

### S Chand And Company Limited

Corporate Office: A-27, 2nd Floor, Mohan Co-Operative Industrial Estate, New Delhi – 110044, India. Registered Office: Ravindra Mansion, Ram Nagar, New Delhi – 110055, India.

P:+91 11 4973 1800 | F:+91 11 4973 1801 | E:info@schandgroup.com | www.schandgroup.com

Date: September 27, 2017

То	То
Listing Department	Listing Department,
BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers, Dalal Street,	Exchange Plaza, C-1, Block G, Bandra Kurla
Mumbai, Maharashtra 400001	Complex, Bandra (E), Mumbai, Maharashtra
	400051

Dear Sir,

# Re: Intimation of meeting with analysts and investors-pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

Pursuant to Regulation 30 of the Listing Regulations, it is hereby informed that the management of the Company will be meeting the investors/analysts on 28<sup>th</sup> and 29<sup>th</sup> September 2017 in Mumbai as per the schedule enclosed herewith. The presentation for the analysts/investors is also attached herewith.

The Company shall also disseminate the above information on the website of the Company i.e. www.schandgroup.com.

Request you to kindly take note of the same.

For S Chand And Company Limited

Jagdeep Singh Company Secretary Membership No. A15028 Address: A-27, 2<sup>nd</sup> Floor, Mohan Co-operative Industrial Estate, New Delhi-110044

CIN No. 422219DL1970PLC005400

### Schedule of Investors/Analysts meetings

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28th Sep 2017	Broker/investor	Type of meeting
	Dolat Capital	
	HDFC Sec Institutional	
10:30 to 11:30 am	Quantum Broking	
10.30 10 11.30 am	IDFC Sec	Group
	IIFL Capital	
	Way2wealth	
12:00 – 1:00 pm	Nirmal Bang Retail	
12.00 – 1.00 pm	Systematix Broking	Group
	Maybank Kim Eng Securities	
	Kotak Securities	
	AMSEC	
2:30 to 3:30 pm	Centrum Broking	Group
	Spark	
	ICICI Direct	
	Haitong	
	Emkay Broking	
4:00 to 5:00 pm	Ambit Capital	
	Edelweiss Institutional	Group
	Anand rathi Institutional	
5:00 to 6:00 pm	IDFC Sec	One on One
th Sep 2017	Broker/investor	Type of meeting
9:30 to 10:00	Old Bridge	One on One
10-00am to 11-00am	AQF Advisors pvt ltd	
	Chrys Cap	Group

\_ New Delhi-55

	Malabar		
	Wealth Managers Pvt. Ltd.		
	Florintree		
	Singular Capital		
11-30am - 12-30 pm	EM Capital Advisors		
11-50am - 12-50 pm	Infinity Alternative investments	Group	
	Comgest	-	
	SKS Capital & Research Private Limited		
	Girik		
2-00pm to 3-00 pm	Ocean Dial	Group	
	Vallum		
	Sage one		
3-30pm to 4-30pm	Progress India opportunities fund		
	Nine Rivers Capital		
	Akash Ganga		
	Centrum		
	GBM Investments	Group	
	ILFS PMS		
	Baroda pioneer		
	Alchemy Capital		
	N and Herrolen		

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### Investor Presentation September 2017

# empowering YOUNG MINDS



# S. CHAND GROUP

### INDUSTRY OVERVIEW

COMPANY OVERVIEW

### Q1 FY2018 RESULTS UPDATE

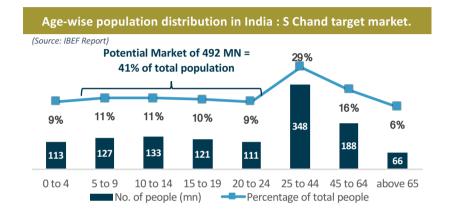
APPENDIX

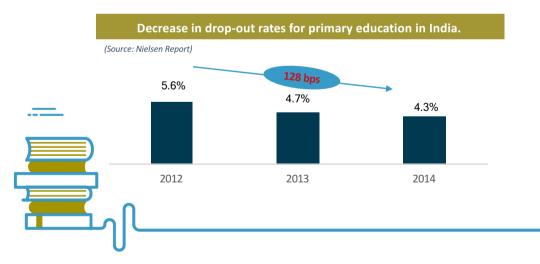




### **Indian Education Sector : Inflection Point + Strong Potential**







#### Literacy rate improving with higher participation from students.

(Source: Technopak's Outlook on India Schooling Segment)

