

Investor Update – Q1FY16

# Sona Koyo Steering Systems Ltd.



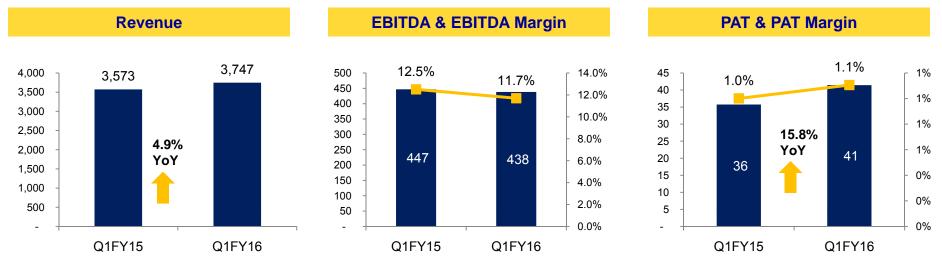
**August 13, 2015** 



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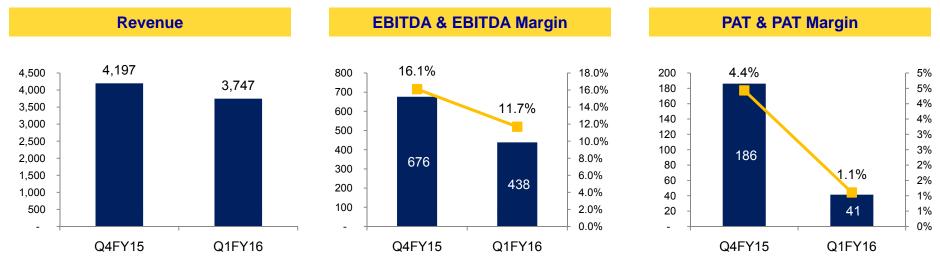
## Q1FY16 Consolidated (YoY): Revenue up 4.9% YoY





- Total revenue up 4.9% YoY to Rs 3,747mn in Q1FY16 compared to Rs 3,573mn in Q1FY15
  - ✓ Key customers like Tata Motors and Maruti displayed good growth in the guarter
- EBITDA down 1.9% YoY to reach Rs 438mn with margin down from 12.5% to 11.7% in Q1FY16
  - ✓ Margins impacted by 18.8% YoY increase in staff cost to reach Rs 405mn in Q1FY16 compared with Rs 341mn in Q1FY15
  - ✓ Increase in staff cost offset by decrease in raw material as a %age of revenues from 67.8% in Q1FY15 to 67.0% in Q1FY16
- PAT after minority interest and share of loss of associate increased 15.8% YoY to Rs 41mn with margin of 1.1%
  - ✓ Decrease in depreciation and amortisation expense from Rs 281mn in Q1FY15 to Rs 245mn in Q1FY16
  - ✓ Other income also increased from Rs 4mn in Q1FY15 to Rs 13mn in Q1FY16

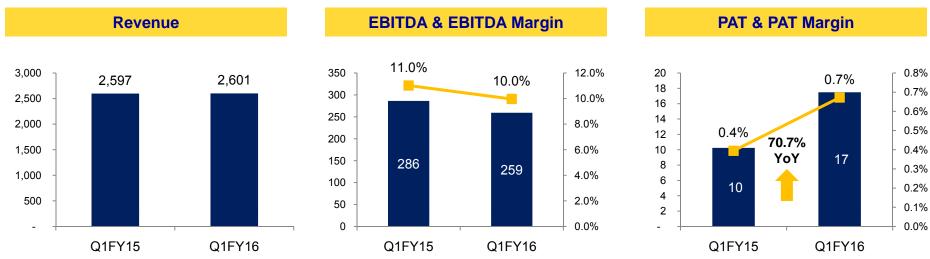




- Total revenue in Q1FY16 decreased to Rs 3,747mn compared to Rs 4,197mn in Q4FY15, due to seasonal nature of the business
- EBITDA at Rs 438mn in Q1FY16 as compared to Rs 676mn in Q4FY15. EBITDA margin contracts to 11.7%
  - ✓ Impacted primarily due to decline in revenues, increase in staff costs as a %age of revenues from 9.3% in Q4FY15 to 10.8% in Q1FY16 and increase in other expenses as a %age of revenues from 10.1% in Q4FY15 to 10.5% in Q1FY16
- PAT after minority interest and share of loss of associate at Rs 41mn in Q1FY16 compared to Rs 186mn in Q4FY15 mainly due to decline in EBITDA

