



APL/SECT/DLH/SE: 2018-19

20<sup>th</sup> November 2018

#### **Electronic Filing**

National Stock Exchange of India Limited "Exchange Plaza" Bandra-Kurla Complex, Bandra (E), Mumbai-400051

NSE Symbol: APLAPOLLO

Department of Corporate Services/Listing BSE Limited Phiroze Jeejeebhoy Tower,

Dalal Street, Fort, Mumbai-400001

Scrip Code : 533758

Dear Sir/Madam,

#### Sub: Intimation of Analyst / Investor Meeting

Pursuant to Regulation 30 of SEBI (Listing Obligation and Disclosures Requirements) Regulations, 2015, we would like to inform you that the management of APL Apollo Tubes is scheduled to meet Investors on Wednesday, November 21, 2018 in Mumbai.

Kindly find attached the Investor Presentation (November 2018), which would be discussed during the meeting. The presentation is also uploaded on the Company's website.

We would request you to take this information on record.

Thankinfg you

Yours faithfully

For APL Apollo Tubes Limited

Adhish Swaroop Company Secretary

Encl: a/a

APL Apollo Tubes Limited (CIN-L74899 DL 1986PLC023443)

Corp. Office: 36, Kaushambi, Near Anand Vihar Terminal, Delhi-NCR-201010, India Tel: +91-120-4041400 Fax: +91-120-4041444

Corp. Office: Tapasya Corp. Heights 4th Floor, Sector-126, Noida, Uttar Pradesh-201303 India

Regd. Office: 37, Hargovind Enclave, Vikas Marg, Delhi-110092, India Tel: +91-11-22373437 Fax: +91-11-22373537

Unit-1: A-19, Industrial Area, Sikandrabad, Distt. Bulandshahar, U.P.-203205, India Unit - II: 332-338, Alur Village, Perandapolli, Hosur, Tamilnadu-635109, India

Unit-III: Plot No. M-1, Additional M.I.D.C. Area, Kudavali, Murbad, Maharashtra, Thane-421401, India Unit-IV: Village Bendri, Near Urla Indl. Area Raipur, Chhattisgarh-493661, India

E-mail: info@aplapollo.com Website: www.aplapollo.com





# APL APOLLO TUBES LTD.

# Investor Presentation

November 2018

Construction & Building Material

Infrastructure

Energy & Engineering

**Automobiles** 

Agriculture

#### Safe Harbour



Except for the historical information contained herein, statements in this presentation and the subsequent discussions, which include words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", seek to", "future", "objective", "goal", "likely", "project", "should", "potential", "will pursue", and similar expressions of such expressions may constitute "forward-looking statements". These forward looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, obtain regulatory approvals, our provisioning policies, technological changes, investment and business income, cash flow projections, our exposure to market risks as well as other risks. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.

## **Table of Content**



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  - 3 Way Forward
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# APL Apollo Business Overview

























Energy & Engineering

#### Milestones

- Year of Incorporation
- Set-up the first manufacturing plant in Sikandarabad, Ghaziabad

1986

- Developed inhouse Hollow
   Sections across a wide-range of designs
- First in India to launch Pre-Galvanized pipes

- Commissioned a plant at Hosur, Tamil Nadu greenfield venture with state-of-the-art mills
- Started multiple warehouses across India – achieved just in time delivery
- Started Coil galvanizing for GP pipes

2009.70

- Launched Door & Window frames and railing tubes
- Implemented SAP
- Developed and procured CRFH Coils from JSW Steel to expand product range
- Commissioned Greenfield facility at Raipur,
   Chhattisgarh
- Established India's 1st-ever DFT lines at the Company's plants at Raipur, Hosur and Murbad
- First to introduce Direct Forming Technology in India and achieve sizes of 300x300
- o Awarded patents for six Product Design types

199<sub>4</sub>, 2003, 04

- Commissioned a new galvanizing plant
- Listed on the Exchanges
- Commissioned a new tube mill and modern gallium high speed mills
- Acquired and turned around Apollo
   Metalex Private
   Limited

2007.08

- Acquired and turned around Shri Lakshmi Metal Udyog Limited in Bangalore
- Achieved PAN-India status

 Name changed to APL Apollo Tubes Limited from Bihar Tubes

 Acquired and turned around Lloyds Line
 Pipes Limited plant
 near Mumbai  First in India to achieve a capacity of 1 MTPA Steel Pipe  Acquires equity stake in Apollo Tricoat Tubes



## India's Leading Branded Steel Tubes Manufacturer



Technology-focused Company – at the forefront of launching innovative product offerings

Catering to an array of sectors - Construction & Building Material, Infrastructure, Energy & Engineering Automobile, Agriculture, etc.

