



# AEGIS LOGISTICS LIMITED

**Investor Presentation March 2013** 

## Safe Harbour



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## **Business Overview**



# Business

# Facilities

# Model

## Liquid Division

- Third Party Liquid Logistics (3PL)
- O&M Services

## 324,000 KL total capacity with 3 liquid terminals at 2 ports - Mumbai & Kochi

- Upcoming facilities of 60,000 KL at Haldia (Q1 FY14) and 120,000 KL at Pipavav
- O&M Services at 5 locations

Fee based Revenue Model

- Handling and Other Service Charges
- O&M fees

#### Gas Division

- Third Party Gas Logistics (3PL)
- Auto Gas Retailing
- Packed LPG Cylinders for Commercial segment
- Industrial Gas Distribution
- Marine Products Distribution (Bunkering)
- 20,000 MT with 2 Gas tanks at Mumbai and 2,700 MT at Pipavav with annual handling capacity of 750,000 MTPA
- Expansion at Pipavav of additional 2,700 MT
- Bottling Plant at Kheda of 300 MT
- 37 Commercial & Industrial Distributors
- 92 Auto Gas Stations
- Fee based Revenue Model for Gas Logistics
- Retail Margin for Gas Distribution
- Handling and Other Service Charges
- Fees for Sourcing Business

# **Evolution from a Single Product Company to...**



- 1956 Year of Establishment
- 1967 Entry into Specialty Chemicals
- 1977 Entry into Liquid Logistics
- 1978 Maiden IPO & Listing

- 1995 Entry into LPG Business
- 2003 Divestment of Specialty Chemicals
- 2005 Foray into Retail of Autogas
- 2006 Launch of O&M Business

- 2007 Acquisition: Sealord Containers (Mumbai) & Konkan Storage (Kochi)
- 2009 Established LPG Sourcing in Singapore
- 2010 Acquisition: Shell India LPG Business (Pipavav)

- 2012 Launch of Marine Products Distribution
- 2012 Expanding terminal capacity at Haldia & Pipavav

2011-2012

2007-2010

1995-2006

1956-1994

# **Key Management Team**



#### Raj Chandaria: Vice Chairman & MD

- B.Sc (Economics) and an MBA from Boston University
- Over the last 30 years he has led the business through the next stage of growth in the Gas and Petroleum Distribution Business

#### **Sudhir Malhotra: President**

- A Chemical Engineer and a Post Graduate in Marketing Management
- With over 20 years of hands on commercial experience in Oil, Gas & Chemical Industry
- Associated since 1990

#### B. I. Gosalia: CFO

- An FCA with 30 years of experience in Corporate Finance, Accounts & Taxation
- Instrumental in various Corporate Restructuring actions including Acquisitions, Demerger, Buyback, etc.

#### **Anish Chandaria: MD & CEO**

- B.A. (Economics) and an MBA from Wharton Business School
- Over the last 22 years he spearheaded company's entry in Autogas Business and has rich experience in Oil & Gas Industry

#### **Rajiv Chohan: President (Business Dev.)**

- A Post Graduate in Business Administration
- With over 25 years experience in downstream Oil Industry in PSUs & MNCs
- Handled B2B & B2C Marketing of Retail Fuels, Lubricants, LPG and Fuel Oil in India

#### K. S. Sawant: President (Ops. & Projects)

- A Chemical Engineer with over 30 years of experience in operations of Liquid & Gas Terminals
- Experience of setting up Liquid & Gas
   Terminals at different Ports

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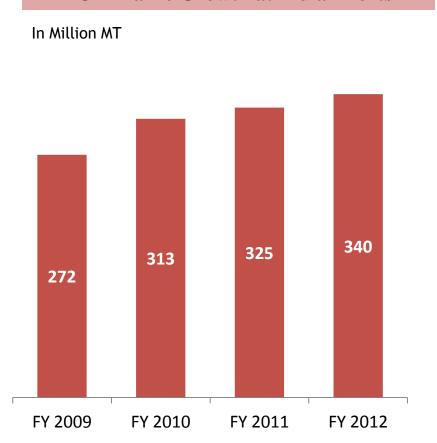
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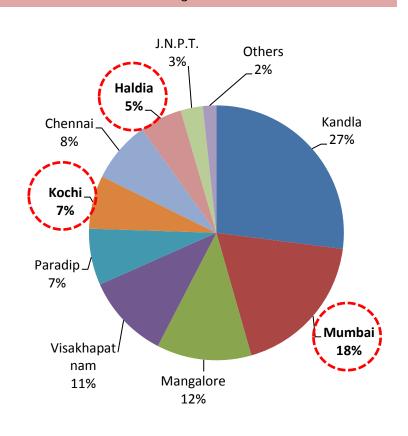
## **Liquid\* Traffic at Indian Ports**



