere, a disruptive turn to tax hikes and spending cuts could also cause growth disappointments.

Policymakers' near-term challenge is to successfully manage the final descent of inflation to target, calibrating monetary policy in response to underlying inflation dynamics and—where wage and price pressures are clearly dissipating—adjusting to a less restrictive stance. At the same time, in many cases, with inflation declining and economies better able to absorb effects of fiscal tightening, a renewed focus on fiscal consolidation to rebuild budgetary capacity to deal with future shocks, raise revenue for new spending priorities, and curb the rise of public debt is needed. Targeted and carefully sequenced structural reforms would reinforce productivity growth and debt sustainability and accelerate convergence toward higher income levels. More efficient multilateral coordination is needed for, among other things, debt resolution, to avoid debt distress and create space for necessary investments, as well as to mitigate the effects of climate change.

<https://www.imf.org/en/Publications/WEO/Issues/2024/01/30/world-economic-outlook-update-january-2024>

2. India Economy

India's economic outlook remains robust, demonstrating resilience against global headwinds over the past three fiscal years. The nation's growth trajectory has been bolstered by prudent policy and regulatory support, coupled with a reinvigorated private sector. Moving forward, significant investments in emerging sectors, sustained government expenditure, and efficiency gains from advancements in digitalization and physical connectivity are expected to propel growth. Despite a projected moderation in GDP growth to 6.8% for the next fiscal year, India will continue to thrive. The country will benefit from disinflation, bolstered consumer purchasing power, strong agricultural performance assuming a normal monsoon, and a gradual increase in private capital expenditure. This holistic growth, supported by both manufacturing and services sectors, will solidify India's position as the fastest-growing large economy, with an anticipated GDP nearing \$7 trillion by 2031. This will elevate India to the third-largest economy globally and transition it into the upper middle-income category, driven by productivity gains and synergies between physical and digital connectivity.

3. Industry structure and developments

Encompassing over 80,000 commercial products, India's chemical industry exhibits remarkable diversity and can be categorized broadly into bulk chemicals, specialty chemicals, agrochemicals, petrochemicals, polymers, and fertilizers. India stands as the 6th largest producer of chemicals globally and the 3rd largest in Asia, constituting 7% of India's GDP.

Caustic soda, a crucial industrial chemical, occupies a notable position within India's manufacturing sector. The nation's dynamic chemical industry features numerous key players actively involved in the production of caustic soda. India Caustic Soda Market has reached an installed capacity of 60 million tonnes and is anticipated to project robust growth in the forecast period with a CAGR of 3.28% through 2029.

India's chemical sector is poised to initiate numerous counter-cyclical organic capacity expansions and growth projects. This stands in contrast to global counterparts, many of whom are deferring capital expenditures, rationalizing capacity, or reducing operating rates. These investments will bolster India's position as it gradually captures a larger share of the global chemicals market, particularly from Europe. The growth trajectory, while aligning with that of global peers, carries comparatively lower risk, is more dependent on a commodity recovery cycle, and is expected to progressively materialize from the latter half of fiscal 2024.

Source: <https://www.ibef.org/industry/chemical-industry-india>

<https://www.chemanalyst.com/industry-report/india-caustic-soda-market-1>

4. Opportunities

India's chemical industry has been performing well and is expected to continue its growth trajectory in the next decade. Below are some of the growth prospects of India's chemical industry in the next decade.

Growing Demand of Caustic Soda in Textile Industry

- Caustic soda is a crucial raw material in the textile industry. Its versatility and wide range of applications make it indispensable in various stages of textile processing, including desizing, scouring, and mercerizing. During which it plays a pivotal role in removing impurities, enhancing the absorbency of fabrics, and improving the overall luster and dyeability of textiles.
- As the textile industry continues to expand, the demand for caustic soda experiences a corresponding surge. The rising production and consumption of textiles in India have led to an increased need for caustic soda, thereby stimulating the growth of the caustic soda market. This surge in demand has attracted new investments and fostered innovation, further strengthening the market's position.

Growing Demand of Caustic Soda in Pharmaceutical Industry

- Caustic soda is an indispensable chemical compound used extensively in the pharmaceutical industry. Its applications range from drug formulation and manufacturing to cleaning and sanitization of pharmaceutical equipment. Additionally, caustic soda is utilized in the production of various pharmaceutical intermediates, contributing to the development of a wide array of drugs with diverse therapeutic properties and applications.
- The rising demand for caustic soda in the pharmaceutical industry has positively impacted the market dynamics. It has stimulated production, encouraged capacity expansions, and fostered innovation among manufacturers. This increased demand has also attracted new investments into the market, leading to enhanced competition and technological advancements. As a result, the caustic soda market in India has experienced price stabilization, benefiting both producers and consumers.

Opportunities outside the chemical sector:

- Due to the rising awareness surrounding water conservation, waste management, and the overall scarcity of potable water, there is an anticipated increase in the demand for caustic soda within the water purification and waste management industry.

Growing Demand of Caustic Soda in Soap Industry

- Solid soaps are traditionally the most widely used form of bath soaps globally. Solid soaps include bars, paper strips, flakes, and powder typical chemical formulation. Due to increase in the pollution levels, there is an increase in the utilization of bath soap driving demand to grow at a healthy pace. With increase in demand for soap the demand for caustic soda is bound to increase at one of the key input.

Growing Demand of Caustic Soda in Paper Industry

- India's share in the demand for paper across the globe has seen impressive growth, as the domestic demand is increasing at a steady pace. Growing manufacturing sector, requirement of better quality packaging of FMCG products marketed through organized retail and the demand for the upstream market of paper products, such as tissue paper, filter paper, tea bags, light weight online coated paper and medical grade coated paper are expected to drive the paper & paper products market in India in coming years. The per capita paper consumption in India at a little over 15 kg/year, is way behind the global average of 57 kg/year.

Growing Demand of Aluminium Industry

- Global consumption of aluminium has been rising over the years. This is likely to continue on the back of healthy demand from Asia as well as from the increased use of aluminium in the automobile and aerospace industries. Developments in the automotive sector have greatly boosted the demand for aluminium resulting into higher consumption of caustic soda.

Moving Beyond Destocking:

- India's chemical sector has adjusted earnings by 35-50% from FY23 peaks after two years of high earnings. Global inventories are declining rapidly, adapting to a new post-COVID normal amid higher interest rates. Major players in global crop care and chemical industries expect this adjustment to occur through 1st half of FY25, with synchronized demand recovery likely in H2 FY24. In response, India's chemical sector is set to launch counter-cyclical organic capacity expansions and growth projects.

5. Risks and concerns

It is important for chemical companies to have a robust risk management strategy that considers both the response to individual risks and the potential reputational damage. Based on these the company has identified few of the risk and also highlighted the mitigation of the same.

Cost of Power

The production of caustic soda is energy-intensive, leading to high power costs which can significantly impact the overall production cost. To mitigate this, the company is investing in renewable power projects and energy-efficient technologies to reduce dependence on traditional power grids.

Production of Hazardous Chemicals, which presents inherent risks

The production process of caustic soda involves handling hazardous chemicals, posing risks to worker safety and the environment. By implementing strict safety protocols, regular training programs, and investing in advanced safety Equipment Company is mitigating these risks.

Import of Caustic at Cheaper Rates

The availability of cheaper imported caustic soda can undermine the competitiveness of local producers, making it difficult for them to sustain profitability. To mitigate this, the company is focused on improving operational efficiency, optimizing production costs, and enhancing the quality of its products to offer added value compared to imported alternatives.

Increasing Regulatory Enactments

Rising regulatory requirements necessitate additional compliance efforts, increasing operational complexity and costs for caustic soda producers. To mitigate this, company has established a dedicated compliance team who is updated with regulatory changes, and adopt best practices in environmental and safety management to ensure timely and efficient compliance.

6. Internal control systems and their adequacy

The Company has well-established and robust internal control systems in place that are commensurate with the nature of its businesses, size & scale and complexity of its operations. Roles and responsibilities are clearly defined and assigned. The Company has also put in place adequate internal financial controls with reference to the financial statements by adopting accounting policies which are in line with the Accounting Standards as prescribed. The Management periodically reviews the financial performance of the Company against the approved plans across various parameters and takes necessary action, wherever necessary.

7. Human Resources

Company continues to focus on training its employees on a continuous basis. The Company is having a very harmonious relationship with its work force and constantly work for their intellectual and financial betterment. As on 31st March 2024 Company has a strong workforce of over 199 employees who supports drives the company.

8. Discussion on financial performance with respect to operational performance

The total revenue from operations was Rs. 22,111.36 Lakhs during the year as compared to total revenue from operations of Rs. 29,505.18 Lakhs previous year. The revenue has declined mainly on account of lower prices of caustic soda in India. However the demand has remained strong with our capacity utilization reaching 85% of the total installed capacity.

1. Key Financial Ratio Analysis

Particulars	FY 2023-24	FY 2022-23	% Variance	Detailed Explanation of Ratios
Current Ratio	2.61	3.43	-24%	Current Ratio has reduced as compared to previous year due to decrease in Turnover and decline in margin.
Debt-to-Equity Ratio	0.22	0.09	138%	Debt Equity ratio has reduced due to decrease in net worth and increase in debt as compared to previous year.

Debt Service Coverage Ratio	0.50	3.29	-85%	DSCR has significantly reduced due to loss in current year
Return on Equity	(0.03)	0.31	-109%	Return on Equity has significantly reduced due to decrease in profit of current year
Inventory Turnover Ratio	11.69	15.07	-22%	Inventory Turnover has decrease due to decrease in sale & excessive inventory.
Receivables turnover	11.66	22.22	-48%	Receivables Turnover has reduced due to decrease in selling price and increase in credit period allow to customer as compare to previous year
Trade Payable Turnover Ratio	29.91	158.05	-81%	Trade Payable Turnover Ratio has reduced due to Increase in credit period of suppliers.
Net Capital Turnover Ratio	3.78	5.55	-32%	Net Capital Turnover Ratio has decreased due to increase in inventory, debtor and reduction in profit as compare to previous year.
Net Profit Margin Ratio (%)	-2.17%	18.04%	-112%	Net Profit Margin Ratio has reduced due to decrease in turnover and increase in overhead as compare to previous year.
Return on Capital Employed	(0.02)	0.36	-106%	Return on Capital Employed Ratio has decrease due to significant decrease in turnover and profitability in current year.
Interest Coverage Ratio	(3.40)	41.46	-108%	Interest coverage ratio has reduced due to decrease in profit as compare to previous year.
Operating Profit Margin (%)	0.68	28.75	-98%	Operating profit margin has reduced as compared to previous year due to decrease in Turnover and decline in margin .
Return on Net Worth	(2.92)	31.44	-109%	Return on net worth has reduced as compared to previous year due to decrease in Turnover and decline in margin .
Return on Investment (%)	-2.12%	35.23%	-106%	Return on Capital Employed Ratio has decrease due to significant decrease in turnover and profitability in current year.

9. Segment-wise or product-wise performance

The Company is operating in only one segment i.e. Chloro Alkali. The company was able to achieve a production of 62,216 tons of Caustic soda during the year. The turnover of the company was Rs. 22,111.36 lakh for the year against Rs. 29,505.18 lakh for the previous year. The

operating margins for the year stood at Rs. 371 lakh lower than the previous year mainly on account of lower realization for caustic soda.

10. Outlook

The company is currently increasing its caustic soda capacity by approximately 90 tonnes per day to an installed capacity of 300 TPD. Additionally, it has other capital expenditure plans aimed at utilizing downstream chlorine and enhancing the product mix such as expansion of CPW from 20 TPD to 50 TPD and installation of 16MW solar power plant. These investments are expected to be financed through a combination of internal accrual and debt.

The demand for caustic soda is projected to outstrip global production capacity in the latter half of this decade, driven by tightening production conditions and escalating electricity expenses. The potential for a shortage will predominantly depend on the degree of decline in global economic activities. While current caustic soda capacity is expected to suffice until 2026, the industry may encounter shortages and subsequent price escalations unless additional capacity is introduced.

If the caustic soda production capacity remains stagnant, with no new plants established globally other than India, it is projected that the forecasted consumption will surpass capacity between 2026 and 2027, leading to shortages in supply.

REPORT ON CSR ACTIVITIES FOR THE FY 2023-24

[Pursuant to Section 135 of the Companies Act, 2013

read with Companies (Corporate Social Responsibility Policy) Rules, 2021, as amended]

1. Brief outline on CSR Policy of the Company

The Company is committed to operate and grow its business in a socially responsible way with a vision to be an environmental friendly corporate citizen. Therefore, it is the core corporate responsibility of the Company to practice its corporate values through its commitment to grow in a socially and environmentally responsible way, while meeting the interests of its stakeholders.

As per the CSR policy of the Company, company can undertake any of the program or activity as defined in Schedule VII of the Companies Act, 2013, and which will include any modification or amendment thereof.

2. Composition of CSR Committee as on 31st March, 2024

Sl. No	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee Held during the year	Number of meetings of CSR Committee attended during the year
1.	Shri Ajay Virmani	Chairman- Executive Director		
2.	Shri Madhav Dhir	Member- Executive Director		
3.	Ms. Sakshi Vashisth	Member- Independent Director		

3. The web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company: lordschlro.com/pdfs/lcal-csr-policy.pdf.

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report).

Not applicable.

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any:

Sl. No.	Financial Year	Amount available for set-off from preceding financial years (in Rs)	Amount required to be setoff for the financial year, if any (in Rs)
1.	NA	NA	NA

6. Average net profit of the company as per section 135(5): Rs. 3,812.77 Lakhs.

7. (a) Two percent of average net profit of the company as per section 135(5): Rs. 76.26 Lakhs

(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: NIL

(c) Amount required to be set off for the financial year, if any: NIL

(d) Total CSR obligation for the financial year (7a+7b-7c): Rs. 76.26 Lakhs

8. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (Rs. in Lakhs)	Amount Unspent (Rs. in Lakhs)				
	Total Amount transferred to Unspent CSR Account as per Section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount.	Date of transfer.	Name of the Fund	Amount.	Date of transfer.
78.00	-	-	-	-	-

Note: *Unspent CSR amount pertaining to previous years spent during FY 2023-24.

