



6<sup>th</sup> December, 2017

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Mumbai Kind Attn: Manager, Listing Department Email Id: <u>neaps@nse.co.in</u> Stock Code - SONATSOFTW BSE Limited P.J. Towers, Dalal Street Mumbai Kınd Attn: Manager, Listing Department Email Id: <u>listing.centre@bseindia.com</u> Stock Code - 532221

Dear Sirs,

Sub: Disclosure under Regulation 30(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

With reference to above cited regulation(s) and other applicable provisions, we are hereby attaching the presentation made at the investor/analyst meeting held on 5<sup>th</sup> December, 2017.

The same is also available on the website of the Company www.sonata-software.com.

Please take the same on your record.

Thanking you,

Yours faithfully For **Sonata Software Limited** 

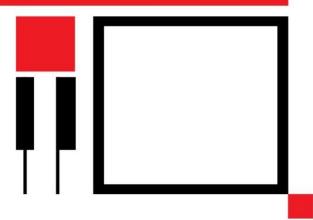
Kundan K. Lal Company Secretary and Head of Legal



# Pioneering with **PLATFORMATION**



### Sonata Software Investor Deck Q2 FY 17-18



Platform-based Digital Business Transformation

### Disclaimer



This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events and involves known and unknown risks, uncertainties and other factors. Sonata Software Limited (The "Company") cannot guarantee that these assumptions and expectations are accurate or exhaustive or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements. No obligation is assumed by the Company to update the forward-looking statements contained herein.

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### Sonata Vision



A world class firm that is a benchmark for Catalyzing Business Transformation for our Clients, Fulfilling Employee Aspirations & Caring for our wider Community

> through Depth of: Thought Leadership Customer Centricity Execution Excellence



#### For the Customers

IT Partner of choice for transformation thru deeper industry, technology & customer focus



#### For the Employee

A fun & fearless environment where the potential & passion for work flourishes



#### For the Community

CSR initiatives to support IT needs of projects with Social impact



### '86-'92 : Indian Software Product Pioneer

| Draducad and   | '92 – '12 : 360 IT Service Provider                                      |   |                                      |  |  |
|--|--|---|--------------------------------------|--|--|
| Produced and<br>distributed its own<br>portfolio of<br>software products | Extends core<br>capability to<br>services in<br>Software<br>Engineering, | '13 – '16 Digital<br>Industry focused<br>global digital<br>solutions provider | '17+Platformation<br>Platform and IP |  |  |
|  | Implementation<br>and Redistribution                                     |   | Led Digital                          |  |  |

# Sonata Opportunity

### Global trends reshaping Business and IT

### Digital

- On agenda of 2/3<sup>rd</sup> of Global 2000 Cos CEOs
- 80% of all incremental IT spend, USD 2.4 Tn market by 2025 on Digital

#### Platform

- Over 30+ 'born digital' platform cos in S&P 500 by 2020.
- Two thirds of all new applications to be Cloud native architected, CD CI enabled in next two years.
- Five fold increase in Cloud Industry platforms by 2018

#### **Born Digital Platform Unicorns**

| OPEN                              | SCALABLE | C | ONNECTED                                | INTELLIGENT            |  |  |
|-----------------------------------|----------|---|---|------------------------|--|--|
| Global Online Retail<br>Leader    |          |   | -                                       | Hospitality<br>etplace |  |  |
| World Leading Taxi<br>Hailing App |          |   | Top Chinese B2B<br>Commerce Marketplace |                        |  |  |

# Helping traditional Businesses make the transition to digital & platform



### Sonata strategy : Platformation



#### Industry specific Focus

- Travel
- Retail
- Distribution
- ISV

#### Sonata Platform based Technology

- Ready -Industry Platform IP
- Accelerate ISV Partner Platform
- Custom Platform