Close-to-Demand Pan-India Presence - only player with facilities across North, South, West and East India

Leading the Shift from a Commodity to a Value-Added Branded product

Lowest cost producer in the country - Latest Technology | Economies of Scale | Optimally Utilizing key resources | Management expertise

1.75

MILLION MTPA STEEL PRODUCTION

31%

SALES (VOL) 12 YR CAGR 5,335 crore

**FY18 NET SALES** 

7

MANUFACTURING UNITS

1,000+

DIVERSIFIED PRODUCT PORTFOLIO 650+

DISTRIBUTORS ACROSS INDIA

# 'One-stop shop' for steel structural products: Catering to key sectors of the Indian economy





# Construction & Building Material

- Green Construction
- Buildings / Smart Cities
- Structural steel
- Fencing
- Hand railing
- Roofing
- Scaffolding
- · Window/Door frame
- Ducting
- Furniture
- · Fire fighting



#### Infrastructure

- Metros
- Airports
- Ports
- Prefabricated
- · Gas Pipelines
- · Telcom Towers
- Poles
- Stadiums



#### **Energy & Engineering**

- Solar plants
- · Power plants
- Cranes
- Gym equipment
- Heavy engineering goods



#### **Automobiles**

- Truck & Bus body
- Heavy Vehicle Axles



#### Agriculture

- Agriculture Implements
- Drip Irrigation
- Water Distributor
- Pump & Water Conveyance
- Greenhouses

APL volume breakup (~)

64%

12%

11%

5%

8%

#### Continuous focus on New Age Industry Applications across high-potential business segments

Strong Government impetus, increasing purchasing power, improving lifestyle dynamics, etc provide a boost to all key sectors of the Indian economy

With enormous untapped potential across all major sectors and new age applications, APL Apollo's business model is well-positioned to capitalize on all emerging sectoral trends

# Tapping the Building Material space





1	Structural steel
2	Fencing
3	Hand railing
4	Roofing
5	Scaffolding
6	Door frame
7	Window frame
8	Ducting
9	Furniture
10	Fire fighting

Array of products catering to multiple segments of the High Potential industry





# Infrastructural Applications







# **Engineering Applications**









# Automotive Applications







# Agricultural Applications

# **Industry Parameters**



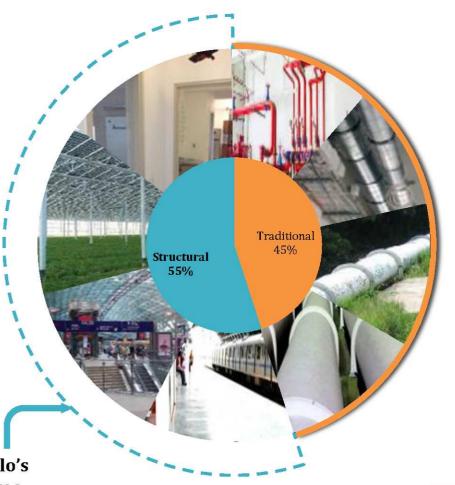
Steel pipes and tube manufacturing among the fastest growing industries across the globe

India is one of the leading ERW steel tubes manufacturing hubs in the world

Ever-increasing pent-up demand led by increased infrastructure construction, thriving automobile and refining sectors

ERW pipe industry to grow at  $\sim$ 10-12% CAGR - Domestic demand at  $\sim$ 10 million TPA\*

Domestic ERW Steel tubes market size at  $\sim$ \$5 bn/ Rs. 30,000 crore)



APL Apollo's Focus Area

# Strong demand for Steel pipe consumption\*



	Steel consumption	Pipe Consumption	Pipe consumption as a % of steel	Per Capita Consumption	
	Mn ton	Mn ton	%	Steel Kg	Pipe Kg
Global	1,573	156	10%	208	21
China	800	80	10%	568	57
India	105	10	10%	75	6
Rest of the World	673	68	10%	140	14

