

7<sup>th</sup> April, 2016

EXPECT MORE

To,

The Bombay Stock Exchange Limited,

(Stock Code: 533202) Floor 25, P J Towers, Dalal Street,

Mumbai 400 001 India

The National Stock Exchange of India

Ltd.,

(Stock Code: NITESHEST, Series- EQ)

Exchange Plaza, Plot No. C/1, G Block Bandra – Kurla Complex

Bandra (E)

Mumbai - 400 051

Dear Sir / Madam,

Sub: Intimation of schedule of Analysts/Institutional Investor Meeting.

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 the Company hereby informs the exchange that meeting of Financial Analysts/Institutional Investor, subject to changes due to any exigencies on behalf of the Analysts/Investors or the Company will be held on Friday, 8<sup>th</sup> April, 2016 at Mumbai.

The presentation to be shared with them is also submitted to the exchange. The presentation is already uploaded on the website of Company i.e. www.niteshestates.com.

We request you to take the same on record.

Thanking you,

For NITESH ESTATES LIMITED

D Srinivasan

**Company Secretary & Chief Compliance Officer** 

Encl.: a/a













Corporate Presentation February 2016



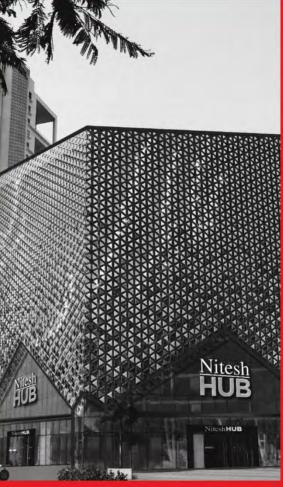
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**Company Overview** 

EXPECT MORE

## Nitesh Estates: At a Glance



### Strong brand equity, business processes & partnerships to attain the next stage of growth





**Platform** Agreement with Goldman Sachs: **Expand Rental** Revenue Stream



**Eminent** Board of **Directors** 



Long Term Institutional Investors: HDFC, Apollo Global



**Professional** Management and Mature Business Processes



Leading Global Design & Construction **Partners** 

## Nitesh Estates: At a Glance



## Brought over 21.85 million sq. ft. of area under development in 10 years since inception



Residential

- 19 ongoing projects at various stages of construction, with a total developable area of 13.14 mn sq. ft.
- Revenue potential of over Rs. 46,000 million over 3-5 years



Commercial

- Attain rental income of Rs. 3,000 million annually within the next 5 years
- 4 ongoing/upcoming commercial properties in Bangalore central business district (CBD) covering an area of over 0.45 mn sq. ft.



Hotel

- Developed The Ritz Carlton Hotel in Bangalore
- Operational since October 2013 with occupancy growing steadily to over 60% currently
- Won coveted awards in short span of time including Conde Nast and Travel + Leisure