(b) Details of CSR amount spent against ongoing projects for the financial year:

1.	2.	3.	4.	5.		6.	7.	8.	9.	10.	11.	
Sl. No.	Name of the Project.	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/No).	State	District	Project Duration	Amount allocated for the project (in Rs.).	Amount spent in the current financial year (in Rs.).	Amount transferred to Unspent CSR Account for the project as per Section 135(6)	Mode of Implementation - Direct (Yes/No)	Mode of Implementation - Through Implementing Agency	
											Name	CSR Registration number
1.	NA										(IN Rs)	
	TOTAL											

c) Details of CSR amount spent against other than ongoing projects for the financial year:

1.	2.	3.	4.	5.		6.	7.	8.	
Sl. No.	Name of The Project	Item from the list of activities in schedule VII to the Act.	Local Area (Yes/No).	State	District	Amounts spent for The project (Rs.in Lakhs).	Mode of Implementation - Direct (Yes/No)	Mode of implementation - Through implementing agency.	
								Name.	CSR registration number
1.	BADLO RE" 178-A,G.F,GHEE MANDI,PAHAR GANJ S.O DELHI-110055	Promoting gender equality, empowering women, setting up homes and hostels for women and orphans; setting up old age homes, day care centres and such other facilities for senior citizens and measures for reducing inequalities faced by socially and economically backward groups and providing free aid and Education.	Yes		New Delhi	48.00	No	BADLO RE - CSR00016631	

2.	SANSTHANAM ABHAY DAANAM, SUNPURA, GREATER NOIDA WEST, UTTAR PRADESH	Plantation, Waste Water Treatment and Eradicating hunger and poverty	Yes	New Delhi	30.00	Direct	SANSTHANAM ABHAY DAANAM - CSR0001492
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(d) Amount spent in Administrative overheads

(e) Amount spent on Impact Assessment, if applicable

(f) Total amount spent for the Financial Year (8b+8c+8d+8e): 78.00 Lakhs

(g) Excess amount for set off, if any

SL. No.	Particular	Amount (in Rs.)
I.	Two percent of average net profit of the company as per section 135(5)	76.26 Lakhs
II.	Total amount spent for the Financial Year	78.00 Lakhs
III.	Excess amount spent for the financial year [(ii)-(i)]	1.74 Lakhs
IV.	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	1.56 Lakhs
V.	Amount available for set off in succeeding financial years [(iii)-(iv)]	3.30 Lakhs

9. (a) Details of Unspent CSR amount for the preceding three financial years:

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6)(Rs. in Lakhs.)	Amount spent in the reporting Financial Year Rs. in Lakhs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining Tobe spent in succeeding financial years. (Rs. Name in Lakhs.)
				Name of Fund	Amount (in Rs.)	Date of transfer	
1.	2022-23	-					
2.	2021-22	-					
3.	2020-21	-					

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

1.	2.	3.	4.	5.	6.	7.	8.	9.
Sl. No.	Project ID	Name of The Project	Financial Year in which the project was commenced	Project duration	Total amount allocated for the project (in Rs.)	Amount spent on the project in the reporting Financial Year (in Rs.)	Cumulative amount spent at the end of reporting Financial Year. (in Rs.)	Status of the project - Completed/Ongoing.
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details).

(a) Date of creation or acquisition of the capital asset(s): NA

(b) Amount of CSR spent for creation or acquisition of capital asset: NA

(c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc. NA

- (d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset):
NA

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): NA

(Ajay Virmani)
Managing Director
& Chairman, CSR Committee
DIN: 00758726

(Rajiv Kumar)
CFO

INDEPENDENT AUDITORS' REPORT

**To
The Members of
Lords Chloro Alkali Limited**

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Lords Chloro Alkali Limited (“the Company”), which comprise the Balance Sheet as at March 31, 2024, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as “the financial statements”).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2024, and its loss including other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the *Code of Ethics* issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matter described below to be the key audit matters to be communicated in our report.

Key Audit Matter	Auditor's Response
Borrowings	
<p>As at March 31, 2024, the Company had a borrowing liability of Rs.3,684.57 Lakhs representing 37.65 % of total liabilities. Borrowings as a percentage of the total assets size of the Company is 14.04% as at March 31, 2024.</p> <p>The borrowings are under agreements with terms and conditions detailed in Note No. 17 of the financial statements.</p> <p>Given the size of the borrowings balance and the importance of the capital structure for continued growth, the accounting for the Company's borrowings is considered a key audit matter.</p>	<p>Our audit procedures in respect of this area included:</p> <ul style="list-style-type: none"> • We read the agreements between the Company and its financiers to understand the terms associated with the facilities. • We obtained confirmations from the Company's banks/financial institutions to confirm all significant borrowings, including amounts, tenure and conditions. • Where debt is regarded as non-current, we tested whether the Company has the unconditional right to defer payment such that there were no repayments required within 12 months from the balance date. • We further considered whether the disclosures related to the borrowings in the financial statements are appropriate in all material respects.

Information Other than the Financial Statements and Auditors' Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditors' report thereon. The Annual Report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit, or otherwise appears to be materially misstated.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance (including other comprehensive income), changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian accounting Standards (Ind AS) specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditors' Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the books of account.
- d) In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.
- e) On the basis of the written representations received from the directors as on March 31, 2024 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2024 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls with reference to the financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in “Annexure B” to this report.
- g) In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.
- h) With respect to the other matters to be included in the Auditors’ Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements- Refer Note No. 43 A to the financial statements.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There has been delay in transferring the amounts, which was required to be transferred to the investor education and protection fund by the company- Refer Note No. 44 to the financial statements.
 - iv. (a)The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on

behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

(d) The reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 is applicable from 1st April 2023

Based on our examination which included test check, except for the instances mentioned below, the Company has used accounting software for maintaining its books of accounts which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software.

The features of recoding audit trail (edit log) facility were not enabled for the software relating to inventory and Property, plant and Equipment records.

Further for the periods where audit trail (edit log) facility was enabled and operated throughout the year for the respective accounting software, we did not come across any instances of the audit trail feature being tempered with.

- v. The company has not declared or proposed dividend during the year.

For Nemani Garg Agarwal & Co.

Chartered Accountants

Firm’s Registration Number: **010192N**

(Jeetmal Khandelwal)

Partner

Membership Number: 074267

UDIN: 24074267BKHGUZ1003

Place: New Delhi

Date: May 23, 2024

ANNEXURE 'A' TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Lords Chloro Alkali Limited of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

- i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.
 - (B) The Company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a program of physical verification of Property, Plant and Equipment and right-of-use assets so to cover all the assets once every three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the program, certain Property, Plant and Equipment were due for verification during the year and were physically verified by the Management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (c) Based on our examination of the property tax receipts and lease agreement for land on which building is constructed, registered sale deed / transfer deed / conveyance deed provided to us, we report that, the title in respect of self-constructed buildings and title deeds of all other immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in the financial statements included under Property, Plant and Equipment are held in the name of the Company as at the balance sheet date.
 - (d) The Company has not revalued any of its Property, Plant and Equipment (including right- of-use assets) and intangible assets during the year.
 - (e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2024 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii. (a) Physical verification of inventory has been conducted at reasonable intervals by the management and in our opinion, the coverage and procedure of such verification by the management is appropriate and any discrepancies of 10% or more in the aggregate for each class of inventory have been properly dealt with in the books of account
 - (b) The Company has sanction of working capital limits in excess of ₹ 5 crore, in aggregate, during the year, from banks or financial institutions on the basis of security of current assets, and quarterly returns or statements filed by the company with banks are in agreement with the books of accounts of the Company.
- iii. The Company has not made investments in, companies, firms, Limited Liability Partnerships, and has not granted unsecured loans to other parties, during the year, hence reporting under clause 3(iii) (a) to (f) of the order are not applicable to the company.

- iv. The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantees and securities provided, as applicable.
- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.
- vi. The maintenance of cost records has been specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013 for the business activities carried out by the Company. We have broadly reviewed the books of accounts maintained by the company pursuant to the rules prescribed by the Central Government for the maintenance of cost records under subsection (1) of section 148 of the Act and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. However we have not made a detailed examination of the records.
- vii. In respect of statutory dues:

- (a) In our opinion, the Company has generally been regular in depositing undisputed statutory dues, including Goods and Services tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues applicable to it with the appropriate authorities.

There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues in arrears as at March 31, 2024 for a period of more than six months from the date they became payable.

- (b) Details of statutory dues referred to in sub-clause (a) above which have not been deposited as on March 31, 2024 on account of disputes are given below:

Nature of the statute	Nature of dues	Forum where Dispute is Pending	Period to which the Amount Relates	Amount (Rs in lac)
Companies Act	Investor Education and Protection Fund	Details of dues not available	N.A.	11.64
Employees Provident Fund	PF interest and Damage	CGIT, Jaipur(Earlier(EPFAT, Delhi)	1999-2005	50.88

- viii. There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix. (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest from any lender.
- (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) The Company has applied the term loan for the purpose for which the loans were obtained.

- (d) On an overall examination of the financial statements of the Company, funds raised on short- term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
- (f) The Company has not raised any loans on the pledge of securities held in its subsidiary, joint ventures or associates companies.
- x. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi. (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- (c) As per information provided to us, no whistle blower complaints received by the Company during the year (and up to the date of this report), while determining the nature, timing and extent of our audit procedures.
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv. (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors. and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable.
- (b) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.

- xvii. The Company has not incurred cash loss during the financial year covered by our audit and during the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year. Hence reporting under clause 3(xviii) of the order is not applicable.
- xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx. (a) There are no unspent amounts towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.
- (b) No amount unspent under sub section (5) of section 135 of Companies Act pursuant to any ongoing project for CSR amount was outstanding for transfer to special Account in compliance with the provision of sub section (6) of section 135 of Companies Act at the end of the Financial Year.

For Nemani Garg Agarwal & Co.
Chartered Accountants
Firm's Registration Number: .010192N

(Jeetmal Khandelwal)
Partner
Membership Number: 074267
UDIN: 24074267BKHGUZ1003

Place: New Delhi
Date: May 23, 2024

Annexure 'B' To the Independent Auditors' Report

(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date to the Members of Lords Chloro Alkali Limited)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Opinion

We have audited the internal financial controls with reference to financial statements of Lords Chloro Alkali Limited ("the Company") as of March 31, 2024 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2024, based on the internal control with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the

Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also,

projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For Nemani Garg Agarwal & Co.

Chartered Accountants

Firm's Registration Number: **010192N**

(Jeetmal Khandelwal)

Partner

Membership Number: 074267

UDIN: 24074267BKHGUZ1003

Place: New Delhi

Date: May 23, 2024

Balance Sheet as at 31st March 2024

(All amounts in INR Lakhs, unless otherwise stated)

Particulars	Notes No.	As at March 31, 2024	As at March 31, 2023
ASSETS			
(1) Non-current assets			
a) Property, plant and equipment	2	12,876.52	11,683.53
b) Capital work-in-progress	3	2,409.24	1,085.43
c) Right-of-use assets	4	630.22	686.84
d) Intangible assets under development	5	6.25	-
e) Intangible assets	5	-	-
f) Financial assets			
i) Investments	6	34.63	27.10
ii) Loans	7A	5.90	2.76
f) Other non-current assets	8	1,594.24	1,331.14
Total non-current assets		17,557.00	14,816.80
(2) Current assets			
a) Inventories	9	2,183.24	1,255.54
b) Financial assets			
i) Trade receivables	10	2,570.34	1,222.13
ii) Cash and cash equivalents	11	23.16	15.43
iii) Bank balances other than cash & cash equivalents	12	3,361.82	6,096.00
iv) Loans	7B	12.54	6.08
c) Current tax assets (net)	13	46.54	-
d) Other current assets	14	480.64	354.48
Total current assets		8,678.28	8,949.66
TOTAL ASSETS		26,235.28	23,766.46
EQUITY AND LIABILITIES			
Equity			
a) Equity share capital	15	2,515.39	2,515.39
b) Other equity	16	13,933.18	14,413.79
Total Equity		16,448.57	16,929.17
Liabilities			
(1) Non-current liabilities			
a) Financial liabilities			
i) Borrowings	17	2,477.48	646.44
ii) Lease liabilities	18A	569.82	605.70
b) Provisions	19A	167.40	169.12
c) Deferred tax liabilities (net)	20	1,517.18	1,883.64
d) Other non-current liabilities	21	1,726.64	926.64
Total non-current liabilities		6,458.52	4,231.54
(2) Current liabilities			
a) Financial liabilities			
i) Borrowings	17	1,207.09	950.08
ii) Trade payables	22		
-total outstanding dues to micro and small enterprises		247.02	-
-total outstanding dues to creditors other than micro and small enterprises		637.64	108.33
iii) Lease liabilities	18B	56.91	45.49
iv) Other financial liabilities	23	142.04	91.42
b) Other current liabilities	24	737.79	1,163.38
c) Provisions	19B	299.71	246.54
d) Current tax Liabilities (net)	25	-	0.50
Total current liabilities		3,328.19	2,605.74
Total liabilities		9,786.71	6,837.29
TOTAL EQUITY AND LIABILITIES		26,235.28	23,766.46

Summary of significant accounting policies and accompanying notes form an integral part of these financial statements.

This is the balance sheet referred to in our report of even date.

For M/s Nemani Garg Agarwal & Co

Chartered Accountants

Firm Registration No. 010192N

For and on behalf of Board of Directors of

Lords Chloro Alkali Limited

CA. Jeetmal Khandelwal

Partner

Membership No. 074267

UDIN : 24074267BKHGUZ1003

Place: New Delhi

Date: 23.05.2024

Madhav Dhir
Whole-time Director
DIN 07227587

Ajay Virmani
Managing Director
DIN 00758726

Hitesh Kumar
Company Secretary
M.No.A33286

Rajiv Kumar
Chief Financial Officer
M.No.508277

Statement of profit and loss for the period ended 31st March 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	Notes No.	For the year ended March 31, 2024	For the year ended March 31, 2023
I Revenue			
Revenue from operations	26	22,111.36	29,505.18
Other income	27	292.54	144.24
Total revenue		22,403.90	29,649.42
II Expenses			
Cost of materials consumed	28	5,359.36	4,401.06
Purchases of stock-in-trade	29	-	-
Changes in inventories of finished goods and work-in-progress	30	(206.59)	277.89
Employee benefit expenses	31	1,631.14	2,097.17
Finance costs	32	210.97	240.92
Depreciation and amortization expense	33	899.95	807.79
Power and fuel charges		13,606.47	12,531.67
Other expenses	34	1,642.94	1,821.92
Total expenses		23,144.24	22,178.42
Profit/(Loss) before exceptional items and tax		(740.34)	7,471.00
Exceptional items			-
III Profit/(Loss) before tax		(740.34)	7,471.00
IV Tax expense	35		
Current tax		-	1,353.70
Deferred tax charge/(credit)		(366.08)	773.90
Earlier year tax adjustment (net)		105.25	21.11
Total tax expense		(260.83)	2,148.70
V Profit/(Loss) for the year for continued operations		(479.51)	5,322.29
Profit/(loss) after tax from discontinued operations		-	-
Profit/(loss) for the period		(479.51)	5,322.29
VI Other comprehensive income			
Items that will not be reclassified to profit or loss			
-Remeasurement of post employment benefit obligations		(1.49)	(18.34)
-Income tax relating to items that will not be reclassified to profit & loss		0.39	5.10
Total Other Comprehensive (loss)/Income		(1.10)	(13.24)
VII Total comprehensive income for the year		(480.61)	5,309.05
VIII Earnings per equity share (Rs 10 per share):	36		
(1) Basic		(1.91)	21.16
(2) Diluted		(1.91)	21.16

Summary of significant accounting policies and accompanying notes form an integral part of these financial statements.

This is the balance sheet referred to in our report of even date.

