

November 03, 2018.

Symbol: LUXIND

To,

The Secretary, National Stock Exchange of India Ltd., Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandera (E), Mumbai – 400 051 To,
The Secretary,
BSE Limited,
P.J. Towers,
Dalal Street,
Mumbai- 400 001
Scrip Code: 539542

Dear Sir,

Sub: Investor Presentation.

Please find enclose herewith Investor Presentation of the Company. The Investor Presentation is also available on the website of the Company.

This is for your information and record.

Thanking You,

Yours faithfully, For Lux Industries Limited

Smita Mishra Smita Mishra

(Company Secretary & Compliance Officer)

M.No:26489

Encl: As above



















DEPENDABLE PROFITABLE DYNAMIC TRUSTED FOR MONEY **ASHION**

COMFORTABLE

EFFICIENCY ASPIRATIONAL

SUSTAINABILITY FAMILIAR



November 2018

Safe Harbor



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Pioneering Commitment





1st Ranked innerwear company in Volume Terms

~8% of
Annual revenue
invested in
Brand
Promotion

2,000pieces sold every minute

5,000+

Manufacturing

Capacity of

1st Ranked innerwear Brand in Bengal

14-15%

Market share in

Organized

Men's

Innerwear

Market

More than

100 products

across 12

Brands

2,000 lac garments pieces a year

1st Ranked Indian exporter of Innerwear

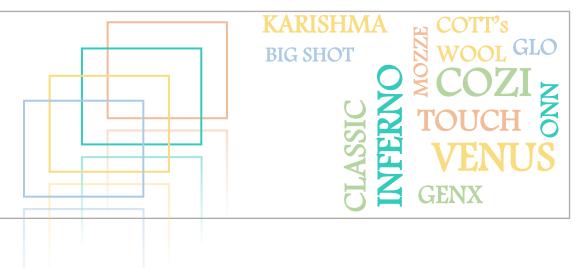
47 Number of countries products are exported to

of **95%**against Industry
Avg. of **80%**

6Manufacturing Facilities

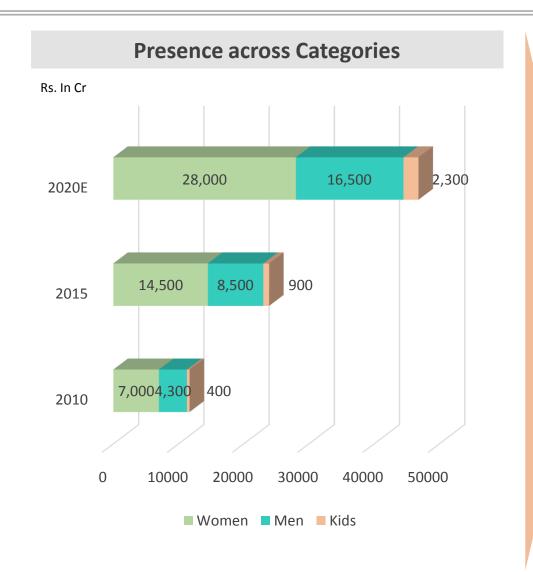






Exponential Opportunities....



