

February 04, 2025

Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai - 400 001

Sammany Goda No. 520007

National Stock Exchange of India Limited
Exchange Plaza,
Bandra Kurla Complex,
Bandra (East),
Mumbai - 400 051

Company Code No.: 539807 Company Symbol: INFIBEAM

Dear Sir / Madam,

Sub: Investors' Presentation on Unaudited Financial Results for the quarter and nine months ended on December 31, 2024

In compliance with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith Investors Presentation on Unaudited Financial Results for the quarter and nine months ended on December 31, 2024.

The same has been displayed on the website of the Company i.e. www.ia.ooo.

Kindly take the same on your records.

Thanking you,

Yours faithfully,

For Infibeam Avenues Limited

Shyamal Trivedi Sr. Vice President & Company Secretary

Encl.: As above

Taluka & District - Gandhinagar - 382 355, CIN: L64203GJ2010PLC061366

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Q3 FY25 Earnings Presentation

4th February 2025



Disclaimer

This presentation contains certain words and statements concerning Infibeam Avenues Limited ("the Company") and its prospects, and other statements relating to the Company's expected financial position, business strategy, the future development of the Company's operations and the general economy in India & global markets, are forward looking statements. Such statements involve known and unknown risks, uncertainties and other factors, which may cause actual results, performance or achievements of the Company, or industry results, to differ materially from those expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding the Company's present and future business strategies and the environment in which the Company will operate in the future. Actual results could differ materially for a variety of reasons, including fluctuations in foreign exchange rates, changes in global economic conditions and consumer spending, world events, the rate of growth of the Internet and online commerce, the amount that Infibeam invests in new business opportunities and the timing of those investments, the mix of products sold to customers, the mix of net sales derived from products as compared with services, the extent to which we owe taxes, competition, management of growth, potential fluctuations in operating results, international growth and expansion, the outcomes of legal proceedings and claims, risks of inventory management, seasonality, the degree to which the Company enters into, maintains, and develops commercial agreements, acquisitions and investment of strategic transactions, payments risks, and risks of warehouse and logistics productivity. The other important factors that could cause actual results, performance or achievements to differ materially from such forward-looking statements include, among others, changes in government policies or regulations of India and, in particular, changes relating to the administration of the Company's industry, and changes in general economic, business and credit conditions in India. The information contained in this presentation is only current as of its date and has not been independently verified. No express or implied representation or warranty is made as to, and no reliance should be placed on, the accuracy, fairness or completeness of the information presented or contained in this presentation. None of the Company or any of its affiliates, advisers or representatives accepts any liability whatsoever for any loss howsoever arising from any information presented or contained in this presentation. Please note that the past performance of the Company is not, and should not be considered as, indicative of future results. Furthermore, no person is authorized to give any information or make any representation which is not contained in, or is inconsistent with, this presentation. Any such extraneous or inconsistent information or representation, if given or made, should not be relied upon as having been authorized by or on behalf of the Company. The Company may alter, modify or otherwise change in any manner the contents of this presentation, without obligation to notify any person of such revision or changes. Persons should consult their own financial or tax adviser if in doubt about the treatment of the transaction for themselves. Certain financial and operational figures and related statements provided in this presentation including certain quarterly information in relation to subsidiaries of the Company are management representations based on internal financial information system of the Company and subsidiaries of the Company.11



Q3 FY25 At A Glance

Key Strategic Business Developments



CCAvenue Partners with Bassein Catholic Co-op Bank for Net Banking

Infibeam Avenues' flagship brand, CCAvenue, has integrated Bassein Catholic Co-op Bank's net banking facility into its platform, expanding payment options for its merchants. This partnership enables secure and seamless transactions, connecting the bank's extensive customer base with CCAvenue's network of merchants to drive business growth.

