

### S Chand And Company Limited

Corporate Office: A-27, 2nd Floor, Mohan Co-Operative Industrial Estate, New Delhi – 110044, India. Registered Office: Ravindra Mansion, Ram Nagar, New Delhi – 110055, India.

P:+91 11 4973 1800 | F:+91 11 4973 1801 | E:info@schandgroup.com | www.schandgroup.com

Date: September 27, 2017

| То                                       | То   |
|--|--|
| Listing Department                       | Listing Department,                        |
| BSE Limited                              | National Stock Exchange of India Limited   |
| Phiroze Jeejeebhoy Towers, Dalal Street, | Exchange Plaza, C-1, Block G, Bandra Kurla |
| Mumbai, Maharashtra 400001               | Complex, Bandra (E), Mumbai, Maharashtra   |
|  | 400051                                     |

Dear Sir,

# Re: Intimation of meeting with analysts and investors-pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

Pursuant to Regulation 30 of the Listing Regulations, it is hereby informed that the management of the Company will be meeting the investors/analysts on 28<sup>th</sup> and 29<sup>th</sup> September 2017 in Mumbai as per the schedule enclosed herewith. The presentation for the analysts/investors is also attached herewith.

The Company shall also disseminate the above information on the website of the Company i.e. www.schandgroup.com.

Request you to kindly take note of the same.

For S Chand And Company Limited

Jagdeep Singh Company Secretary Membership No. A15028 Address: A-27, 2<sup>nd</sup> Floor, Mohan Co-operative Industrial Estate, New Delhi-110044

CIN No. 422219DL1970PLC005400

### Schedule of Investors/Analysts meetings

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| 28th Sep 2017      | Broker/investor            | Type of meeting |
|--------------------|----------------------------|-----------------|
|                    | Dolat Capital              |                 |
|                    | HDFC Sec Institutional     |                 |
| 10:30 to 11:30 am  | Quantum Broking            |                 |
| 10.30 10 11.30 am  | IDFC Sec                   | Group           |
|                    | IIFL Capital               |                 |
|                    | Way2wealth                 |                 |
| 12:00 – 1:00 pm    | Nirmal Bang Retail         |                 |
| 12.00 – 1.00 pm    | Systematix Broking         | Group           |
|                    | Maybank Kim Eng Securities |                 |
|                    | Kotak Securities           |                 |
|                    | AMSEC                      |                 |
| 2:30 to 3:30 pm    | Centrum Broking            | Group           |
|                    | Spark                      |                 |
|                    | ICICI Direct               |                 |
|                    | Haitong                    |                 |
|                    | Emkay Broking              |                 |
| 4:00 to 5:00 pm    | Ambit Capital              |                 |
|                    | Edelweiss Institutional    | Group           |
|                    | Anand rathi Institutional  |                 |
| 5:00 to 6:00 pm    | IDFC Sec                   | One on One      |
| th Sep 2017        | Broker/investor            | Type of meeting |
| 9:30 to 10:00      | Old Bridge                 | One on One      |
| 10-00am to 11-00am | AQF Advisors pvt ltd       |                 |
|                    | Chrys Cap                  | Group           |

\_ New Delhi-55

|                    | Malabar                                   |       |  |
|--------------------|---|-------|--|
|                    | Wealth Managers Pvt. Ltd.                 |       |  |
|                    | Florintree                                |       |  |
|                    | Singular Capital                          |       |  |
| 11-30am - 12-30 pm | EM Capital Advisors                       |       |  |
| 11-50am - 12-50 pm | Infinity Alternative investments          | Group |  |
|                    | Comgest                                   | -     |  |
|                    | SKS Capital & Research Private<br>Limited |       |  |
|                    | Girik                                     |       |  |
| 2-00pm to 3-00 pm  | Ocean Dial                                | Group |  |
|                    | Vallum                                    |       |  |
|                    | Sage one                                  |       |  |
| 3-30pm to 4-30pm   | Progress India opportunities fund         |       |  |
|                    | Nine Rivers Capital                       |       |  |
|                    | Akash Ganga                               |       |  |
|                    | Centrum                                   |       |  |
|                    | GBM Investments                           | Group |  |
|                    | ILFS PMS                                  |       |  |
|                    | Baroda pioneer                            |       |  |
|                    | Alchemy Capital                           |       |  |
|                    | N and Herrolen                            |       |  |

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### Investor Presentation September 2017