- · Steel pipe consumption is directly linked to the country's GDP growth
- Steel demand expected to grow at ~6-8% through FY21
  - Pipe demand will form ~10-12% of the total steel demand, thereby providing a huge opportunity for steel pipe consumption

## **Growth Drivers**



















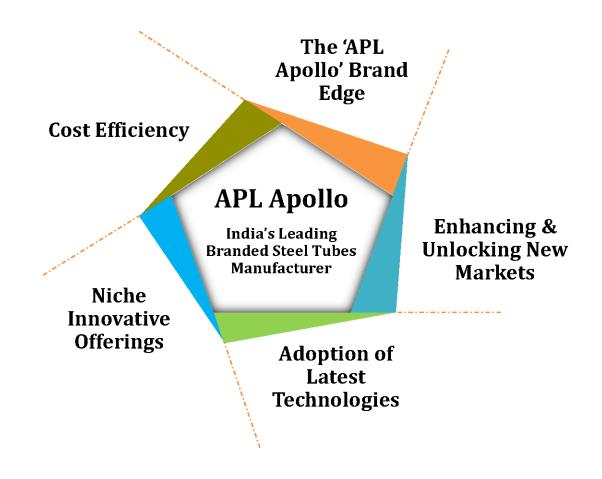


Construction & Building Material

Energy & Engineering

## Pillars of Growth





# APL Apollo Brand – Leading the Shift from a Commodity to a Value-Added Branded product



- Developed a focused Branding Strategy in the year 2013, serving a twofold objective:
  - Creating awareness and visibility of the brand
  - Providing consumers a first-hand feel of products
- Strength, quality and competitive pricing of products strengthening brand value
- Appointed Marketing Consultant to drive the Company's overall Branding strategy
- Targeting about 30,000 signage boards across the country for higher visibility
- Introduced innovative incentive schemes for dealers
  - Star Cruise for 4 days organized for over 1,000 dealers and distributors in Singapore and Malaysia
- Over the next few years, allocated budget of Rs. 15- 20 crore towards brand building activities



Strong brand awareness and widened distribution network to help diversify the 'APL Apollo' brand reach and drive higher growth

The 'APL Apollo' Brand Edge

## Changing consumer perceptions at the right touchpoints



# Engaging customers via two pronged approach



- Focus on engagements activities like Fabricators meets, Architect meets, Chai pe Charcha to continue
- Participation in International & National exhibitions

**Customer Led** 

# **PULL**

Strategy

- Creating awareness and visibility of the brand APL Apollo
- Driving brand awareness to increase Top-of-Mind-Awareness via different formats such as Print, Electronic, Social, Outdoor, etc.

#### <u>APL Apollo's Brand Awareness</u> <u>Outline</u>

# To to to cus: Print Mid-le Meets (Interpolate)

Top-level plan:

To target B2C / B2B customers through Print & electronic formats in the near future

Mid-level plan: Architects Meets, Exhibitions (International & National), Dealer Meets

**Bottom of the Pyramid plan:** Fabricator meets, Van activities & Chai Pe Charcha (small size meets at the Tehsil levels)

## Strong Focus towards Building Brand Visibility through New Product Launches











#### **Apollo Coastguard**

'Apollo Coastguard' branded products to tap growing consumption of galvanized steel tubes in the Coastal Regions

#### **Apollo Fabritech**

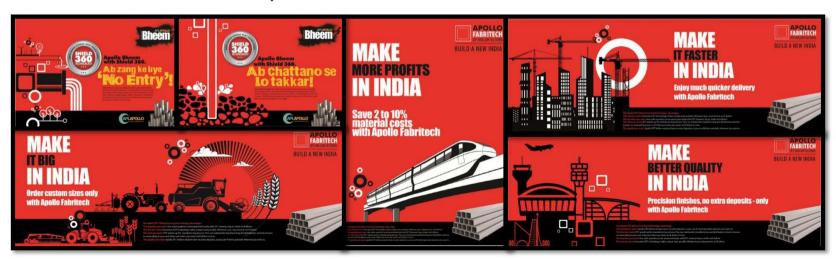
'Apollo Fabritech', hollow sections made with latest DFT technology results in customized sizes, great cost savings, faster deliveries and more precise finishes

#### **Apollo Agritech**

'Apollo Agritech', hollow section products to tap the buovant agriculture segment

#### **Apollo Bheem**

'Apollo Bheem' pipes are made of special galvanized steel to provide corrosion resistance; the pipes are longlasting, even in rocky terrains