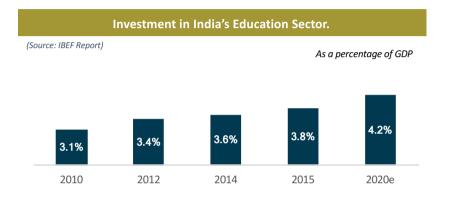
		Estimated F	Population	
Level of Education	% 2	2017 (MN)	%	2022 (MN)
Illiterate	20%	269	18%	250
Literate but no formal schooling	2%	27	1%	14
School - Up to 5th standard	35%	471	36%	501
School - Up to 10th standard	18%	242	18%	250
School - Up to 12th standard	11%	148	11%	153
Some college but not graduate	5%	67	5%	70
Graduate	6%	81	7%	97
Postgraduate	3%	40	4%	56
Literate	80%	1076	82%	1141
Total	100%	1345	100%	1391

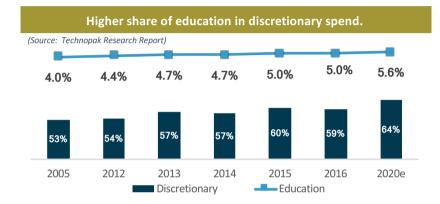
#### S Chand well positioned to benefit from sector tailwinds.

- Gross enrolment ratio and students completing primary & secondary education gradually improving in India.
- Falling dropout rates and increased girls participation led to improvement in literacy rate.
- Government promoting education through various schemes with budgetary support.

### Increasing Household Expenditure On Education







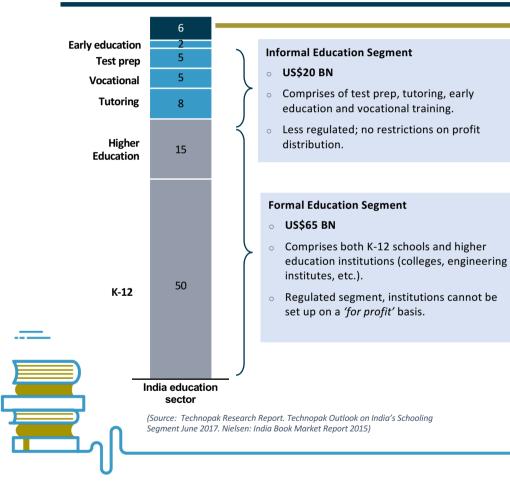
#### Education sector poised for sustainable growth for the long term.

- > Education and related expenses gradually increasing with rising affluence and discretionary spend. Books and stationery constitute a small % of education spend.
- > Allocation towards education @ 5.6 % of discretionary spend is amongst lowest in the world.
- > Average price of education books in India significantly lower at around US\$ 3 vis-à-vis emerging economies.
- > Inelastic demand for education content.

## Large addressable opportunity



#### US\$90 BN Market Size for the Indian Education Sector



#### **US\$6 BN Ancillary Education Segment**

- S Chand operates in this segment (K-12/ Higher Education content).
- > Supports formal and informal education segments.
- o Comprises of content, digital content & services like curriculum management.
- Mostly caters to K-12 & higher education institutions.
- > Less regulated; no restrictions on profit distribution.
- > K-12 ancillary market is fast growing with ~20% CAGR during 2011-15.

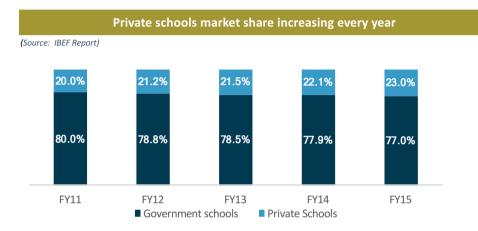


- > Robust growth drivers.
- Eligible K-12 population of about 296 MN students in age group 6 to 17 years.
- Private unaided schools increased at average rate of 10.4% during 2011-15.
- India has largest education system in the world with over 750 Universities & 35,000 colleges.
- > Highly fragmented segment providing room for growth.