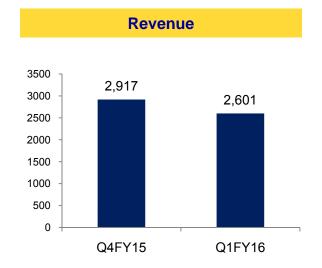
## Q1FY16 Standalone (YoY): Robust expansion in PAT

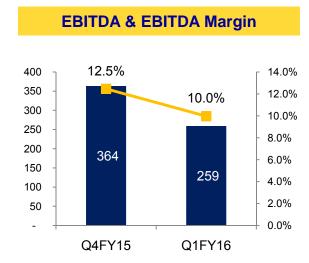


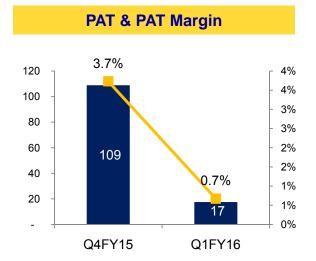


- Total revenue in Q1FY16 at Rs 2,601mn compared to Rs 2,597mn in Q1FY15
- EBITDA in Q1FY16 down 9.4% YoY to Rs 259 mn with margin reducing from 11.0% in Q1FY15 to 10.0% in Q1FY16
  - ✓ Mainly due to increase in staff costs as %age of revenues from 10.7% in Q1FY15 to 12.2% in Q1FY16
  - ✓ Increase in staff cost offset by decrease in raw material as a %age of revenues from 67.7% in Q1FY15 to 66.7% in Q1FY16
- PAT in Q1FY16 at Rs 17mn with PAT margin of 0.7%
  - ✓ Decrease in depreciation and amortisation expense from Rs 219mn in Q1FY15 to Rs 180mn in Q1FY16









- Total revenue in Q1FY16 decreased to Rs 2,601mn compared to Rs 2,917mn in Q4FY15, due to seasonal nature of the business
- EBITDA at Rs 259mn in Q1FY16 as compared to Rs 364mn in Q4FY15. EBITDA margin contracts to 10.0%
  - ✓ Decline due to lower revenues and higher staff and other expenses as %age of revenue
  - ✓ Increase in staff costs as %age of revenues from 10.9% in Q4FY15 to 12.2% in Q1FY16
- PAT at Rs 17mn compared to Rs 109mn in last quarter mainly due to decline in EBITDA

## **Share of driveline product increases**

**Q1FY15** 

11.4%



13.5%





\*Note: Break-up on gross basis, Steering & column product group includes EPAM sales

## **Geographic Sales Mix**



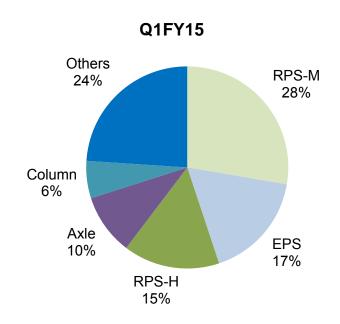
## Capacity utilisation and product-wise revenue break-up

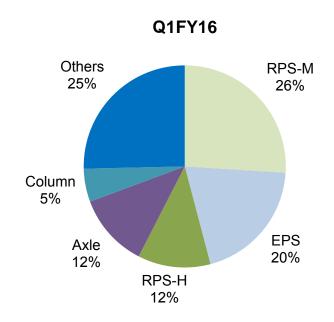


## **Capacity utilization**

- Capacity Utilization across product categories during YTD FY16
  - ✓ Steering Products 54% YTD Jun' 2015
  - ✓ Column Products 64% YTD Jun' 2015
  - ✓ Driveline Products 31% YTD Jun' 2015