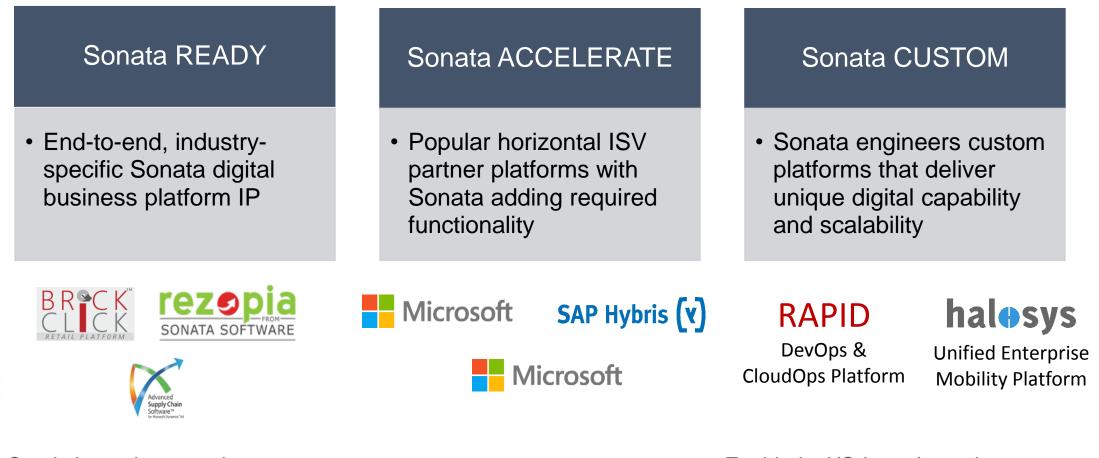
#### Growth Engines led

- Vertical
- IP led
- Alliance Led
- Existing Customer Led
- Digital Infrastructure

Industry specific Digital Transformation thru Platforms Open, Connected, Scalable, Intelligent Businesses

# Execution – Proprietary Methodology to enable Platforms



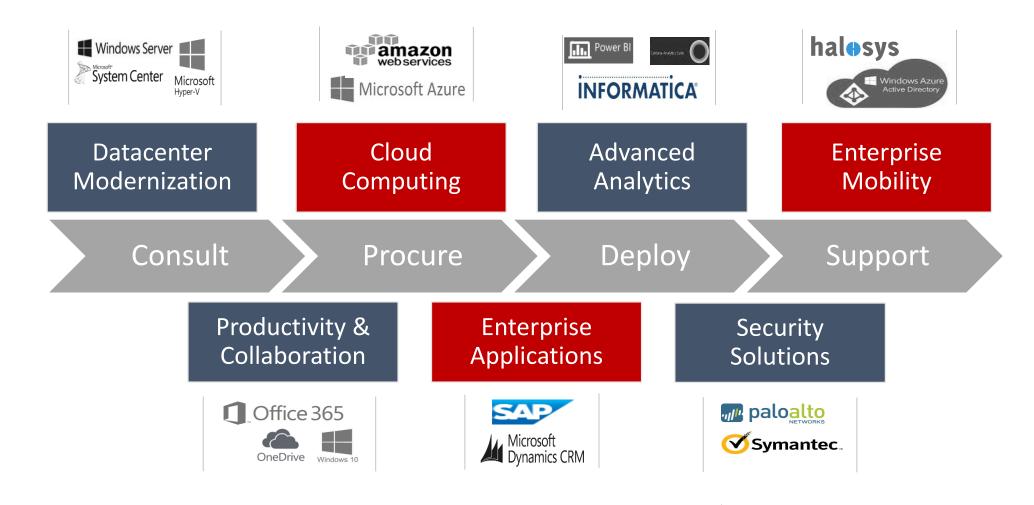


Omni channel reservation system for a large Australian rail network built on Rezopia platform

Retail store and e-Comm integration for a US fashion brand using Dynamics retail platform Enabled a US-based travel company innovate on membership-based business models

### Execution – Enabling Digital Platform Infrastructure





Core Enterprise Infrastructure migration to Cloud Platforms for cost optimization Leading Brewery Company Patient care enhancement thru collaborative work tools for doctors Leading Hospital Chain Enhanced business responsiveness thru next gen IT Appliances Leading Bank

### Execution - Innovative engagement models





Sonata is a very important extension of the team and over the years has made a significant contribution to our success in serving our customers better than anyone else in our business sector.

