

#### RICO AUTO INDUSTRIES LIMITED

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RAIL:SEC:2018

July 04, 2018

**BSE** Limited

Phiroze Jeejeebhoy Towers

**Dalal Street** 

Mumbai - 400001

National Stock Exchange of India Limited

Exchange Plaza,

5th Floor, Plot No.C/1, G Block

Bandra-Kurla Complex

Bandra (E)

Mumbai - 400 051

Scrip Code - 520008

Scrip Code - RICOAUTO

Sub: Investor Presentation – July, 2018

Dear Sir/Madam.

Please find enclosed the Presentation which will be made by the Company to the Analyst/Institutional Investor Meeting being held today from 10.00 AM. The presentation is also available on the website of the Company <a href="https://www.ricoauto.in">www.ricoauto.in</a>.

Kindly acknowledge receipt and take the same on record.

Thanking you,

Yours faithfully, for Rico Auto Industries Limited

B.M. Jhamb

**Company Secretary** 

FCS: 2446





### **Safe Harbor Statement**

All statements included or incorporated by reference in this presentation, other than statements or characterizations of historical fact, are forward-looking statements. These forward-looking statements are based on our current expectations, estimates and projections about our industry, management's beliefs and certain assumptions made by us. Although Rico Auto Industries Limited believes that the expectations reflected in such forward looking statements are reasonable, there can be no assurance that such expectations will prove to be correct. Any forward-looking statement speaks only as of the date on which such statement was made, and Rico Auto Industries Limited undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. No assurance can be given that actual results, performance or achievement expressed in, or implied by, forward looking statements within this disclosure will occur, or if they do, that any benefits may be derived from them.



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# **Key Business Strategies**



# Preferred partner to OEMs

- Client engagement from concept to completion stage
- Strong in-house R&D capabilities.
- Long-established relationship with OEMs.

# located plants

- Proximity of its plants to the OEMs.
- Just in time approach
- Last Mile
   Connectivity for
   overseas customers

# 4 decades of Execution Experience

- Excellence in engineering critical products.
- Strong focus on product & process innovation.

#### De-risked Business Model

# Extensive product portfolio:

- Passenger vehicles,
- Commercial / Off Road Vehicles
- 2 Wheelers
- System Suppliers
- Balanced business:Segments / Geography



### **Core Values**





# **The Journey So Far**

2015-18	Added new facilities- Plants At Bawal, Pathredi & Chennai Added Customers – Bentley, PSA, Daimler, Kia, PunchPowertrain	IATF 16949 VDA 6.3 CAT SQEP-Silver
2010-14	Added new facilities - Plants At Bhiwadi, Sanand, & Haridwar Added Customers – Musashi, GKN, Toyota, VW, Kohler, Avtec	GM QSB
2007-09	JV with MAGNA Powertrain (Oil Pump, Water Pump) JV with Jinfei China (Aluminum Alloy Wheels – 2 Wheelers) Added Customers – JATCO, Magna, Renault, BMW	FORD Q1 CAT SQEP-Bronze
2004-06	R&D Center Started Added Customers – NISSAN, TATA, Perkins	
2003-04	Enhanced Ferrous and Aluminum Capacity Added Customers – GM, Caterpillar, Honeywell, Detroit Diesel, Volvo, Hon	da
2000-02	Full Service Engineering Design Development Added Customers – FORD, Land Rover, Jaguar	TS 16949 ISO 14001 OHSAS 18001
1999-00	Aluminium Die Casting & Machining (Gurgaon)	QS 9000
1994-96	JV (50:50) FCC RICO (Clutch Assembly) Started Exports – GM, Eaton, Cummins	
1990-92	International Market OEM Supplier – MEC Japan Ferrous Casting & Machining <i>(Gurgaon)</i> Focus – Maruti Suzuki	ISO 9000
1985-86	Technical Collaboration FCC Japan Commercial Production Started (1986) Aluminum Die Casting & Machining ( <i>Dharuhera)</i> Focus – Hero Honda & Maruti Suzuki	