For M/s Nemani Garg Agarwal & Co

Chartered Accountants

Firm Registration No. 010192N

For and on behalf of Board of Directors of

Lords Chloro Alkali Limited

CA. Jeetmal Khandelwal

Partner

Membership No. 074267

UDIN : 24074267BKHGUZ1003

Madhav Dhir
Whole-time Director
DIN 07227587

Ajay Virmani
Managing Director
DIN 00758726

Place: New Delhi

Date: 23.05.2024

Hitesh Kumar
Company Secretary
M.No.A33286

Rajiv Kumar
Chief Financial Officer
M.No.508277

Cash flow statement for the Year ended 31 March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	Year Ended March 31, 2024	Year Ended March 31, 2023
A. Cash Flow from Operating activities		
Profit/ (Loss) before tax	(740.34)	7,471.00
Adjustments for: -		
Depreciation and amortisation	899.95	807.79
Finance cost	210.97	240.92
Dividend income & Interest on Income Tax	(0.16)	(0.14)
Notional Interest Income on security deposit as per Ind As	(0.99)	(0.27)
Notional (Gain)/Loss arising on financial assets measured at FVTPL	(7.52)	3.78
Notional interest paid on Lease rent as per Ind AS	55.46	
Balance written off/(back)	-	27.70
Interest income classified as investing cash flows	(236.73)	(141.68)
(Gain)/ Loss on disposal of property, plant and equipment (net)	4.80	9.11
Operating profit before working capital changes	185.44	8,418.21
Movement in working capital		
Movement in trade receivables	(1,348.21)	211.82
Movement in inventories	(927.71)	263.51
Movement in trade payables	776.32	18.90
Movement in loans current & non current (asset)	(56.14)	33.42
Movement in other current and non current asset	(389.26)	(446.54)
Movement in provisions	49.96	51.68
Movement in other current and non current liabilities	375.39	(315.34)
Cash generated from operations	(1,334.21)	8,235.66
Income taxes paid (net of refund)	(105.75)	(1,361.97)
Net cash flow / (used in) from operating activities (A)	(1,439.96)	6,873.69
B. Cash flow from investing activities		
Payment for procurement of property, plant & equipment including Capital advances & capital work-in-progress	(3,384.07)	(1,722.90)
Proceeds on disposal of property, plant and equipment	12.88	66.43
Payment for margin money and bank deposits		
Dividend Income	0.16	0.14
Interest received	236.73	141.68
Change In Investment	-	3.78
	-	-
Net cash flow / (used in) investing activities (B)	(3,134.30)	(1,510.88)
C. Cash flow from financing activities*		
Proceeds from long term borrowings	2,200.00	131.02
Repayment of long term borrowings	(583.24)	(2,402.26)
Proceeds from short term borrowings	471.30	390.08
Repayment of short term borrowings	-	-
Repayment of principal & Interest portion of lease liabilities	(79.91)	(78.64)
Finance cost paid	(210.97)	(240.92)
Movement in Other Financial liabilities	50.62	(161.29)
Net cash flow / (used in) financing activities (C)	1,847.80	(2,362.02)
Net Increase/(Decrease) in cash and cash equivalents (A+B+C)	(2,726.46)	3,000.79
Cash and cash equivalents as at the beginning of the year	6,111.43	3,110.64
Cash and cash equivalents as at the end of the year	3,384.98	6,111.43

*Refer note 17 A for reconciliation of liabilities arising from financing activities

This is the Cash flow statement referred to in our report of even date.

Note:

(i) The above Cash Flow Statement has been prepared under the "Indirect Method" as set out in the Indian Accounting Standard (Ind AS-7) Statement of Cash Flow.

(ii) Cash flows from operating activities include Rs.78.00 lakhs (31 March 2023 Rs. 37.50 lakhs) being expenses towards Corporate Social Responsibility initiatives.

For M/s Nemani Garg Agarwal & Co
Chartered Accountants
Firm Registration No. 010192N

CA. Jeetmal Khandelwal
Partner
Membership No. 074267
UDIN : 24074267BKHGUZ1003

Place: New Delhi
Date: 23.05.2024

For and on behalf of Board of Directors of
Lords Chloro Alkali Limited

Madhav Dhir
Whole-time Director
DIN 07227587

Ajay Virmani
Managing Director
DIN 00758726

Hitesh Kumar
Company Secretary
M.No.A33286

Rajiv Kumar
Chief Financial Officer
M.No.508277

Statement of changes in equity for the year ended 31 March 2024

(All amounts in INR Lakhs, unless otherwise stated)

A Equity share capital*

Particulars	As at March 31, 2024	As at March 31, 2023
Balance as at beginning of the year	2,515.39	2,515.39
Changes in Equity Share Capital due to prior period errors	-	-
Restated balance at the beginning of the current reporting period	2,515.39	2,515.39
Changes in equity share capital during the current year	-	-
Balance as at the end of the year	2,515.39	2,515.39

B Other equity**

Particulars	Reserves and surplus				Total
	Capital reserve	Security premium reserve	Retained earnings	OCI	
Balance as at 1 April 2022	1.21	2,082.06	7,021.47	-	9,104.74
Addition during the year					
Profit for the year	-	-	5,322.29		5,322.29
Items of OCI (net of tax)					
-Remeasurement benefit of defined benefit plans	-	-	-	(13.24)	(13.24)
Balance as at 31 March 2023	1.21	2,082.06	12,343.76	(13.24)	14,413.79
Addition during the year					
Profit/ (loss) for the year	-	-	(479.51)		(479.51)
Items of OCI (net of tax)					
-Remeasurement benefit of defined benefit plans	-	-	-	(1.10)	(1.10)
Balance as at 31 March, 2024	1.21	2,082.06	11,864.25	(14.34)	13,933.18

* Refer note no. 15 for details

** Refer note no. 16 for details

Summary of significant accounting policies and accompanying notes form an integral part of these financial statements.

This is the balance sheet referred to in our report of even date.

For M/s Nemani Garg Agarwal & Co
Chartered Accountants
Firm Registration No. 010192N

For and on behalf of Board of Directors of
Lords Chloro Alkali Limited

CA. Jeetmal Khandelwal
Partner
Membership No. 074267
UDIN : 24074267BKHGUZ1003

Madhav Dhir
Whole-time Director
DIN 07227587

Ajay Virmani
Managing Director
DIN 00758726

Place: New Delhi
Date: 23.05.2024

Hitesh Kumar
Company Secretary
M.No.A33286

Rajiv Kumar
Chief Financial Officer
M. No. 508277

Summary of significant accounting policies and other explanatory information for the year ended 31 March 2024

1. Corporate information and statement of compliance with Indian Accounting Standards (Ind AS)

Lords Chloro Alkali Limited (“the Company”) a public limited company domiciled in India and having its registered office at SP-460, Matsya industrial area, Alwar (Rajasthan) - 301030, was incorporated under the provisions of Companies Act, 1956. The Company is primarily engaged in the business of manufacturing of caustic soda and other chemicals.

The financial statements of the Company have been prepared to comply in all material respects with accounting principles generally accepted in India, including Ind AS notified under the Companies (Indian Accounting Standards) Rules, 2015 under Section 133 of the Companies Act, 2013 (the “Act”) and other relevant provisions of the Act.

2. Basis of preparation and significant accounting policies

Basis of preparation

The financial statements have been prepared on accrual and going concern basis under historical cost convention except for certain financial instruments and plan assets, which are measured at fair values.

The significant accounting policies and measurement bases have been summarised below.

Current versus non-current classification

All assets and liabilities have been classified as current or non-current as per the Company’s normal operating cycle and as per terms of agreements wherever applicable. Deferred tax assets and liabilities are classified as non-current assets and non-current liabilities, as the case may be.

a. Revenue recognition and presentation:

Revenue arises mainly from the sale of manufactured and traded goods.

To determine whether to recognize revenue, the Company follows a 5-step process:

1. Identifying the contract with a customer
2. Identifying the performance obligations
3. Determining the transaction price
4. Allocating the transaction price to the performance obligations
5. Recognizing revenue when/as performance obligation(s) are satisfied.

Revenue is measured at fair value of consideration received or receivable, after deduction of any trade discounts, volume rebates and any taxes or duties collected on behalf of the government which are levied on sales such as goods and service tax, etc.

Revenue is recognized either at a point in time or over time, when (or as) the Company satisfies performance obligations by transferring the promised goods or services to its customers.

Sale of goods

Revenue from sale of goods is recognised when the control of goods is transferred to the buyer as per the terms of the contract, in an amount that reflects the consideration the Company expects to be entitled to in exchange for those goods. Control of goods refers to the ability to direct the use of and obtain substantially all of the remaining benefits from goods.

Interest income

Interest income is recognised on time proportion basis taking into account the amount outstanding and rate applicable. For all financial assets measured at amortised cost, interest income is recorded using the effective interest rate (EIR) i.e. the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial assets.

Dividend

Dividend are recognised in profit or loss only when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Company, and the amount of the dividend can be measured reliably.

b. Inventories

Finished goods, works-in-process, raw material, stores& spares and packing material are valued at lower of cost and net realisable value. Cost of inventory has been arrived at by using the weighted average cost formula. Cost of inventory comprises. The costs of purchase of inventories comprise the purchase price, import duties and other taxes (other than those subsequently recoverable by the entity from the taxing authorities), and transport, handling and other costs directly attributable to the acquisition of finished goods, materials and services. Trade discounts, rebates and other similar items are deducted in determining the costs of purchase. Stock of scrap is valued at estimated realizable value. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

c. Income taxes

Tax expense recognised in the statement of profit and loss comprises the sum of deferred tax and current tax not recognised in Other Comprehensive Income (OCI) or directly in equity.

Current tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income-tax Act, 1961. Current tax relating to items recognised outside statement of profit and loss is recognised outside statement of profit and loss (i.e. in OCI or equity depending upon the treatment of underlying item).

Deferred tax liabilities are generally recognised in full for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that the underlying tax loss, unused tax credits or deductible temporary difference will be utilised against future taxable

income. This is assessed based on the Company's forecast of future operating results, adjusted for significant non-taxable income and expenses and specific limits on the use of any unused tax loss or credit. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Deferred tax relating to items recognised outside the statement of profit and loss is recognised outside statement of profit and loss (in OCI or equity depending upon the treatment of underlying item).

d. Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

e. Foreign currency transactions

The financial statements are presented in Indian Rupee ('INR' or 'Rs.') which is also the functional currency of the Company.

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss.

Foreign exchange differences regarded as an adjustment to borrowing costs are presented in the statement of profit and loss, within finance costs. All other foreign exchange gains and losses are presented in the statement of profit and loss on a net basis within other income/expenses, as the case maybe.

f. Financial instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the financial instrument and are measured initially at fair value adjusted for transaction costs, except for those carried at fair value through profit or loss which are measured initially at fair value. Subsequent measurement of financial assets and financial liabilities is described below:

Non-derivative financial assets

Subsequent measurement

- i. **Financial assets carried at amortised cost** – a financial asset is measured at the amortised cost, if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method.

- ii. **Fair value through profit or loss** – Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss and presented net in the statement of profit and loss within other gains/(losses) in the period in which it arises. Interest income from these financial assets is included in other income.
- iii. **Fair value through OCI-** A financial assets measured at FVOCI if both of the following conditions are met:
 - The Company's business model objectives for managing the financial assets is achieved both by collecting contractual cash flows and selling the financial assets, and
 - The contractual terms of the financial assets given raise in specified dates to cash flows that are solely payments.

g. Fair value of financial instruments

In determining the fair value of its financial instruments, the Company uses a variety of methods and assumptions that are based on market conditions and risks existing at each reporting date. The methods used to determine fair value include discounted cash flow analysis, available quoted market prices and dealer quotes. All methods of assessing fair value result in general approximation of value, and such value may never actually be realized. For financial assets and liabilities maturing within one year from the Balance Sheet date and which are not carried at fair value, the carrying amounts approximate fair value due to the short maturity of these instruments.

h. Property, plant and equipment ('PPE')

Recognition and initial measurement

Property, plant and equipment are stated at their cost of acquisition. The cost comprises purchase price, taxes (non-recoverable) borrowing cost if capitalisation criteria are met and other expenses, directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and definition of asset is met. All other repair and maintenance costs are recognised in the statement of profit or loss as incurred.

In case an item of property, plant and equipment is acquired on deferred payment basis, interest expenses included in deferred payment is recognised as interest expense and not included in cost of asset.

Subsequent measurement (depreciation and useful life)

Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value. Depreciation on tangible fixed assets has been provided on the straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013.

De-recognition of PPE

The carrying amount of an item of property, plant and equipment shall be derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss when the asset is derecognised.

i. Capital work-in progress

Cost of material consumed and erection charges thereon along with other direct cost incurred by the Company for the projects are shown as capital work-in-progress until capitalisation. Claims for price variation / exchange rate variation in case of contracts are accounted for on acceptance / receipt of claim.

j. Impairment of non-financial assets

At each reporting date, the Company assesses whether there is any indication based on internal/external factors, that an asset may be impaired. If any such indication exists, the Company estimates the recoverable amount of the asset. The recoverable amount is higher of an asset's fair value less costs of disposal and value in use. For this purpose, assets are compared at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or company of assets (cash generating units). If such recoverable amount of the asset or the recoverable amount of the cash generating unit to which the asset belongs is less than its carrying amount, the carrying amount is reduced to its recoverable amount and the reduction is treated as an impairment loss and is recognised in the statement of profit and loss. If at the balance sheet date, there is an indication that a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost and the same is accordingly reversed in the statement of profit and loss.

Impairment of financial assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss for financial assets. ECL is the weighted-average of difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive, discounted at the original effective interest rate, with the respective risks of default occurring as the weights. When estimating the cash flows, the Company is required to consider:

- All contractual terms of the financial assets (including prepayment and extension) over the expected life of the assets.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

Trade receivables: In respect of trade receivables, the Company applies the simplified approach of Ind AS 109, which requires measurement of loss allowance at an amount equal to lifetime expected credit losses. Lifetime expected credit losses are the expected credit losses that result from all possible default events over the expected life of a financial instrument.

Other financial assets: In respect of its other financial assets, the Company assesses if the credit risk on those financial assets has increased significantly since initial recognition. If the credit risk has not increased significantly since initial recognition, the Company measures the loss allowance at an amount equal to 12-month expected credit losses, else at an amount equal to the lifetime expected credit losses.

When making this assessment, the Company uses the change in the risk of a default occurring over the expected life of the financial asset. To make that assessment, the Company compares the risk of a default occurring on the financial asset as at the balance sheet date with the risk of a default occurring on the financial asset as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition. The Company assumes that the credit risk on a financial asset has not increased significantly since initial recognition if the financial asset is determined to have low credit risk at the balance sheet date.

De-recognition of financial assets

A financial asset is primarily de-recognised when the contractual rights to receive cash flows from the asset have expired or the Company has transferred its rights to receive cash flows from the asset.

Non-derivative financial liabilities

Subsequent measurement

Subsequent to initial recognition, all non-derivative financial liabilities are measured at amortised cost using the effective interest method.

De-recognition of financial liabilities

A financial liability is de-recognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

k. Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

a) Right-of-use assets

The Company recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

b) Lease liabilities

At the commencement date of the lease, the Company recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual, value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognized as expenses in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of the interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

c) Short-term lease and lease of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption that are considered to be low value. Lease payments on short-term lease and lease of low-value assets are recognized as expense on a straight-line basis over the lease term.

l. Borrowing costs

Borrowing costs directly attributable to the acquisitions, construction or production of a qualifying asset are capitalised during the period of time that is necessary to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed in the period in which they are incurred and reported in finance costs.