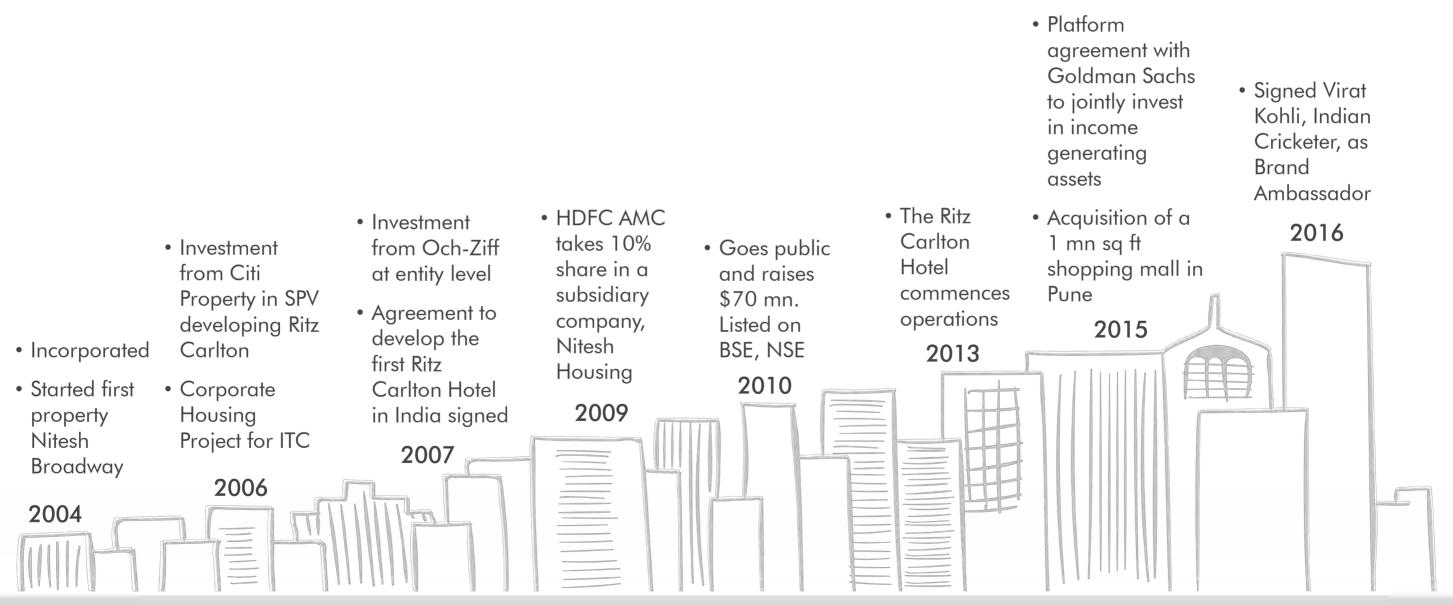
**Shopping Mall** 

- One operational shopping mall in Koregaon, Pune with an area of 1 mn sq. ft. and occupancy of over 50%; expected to be leased out completely during FY2017
- Currently developing Nitesh Mall covering an area of 1.11 mn sq. ft.

# Steady Growth Path



### Touching new heights with "leaders" becoming "partners for growth"



## **Board of Directors**



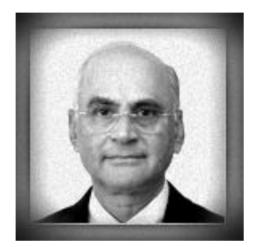
### Eminent Board with a high proportion of independent directors



Nitesh Shetty Chairman & **Managing Director** 



Dipali Khanna Independent Director Financial Advisor



G. N. Bajpai Independent Director Ex-Chairman, SEBI



Ashok Aram Independent Director MD, Deutsche Bank (MENA)



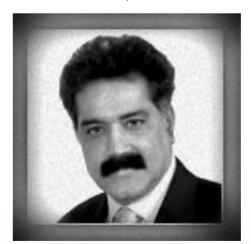
M. D. Mallya Independent Director Ex-CMD, Bank of Baroda



Mahesh Bhupathi Non-Executive Director International Tennis Player



**Jagdish Capoor** Independent Director Ex-Chairman, HDFC Bank



L.S. Vaidyanathan **Executive Director** 



Sudhakar Rao Independent Director Ex-Chief Secretary, Karnataka



Ashwini Kumar Executive Director & Chief Operating Officer

## **Management Team**



### Strong and experienced management team



Nitesh Shetty Chairman & Managing Director



L.S. Vaidyanathan **Executive Director** 



Ashwini Kumar **Executive Director & Chief Operating Officer** 



M.A. Venkateshan Chief Financial Officer



Pradeep Narayan EVP and Head, Sales & Marketing



Prema Ram **EVP, Shared Services** 



Vivek Sharma EVP and Head, Retail & Commercial



Prabhakar Udipi G. **EVP, Contract &** Procurement



Vijendra Kumar VP, Design Planning



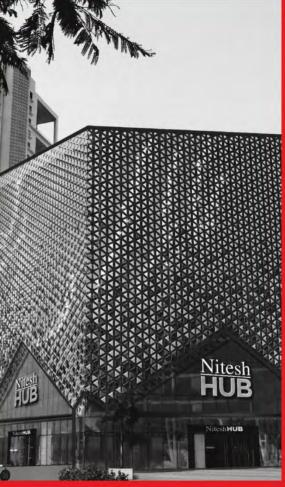
Mahesh Kumar DV VP, Quality & Project Monitoring



Srinivasan D. Company Secretary & Chief Compliance Officer











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**Strategic Direction** 

# Clear Strategic Direction



- Committed to Quality, Innovation and Customer Satisfaction
- Growing the residential segment in Bangalore varied mix by price, location and type of homes
- Drive revenue diversification and expand rental income to Rs. 3,000 million annually in next 5 years
- Investment in systems & technologies to enhance business decision making and operational rigour
- Selectively evaluate opportunities to expand presence in other key cities in India
- Manage and promote talent by providing growth opportunities, rewards, respect, learning and fun