➤ Launch of CCAvenue SoundBox for Seamless Offline Payments

Introduced the CCAvenue SoundBox, a state-of-the-art tap-to-pay POS device with dynamic QR and sound alerts. Designed to ensure secure, fast, and reliable offline payments, it empowers merchants with enhanced customer experiences and operational efficiency, bolstering India's digital payment ecosystem.

> International Business Updates

To enhance payment flexibility and improve customer experience across international markets, we have introduced multiple new payment options:

- o **Buy Now, Pay Later (BNPL) Expansion:** Successfully enabled Tamara BNPL and signed an agreement with Tabby BNPL, which will go live soon.
- Seamless Digital Payments: Launched Google Pay, providing a faster and more secure checkout experience for customers.

These additions strengthen our payment ecosystem, drive higher conversion rates, and improve accessibility for a broader customer base.

Q3 FY25 At A Glance

Key Strategic Business Developments



Platform & Rediff

Company continue to bolster its platform business as revenue continue to pour from its B2B cloud-based Enterprise Software platform that caters diverse set of large corporations, enterprises and government. The upcoming quarters will see the launch of RediffPay and RediffOne, expanding our digital offerings. Additionally, Rediff is now a subsidiary of the Company, strengthening our portfolio and market presence.

➤ Key Merchant Acquisitions This Quarter

This quarter, we have successfully onboarded several renowned merchants across various sectors, strengthening our market presence and expanding our service offerings:

- > KSA Market Expansion Payment Processing now live with VFS (Saudi Mission for 14 new projects), Nissan Automobiles and Infiniti Saudi Arabia
- ➤ Through **ResAvenue**, we enabled our hotel clients to seamlessly book 578,132 room nights, generating a transaction value exceeding INR 528.2 crores. This reflects our strong presence in the hospitality sector and our commitment to driving seamless digital payment solutions for hotel partners.
- > Significant merchant expansion with **1,80,978 new activations** on CCAvenue India in Q3, strengthening market penetration.

Q3 FY25 Performance At A Glance



Profitable Growth and Healthy Returns

| Business Performance (% change YoY) | 10+ mn No. of merchants | INR 2.24 tn + 24% TPV ¹ | 11.1 bps + 32% Payments NTR |
|--|---|---|--|
| Financial Performance # (INR million) | 10,704 * + 18% Gross Revenue | 782 + 15% EBITDA ³ | 540 + 22% PAT ³ |
| Margin Profile # | INR 1,399 mn + 28% YoY Net Revenue ² | 56% ⁴ EBITDA margin ⁴ | 39% ⁴ PAT margin ⁴ |

¹ Total TPV from; CCAvenue (India + International incl. non-MDR payment options) + BillAvenue (Bill Payments) + Go Payments + Platform GMV 2 Net Revenue = Gross Revenue - Operating Expenses (Optg exp = Payment processing charges and direct expenses related to Platforms business) 3 Adjusted or excluding the impact from MTM and or FV gain / (loss) 4 Margins are calculated as a percentage of Net Revenue * No GeM Platform revenue included during the quarter.

[#] Figures are restated to take into account the impact of Scheme of Arrangement

Financial Performance Snapshot – Q3 FY25





Q3FY25 v/s. Q3FY24 Consolidated

(Standalone + International Payments + Go Payments + Majority owned subsidiaries + Other associates)

| Particulars (in INR million) | Q3 FY25 | Q3 FY24 # | YoY (%) |
|--|---------|-----------|---------|
| Transaction Processing Value (TPV, in INR billion) 1 | 2,240 | 1,810 | 24% |
| Payments NTR (bps) ² | 11.1 | 8.4 | 32% |
| Gross Revenue | 10,704 | 9,071 | 18% |
| Net Revenue (NR) | 1,399 | 1,090 | 28% |
| EBITDA ³ | 782 | 678 | 15% |
| EBITDA % of NR | 56% | 62% | - |
| Profit After Tax (PAT) ³ | 540 | 444 | 22% |
| PAT % of NR | 39% | 41% | - |

¹ TPV includes Payments TPV of MDR-based and Zero-MDR based payment options + GeM TPV