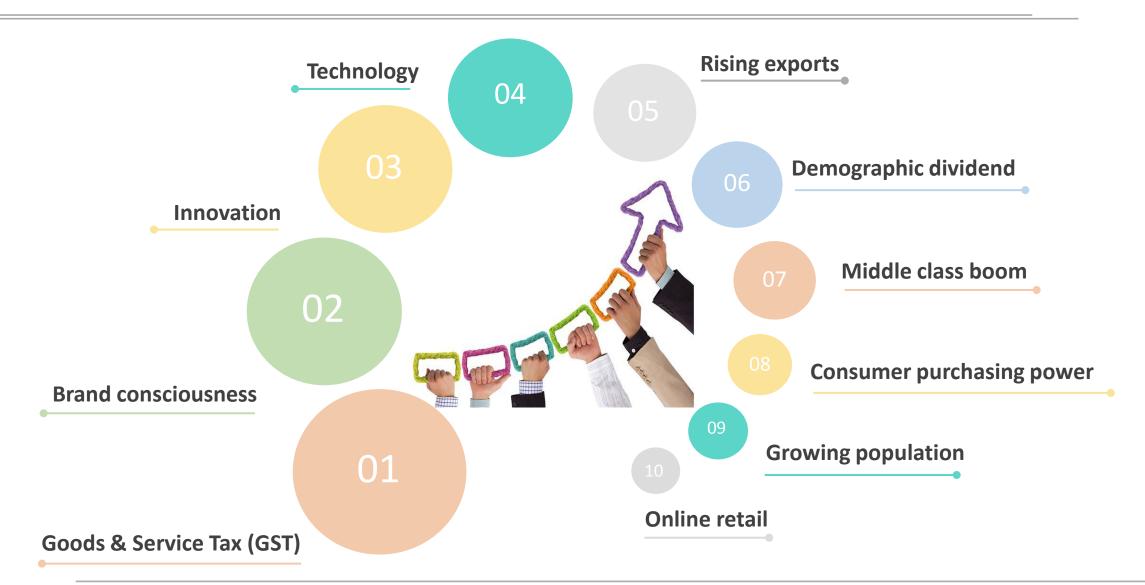


- ✓ Addressed **Men and Women** wear categories
- ✓ At the cusp of rapid growth; per capita inner wear expenditure expected to double to Rs. 300
- ✓ Innerwear market of Rs. 24,000 Cr (2015) projected to grow to Rs. 47,000 Cr by 2020
- ✓ Enhanced **Manufacturing Automation** (ultrasonic cutting systems) increasing efficiency and global competitiveness
- ✓ Emergence of purpose-specific innerwear (sporty, casual, fashionable)
 Widening the Market
- ✓ Widening Customer Needs; increasing product extensions
- ✓ Growing scope of E-commerce
- ✓ Growing traction from Africa, Arab countries and Middle East

Source: Wazir Advisors report

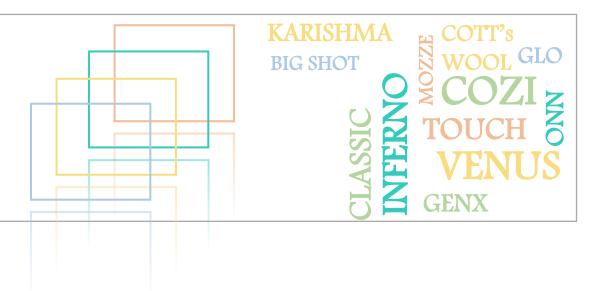
....poised to Grow















We are gaining

Market Share 99



Economy Segment







Mid Premium Segment











Premium Segment





Our Products are Bare Necessities



Diverse Product Portfolio

01 Pre

✓ Mass, Semi Premium & Premium

- ✓ Men's innerwear to Men's & Women's outerwear
- ✓ Complementary Products like socks & children's wear

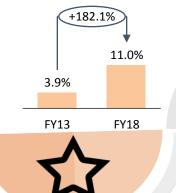


Fresh Initiatives

- ✓ GLO Range underwear: Neon & Bright for increasing youth appeal
- ✓ Manufacture leggings for women
- ✓ Invested in quality material and contemporary designs (European and American influences)

Premiumization

- ✓ ONN Brand growing revenues at 30%
- ✓ Increase in Premium Brand contribution to revenue & Expanding Margins



R Y

Widest Consumer Range

- ✓ The Products range from Rs. 38 Rs. 1,350
- ✓ Over 5,000 SKU's , among the largest innerwear ranges in the Industry, thus graduating into a one-stop destination

Milestone Achieved

- ✓ Lux Cozi helped sectorial transformation from unorganized to brand driven
- ✓ Enjoys the recall of being a Pioneer in the launch & styling of premium products
- ✓ Largest in the space of Semi-premium Indian Brands which contributes 10% to revenue for FY17



02





Our Products satisfy Customer needs



Presence across Categories

Premium products to grow at a Revenue: 21% CAGR of 30% in the next 2-3 **EBITDA Margin:** vears 15-18% Premium Revenue: 45% EBITDA Margin:

Revenue: 34% **EBITDA Margin:**

8-10%

Med Premium

Economy

Presence across various Price Points



... From Semi Premium to Premium

... From Men's innerwear to Men's and Women's outerwear

Lux Cozi is one of the strongest and fastest growing men's innerwear brands (economy and midsegment)

Lux Cozi GLO is a durable player in the economy to mid-brand segment

Lux Venus is one of the largest vest brands in the economy category

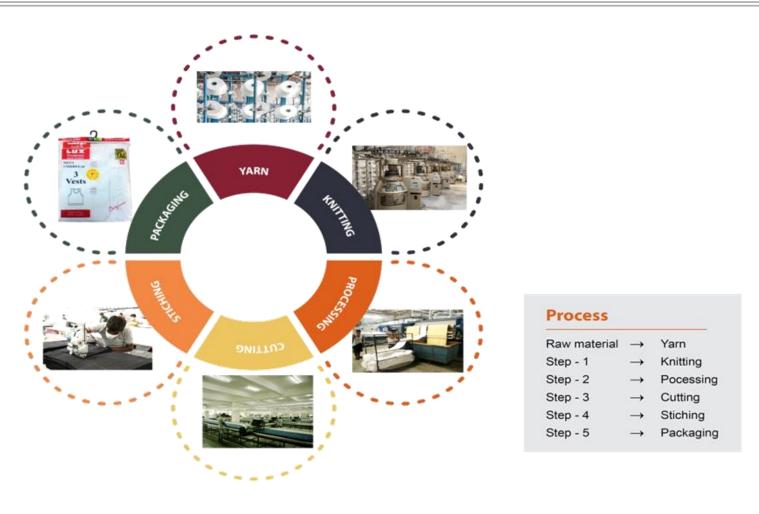
13-15%

Lux Cozi Bigshot is a preferred consumer brand in the boxer/briefs segment

ONN is emerging as one of the most promising mid-to-premium men's innerwear brands