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# International & **National** Participation





















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# Engagement **Activities**







**FABRICATOR MEET** 





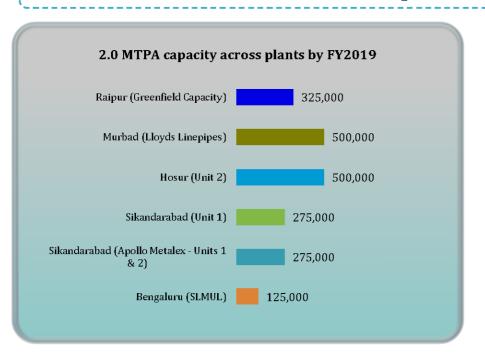
**CHAI PE** CHARCHA



# **Expanding Manufacturing Footprint**



#### Close-to-Demand Pan-India Footprint - localized supply to fast-track growth



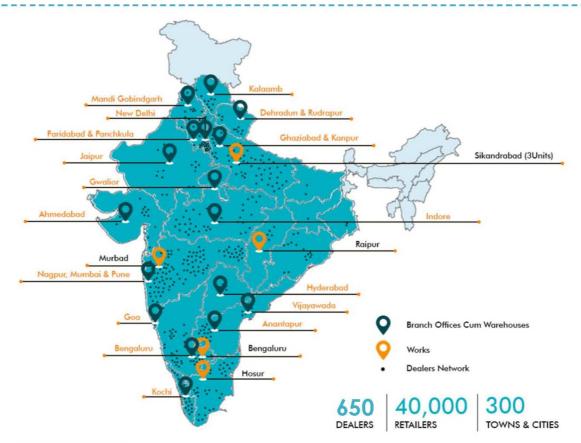


The only branded domestic steel tubes manufacturer with a pan-India presence – 2.0 MTPA capacity to make the Company one of the largest players in the world

# **Enhancing Presence**



#### Local Market Presence aided by 3-tier Distribution and Solid Supply Chain Mechanism



# Unlocking Opportunities – OEMs, Exports & Untapped markets



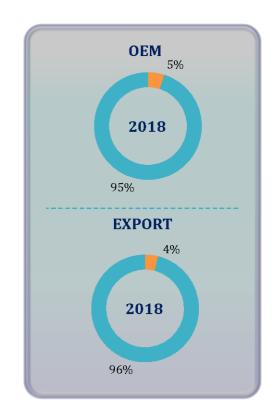
 Tapping potential across newer areas such as Original Equipment Manufacturers (OEMs), Export Markets & Untapped markets – key for driving value growth across business

#### Focus on OEMs & Export Markets

- Introduction of latest technologies, especially DFT, to unlock vast potential across OEM and Export markets
- OEM contribution expected to increase significantly in next 2 years from the current 5%
- High quality customized shapes and sizes of products, achieved through DFT, to help penetrate OEMs and export markets

#### Strengthening Domestic Foothold

 Targeting the underpenetrated East and Central markets through Greenfield plant in Raipur



Capitalizing on opportunities across high potential growth areas to help accomplish long-term growth objectives

# Pioneer in Instituting the Latest Technology



- Leader in adopting the latest technology from around the globe
  - Introduced latest technologies High speed mills from Europe (increased speed by 5x), Strip Galvanizing lines, and the unique Rotary Sizing Mills
  - In 2016, the Company introduced the latest global 'Direct Forming Technology' in India
  - In 2018, the Company acquired stake in Apollo Tricoat, which was the first Company to introduce the global 'Galvant Technology' in India
- High-end R&D capabilities to help address elevated standards and ever-changing requirements of customers



Establishing latest technology to improve productivity, enable cost savings, while driving growth by expanding addressable markets

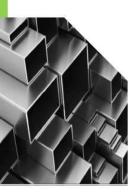
# **Direct Forming Technology**



Latest Global Technology Hollow Sections of varying shapes / sizes / thickness Customized orders / small orders also accepted Rollover time reduced to ~20 mins from 4-24 hours

Results in direct material savings of ~3-7%

Customer benefits include: Size customizations, specific orders and time savings - 'Whatever Whenever Wherever'



Opened an array of opportunities across various sectors

Metros /Airports / Pre-Fab Buildings Agriculture Implements / Construction Equipment-Tower Crane