# empowering YOUNG MINDS



# S. CHAND GROUP

### INDUSTRY OVERVIEW

COMPANY OVERVIEW

### Q1 FY2018 RESULTS UPDATE

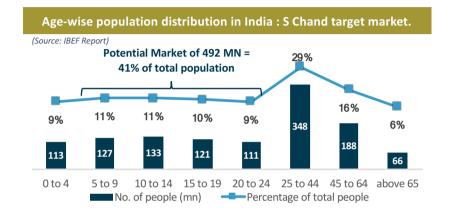
APPENDIX

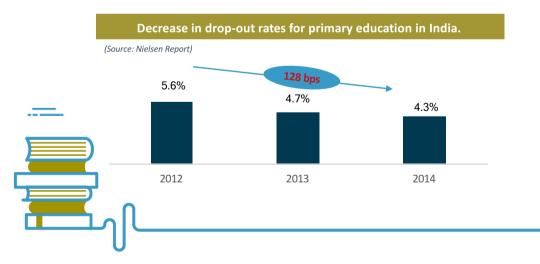




### **Indian Education Sector : Inflection Point + Strong Potential**







#### Literacy rate improving with higher participation from students.

(Source: Technopak's Outlook on India Schooling Segment)

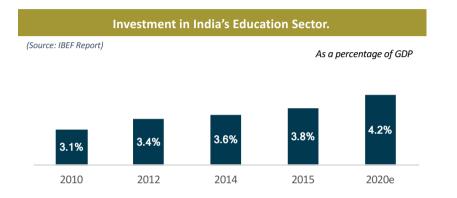
|                                  |      | Estimated F | Population |           |
|----------------------------------|------|-------------|------------|-----------|
| Level of Education               | % 2  | 2017 (MN)   | %          | 2022 (MN) |
| Illiterate                       | 20%  | 269         | 18%        | 250       |
| Literate but no formal schooling | 2%   | 27          | 1%         | 14        |
| School - Up to 5th standard      | 35%  | 471         | 36%        | 501       |
| School - Up to 10th standard     | 18%  | 242         | 18%        | 250       |
| School - Up to 12th standard     | 11%  | 148         | 11%        | 153       |
| Some college but not graduate    | 5%   | 67          | 5%         | 70        |
| Graduate                         | 6%   | 81          | 7%         | 97        |
| Postgraduate                     | 3%   | 40          | 4%         | 56        |
| Literate                         | 80%  | 1076        | 82%        | 1141      |
| Total                            | 100% | 1345        | 100%       | 1391      |

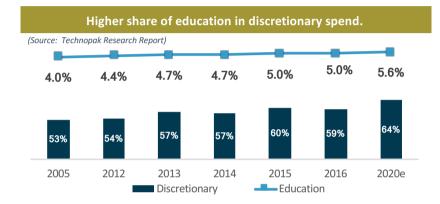
#### S Chand well positioned to benefit from sector tailwinds.

- Gross enrolment ratio and students completing primary & secondary education gradually improving in India.
- Falling dropout rates and increased girls participation led to improvement in literacy rate.
- Government promoting education through various schemes with budgetary support.

### Increasing Household Expenditure On Education







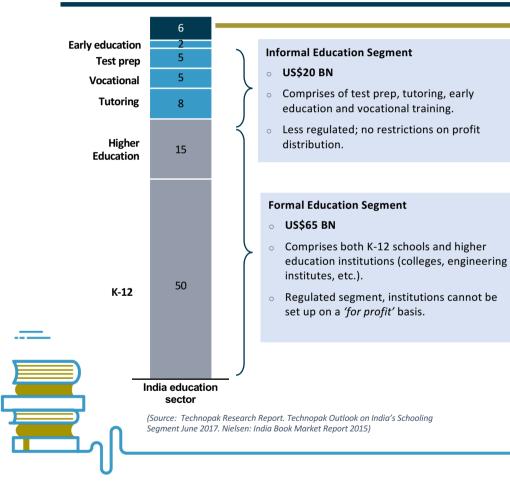
#### Education sector poised for sustainable growth for the long term.

- > Education and related expenses gradually increasing with rising affluence and discretionary spend. Books and stationery constitute a small % of education spend.
- > Allocation towards education @ 5.6 % of discretionary spend is amongst lowest in the world.
- > Average price of education books in India significantly lower at around US\$ 3 vis-à-vis emerging economies.
- > Inelastic demand for education content.

## Large addressable opportunity



#### US\$90 BN Market Size for the Indian Education Sector



#### **US\$6 BN Ancillary Education Segment**

- S Chand operates in this segment (K-12/ Higher Education content).
- > Supports formal and informal education segments.
- o Comprises of content, digital content & services like curriculum management.
- Mostly caters to K-12 & higher education institutions.
- > Less regulated; no restrictions on profit distribution.
- > K-12 ancillary market is fast growing with ~20% CAGR during 2011-15.

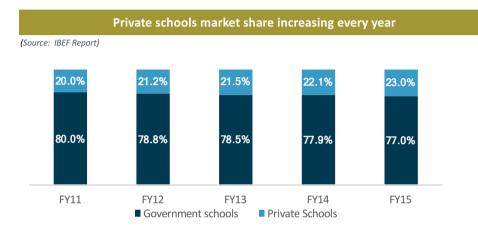


- > Robust growth drivers.
- Eligible K-12 population of about 296 MN students in age group 6 to 17 years.
- Private unaided schools increased at average rate of 10.4% during 2011-15.
- India has largest education system in the world with over 750 Universities & 35,000 colleges.
- > Highly fragmented segment providing room for growth.