### **Preference Shifting Towards Private & Central Curriculum Schools**





#### CBSE & ICSE increasing faster amongst affiliated board schools

49 12,33	7 13.898					
	, 10,000	14,778	15,933	17,474	19,446	9.4%
61 1,56	5 1,678	1,798	1,927	2,181	2,295	7.8%
01 13,63,86	2 14,47,487	14,65,871	14,60,455	NA	NA	NA
11 13,77,76	4 14,63,063	14,63,447	14,78,315	NA	NA	NA
	01 13,63,86 11 13,77,76	01 13,63,862 14,47,487 11 13,77,764 14,63,063	01 13,63,862 14,47,487 14,65,871	01 13,63,862 14,47,487 14,65,871 14,60,455 11 13,77,764 14,63,063 14,63,447 14,78,315	01 13,63,862 14,47,487 14,65,871 14,60,455 NA 11 13,77,764 14,63,063 14,63,447 14,78,315 NA	01 13,63,862 14,47,487 14,65,871 14,60,455 NA NA 11 13,77,764 14,63,063 14,63,447 14,78,315 NA NA

#### Indian K-12 education infrastructure

(Source: Technopak's Outlook on India's Schooling Segment)

Number of Schools: 1.5 MN				
Government: 1.1	1 MN	Private:	0.4 MN	
	Number of Students: 260	MN		
Government: 150	0 MN	Private:	110 MN	
	No. of Teachers: 9 MN	1		
Government: 5	5 MN	Private	4 MN	
	Annual Intake: 18 MN	ı [		
Government: 10	) MN	Private	8 MN	
Ad	dditional Capacity Required	: 36 MN		
Additional Requirement of Teachers: 2 MN				
1	Additional Resources: USD	55 BN		

#### Preference towards private schools continue to rise

- Student share of private schools increasing consistently despite subsidised fees and free meals/ books in government schools.
- > Government schools losing favour even amongst the rural and not so affluent population.
- > CBSE and ICSE schools are preferred for their superior curriculum and better pedagogy.
- S Chand is a key beneficiary of increasing number of CBSE and ICSE schools, being the leading content provider to such schools amongst the private publishers.







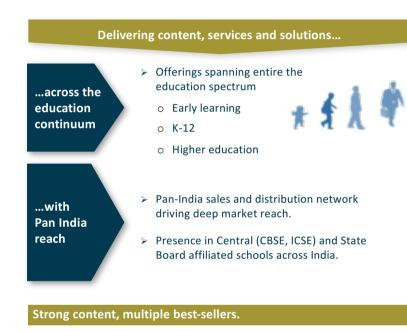
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### Leading Indian Education Content Company.





- Long operating history of over seven decades.
- > High brand equity across multiple brands.
- > Strong author relationships.
- Keeping pace with time transition from print into digital content and services.



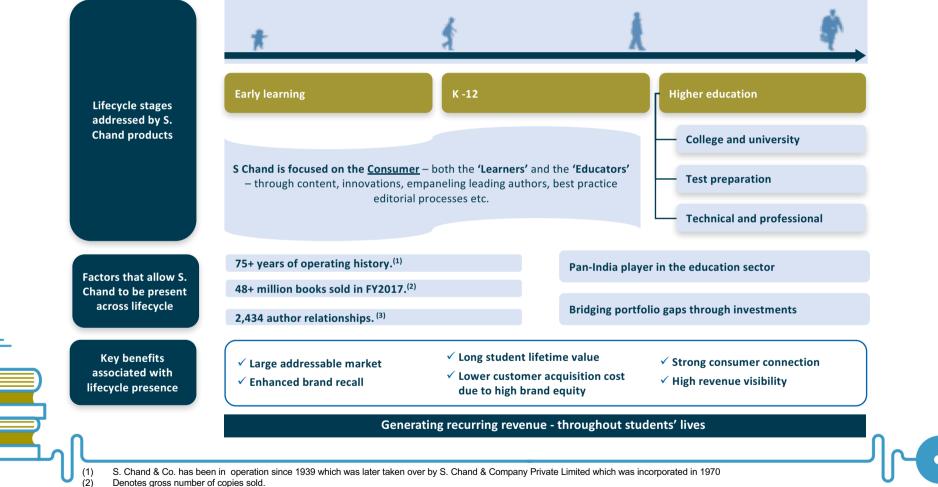
- S. Chand & Co. has been in operation since 1939 which was later taken over by S. Chand & Company Private Limited which was incorporated in 1970.
- (2) Includes Early learning, K-12 & higher education active titles.
- (3) Author relationships as on March 31, 2017

(1)

(4) Denotes gross number of copies of all titles sold during the year.

### **Comprehensive Lifecycle Focused Education Content Player.**





(3) Author relationships as on 31.03.2017.