Gym/Sport Equipment / Solar tracking systems

Truck & Bus body / Heavy Vehicle Axles Export Market across USA, Europe, Middle East



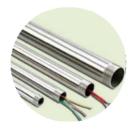
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# Tricoat Technology



#### Products made through latest Galvant technology Tri-layer of protective coating - paint, zinc and UV organic coating

# Corrosion Resistant Zinc Coating **Corrosion Resistant Interior Coating Polymer Coating** Steel Tubing



The products span three variants - SureCoat, DuraCoat and SuperCoat

Eco-friendly products - widely used for electrical conduits and appliances and green houses

Enhances longevity of products due to tri-layer coating

#### APL Apollo acquires equity stake in Apollo Tricoat **Tubes in Nov 2018**

- · APL Apollo, through its wholly owned subsidiary Shri Lakshmi Metal Udyog (SLMUL), would be buying 8 million shares and 4.3 million share warrants of **Apollo Tricoat Tubes**
- SLMUL will also make an open offer for acquiring more than 26% of the shareholding of Apollo Tricoat. If fully subscribed, the total shareholding of SLMUL would become 66.4% of the share capital of Apollo Tricoat on a fully diluted basis
- The acquisition will allow APL Apollo to penetrate the high margin coated tubes segment and further enhance its product portfolio

Adoption of latest technologies helps position APL Apollo as a technology-led global steel tubes company

# Path-breaking Product Offerings



#### Continuous product innovations has expanded addressable market Product portfolio at ~3-4x the product basket of the closest competitor

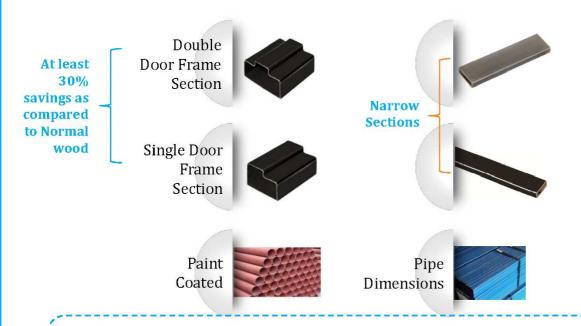


Clear shift towards noncommoditized / better-margin products

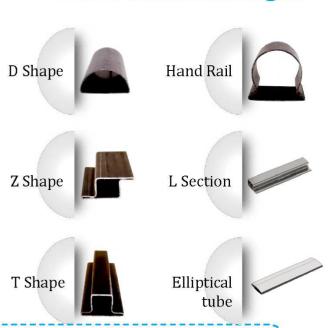
# Robust Product Offerings



#### Continuously augmenting the product basket



#### **New Patented Designs**



- 70% of the Company's product portfolio have limited competition
- On the back of DFT:
  - Developed over 150 new customizable sizes
  - Total product offerings jump to 1,000+ varieties

# Lowest cost producer in India



#### Deploying cost-effective strategy across business model

Lowest cost producer in the country – endeavor to become the lowest cost producer across the globe

Higher emphasis on channel financing to improve purchasing power of dealers, while also enhancing working capital cycle



Continue to focus on the cost-effective product profile in future

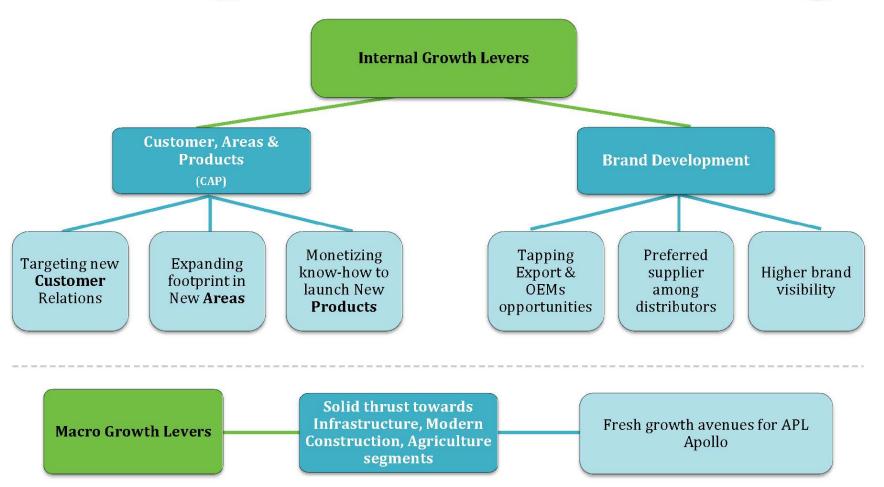
Increasing usage of renewable (solar + wind) energy to help reduce electricity and maintenance costs