### **Board of Directors**



**Arvind Kapur**Chairman, CEO & Managing Director



Kanwal Monga Independent Director



Amarjit Chopra
Independent Director



**Dr. Ashok Seth** *Independent Director* 



Satish Sekhri Independent Director



Rajeev Kapoor Independent Director



Vinod Kumar Nagar Independent Director



Rakesh Kapur non-executive director



Upasana Kapur Non-executive director



**Arun Kapur** *Joint Managing Director* 



## **Organization - Management Team**



Surendra Singh President & COO



Rakesh Sharma Chief Financial Officer Finance



R. K. Miglani Vice President Operations



M. K. Jain Vice President (Chief Technical Officer)



R. Dharna
Vice President
Operations



S. Kaul Vice President Operations



Sandeep Rajpal Vice President Marketing



Abhishek Kulshrestha Vice President (Procurement, Vendor Devp. & After Market.)



Subodh Mal Associate Vice President (Foundry & Tool Room)



Rajiv Kumar Associate Vice President (R & D / Engineering)

#### **Advisory Committee**



Sanjay Sharma Chief General Manager (Corporate Quality Head)



Neelam Dhaka General Manager (Corporate Human Resources)



N. K. Sethi Management Advisor



O. P. Aggarwal Financial Advisor

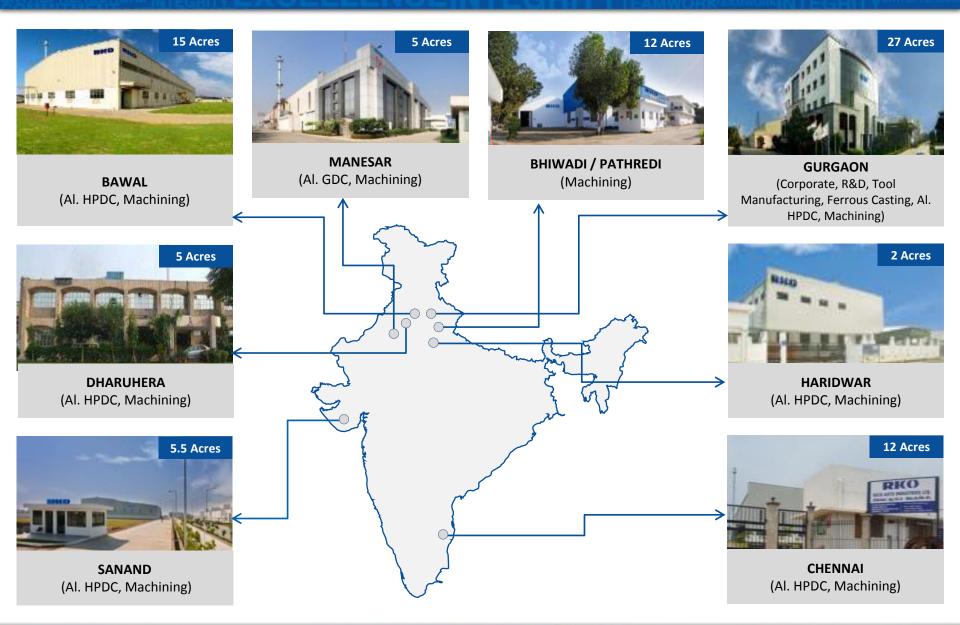
#### Company Secretary



B. M. Jhamb
Company Secretary

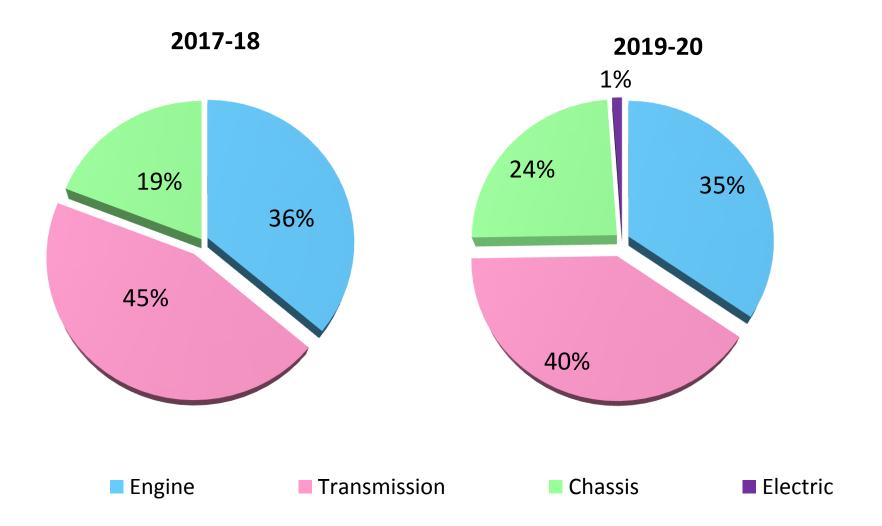


# **Manufacturing Locations - 14**



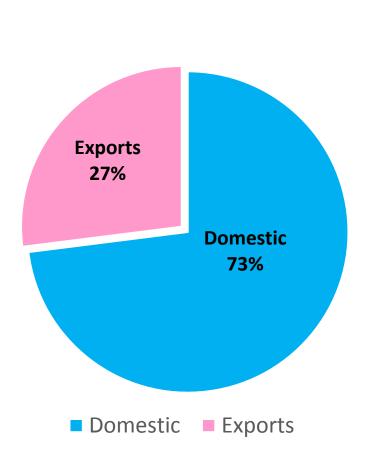


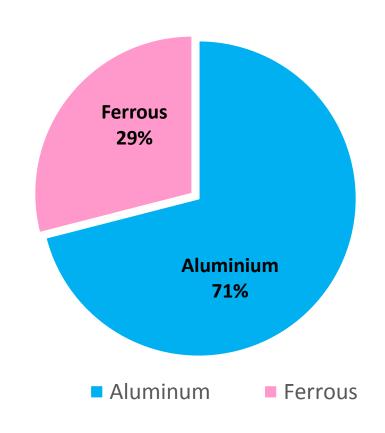