#### **POL Traffic Growth at Indian Ports**

## **POL Traffic at Major Ports in FY 2012**





Mumbai , Kochi and Haldia handles  $\sim 30\%$  of the traffic at Major Ports in India

# **Our Liquid Logistics Business**



- Third Party Logistics (3 PL) for over fifty Petroleum, Oil and Chemical Products
- Facilities at Mumbai, Kochi & Haldia Ports
- Service Offering:
  - Long Term, Spot and Throughput Contracts
  - Unloading, Transfer through Jetty Pipelines,
     Store and Distribution
  - Customs bonding, Inventory management, Just in time delivery and On-site product quality testing
- Customers:
  - Large Oil Companies & Chemical Industries
  - Well diversified Customer Base





# **Liquid Terminal Facilities**



Existing Facilities	Port	Capacity (KL)
Trombay	Mumbai	198,000
Ambapada	Mumbai	75,000
Willingdon Island	Kochi	51,000
Current Expansion		
Location	Haldia	Pipavav (Phase I)
Capacity	60,000 KL	120,000 KL 2,700 MT (Gas)
Project Cost	Rs. 64 Crs.	Rs. 136 Crs.
Means of Finance	Debt - Rs. 44 Crs. Internal Accruals – Rs. 20 Crs.	Debt – 60% Internal Accruals – 40%
Operational by	Q1 FY14	FY15
Current Status	Rs. 40 Crs. incurred	Work Commenced

Post expansion: Total capacity to reach ~ 500,000 KL

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# **Increasing LPG Demand met by higher Imports**

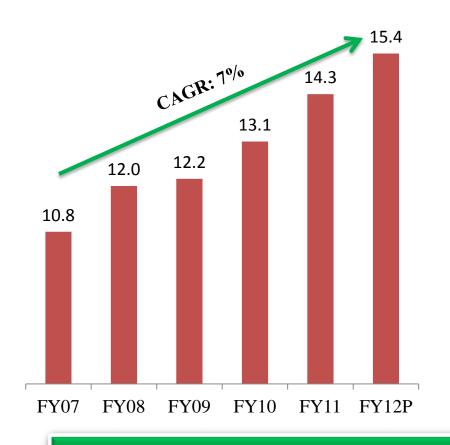


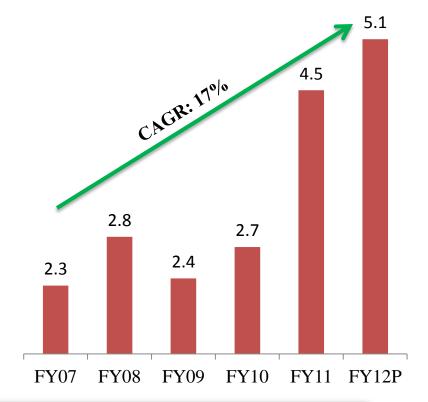
## **Consumptions of LPG in India**

## Imports of LPG in India

In Million MT

In Million MT





Aegis has market share of ~20% of LPG Imports

## **Our Gas Business**



## Gas Logistics

- 3PL business: Port handling, storage and distribution services for LPG Importers
- LPG Sourcing: B2B Business: Bulk LPG for Large Oil Companies

#### Gas Distribution

- Auto Gas Retailing: Distribute LPG as Auto Fuel through Gas Station Network
- Commercial LPG: Distribute Packed Cylinders for Commercial and Industrial users
- Bulk Industrial Distribution: Distribute LPG through road tankers to Auto, Steel, Ceramic Industries etc



# **Gas Logistics**



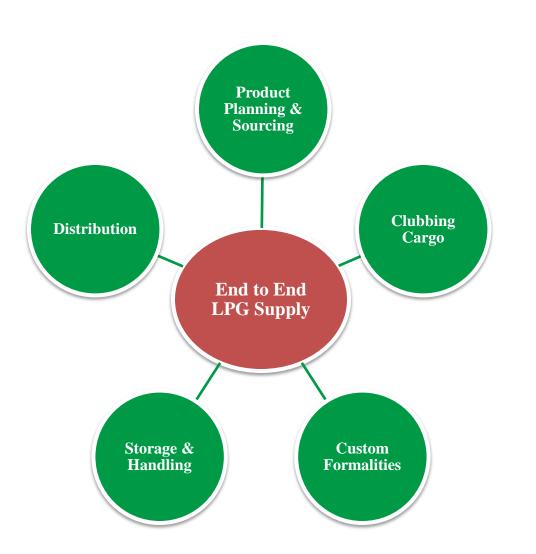
- Third Party Logistics (3 PL) for Bulk LPG and Propane
- Facilities at Mumbai & Pipavav Ports
  - 2 Refrigerated gas tanks at Mumbai and 2
     Spherical Pressurized tanks at Pipavav
  - Mumbai facility is one of the largest in the Private Sector
- Service Offering:
  - Storage, Distribution & handling services for Gas Importers
  - Distribution done through pipeline and tankers to the point of consumption
- Customers:
  - Large Oil Companies