# **Business Segments.**

	К-12	Higher Education	Early Learning
Revenue contribution	80% of FY2017 revenues <sup>(1)</sup> 45% revenue CAGR <sup>(4)</sup>	18% of FY2017 revenues <sup>(2)</sup> 8% revenue CAGR <sup>(4)</sup>	2% of FY2017 revenues <sup>(3)</sup>
Target Segment	School students (4 -18 years)	Test prep (>18 years) College students / professionals	Children (2-5 Years)
Description / Highlights	<ul> <li>Schools affiliated to Central / State Board.</li> <li>Largest K-12 content player in India.</li> <li>Dominant presence in Central Board affiliated schools.</li> <li>Increasing presence in State Board affiliated schools.</li> <li>Offers print content (books) and digital / hybrid content and solutions.</li> </ul>	<ul> <li>Colleges and universities (arts, science &amp; commerce degrees).</li> <li>Test prep for competitive exams (engineering, government jobs).</li> <li>Offers books, e-books, web and mobile delivery of content.</li> </ul>	<ul> <li>STEM based learning.</li> <li>Children books, educative games, activity based modules (<i>experiential learning</i>).</li> <li>Also operates 6 pre-schools under '<i>RiseKids</i>' brand.</li> </ul>
Digital / Hybrid Contribution	<ul> <li>Around 25% revenue contribution</li> <li>5% revenue contribution from p</li> </ul>		
Strategy	<ul> <li>Consolidate leadership position in Central curriculum schools as preferred content partner</li> <li>Increase presence in large regional markets.</li> </ul>	<ul> <li>Exam oriented content for test preparation.</li> <li>Institutional partnerships.</li> </ul>	<ul> <li>Focus on digital to expand reach and pro offering.</li> <li>Complete presence across student lifecy</li> </ul>
Brands			op Smartivity <b>Aiser</b> ies

(2) Financials do not consolidate Edutor, Test book, OnlineTyari.

(3) (4) Financials do not consolidate Smartivity. Revenue CAGR for the period FY2012 - 17

(1)

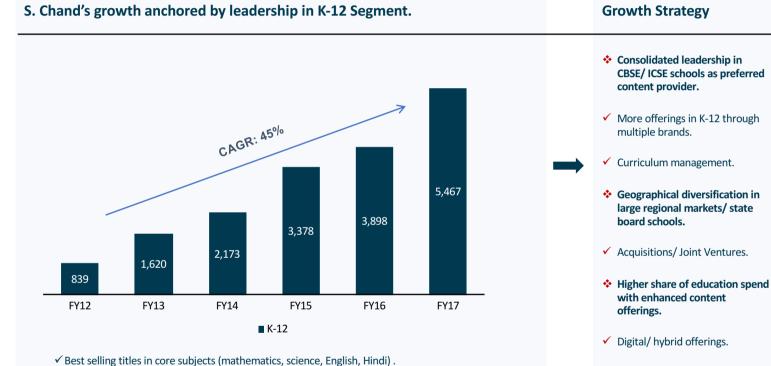


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### **Strong Position In K-12 Segment.**