## Key steering & driveline products revenue break-up





# **Income Statement & Key Ratios - Consolidated**



### **Consolidated Unaudited Income Statement**

Amount in Rs mn

Particulars	Q1 FY16	Q4 FY15	QoQ (%)	Q1 FY15	YoY (%)	FY15
Net Income from Operations	3,723.6	4,172.5	(10.8%)	3,548.0	4.9%	15,417.6
Other Operating Income	23.2	24.5	(5.3%)	24.6	(5.9%)	112.0
Total Income	3,746.7	4,197.0	(10.7%)	3,572.6	4.9%	15,529.7
Total Expenditure	3,308.5	3,520.9	(6.0%)	3,125.8	5.8%	13,373.1
Consumption of Raw Material	2,510.5	2,706.2	(7.2%)	2,423.4	3.6%	10,335.0
Staff Cost	405.5	391.8	3.5%	341.2	18.8%	1,457.7
Other Expenditure	392.6	422.9	(7.2%)	361.1	8.7%	1,580.3
EBITDA	438.2	676.1	(35.2%)	446.9	(1.9%)	2,156.6
Depreciation & Amortisation	245.1	237.4	3.3%	280.6	(12.6%)	1,036.8
EBIT	193.0	438.7	(56.0%)	166.2	16.1%	1,119.8
Finance Charges	74.0	78.0	(5.1%)	76.4	(3.1%)	311.4
Other Income	12.9	18.9	(31.7%)	4.5	188.1%	48.8
Exceptional items	-	-		-	NM	-
PBT	131.9	379.7	(65.2%)	94.3	39.9%	857.1
Tax (including deferred)	48.8	112.8	(56.7%)	29.1	67.6%	267.1
PAT (before Minority Interest)	83.2	266.9	(68.8%)	65.2	27.6%	589.9
Share of Profit/(loss) of associate	(0.5)	(0.9)	(45.5%)	(1.8)	(71.6%)	(6.5)
Share of (Profit)/ Loss to Minority	41.2	79.9	(48.4%)	27.7	49.0%	204.5
PAT	41.4	186.1	(77.7%)	35.8	15.8%	379.0

<sup>\*</sup>Other Expenditure includes manufacturing costs, administrative costs, selling costs and other expenses

Key Ratios as a % of Total Revenue	Q1 FY16	Q4 FY15	Q1 FY15	FY15
EBIDTA	11.7%	16.1%	12.5%	13.9%
PAT	1.1%	4.4%	1.0%	2.4%
Total Expenditure	88.3%	83.9%	87.5%	86.1%
Raw material	67.0%	64.5%	67.8%	66.5%
Staff Cost	10.8%	9.3%	9.6%	9.4%
Other Expenditure	10.5%	10.1%	10.1%	10.2%

# **Income Statement & Key Ratios - Standalone**



### **Standalone Unaudited Income Statement**

Amount in Rs mn

Particulars	Q1 FY16	Q4 FY15	QoQ (%)	Q1 FY15	YoY (%)	FY15
Net Income from Operations	2,579.7	2,895.6	(10.9%)	2,574.4	0.2%	10,683.6
Other Operating Income	21.4	21.6	(0.6%)	23.0	(6.8%)	102.8
Total Income	2,601.2	2,917.2	(10.8%)	2,597.4	0.1%	10,786.4
Total Expenditure	2,341.9	2,553.6	(8.3%)	2,311.1	1.3%	9,561.2
Consumption of Raw Material	1,734.4	1,929.3	(10.1%)	1,757.4	(1.3%)	7,190.3
Staff Cost	316.9	317.3	(0.1%)	277.9	14.0%	1,196.9
Other Expenditure	290.6	307.0	(5.3%)	275.8	5.4%	1,174.1
EBITDA	259.2	363.6	(28.7%)	286.3	(9.4%)	1,225.1
Depreciation & Amortisation	180.0	172.3	4.5%	219.3	(17.9%)	780.0
EBIT	79.2	191.3	(58.6%)	67.0	18.3%	445.2
Finance Charges	64.4	64.2	0.4%	61.2	5.2%	249.3
Other Income	8.9	11.4	(21.9%)	5.7	55.8%	41.8
Exceptional items	-	-		-	NM	-
РВТ	23.7	138.5	(82.9%)	11.5	106.4%	237.7
Tax (including deferred)	6.2	29.7	(79.0%)	1.2	399.8%	57.9
PAT	17.5	108.9	(83.9%)	10.2	70.7%	179.8