² Payments NTR is only from MDR based payment options

³ EBITDA and PAT are adjusted or excluding the impact from MTM and or FV gain / (loss)

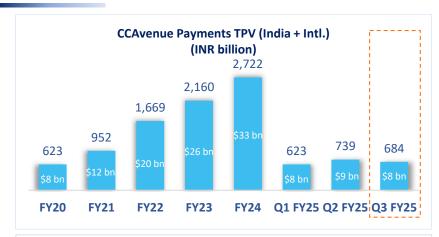
^{*} No GeM Platform revenue included during the quarter.

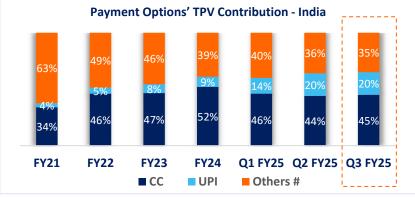
[#] Figures are restated to take into account the impact of Scheme of Arrangement

CCAvenue (India + Intl.) Payments Business

Payment business on a Strong Footing







Others largely include debit options like Net Banking, Debit Card, NEFT-RTGS, etc.

CCAvenue India

~ 2,000+ Avg. daily merchant addition in Q3 FY25

CCAvenue International

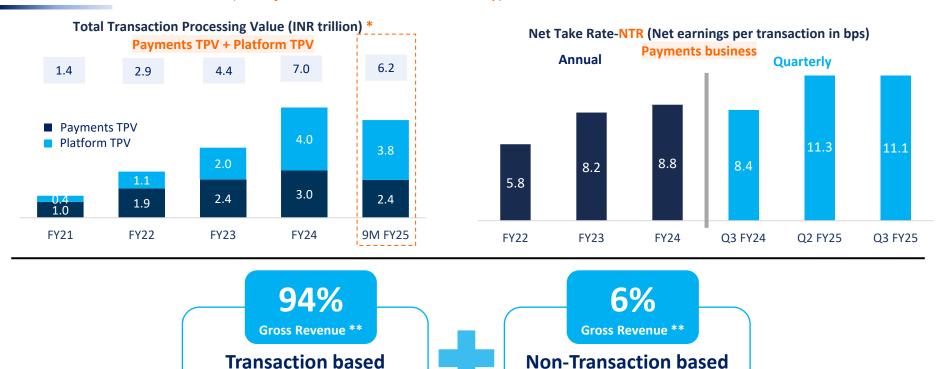
| >AED 18 billion | 31% | Among the top |
|--------------------|-------------|-----------------|
| Q3 FY25 annualized | 9M-FY25 YoY | payment cos. in |
| TPV run-rate | TPV growth | the UAE |

- 80% contribution from MDR based payment options
- Healthy mix of Credit (CC, EMI, BNPL) and Debit (Net Banking, DC) payment options with low contribution from the zero-MDR UPI option allows to improve margins
- ~80% contribution in International market from Credit Card payment option
- Company yet to receive UPI dues from banks

Company's Revenue Model



Growth Focused Revenue Model (Mix of Transaction-Based And Annuity)



Other Platforms

Payments# + Platform

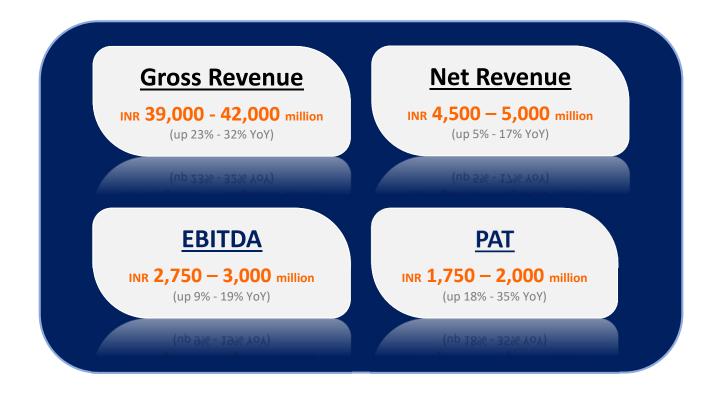
^{*} Total TPV from; CCAvenue (India + International incl. non-MDR payment options) + BillAvenue (Bill Payments) + Go Payments + Platform GMV # Includes Gross Revenue from CCAvenue (India + International) + BillAvenue + ResAvenue + Go Payments

NTR = Net Take Rate (net earnings per transaction after payment processing charges)

^{**} No GeM revenue included during the quarter.