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Continuous content

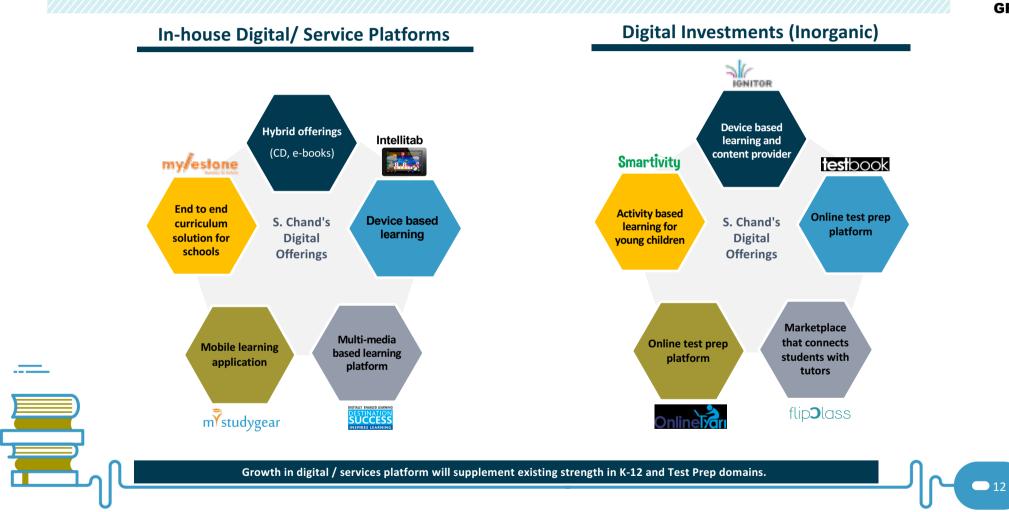
development



Best selling titles in core subjects (mathematics, science, English, Hindi).
 Hybrid offerings provide more value per unit to student compared to pure print content

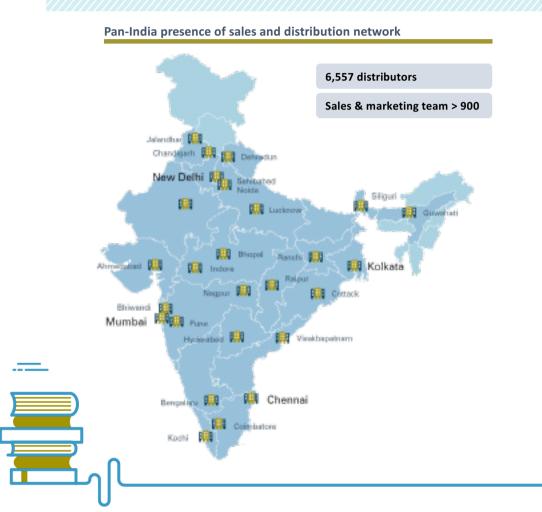
## **Digital & Services Platform : At Forefront of Innovative Education Delivery.**



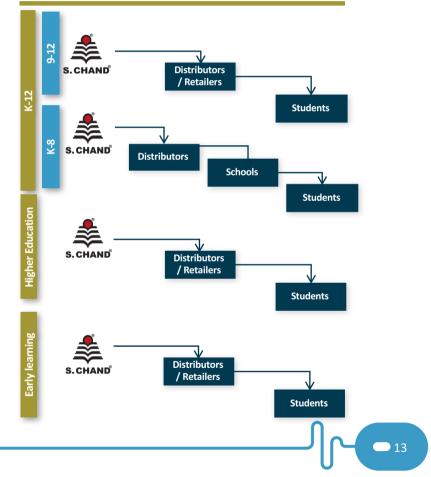


### Wide Geographical Reach Across the Country.



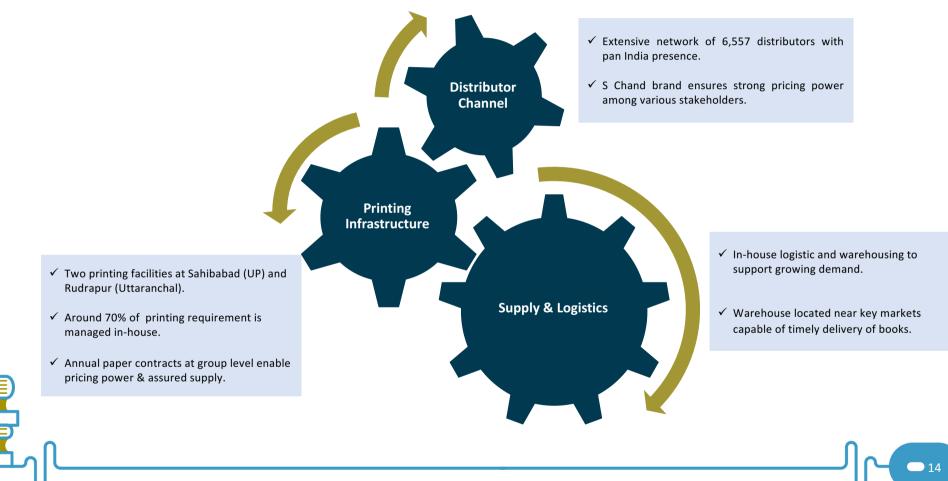


#### Distribution channel / sales



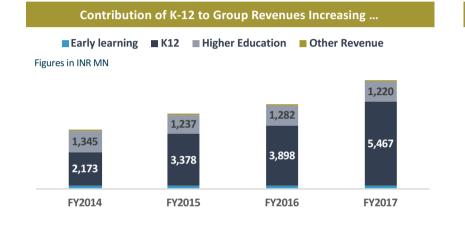
### **Robust Infrastructure To Cater Growing Demand.**