> Director IT Fortune 500 Travel Co

#### **Decade+ Relationships with marquee Fortune 500 Customers**

World Leading Tour Operator Global F&B CPG Leader Global Retail Leader

Global Software Technology Leader

# Execution - Strong Alliances



# Microsoft

- Gold Partner for 13 Competencies including ERP, Analytics, Cloud, Productivity & Communications.
- 3 Industry specific IP live on Microsoft AppSource Brick & Click Retail, Modern Distribution and Rezopia. GISV status.
- Select ISV Dev Centre Partner with unique Dynamics Operations & CRM capability
- Country Partner of Year India 2013,15,16. Industry Partner of Year US 2015.



- Global Silver Partner for SAP Hybris Commerce.
- Travel, Retail and Distribution industry specific solutions capability
- SAP Pinnacle Award 2013, SAP Hybris Most Innovative Partner of Year 2012
- Extended SAP Cloud for Customer solutions capability

Sonata has been an important partner in our journey for over a decade. The expertise they bring to the table makes them a valuable part of the ecosystem.., its partners, and customers, who seek to get more out of our enterprise-class business solution.

VP – Engineering, Leading Global Software Company

### Execution - Strategic Acquisitions





# halosys



#### Rezopia

- Cloud based travel ERP SaaS
- Enhanced to wider digital travel platform with Commerce, Mobility & Analytics
- Sub vertical specific solutions

   Tour Operator, Corporate, Rail

#### Halosys

- Unified Enterprise Mobility
   Platform
- Integrated to Sonata industry specific platform IP to extend their mobile capability
- Pre-built industry specific Apps – Shopping, Mass Distribution, Travel Assistant

#### IBIS Inc.

- Advanced Supply Chain Management Software for Dynamics
- Extended to Modern Distribution Platform with Commerce and Field Sales Apps
- Dynamics capability & US Geo footprint

# Enablers - Strong People and Processes Foundation



|   | Deeper roles             | Regular exposure to newer technologies, evolving business scenarios, and building cross-functional expertise |  |
|---|--------------------------|--|--|
|   | Customer<br>Impact       | Continuous exposure to clients to assess business impact of solutions delivered                              |  |
|   | Freedom<br>to contribute | Our flexible working style encourages ideation within broad boundaries                                       |  |
| SEI CMMI L5, ITIL, ISO 27000<br>certified processes<br>Agile & DevOps Capable | Growth                   | Early identification, mentoring and nurturing of talent for growth by senior leaders                         |  |

We need to take a pause and appreciate the drive and determination we have seen from every player on what is a complex effort and delivery. We commend you all for your effort...keep up the good work!

Director – Platform Systems, US Travel Leader

# Enablers – Strong Governance and financials

- Listed Company (NSE and BSE)
- Best-in-Class Board and Top management Profiles
- Consistent Track record of Growth, profitability and Dividend
  - RoE and RoCE > 25%
  - Revenue Growth at 15%+ CAGR over last 4 years
  - PAT growth at 25%+ CAGR for 4 years
- Strong Balance sheet
- Regular Dividend payouts





# A responsible corporate citizen - Platforms for social good





Designed and developed an omnichannel-enabled craft storefront to drive market access for handicraft producers

Partner: Industree Crafts Foundation



Built a multipurpose technology platform combining storefront, virtual classrooms, and digital archives

Partner: WomenWeave - The Handloom School

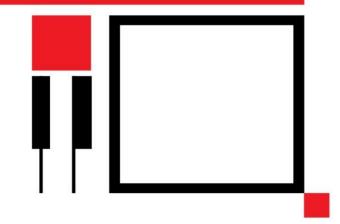


Fostering next-gen business ideas through technology incubation in a top Indian engineering college