We manufacture to maintain High Quality Standards





100% Knitting, Cutting done in-house

One of Lowest Manufacturing Cost

- 100% of our products in-house with zero Outsourcing
- ☐ Invested extensively in manufacturing integration and scale with the objective to reduce costs

Largest Employer in Sector

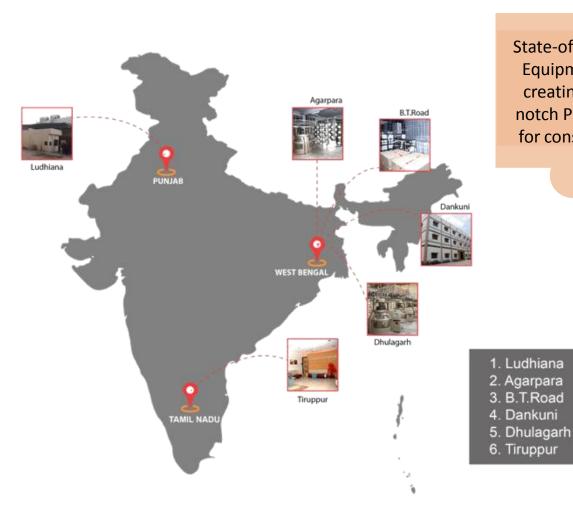
Our pool of 1,407 employees (as on 31 March 2018) makes us one of the largest employers in the sector

<u>Critical Processes done in-house</u>

- ☐ Lux has concentrated on large, technology driven manufacturing
- Outsourcing processes such as stitching, we are able to keep our asset profile and employee base light

We have advanced Manufacturing Facilities





State-of-the-art Equipment in creating Topnotch Products for consumers

350 circular **Knitting** machines

Fully **Automated** in-house Stitching units

Ahead of the trends due to the expertise of its in-house design team

Manufactured 20 crore garment pieces a year which is one of the largest in the Indian innerwear sector



We deliver Quality to generate Loyalty





Manufacture 100% of our products inhouse with zero outsourcing

State-of-the-art Machines from









Up-gradation and replacement of old machines is done as and when required in order to maintain high quality of output



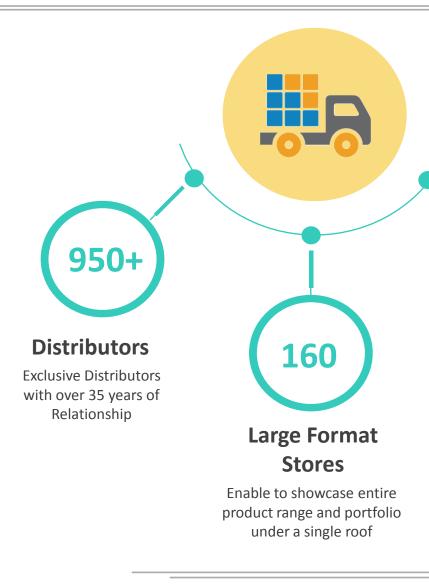
To keep creating **new benchmarks for quality and comfort,** the two fundamentals that lay the foundation of our company and take it to the epitome of success.



MORE THAN PRODUCTS; A QUALITY ASSURANCE OF THE BEST MANUFACTURING AND QUALITY STANDARDS

We have right distribution setup to Support Growth







Merchandise Strength

☐ Core strength lies in the goodwill that we enjoy among distributors, dealers and retailers rather than machines and products

Capitalizing Opportunity

☐ First Indian innerwear company to organize distributor and owner conferences within and outside India



"There is less than 1% attrition among distributors"

"Available from Distributors ,Retailers to small clusters in India"

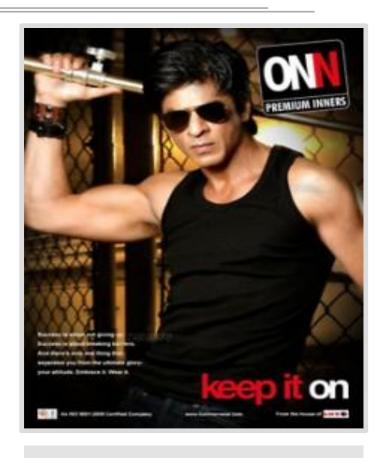
LUX is available where customers are...

We have Celebrity Endorsements









Lux's profit from every rupee invested in brand spending increased from **5.74%** in FY13 to **9.55%** in FY18

We are led by Experienced Leadership



Mr. Ashok Kumar Todi

- His forte lies in Marketing of the products and formulating various policies for Growth & Expansion of the business on pan India basis
- □ He has rejuvenated with exploring schemes for distributors, retailers and even for consumers
- Has also been associated with various philanthropic organizations of the country



MR. ASHOK KUMAR TODI CHAIRMAN

MR. PRADIP KUMAR TODI
MANAGING DIRECTOR

Mr. Pradip Kumar Todi

- Presently looking after the Product Development and Production
- His forte is in developing new patterns, yarn combinations, knitting technologies
- He has helped the Company to introduce new products with new styles from time to time
- ☐ He has immense acquaintance in technical know-how in hosiery industry
- His contribution in decreasing production costs helped the Company to enhance profits