A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. Capitalisation of borrowing costs is suspended in the period during which the active development is delayed due to, other than temporary, interruption.

m. Provisions, contingent liabilities and contingent assets

Provisions are recognised when present obligations as a result of a past event will probably lead to an outflow of economic resources and amounts can be estimated reliably. Timing or amount of the outflow may still be uncertain. A present obligation arises when there is a presence of a legal or constructive commitment that has resulted from past events, for example, legal disputes or onerous contracts. Provisions are not recognised for future operating losses.

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the reporting date, including the risks and uncertainties associated with the present obligation. Provisions are discounted to their present values, where the time value of money is material.

Any reimbursement that the Company can be virtually certain to collect from a third party with respect to the obligation is recognised as a separate asset. However, this asset may not exceed the amount of the related provision.

All provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

In those cases where the outflow of economic resources as a result of present obligations is considered improbable or remote, no liability is recognised.

Contingent liability is disclosed for:

- Possible obligations which will be confirmed only by future events not wholly within the control of the Company or
- Present obligations arising from past events where it is not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount of the obligation cannot be made.

Contingent assets are not recognised. However, when inflow of economic benefits is probable, related asset is disclosed.

n. Employee benefits

Expenses and liabilities in respect of employee benefits are recorded in accordance with Indian Accounting Standard 19- Employee Benefits.

Defined benefit plans

Gratuity

The Company operates one defined benefit plan for its employees, viz. gratuity. The cost of providing benefits under this plan is determined on the basis of actuarial valuation at each year-end using the projected unit credit method. Actuarial gain and loss for the defined benefit plan is recognized in full in the period in which they occur in other comprehensive income.

Other long-term benefits

Accumulated leave expected to be carried forward beyond twelve months, is treated as long term employee benefit. Such long term compensated absences are provided for based on the actuarial valuation using the projected unit credit method at the year end. Accumulated leave, which is expected to be utilised within the next 12 months, is treated as short term employee benefit.

Liability under continuity linked key resource and deferred salary schemes is provided for on actuarial valuation basis, which is done as per the projected unit credit method at the end of each financial period.

Defined contribution plans

Provident Fund

The Company makes contribution to statutory provident fund in accordance with Employees Provident Fund and Miscellaneous Provisions Act, 1952. The plan is a defined contribution plan and contribution paid or payable is recognised as an expense in the period in which services are rendered by the employee.

Short-term employee benefits

Expense in respect of other short-term benefits is recognised on the basis of the amount paid or payable for the period during which services are rendered by the employee.

o. Earnings per share

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders (after deducting attributable taxes) by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period is adjusted for events including a bonus issue.

For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

p. Segment reporting

Operating segments are reported in a manner consistent with the internal reporting done to the chief operating decision maker. The chief operating decision maker is responsible for allocating resources and assessing performance of the operating segments of the Company.

3. Significant accounting judgments, estimates and assumptions

When preparing the financial statements, management undertakes a number of judgments, estimates and assumptions about recognition and measurement of assets, liabilities, income and expenses.

The actual results are likely to differ from the judgments, estimates and assumptions made by management, and will seldom equal the estimated results.

Information about significant judgments, estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses are discussed below:

Significant judgments:

(i) Evaluation of indicators for impairment of non-financial assets

The evaluation of applicability of indicators of impairment of non-financial assets requires assessment of several external and internal factors which could result in deterioration of recoverable amount of the assets.

(ii) Recognition of deferred tax assets

The extent to which deferred tax assets can be recognised is based on an assessment of the probability of the future taxable income against which the deferred tax assets can be utilised. The recognition of deferred tax assets and reversal thereof is also dependent upon management decision relating to timing of Availment of tax holiday benefits available under the Income Tax Act, 1961 which in turn is based on estimates of future taxable profits.

Sources of estimation uncertainty:

(i) Provisions

At each balance sheet date, basis the management judgment, changes in facts and legal aspects, the Company assesses the requirement of provisions against the outstanding warranties and guarantees. However, the actual future outcome may be different from management's estimates.

(ii) Fair valuation of financial instruments

Management applies valuation techniques to determine the fair value of financial instruments (where active market quotes are not available). This involves developing estimates and assumptions consistent with how market participants would price the instrument.

Notes to the Financial Statements for the period ended 31 March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

2 Property, plant & equipments

Particulars	Buildings	Plant & equipments	Furniture & fixtures	Vehicles	Office equipments	Total
Gross carrying amount						
At 1 April 2022	1,021.50	20,902.58	157.09	319.98	90.39	22,491.54
Additions	-	478.15	4.10	189.30	2.92	674.48
Disposals	(176.87)	(980.47)	-	-	-	(1,157.34)
Balance as at 31 March 2023	844.63	20,400.27	161.19	509.28	93.31	22,008.68
Additions	138.74	1,888.41	3.59	10.02	13.24	2,054.01
Disposals	-	-	-	(36.58)	-	(36.58)
Balance as at 31 March 2024	983.38	22,288.68	164.78	482.72	106.55	24,026.11
Accumulated depreciation						
At 1 April 2022	897.61	9,536.34	119.84	64.26	43.15	10,661.19
Charge for the year	12.04	668.78	4.34	51.76	14.07	750.99
Disposals	(167.82)	(919.21)	-	-	-	(1,087.03)
Balance as at 31 March 2023	741.83	9,285.91	124.19	116.02	57.23	10,325.16
Charge for the year	13.47	753.09	4.67	56.54	15.57	843.34
Disposals	-	-	-	(18.90)	-	(18.90)
Balance as at 31 March 2024	755.30	10,038.99	128.86	153.66	72.80	11,149.59
Net carrying amount as at 31 March 2023	102.81	11,114.36	37.01	393.25	36.08	11,683.53
Net carrying amount as at 31 March 2024	228.08	12,249.69	35.93	329.06	33.75	12,876.52

Refer note no. 17 for information on property, plant & equipment hypothecated/mortgage as security by the company.

Refer note no. 43B for disclosure of contractual commitment for aquisition of property, plant & equipment

Refer note no. 42 for information on property, plant and equipment pledged as security by the company

2(i) (i) Title deeds of Immovable Properties not held in name of the Company as at 31 March 2024/(31 March 2023)

Item category	Balance sheet	Description of Item of Property	Gross Carrying Value	Title Deeds Held in the name of Company	Whether title deed holder is a promoter, director or relative# of promoter* /director or employee of promoter/director	Property held since which year	Reason for not being held in the name of the company	Lacs
* Company has only leasehold land & building that show in right to use asset (Ind as) and no freehold immovable property is held by the company during the year. Hence the requirement of title deed of freehold immovable property in the name of company is not applicable.								

3 Capital work in progress

Particulars	Plant & machinery	Total
Balance as at 1 April 2022	37.00	37.00
Additions	1,646.93	1,646.93
Transfer to property plant & equipment	(598.50)	(598.50)
Balance as at 31 March 2023	1,085.43	1,085.43
Balance as at 1 April 2023	1,085.43	1,085.43
Additions	3,296.02	3,296.02
Transfer to property plant & equipment	(1,972.20)	(1,972.20)
Balance as at 31 March 2024	-	2,409.24

3(i) Capital-Work-in Progress (CWIP) - Ageing Schedule as at 31 March 2024 /(31 March 2023)

Capital-Work-in Progress (CWIP)	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	2409.24/(1085.42)	0	0	0	2409.24/(1085.43)

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

4 Right-of-use assets

Particulars	Building	Leasehold Land	Total
Gross carrying amount			
At 1 April 2022	453.29	390.96	844.25
Additions	-	-	-
Adjustments/disposals	-	-	-
Balance as at 31 March 2023	453.29	390.96	844.25
At 1 April 2023	453.29	390.96	844.25
Additions	-	-	-
Adjustments/disposals	-	-	-
Balance as at 31 March 2024	453.29	390.96	844.25
Accumulated depreciation			
At 1 April 2022	55.44	45.17	100.61
Charge for the year	50.60	6.20	56.80
Adjustments for disposals	-	-	-
Balance as at 31 March 2023	106.04	51.37	157.41
At 1 April 2023	106.04	51.37	157.41
Charge for the year	50.72	5.89	56.61
Adjustments for disposals	-	-	-
Balance as at 31 March 2024	156.76	57.26	214.02
Net carrying amount as at 31 March 2023	347.25	339.59	686.84
Net carrying amount as at 31 March 2024	296.53	333.70	630.22

Note: The company has adopted Ind AS 116 "Leases" using modified retrospective approach. Hence, previous year figures have not been disclosed.

5 Intangible assets under development

Particulars	Website Development	Total
Gross carrying amount		
At 1 April 2022	-	-
Additions	-	-
Disposals	-	-
Balance as at 31 March 2023	-	-
Additions	6.25	6.25
Disposals	-	-
Balance as at 31 March 2024	6.25	6.25
Accumulated amortisation		
At 1 April 2022	-	-
Charge for the year	-	-
Impairment charge	-	-
Balance as at 31 March 2023	-	-
Charge for the year	-	-
Impairment charge	-	-
Balance as at 31 March 2024	-	-
Net carrying amount as at 31 March 2023	-	-
Net carrying amount as at 31 March 2024	6.25	6.25

5(i) Intangible assets under development - Ageing Schedule as at 31 March 2024 / (31 March 2023)

Intangible assets under development	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Website Development	6.25/(NIL)	-	-	-	6.25/(NIL)

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at March 31, 2024	As at March 31, 2023
6 Investments		
Investment in equity instruments (fully paid-up)		
Quoted equity shares (Measured at fair value through profit and loss)		
1000 (previous year 31 March 2022: 1000) Fully paid up Equity Shares of INR 2 each in DCM Shriram Consolidated Ltd	8.60	7.48
500 (previous year 31 March 2022: 500) Fully paid up Equity Shares of INR 2 each in Grasim Industries Ltd	11.44	8.16
700 (previous year 31 March 2022: 700) Fully paid up Equity Shares of INR 10 each in Aditya Birla Capital Limited	1.23	1.08
165 (previous year 31 March 2022: 165) Fully paid up Equity Shares of INR 10 each in Gujarat Alkalies & Chemicals Ltd	1.11	0.97
300 (previous year 31 March 2022: 300) Fully paid up Equity Shares of INR 5 each in Kanona Chemicals & Industries Ltd	0.32	0.32
100 (previous year 31 March 2022: 100) Fully paid up Equity Shares of INR 10 each in Primo Chemicals (Earlier known as Punjab Alkalies & Chemicals	0.03	0.08
500 (previous year 31 March 2022: 500) Fully paid up Equity Shares of INR 2 each in DCW Ltd	0.26	0.22
57 (previous year 31 March 2022: 57) Fully paid up Equity Shares of INR 10 each in Ultra Tech Cement Ltd	5.55	4.34
300 (previous year 31 March 2022: 300) Fully paid up Equity Shares of INR 2 each in Ballarpur Industries Ltd.	-	0.00
100 (previous year 31 March 2022: 100) Fully paid up Equity Shares of INR 10 each in SPIC Ltd	0.07	0.06
Investment in Mutual Fund		
Quoted, (Measured at fair value through profit and loss)		
Principal focused multi cap fund- regular plan growth 4190.606 (31 March 2023: 4190.606) units	6.01	4.40
Total	34.63	27.10
Aggregate value of quoted investments	4.13	4.13
Market value of quoted investments	34.63	27.10
Aggregate value of unquoted investments	-	-
7A Loans non-current		
(Unsecured, considered good unless otherwise stated)		
Advance to Employees	5.90	2.76
	5.90	2.76
7B Loans current		
(Unsecured, considered good unless otherwise stated)		
Advance to employees	12.54	6.08
Others	-	-
	12.54	6.08
8 Other non current assets		
Advance for capital goods*	1,173.62	829.26
Other advances	298.25	298.25
Prepaid expenses	105.48	189.13
Security deposit	16.89	14.50
	1,594.24	1,331.14
*Refer note no. 43B for disclosure of contractual commitment for aquisition of property, plant & equipment		
9 Inventories		
(Valued at lower of cost and net realisable value)		
Raw material	516.89	414.85
Raw material in transit	483.16	-
Work-in-progress	113.79	59.02
Finished goods	253.14	101.32
Fuel oil stock of power plant	6.43	6.44
Packing materials	8.62	3.51
Stores and spares	801.21	670.40
	2,183.24	1,255.54

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at	As at
	March 31, 2024	March 31, 2023
10 Trade receivables		
Unsecured, Considered good	2,570.34	1,222.13
	2,570.34	1,222.13

* For related party balances refer note no. 37

Trade Receivables ageing schedule as at 31 March 2024

Particulars	Unbilled	Not Due	Outstanding for following periods from due date of payment					Total
			Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	-	-	2,558.84	1.20	7.10	-	3.20	2,570.34
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-	-
Total	-	-	2,558.84	1.20	7.10	-	3.20	2,570.34

Trade Receivables ageing schedule as at 31 March 2023

Particulars	Unbilled	Not Due	Outstanding for following periods from due date of payment					Total
			Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	-	-	1,216.91	0.89	1.12	0.01	3.20	1,222.13
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-	-
Total	-	-	1,216.91	0.89	1.12	0.01	3.20	1,222.13

11 Cash & Cash Equivalents

Balance with bank		
with scheduled banks in current accounts	13.78	4.01
Cash on hand	9.38	11.42
	23.16	15.43

12 Bank balances other than cash & cash equivalents

Fixed Deposit*	3,361.82	6,096.00
	3,361.82	6,096.00

*Fixed deposit include (proportionate basis) margin money of Rs 9.58 lacs (Approx) is equal to 5% margin of Foreign letter of credit (Total FLC of CHF 415000 & outstanding on 31.03.2024 of CHF 207500) issued to Bertram Chemical Plant Ltd, Switzerland to secure order of Plant & Machinery.

*Fixed deposit include margin money of Rs 1373000 (Approx) is equal to 5% margin of Foreign letter of credit (Total FLC of USD 329598.40 & outstanding on 31.03.2024 of USD 329598.40) issued to Hunan Kori Converters Co Ltd., china to secure order of Plant & Machinery.

*Fixed deposit include DSRA to secure term loan equivalent to minimum 3month peak interest & principle payments (i.e 650 lakh) to be created upfront, which can be released partially toward the end of capex.

Particulars	As at	As at
	March 31, 2024	March 31, 2023
13 Current Tax Assets (net)		
TDS & TCS Receivable	45.22	-
Income tax refund	1.33	-
	46.54	-
14 Other current assets		
Advance to suppliers		
- Unsecured, Considered good	221.00	121.69
- Considered doubtful	-	-
	221.00	121.69
Less : Provision on advances		
	221.00	121.69
Balance with government authorities	109.92	82.47
Prepaid expenses and other advances	94.80	101.05
Interest accrued on fixed deposit	14.52	48.77
Fixed deposit 3-12 months*	40.40	0.50
	480.64	354.48

* Fixed deposit 3-12 months include margin money of Rs 40.40 lacs is equal to 5% margin on Foreign Letter of credit of USD 558075 issued on 26.02.2024 & USD 434980 issued on 19.04.2024 (Previous Year 2022-23 Rs. NIL lakhs) issued to COPAP TRADING INC to secure the order of raw material (Normal-Paraffin).