## Joint Venture with Goldman Sachs



### In line with the strategy of diversifying annuity revenue stream



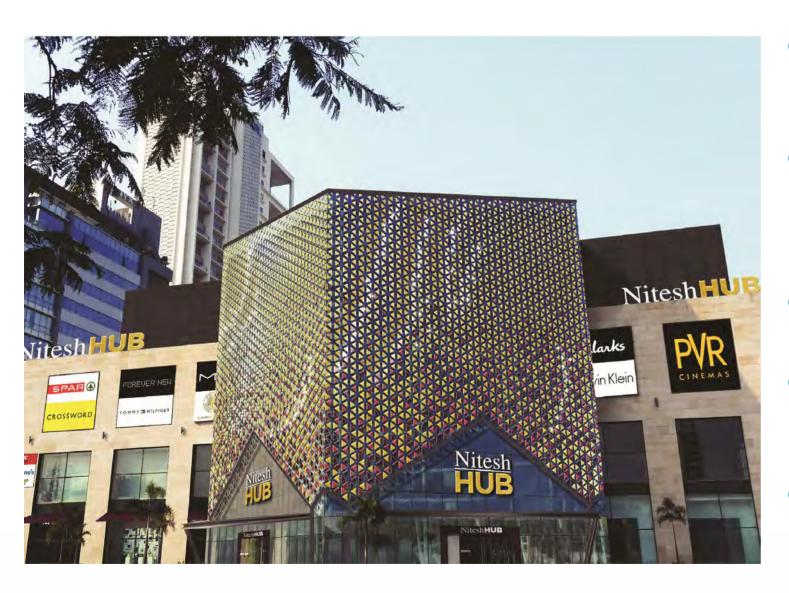


- Nitesh Estates and Goldman Sachs, a global financial institution signed a partnership platform agreement (MOU)
- Under this platform arrangement Goldman Sachs will make investments through Nitesh Estates SPVs, Associates, Subsidiaries and JVs
- Investments will be made in income generating grade A office buildings, shopping malls and luxury hotels across Tier I cities in India
- Total assets/investments under the partnership will be upto \$250 million
- This partnership will increase the asset base of the Company in next 3-5 years

## **Nitesh Hub**



### Further, diversifying for enhancing rental income stream



- Spread over 6 acres of land, with a built up area of 1 mn sq ft, the mall is located in Koregaon, an upmarket prime location in Pune
- Has the capacity to accommodate 130 retail outlets and houses luxury brands such as Collective, Swarovski, Calvin Klein, Tommy Hilfiger, M.A.C, U.S Polo Assn. and Crossword
- Operational cinemas of PVR and hypermarket of SPAR draws high footfalls
- Strategic location facilitates higher footfall for the shops and is expected to generate a rental income of Rs. 450 mn per annum
- Current occupancy of around 50%; Expect the mall to be fully occupied in the next fiscal year

## The Ritz Carlton Hotel



### Super luxury hotel reinforcing the Nitesh brand in the luxury space

















- Nitesh Estates has developed India's first Ritz Carlton hotel, one of the world's finest luxury hotel brands
- Commenced commercial operations from October 31, 2013 and provides a recurring revenue stream to the Company and an association with a global iconic brand
- A 5-star luxury hotel located in the Central Business District of Bangalore at Residency Road
- Spread over an area of 0.50 msft with 277 richly appointed rooms, 5 world class restaurants offering guests multi-cuisine dining experience
- Also offers 18,000 sq. ft. of stylish indoor ballrooms and outdoor venues
- Current occupancy level of over 60% couple with good performance of the restaurants and ballroom
- Within a short span of time after being operational, the Hotel has won several coveted awards such as Conde Nast, Travel + Leisure, GeoSpa Asia











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**Project Snapshot** 

## **Proven Track Record**



### Brought 21.85 mn sq. ft. of area under development



### Completed Projects (3.61 mn sq. ft.)

- The Ritz Carlton Hotel with with 277 richly appointed rooms, 5 world class restaurants
- 8 premium residential projects developed over 1.38 mn sq. ft.
- 0.49 mn sq. ft. corporate housing project for ITC
- 3 commercial properties in Bangalore covering 0.24 mn sq. ft.
- Nitesh Hub, an operational shopping mall in Koregaon, Pune with an area of 1 mn sq. ft.