### **Group Revenue – Product Segment Wise**





# **Revenue – Product Segment**







# **Engine Business**



Assy. Cover Cylinder Head (Suzuki, GM)



**Balancer Shaft** (GM)



**Exhaust Manifold** (Renault, Nissan, Suzuki)



Turbine/ Center Hsg (Nissan, Tata, GM, Suzuki, Fiat, Honda, Ford, Hyundai)



**Engine Block** (Renault, Tata, Kia)



Case Chain/ Case Timing (Honda, Renault, Suzuki)



**Engine & Support Brackets** (Suzuki, Renault, VW, Volvo, Toyota)





Oil Pan (Suzuki, Honda, GM, Tata, PSA, Kohler)



**Bearing Cap** (Renault, Nissan, Cummins)



**Turbo Outlet** (Renault)



**EGR Pipe** (Renault)



Cam Cap Support / Ladder Frame (Renault, Suzuki)



# **Transmission Business**



Transmission Case (Eaton, Renault, Suzuki, Tata)





Shifter Forks (Suzuki)



Front Diff Housing (Tata, Renault)





Ground Sleeve & Shaft (Allison)



Differential Case & Housing (BMW, GKN, Suzuki, Ford, Honda)



Retainer Bearing Support (Jatco, PunchPowertrain)



# 2 Wheeler Business



Front & Rear Hubs

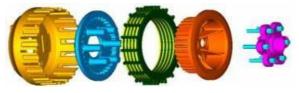


Front & Rear Brake Panel Assy



Crank Cases





Clutch Assembly



Grips



**Engine Cover** 





Alloy Wheels



### **Global Customers**

#### **Four Wheelers**





































#### **System Supplier**





























#### **Two Wheelers**











# Magna – Rico Powertrain Ltd



Year FY 15-16 FY 16-17 FY 17-18 Oil & Water Pump Assy 1.46 1.21 1.55 ( Nos in Mn) 68 87 94 Turnover (INR Cr)