# Gas Sourcing – B2B business





#### Economies of scale

 Clubbing of Cargo helps reduce shipping cost

#### Additional Revenue

- Earn a basic commission / fee for Sourcing
- Storage & Handling Charges at Our Terminals

## Continuous Supply

 Maintain Continuous supply for our Retail Distribution

## Gas Distribution - B2C business



#### Auto Gas Retail

- Distributes LPG as Auto Fuel through a network of Gas stations
- Brand: "Aegis Autogas"
- End Users: Vehicles with Gas Kit
- Distribution Network : 92 Auto Gas stations across 7 States
- Expansion Plan: Around 30 stations under progress

#### **Commercial LPG**

- Supply Packed LPG Cylinders for Commercial & Industrial use
- **Brand** : "Aegis Puregas"
- End Users: Hotels, Restaurants & Other Commercial establishments
- Distribution Network : 37 Distributors across Maharashtra, Karnataka & Gujarat
- Expansion Plan: Expanding Dealerships in New Geographies

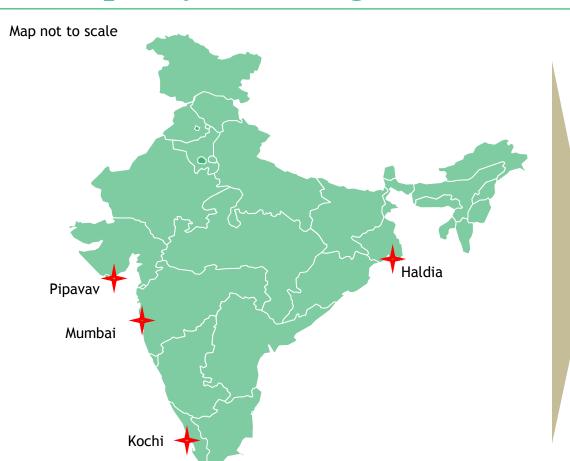
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# **Capacity at Strategic Locations**





Existing	Capacity
Liquid	
Trombay - Mumbai	198,000 KL
Ambapada - Mumbai	75,000 KL
Willingdon Island- Kochi	51,000 KL
Gas	
Trombay - Mumbai	20,000 MT
Pipavav - Gujarat	2,700 MT

Expansion	Capacity
Liquid	
Haldia – West Bengal	60,000 KL
Pipavav – Gujarat	120,000 KL
Gas	
Pipavav – Gujarat	2,700 MT

## **Capacity Post Expansion**

Liquid: ~ 500,000 KL

**Gas: 25,400 MT (Handling Capacity - 850,000 MT)** 

# **Unique Port Infrastructure – A Key Strength**



## Liquid

- Terminals located at Strategic Ports
  - Mumbai, Kochi, Haldia & Pipavav
  - Owns 20-acre land in Mumbai on which it operates a large tank farm connected to 3 jetties at Port
- State of Art Equipments & Pipeline connections to various berths for faster loading / unloading
- Direct pipeline connectivity to Large Customers
- Special Steel tanks, Floating Roof tanks,
   Insulated tanks etc to store Specialty Products
- SAP ECC6 R3 structure including IS Oil module adopted by Refineries
- ISO 9001, 14001 and 18001 Certification

#### Gas

- Owns and Operates Refrigerated Gas Terminal & Jetty pipeline in Mumbai
- Direct pipeline connectivity to Large Customers
- Shell Gas (LPG) India Acquisition in 2010
  - Commercial LPG Cylinders distribution in Gujarat and Maharashtra
  - Cylinder bottling plant in Gujarat
  - LPG storage facility at Pipavav of 2,700 MT
- 92 Auto Gas Stations across 7 States
- SAP ECC6 R3 structure including IS Oil module adopted by Refineries
- ISO 9001, 14001 and 18001 Certification