### **Preference Shifting Towards Private & Central Curriculum Schools**





#### CBSE & ICSE increasing faster amongst affiliated board schools

| 49 12,33    | 7 13.898                   |  |                                  |  |  |  |
|-------------|----------------------------|--|----------------------------------|--|--|--|
|             | , 10,000                   | 14,778   | 15,933                           | 17,474   | 19,446   | 9.4%   |
| 61 1,56     | 5 1,678                    | 1,798  | 1,927                            | 2,181  | 2,295  | 7.8%   |
| 01 13,63,86 | 2 14,47,487                | 14,65,871  | 14,60,455                        | NA   | NA   | NA   |
| 11 13,77,76 | 4 14,63,063                | 14,63,447  | 14,78,315                        | NA   | NA   | NA   |
|             | 01 13,63,86<br>11 13,77,76 | 01 13,63,862 14,47,487<br>11 13,77,764 14,63,063 | 01 13,63,862 14,47,487 14,65,871 | 01 13,63,862 14,47,487 14,65,871 14,60,455<br>11 13,77,764 14,63,063 14,63,447 14,78,315 | 01 13,63,862 14,47,487 14,65,871 14,60,455 NA<br>11 13,77,764 14,63,063 14,63,447 14,78,315 NA | 01 13,63,862 14,47,487 14,65,871 14,60,455 NA NA<br>11 13,77,764 14,63,063 14,63,447 14,78,315 NA NA |

#### Indian K-12 education infrastructure

(Source: Technopak's Outlook on India's Schooling Segment)

| Number of Schools: 1.5 MN                |                             |          |        |  |
|--|-----------------------------|----------|--------|--|
| Government: 1.1                          | 1 MN                        | Private: | 0.4 MN |  |
|  | Number of Students: 260     | MN       |        |  |
| Government: 150                          | 0 MN                        | Private: | 110 MN |  |
|  | No. of Teachers: 9 MN       | 1        |        |  |
| Government: 5                            | 5 MN                        | Private  | 4 MN   |  |
|  | Annual Intake: 18 MN        | ı [      |        |  |
| Government: 10                           | ) MN                        | Private  | 8 MN   |  |
| Ad                                       | dditional Capacity Required | : 36 MN  |        |  |
| Additional Requirement of Teachers: 2 MN |                             |          |        |  |
| 1  | Additional Resources: USD   | 55 BN    |        |  |

#### Preference towards private schools continue to rise

- Student share of private schools increasing consistently despite subsidised fees and free meals/ books in government schools.
- > Government schools losing favour even amongst the rural and not so affluent population.
- > CBSE and ICSE schools are preferred for their superior curriculum and better pedagogy.
- S Chand is a key beneficiary of increasing number of CBSE and ICSE schools, being the leading content provider to such schools amongst the private publishers.







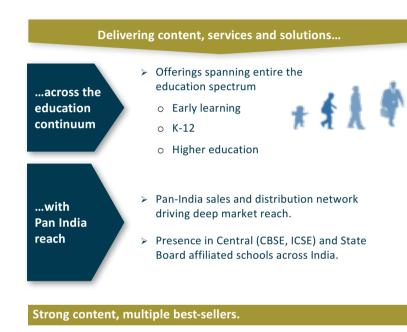
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### Leading Indian Education Content Company.





- Long operating history of over seven decades.
- > High brand equity across multiple brands.
- > Strong author relationships.
- Keeping pace with time transition from print into digital content and services.



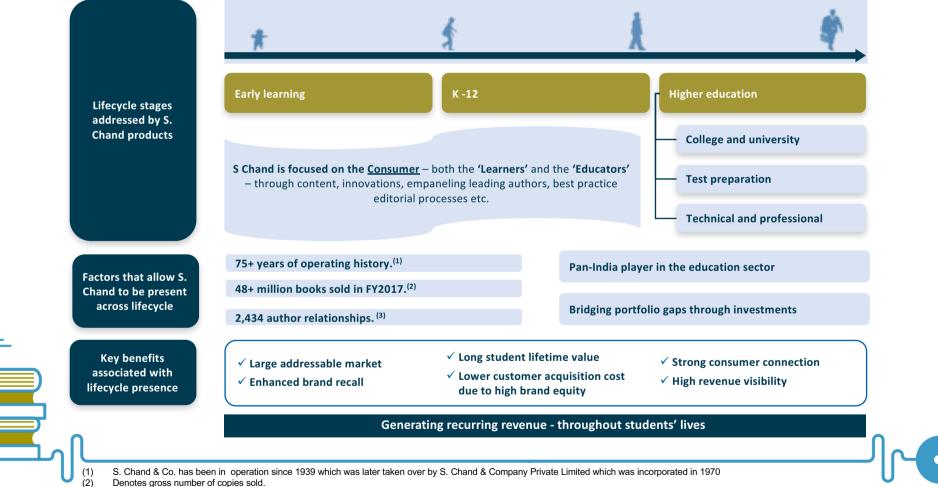
- S. Chand & Co. has been in operation since 1939 which was later taken over by S. Chand & Company Private Limited which was incorporated in 1970.
- (2) Includes Early learning, K-12 & higher education active titles.
- (3) Author relationships as on March 31, 2017

(1)

(4) Denotes gross number of copies of all titles sold during the year.