### Ongoing / Upcoming Projects and Future Development (18.24 mn sq. ft.)

- 19 residential projects at various stages of construction, with a developable area of 13.14 mn sq. ft.
- Nitesh Mall with a developable area of 1.11 mn sq. ft.
- 4 commercial properties with 0.45 mn sq. ft. area under development
- 3.54 mn sq. ft. of area available for future development

# **Completed Projects**





#### Nitesh Mayfair

• Completion: 2007

• Location: Lavelle Road, Bangalore

• Segment: High Income • Area: 0.03 mn sq. ft



#### Nitesh Wimbledon Park

Completion: 2007

• Location: Race Course Rd, Bangalore

• Segment: High Income • Area: 0.03 mn sq. ft.



#### Nitesh Buckingham Gate

Completion: 2009

• Location: Lavelle Road, Bangalore

• Segment: High Income • Area: 0.07mn sq. ft.



#### Nitesh Canary Wharf

Completion: 2010

• Location: Bride Street, Bangalore

• Segment: High Income

• Area: 0.03 mn sq. ft.



#### Nitesh Forest Hills

• Completion: 2010

• Location: Whitefield, Bangalore

Segment: Mid Income

•Area: 0.53 mn sq. ft.



#### Nitesh Garden Enclave

Completion: 2010

· Location: Bellary Road, Bangalore

• Segment: High Income

Area: 0.49 mn sq. ft.



#### Nitesh Camp David

• Completion: 2013

• Location: Frazer Town, Bangalore

• Segment: Mid Income

•Area: 0.03 mn sq. ft.



#### Nitesh Central Park

Completion: 2013

Location: Bellary Road, Bangalore

• Segment: Mid Income

•Area: 0.28 mn sq. ft



#### Nitesh Flushing Meadows

• Completion: 2014

• Location: Whitefield, Bangalore

•Segment: Mid Income

•Area: 0.38 mn sa. ft



#### Nitesh Broadway

Completion: 2004

• Location : MG Road, Bangalore

• Clients: HDFC Mutual Fund

• Area: 0.08 mn sa. ft



#### Nitesh Time Square

• Completion: 2007

• Location : MG Road, Bangalore

• Clients: Corporation Bank, Reliance Jio

• Area: 0.13 mn sa. ft.



#### Nitesh Lexington Avenue

• Completion: 2011

• Location: Brigade Road, Bangalore

• Clients: Bank of Baroda

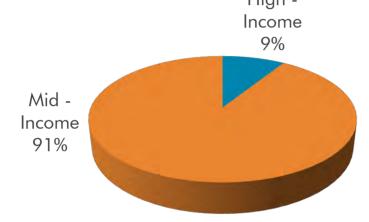
•Area: 0.03 mn sa. ft

# **Ongoing Projects Snapshot**

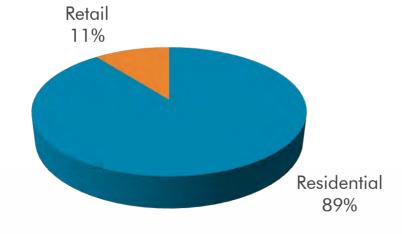


### Total of 24 projects with 14.70 mn sq. ft. area currently under development

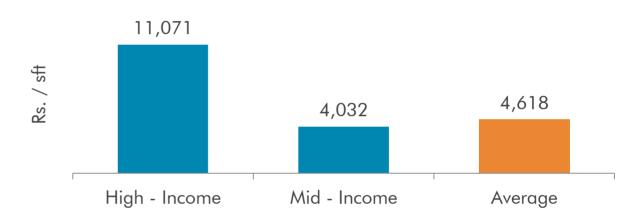
19 residential projects in high and mid income segments... High -



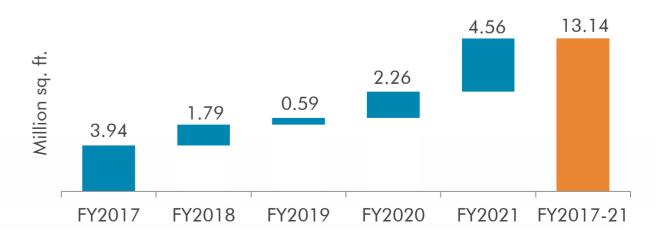
Current project mix focused towards residential...