<sup>\*</sup>Other Expenditure includes manufacturing costs, administrative costs, selling costs and other expenses

Key Ratios as a % of Total Revenue	Q1 FY16	Q4 FY15	Q1 FY15	FY15
EBIDTA	10.0%	12.5%	11.0%	11.4%
PAT	0.7%	3.7%	0.4%	1.7%
Total Expenditure	90.0%	87.5%	89.0%	88.6%
Raw material	66.7%	66.1%	67.7%	66.7%
Staff Cost	12.2%	10.9%	10.7%	11.1%
Other Expenditure	11.2%	10.5%	10.6%	10.9%



# **About Us**



# India's largest steering systems manufacturer





~50% share in Indian PV Steering market

### Marquee clientele

MARUTI, Mahindra & Mahindra, Toyota, Tata, Nissan, Honda

### Partnering global leader in steering

Technical partnership with world's leading steering manufacturer, JTEKT ● Corp, Japan

### **Strategic locations**

Proximity to key auto clusters in India

### High on quality

Winner of TPM Excellence Award

### **Unmatched R&D capabilities**

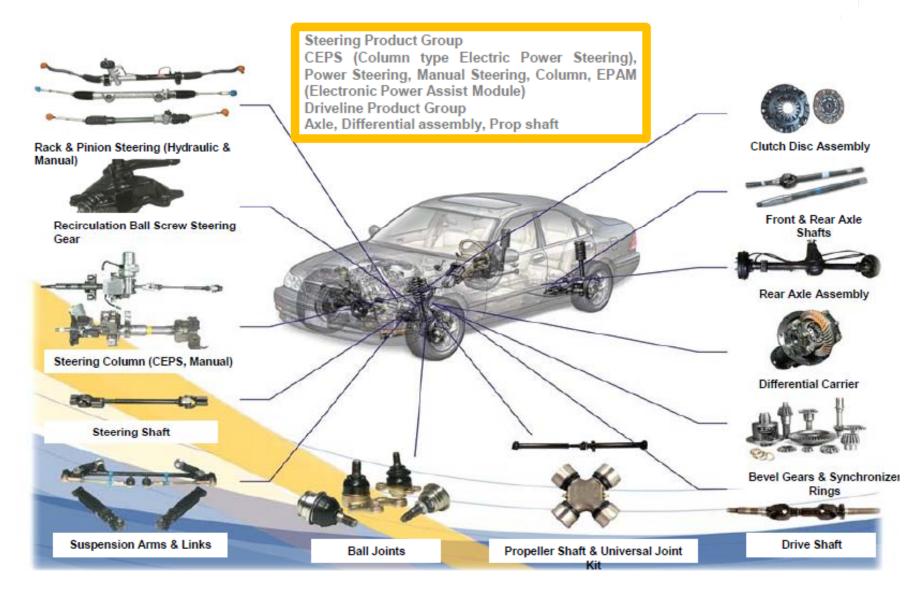
In-house developed award winning EPAM for off-highway vehicles