We are supported by Strong Management Team



Mr. Saket Todi Sr. Vice President (Marketing) Has done his post graduation in Brand Management and has eminent knowledge in marketing His contribution towards strengthening the premiumisation of brand "Lux" is significant Has been associated with the Company since 2014 with his in-depth knowledge in marketing which has helped the Company to achieve greater success and increase profitability			
Mr. Udit Todi Sr. Vice President (Strategy)	 Mr. Udit Todi, son of Shri Pradip Kumar Todi, aged 27 years He is Master of Science in Finance from The London School of Economics and Political Science (LSE) Has been associated with the Company since 2014 and has expertise in the field of finance and his proficiency in the management of marketing area of the Company is remarkable 		
Mr. Ajay Patodia Chief Financial Officer	 □ He is qualified as FCA, FICWA, DISA (ICAI), SAP (FI), and IFRS(C) □ He has expertise in the field of finance along with high command in the area of taxation □ He is associated with the Company since 2005 	She ensures efficient administration of the company with regard to compliance of statutory and regulatory requirements	
Mr. Narendra Panjwani Head Of Quality Control	 □ He has many years of experience in hosiery industry, as he had worked with Maxwell Industries Limited for 21 years □ He has done Bachelor of Science □ He is associated with the Company since 2013 	He has worked with Khaitan Group of Companies before joining Lux and has an extensive experience in marketing	

We are supported by Strong Management Team



Mr. Sanjay Mittal Vice President (Sales)	 □ He heads the Sales function and plays an important role in formulating the Sales Strategy □ He is associated with the Company since 1996 IT Head 	He has done post graduation in MBA & MCA and has more than 22 years of experience in IT function of manufacturing sector He is associated with the Company since 2015
Mr. Manoj Ghiya Production Manager	 □ He formulates the Strategy to run the manufacturing processes reliably and efficiently □ He is associated with the Company since 1989 □ HR Manager 	He plays a major role formulating Strategy for Employee Engagement and Empowerment He is associated with the Company since 2004

We are honoured by Awards & Recognitions



2012-13



2013



The Master Brand

2015

ويحمالين والصيرمية



The Master Brand

2014

Asia's Most Promising Brands

2014-15



The Admired Brand of India

THE WORLD'S GREATEST BRANDS 2015 ASIA & GCC

RISEARCH BY Concurrent's behaviory ROCCESS ROLLOWS.

DWC

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The World's Greatest Brands

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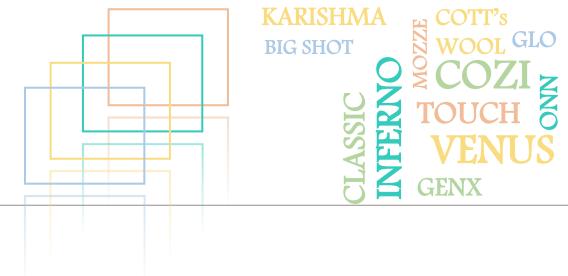
2016



Asia's Greatest Brands







Multi-Product & Multi-Brand Approach

Share of Wallet



Geographical Leadership

Quality at Low Costs Premiumization Only 20% of the innerwear market accounted for by the premium □ 100 products under 12 brands for a growing family's needs Quality and Semi-premium Segments, offering significant headroom for □ 5000 SKUs across all major brands Premiumisation ☐ Product offerings across ages, genders, geographies and seasons Product & ☐ Lux's ONN is a premium brand growing at ~ 30% every year ■ Extensive Vertical Integration with 100% manufacturing in-house Lux GLO in the mid-premium segment introduced in January 2017 ☐ Cost leadership through ability to manufacture the largest Revenues from premium brands increased from 3.9% in FY13 to innerwear volumes at one of the lowest costs 11.0% in FY18 ☐ Pan India Footprint – Strong Presence in Western & Central India **Market Penetration** ☐ First Indian innerwear brand to extend its product portfolio from with highest absolute sales from Madhya Pradesh, U. P. and innerwear vests to outerwear cum related products Uttarakhand Product offerings across ages, genders, geographies and seasons Exports to 47 countries largely comprising the Middle ☐ Present in high-growth segments of active wear and sportswear East, Africa, Australia and Europe ☐ Vests, briefs. thermal trunks. boxers, ☐ Sales focussed in tropical countries with demographics similar to wear, Panties, camisoles, leggings, lounge wear, t-shirts and socks India thereby offering a huge potential

Technologically Advanced Expansion



Integrated Unit across knitting, processing and cutting functions which will strengthening efficiency, productivity & profitability

New state-of-the-art 12 lakh sq. ft (approx) manufacturing facility in Dankuni, West Bengal

Rs.83 Cr investment across 11.48 acres on the outskirts of Kolkata

108 stitching / sewing machines from Singapore; 11 high-speed knitting machines from Germany; 60 sock knitting machines from China and a cutting machine from Singapore