Offers a very large product portfolio in low prices via retailer strength and higher volumes

Cost Efficiency

## **Growth Strategy**





**Adoption of Latest Technologies** 

The 'APL Apollo' Brand Edge

# Way Forward

























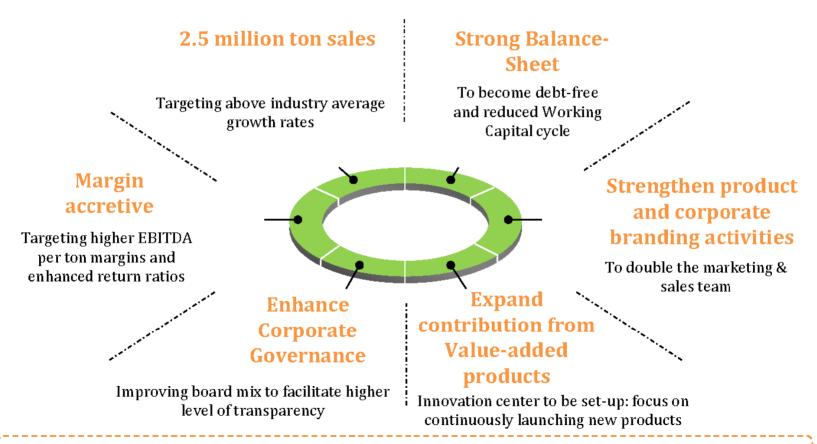
Energy & Engineering

Automobiles

## Vision



#### Well-defined strategy with tangible targets



To become a Global Branded Steel Tubes Company

# Financial Highlights























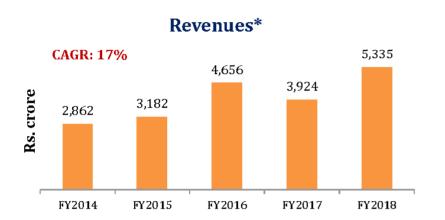
# Consistently Delivering Strong Performance

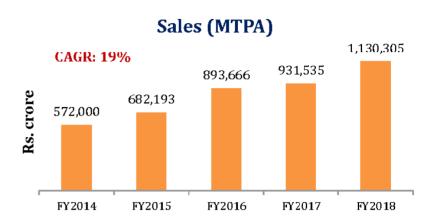


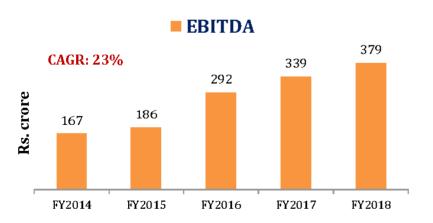
Particulars	2007	2010	2012	2015	2016	2017	2018	CAGR
Sales* (Rs. Crore)	230	666	1,536	3,482	4,656	3,924	5,335	33%
EBITDA (Rs. Crore)	15	66	115	186	292	339	379	34%
PAT (Rs. Crore)	7	30	49	64	101	152	160	33%
Net Worth (Rs. Crore)	16	191	299	495	568	720	837	43%
EPS (Rs.)	21	15	23	27	43	62	67	-
Ratios								
ROCE (%)	55	17	20	18	25	23	23	-
RONW (%)	33	16	18	14	19	24	20	-
Production								
Capacity MTPA	80,000	274,000	500,000	1,050,000	1,300,000	1,300,000	1,750,000	32%
Sales MTPA	59,000	165,000	294,300	682,193	893,666	931,535	1,130,305	31%
Distribution								
No of Distributors	100	150	200	375	600	600	650	-
No of Plants	2	4	5	6	6	6	7	-