### **Comprehensive Lifecycle Focused Education Content Player.**





(3) Author relationships as on 31.03.2017.

# **Business Segments.**

|                                     | К-12  | Higher Education   | Early Learning  |
|-------------------------------------|---|--|---|
| Revenue<br>contribution             | 80% of FY2017 revenues <sup>(1)</sup><br>45% revenue CAGR <sup>(4)</sup>  | 18% of FY2017 revenues <sup>(2)</sup><br>8% revenue CAGR <sup>(4)</sup>  | 2% of FY2017 revenues <sup>(3)</sup>  |
| Target<br>Segment                   | School students (4 -18 years)   | Test prep (>18 years)<br>College students / professionals  | Children (2-5 Years)  |
| Description /<br>Highlights         | <ul> <li>Schools affiliated to Central / State Board.</li> <li>Largest K-12 content player in India.</li> <li>Dominant presence in Central Board affiliated schools.</li> <li>Increasing presence in State Board affiliated schools.</li> <li>Offers print content (books) and digital / hybrid content and solutions.</li> </ul> | <ul> <li>Colleges and universities (arts, science &amp; commerce degrees).</li> <li>Test prep for competitive exams (engineering, government jobs).</li> <li>Offers books, e-books, web and mobile delivery of content.</li> </ul> | <ul> <li>STEM based learning.</li> <li>Children books, educative games, activity based modules (<i>experiential learning</i>).</li> <li>Also operates 6 pre-schools under '<i>RiseKids</i>' brand.</li> </ul> |
| Digital /<br>Hybrid<br>Contribution | <ul> <li>Around 25% revenue contribution</li> <li>5% revenue contribution from p</li> </ul>   |  |   |
| Strategy                            | <ul> <li>Consolidate leadership position in Central<br/>curriculum schools as preferred content partner</li> <li>Increase presence in large regional markets.</li> </ul>  | <ul> <li>Exam oriented content for test preparation.</li> <li>Institutional partnerships.</li> </ul>   | <ul> <li>Focus on digital to expand reach and pro<br/>offering.</li> <li>Complete presence across student lifecy</li> </ul>   |
| Brands                              |   |  | op Smartivity <b>Aiser</b> ies  |

(2) Financials do not consolidate Edutor, Test book, OnlineTyari.

(3) (4) Financials do not consolidate Smartivity. Revenue CAGR for the period FY2012 - 17

(1)

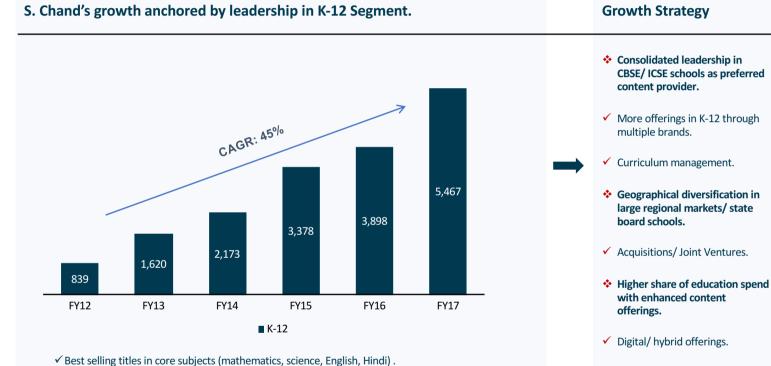


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### **Strong Position In K-12 Segment.**