Guidance FY25Well-poised for Growth









About Infibeam Avenues Click to watch video

A Payment Infrastructure and eCommerce Software Platforms Company

Infibeam Avenues

Business At a Glance



- India's First listed fintech company (listed in 2016) with a consistent PROFITABLE track record
- A Payment Infrastructure company; Offering omni-channel and fullstack B2B Digital Payments solutions (Payments), enterprise eCommerce Software Platforms (Platforms) and Lending Solutions (Finance); with two decades experience
- PAN India Presence (among the top three) with global footprint; expanded to i) Middle East in Jun'18 (became second largest non-bank private player in UAE in 18 mts).
- India's digital payments market share ~8%*; Annualized TPV run-rate of INR 8.0 trillion
- Part of MSCI and FTSE small cap indices
- Marquee customers across sectors: Indigo, Vistara, Taj, Oberoi, ITC, makemytrip, Yatra, HUL, Bisleri, Jio, Airtel, Myntra, Firstcry, Podar education, Govt of India, Burj Khalifa At The Top, Emaar, Damac, Nakheel, and many more.

Key Highlights

India's First Retail Payment Gateway

India's First Enterprise eCommerce Marketplace Software Platforms

~INR 8 trillion
Annualised TPV run-rate

10+ mn Merchants Avg. 2,000+ daily addition

Top 3 in India among B2B online Payment Gateways Top 2 in UAE among non-bank private payment companies

940+ Employees

300+ Domain Experts

Infibeam Avenues



Leading the industry with many firsts

- In 2007, became first Indian PA to achieve PCI-DSS compliance and the first to become a MasterCard Member Service Provider
- In 2008, was the first to be certified by American Express for global currency processing
- In 2010, launched **India's first ecommerce technology platform** for enterprise for large-scale eCommerce implementations
- In 2013, the first **RuPay debit card** transaction was processed through CCAvenue
- In 2014, was the first to offer **Social Network In-stream Payments** for social media platforms
- In 2015, incubated **Fable Fintech** in our office offering cross-border payments platform to 9 of the top 10 private banks in India across 150+ international corridors
- In 2016, first fintech to get listed
- In 2017, was the first RBI licensed Bharat Bill Pay operating Unit (BBPOU) to onboard billers and agents across India
- In 2018, launched B2B payments for corporates offering Vendor Management, Collections and Payouts
- In 2022, launched among the world's most advanced omni-channel payments app, featuring India's first pin-on-glass Soft PoS solution CCAvenue TapPay
- In 2023, became India's first online payment player to process CBDC (eRupee) transactions for online retail payments
- In 2023, received RBI's Final Authorisation for Payment Aggregator License
- In 2023, received RBI's Final Authorisation for perpetual Bharat Bill Pay System (BBPS) License
- In 2024, launch a complete all-encompassing POS device for offline payments.
- In 2025, acquired and in the process of launching Rediffpay and Rediffone.