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at	
	March 31, 2024	March 31, 2023
15 Share capital		
Authorized share capital 7,50,00,000 equity shares; 31 March 2024: 7,50,00,000 equity shares; of Rs.10/- each	7,500.00	7,500.00
	7,500.00	7,500.00
Issued share capital		
2,51,58,885 equity shares; 31 March 2024: 2,51,58,885 equity shares; of Rs.10/- each	2,515.89	2,515.89
	2,515.89	2,515.89
Subscribed capital and fully paid up		
2,51,53,861 equity shares; 31 March 2024: 2,51,53,861 equity shares; of Rs.10/- each	2,515.39	2,515.39
	2,515.39	2,515.39

(i) Details of shareholders holding more than 5% shares of the Company

Name of shareholder	As at March 31, 2024		As at March 31, 2023	
	No. of Shares	% of Holding	No. of Shares	% of Holding
Madhav Dhir	86,93,442	34.56%	75,43,422	29.99%
Shrishti Dhir	40,85,694	16.24%	40,85,694	16.24%
Dhir Hotels and resorts Private Limited	49,64,391	19.74%	49,64,391	19.74%
Total	1,77,43,527	70.54%	1,65,93,507	65.97%

(ii) Details of shareholding of Promoters

Name of shareholder	% age change	As at March 31, 2024		As at March 31, 2023	
		No. of Shares	% of Holding	No. of Shares	% of Holding
Srishti Dhir	0%	40,85,694	16.24%	40,85,694	16.24%
Maneesha Dhir	0%	10,20,000	4.06%	10,20,000	4.06%
Madhav Dhir	15%	86,93,442	34.56%	75,43,442	29.99%
Shiva Consultants Private Limited	-99%	17,029	0.07%	11,82,029	4.70%
Dhir Hotels And Resorts Private Limited	0%	49,64,391	19.74%	49,64,391	19.74%
Total		1,87,80,556	74.67%	1,87,95,556	74.73%

(ii) Reconciliation of number of equity shares outstanding at the beginning and end of the year

Description	As at March 31, 2023		As at March 31, 2022	
	No. of Shares	Amount	No. of Shares	Amount
Shares outstanding at the beginning of the year	2,51,53,861	2,515.39	2,51,53,861	2,515.39
Add: shares issued during the year	-	-	-	-
Shares outstanding at the end of the year	2,51,53,861	2,515.39	2,51,53,861	2,515.39

(iii) Rights, preferences and restrictions attached to equity shares

The Company has one class of equity shares with paid up value of Rs.10 per share. Each holder of equity shares is entitled to one vote per share on all resolutions submitted to shareholders. They have right to participate in the profits of the company, if declared by the Board as interim dividend and recommended by the Board and declared by the members as final dividend. They are also entitled to bonus/right issue, as declared by Company from time to time. They have right to receive annual report of the Company, beside other rights available under the Companies Act and Listing Regulations.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the Company, beside other rights available under the Companies Act.

The distribution will be in proportion to the number of equity shares held by the shareholders.

(iv) Aggregate number and class of shares allotted as fully paid up pursuant to contract(s) without payment being received in cash, by way of bonus shares and shares bought back for the period of 5 years immediately preceding the balance sheet date

The Company has not issued any shares pursuant to contract(s) without payment being received in cash.

No bonus shares have been issued in preceding 5 years.

The Company has not undertaken any buy back of shares.

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

16 Other equity

Particulars	OCI	Capital reserve	Security premium reserve	Retained earnings	Total
Balance as at 1 April 2022	-	1.21	2,082.06	7,021.48	9,104.74
Addition during the year					
Profit for the year		-	-	5,322.29	5,322.29
Items of OCI (net of tax)					
-Remeasurement benefit of defined benefit plans	(13.24)	-	-	-	(13.24)
Balance as at 31 March 2023	(13.24)	1.21	2,082.06	12,343.76	14,413.79
Addition during the year					
Profit for the year		-	-	(479.51)	(479.51)
Items of OCI (net of tax)					
-Remeasurement benefit of defined benefit plans	(1.10)	-	-	-	(1.10)
Balance as at 31 March 2024	(14.34)	1.21	2,082.06	11,864.26	13,933.18

Note:-

i) Capital Reserve

The company recognise profit & loss on forfeiture of the company's own equity instruments to capital reserve

ii) Security Premium Reserve

Securities premium reserve is used to record the premium on issue of shares. The reserve is utilised in accordance with the provision of the Companies Act, 2013

iii) Retained Earning

Particulars	As at March 31, 2024	As at March 31, 2023
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17 Borrowings : non-current*

Secured

Term loans

-From banks

2,416.15

585.10

Unsecured

From others

-Loans from related parties

-Loans from others

-Inter-corporate deposits

-

-

0.33

0.33

61.00

61.00

*for terms & conditions refer table below

2,477.48

646.44

Particulars	Rate of Interest (p.a)	Maturity	Terms of Repayment	Nature of Security	As at March 31, 2024	As at March 31, 2023
Secured borrowings						
Term Loan - HDFC Bank Limited (See note below)*	8.90%	March'2024	HDFC Bank Limited, Malcha Marg Branch has sanctioned of takeover of our existing Term Loan credit facilities with Punjab National bank, Mohan Nagar Branch of 1900 lakhs in the year 2019. The loan repayable quarterly instalments of Rs. 75 lakhs each. Now totally repaid in financial year 2023-24	Primary security: (i) First charge on all existing and future current assets and movable fixed asset of borrower (ii) First charge on all/entire movable fixed asset both present and future in the name of borrower Secondary Collateral: First charge on all immovable fixed assets both present and future including equitable mortgage of land & building in the name of borrower for the instance i.e manufacturing unit located at Plot No. SP-460, RIICO Industrial area, MIA, Alwar	-	360.94
Term Loan - HDFC Bank Limited (See note below)*	8.85%	Dec'2031	HDFC Bank Limited, Malcha Marg Branch has sanctioned term Loan of Rs 1,200 lakh new production facilities of CPW in 2023 and is repayable in 28 Quaterly instalments after 1 year moratorium period.	Current assets -Exclusive charge on all existing and future current assets of borrower including solar project in process. Movable fixed assets- Exclusive charge on all/ entire movable fixed assets for present and future in the name of borrower. Immovable - Exclusive charge on all immovable fixed assets both present & future including equitable mortgage of land & building in the name of borrower located in SP -460, RIICO industrial area, MIA Alwar. In addition to above Fixed deposit include DSRA to secure term loan equivalent to minimum 3month peak interest & principle payments (i.e 650 lakh) to be created upfront, which can be released partially toward the end of capex. Personal guarantee of Mr Madhav Dhir (Executive Director of	1,209.12	-

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Term Loan - HDFC Bank Limited (See note below)*	8.85%	Dec'2031	HDFC Bank Limited, Malcha Marg Branch has sanctioned term Loan of Rs 4,000 lakh new production facilities of 90TPD in 2023 and is repayable in 28 Quaterly installments after 1 year moratorium period. Project is still in work in progress and expected to be complete in 2024	Current assets -Exclusive charge on all existing and future current assets of borrower including solar project in process. Movable fixed assets- Exclusive charge on all/ entire movable fixed assets for present and future in the name of borrower. Immovable - Exclusive charge on all immovable fixed assets both present & future including equitable mortgage of land & building in the name of borrower. In addition to above Fixed deposit include DSRA to secure term loan equivalent to minimum 3month peak interest & principle payments (i.e 650 lakh) to be created upfront, which can be released partially toward the end of capex. Personal guarantee of Mr Madhav Dhir (Executive Director of company)	1,007.60	-
Term Loan - HDFC Bank Limited (See note below)*	9.60% (7.65%)	March'2027	HDFC Bank Limited, Malcha Marg Branch has sanctioned term Loan of Rs 1,000 but availed only Rs 539.10 lacs for new production facilities in 2021 and is repayable in 20 Quaterly installments.	Primary security: (i) First charge on all existing and future current assets and movable fixed asset of borrower (ii) First charge on all/entire movable fixed asset both present and future in the name of borrower Secondary Collateral: First charge on all immovable fixed assets both present and future including equitable mortgage of land & building in the name of borrower for the instance i.e manufacturing unit located at Plot No. SP-460, RIICO Industrial area, MIA, Alwar	326.26	431.28
Car Loan - Union Bank of India	9.80% (7.40%)	Jan' 2029	Union Bank of India, Gaziabad Branch has sanctioned vehicle Loan of Rs 100 lacs for vehicle in 2021 and is repayable in 84 Monthly installments starts from January 2022	Security : by way of hypothecation of Vehicle in favour of Union Bank of India and personal guarantee of our executive director Madhav Dhir.	76.81	86.97
Car Loan - Kotak Mahindra Prime Limited	9.40% (7.69%)	Sep' 2026	Kotak mahindra prime limited noida branch has sanctioned vehicle loan of Rs 58 lakh for vehicle in 2021 and is repayable in 60 monthly installment Start from Jan 2022	Security : by way of hypothecation of Vehicle in favour of Kotak Mahindra Prime Limited	31.77	42.87
Working capital term loan - HDFC Bank Limited	9.25%	Mar'2025	HDFC Bank Limited, Malcha Marg Branch has sanctioned of Emergency Credit Line Guaranteed Scheme (ECLGS) Loan of Rs. 390 lakhs in the year 2020. Loan is repayable in 36 Monthly installments after 1 year moratorium period.	Security : Extention of second ranking charge over existing primary and collateral securities including mortgage created in faovr of the Bank. Deposit of Rs. 1 Cr. In form of FDR with the concerned branch for continue facility by way of GECL loan. such FDR discharged in next financial year March 2022	130.00	260.00
Total Secured Borrowings					2,781.55	1,182.06
Unsecured Borrowings						
Inter corporate deposit	9.25% (9.25%)	January, 2023 & September'2023	Above inter corporate deposit comprises term loan obtained from Cirrus Infrastructure Pvt Ltd., The same is repayable on the terms as mutually decided between the parties.	Unsecured borrowings	78.23	73.51
Loan & advance from others	Interest Free	NA	(i) Outstanding loan of Rs. 0.33 lakhs (Previous Year Rs. 0.33 lakhs) obtained from body corporates and the terms and conditions of these loans are not known to the company.	Unsecured borrowings	0.33	0.33
Total unsecured borrowings					78.57	73.84
Total borrowings					2,860.12	1,255.90
Less : Current maturities of long term borrowings					345.71	559.99
Less : Interest accrued but not due					36.93	49.47
Total non current borrowings					2,477.48	646.44

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at	As at
	March 31, 2024	March 31, 2023
17 Borrowings: current		
Secured		
Working capital loans repayable on demand from banks	861.39	390.08
*for terms & conditions refer table below		
Current maturity of long term debt	345.71	559.99
	1,207.09	950.08

Particulars	Rate of Interest (p.a)	Maturity	Terms of Repayment	Detail of Security/Guarantee	As at	As at
					March 31, 2024	March 31, 2023
Cash credit from HDFC Bank Limited	8.90% (8.90%)	NA	HDFC Bank Limited, Malcha Marg Branch has sanctioned takeover of our existing cash credit loan facility Rs. 2000.00 Lakhs from Punjab National Bank, Mohan Nagar Branch (Ghaziabad) in the year 2019. In financial year 2023-24 this limit increase by Rs 1000 lakh to meet the working capital requirement of the company.	Current assets -Exclusive charge on all existing and future current assets of borrower including solar project in process. Movable fixed assets- Exclusive charge on all/ entire movable fixed assets for present and future in the name of borrower. Immovable - Exclusive charge on all immovable fixed assets both present & future including equitable mortgage of land & building in the name of borrower located in SP -460, RICO industrial area, MIA Alwar. In addition to above Fixed deposit include DSRA to secure term loan equivalent to minimum 3month peak interest & principle payments (i.e 650 lakh) to be created upfront, which can be released partially toward the end of capex. Personal guarantee of Mr Madhav Dhir (Executive Director of company)	861.39	390.08
Term Loan - HDFC Bank Limited (See note below)*	8.90%	March'2024	HDFC Bank Limited, Malcha Marg Branch has sanctioned of takeover of our existing Term Loan credit facilities with Punjab National bank, Mohan Nagar Branch of 1900 lakhs in the year 2019. The loan repayable quarterly instalments of Rs. 75 lakhs each. Now totally repaid in financial year 2023-24	Primary security: (i) First charge on all existing and future current assets and movable fixed asset of borrower (ii) First charge on all/entire movable fixed asset both present and future in the name of borrower Secondary Collateral: First charge on all immovable fixed assets both present and future including equitable mortgage of land & building in the name of borrower for the instance i.e manufacturing unit located at Plot No. SP-460, RICO Industrial area, MIA, Alwar	-	300.00
Term Loan - HDFC Bank Limited (See note below)*	9.60% (7.65%)	March'2027	HDFC Bank Limited, Malcha Marg Branch has sanctioned term Loan of Rs 1,000 but availed only Rs 539.10 lacs for new production facilities in 2021 and is repayable in 20 Quaterly installments.	Primary security: (i) First charge on all existing and future current assets and movable fixed asset of borrower (ii) First charge on all/entire movable fixed asset both present and future in the name of borrower Secondary Collateral: First charge on all immovable fixed assets both present and future including equitable mortgage of land & building in the name of borrower for the instance i.e manufacturing unit located at Plot No. SP-460, RICO Industrial area, MIA, Alwar	107.82	107.82
Term Loan - HDFC Bank Limited (See note below)*	8.85%	Dec'2031	HDFC Bank Limited, Malcha Marg Branch has sanctioned term Loan of Rs 1,200 lakh new production facilities of CPW in 2023 and is repayable in 28 Quaterly installments after 1 year moratorium period.	Current assets -Exclusive charge on all existing and future current assets of borrower including solar project in process. Movable fixed assets- Exclusive charge on all/ entire movable fixed assets for present and future in the name of borrower. Immovable - Exclusive charge on all immovable fixed assets both present & future including equitable mortgage of land & building in the name of borrower located in SP -460, RICO industrial area, MIA Alwar. In addition to above Fixed deposit include DSRA to secure term loan equivalent to minimum 3month peak interest & principle payments (i.e 650 lakh) to be created upfront, which can be released partially toward the end of capex. Personal guarantee of Mr Madhav Dhir (Executive Director of company)	85.71	-

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars					As at	As at
					March 31, 2024	March 31, 2023
Car Loan - Union Bank of India	9.80% (7.40%)	Jan' 2029	Union Bank of India, Gaziabad Branch has sanctioned vehicle Loan of Rs 100 lacs for vehicle in 2021 and is repayable in 84 Monthly installments starts from January 2022	Security : by way of hypothecation of Vehicle in favour of Union Bank of India and personal guarantee of our executive director Madhav Dhir.	11.75	11.75
Car Loan - Kotak Mahindra Prime Limited	9.40% (7.69%)	Sep' 2026	Kotak Mahindra Prime limited, Noida Branch has sanctioned vehicle Loan of Rs 58 lacs for vehicle in 2021 and is repayable in 60 Monthly installments starts from October 2021	Security : by way of hypothecation of Vehicle in favour of Kotak Mahindra Prime Limited	10.42	10.42
Working capital term loan - HDFC Bank Limited	9.25%	Mar'2025	HDFC Bank Limited, Malcha Marg Branch has sanctioned of Emergency Credit Line Guaranteed Scheme (ECLGS) Loan of Rs. 390 lakhs in the year 2020. Loan is repayable in 36 Monthly installments after 1 year	Security : Extention of second ranking charge over existing primary and collateral securities including mortgage created in faovr of the Bank. Deposit of Rs. 1 Cr. In form of FDR with the concerned branch for continue facility by way of GECL loan.such FDR discharged in next financial year March 2022	130.00	130.00
Total current borrowings					1,207.09	950.08