Has the capacity to produce 5 lakh units of finished products a day

Phase-II expansion to double the production capacity over the next 3-4 years

~80% Manufacturing Capacity achieved as on March 2017; accounts for 35% of its overall manufacturing capacity

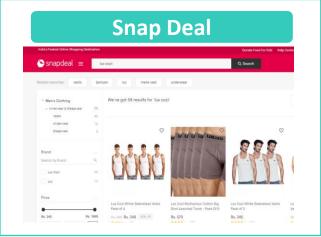


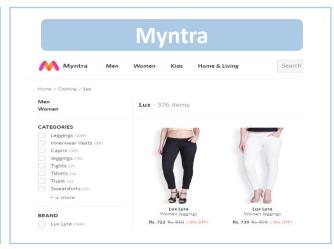
The New Age Distribution: E – Commerce

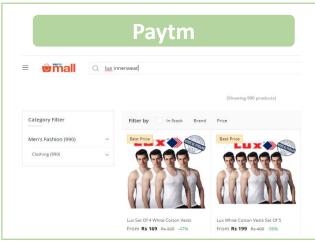


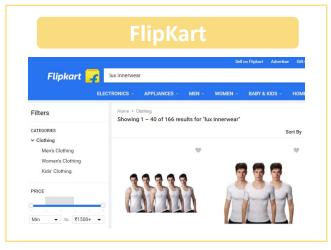
☐ Company is creating an online presence through e-commerce websites, enhancing access and image











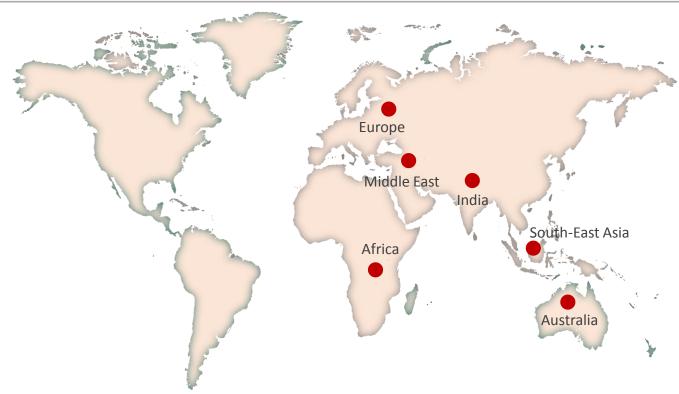


Other Presence:

- Keep It On
- □ Jabong
- ☐ Lime Road
- ☐ Tata Clic

Focus on Demographics with Huge Potential



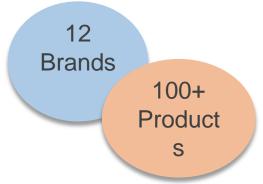


- ✓ For FY 2017-18, Export Contribution to Revenue was 9.5%
- ✓ Increase in the number of countries exported to from 22 to 47 over the past 5 years

- ✓ First Indian innerwear brand to extend its product portfolio from innerwear vests to outerwear cum related products
- ✓ Product offerings include Vests, briefs, trunks, boxers, thermal wear, Panties, camisoles, leggings, lounge wear, t-shirts and socks across ages, genders and seasons
- ✓ Present in high-growth segments of active wear and sportswear
- ✓ Pan India Footprint Strong Presence in Western & Central India with highest absolute sales from Madhya Pradesh, U. P. and Uttarakhand
- ✓ Sales focussed in tropical countries with demographics similar to India thereby offering a

Sustained Brand Investments







Lux sponsored the KKR team in the IPL, now an international cricket event, enhancing visibility and respect



Lux also sponsored the Bollywood Awards Ceremony TOIFA in Vancouver in 2016, strengthening its pan-India visibility



Ye Andar Ki Baat Hai the first television advertisement featuring Sunny Deol was launched.



Face of Lux Sunny Deol was signed as Lux Cozi's brand ambassador

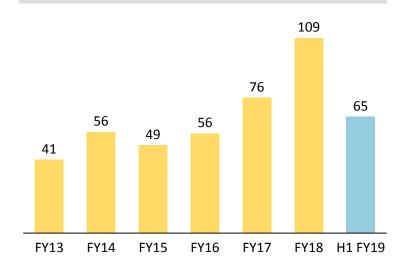


New look - Indian film icon Shah Rukh Khan was engaged as brand ambassador for ONN



Varun Dhawan was signed as Lux Cozi brand ambassador; Lux Glo, a sub brand of Lux Cozi was launched the capability to conceive, invest and mature brands
Amitabh Bachchan was signed August 2017

Marketing Spend (Rs. In Cr)



- ✓ Invested Rs. 386 Cr in our brands across the 6-years ending FY18
- ✓ Sustained brand investments at 8% of turnover

Capturing Market Share of the Unorganised Space



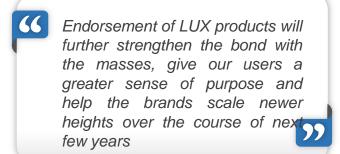
GST to aid faster customer transition from the Unorganised Space to the Organised one...