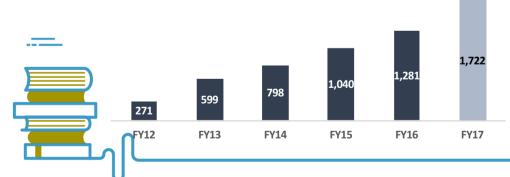
### **Performance Trend.**



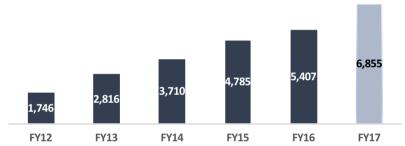


**EBIDTA Growing At Faster Pace** 



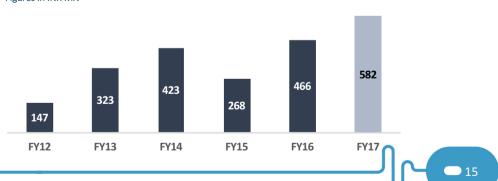


**Revenue Growth = Mix of Organic + Acquisitions** 5 Year CAGR : 31% **Figures in INR MN** 



Net Profit (After Minority) Growth

5 Year CAGR : 32%

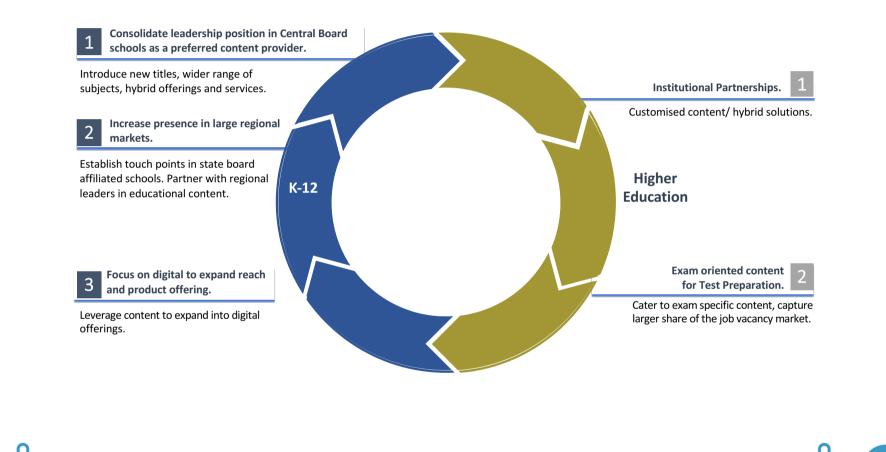


Figures in INR MN

### **Growth Strategy.**



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# Shareholding.



Market Data	On 05 <sup>th</sup> September 2017
Market Capitalization (INR MN)	17,153
No. of shares outstanding (MN)	34.8
Face Value (INR)	5.0
52 week High-Low (INR)	425 - 707

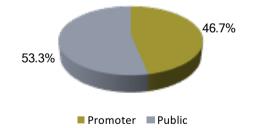
Key Institutional Investors	% Holding
Everstone Capital Partners II LLC	9.6
International Finance Corporation	8.1
HDFC Prudence fund	3.3
Nomura Trust And Banking Co. Ltd.	3.0
HSBC Global Investment Funds	1.3

(Source: www.bseindia.com)

(Source – Company / BSE as on 30<sup>th</sup> June 2017)











### • Q1 FY2018 RESULTS UPDATE



# Financial Performance : Q1 FY 2018 (3 Months).



S Chand And Company Limited (Figure in Rupees MN)	Standalone		
	QE 30.6.17	QE 30.6.16	YE 31.3.17
Revenue from operations	294	158	3,025
Other income	46	24	96
Total Income	340	181	3,121
Material consumed, net of change in inventory	114	67	1,188
Publication expenses	48	22	317
Selling and distribution expenses	46	36	200
Employee benefit expenses	129	100	483
Other expenses	71	79	277
EBIDTA	(68)	(122)	652
Depreciation and amortization	11	14	65
Finance costs	40	23	149
Profit before taxation	(120)	(159)	438
Tax expenses	(41)	(51)	166
Profit after taxation for the period/ year from continuing operations	(79)	(109)	272
Total comprehensive income fro the period/year	(78)	(109)	272
Earnings per equity share (INR) (for continuing operations) • Basic • Diluted	(2.40) (2.40)	(3.64) (3.64)	9.12 9.10

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### **Key Highlights.**

#### I. Standalone revenues at INR 340 MN, higher by 88% YOY.

- Q1 is a low revenue quarter for S Chand, contributed < 6% of annual revenues in FY 2017.
- S Chand standalone revenues constitute around 45% of group revenues.