17 A Reconciliation of liabilities arising from financing activities

The changes in the Company's liabilities arising from financing activities can be classified as follows:

Particulars	Long-term borrowings	Current Maturity of Long term Borrowing	Short-term borrowings	Total
1 April 2023	3,025.92	451.76	-	3,477.68
Cash flows:				
- Repayment	2,379.48	-	-	2,379.48
- Proceeds	-	108.23	390.08	498.32
31 March 2023	646.44	559.99	390.08	1,596.52
Cash flows:				
- Repayment	368.95	214.29	-	583.24
- Proceeds	2,200.00	-	471.30	2,671.30
31 March 2024	2,477.49	345.71	861.39	3,684.58

Particulars	As at		As at	
	March 31, 2024	March 31, 2024	March 31, 2023	March 31, 2023
	Non-Current	Current	Non-Current	Current
18 Lease liabilities	18A	18B	18A	18B
Lease liabilities	569.82	56.91	605.70	45.49
	569.82	56.91	605.70	45.49
19 Provisions	19A	19B	19A	19B
Employees post retirement/long term benefits				
Provision for Gratuity	91.16	172.28	98.32	132.19
Provision for compensated absences	76.23	107.14	70.79	89.99
Bonus	-	20.29	-	24.36
	167.40	299.71	169.12	246.54

*For movement in each class of provision during the financial year refer note no. 38

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at March 31, 2024	As at March 31, 2023		
20 Deferred tax liabilities (net)				
Deferred tax asset arising on account of :				
Provision for post retirement benefits and other employees benefits	121.45	121.04		
Mat credit entitlement	-	0.00		
Business loss	284.31	-		
Other comprehensive Income	0.39	-		
Total deferred tax asset (a)	406.14	121.04		
Deferred tax liabilities arising on account of:-				
Property, plant & equipment	1,920.15	2,002.04		
Fair valuation of investments	3.17	2.64		
Right-of-use assets & lease liabilities				
Total deferred tax liabilities (b)	1,923.32	2,004.68		
Net deferred tax liabilities (b-a)	1,517.18	1,883.64		
Movement in Deferred tax liabilities (net)				
Particulars	As at March 31, 2023	Recognised in Profit or Loss	Recognised in OCI	As at March 31, 2024
Deferred tax asset arising on account of :				
Provision for post retirement benefits and other employees benefits	(121.04)	(0.41)	(0.39)	(121.83)
Mat credit entitlement	-	-		-
Business Loss	-	(284.31)		(284.31)
Deferred tax liabilities arising on account of :				
Property, plant & equipment	2,002.04	(81.90)		1,920.15
Fair valuation of investments	2.64	0.53		3.17
Total	1,883.64	(366.08)	(0.39)	1,517.18
Movement in Deferred tax liabilities (net)				
Particulars	As at March 31, 2022	Recognised in Profit or Loss	Recognised in OCI	As at March 31, 2023
Deferred tax asset arising on account of :				
Provision for post retirement benefits and other employees benefits	(100.65)	(15.29)	(5.10)	(121.04)
Mat credit entitlement	(726.97)	726.97		(0.00)
Deferred tax liabilities arising on account of :				
Property, plant & equipment	1,939.38	62.66		2,002.04
Fair valuation of investments	3.08	(0.44)		2.64
Total	1,114.85	773.90	(5.10)	1,883.64
Particulars	As at March 31, 2024	As at March 31, 2023		
21 Other non-current liabilities				
Investor Education and Protection Fund (U/s 125 of the Companies Act, 2013)*	11.64	11.64		
Security and Other Deposits	1,715.00	915.00		
	1,726.64	926.64		

* Refer note no. 44

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at	
	March 31, 2024	March 31, 2023
22 Trade Payables		
- total outstanding dues to micro and small enterprises*	247.02	-
- total outstanding dues to creditors other than micro and small enterprises	637.64	108.33
	884.65	108.33

* The Ministry of Micro, Small and Medium Enterprises has issued an Office Memorandum dated 26 August 2008 which recommends that the Micro and Small Enterprises should mention in their correspondence with its customers the Entrepreneurs Memorandum Number as allocated after filing of the Memorandum. Based on information received and available with the Company, there are no amounts payable other than disclosed above to Micro and Small Enterprises as at March 31, 2024 and March 31 2023.

Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 ("MSMED Act, 2006") is as under:-

Particulars	As at	
	March 31, 2024	March 31, 2023
i) Principal amount due to suppliers under MSMED Act	247.02	Nil
ii) Interest accrued and due to suppliers under MSMED Act on the above amount	Nil	Nil
iii) Payment made to suppliers (other than interest) beyond appointed day during the year	Nil	Nil
iv) Interest paid to suppliers under MSMED Act	Nil	Nil
v) the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23.	Nil	Nil
vi) Interest due and payable to suppliers under MSMED Act towards payments already made	Nil	Nil
vii) Interest accrued and remaining unpaid at the end of the accounting year	Nil	Nil

Trade Payables ageing schedule as at 31 March 2024

Particulars	Unbilled Dues	Not Due	Outstanding for following periods from due date of payment				Total
			Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	247.02	-	-	-	247.02
(ii) Others	-	-	634.21	-	-	3.43	637.64
(iii) Disputed dues – MSME	-	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-	-
Total	-	-	881.23	-	-	3.43	884.66

Trade Payables ageing schedule as at 31 March 2023

Particulars	Unbilled Dues	Not Due	Outstanding for following periods from due date of payment				Total
			Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	-	-
(ii) Others	-	-	92.37	4.97	10.71	0.28	108.33
(iii) Disputed dues – MSME	-	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-	-
Total	-	-	92.37	4.97	10.71	0.28	108.33

23 Other financial liabilities - current

Interest accrued but not due	36.93	49.47
Creditors for capital goods		
-MSME	69.55	
-Other	35.56	41.94
	142.04	91.42

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at March 31, 2024	As at March 31, 2023
24 Other current liabilities		
Advance from Customers	82.26	301.93
Other payables		
-MSME	92.49	
-Other	295.00	475.91
Statutory dues payables	268.04	385.54
	737.79	1,163.38
25 Current tax Liabilities (net)		
Provision for current Tax (Net)	-	1,353.70
Less:- Prepaid tax	-	(1,353.20)
	-	0.50
Particulars	For the year ended March 31, 2024	For the year ended March 31, 2023
26 Revenue from operations		
Sale of products	22,111.36	29,505.18
	22,111.36	29,505.18
27 Other income		
Interest income on bank deposits	236.73	140.90
Interest income from loans & advances	-	0.78
Fair value gain on investment measured at FVTPL	7.52	-
Gain on disposal of property, plant & equipments	-	-
Provision/ miscellaneous balance written back	-	-
Dividend Income	0.16	0.14
Miscellaneous income	48.14	2.42
	292.54	144.24
28 Cost of materials consumed		
Opening stock of raw material	418.36	229.55
Add: Purchase during the year	5,466.51	4,589.87
	5,884.87	4,819.42
Less: Closing stock of raw material	525.50	418.36
	5,359.36	4,401.06
29 Purchase of stock-in-trade		
Purchase of stock-in-trade	-	-
	-	-
30 Changes in inventories of finished goods and work-in progress		
Finished goods		
-Opening stock	101.32	175.21
-Closing stock	253.14	101.32
	(151.82)	73.89
Work-in-progress		
-Opening stock	59.02	263.02
-Closing stock	113.79	59.02
	(54.77)	204.00
(Increase)/decrease in inventories of finished goods and work-in progress	(206.59)	277.89

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at	As at
	March 31, 2024	March 31, 2023
31 Employee benefits expense		
Salaries, wages, allowances & other benefits	1,484.60	1,959.57
Gratuity fund contributions (Refer note no. 38)	36.82	30.82
Contribution to provident & other funds (Refer note (a) below)	54.98	48.61
Staff welfare expenses	54.74	58.17
	1,631.14	2,097.17
Note (a) - Defined contribution plan		
Amount recognized in the statement of profit & loss account		
(i) Provident fund	49.83	43.85
(ii) Employee state insurance	5.15	4.75
	54.98	48.61
*Salaries, wages, allowance include Directors remuneration of Rs 317.51 Lacs (P.Y 1076.94 Lacs)		
32 Finance costs		
Interest on		
-Loan from banks	131.06	121.81
-Lease liabilities	55.46	54.93
Other borrowing cost	24.45	64.18
*Processing fee of Rs 21.25 lakh in financial year 2022-23 reclassified in other borrowing cost	210.97	240.92
33 Depreciation and amortisation expenses		
Depreciation and amortisation expenses	843.34	750.99
Depreciation on right-of-use assets	56.61	56.80
Amorisation of intangible assets	-	-
	899.95	807.79
34 Other expenses		
Consumption of stores and spares**	418.22	464.96
Business promotion expenses	28.48	90.60
Computer expenses	1.58	2.00
Repairs and maintenance		
-Plant & machinery	157.33	332.61
-Building	29.72	33.49
-Others	3.97	3.01
Rent expenses	34.77	95.77
Rates and taxes	143.07	34.39
Auditor's remuneration		
-Audit fee	4.50	4.50
-Tax audit fee*	1.75	1.60
-Audit expenses	0.18	0.09
Bank charges	0.89	1.54
Insurance charges	103.36	90.57
Travelling and conveyance	107.60	116.22
Publicity and advertisement expenses	1.81	1.86
Communication expenses	12.71	7.44
Freight & forwarding expenses (Net)	187.64	178.98
General charges	28.67	31.85
Legal and professional expenses	151.41	108.49
Manufacturing expenses	65.23	75.95
Office expenses	6.64	6.96
Printing & stationery	11.33	9.44
Security charges	48.23	46.57
Subscription charges	3.02	2.73
Water & electricity expenses	8.06	6.08
Loss on Fixed Assets Written Off	4.80	5.44
Corporate social responsibility expenses#	78.00	37.50
Loss on Fair Valuation of Investment	-	3.78
Misc. balance written off**	-	27.52
	1,642.94	1,821.92

*Paid to other than statutory auditors

**Packing material consumption booked under store consumption Rs 53559 and Packing material written off Rs 17243 in FY 2022-23 regrouped in under raw material consumption Rs 70802

Details of Corporate Social Responsibility (CSR) expenditure is as follows:

The requisite disclosure relating to the CSR expenditure in terms on guidance note on corporate social responsibility issued by Institute of chartered accountant of India.

i) Gross amount required to be spent by the Company during the year (i.e. 2% of Average Net profits u/s 198 of Companies Act, 2013 of last three years): Rs. 76.26 lakhs and actually spent Rs. 78 lakhs)

ii) Amount spent during the previous year ended on March 31, 2023, Rs. 37.50 lakhs

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at	As at
	March 31, 2024	March 31, 2023
Details of CSR amount spent and location		
Implementing Agency	Amount Spent	Purpose/Location
Badlo Re (Address:-178-A G.F., Ghee Mandi , Pahar Ganj S.O , Pahar Ganj , 09-Delhi, 91-INDIA, 110055)	20.00	Old Age Home
Badlo Re (Address:-178-A G.F., Ghee Mandi , Pahar Ganj S.O , Pahar Ganj , 09-Delhi, 91-INDIA, 110055)	14.00	Women empowerment
Badlo Re (Address:-178-A G.F., Ghee Mandi , Pahar Ganj S.O , Pahar Ganj , 09-Delhi, 91-INDIA, 110055)	14.00	Free Aid & Education
Sansthanam Abhay Daanam (Address-House no-26, Top floor,Shakti khand-3,Indrapuram, Gaziabad,up-201014)	10.00	Plantation
Sansthanam Abhay Daanam (Address-House no-26, Top floor,Shakti khand-3,Indrapuram, Gaziabad,up-201014)	10.00	Waste water treatment
Sansthanam Abhay Daanam (Address-House no-26, Top floor,Shakti khand-3,Indrapuram, Gaziabad,up-201014)	10.00	Eradicating hunger and poverty
	<u>78.00</u>	
Purpose for which expenditure incurred	For the year ended	For the year ended
	March 31, 2024	March 31, 2023
-Construction/acquisitions of any asset	-	-
-On purpose other than above mentioned	78.00	37.50
Amount yet to be spent	-	-
Total	78.00	37.50

Note :

During the year the Company was required to spent an amount of Rs. 76.26 lakhs . The actual amount spent of Rs. 78 lakhs represents CSR expenditure for the current year. During the financial year 2022-23 expenditure incurred Rs. 37.50 Lacs

CSR Details

Particulars	For the year ended	For the year ended
	March 31, 2024	March 31, 2023
A) Amount required to be spent during the year	76.26	35.94
B) Unspent amount of previous year	-	-
C) Total (A+B)	76.26	35.94
D) Expenditure during the year on-	-	-
(i) Construction/ acquisition of any asset	-	-
(ii) On purposes other than (i) above	78.00	37.50
E) Total	78.00	37.50
F) Set off available for succeeding years (E-C)	1.74	1.56
G) Shortfall amount deposited in Fund specified in Schedule VII, within a period of six months of the expiry of the financial year (C-E)	-	-

CSR Calculation

Financial Year	Net Profit (PBT)
2022-23	7,476.30
2021-22	4,497.08
2020-21	(535.07)
Average Profit	<u>3,812.77</u>
2% requirement	76.26

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

Particulars	As at	
	March 31, 2024	March 31, 2023
35 Tax expenses		
Income tax expense recognised in statement of profit and loss		
Current tax	-	1,353.70
Deferred tax charge	(366.08)	773.90
Earlier years tax adjustments (net)	105.25	21.11
MAT Credit	-	-
	(260.83)	2,148.70

The reconciliation of tax expense based on the domestic effective tax rate of at **NIL** (31 March 2023: 29.12%) and the reported tax expense in statement of profit or loss is as follows:

Profit Before Tax	(740.34)	7,471.00
Income tax using the Company's domestic tax rate	-	2,175.56
Tax effect of adjustment to reconcile expected income tax expense to reported income tax expense		
Non-deductible expenses	-	292.94
Non-taxable income & Deductions	-	(309.65)
Rebate under Income Tax	-	(5.46)
Deferred tax assets not recognised as realisation is not probable	-	-
MAT Credit Entitlement	-	(799.68)
Previous years loss adjustment	-	-
Others	105.25	21.11
Deffered Tax	(366.08)	773.90
Tax expenses as per statement of profit and loss account	(260.83)	2,148.70

36 Earnings per share

Net profit for the year for continued operations	(479.51)	5,322.29
Total number of equity shares outstanding at the beginning of the year	25153861	25153861
Total number of equity shares outstanding at the end of the year	25153861	25153861
Weighted average number of equity shares	25153861	25153861
Nominal value of equity share	10.00	10.00
(1) Basic (Rs.)	(1.91)	21.16
(2) Diluted (Rs.)	(1.91)	21.16

37 Related party disclosures

The nature of relationship and summary of transactions with related parties are summarised below

a) Name of the related party and nature of their relationship

Name of key managerial personnel (KMP)	Designation
Mr. Madhav Dhir	Whole-time director
Mr. Ajay Virmani	Managing Director
Ms. Srishiti Dhir	Non-Executive Director
Mr. Sandeep Singh	Independent Director
Ms. Shubha Singh	Independent Director
Ms. Sakshi Vashisth	Independent Director
Mr. Amia Kumar Singh	Independent Director
Mr. Deepak Mathur	Whole-time director
Mr. Rajiv Kumar	Chief Financial Officer
Mr. Nitesh Anand (left w.e.f. 03.02.2024)	Company Secretary