## **Integrated Supply Chain Management**

Sourcing Shipping Customs Storage Distribution

# **Strong Industry Partners**

































# Entry into new businesses...



#### **Marine Products**

- Launched in January 2012
- DG Shipping Licensee for bunker delivery
- Deliver quality bunker fuels to ships calling at Indian ports in a timely manner

- Easier Souring through existing Oil Companies relationships
- Fuelling ships calling at our Terminals
- Leverage existing tank farm infrastructure and waterfront operations management at various ports
- Kochi Terminal Facility falls in South East Asia China en-route

#### **O&M Services**

- Offers O&M / BOO basis liquid and gas terminals
- Expertise to design, engineer and build such facilities of international standards
- Key Clients: ONGC, MRPL, BPCL, Bharat
   Oman Refineries Limited, Piaggio etc

- Sustainable Revenue Generation
- Leverage expertise deployed by Aegis in its Liquid and Gas Terminals
- On ground Knowledge and Development of workforce

## **Key Growth Drivers**



## **Increase in Capacity in Liquid and Gas Business**

- 60,000 KL Liquid Terminal facility at Haldia to become operational in Q1 FY14
- Upcoming expansion 120,000 KL Liquid Terminal facility & 2,700 MT Gas Terminal facility at Pipavav
- Strengthening Distribution network for Commercial Packed Cylinders
- Expanding Auto Gas Station network in Tier I & II cities

#### **Entry into New Businesses**

- O&M Services: O&M / BOO of Oil & Gas storage installations
- Marine Products : Supply of Bunker fuel to ships

## Recent reforms to boost growth of Gas Distribution business

- Cap on supply of Nine LPG Cylinders to curb diversion of Subsidized Gas Cylinders to Industrial / Commercial / Auto Gas usage - Opens up level playing field for Parallel Marketer
- Direct Cash Transfer of Subsidies through UID to eliminate differential pricing in Domestic Gas
   Cylinder segment Opens up level playing field for Parallel Marketer

# Phase – 1 of expansion at Pipavav Port



- Bulk Liquid Terminal 120,000 KL and Gas Storage Terminal – 2,700 MT of Gas
- All requisite approvals for setting up the Project received
- Groundbreaking completed and project activities started



#### Salient features:

- First Liquid Terminal at Pipavav Port where a new berth for liquid cargo has already been built by the Port
- Strategic location in the gulf of Khambat, 152 nautical miles north of Mumbai
- All weather port with 24x7 operations and modern environment friendly infrastructure facilities
- Well connected through road and rail network

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# **Profitability Statement**



Rs Crs	9m FY13	FY12	FY11
Revenue	3,236	4,464	1,811
Cost of Sales	3,066	4,265	1,650
Other Expenses (Income)	42	60	64
Normalized EBITDA (Segment) *	128	139	97
Finance, Hedging & Forex related Expenses (Net)	48	70	9
Depreciation	13	17	16
Unallocated Expenses	15	11	11
Profit Before Tax	52	41	61
Tax	16	19	14
Profit after Tax	36	22	47

<sup>\* -</sup> Normalized EBITDA – Before Forex Hedging Related expenses

## **Balance Sheet**



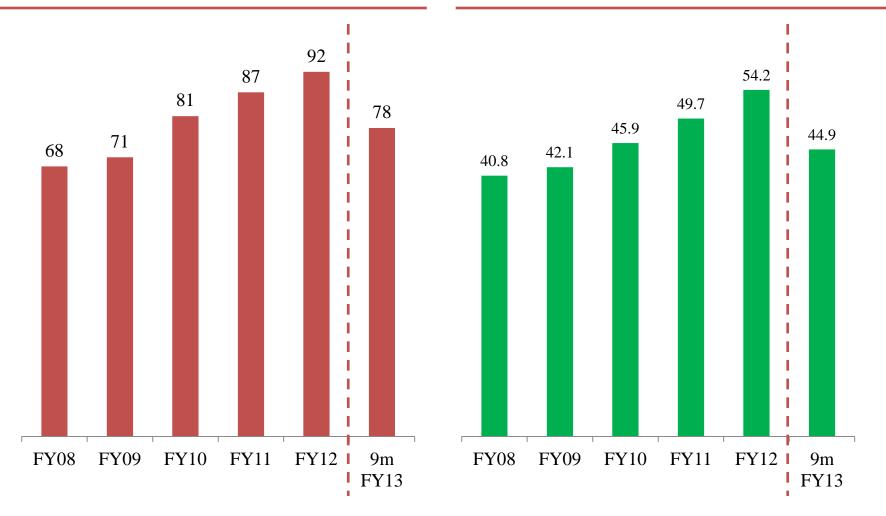
Rs. Crs	Sep-12	Mar-12	Mar-11
	222	200	270
Shareholder's Fund	332	290	278
Share capital	33	33	33
Reserves & Surplus	299	257	245
Minority Interest	4	3	1
Non-current liabilities	137	120	128
Long term borrowings	102	85	96
Other non-current liabilities	17	16	12
Deferred Tax Liability (Net)	18	19	20
Current liabilities	2,849	2,543	143
Short term borrowings / Buyers Credit	2,589	2,007	14
Trade Payables	207	492	94
Other current liabilities	53	44	35
Total Liabilities	3,322	2,956	550
Non-current assets	375	343	308
Fixed assets	319	299	282
Non Current Investments	10	10	2
Other Non-Current Assets	46	34	24
Current assets	2,947	2,613	242
Inventories	34	12	16
Trade receivables	174	524	89
Current Inv,. & Cash and bank	2,541	1,925	112
Other current assets	198	152	25
Total Assets	3,322	2,956	550