#### II. Standalone Ebidta Loss at INR 68 MN vs Loss of INR 122 MN in Q1FY2017.

- Improvement on account of higher revenues.
- Q1 is a negative ebidta quarter due to seasonal nature of business. (historical trend)

#### III. Standalone Net Loss (after taxes) at INR 79 MN vs Loss of 109 MN in Q1FY2017.

• Higher finance costs due to acquisition loan for Chhaya , which was prepaid in May 2017.

#### IV. Successfully raised INR 3,250 MN from Initial Public Offering in May 2017.

- Commenced trading on stock exchanges (NSE, BSE) on May 9, 2017.
- INR 2,520 MN utilized to deleverage and reduce interest cost.



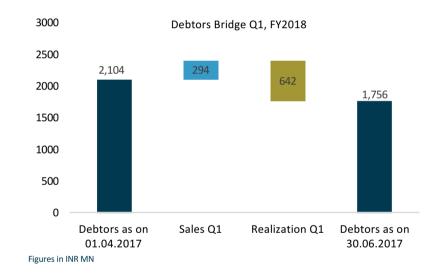


### Working Capital Update.



### Debtors reduced from INR 2,104 Mn as on 01.04.17 to INR 1,756 Mn as on 30.06.17.

- ~ 30% debtors as at beginning of Q1 realized during the quarter.
- Closure of schools for summer break impacts recovery in Q1.



S Chand Standalone Basis (INR MN)	On 30.6.17	On 31.3.17
Debtors	1,756	2,104
Inventory	563	601
Creditors	(725)	(900)
Net WC	1,594	1,805



### **Performance Overview.**



Segment Performance	2 Q1 FY2018
	K-12 content revenues increased by 118% YOY, from INR 84MN to INR 182 MN.
K-12	<ul> <li>K-12 sales cycle peaks in Q4 and tapers off in Q1 when new academic session begins in central curriculum</li> </ul>
	(CBSE, ICSE) schools.
	<ul> <li>K-12 business contributes to around 80% of group revenues on an annualized basis.</li> </ul>
Higher Education	Higher Education revenues increased by 24% YOY to INR 125 MN.
	<ul> <li>Test Preparation content revenues at INR 23 MN vs INR 29 MN in Q1FY2017.</li> </ul>
	College & University/ Technical & Professional content revenues at INR 103 Mn vs INR 72 Mn in Q1FY2017

Debt Profile (INR MN)	On 30.6.17	On 31.3.17	
Gross Debt	570	2,129	IPO proceeds used to deleverage.
Net Debt	(247)	1,985	Net of cash and bank balance.
Shareholder funds	8,193	5,020	Increased by INR 3,250 MN against fresh equity shares issued in IPO.
Net Debt/ Equity Ratio	-	0.39	



### **Business Updates.**

#### **Regulatory Compliances**

- ✓ Transitioned into IND-AS from Indian GAAP with effect from Q1 FY 2018.
- ✓ Successfully upgraded its reporting and accounting systems to transition to GST as per stipulated timelines.

### **Business Restructuring**

✓ Considering various options for restructuring of the business of the Company and its subsidiaries with the objective of simplifying the holding structure.

#### **Minority Investments**

Invested INR 2.5 Mn in Smartivity Labs Private Limited, an existing investee company engaged in early learning. Ownership at 23.5% on a fully diluted basis.



### **Utilization of IPO Proceeds.**



Particulars	Amount INR MN	Utilized till 30.06.17 INR MN	Remarks	
Gross proceeds from IPO : Fresh Issue	3,250			
Objects				
Repayment of loan availed by S Chand utilized towards funding acquisition of Chhaya	1,000	1,000		
Repayment of Ioan availed by Eurasia Publishing House Private Limited (wholly owned subsidiary of S Chand) utilized towards funding acquisition of Chhaya	504	504		
Repayment of loans availed by S Chand	550	524	Company expects to utilize remaining funds in the next three quarters of FY 2017-18.	
Repayment of loans availed by subsidiaries of S Chand	496	474		
General Corporate Purposes	491	44		
Share issue expenses	209	209		
Total	3,250	2,755		







### **Quarterly Business Cycle.**

#### 7% - 8% Revenues Negative WC

#### Q1 April - June

- Last leg of K-12 sales for new academic session and delivery of books to distributors/ schools.
- New academic session commences in April for CBSE/ ISCE schools.
- Annual paper contracts negotiated.
- Finalisation of titles catalogue for next academic year (new titles/ revisions).
- Sales performance review. (regional/ branches)

sales builds up.