Clients: **VOLVO** 









50%:50%





### Rico - Jinfei Wheels Ltd.



Year	FY 15-16	FY 16-17	FY 17-18
Alloy Wheels ( nos. in Mn )	0.85	0.96	1.12
Turnover (INR Cr)	79	84	114

Client: BAJAJ





93.49%: 6.51%





**Aluminum Alloy Wheels (Two Wheelers)** 

### **Capacity Expansion Plan**

3 Mn : Dec 18 4 Mn : July 19



### AAN – Defense Vertical



Year FY 15-16 FY 16-17 FY 17-18 Turnover (INR CR) 0.3 4.1 3.7

#### Client:



**ECIL** 



OF Khamaria



Factory





#### **Arms Licence for the Manufacturing of Ammunition**

- Aerial Ammunition 50 Cr spread in 3 years by Aug 18
- Mechanical Fuses under bidding Dec 19
  - 2500 Cr program value spread over for 10 years
- Electronic Fuse Assemblies under bidding Dec 2019
  - 3500 Cr program value spread over for 10 years
- Track-links





# **After Market Performance & Way Forward**

- Aftermarket Business Initiated on 20<sup>th</sup> May'2017
- First Phase 2W Range
- 52 Dealers appointed in India, Srilanka & Nepal.
- 191 different parts launched (2W Range)



Year	FY 17-18
Turnover (INR CR)	10



### **After Market Initiative**

### **Product Spectrum**



WHEELS & BRAKING SYSTEMS



**CLUTCH ASSEMBLY & COMPONENTS** 

**Launch Of 4W Parts in August 2018** 



### **Research and Development**

#### **Combined Braking System** (CBS)

Mandatory: 1 Apr 2019 for 2W

Rico SOP: Oct' 18

Co-Development with Hero R&D

Safety Sub-System

Capacity: 13000 / day

Automated Assembly Line

#### Clutch

New BSVI Clutch Development

Concept to Production

Rico SOP: Sept' 18

New CFD developed under

validation

New paper based CFD for higher CC also under development by Jul' 19

#### **Continuous Variable Transmission (CVT)**

Massive growth in 2W

JV under advanced stages of

negotiation with Taiwanese

Technology leader

SOP: Oct' 19

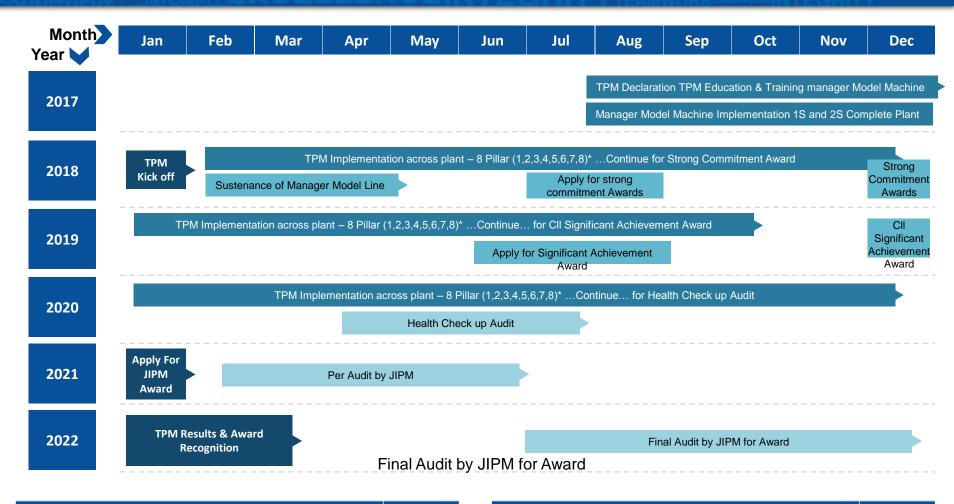








### **TPM Initiative**



Productivity Improvement	25%
Reduction in Equipment Failure	50%
Reduction in Product Defects	10%