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Continuous content

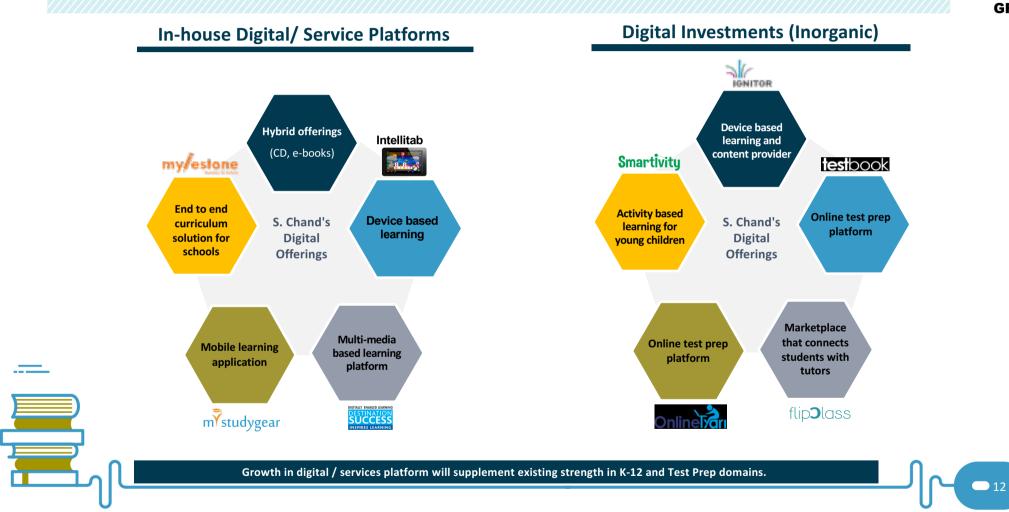
development



Best selling titles in core subjects (mathematics, science, English, Hindi).
 Hybrid offerings provide more value per unit to student compared to pure print content

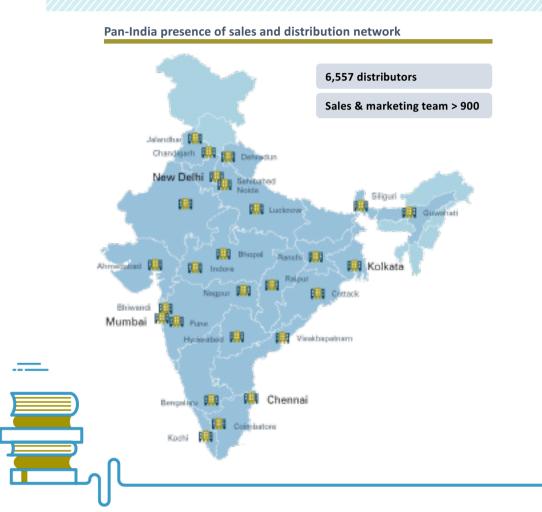
## **Digital & Services Platform : At Forefront of Innovative Education Delivery.**



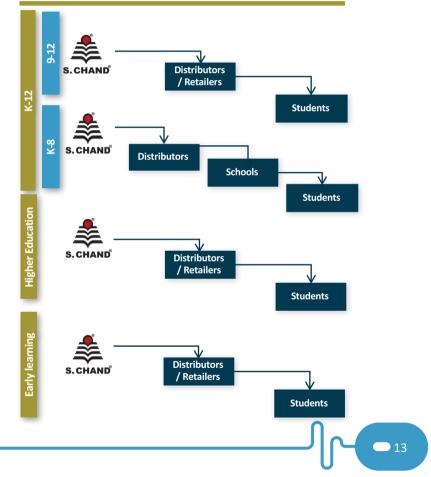


### Wide Geographical Reach Across the Country.



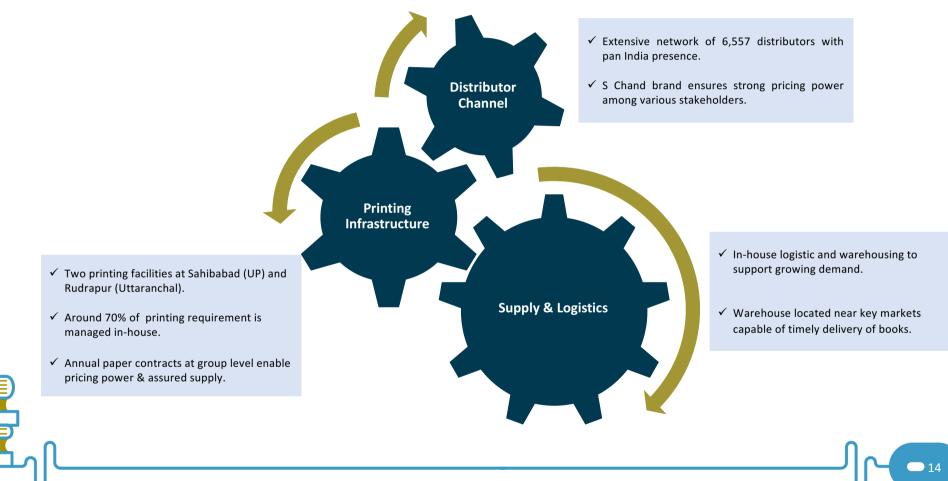


#### Distribution channel / sales



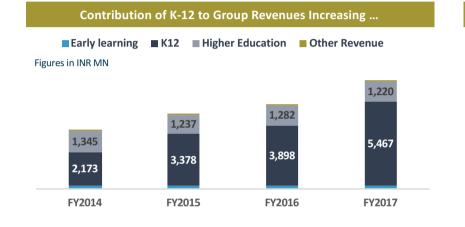
### **Robust Infrastructure To Cater Growing Demand.**