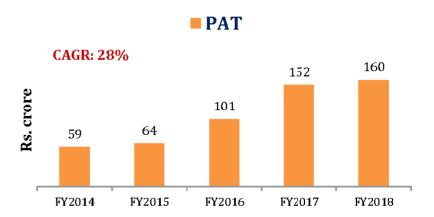
# Strong Financial Track-record







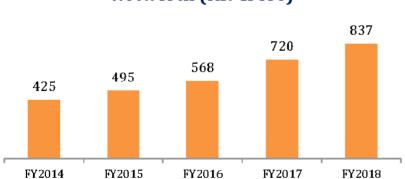


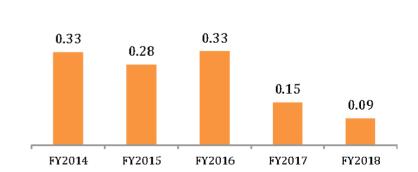


### Financial Parameters



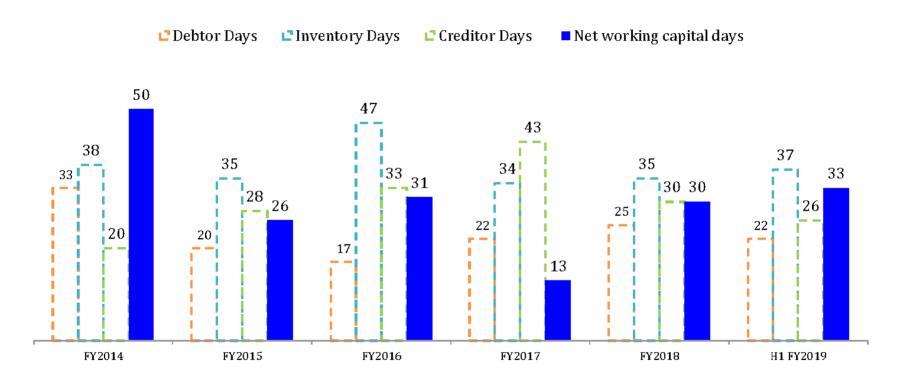






# Financial Parameters - Working capital cycle

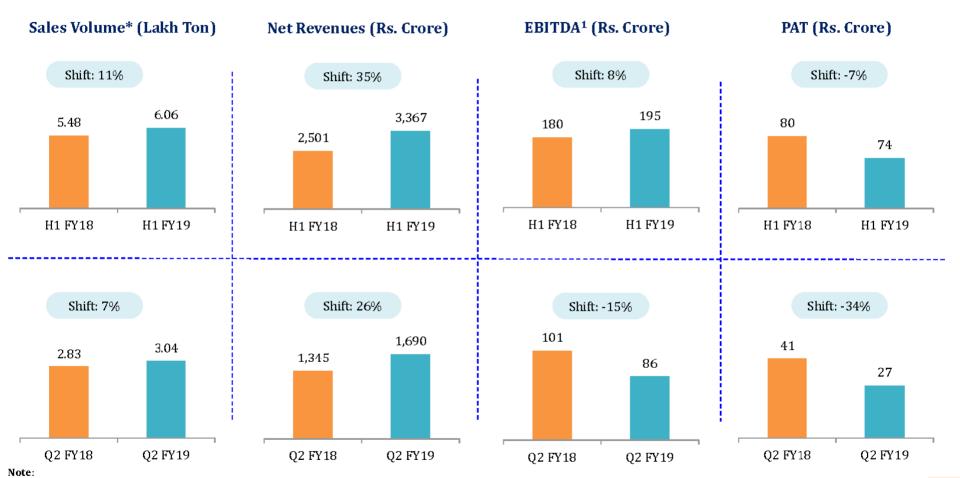




### Continuous focus towards improving working capital efficiencies

# Performance Highlights – Q2 & H1 FY19





\*Excluding Trading & Scrap
(1) EBITDA without other income

### Conclusion



















Construction & Building Material

Energy & Engineering

## Competitive Advantage



Largest manufacturer of ERW steel tubes in India, touching a capacity of 2 million tons by 2020

 Just to share a perspective: competition is selling half as compared to APL Apollo Tubes Ltd.