... with one of the highest average price realisation in the industry

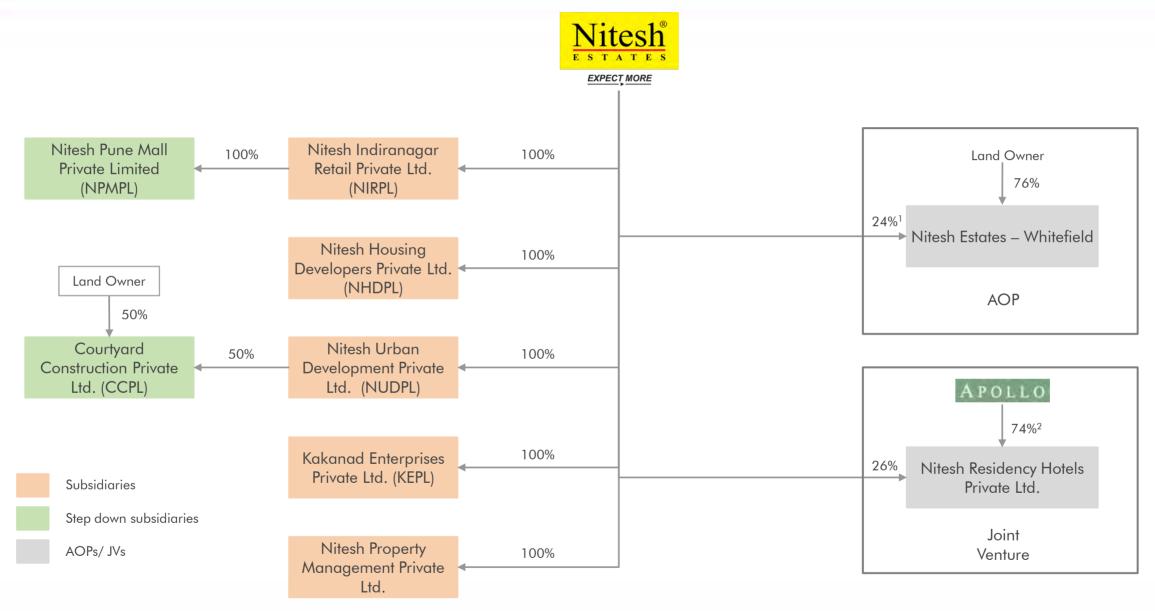


... with project completion schedule providing visibility over 5 years



## **Organization Structure**





#### Notes.

- 1. As per the terms of the AOP agreement, Nitesh Estates is entitled to 24% of the net profits of the AOP
- 2. Citi Property Investors had invested in the project in 2006. Apollo Global Management acquired Citi Property Investors in 2010
- 3. NPMPL owns the recently acquired mall in Pune; NIRPL is constructing a mall in Bangalore (50% JDA with the land owner)

# **Ongoing Projects**



### Cumulative Sales Value of Rs. 14,306 mn through the sale of 3.10 mn sq. ft. area

|     |                         | Cumulative      |               |                         |                                  |                                    |                                |
|-----|-------------------------|-----------------|---------------|-------------------------|----------------------------------|------------------------------------|--------------------------------|
| No. | Projects                | % Units<br>Sold | Units<br>Sold | Sales Value<br>(Rs. mn) | Income<br>Recognized<br>(Rs. mn) | Income<br>Unrecognized<br>(Rs. mn) | Cost<br>Recognized<br>(Rs. mn) |
| 1   | Nitesh Caesar's Palace  | 100%            | 355           | 1,924                   | 1,924                            | -                                  | 1,276                          |
| 2   | Nitesh Hyde Park        | 100%            | 501           | 2,177                   | 1,430                            | -                                  | 903                            |
| 3   | Nitesh Columbus Square  | 100%            | 241           | 1,469                   | 1,282                            | 187                                | 904                            |
| 4   | Nitesh Logos            | 88%             | 7             | 672                     | 499                              | 174                                | 409                            |
| 5   | Nitesh Cape Cod         | 81%             | 247           | 2,105                   | 1,304                            | 801                                | 995                            |
| 6   | Nitesh Long Island      | 58%             | 186           | 922                     | 355                              | -                                  | 164                            |
| 7   | Nitesh Napa Valley      | 50%             | 43            | 1,701                   | 1,135                            | 566                                | 652                            |
| 8   | Nitesh Melbourne Park   | 43%             | 124           | 1,234                   | -                                | 1,234                              | -                              |
| 9   | Nitesh Chelsea          | 30%             | 50            | 414                     | -                                | 414                                | -                              |
| 10  | Nitesh Park Avenue      | 29%             | 4             | 312                     | -                                | 312                                | -                              |
| 11  | Nitesh Knightsbridge    | 25%             | 2             | 122                     | -                                | 122                                | -                              |
| 12  | Nitesh British Columbia | 24%             | 80            | 458                     | -                                | 311                                | -                              |
| 13  | Nitesh Virgin Island    | 22%             | 66            | 278                     | -                                | 278                                | -                              |
| 14  | Nitesh Rio              | 15%             | 14            | 167                     | -                                | 167                                | -                              |
| 15  | Nitesh Fisher Island    | 5%              | 1             | 47                      | -                                | 47                                 | -                              |
| 16  | Nitesh Hunter Valley    | 4%              | 30            | 215                     | -                                | 215                                | -                              |
| 17  | Nitesh Palo Alto        | 2%              | 4             | 87                      | -                                | 87                                 | -                              |
|     | Total                   |                 | 1,955         | 14,306                  | 7,929                            | 4,883                              | 5,305                          |