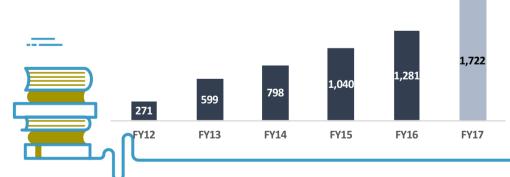
### **Performance Trend.**



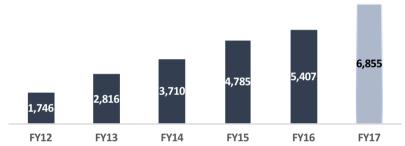


**EBIDTA Growing At Faster Pace** 



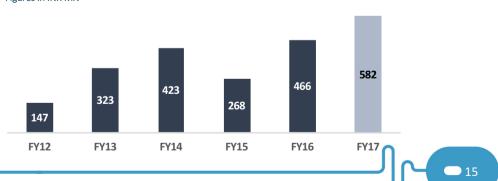


**Revenue Growth = Mix of Organic + Acquisitions** 5 Year CAGR : 31% **Figures in INR MN** 



Net Profit (After Minority) Growth

5 Year CAGR : 32%

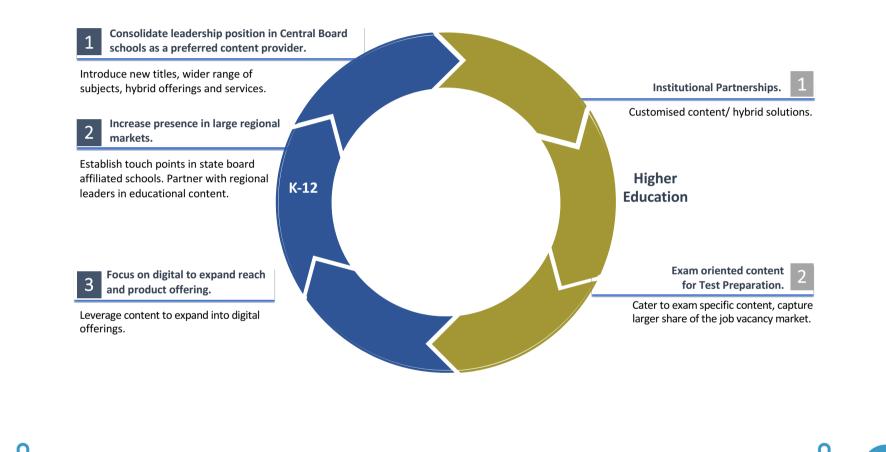


Figures in INR MN

### **Growth Strategy.**



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# Shareholding.



| Market Data                    | On 05 <sup>th</sup> September 2017 |
|--------------------------------|------------------------------------|
| Market Capitalization (INR MN) | 17,153                             |
| No. of shares outstanding (MN) | 34.8                               |
| Face Value (INR)               | 5.0                                |
| 52 week High-Low (INR)         | 425 - 707                          |

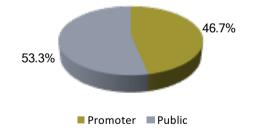
| Key Institutional Investors       | % Holding |
|-----------------------------------|-----------|
| Everstone Capital Partners II LLC | 9.6       |
| International Finance Corporation | 8.1       |
| HDFC Prudence fund                | 3.3       |
| Nomura Trust And Banking Co. Ltd. | 3.0       |
| HSBC Global Investment Funds      | 1.3       |

(Source: www.bseindia.com)

(Source – Company / BSE as on 30<sup>th</sup> June 2017)











### • Q1 FY2018 RESULTS UPDATE



# Financial Performance : Q1 FY 2018 (3 Months).



| S Chand And Company Limited (Figure in Rupees MN)                                   | Standalone       |                  |              |
|---|------------------|------------------|--------------|
|   | QE 30.6.17       | QE 30.6.16       | YE 31.3.17   |
| Revenue from operations   | 294              | 158              | 3,025        |
| Other income  | 46               | 24               | 96           |
| Total Income  | 340              | 181              | 3,121        |
| Material consumed, net of change in inventory                                       | 114              | 67               | 1,188        |
| Publication expenses  | 48               | 22               | 317          |
| Selling and distribution expenses   | 46               | 36               | 200          |
| Employee benefit expenses   | 129              | 100              | 483          |
| Other expenses  | 71               | 79               | 277          |
| EBIDTA  | (68)             | (122)            | 652          |
| Depreciation and amortization   | 11               | 14               | 65           |
| Finance costs   | 40               | 23               | 149          |
| Profit before taxation  | (120)            | (159)            | 438          |
| Tax expenses  | (41)             | (51)             | 166          |
| Profit after taxation for the period/ year from continuing operations               | (79)             | (109)            | 272          |
| Total comprehensive income fro the period/year                                      | (78)             | (109)            | 272          |
| Earnings per equity share (INR) (for continuing operations)<br>• Basic<br>• Diluted | (2.40)<br>(2.40) | (3.64)<br>(3.64) | 9.12<br>9.10 |

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### **Key Highlights.**

#### I. Standalone revenues at INR 340 MN, higher by 88% YOY.

- Q1 is a low revenue quarter for S Chand, contributed < 6% of annual revenues in FY 2017.
- S Chand standalone revenues constitute around 45% of group revenues.