- √ Have signed Mr. Amitabh Bachchan as the Brand Ambassador for our brand 'Venus'. It is one of the largest innerwear brands in India. We have also signed him for our winter wear brand 'Inferno'
- ✓ Launched Mr. Bachchan as its ambassador through an extensive campaign from January 2018 across a mix of media like Television, Online, Print and Out-of-Home media
- ✓ Mr. Bachchan's iconic legacy as an actor, the brand appeal synergizes with his --personality which is liked by people of all demographics -----



- ✓ Have signed Mr. Varun Dhawan as the new brand ambassador for LUX Cozi. By signing Dhawan, LUX Cozi is repositioning itself within the young audience
- ✓ LUX Cozi is one of the most popular and the largest market share holder in the economy to the mid-segment of men's innerwear.
- ✓ The style and fashion sense makes him endearing to all sections of the audience cutting across age groups, especially the youth



I am delighted to be the brand ambassador for LUX Cozi; their innerwear products stand for comfort and quality and I really liked the vibe of the ad campaign when I met with the creative team.

- Varun Dhawan

Continuous Strategic Innovation



Artimas Fashions
Private Limited
(Wholly Owned
Subsidiary of Lux
Industries)



CSE Consulting
LLP
(License Owner of
One8) – Brand of Virat
Kohli

LUX Industries will be manufacturing and marketing a unique collection of socks, innerwear and sleepwear for One8, globally



Synergies

- ✓ Aim at providing superior product quality coupled with comfortable feel that will grab instant attention of the youth
- ✓ Fill the need-based vacuum that is created in the premium innerwear
- ✓ Provide knowledge and expertise in manufacturing, designing, marketing and retail for the brand



With One8, we aim to disrupt the premium innerwear segment through innovative product offerings. We feel extremely confident that the about our distribution and resource strength, coupled with the youth appeal of Virat Kohli will make One8 the most preferred brand in the premium category

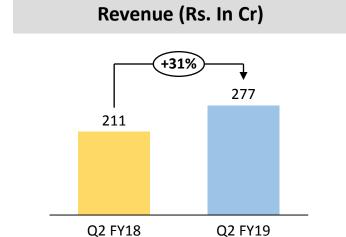


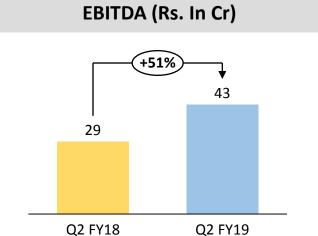


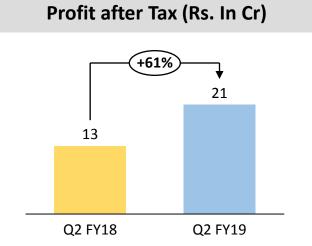


Q2 FY19 Financial Highlights*

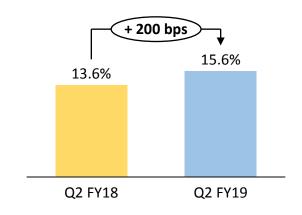




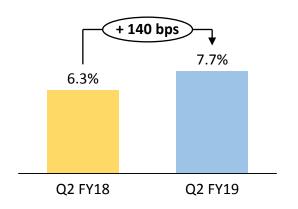




EBITDA Margins (%)