## **Liquid Division Performance**



Revenue (Rs. Crs.)

## Normalized EBITDA (Rs. Crs.) \*



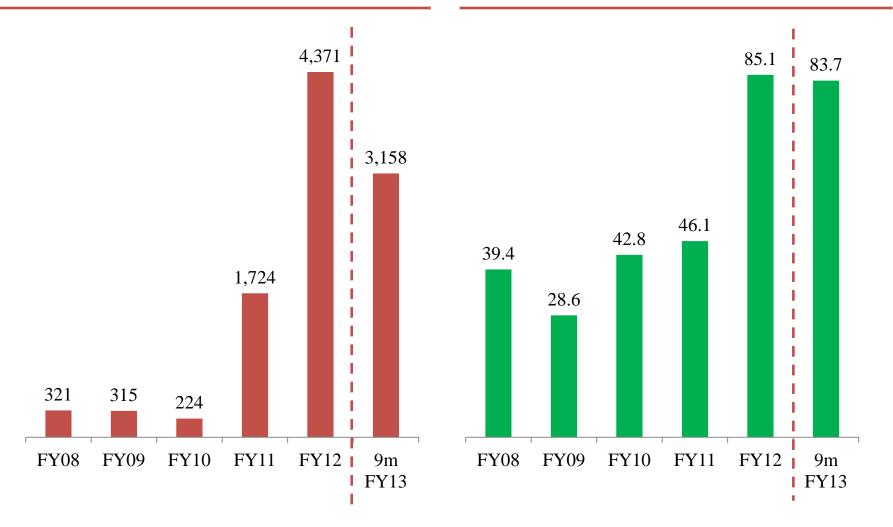
<sup>\* -</sup> Normalized EBITDA – Before Forex, Hedging Related Expenses

## **Gas Division Performance**





## Normalized EBITDA (Rs. Crs.) \*

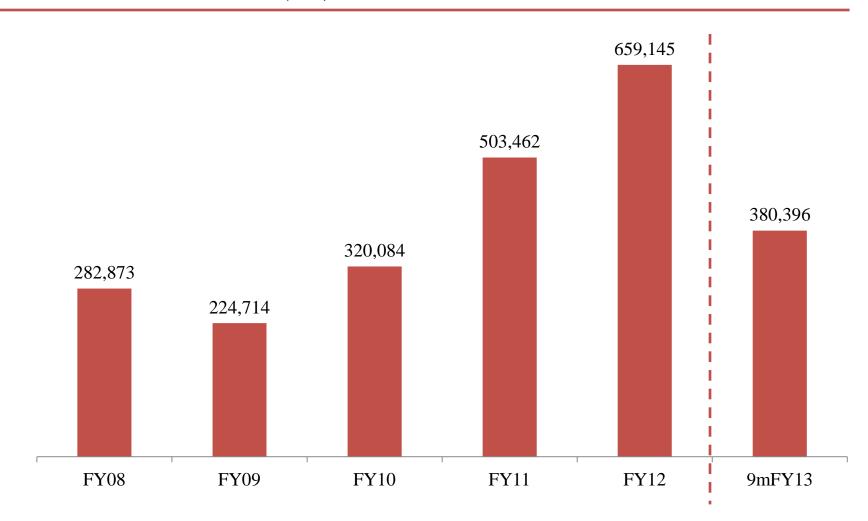


<sup>\* -</sup> Normalized EBITDA – Before Forex, Hedging Related Expenses

## **Gas Division Performance**



## **Gas Volumes at our Terminals (MT)**





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