#### II. Standalone Ebidta Loss at INR 68 MN vs Loss of INR 122 MN in Q1FY2017.

- Improvement on account of higher revenues.
- Q1 is a negative ebidta quarter due to seasonal nature of business. (historical trend)

#### III. Standalone Net Loss (after taxes) at INR 79 MN vs Loss of 109 MN in Q1FY2017.

• Higher finance costs due to acquisition loan for Chhaya , which was prepaid in May 2017.

#### IV. Successfully raised INR 3,250 MN from Initial Public Offering in May 2017.

- Commenced trading on stock exchanges (NSE, BSE) on May 9, 2017.
- INR 2,520 MN utilized to deleverage and reduce interest cost.



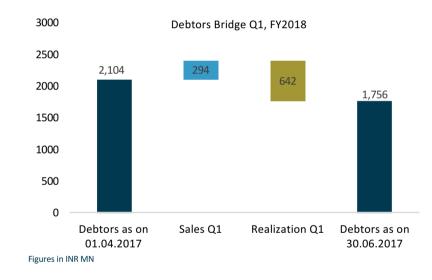


### Working Capital Update.



### Debtors reduced from INR 2,104 Mn as on 01.04.17 to INR 1,756 Mn as on 30.06.17.

- ~ 30% debtors as at beginning of Q1 realized during the quarter.
- Closure of schools for summer break impacts recovery in Q1.



| S Chand<br>Standalone Basis (INR MN) | On 30.6.17 | On 31.3.17 |
|--------------------------------------|------------|------------|
| Debtors                              | 1,756      | 2,104      |
| Inventory                            | 563        | 601        |
| Creditors                            | (725)      | (900)      |
| Net WC                               | 1,594      | 1,805      |



### **Performance Overview.**



| Segment Performance | 2 Q1 FY2018  |
|---------------------|--|
|                     | K-12 content revenues increased by 118% YOY, from INR 84MN to INR 182 MN.  |
| K-12                | <ul> <li>K-12 sales cycle peaks in Q4 and tapers off in Q1 when new academic session begins in central curriculum</li> </ul> |
|                     | (CBSE, ICSE) schools.  |
|                     | <ul> <li>K-12 business contributes to around 80% of group revenues on an annualized basis.</li> </ul>                        |
| Higher Education    | Higher Education revenues increased by 24% YOY to INR 125 MN.  |
|                     | <ul> <li>Test Preparation content revenues at INR 23 MN vs INR 29 MN in Q1FY2017.</li> </ul>                                 |
|                     | College & University/ Technical & Professional content revenues at INR 103 Mn vs INR 72 Mn in Q1FY2017                       |

| Debt Profile (INR MN)  | On 30.6.17 | On 31.3.17 |  |
|------------------------|------------|------------|--|
| Gross Debt             | 570        | 2,129      | IPO proceeds used to deleverage.                                     |
| Net Debt               | (247)      | 1,985      | Net of cash and bank balance.  |
| Shareholder funds      | 8,193      | 5,020      | Increased by INR 3,250 MN against fresh equity shares issued in IPO. |
| Net Debt/ Equity Ratio | -          | 0.39       |  |



### **Business Updates.**

#### **Regulatory Compliances**

- ✓ Transitioned into IND-AS from Indian GAAP with effect from Q1 FY 2018.
- ✓ Successfully upgraded its reporting and accounting systems to transition to GST as per stipulated timelines.

### **Business Restructuring**

✓ Considering various options for restructuring of the business of the Company and its subsidiaries with the objective of simplifying the holding structure.

#### **Minority Investments**

Invested INR 2.5 Mn in Smartivity Labs Private Limited, an existing investee company engaged in early learning. Ownership at 23.5% on a fully diluted basis.