Relative of Key managerial personnel (KMP)

Mrs Snigdha dhir (Wife of Mr Madhav Dhir)	Professional Consultant
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Enterprises over which key management personnel and relatives of such personnel exercise significant influence with whom transactions has been undertaken

Cirrus Chemicals Pvt. Ltd.
Alkali Manufacturers Association Of India
Cirrus infrastructure Private limited

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

b) The following transactions were carried out during the year with related parties in the ordinary course of business:-

Particulars	Year	Key managerial personnel (KMP)	Entities in which KMP/Relatives of KMP can exercise significant influence
Remuneration	31 March 2024	356.53	-
	31 March 2023	1,111.94	-
Director Sitting Fee	31 March 2024	3.95	-
	31 March 2023	2.25	-
Sales of goods	31 March 2024	-	372.88
	31 March 2023	-	442.00
Loan repaid	31 March 2024	-	-
	31 March 2023	-	988.00
Membership Fee	31 March 2024	-	3.01
	31 March 2023	-	-
Professional Fee	31 March 2024	-	15.00
	31 March 2023	-	9.64
Interest expense	31 March 2024	-	5.66
	31 March 2023	-	18.27

Closing balance with related parties in the ordinary course of business:-

Loan taken	31 March 2024	-	61.00
	31 March 2023	-	-
Trade receivable	31 March 2024	-	34.97
	31 March 2023	-	(4.41)
Remuneration Payable	31 March 2024	19.38	-
	31 March 2023	168.92	-
Interest Payable	31 March 2024	-	17.23
	31 March 2023	-	-
Professional Fee Payable	31 March 2024	-	1.13
	31 March 2023	-	1.13

The following transactions were carried out with KMP:-

Particulars	31 March 2024	31 March 2023
Short term employee benefits	354.11	1,109.74
Defined contribution plan	2.42	2.20

Terms & Condition of transactions with related party:

(i) All related party transactions entered during the year were in the ordinary course of business & are on arm's length basis

38 Employee benefits

A Compensated absences - earned leave

Risk

Salary Increases	Actual salary increases will increase the plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.
Investment Risk	If plan is funded then assets liabilities mismatch & actual investment return on assets lower than the discount rate assumed at the last valuation date can impact the liability.
Discount Rate	Reduction in discount rate in subsequent valuations can increase the plan's liability.
Mortality & disability	Actual deaths & disability cases proving lower or higher than assumed in the valuation can impact the liabilities.
Withdrawals	Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact Plan's liability.

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

i) Amounts recognised in the balance sheet:

Particulars	31 March 2024	31 March 2023
Present value of the obligation	183.38	160.78
Fair value of plan assets	-	-
Net obligation recognised in balance sheet as provision	183.38	160.78
Current liability (amount due within one year)	107.14	89.99
Non-current liability (amount due above one year)	76.23	70.79

ii) Expenses recognised in statement of profit and loss:

Particulars	31 March 2024	31 March 2023
Current service cost	18.99	16.60
Interest cost	11.85	9.30
Cost recognised during the year	30.84	25.90

iii) Actuarial (gain)/loss on obligation:

Particulars	31 March 2024	31 March 2023
Actuarial (gain)/loss net on account of:		
-Changes in demographic assumptions	-	-
-Changes in financial assumptions	2.55	(1.43)
-Changes in experience adjustment	(5.48)	9.17
	(2.93)	7.73

iv) Movement in the liability recognised in the balance sheet is as under:

Particulars	31 March 2024	31 March 2023
Present value of defined benefit obligation at the beginning of the year	160.77	129.18
Current service cost	18.99	16.60
Interest cost	11.85	9.30
Actuarial (gain)/loss net	(2.93)	7.73
Benefits paid	(5.31)	(2.04)
Present value of defined benefit obligation at the end of the year	183.37	160.77

v) (a) For determination of the liability of the Company the following actuarial assumptions were used:

Particulars	31 March 2024	31 March 2023
Discount rate	7.10%	7.35%
Salary escalation rate	5.00%	5.00%
Retirement Age (years)	58.00	58.00
Ages	Withdrawal rate (%)	
Up to 30 Years	3.00%	3.00%
From 31 to 44 years	2.00%	2.00%
Above 44 years	1.00%	1.00%
Leave		
Leave availment rate	20.00%	20.00%

Mortality rates inclusive of provision for disability -100% of LALM 2012-14. Ultimate rates has been assumed which also includes the allowance for disability benefits.

(b) Maturity profile of defined benefit obligation

Particulars	31 March 2024	31 March 2023
0 to 1 year	104.96	88.15
1 to 2 year	4.39	7.26
2 to 3 year	0.99	3.58
3 to 4 year	1.48	0.98
4 to 5 year	3.31	3.97
5 to 6 year	2.93	2.45
6 year onwards	101.19	89.00

vi) Sensitivity analysis for compensated absences liability

Particulars	31 March 2024	31 March 2023
a) Impact of the change in discount rate		
Present value of obligation at the end of the year	183.37	160.77
Impact due to increase of 0.50 %	(3.25)	(7.99)
Impact due to decrease of 0.50 %	8.75	0.38
b) Impact of the change in salary increase		
Present value of obligation at the end of the year	183.37	160.77
Impact due to increase of 0.50 %	(3.33)	(8.21)
Impact due to decrease of 0.50 %	8.99	3.94

Sensitivities due to mortality and withdrawals are insignificant and hence ignored.

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

B Gratuity

Risk

Salary Increases	Actual salary increases will increase the Plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.
Investment Risk	If Plan is funded then assets liabilities mismatch & actual investment return on assets lower than the discount rate assumed at the last valuation date can impact the liability.
Discount Rate	Reduction in discount rate in subsequent valuations can increase the plan's liability.
Mortality & disability	Actual deaths & disability cases proving lower or higher than assumed in the valuation can impact the liabilities.
Withdrawals	Actual withdrawals proving higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact Plan's liability.

i) Amounts recognised in the balance sheet:

Particulars	31 March 2024	31 March 2023
Present value of the obligation	263.44	230.51
Fair value of plan assets	-	-
Net obligation recognised in balance sheet as provision	263.44	230.51
Current liability (amount due within one year)	172.28	132.19
Non-current liability (amount due above one year)	91.16	98.32

ii) Loss recognised in other comprehensive income:

Particulars	31 March 2024	31 March 2023
Actuarial loss on asset	-	-
Actuarial loss on PBO	4.41	10.60
Loss recognised in other comprehensive income	4.41	10.60

iii) Actuarial (gain)/loss on obligation:

Particulars	31 March 2024	31 March 2023
Actuarial (gain)/loss net on account of:		
-Changes in demographic assumptions	-	-
-Changes in financial assumptions	3.36	(1.35)
-Changes in experience adjustment	1.05	11.95
	4.41	10.60

iv) Expenses recognised in statement of profit and loss

Particulars	31 March 2024	31 March 2023
Current service cost	19.84	17.19
Interest cost	16.99	13.91
Cost recognised during the year	36.82	31.10

v) Movement in the liability recognised in the balance sheet is as under:

Particulars	31 March 2024	31 March 2023
Present value of defined benefit obligation at the beginning of the year	230.51	193.19
Current service cost	19.84	17.19
Past service cost	-	-
Interest cost	16.99	13.91
Actuarial loss (net)	4.41	10.60
Benefits paid	(8.31)	(4.39)
Present value of defined benefit obligation at the end of the year	263.43	230.51

vi) (a) For determination of the liability of the Company the following actuarial assumptions were used:

Particulars	31 March 2024	31 March 2023
Discount rate	7.10%	7.35%
Salary escalation rate	5.00%	5.00%
Retirement age (years)	58.00	58.00
Withdrawal rate		
Up to 30 years	3.00%	3.00%
From 31 to 44 years	2.00%	2.00%
Above 44 years	1.00%	1.00%
Weighted average duration of PBO		

Mortality rates inclusive of provision for disability -100% of LALM 2012-14. Ultimate rates has been assumed which also includes the allowance for disability benefits.

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

(b) Maturity profile of defined benefit obligation:

Particulars	31 March 2024	31 March 2023
0 to 1 year	170.29	132.09
1 to 2 year	15.82	21.64
2 to 3 year	1.70	14.15
3 to 4 year	3.40	1.48
4 to 5 year	4.54	6.94
5 to 6 year	5.80	3.48
6 year onwards	94.78	86.12

vii) Sensitivity analysis for gratuity liability:

Particulars	31 March 2024	31 March 2023
a) Impact of the change in discount rate		
Present value of obligation at the end of the year	263.44	230.51
Impact due to increase of 0.50 %	(6.23)	(5.57)
Impact due to decrease of 0.50 %	5.64	5.05
b) Impact of the change in salary increase		
Present value of obligation at the end of the year	263.44	230.51
Impact due to increase of 0.50 %	5.80	5.19
Impact due to decrease of 0.50 %	(6.40)	(5.72)

Sensitivities due to mortality and withdrawals are insignificant and hence ignored.

39 Lease related disclosures

The Company has lease for office building and factory lease hold land. With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on the balance sheet as a right-of-use asset and a lease liability as a borrowings. Variable lease payments which do not depend on an index or a rate are excluded from the initial measurement of the lease liability and right of use assets. The Company classifies its right-of-use assets in a consistent manner to its property, plant and equipment.

For leases previously classified as finance leases the entity recognised the carrying amount of the lease asset and lease liability immediately before transition as the carrying amount of the right of use asset and the lease liability at the date of initial application. The measurement principles of Ind-AS 116 are only applied after that date.

Each lease generally imposes a restriction that, unless there is a contractual right for the Company to sublease the asset to another party, the right-of-use asset can only be used by the Company. Some leases contain an option to extend the lease for a further term. The Company is prohibited from selling or pledging the underlying leased assets as security. For leases over office building the Company must keep those properties in a good state of repair and return the properties in their original condition at the end of the lease.

A Lease payments not included in measurement of lease liability

The expense relating to payments not included in the measurement of the lease liability is as follows:

Particulars	March 31, 2024	March, 31 2023
Short-term leases	33.15	91.46
Leases of low value assets	0.44	0.52
Variable lease payments		-

B Total cash outflow for leases for the year ended 31 March 2024 was Rs 112.67 lakh for short term including lease on building [Previous year 2022-23 Rs 170.62 lakh for short term including lease on building]

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

C Maturity of lease liabilities

The lease liabilities are secured by the related underlying assets. Future minimum lease payments were as follows:

31 March 2024	Minimum lease payments due						Total
	Within 1 year	1-2 years	2-3 years	3-4 years	4-5 years	More than 5 years	
Office Building at Delhi							
Lease payments	66.17	66.17	67.60	74.77	74.77	62.34	411.82
Interest expense	26.25	22.59	18.58	13.73	8.105	2.11	91.37
Net present values	39.92	43.58	49.02	61.04	66.67	60.23	320.46
Factory Land at Alwar							
Lease payments	20.08	20.08	20.08	20.08	20.08	1,514.90	1,615.30
Interest expense	26.51	27.06	27.67	28.33	29.04	1,170.39	1,309.00
Net present values	-6.43	-6.98	-7.59	-8.25	-8.96	344.51	306.30

D Variable lease payments are expensed in the period they are incurred. Expected future cash outflow as at 31 March 2024 is of Rs. Nil. (Previous year as on 31 March 2023 is NIL)

E Information about extension and termination options

Right of use assets	Number of leases	Range of remaining term	Average remaining lease term	Number of leases with extension option	Number of leases with purchase option	Number of leases with termination option
Office building	1	5.83	5.83 years	0	0	1
Factory Land	1	55	55 years	0	0	1

40A Financial instruments

(i) Fair values hierarchy

Financial assets and financial liabilities measured at fair value in the statement of financial position are classified into three Levels of a fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

Level 1: Quoted prices (unadjusted) in active markets for financial instruments.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data rely as little as possible on entity specific estimates.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

(ii) Financial assets measured at fair value - recurring fair value measurements

	March 31, 2024	March 31, 2023	Level	Valuation techniques and key inputs
Investment in equity instruments	28.62	22.71	Level 1	Fair value of equity instruments have been determined using the quoted market price.
Investment in mutual funds	6.01	4.40	Level 1	Net asset value (NAV) obtained from an active market.
Total	34.63	27.10		

(iii) Fair value of instruments measured at amortised cost

Fair value of instruments measured at amortised cost for which fair value is disclosed is as follows:

Particulars	Level	March 31, 2024		March 31, 2023	
		Carrying value	Fair value	Carrying value	Fair value
Financial assets					
Loans	Level 3	18.44	18.44	8.84	8.84
Trade receivable	Level 3	2,570.34	2,570.34	1,222.13	1,222.13
Cash and cash equivalents	Level 3	3,384.98	3,384.98	6,111.43	6,111.43
Total financial assets		5,973.75	5,973.75	7,342.40	7,342.40
Financial liabilities					
Borrowings	Level 3	3,684.58	3,684.58	1,596.51	1,596.51
Trade payables	Level 3	884.65	884.65	108.33	108.33
Other financial liabilities	Level 3	142.04	142.04	91.42	91.42
Total financial liabilities		4,711.27	4,711.27	1,796.26	1,796.26

The management assessed that cash and cash equivalents, trade receivables, other receivables, trade payables and other current financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments. Other non-current financial assets and non-current borrowings bear a market interest rate and hence their carrying amounts are also considered a reasonable approximation of their fair values.

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

iv) Financial instruments by category

Particulars	March 31, 2024			March 31, 2023		
	FVTPL	FVOCI	Amortised cost	FVTPL	FVOCI	Amortised cost
Financial assets						
Investments	34.63	-	-	27.10	-	-
Loan - security deposits	-	-	-	-	-	-
Loan - employees	-	-	18.44	-	-	8.84
Loan - Other	-	-	-	-	-	-
Other financial assets	-	-	-	-	-	-
Trade receivables	-	-	2,570.34	-	-	1,222.13
Cash and cash equivalents	-	-	3,384.98	-	-	6,111.43
Total	34.63	-	5,973.75	27.10	-	7,342.40
Financial liabilities						
Borrowings	-	-	3,684.58	-	-	1,596.51
Trade payable	-	-	884.65	-	-	108.33
Other financial liabilities	-	-	142.04	-	-	91.42
Total	-	-	4,711.27	-	-	1,796.26

40B Financial risk management

The Company's activities expose it to market risk, liquidity risk and credit risk. The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements.

A) Credit risk

Credit risk is the risk that a counterparty fails to discharge an obligation to the company. The company is exposed to this risk for various financial instruments, for example by granting loans and receivables to customers, placing deposits, etc. The company's maximum exposure to credit risk is limited to the carrying amount of following types of financial assets.

- cash and cash equivalents,
- trade receivables,
- loans & receivables carried at amortised cost, and
- deposits with banks

Credit risk management

Credit risk rating

The Company assesses and manages credit risk based on internal credit rating system, continuously monitoring defaults of customers and other counterparties, identified either individually or by the company, and incorporates this information into its credit risk controls. Internal credit rating is performed for each class of financial instruments with different characteristics. The Company assigns the following credit ratings to each class of financial assets based on the assumptions, inputs and factors specific to the class of financial assets.