The first company in the world to commission a fully automated direct forming mill with a capability of producing 300 mm x 300 mm hollow section with a thickness range of 1 mm – 12 mm

#### An innovation hub:

- The first to introduce Hollow Sections in the country
- Pioneers in introducing the GP tubes
- Precision Mills were introduced for conventional tube manufacturing
- Introduction of Direct Forming Technology

# Only company to have a PAN India presence with 7 manufacturing facilities

- · 29 warehouses
- 300 towns & cities
- 650 dealers
- 40,000 retailers
- 50,000 + Fabricators

### Annexure























Construction
& Building Infrastructure
Material

Energy & Engineering

Automobiles

# Safety and Environment



# Building A Sustainable World Through Efficient Energy Consumption and Optimum Utilization of Natural Resources

#### **SOLAR POWER**

- Company targets to equip all the units and buildings of APL Apollo with rooftop solar panels
- Usage of solar power will help reduce energy loss, electricity bills and maintenance costs due to minimum breakdowns



#### WIND ENERGY

Entered into the arrangements with Clover energy to utilize energy generated from windmills for its business operations



### COIL STACKING SYSTEM

 Coil stacking system to enhance safety guidelines and flexibility of operations



- Company focuses on maintaining a clean and green environment in and around its plants
- Effluent treatment plants (ETP) have been installed across all the units for the prevention of water pollution

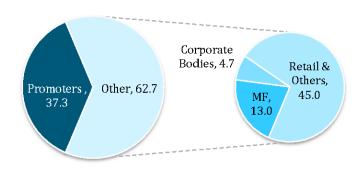


# **Key Market Statistics**



Key Market Statistics	As on November 16, 2018
BSE/NSE Ticker	533758 / APLAPOLLO
Industry	Building Materials / Infrastructure
CMP (Rs.)	1,271.1
Market Cap (Rs. Crore)	3,016.2
Number of outstanding shares (Crore)	2.37
Face Value	10.00
52-week High / Low (Rs.)	2,529/1,195

#### Break-up of Floating Stock (Sept 30, 2018) (%)



# Top Public Shareholders (more than 1%)

Kitara

**DSP Blackrock** 

**Goldman Sachs** 

Sameer Mahendra Sampat

**Kotak Mutual Fund** 

**IDFC** 

**Emblem FII** 

Tata AIA Life Insurance

**Motilal Oswal Fund** 

K India Opportunities Fund

As on November 16, 2018

### **Board of Directors**



## **Executive / Promoter Directors**

Sanjay Gupta Executive Chairman

Ashok K. Gupta Managing Director

> Vinay Gupta Director

Romi Sehgal Director

#### **Independent Directors**

Anil Kumar Bansal Independent Director

Abhilash Lal Independent Director

S. T. Gerela Independent Director

Neeru Abrol Independent Director

Virendra Singh Jain Independent Director

Focus on strengthening the Board of Directors

## Management Team



Mr. Sanjay Gupta
Executive Chairman

Mr. Ashok K. Gupta
Managing Director

Romi Sehgal
Director

Deepak Goyal CF0

Arun Agrawal

<u>VP Operations</u>

Ajay Garg

<u>VP Operations</u>

Shiv Kumar Bansal VP Sales Rajeev Kohli CEO – Apollo Metalex

Dinesh Talniya

IT Head

**Ashok Khushu** 

<u>Project Head - R&D and</u> <u>New Development</u> Amit Kapoor RM South

Building a Strong Management Team comprising promoters with solid experience and senior professionals who possess vast experience in the industry

### **About Us**



**APL Apollo Tubes Limited (APL Apollo) [BSE: 533758, NSE: APLAPOLLO]** is one of India's leading branded steel products manufacturers. Headquartered at Delhi NCR, the Company operates seven manufacturing facilities with a total capacity of 1.75 Million MTPA. It has a PAN-Indian presence with units strategically located in Sikandarabad (3 units), Bangalore, Hosur, Raipur and Murbad. APL Apollo's multi-product offerings include over 1,000 varieties of MS Black pipes, Galvanized Tubes, Pre-Galvanized Tubes, Structural ERW Steel tubes and Hollow Sections.

With state-of-the-art-manufacturing facilities, APL Apollo serves as a 'one-stop shop' for a wide spectrum of steel products, catering to an array of industry applications such as urban infrastructures, housing, irrigation, solar plants, greenhouses and engineering. The Company's vast 3-tier distribution network of over 650 dealers is spread all across India, with warehouses cum- branch offices in over 20 cities

### For further information, please contact:

Deepak Goyal APL Apollo Tubes Ltd

Tel: +91 120 404 1400

Email: deepakgoyal@aplapollo.com

Anoop Poojari / Shikha Kshirsagar CDR India

Tel: +91 22 6645 1211/6645 1243

Email: anoop@cdr-india.com

shikha@cdr-india.com





Thank You

Construction & Building Material

Infrastructure

Energy & Engineering

Automobiles

Agriculture