### **Utilization of IPO Proceeds.**



| Particulars  | Amount<br>INR MN | Utilized till 30.06.17<br>INR MN | Remarks  |  |
|--|------------------|----------------------------------|--|--|
| Gross proceeds from IPO : Fresh Issue  | 3,250            |                                  |  |  |
| Objects  |                  |                                  |  |  |
| Repayment of loan availed by S Chand utilized towards funding acquisition of Chhaya  | 1,000            | 1,000                            |  |  |
| Repayment of Ioan availed by Eurasia Publishing<br>House Private Limited (wholly owned subsidiary of S<br>Chand) utilized towards funding acquisition of<br>Chhaya | 504              | 504                              |  |  |
| Repayment of loans availed by S Chand  | 550              | 524                              | Company expects to utilize remaining funds in the next three quarters of FY 2017-18. |  |
| Repayment of loans availed by subsidiaries of S<br>Chand   | 496              | 474                              |  |  |
| General Corporate Purposes   | 491              | 44                               |  |  |
| Share issue expenses   | 209              | 209                              |  |  |
| Total  | 3,250            | 2,755                            |  |  |







### **Quarterly Business Cycle.**

#### 7% - 8% Revenues Negative WC

#### Q1 April - June

- Last leg of K-12 sales for new academic session and delivery of books to distributors/ schools.
- New academic session commences in April for CBSE/ ISCE schools.
- Annual paper contracts negotiated.
- Finalisation of titles catalogue for next academic year (new titles/ revisions).
- Sales performance review. (regional/ branches)

sales builds up.

HE (college/ technical conent)

#### 6% - 7% Revenues Negative WC

#### Q2 July - September

- Content revision/ development by editorial team in collaboration with authors.
- Engagement with schools & teachers. (training sessions, workshops, etc.).
- Sample distribution. (September)
- Return of unsold stock from distributors as per contractual agreement.
- Test preparation sales based on government vacancy examinations.

#### 8% - 9% Revenues Peak Inventory

#### Q3 October - December

- Sample distribution and evaluation by schools.
- Printing of back list and best seller titles.
- Final reconciliation and closure of distributor accounts before commencement of season sales.
- Order visibility from schools starts building up.
- Significant sales quarter for HE segment.

#### 76% - 80% Revenues Peak Receivables

#### Q4 January - March

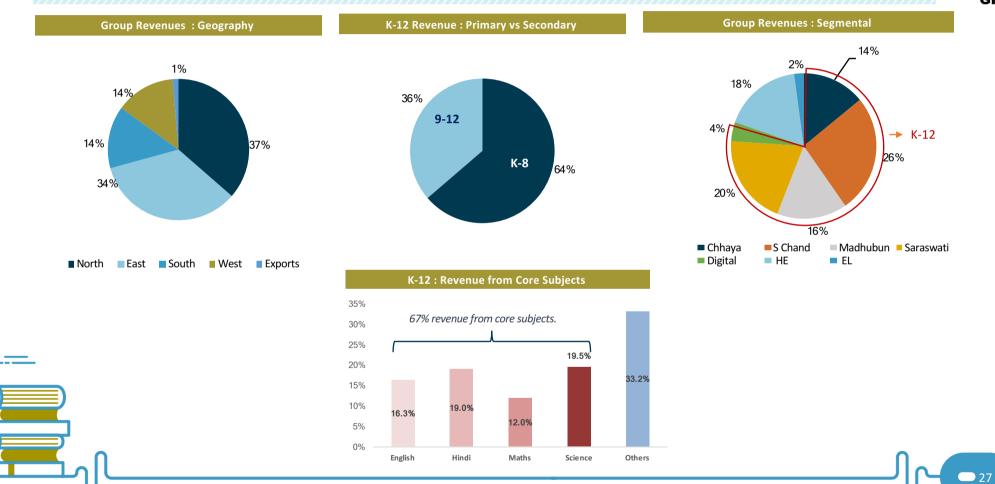
- Printing of front list titles.
- Additional printing runs for back list / best seller titles based on demand.
- K-12 season sales and delivery to distributors/ schools. (Peak Season)





### Fiscal 2017 Revenue Analysis.

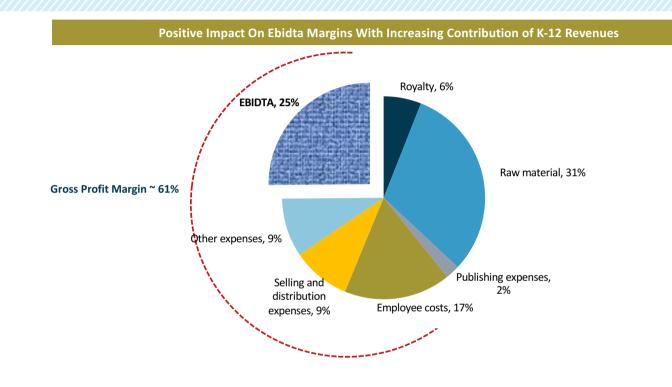




### Fiscal 2017 Margin Analysis.



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- Paper is the key raw material , constitutes ~ 22% of net revenues.
- Royalty costs have reduced to 6% (structural change) on account of lower royalty from new titles and increasing contribution from in-house titles.
- EBIDTA impacted by digital business which is at a growth stage with negative (net) margins.



### For further information, please contact:

Samir Khurana Group Head (Strategy & Investments) S Chand And Company Limited

Telephone + 91 11 4973 1800 Email : skhurana@schandgroup.com