Reduction in manufacturing Cost	25%
Reduction in Maintenance Cost	50%
Reduction in Product Inventory	10%



### **New Customer Addition**



PEUGEOT CITROEN

Program Value 441 Cr

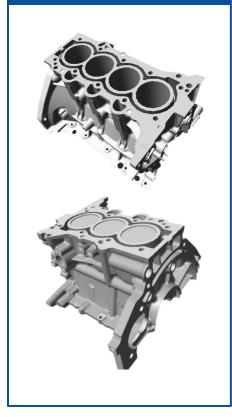








Program Value **425 Cr** 





Program Value **180 Cr** 







Program Value **37 Cr** 









### **EV Penetration**



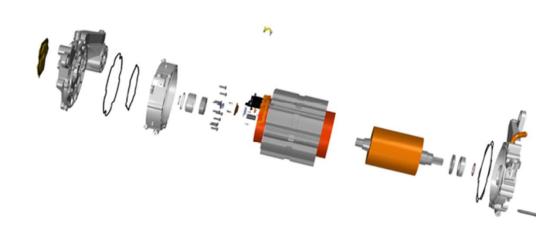




Program Value **INR 950 Cr** 

Program Value **INR 115 Cr** 

Program Value INR 40 Cr







# **High Tonnage Focus (> 1250 Tones)**











#### Program Value: INR 1200 Cr



















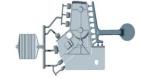




# **New Product Development**







- 100 + New Projects
- 25 New Engineers added
- Expansion of Engineering set up to Bawal & Chennai

- Prototype Cell Created
- Pool of machines
- 3D Printing
- Concurrent Engineering

- High Strength Aluminum Alloy
- Structural Parts
- Stainless Steel Turbine



### **Automation Drive**

**BAWAL** 



**GURUGRAM** 

**CHENNAI** 









Planned: 5

Planned: 6

Planned: 5

Planned: 5

Completed: 2

**Completed: 2** 

Completed: 1

Completed: 1

INR 15 Cr.
INVESTMENT

3 YEARS ROI 20% 
PRODUCTIVITY

200 MANPOWER SAVING

**TARGET COMPLETION - SEPT 2018** 



### **Aluminum**



Over 110 High Pressure Die Casting Machines (upto 2700 Tns Locking Force) Largest High Pressure Die Casting Capacity in India including GDC & LPDC.



### **Ferrous**



4 Molding Lines - 2 DISA & 2 Horizontal (SINTO & DISA)

Vertical Size (650 \* 535 \* 130~330) & Horizontal Size (610 \* 510 \* 200+200)

Material: Gray (FC), Ductile (FCD), SiMo, SiMo Chrome



# **Machining & Assemblies**



Over 2000 Machines (CNCs & SPMs)

One of the Largest Machining Facility in India

Over 50% of Our Product Range is with Assemblies



# **Tools & Die Manufacturing**



### **Design & Manufacturing**

- Dies for HPDC Critical Parts upto 2500 T
- Dies for LPDC & GDC dies.