- A: Low
- B: Medium
- C: High

Assets under credit risk –

Credit rating	Particulars	March 31, 2024	March 31, 2023
Low	Loans	18.44	8.84
	Investments	34.63	27.10
	Cash and cash equivalents	3,384.98	6,111.43
	Trade receivables	2,570.34	1,222.13

Cash & cash equivalents and bank deposits

Credit risk related to cash and cash equivalents and bank deposits is managed by only accepting highly rated banks and diversifying bank deposits and accounts in different banks.

Trade receivables

Company's trade receivables are considered of high quality and accordingly no life time expected credit losses are recognised on such receivables.

Other financial assets measured at amortised cost

Other financial assets measured at amortized cost includes advances to employees. Credit risk related to these other financial assets is managed by monitoring the recoverability of such amounts continuously, while at the same time internal control system in place ensure the amounts are within defined limits.

Notes to the Financial Statements for the period ended 31st March, 2024
(All amounts in INR Lakhs, unless otherwise stated)

B) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due. Due to the nature of the business, the Company maintains flexibility in funding by maintaining availability under committed facilities.

Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. The Company takes into account the liquidity of the market in which the entity operates. In addition, the Company's liquidity management policy involves projecting cash flows in major currencies and considering the level of liquid assets necessary to meet these, monitoring balance sheet liquidity ratios against internal and external regulatory requirements and maintaining debt financing plans.

Maturities of financial liabilities

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

31 March 2024	Less than 1 year	1-5 year	More than 5 years	Total
Borrowings	1,207.09	2,477.48	-	3,684.58
Trade payable	884.65	-	-	884.65
Other financial liabilities	142.04	-	-	142.04
Total	2,233.78	2,477.48	-	4,711.27

31 March 2023	Less than 1 year	1-5 year	More than 5 years	Total
Borrowings	950.08	646.44	-	1,596.51
Trade payable	108.33	-	-	108.33
Other financial liabilities	91.42	-	-	91.42
Total	1,149.83	646.44	-	1,796.26

C) Market risk

a) Interest rate risk

The Company is not exposed to changes in market interest rates as all of the borrowings are at fixed rate of interest. Also the Company's fixed deposits are carried at amortised cost and are fixed rate deposits. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

b) Price risk

Exposure

The Company's exposure to price risk arises from investments held and classified as FVTPL. To manage the price risk arising from investments in mutual funds and equity investment, the Company diversifies its portfolio of assets.

Sensitivity

Below is the sensitivity of profit or loss and equity to changes in fair value of investments, assuming no change in other variables:

Particulars	March 31, 2024	March 31, 2023
Price sensitivity		
Price increase by 5%	1.73	1.36
Price decrease by 5%	1.73	1.36

41 Segment information

The Company's primary business segment is reflected based on principal business activities carried on by the Company i.e. Caustic soda and other chemicals, which as per Ind AS 108 on "Segment Reporting" as specified under Section 133 of Companies Act, 2013, read with Rule 7 of the Companies (Accounts) Rules, 2014 (as amended) is considered to be the only operating segment. The Company is primarily operating in India which is considered as a single geographical segment.

42 Details of assets pledged/ hypothecated as security:

The carrying amounts of assets pledged/ hypothecated as security for current and non-current borrowings are:

Particulars	As at March	As at March
	31, 2024	31, 2023
Current		
Inventories	2,183.24	1,255.54
Trade receivables	2,570.34	1,222.13
Cash and cash equivalents and other bank balances	3,384.98	6,111.43
Other current assets	480.64	354.48
Loans	12.54	6.08
Non Current		
Property, plant and equipment	12,876.52	11,683.53
Capital work-in-progress	2,409.24	1,085.43
Investments	34.63	27.10
Other non-current assets	1,594.24	1,331.14
Loans	5.90	2.76

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

43 Contingent liabilities and commitments
(to the extent not provided for)

A Contingent liabilities

Particulars	Period to which	For the year	For the year
	the amount relates	ended 31 March 2024	ended 31 March 2023
Due to deduction by LCAL for inferior quality of salt received. (Sambhar Salt Company)	1998-1999	0.95	0.95
Ex Employees Dues	1998-1999	35.4	35.4
PF interest and Damage Amount	2016-2017	50.88	50.88
	Total	87.23	87.23

Notes:

1. Pending resolution of the respective proceeding, it is not practicable for the Company to estimate the timings of cash outflows, if any, in respect of the above as it is determinable only on receipt of judgement/ decisions pending with various forums/ authorities.

B Commitments (net of advance):

Estimated amount of contracts remaining to be executed on capital account Rs. 3963.68 Lakh, (Previous year: 31 March 2023: Rs. 772.63 Lakh).

44 Unclaimed amount in respect of debentures and excess share application money refundable Rs. 11.64 lakhs, (Previous year: 31 March 2023: 11.64 lakhs) is required to be transferred to the "Investor education and protection fund" in terms of section 125 of the companies act, 2013. the company is taking steps to reconcile the above accounts and deposit the amount with the appropriate authorities.

45 Authorisation of financial statements

These financial statements for the year ended 31 March 2024 were approved by the Board of Directors on 23th May 2024.

46 The figures have been rounded off to the nearest Rs. lakhs upto two decimals.

47 The profit & Loss shall also contain by way of anotes the following information

(a) Value of Import calculated on CIF basis by the company during the financial year.

Particular	2023-24	2022-23
	In lacs	In lacs
Raw material	449.74	-
Component & Spare part	9.25	2.85
Capital Goods	1,480.82	343.40
Total	1,939.81	346.26

(b) Expenditure in Foreign currency during financial year

Particular	2023-24	2022-23
	In lacs	In lacs
Travelling Exp	7.00	-
Total	7.00	-

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

(c) Total value if all imported raw material, spare parts and components consumed during the financial year and total value of all indigenous raw

FY 2023-24

Particular	Imported		Indigenous		Total value
	Value	%	Value	%	Value
Raw material	-	-	5,359.36	100.00	5,359.36
Component & Spare part	7.37	1.76	410.85	98.24	418.22
Total	7.37		5,770.21		5,777.58

FY 2022-23

Particular	Imported		Indigenous		Total value
	Value	%	Value	%	Value
Raw material	-		4,401.06	100.00	4,401.06
Component & Spare part	-		464.96	100.00	464.96
Total			4,866.02		4,866.02

(d) Earning in Foreign Exchange

Particular	2023-24	2022-23
	NIL	NIL

48 Additional Regulatory Information:

- i) Company has no freehold immovable property during the year.
- ii) The Company has not revalued its Property, Plant and Equipments during the year.
- iii) The company has not made any loan or advances in the nature of loans to promoters, directors, KMPs, and the related parties .
- iv) The company do not own or hold any Benami Property under the Benami Transactions (Prohibition) Act,1988(45of 1988) and the rules made there under.
- v) The statements of current assets filed by the company with banks are in agreement with the books of accounts.
- vi) The company is not declared a Willful Defaulter by any bank or financial institutions.
- vii) The company do not have any transactions with companies stuck off under section 248 of the companies Act,2013 or section 560 of companies Act,1956.
- viii) All Registration of charges or satisfaction are registered with Registrar of Companies (ROC).
- ix) No Scheme(s) of Arrangements has been approved by the competent authority in terms of section 230 to 237 of the companies Act,2013 .
- x) The company has utilised long term borrowed fund for long term purpose only and short term fund for short term purpose only.
- xi) During the year no income was surrendered or disclosed as income in the Tax Assessments
- xii) The company has not dealt in Crypto Currency during the year.
- xiii) The company is not having downstream companies or layers of companies prescribed under clause (87) of section 2 of the Act read with companies (Restriction on number of layers) Rules,2017.
- xiv) The Company has not advanced or loaned or invested funds to any other person or entities with an understanding that the intermediary will invest or provide any guarantee, security or the like to or on behalf of ultimate beneficiaries .
- xv) The Company has not received any fund from any person (s) or entity(s), including foreign entities(Funding party) with the understanding that the company shall directly or indirectly invest or provide any guarantee, security or the like to or on behalf of funding party.

Notes to the Financial Statements for the period ended 31st March, 2024

(All amounts in INR Lakhs, unless otherwise stated)

49 Key Financial Ratio Analysis

Sl. No.	Particulars	Formula	FY 2023-24	FY 2022-23	% Variance	Detailed Explanation of Ratios :
1	Current Ratio	Current Assets / Current Liability	2.61	3.43	-24%	Current Ratio has reduced as compared to previous year due to decrease in Turnover and decline in margin .
2	Debt-to-Equity Ratio	Debts / Equity Shareholder Fund	0.22	0.09	138%	Debt Equity ratio has reduced due to decrease in net worth and increase in debt as compared to previous year.
3	Debt Service Coverage Ratio	EBDITA / Interest+Principal	0.50	3.29	-85%	DSCR has significantly reduced due to loss in current year
4	Return on Equity Ratio	PAT / Shareholder's Equity	(0.03)	0.31	-109%	Return on Equity has significantly reduced due to decrease in profit of current year
5	Inventory Turnover Ratio	Cost of Goods Sold / Avg Inventory	11.69	15.07	-22%	Inventory Turnover has decrease due to decrease in sale & excessive inventory.
6	Receivables turnover	Sales / Trade Receivable	11.66	22.22	-48%	Receivables Turnover has reduced due to decrease in selling price and increase in credit period allow to customer as compare to previous year
7	Trade Payable Turnover Ratio	Purchase / Trade Payable	29.91	158.05	-81%	Trade Payable Turnover Ratio has reduced due to Increase in credit period of suppliers .
8	Net Capital Turnover Ratio	Sales/Average Working Capital	3.78	5.55	-32%	Net Capital Turnover Ratio has decreased due to increase in inventory, debtor and reduction in profit as compare to previous year.
9	Net Profit Margin Ratio (%)	Net Income / Net Sales	-2.17%	18.04%	-112%	Net Profit Margin Ratio has reduced due to decrease in turnover and increase in overhead as compare to previous year.
10	Return on Capital Employed	EBIT/ Total Assets - Current Liabilities	(0.02)	0.36	-106%	Return on Capital Employed Ratio has decrease due to significant decrease in turnover and profitability in current year.
11	Return on Investment (%)	EBIT/Average Operating Assets	-2.12%	35.23%	-106%	Return on Capital Employed Ratio has decrease due to significant decrease in turnover and profitability in current year.

This is the balance sheet referred to in our report of even date.

For M/s Nemani Garg Agarwal & Co
Chartered Accountants
Firm Registration No. 010192N

For and on behalf of Board of Directors of
Lords Chloro Alkali Limited

CA. Jeetmal Khandelwal
Partner
Membership No. 074267
UDIN : 24074267BKHGUZ1003

Madhav Dhir
Whole-time Director
DIN 07227587

Ajay Virmani
Managing Director
DIN 00758726

Place: New Delhi
Date: 23-05-2024

Hitesh Kumar
Company Secretary
M.No.A33286

Rajiv Kumar
Chief Financial Officer
M. No. 508277

LORDS CHLORO ALKALI LIMITED

Registered Office: SP-460, MIA, Alwar Rajasthan-301030
Corporate Office : A-281, 1st Floor, Defence Colony, New Delhi -110024
CIN No. : L24117RJ1979PLC002099, **Ph. No. :** 011- 40239034/35/36/37/38
Email Id.: secretarial@lordschloro.com , Website: www.lordschloro.com

ATTENDANCE SLIP

<p>Name(s) of Member (s) _____ : (In block letters (including joint holders, if any)) Registered Address of the sole/ : First named member</p> <p>Registered Folio No. / DPID No. & Client ID No.</p> <p>No. of Shares held</p>
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I/ we hereby record my/our presence at the Annual General Meeting of the company being held on Monday, 23rd September, 2024 at 11.00 A.M. at registered office of the Company at SP- 460, Matsya Industrial Area, Alwar (Rajasthan) 301030.

Signature of the Member/ Proxy present.....

Notes:

1. Member/ Proxy holder wishing to attend the meeting must bring the attendance slip to the meeting and handover at the entrance duly signed.
2. Please cut here and bring the above attendance slip to the meeting.

E-VOTING INFORMATION

EVEN (Electronic Voting Event Number)	User ID	Default PAN/Sequence Number
129756		

Please see note no. 17 to the Notice dated 12th August, 2024 convening the AGM for the procedure with respect to e-voting.

Note: The remote e-voting period commences on 20th September, 2024 at 9:00 A.M. and ends on 22nd September, 2024 at 5:00 P.M (at 5.00 P.M. IST)

LORDS CHLORO ALKALI LIMITED

Registered Office: SP-460, MIA, Alwar Rajasthan-301030
Corporate Office : A-281, 1st Floor, Defence Colony, New Delhi -110024
CIN No. : L24117RJ1979PLC002099; **Ph. No. :** 011 40239034/35
Email Id.: secretarial@lordschloro.com; **Website:** www.lordschloro.com

FORM NO. MGT-11

PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

Name of the member (s):

Registered address:

E-mail Id:

DP ID and Client Id / Folio No.:

I/We, being the member (s) of shares of the above named company, hereby appoint

1. Name: Address:
 E-mail Id: Signature:..... or failing him
2. Name: Address:
 E-mail Id: Signature:..... or failing him
3. Name: Address:
 E-mail Id: Signature:.....

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the Annual General Meeting of the Company, to be held on Monday, 23rd September, 2024 at 11:00 A.M. at the Registered office of the Company at SP-460, MIA, Alwar Rajasthan 301001 and at any adjournment thereof in respect of such resolutions as are indicated below:

Resolution No.	Ordinary Business	Optional*	
		For	Against
1.	To consider and adopt the Audited Financial Statements of the Company for the Financial Year ended on 31st March, 2024 and the reports of the Board of Directors and Auditors thereon		

2.	To appoint Ms. Srishti Dhir (DIN: 06496679) as Director of the Company, who retires by rotation at this meeting and being eligible has offered herself for reappointment		
3.	To ratify the remuneration of the Statutory Auditors for the Financial Year 2024-25		
	Special Business		
4.	To approve transaction limits under section 185 of the Companies Act, 2013		
5.	To take approval of Related Party Transactions under section 188 of the Companies Act, 2013 and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015		
6.	To ratify the remuneration of the Cost Auditors for the Financial Year 2024-25		
7.	To consider and approve the payment of remuneration to Shri Ajay Virmani (DIN 00758726), Managing Director of the Company		
8.	To consider and approve the payment of remuneration to Shri Madhav Dhir (DIN: 07227587), Whole Time Director of the Company		

* It is optional to put "x" in the appropriate column against the resolutions indicated in the box. If you leave the ' For' or 'Against' column blank against any or all resolutions, your proxy will be entitle to vote in the manner as he/she thinks appropriate.

Signed this day of, 2024

Signature of Member :

Signature of first Proxy holder

Signature of second Proxy holder

Signature of third Proxy holder

Affix the revenue stamp of Rs. 1/-

Note:

1. This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting i.e. by 11:00 A.M. 23rd September, 2024.
2. For the Resolutions, Explanatory Statements and notes, please refer to the notice of the Annual General Meeting of the Company.
3. Please complete all details including detail of member(s) in above box before submission.

Route Map of AGM venue