Infibeam Avenues Limited



A powerful combination of payment infrastructure and ecommerce software platforms

Strategic And Competitive Advantages

Invested across entire payments ecosystem

(Acquiring + Issuance + Network + Remittance)1

Omnichannel ² offerings

(digital payments + software platforms)

Payment Aggregator license ³ + BBPOU (bill payment) license ⁴

(Awaiting retail payment network license)

Banks' payment infrastructure partner (India and Intl. markets) 5

200+ payment options with a profitable mix incl. for offline (Highest in India)

Best-in-class products and high service SLA deliveries

Capability to build services and micro-services architecture

Enterprise software framework deployed across clients and geographies with proven track record to manage scale

¹ Acquiring (thru CCAvenue), Issuance (thru majority owned subsidiary Go Pay), Network (thru subsidiary SoHum Bharat), Remittance (Domestic thru Go Pay and Intl. thru Fable Fintech)

² Online + Offline for both Digital Payments and Software Platforms

³ in-principle approval received from RBI

⁴ Received perpetual license from RBI

⁵ Top private sector banks in India: HDFC, ICICI, Kotak, Axis, JPMC India, Yes Bank (thru Go Pay); UAE - Mashreg Bank; top 3 Oman banks: Bank Muscat, Bank Dhofar & Sohar Intl.

Building A Long-term Scalable And Sustainable Business



Company's long-term plans to create superior shareholder value

Building a sustainable business model

- o Focus on profitable revenue growth
- Processing profitable transactions
- o Increasing net take rate through cross-sell and up-sell
- Building high margin business around core payments

Leading thru industry first world-class technology solutions

- Building vertical-based solutions (hospitality, bill payments, auto insurance, B2B, infra., etc) for deeper merchant penetration and sticky relationship
- Launched no/low-cost omnichannel app-based payment acceptance solution allowing merchants to accept credit card transactions including those above RBI's INR 5000 limit
- o First to process Digital Rupee for online retail payments. Ready to go live with more banks
- Offering bank-grade payments infrastructure globally

Building synergistic business across portfolio

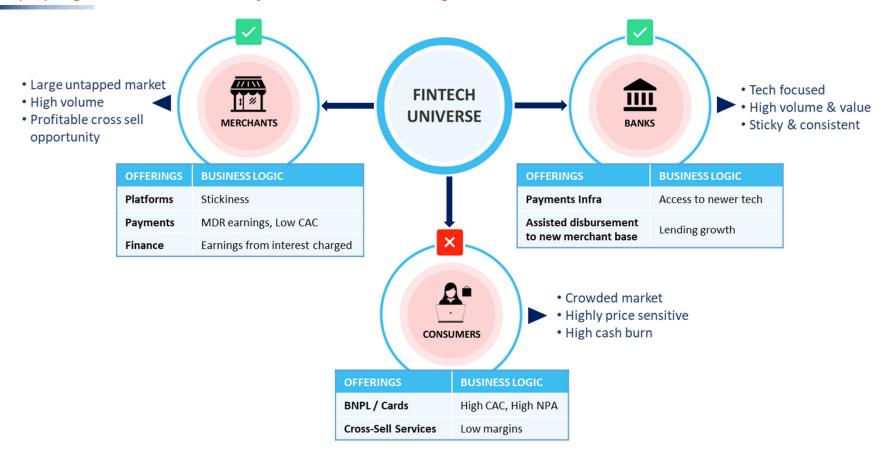
- Creating synergies across payments businesses
- Generating cross-sell and up-sell opportunities
- Comprehensive merchant solutions under one roof (payments, software platforms & finance)