Partner: CEDI-NITT



# Financials (Q2 2017-18)





INR Crores

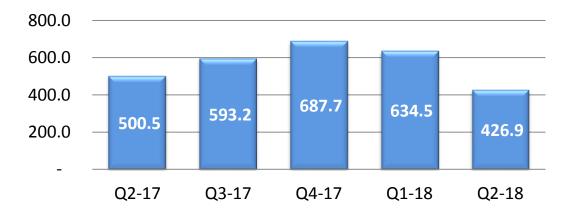
|           |   | arter ended  |   |   |   | e half year end  | ea  |
|-----------|---|--|---|---|---|--|---|
| 30-Sep-17 | 30-Jun-17   | 30-Sep-16  | QoQ   | ΥοΥ   | 30-Sep-17   | 30-Sep-16  | YoY   |
|           |   |  |   |   |   |  |   |
| 234.6     | 211.3   | 209.1  | 11%   | 12%   | 445.8   | 404.9  | 10%   |
| 199.7     | 428.1   | 295.5  | -53%  | -32%  | 627.8   | 716.4  | -12%  |
| 426.9     | 634.5   | 500.5  | -33%  | -15%  | 1,061.4   | 1,109.9  | -4%   |
|           |   |  |   |   |   |  |   |
| 52.7      | 49.8  | 46.4   | 6%  | 14%   | 102.6   | 97.5   | 5%  |
| 14.0      | 15.1  | 14.2   | -7%   | -1%   | 29.1  | 29.4   | -1%   |
| 66.1      | 64.5  | 59.8   | 3%  | 11%   | 130.6   | 125.5  | 4%  |
|           |   |  |   |   |   |  |   |
| 37.0      | 34.5  | 30.1   | 7%  | 23%   | 71.5  | 63.1   | 13%   |
| 8.4       | 8.6   | 8.2  | -2%   | 2%  | 16.9  | 17.0   | 0%  |
| 45.4      | 43.0  | 38.2   | 5%  | 19%   | 88.4  | 80.2   | 10%   |
|           | 199.7<br>426.9<br>52.7<br>14.0<br>66.1<br>37.0<br>8.4 | 199.7428.1426.9634.552.749.814.015.166.164.537.034.58.48.6 | 199.7428.1295.5426.9634.5500.552.749.846.414.015.114.266.164.559.837.034.530.18.48.68.2 | 199.7428.1295.5-53%426.9634.5500.5-33%52.749.846.46%14.015.114.2-7%66.164.559.83%37.034.530.17%8.48.68.2-2% | 199.7428.1295.5-53%-32%426.9634.5500.5-33%-15%52.749.846.46%14%14.015.114.2-7%-1%66.164.559.83%11%37.034.530.17%23%8.48.68.2-2%2% | 199.7       428.1       295.5       -53%       -32%       627.8         426.9       634.5       500.5       -33%       -15%       1,061.4         52.7       49.8       46.4       66%       14%       102.6         14.0       15.1       14.2       -7%       14%       102.6         66.1       64.5       59.8       3%       11%       130.6         37.0       34.5       30.1       7%       23%       71.5         8.4       8.6       8.2       -2%       2%       16.9 | 199.7428.1295.5-53%-32%627.8716.4426.9634.5500.5-33%-15%1,061.41,109.952.749.846.466%14%102.697.514.015.114.2-7%-1%29.129.466.164.559.83%11%130.6125.537.034.530.17%23%71.563.18.48.68.2-2%2%16.917.0 |

\* Includes "exceptional Item" Interest income received on Income-Tax refund of 1.14 crore in HY of FY2017-18 (of which Domestic relates to 0.65 crore and balance 0.49 crore relates to International), and 1.11 crores in Q2 of FY2016-17 (relating to Domestic).