HE (college/ technical conent)

#### 6% - 7% Revenues Negative WC

#### Q2 July - September

- Content revision/ development by editorial team in collaboration with authors.
- Engagement with schools & teachers. (training sessions, workshops, etc.).
- Sample distribution. (September)
- Return of unsold stock from distributors as per contractual agreement.
- Test preparation sales based on government vacancy examinations.

#### 8% - 9% Revenues Peak Inventory

#### Q3 October - December

- Sample distribution and evaluation by schools.
- Printing of back list and best seller titles.
- Final reconciliation and closure of distributor accounts before commencement of season sales.
- Order visibility from schools starts building up.
- Significant sales quarter for HE segment.

#### 76% - 80% Revenues Peak Receivables

#### Q4 January - March

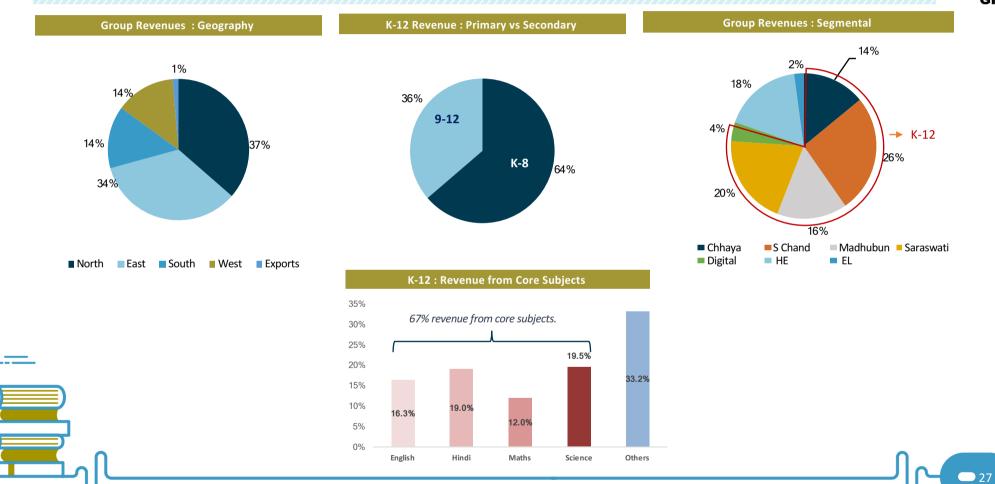
- Printing of front list titles.
- Additional printing runs for back list / best seller titles based on demand.
- K-12 season sales and delivery to distributors/ schools. (Peak Season)





### Fiscal 2017 Revenue Analysis.

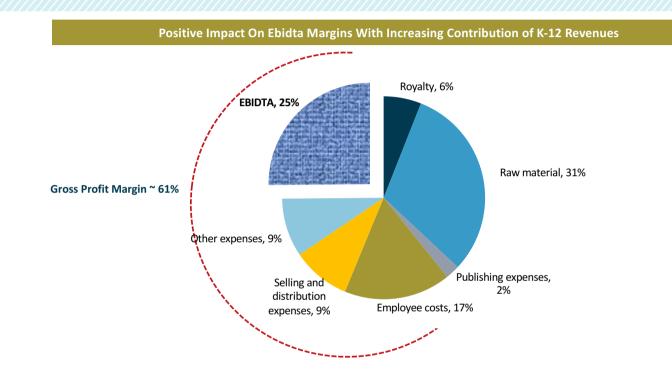




### Fiscal 2017 Margin Analysis.



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- Paper is the key raw material , constitutes ~ 22% of net revenues.
- Royalty costs have reduced to 6% (structural change) on account of lower royalty from new titles and increasing contribution from in-house titles.
- EBIDTA impacted by digital business which is at a growth stage with negative (net) margins.



### For further information, please contact:

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Telephone + 91 11 4973 1800 Email : skhurana@schandgroup.com