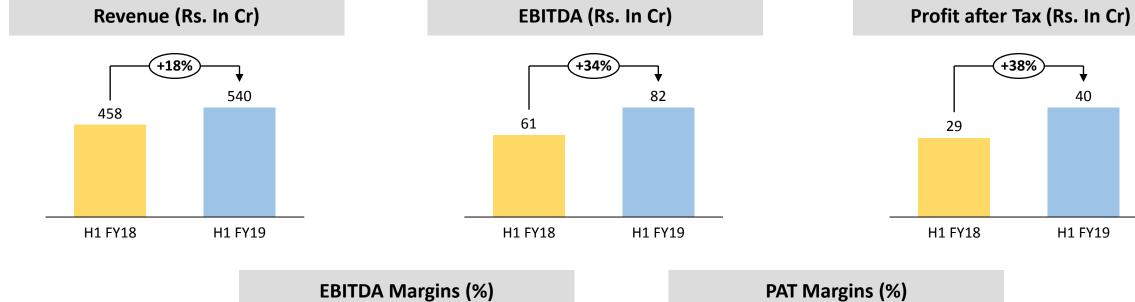


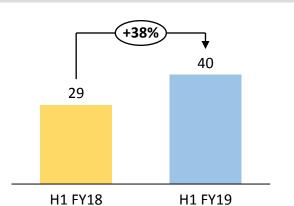


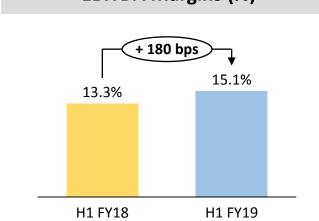
^{* -} Ind-AS Financials

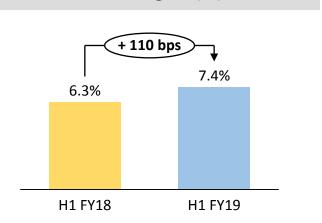
H1 FY19 Financial Highlights*









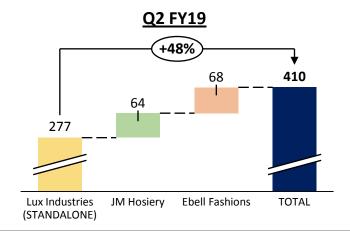


^{* -} Ind-AS Financials

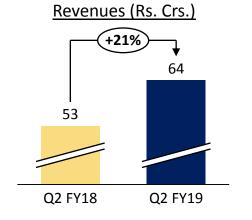
Proforma Financials



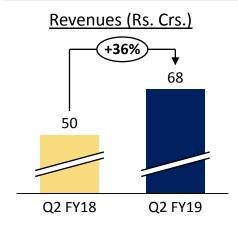
Revenue (Rs. In Cr)



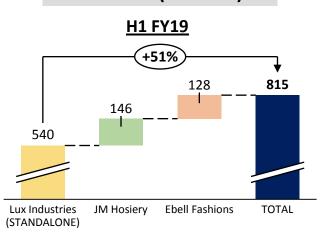
J. M. Hosiery*



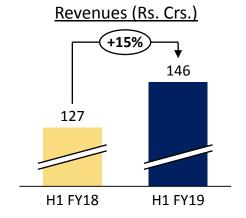
Ebell Fashions*



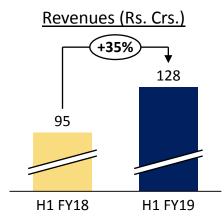
Revenue (Rs. In Cr)



J. M. Hosiery*



Ebell Fashions*



^{*} The Q2 & H1 FY19 Revenues for JM Hosiery and Ebell Fashions are subject to audit and may change

Quarterly Performance*



Particulars (Rs. In Cr)	Q2 FY19	Q2 FY18	Y-o-Y	H1 FY19	H1 FY18	Y-o-Y
Total Income from Operations	277.0	211.4	31%	540.3	457.6	18%
Raw Material Cost	118.9	89.9		220.9	192.7	
Employee Expenses	11.0	9.4		21.2	17.3	
Subcontracting / Jobbing expenses	69.2	46.0		135.2	103.0	
Other Expenses	34.6	37.5		81.3	83.6	
EBITDA	43.2	28.7	51%	81.6	61.0	34%
EBITDA Margin %	15.6%	13.6%		15.1%	13.3%	
Depreciation	2.8	2.3		5.5	4.6	
EBIT	40.4	26.3	54%	76.1	56.4	35%
EBIT Margin %	14.6%	12.5%		14.1%	12.3%	
Finance Cost	6.1	5.7		13.2	11.8	
Profit before Tax	34.3	20.6		62.9	44.6	
Tax	12.9	7.3		22.7	15.6	
Profit After Tax	21.4	13.3	61%	40.1	29.0	38%
PAT Margin %	7.7%	6.3%		7.4%	6.3%	
Other Comprehensive Income	-0.1	0.0		-0.1	0.0	
Total Comprehensive Income	21.3	13.3		40.0	29.0	
EPS	8.46	5.27		15.89	11.49	

^{* -} Ind-AS Financials

Balance Sheet*



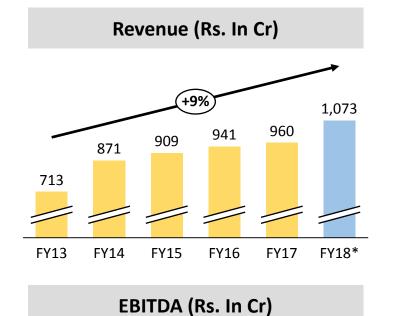
Particulars (Rs. Crs.)	Sep-19	Mar-18
Equity	360.6	320.6
Equity Share capital	5.3	5.3
Other Equity	355.3	315.3
Non-Current Liabilities	11.1	13.4
Borrowings	1.0	4.9
Deferred tax liabilities (Net)	7.4	6.2
Other non-current liabilities	2.7	2.3
Current Liabilities	481.1	540.8
Borrowings	309.0	316.5
Trade Payables	145.2	188.6
Other financial liabilities	22.2	24.1
Provisions	0.5	0.5
Other current liabilities	3.9	10.6
Current tax liabilities (Net)	0.3	0.5
TOTAL EQUITY & LIABILITIES	852.9	874.8

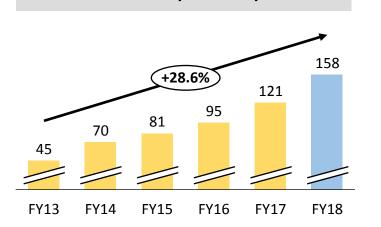
Particulars (in Rs. Crs.)	Sep-19	Mar-18
Non-current assets	141.2	138.7
Property, Plant and Equipment	128.1	128.1
Capital work-in-progress	8.0	5.3
Intangible assets	0.7	1.1
Investments	0.8	0.8
Other financial assets	3.0	2.9
Other non-current assets	0.5	0.5
Current assets	711.7	736.1
Inventories	357.8	299.2
Trade receivables	302.4	389.1
Cash and cash equivalents	1.3	2.1
Other bank balances	0.1	0.1
Loans	2.8	0.8
Other financial assets	2.3	2.4
Other current assets	45.0	42.4
TOTAL	852.9	874.8