### **Resilient performance**

Turnover of Rs 14.9bn, 4-year PAT CAGR of 41%

## **Building comprehensive steering systems...**





# ..... For all major domestic and global OEM brands



### **Domestic**









Αυδι



Global















































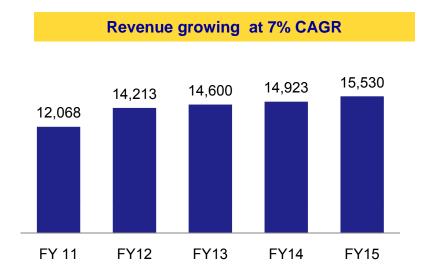


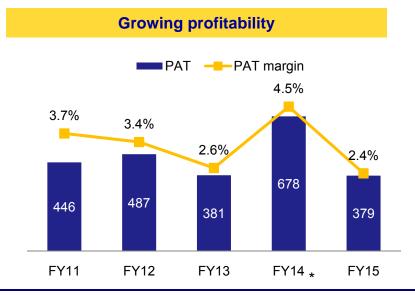


## **Delivering robust financial performance**

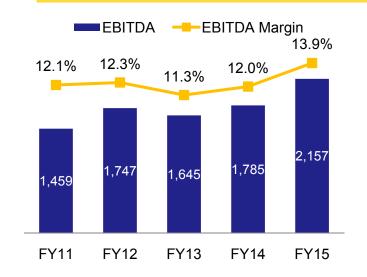


Consolidated financials, Amount in □mn





### **EBITDA expansion led to 10% CAGR**

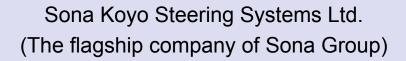


- Maintained positive growth momentum even in industry downturn. FY15 revenue growth improves marginally with revival in passenger vehicle segment of the industry
- Raw material cost has come down owing to localization and backward integration which led to expansion in EBITDA margin

<sup>\*</sup> FY14 PAT includes exceptional gain of Rs 354mn rising due to profit from sale of long-term investment held in Fuji Autotech Europe S.A.S.

# **Corporate Structure**





49% 51%

JTEKT Sona Automotive India Ltd. (C-EPS Systems)

Sona Fuji Kiko Automotive Ltd. (component mfg used in C-EPS)

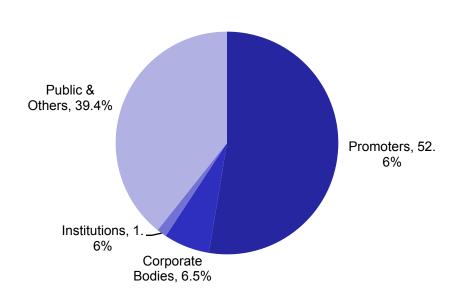
# **Equity holding structure**

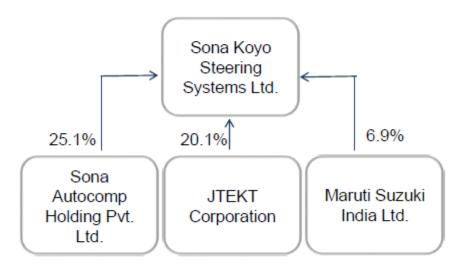


Shareholding pattern (As on 30<sup>th</sup> June, 2015)

**Promoter and Promoter Group Shares outstanding – 104,480,309** 

Equity Shares Outstanding-198,741,832







## For any Investor Relations queries please contact:

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#### About Sona Koyo Steering Systems Ltd.

Sona Koyo Steering Systems Limited (SKSSL) is a technical and financial joint venture company of JTEKT Corporation, Japan, the global technology leader in Steering Systems. With a market share of 45%, SKSSL is the largest manufacturer of steering gears in India and is the leading supplier of Hydraulic Power Steering Systems, Electric Power Steering Systems, Manual Rack & Pinion Steering Systems and Collapsible, Tilt and Rigid Steering Columns for Passenger Vans and MUVs. SKSSL is the first steering systems company in the world to have bagged the prestigious Deming award, the world's most coveted honour for excellence in Total Quality Management. For more information please visit <a href="https://www.sonagroup.com">www.sonagroup.com</a>

#### **Forward Looking Statement**

Certain statements in this document with words or phrases such as "will", "should", etc., and similar expressions or variation of these expressions or those concerning our future prospects are forward looking statements. Actual results may differ materially from those suggested by the forward looking statements due to a number of risks or uncertainties associated with the expectations. These risks and uncertainties include, but are not limited to, our ability to successfully implement our strategy and changes in government policies. The company may, from time to time, make additional written and oral forward looking statements, including statements contained in the company's filings with the stock exchanges and our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.