# **Ongoing Projects**



## Remaining Income potential of Rs. 33,058 mn by FY2021

| Overall:   |        |  |  |  |
|--|--------|--|--|--|
| Total Developable Area (mn sq. ft.)  | 13.14  |  |  |  |
| Total Saleable Area (mn sq. ft.)   | 10.59  |  |  |  |
| Total Saleable Area (mn sq. ft.) (excluding Land Owner's share in case of Area Sharing projects) | 8.12   |  |  |  |
| Area Sold till December 31, 2015 (mn sq. ft.)  | 3.10   |  |  |  |
| Total Sales Value Potential (Rs. mn)   | 46,019 |  |  |  |
| Sales Booked till December 31, 2015 (Rs. mn)   | 14,306 |  |  |  |
| Collections till December 31, 2015 (Rs. mn)  | 10,467 |  |  |  |
| Company's Share:   |        |  |  |  |
| A. Total Sales Value Potential (Rs. mn)  | 40,987 |  |  |  |
| A1. Sales Booked till December 31, 2015 (Rs. mn)   | 12,812 |  |  |  |
| A2. Collections till December 31, 2015 (Rs. mn)  | 8,887  |  |  |  |
| A3. Income Recognized till December 31, 2015 (Rs. mn)  | 7,929  |  |  |  |
| B. Total Expected Project Cost (Rs. mn)  | 27,839 |  |  |  |
| B1. Cost Incurred till December 31, 2015 (Rs. mn)  | 6,052  |  |  |  |
| B2. Cost Recognized till December 31, 2015 (Rs. mn)  | 5,305  |  |  |  |
| C. Income Unrecognized till December 31, 2015 (Rs. mn) (A1 – A3)                                 | 4,883  |  |  |  |
| D. Remaining Sales Potential from Ongoing Projects by FY2021 (Rs. mn) (A – A1)                   |        |  |  |  |
| E. Total Income Potential from Ongoing Projects by FY2021 (Rs. mn) (C + D)                       | 33,058 |  |  |  |