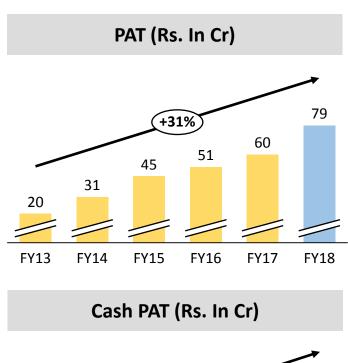
^{*} Ind-AS Financials

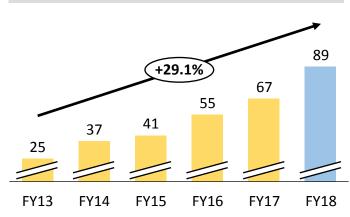
Operating Performance

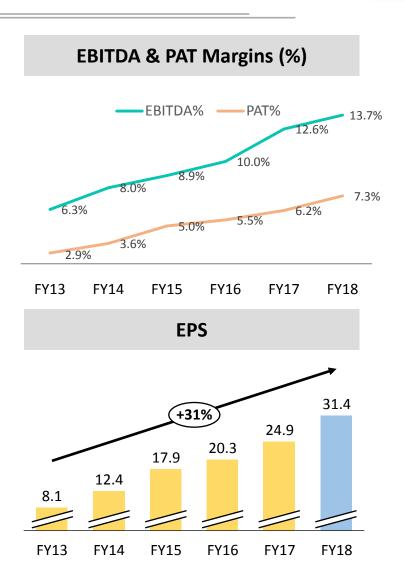












^{*} The Revenues stated for FY18 have been restated as per IND AS 115

Lean Balance Sheet & Sustained Returns

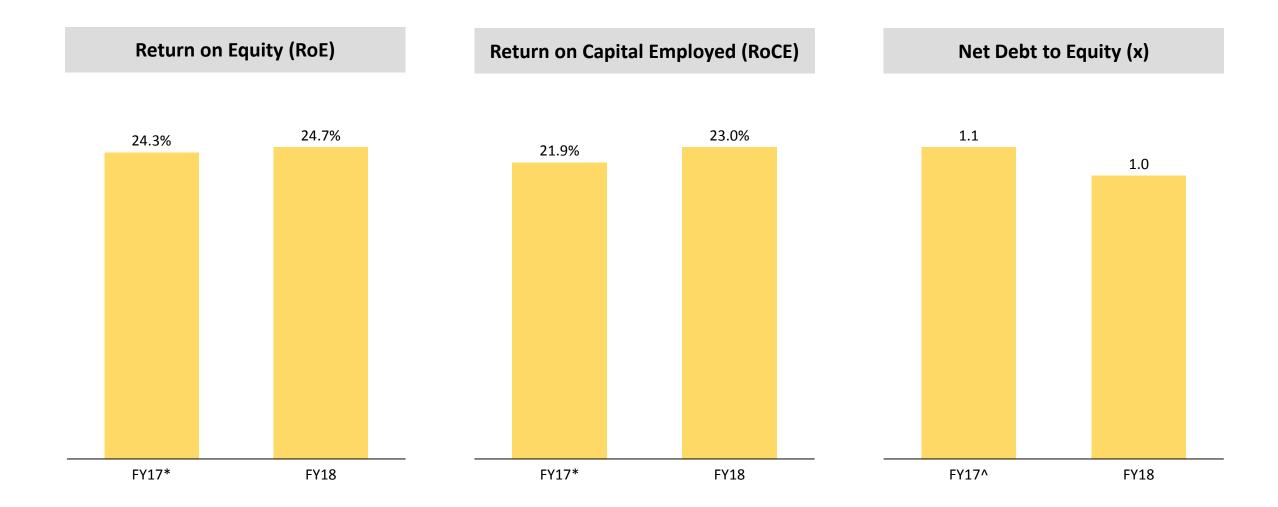
* - Excl. Preference Share Capital of Rs. 56 crores



^ - Preference Share Capital of Rs. 56 crores considered

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as Debt and is excl. from Shareholders' Fund



FY17 & FY18 numbers are as per Ind-AS Financials





To achieve Revenue of Rs. 1,500 crores; having 13 % -15 % annual growth rate



Maintaining sustainable growth in EBITDA Margin of 100 to 150 basis points



To constantly add new and innovative products for gaining significant market share and to capture various other countries in the world to increase export contribution



Company:



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Investor Relations Advisors:

SGA Strategic Growth Advisors

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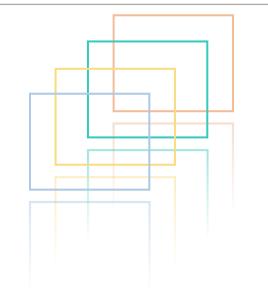
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