# Consolidated - Financials

INR Crores

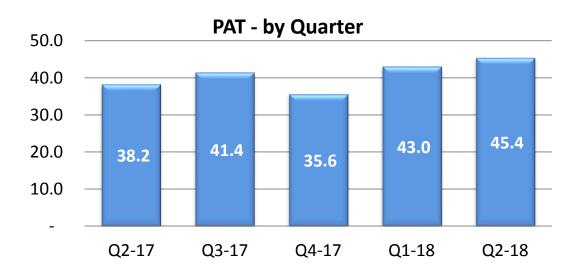




#### **Revenue - by Quarter**

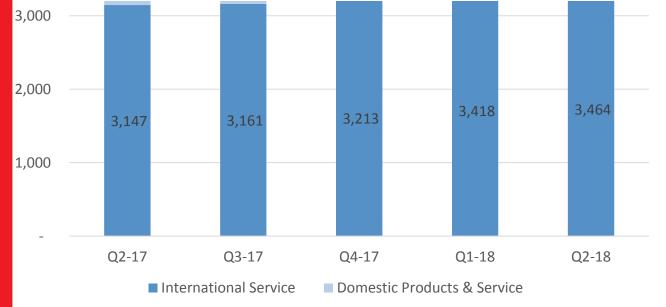


#### **EBIDTA - by Quarter**

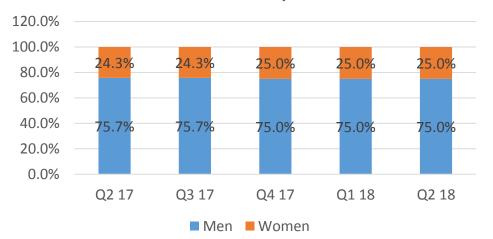


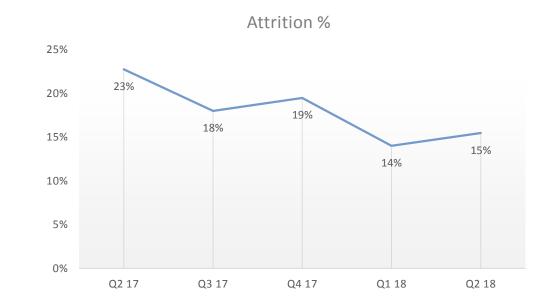
### Consolidated – Human Capital

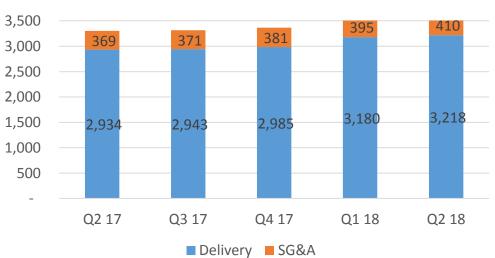




#### Diversity







#### Head count mix

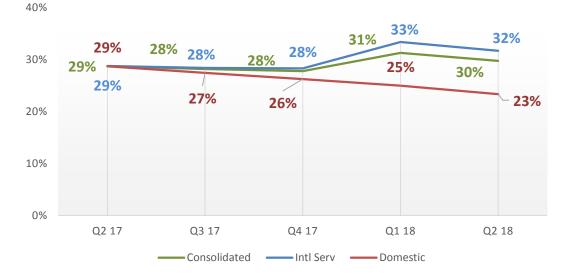
# Consolidated – ROCE & RONW



ROCE 40% 29% **30%** / **30%** 27% 28% 30% 25% 24% 22% 27% 25% 20% 21% 23% 25% 20% 19% 10% 0% Q2 17 Q3 17 Q4 17 Q1 18 Q2 18 Consolidated ----- Intl Serv ---- Domestic