# Ongoing Projects – Residential



### Total Sales Potential of Rs. 46,019 mn from 19 Current Residential Projects

| No.   | Project                 | Land<br>Agreement | Location <sup>1</sup> | Segment       | Completion<br>Date | Land Area<br>(acres) | Developable Area<br>(mn. sq. ft.) | Total<br>Units | Company's Share<br>(%) |
|-------|-------------------------|-------------------|-----------------------|---------------|--------------------|----------------------|-----------------------------------|----------------|------------------------|
| Area  | Sharing                 |                   |                       |               |                    |                      |                                   |                |                        |
| 1     | Nitesh Columbus Square  | JDA               | Bellari Road          | Mid - Income  | FY2017             | 4.36                 | 0.73                              | 364            | 66%                    |
| 2     | Nitesh Caesar's Palace  | JDA               | Kanakpura Road        | Mid - Income  | FY2017             | 5.00                 | 0.94                              | 498            | 69%                    |
| 3     | Nitesh Logos            | JDA               | Aga Abbas Ali Road    | High - Income | FY2017             | 0.64                 | 0.09                              | 16             | 48%                    |
| 4     | Nitesh Fisher Island    | JDA               | Goa                   | High - Income | FY2018             | 9.32                 | 0.20                              | 36             | 60%                    |
| 5     | Nitesh Cape Cod         | JDA               | Outer Ring Road       | Mid - Income  | FY2018             | 4.38                 | 1.00                              | 417            | 76%                    |
| 6     | Nitesh Napa Valley      | JDA               | Bellari Road          | High - Income | FY2018             | 20.13                | 0.59                              | 133            | 63%                    |
| 7     | Nitesh Knightsbridge    | JDA               | Sadashivanagar        | High - Income | FY2019             | 0.32                 | 0.05                              | 15             | 50%                    |
| 8     | Nitesh Park Avenue      | JDA               | Sankey Road           | High - Income | FY2020             | 0.62                 | 0.14                              | 28             | 50%                    |
| 9     | Nitesh Melbourne Park   | JDA               | Hennur                | Mid - Income  | FY2020             | 14.00                | 0.98                              | 440            | 66%                    |
| 10    | Nitesh Chelsea          | JDA               | Bommasandra           | Mid - Income  | FY2020             | 3.12                 | 0.49                              | 262            | 64%                    |
| 11    | Nitesh Grand Canynon    | JDA               | Electronics City      | Mid - Income  | FY2020             | 6.50                 | 0.65                              | 362            | 66%                    |
| 12    | Nitesh Hunter Valley    | JDA               | Hennur                | Mid - Income  | FY2021             | 21.53                | 2.20                              | 1091           | 68%                    |
| 13    | Nitesh Virgin Island    | JDA               | Old Madras Road       | Mid - Income  | FY2021             | 7.73                 | 1.04                              | 471            | 65%                    |
| 14    | Nitesh Soho             | JDA               | Ali Askar Road        | High - Income | FY2021             | 2.44                 | 0.11                              | 55             | 89%                    |
| Rever | nue Sharing             |                   |                       |               |                    |                      |                                   |                |                        |
| 15    | Nitesh Hyde Park        | JDA               | Bannergatta Road      | Mid - Income  | FY2017             | 5.43                 | 0.68                              | 501            | 61%                    |
| 16    | Nitesh Long Island      | JDA               | Devanahalli           | Mid - Income  | FY2017             | 43.00                | 0.89                              | 321            | 31%                    |
| 17    | Nitesh Rio              | JDA               | Kanakapura Road       | Mid - Income  | FY2017             | 14.00                | 0.61                              | 95             | 28%                    |
| 18    | Nitesh British Columbia | JDA               | Anjanapura            | Mid - Income  | FY2019             | 4.70                 | 0.54                              | 329            | 68%                    |
| 19    | Nitesh Palo Alto        | JDA               | ORR, Marathalli       | Mid - Income  | FY2021             | 11.12                | 1.21                              | 251            | 62%                    |
| Total |                         |                   |                       |               |                    | 178.34               | 13.14                             | 5,685          |                        |

<sup>1.</sup> All projects in Bangalore except Nitesh Fisher Island

<sup>2.</sup> Total Units include Land Owners' share

# Ongoing/Upcoming Projects – Commercial / Retail



## 1.56 mn sq. ft. of ongoing and upcoming commercial / retail projects

| No.   | Project               | Land<br>Agreement | Location          | Segment    | Land Area<br>(acres) | Developable Area<br>(mn. sq. ft.) | Company's Share<br>(%) |
|-------|-----------------------|-------------------|-------------------|------------|----------------------|-----------------------------------|------------------------|
| 1     | Nitesh Plaza          | JDA               | Commissariat Road | Commercial | 2.50                 | 0.04                              | 50%                    |
| 2     | Nitesh Madison Square | JDA               | Cunningham Road   | Commercial | 0.48                 | 0.05                              | 50%                    |
| 3     | Nitesh Soho           | JDA               | Ali Askar Road    | Commercial | -                    | 0.30                              | 37%                    |
| 4     | Nitesh Tribecca       | JDA               | Old Airport Road  | Commercial | 4.00                 | 0.06                              | 60%                    |
| 5     | Nitesh Mall           | JDA               | Indiranagar       | Retail     | 5.06                 | 1.11                              | 50%                    |
| Total |                       |                   |                   |            | 12.04                | 1.56                              |                        |