# **Expansion Plans**

### PATHREDI (near Bhiwadi)

New Iron Foundry & Machine Shop Target – Q1 2020



#### **BAWAL**

New Machine Shop Ready

Aluminium Casting Shop Expansion - July 2018



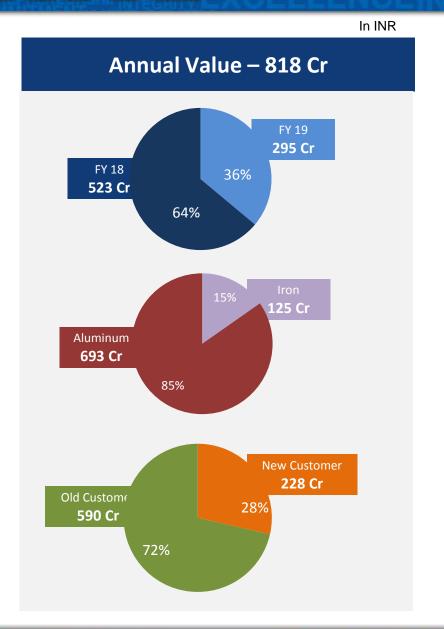
#### **CHENNAI**

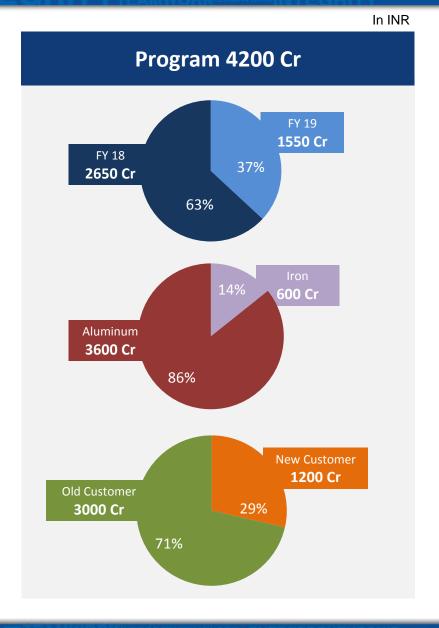
Aluminium Casting & Machine Shop Expansion Phase 2— Completed Phase 3 expansion — Aug 18





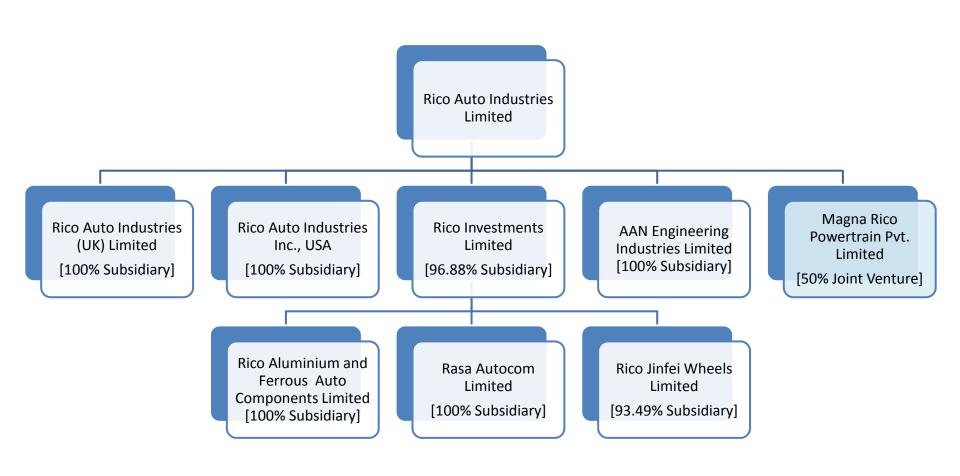
## New Business Won (FY18 & Q1 FY19)