#### Days Sales Outstanding





Consolidated







# International IT services - Financials

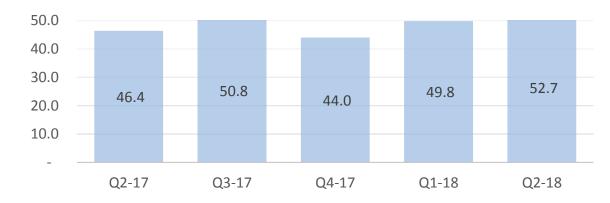
INR Crores



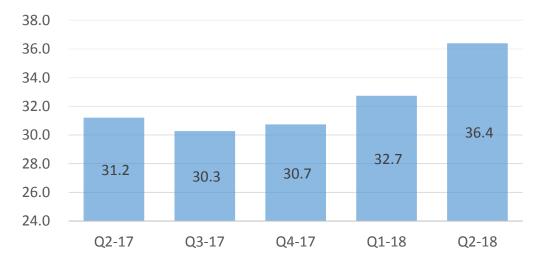


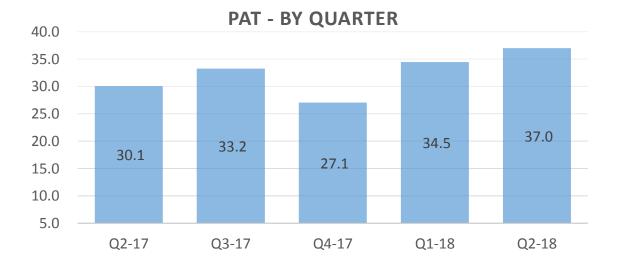
#### **REVENUE - BY QUARTER**

EBIDTA - BY QUARTER



**REVENUE \$ MN** 



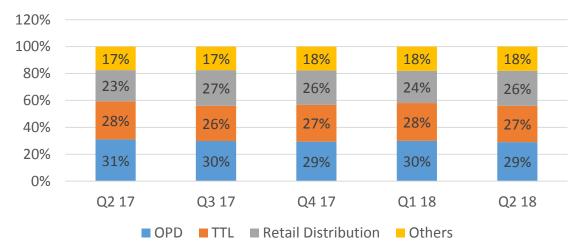


### International IT services – Revenue Mix

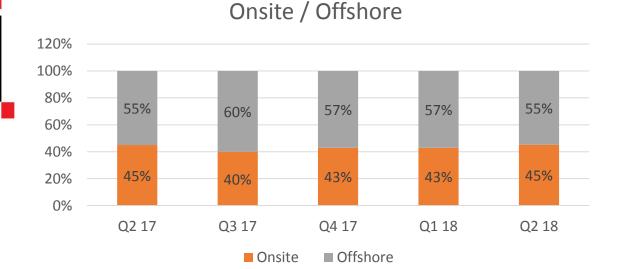




#### Geography

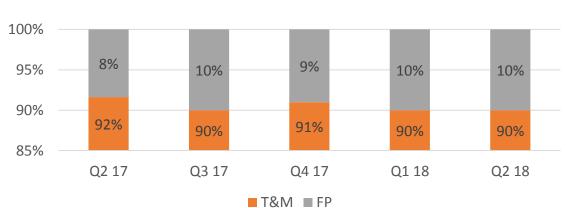


#### Vertical



#### Revenue Type

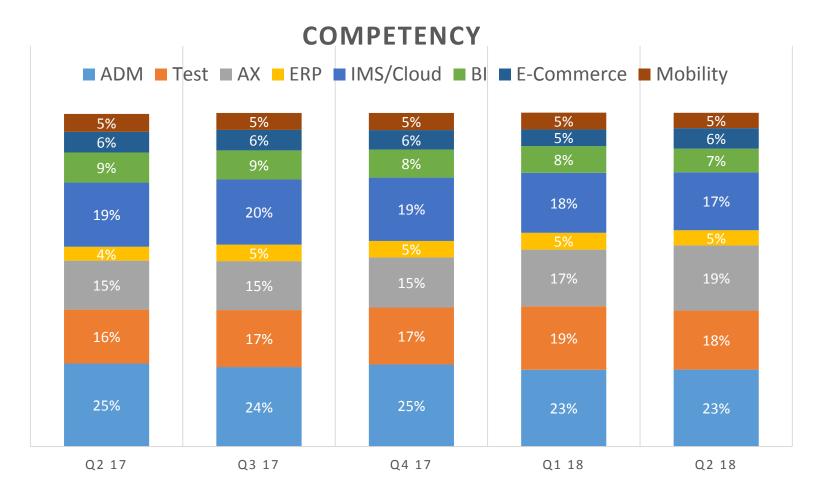
105%



#### 22

### International IT services – Revenue by Competency

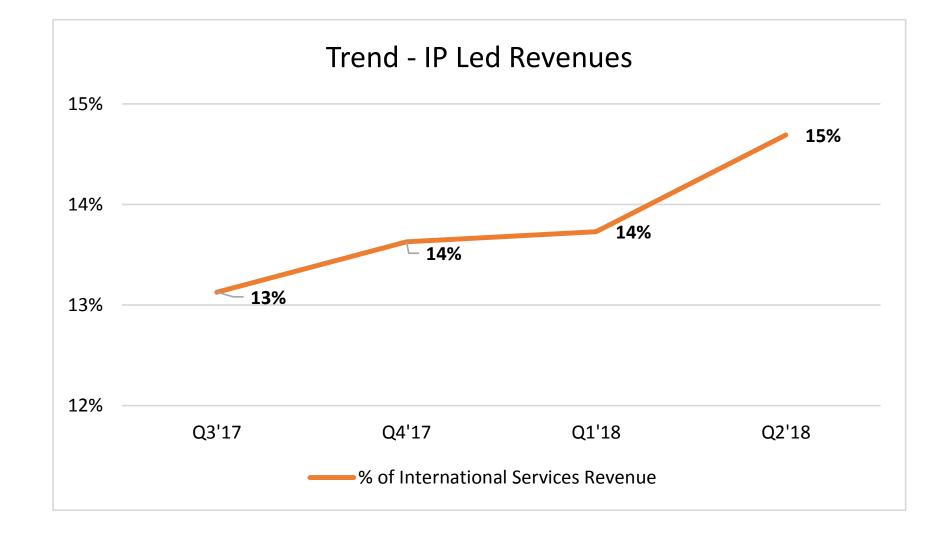






### IP Led Revenues

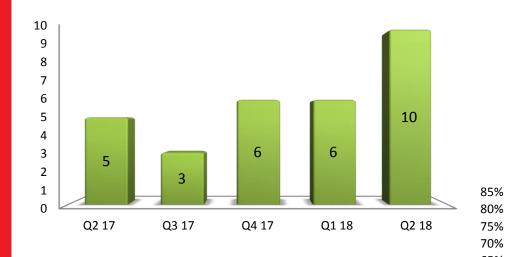




### International IT services – Revenue by Customers



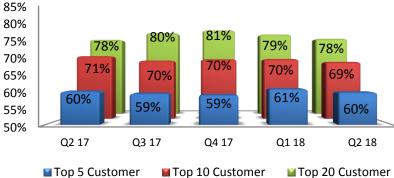