# **Future Development**

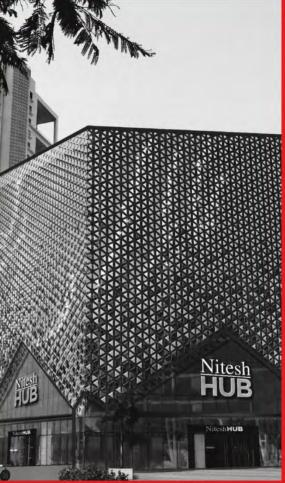


## 3.54 mn sq. ft. of area available for future development

| No.   | Project Location        | Land<br>Agreement | Segment                   | Land Area<br>(acres) | Developable Area<br>(mn. sq. ft.) |
|-------|-------------------------|-------------------|---------------------------|----------------------|-----------------------------------|
| 1     | Devanahalli, Bangalore  | JDA               | High - Income Residential | 12.00                | 0.51                              |
| 2     | Kakkanad, Kochi         | JV                | Commercial / Residential  | 8.00                 | 1.64                              |
| 3     | Chennai                 | MOU               | Commercial / Residential  | 8.26                 | 1.00                              |
| 4     | Bolghatty Island, Kochi | MOU               | Hospitality               | 3.56                 | 0.39                              |
| Total |                         |                   |                           | 31.82                | 3.54                              |











Corporate Presentation February 2016

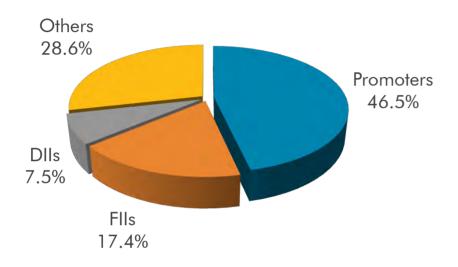
**Financial Overview** 

# **Ownership Structure**



### Backed by long term institutional investors

### Shareholding Pattern (31-December-2015)



### **Top Institutional Shareholders**









### **Shareholding Pattern Trend**

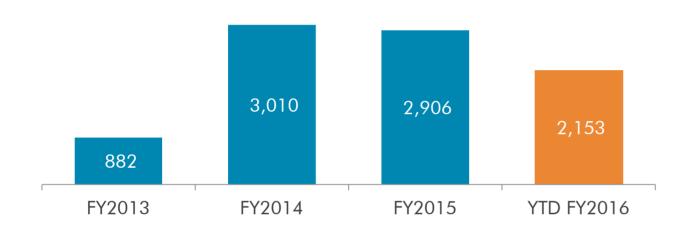
| Shareholders (%) | Dec-14 | Mar-15 | Jun-15 | Sep-15 | Dec-15 |
|------------------|--------|--------|--------|--------|--------|
| Promoters        | 46.34  | 46.51  | 46.51  | 46.59  | 46.49  |
| FIIs             | 18.37  | 17.63  | 17.63  | 17.42  | 17.42  |
| DIIs             | 7.49   | 7.48   | 7.47   | 7.48   | 7.54   |
| Others           | 27.78  | 27.38  | 28.39  | 28.51  | 28.55  |
| Total            | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |

## **Financial Performance**



### Consistent revenue performance

### Revenue (Rs. million)



### EBITDA (Rs. million) and Margin (%)



### **Capital Structure**

| Rs. million               | 31-12-15 | 31-03-15 | 31-03-14 | 31-03-13 |
|---------------------------|----------|----------|----------|----------|
| Shareholder's Equity      | 3,138    | 3,278    | 3,262    | 3,209    |
| Total Debt                | 8,118    | 4,176    | 3,362    | 2,709    |
| Cash and Cash Equivalents | 144      | 280      | 364      | 279      |
| Net Debt                  | 7,974    | 3,897    | 2,998    | 2,431    |

# **Key Takeaways**



- An integrated property developer with strong brand equity and presence across all asset classes
- Projects mostly executed through the "joint development" model which ensures properties in premium locations, lock-in of minimal funds and quicker monetization
- Strong pipeline and balanced portfolio of projects
  - Brought around 22 mn sq ft of area under development since inception in 2004
- Currently main focus on residential segment in Bangalore
  - 19 ongoing residential projects have revenue potential of close to Rs. 46,019 mn
- The Ritz Carlton Hotel and Nitesh Hub add steady cash flow streams and significant value to the Company
- Selectively looking at opportunities of diversifying in other cities in India
- Platform agreement with Goldman Sachs to significantly enhance rental revenue stream
- Strong and experienced board of directors and management team
- Book Value per share of Rs. 21.52 with the Price/Book Value ratio of 0.57x
- Investments from leading domestic and international institutional investors
- Relationship with some of the leading players across value chain



### Nitesh Estates Limited

(CIN: L07010KA2004PLC033412)

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#8 MG Road, Bangalore – 560001

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