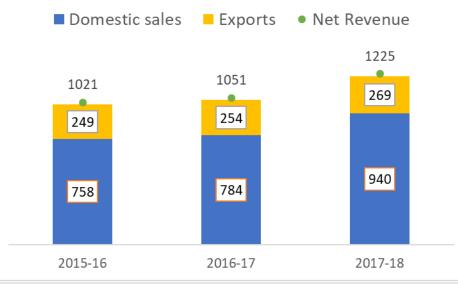


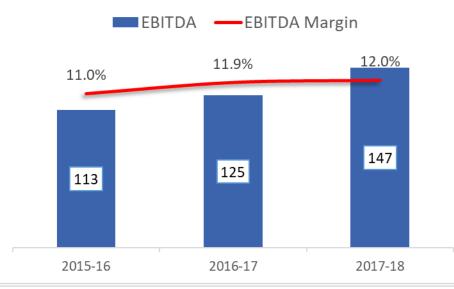
# **Consolidation Structure**

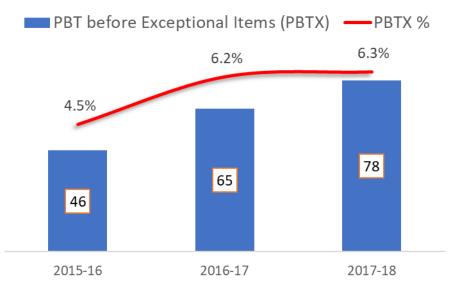


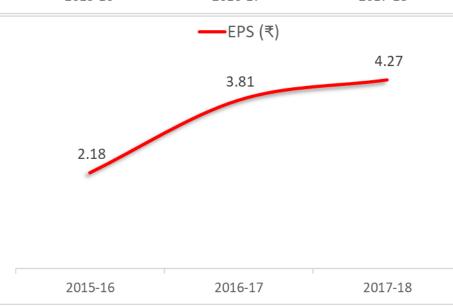


# **Financial Performance**



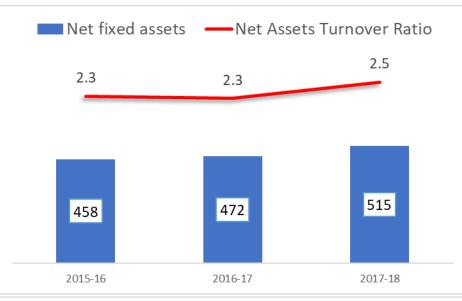


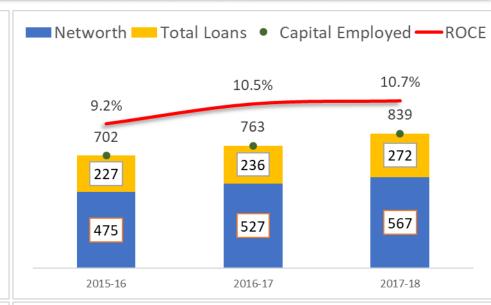


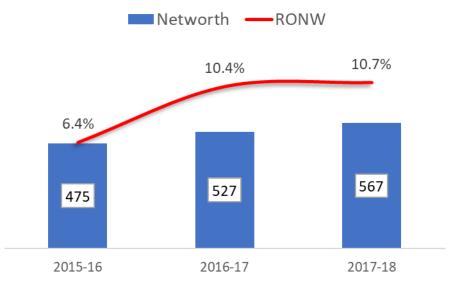


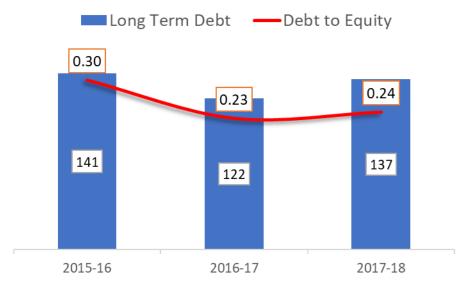


# **Financial Performance**











# **Awards & Recognition**









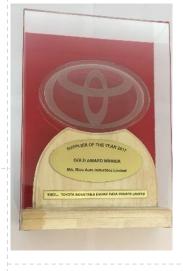
VOLKSWAGEN





















# **Corporate Social Responsibility**

#### **Upgraded - Infrastructure facility in Schools/ Rural Areas**





















# **Corporate Social Responsibility**



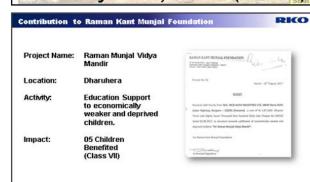




economically weaker section







Education Support to economically weaker and deprived children.