The Fintech Universe And Business Models



Company targets 'merchants and banks' for scalable and sustainable growth

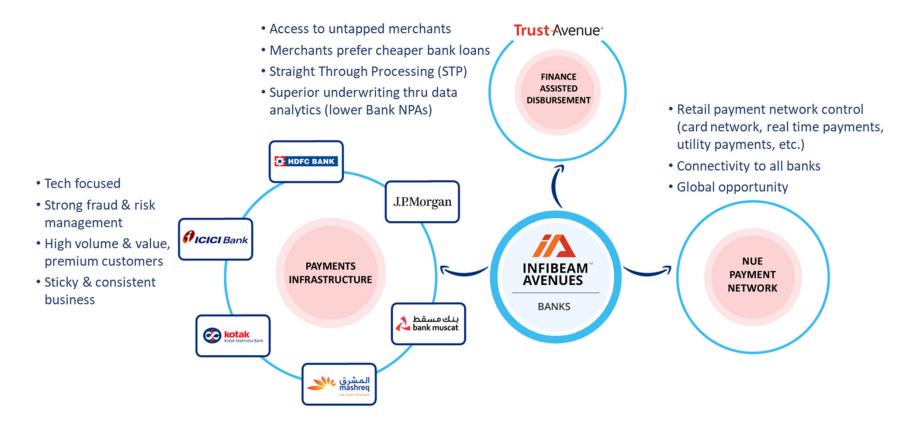


Company is focused on low-cost, stable, scalable and sustainable business from Merchants and Banks 18

Bank Centric Business Model (Building Payments Infrastructure)



De-risked and sustainable business model



CCAvenue All in one POS device



A complete all-encompassing POS device that lets a merchant accept all type of payment modes through one device



- Tap and Pay NFC Card Transactions with PIN on pin pad for above INR 5000
- EMV Dip Card Transactions
- Static UPI Transaction
- Dynamic UPI Transactions
- EMI Transactions
- Keypad for amount and Pin entry
- Multilingual Sound Box
- Receipts displayed in App and sent through SMS/Email or Whatsapp
- Large Display Screen
- 4G / Wifi

CCAvenue Omnichannel Payment Solution

Among the worlds most advanced, featuring India's first pin-on-glass softPoS solution



CCAVENUE.

- Payments on-the-go; anytime anywhere
- No/Low Cost Android-based mobile app
- Aligned with RBI's Payment Vision 2025 to increase payment acceptance through low cost solutions
- Globally deployable contactless payment solution
- 200+ payment options (highest in India)
- SDKs approved from Payment Network providers for integration into merchant app
- 'Tap-to-pay' for cards for transactions even above the RBI limit of INR 5000, with pin
- Single MIS
- Top notch security features

Opportunity

only 8.5 mn

PoS terminals for 1400 mn Indians

Launched no/low-cost offline solution for penetration across India's hinterlands

BillAvenue (Bill Payments thru Bharat BillPay System / BBPS)



Bill payments platform to cater to the large untapped utility and recurring payments segment across India

- Built on the BBPS¹ infrastructure, BillAvenue is a unified, interoperable, online payments platform for Indian citizens
- ➤ Among select non-bank private players licensed by the RBI to operate as a BBPOU²
- Received perpetual license from RBI in Q3 FY23 as BBPOU for bill payments under BBPS

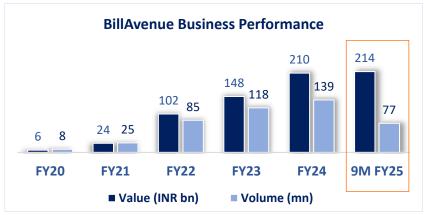
Among Top 10
As per BBPOU volume 3

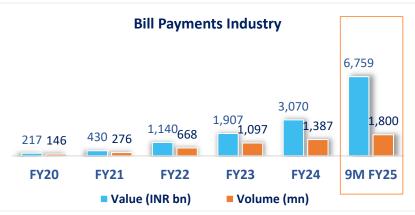
85%
of all billers on BBPS 4

> 1.2 mn
Agents across India



- 1 Bharat BillPay System (BBPS)
- 2 Bharat Bill Payment Operating Unit (BBPOU)
- 3 Source: Bharat BillPay website (Infibeam volume + ICICI Volume)
- 4.Direct billers + ICICI Bank billers. We are a TSP for ICICI Bank.