No. of customers by Geo

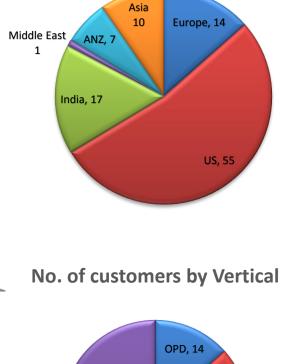


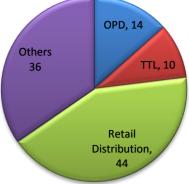
**New Customers** 

**Customer Category** 25 21 23 24 25 21 <sup>22</sup> 19 <sup>21</sup> 21 <sup>22</sup> 20<sup>21</sup> 18 18 18 20 15 10 5 0 Q2 17 Q3 17 Q4 17 Q1 18 Q2 18 ■ # of Fortune 500 accounts # of million dollar clients

**Revenue from Top Customers** 







# Forward Cover Realization Rates/ Utilization



Effective Realization Rates



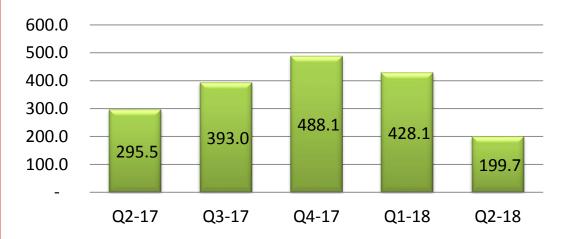




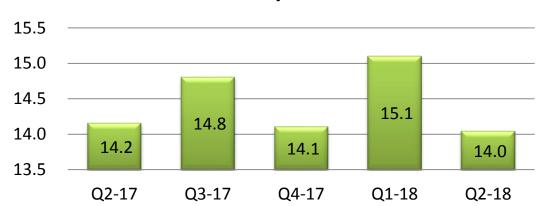
# Domestic Product & Services - Financials

INR Crores

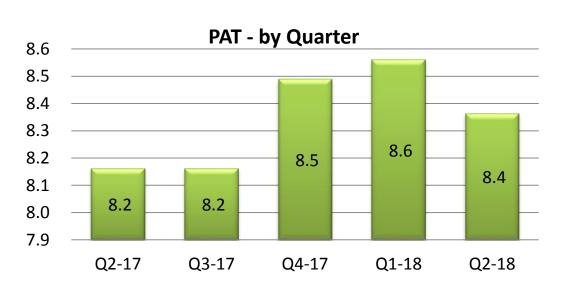




#### **Revenue - by Quarter**



#### **EBIDTA - by Quarter**





# Pioneering with **PLATFORMATION**



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