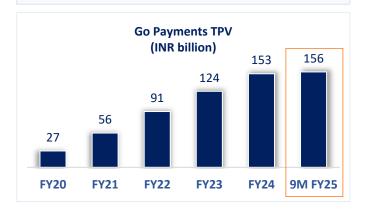




Go Payments (majority owned subsidiary)

Empowering unbanked to access digital financial services

- 'Instant Global Paytech Pvt. Ltd.', operating through the brand 'Go Payments' to provide assisted commerce services
- ➤ Launched payment issuance infrastructure for Banks in FY23
- ➤ Target customers: B2B; Corporates, MSMEs, Govt. organizations and Banks
- > 110,000+: Active agent network covering 10,000+ pin codes across India











GO PAYMENTS

MONEY TRANSFER



TRAVEL

INSURANCE







PREPAID CARDS (OPEN LOOP & CUG)



AADHAR ENABLED PAYMENT SYSTEM (AEPS)



BHARAT BILL PAYMENT SYSTEM (BBPS)







The Digital Ecosystem Is Expanding ...





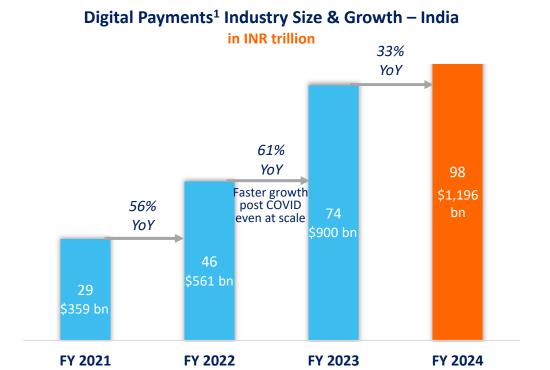
New Flows Will Lead To Increasing TAM



Source: Visa and Company research

India's Digital Payments¹ Market To Become \$3tn By FY28 (Online + Offline) // INFIBERM'S AVENUES

Continued uptake in FY23 even post-Covid, suggesting growth to continue



Projected FY28 P2M Industry Size (@25% 5yr CAGR)

~INR 225 tn (approx. \$3 tn)

Estimated FY28 Industry
Revenue³
>INR 1 tn

(\$16.0 bn)

>20%
Estimated YoY FY25
'Credit Card' spends growth

Source: RBI's PSI Data and Company analysis

1 Digital Payments comprise Credit Cards (CC), Debit Cards (DC), PPI (or Wallets), UPI P2M (Person to Merchant) and Net Banking ²

² Assumed, 2% of all Net Banking (NB) transactions are eCommerce transactions (Company) offers ~60 Net Banking payment options to merchants which are among the most profitable payment options for company) 3 Only on per transaction excl. joining fee, AMC fee, late payments, revolver charges, etc. accruing to payment ecosystem partners

USD 1 = INR 82

International Expansion Plans For Becoming A Global Fintech Player



Country-in-a-box strategy

Targeting 12-15% international contribution to Payment's Net Revenue by FY28



All international businesses outside India to be managed from the UAE subsidiary

Plans to expand into multiple countries over the next 3-5 years

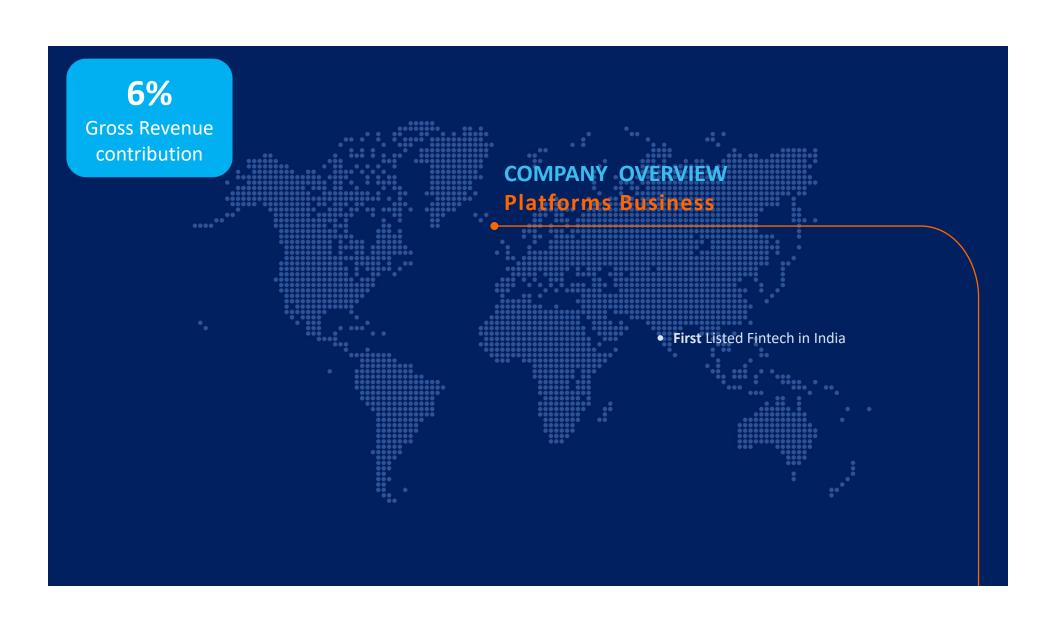
Few Marquee Clients

Marquee clients across industries



| INDIA | | | | |
|--|-----------------------------|----------------------------------|------------------------------|-----------------------------|
| TAJ Hotels Resorts and Palaces | © Obcavi Hesds & Reserts | ITC HOTELS RESPONSIBLE LUXURY | make wy trip | الطيران الغماني OMAN AIR |
| yatra | paytm | ∌ reecharge | VISTARA* Fly the new feeling | OLAMONEY |
| V Joyalukkas World's favourite jeweller | MYNTIA.com | dīgit | Since 1927 Podar Education | firstory |
| airtel | [™] GoDaddy | Amul | Amway | IndiGo |
| RELIANCE General Insurance | BAJAJ | BråveTrack Plus | HYUNDAI | HDFC BANK SmartHuk |
| | Bisleri | kotak Kotak Mahindra Bank | Reliance | J.P.Morgan India |





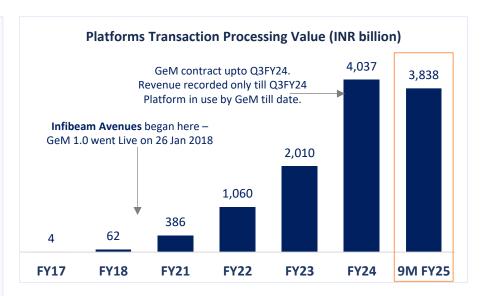
Enterprise Software Platforms and Infrastructure



An e-commerce marketplace platform/infrastructure built for large scale implementation

Business Overview

- ➤ A cloud-based, E2E SaaS platform allowing corporates to do large scale online business, manage the back-end (orders, inventory & logistics), allow digital payments, undertake online marketing & other VAS with 3P capability
- Transaction based revenue model with GeM and License / Annuity / Subscription based with the other enterprise customers



Other Software and Infrastructure services

Few enterprise customers using platform













Tier III storage and compute data center with blockchain capability at GIFT City



Revenue and Cost Drivers



Building a scalable business model

| | Payment Gateway | Bill Payments | eComm. platform |
|---------------------|---|--|---|
| Businesses | CCAvenue (India + Intl.) CCAvenue TAPPay (SoftPoS) ResAvenue B2Biz CPGS (Payment Infra for banks) | BillAvenue | Marketplace for Enterprise |
| Revenue model | Transaction basedPercentageFlat-fee | Transaction based Flat-fee | License feeMaintenance feeDevelopment charges |
| Revenue drivers | TPV growth Volume growth Take rates charged to merchants Intl. growth Business from partners Industry mix Payment mix | No of billers Biller categories Consumer using BBPS channels for bill payment Agent institution network | Number of large enterprises Renewal |
| Direct Cost drivers | Bank TDR Partner charges | Commission rates | • Na |



Thank You

Investor Relations

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To know more, visit us at:

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